Electromed, Inc. Form 10-Q May 15, 2013 Table of Contents

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# **FORM 10-Q**

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x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2013

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_ . Commission File No.: 001-34839

# Electromed, Inc.

(Exact name of Registrant as specified in its charter)

#### Minnesota

(State or other jurisdiction of incorporation or organization)

41-1732920

(IRS Employer Identification No.)

# 500 Sixth Avenue NW New Prague, MN 56071

(Address of principal executive offices, including zip code)

(952) 758-9299

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject

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to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer o
Non-accelerated filer o
Non-accelerated filer o
Smaller Reporting Company x
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes o No x

There were 8,114,252 shares of Electromed, Inc. common stock, par value \$0.01, outstanding as of the close of business on May 10, 2013.

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# Electromed, Inc. Index to Quarterly Report on Form 10-Q

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# PART I. FINANCIAL INFORMATION

# **Item 1. Financial Statements**

Electromed, Inc. and Subsidiary Condensed Consolidated Balance Sheets

	March 31, 2013 (Unaudited)		June 30, 2012
Assets			
Current Assets	<b>704070</b>	4	4 =02 422
Cash and cash equivalents	\$ 504,950	\$	1,702,435
Accounts receivable (net of allowances for doubtful accounts of \$45,000)	9,198,044		10,850,859
Inventories	2,141,445		2,392,416
Prepaid expenses and other current assets	464,965		359,583
Income taxes receivable	841,978		340,744
Deferred income taxes	656,000		656,000
Total current assets	13,807,382		16,302,037
Property and equipment, net	3,633,916		3,170,014
Finite-life intangible assets, net	1,111,606		1,174,033
Other assets	291,830	4	274,940
Total assets	\$ 18,844,734	\$	20,921,024
Liabilities and Equity			
Current Liabilities			
Revolving line of credit	\$ 560,000	\$	1,768,128
Current maturities of long-term debt	1,388,935		254,020
Accounts payable	835,715		749,985
Accrued compensation	602,678		636,995
Warranty reserve	680,000		610,000
Other accrued liabilities	179,831		151,558
Total current liabilities	4,247,159		4,170,686
Long-term debt, less current maturities	18,326		1,390,003
Deferred income taxes	280,000		280,000
Total liabilities	4,545,485		5,840,689
Commitments and Contingencies (Note 7)			
Equity			
Common stock, \$0.01 par value; authorized: 13,000,000; shares issued and outstanding: 8,114,252			
shares	81,143		81,143
Additional paid-in capital	13,091,315		12,959,136
Retained earnings	1,126,791		2,040,056
Total equity	14,299,249		15,080,335
Total liabilities and equity	\$ 18,844,734	\$	20,921,024
See Notes to Condensed Consolidated Financial Statements.			

# Electromed, Inc. and Subsidiary Condensed Consolidated Statements of Operations (Unaudited)

	For the Three Months Ended March 31, 2013 2012			For the Nine Mor March 3 2013			
	2013		2012		2013		2012
Net revenues	\$ 3,198,534	\$	4,774,347	\$	11,086,190	\$	14,943,612
Cost of revenues	756,693		1,405,804		3,309,148		4,024,577
Gross profit	2,441,841		3,368,543		7,777,042		10,919,035
Operating expenses							
Selling, general and administrative	3,034,189		2,904,534		8,850,735		9,434,995
Research and development	101,460		238,230		311,899		705,655
Total operating expenses	3,135,649	3,142,764		9,162,634		10,140,650	
Operating income (loss)	(693,808)		225,779	5,779 (1,385,592)			778,385
Interest expense, net of interest income of \$618, \$861, \$15,941, and							
\$4,523, respectively	29,158		42,684		91,673		130,194
Net income (loss) before income taxes	(722,966)		183,095		(1,477,265)		648,191
Income tax benefit (expense)	292,000		(88,000)		564,000		(283,000)
Net income (loss)	\$ (430,966)	\$	95,095	\$	(913,265)	\$	365,191
Earnings (loss) per share:							
Basic	\$ (0.05)	\$	0.01	\$	(0.11)	\$	0.05
Diluted	\$ (0.05)		0.01	\$	(0.11)	\$	0.04
Weighted-average common shares outstanding:							
Basic	8,114,252		8,114,120		8,114,252		8,105,562
Diluted	8,114,252		8,116,759		8,114,252		8,116,977
See Notes to Condensed Consolidated Financial Statements.							

# Electromed, Inc. and Subsidiary Condensed Consolidated Statements of Cash Flows (Unaudited)

	For the Nine Mar	Mor	
	2013		2012
Cash Flows From Operating Activities			
Net income (loss)	\$ (913,265)	\$	365,191
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:			
Depreciation	344,695		300,248
Amortization of finite-life intangible assets	98,069		91,032
Amortization of debt issuance costs	8,691		9,461
Share-based compensation expense	132,179		97,044
Loss on disposal of property and equipment	43,143		23,009
Changes in operating assets and liabilities:			
Accounts receivable	1,652,815		(1,498,457)
Inventories	250,971		(555,980)
Prepaid expenses and other assets	(632,197)		(214,709)
Accounts payable and accrued liabilities	5,086		(296,198)
Net cash provided by (used in) operating activities	990,187		(1,679,359)
Cash Flows From Investing Activities			
Expenditures for property and equipment	(707,140)		(736,197)
Expenditures for finite-life intangible assets	(35,642)		(25,146)
Net cash used in investing activities	(742,782)		(761,343)
Cash Flows From Financing Activities			
Net payments on revolving line of credit	(1,208,128)		
Principal payments on long-term debt including capital lease obligations	(236,762)		(298,590)
Payments of deferred financing fees			(11,313)
Proceeds from warrant exercises			29,301
Proceeds from subscription notes receivable			22,500
Net cash used in financing activities	(1,444,890)		(258,102)
Net decrease in cash and cash equivalents	(1,197,485)		(2,698,804)
Cash and cash equivalents			
Beginning of period	1,702,435		4,091,739
End of period	\$ 504,950	\$	1,392,935

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## Electromed, Inc. and Subsidiary Notes to Condensed Consolidated Financial Statements (Unaudited)

#### Note 1. Interim Financial Reporting

Basis of presentation: Electromed, Inc. (the Company) develops, manufactures and markets innovative airway clearance products which apply High Frequency Chest Wall Oscillation (HFCWO) therapy in pulmonary care for patients of all ages. The Company markets its products in the United States to the home health care and institutional markets for use by patients in personal residences, hospitals and clinics. The Company also sells internationally both directly and through distributors. Since its inception, the Company has operated in a single industry segment: developing, manufacturing and marketing medical equipment.

The accompanying unaudited condensed consolidated financial statements of the Company have been prepared in accordance with U.S. generally accepted accounting principles for interim financial statements and pursuant to the rules and regulations of the Securities and Exchange Commission. In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments consisting of normal recurring adjustments necessary for a fair presentation of the Company s financial position and results of operations as required by Regulation S-X, Rule 10-01. Interim results of operations are not necessarily indicative of the results that may be achieved for the full year. The financial statements and related notes do not include all information and footnotes required by U.S. generally accepted accounting principles for annual reports. This interim report should be read in conjunction with the consolidated financial statements included in the Company s annual report on Form 10-K for the year ended June 30, 2012.

The Company has evaluated subsequent events and transactions for potential recognition or disclosure in the financial statements through the day the financial statements are issued.

**Principles of consolidation:** The accompanying condensed consolidated financial statements include the accounts of Electromed, Inc. and its subsidiary, Electromed Financial, LLC. Operating activities and net assets in Electromed Financial, LLC were insignificant as of and for the three and nine months ended March 31, 2013 and the year ended June 30, 2012.

**Liquidity:** For the three months ended March 31, 2013, the Company incurred a net loss of approximately \$431,000, primarily as a result of a decrease in domestic revenues. Cash used by operating activities was \$212,000 for the three months ended March 31, 2013. The principal sources of liquidity in the future are expected to be cash flows from operations and availability on our line of credit. In order to operate profitably in the future, the Company must increase revenue and eliminate costs. The Company is taking actions, including workforce reductions, in seeking to achieve profitability and is prepared to take further actions as needed.

The Company's ability to generate sufficient cash flows in 2013 could be negatively impacted by the business challenges in reimbursement from third party payers. There continues to be downward pressure on pricing and added administrative procedures implemented by third party payers in the insurance claims process which has lengthened the approval process compared to the prior year. Additionally, one of the largest domestic third party payers has decentralized its contracting process. As a result, the decentralization has required significantly more administrative efforts on the part of the Company to complete the necessary contracts to maintain our national coverage with that payer. Certain contracts have been resolved during the quarter, although the final completion of this process will extend into fiscal year 2014. The challenges the Company currently faces could result in future noncompliance with the covenants contained within the Company's credit facility. Any failure to comply with these covenants in the future may result in an event of default, which if not cured or waived, could result in the lender accelerating the maturity of the Company's indebtedness or preventing access to additional funds under the credit facility, or requiring prepayment of outstanding indebtedness under the credit facility. If the maturity of the indebtedness is accelerated, sufficient cash resources to satisfy the debt obligations may not be available and the Company may not be able to continue operations as planned. The indebtedness under the credit agreement is secured by a security interest in substantially all tangible and intangible assets of the Company. If the Company is unable to repay such indebtedness, the bank could foreclose on these assets.

During fiscal year 2013, the Company has obtained waivers of noncompliance or entered into amendments with the lender to modify certain covenants. Although the violations have been waived as of March 31, 2013, the Company believes it may be out of compliance with the covenants at June 30, 2013. The Company is working with the bank to modify the covenants in the current debt agreement to be in compliance as of June 30, 2013. Given the Company's ability to service its debt and its past relationship with its lender, the Company believes that it will be able to successfully restructure its covenants as of June 30, 2013.

#### A summary of the Company s significant accounting policies follows:

**Use of estimates:** Management uses estimates and assumptions in preparing the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were used. The Company believes the critical accounting policies that require the most significant assumptions and judgments in the preparation of its consolidated financial statements include: revenue recognition and the estimation of selling price adjustments, allowance for doubtful accounts, inventory obsolescence, share-based compensation, warranty reserve and income taxes.

**Net income (loss) per common share:** Net income (loss) is presented on a per share basis for both basic and diluted common shares. Basic net income (loss) per common share is computed using the weighted average number of common shares outstanding during the period. The diluted net income (loss) per common share calculation assumes that all stock warrants were exercised and converted into common stock at the beginning of the period, unless their effect would be anti-dilutive. Common stock equivalents of 624,900 and 542,800 were excluded from the calculation of diluted earnings per share for the nine months ended March 31, 2013 and 2012, respectively, as their impact was antidilutive.

#### Note 2. Inventories

The components of inventory were approximately as follows:

	I	March 31, 2013	June 30, 2012
Parts inventory	\$	1,029,000	\$ 1,397,000
Work in process		412,000	81,000
Finished goods		730,000	944,000
Less: Reserve for obsolescence		(30,000)	(30,000)
Total	\$	2,141,000	\$ 2,392,000

#### Note 3. Finite-Life Intangible Assets

The carrying value of patents and trademarks includes the original cost of obtaining the patents, periodic renewal fees, and other costs associated with maintaining and defending patent and trademark rights. Patents and trademarks are amortized over their estimated useful lives, generally 15 and 12 years, respectively. Accumulated amortization was approximately \$447,000 and \$352,000 at March 31, 2013 and June 30, 2012, respectively.

The activity and balances of finite-life intangible assets were approximately as follows:

	Ni: Mai	ear Ended ine 30, 2012	
Balance, beginning	\$	1,174,000	\$ 1,236,000
Additions		33,000	62,000
Amortization expense		(95,000)	(124,000)
Balance, ending	\$	1,112,000	\$ 1,174,000

#### **Note 4.** Warranty Liability

The Company provides a lifetime warranty on its products to the prescribed patient for sales within the United States and Canada, a five-year warranty on its products to the prescribed patient for sales within Greece, and a three-year warranty for all institutional sales and sales to individuals outside the United States, Canada and Greece. The Company estimates the costs that may be incurred under its warranty and records a liability in the amount of such costs at the time the product is shipped. Factors that affect the Company s warranty liability include the number of units shipped, historical and anticipated rates of warranty claims, and cost per claim. The Company periodically assesses the adequacy of its recorded warranty liability and adjusts the amounts as necessary.

Changes in the Company s warranty liability were approximately as follows:

	]	e Months Ended ch 31, 2013	 ear Ended ne 30, 2012
Beginning warranty reserve	\$	610,000	\$ 444,000
Accrual for products sold		257,000	351,000
Expenditures and costs incurred for warranty claims		(187,000)	(185,000)
Ending warranty reserve	\$	680,000	\$ 610,000

## Note 5. Income Taxes

On a quarterly basis, the Company estimates what its effective tax rate will be for the full fiscal year and records a quarterly income tax provision based on the anticipated rate. As the year progresses, the Company refines its estimate based on the facts and circumstances by each tax jurisdiction. The effective tax rate for the nine months ended March 31, 2013 and 2012 was 38.2% and 43.7%, respectively.

#### Note 6. Financing Arrangements

The Company has a credit facility that provides for term loans and a revolving line of credit of \$2,500,000, as of March 31, 2013. The line of credit expires on December 31, 2013, if not renewed. Advances are due at the expiration date and are secured by substantially all Company assets. Interest on advances accrues at LIBOR plus 3.50% (3.75% at March 31, 2013) and is payable monthly. The amount available for borrowing is limited to 60% of eligible accounts receivable. The Company's credit facility contains certain financial and nonfinancial covenants and restricts the payment of dividends. The Company was in violation of certain of these covenants during the period ended March 31, 2013.

The Company notified the bank of its violations of the covenants, and on May 13, 2013, the Company and the bank entered into a Waiver and Fifth Amendment to Credit Agreement, pursuant to which the bank has waived the events of default. The Waiver and Fifth Amendment to Credit Agreement provides for adjustments to financial and non-financial covenants, and a decrease in the revolving line of credit to \$2,250,000. Although the violations have been waived as of March 31, 2013, the Company believes it may be out of compliance with the covenants at June 30, 2013, and therefore has classified the term note, with a December 2014 maturity date, as a current liability. The Company is working with the bank to modify the covenants in the current debt agreement in order to be in compliance as of June 30, 2013. Given the Company's ability to service its debt and its past relationship with its lender, the Company believes that it will be able to successfully restructure its covenants as of June 30, 2013.

#### Note 7. Commitments and Contingencies

The Company is occasionally involved in claims and disputes arising in the ordinary course of business. The Company insures its business risks where possible to mitigate the financial impact of individual claims, and establishes reserves for an estimate of any probable cost of settlement or other disposition.

#### Note 8. Related Parties

The Company uses a parts supplier whose founder and president became a director of the Company during fiscal year 2011, and is currently chairman of the Company s board of directors. For the nine months ended March 31, 2013 and 2012, the Company made payments to the supplier of approximately \$288,000 and \$456,000, respectively.

# Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

Some of the statements in this report may contain forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 that reflect our current view on future events, future business, industry and other conditions, our future performance, and our plans and expectations for future operations and actions. In some cases, you can identify forward-looking statements by the following words: anticipate, believe, continue, could, estimate, expect, intend, may, ongoing, plan, potential, predict, project, should, will, would, or the negative of these terms or other comparable terminology, although not all forward-looking statements contain these words. Our forward-looking statements in this report primarily relate to the following: our ability to restructure and comply with the covenants in our existing credit facility; our exploration of additional international markets; our beliefs regarding gross profit margin trends; our expectations with respect to insurance coverage of certain expenses relating to ongoing litigation; our expectations regarding planned cost reductions; our expectations regarding leveraging manufacturing costs and its effect on gross profit percentage; our planned growth strategies and the impact of our business strategy on revenues and earnings, including the expected contributions of new members of our sales staff; expected expenditures for research and development; our expectations regarding capital expenditures; and our beliefs regarding the sufficiency of working capital and our ability and intention to renew or obtain financing. These statements involve known and unknown risks, uncertainties and other factors that may cause our results or our industry s actual results, levels of activity, performance or achievements to be materially different from the information expressed or implied by these forward-looking statements. Forward-looking statements are only predictions and are not guarantees of performance. These statements are based on our management s beliefs and assumptions, which in turn are based on currently available information.

You should read this report thoroughly with the understanding that our actual results and actions may differ materially from those set forth in the forward-looking statements for many reasons, including events beyond our control and assumptions that prove to be inaccurate or unfounded. Our actual results or actions could and likely will differ materially from those anticipated in the forward-looking statements for many reasons, including the reasons described in this report. These factors include, but are not limited to: the competitive nature of our market; the risks associated with expansion into international markets; changes to Medicare, Medicaid, or private insurance reimbursement policies; changes to health care laws; changes affecting the medical device industry; our need to maintain regulatory compliance and to gain future regulatory approvals and clearances; our ability to recruit, train and retain an effective sales force, reimbursement staff, and patient services staff; our ability to protect our intellectual property; the effect of pending and potential future litigation, including legal expenses, which may arise, including with respect to our intellectual property or otherwise; the impact of tight credit markets on our ability to continue to obtain financing on reasonable terms; our ability to effectively control costs and execute certain growth strategies; and general economic and business conditions.

#### Overview

Electromed, Inc. (we, us, our, the Company, or Electromed) was incorporated in 1992. We are engaged in the business of providing innovative airway clearance products applying High Frequency Chest Wall Oscillation (HFCWO) therapy in pulmonary care for patients of all ages.

We manufacture, market and sell products that provide HFCWO, including the Electromed, Inc. SmartVest® Airway Clearance System (SmartVest System) and related products, to patients with compromised mucus clearance function. The products are sold for both the home health care market and the institutional market for use by patients in hospitals, which are referred to as institutional sales. For more than ten years, we have marketed the SmartVest System and its predecessor products to patients suffering from cystic fibrosis, bronchiectasis (including chronic bronchitis or chronic obstructive pulmonary disease (COPD) that has resulted in a diagnosis of bronchiectasis), or any one of certain enumerated neuro-muscular diseases, and can demonstrate that another less expensive physical or mechanical treatment did not adequately mobilize retained secretions. Additionally, we offer such products upon physician prescription to a patient population that includes post-surgical and intensive care patients, patients with end-stage neuromuscular disease, and ventilator-dependent patients. Our goal is to be a consistent innovator in providing HFCWO to patients with impaired pulmonary function.

#### **Critical Accounting Policies and Estimates**

Our significant accounting policies and estimates are disclosed in Part II, Item 7, Management s Discussion and Analysis of Financial Condition and Results of Operations, and Note 1 to our Audited Consolidated Financial Statements, included in Part II, Item 8, of our Annual Report on Form 10-K for the fiscal year ended June 30, 2012. The critical accounting policies used in the preparation of the financial statements as of and for the three and nine month periods ended March 31, 2013, have remained unchanged from June 30, 2012.

Some of our accounting policies require us to exercise significant judgment in selecting the appropriate assumptions for calculating financial statements. Such judgments are subject to an inherent degree of uncertainty. These judgments are based upon our historical experience, known trends in our industry, terms of existing contracts and other information from outside sources, as appropriate. We believe the critical accounting policies that require the most significant assumptions and judgments in the preparation of its consolidated financial statements include: revenue recognition and the estimation of selling price adjustments, allowance for doubtful accounts, inventory obsolescence, share-based compensation, income taxes, and warranty liability.

#### **Results of Operations**

#### Three Months Ended March 31, 2013 Compared to Three Months Ended March 31, 2012

#### Revenues

Revenue results for the three-month periods are summarized in the table below (dollar amounts in thousands).

	Three Months Ended March 31, 2013 2012					Increase (Decrease)			
Total Revenue	\$ 3,199	\$	4,774	\$	(1,575)	(33.0)%			
Home Care Revenue	\$ 2,611	\$	4,360	\$	(1,749)	(40.1)%			
International Revenue	\$ 215	\$	165	\$	50	30.3%			
Government/Institutional Revenue	\$ 373	\$	249	\$	124	49.8%			

Home Care Revenue. Home care revenue was approximately \$2,611,000 for the three months ended March 31, 2013, representing a decrease of approximately \$1,749,000, or 40.1%, compared to the same period in 2012. The decrease in revenue was caused downward pressure on pricing and added administrative procedures implemented by third party payers in the insurance claims process, which has lengthened the approval process compared to the prior year. Additionally, one of the largest domestic third party payers has decentralized its contracting process. The decentralization has required additional time to complete the necessary reimbursement contracts with individual affiliates to maintain our national coverage with that payer. Certain contracts have been resolved during the quarter, although the final completion of this process will extend into fiscal year 2014.

International Revenue. International revenue was approximately \$215,000 for the three months ended March 31, 2013, representing an increase of approximately \$50,000, or 30.3%, compared to the same period in 2012. This increase resulted primarily from an increase in revenue to the Middle East. During the quarter ended March 31, 2013, we hired a new international sales manager, which has facilitated exploring additional international opportunities.

Government/Institutional Revenue. Government/institutional revenue was approximately \$373,000 for the three months ended March 31, 2013, representing an increase of approximately \$124,000, or 49.8%, compared to approximately \$249,000 during the same period in 2012. This resulted from a \$19,000 increase in revenue from the U.S. Department of Veterans Affairs and other government entities, which increased to approximately \$69,000 for the three months ended March 31, 2013 from approximately \$50,000 during the same period the prior year. Institutional revenue also contributed to the increase in government/institutional revenue, which increased to approximately \$305,000 for the three months, ended March 31, 2013 from approximately \$199,000 during the same period the prior year. The increase in government/institutional revenues are due to a renewed focus by the sales force and adding new pricing options in response to market conditions.

#### Gross Profit

Gross profit decreased to approximately \$2,442,000 for the three months ended March 31, 2013, from approximately \$3,369,000 in the same period in 2012. Gross profit as a percentage of revenue, however, increased to 76.3% for the three months ended March 31, 2013, from approximately 70.6% in the same period of 2012. The increase in gross profit percentage was primarily the result of higher than average reimbursement from the mix of referrals during the three month period. Factors such as diagnoses that are not assured of reimbursement, insurance programs with lower allowable reimbursement amounts (for example, state Medicaid programs), and whether the patient meets prerequisite medical criteria for reimbursement, affect average reimbursement received on a short-term basis. These factors tend to fluctuate on a quarterly basis. During the quarter ended March 31, 2013, the Company continued its focus on cost efficiencies which also affected the increase in gross profit percentage. We believe that future margins will trend at historical levels between 70% and 75%.

#### Operating expenses

Selling, general and administrative expenses. Selling, general and administrative (SG&A) expenses were approximately \$3,034,000 for the three months ended March 31, 2013, representing an increase of approximately \$129,000, or 4.4%, compared to SG&A expenses of approximately \$2,905,000 for the same period the prior year. Payroll and compensation-related expenses were approximately \$1,586,000 for the three months ended March 31, 2013, representing an increase of approximately \$154,000, or 10.8%, compared to approximately \$1,432,000 in the same period the prior year. This increase primarily resulted from an increase in employees in the sales and reimbursement departments. Total SG&A employees increased by 10.3%, from 72 SG&A full-time equivalents (FTEs) for the three months ended March 31, 2012 to 80 SG&A FTEs during the same period in the current year. In addition, selling, general and administrative expenses increased approximately \$44,000 as a result of the medical device tax that was implemented during the quarter ended March 31, 2013.

Travel, meals and entertainment, and trade show expenses were approximately \$360,000 for the three months ended March 31, 2013, representing a decrease of approximately \$41,000, or 10.2%, compared to approximately \$401,000 for the same period in the prior year. This decrease was primarily due to the elimination of industry training that was sponsored by Electromed, as well as eliminating costs related to tradeshows that do not fit our growth strategies.

Advertising and marketing expenses for the three months ended March 31, 2013 were approximately \$193,000, a decrease of approximately \$84,000, or 30.3%, compared to approximately \$277,000 in the same period the prior year. The decrease was related to bringing marketing leadership in-house, thus reducing our external marketing fees, as well as targeting more cost-effective advertising.

Patient training expenses for the three months ended March 31, 2013 were approximately \$77,000, a decrease of approximately \$57,000, or 42.5%, compared to approximately \$134,000 in the same period the prior year. These decreases reflected the decreased volume of home care patient shipments for the three months ended March 31, 2013 compared to the same period in the prior year.

Professional fees for the three months ended March 31, 2013 were approximately \$320,000, an increase of approximately \$129,000 compared to approximately \$191,000 in the same period in the prior year. These fees are for services related to legal costs, reporting requirements, expenses related to information technology security and backup, and expenses for printing and other shareowner services. The increase in fees over the same period last year was primarily due to a shareholder s proposal at our annual meeting and the resulting litigation. We have insurance for professional fees and expenses incurred in connection with the pending litigation and are working with our insurance carrier on coverage matters. While we believe that a majority of our fees and expenses incurred as a result of the litigation will be covered by insurance, there can be no guarantee of any specific coverage amount.

Research and development expenses. Research and development expenses were approximately \$101,000 for the three months ended March 31, 2013, representing a decrease of approximately \$137,000, or 57.6%, compared to approximately \$238,000 in the same period the prior year. Research and development expenses for the three months ended March 31, 2013 were 3.2% of revenue, compared to 5.0% of revenue in the same period the prior year. As a percentage of revenue, management expects to spend up to 5.0% of revenue on research and development expenses over the long term.

#### Interest expense

Interest expense was approximately \$30,000 for the three months ended March 31, 2013, representing a decrease of approximately \$14,000, or 31.8%, compared to approximately \$44,000 for the same period the prior year. The decrease resulted from a decrease in average debt outstanding.

#### Income tax benefit (expense)

Income tax benefit is estimated at approximately \$292,000 for the three months ended March 31, 2013, compared to income tax expense of approximately \$88,000 in the same period in the prior year. The effective tax rates for the three months ended March 31, 2013 and 2012 were 40.4% and 48.1%, respectively. On a quarterly basis, management estimates what its effective tax rate will be for the full fiscal year and records a quarterly income tax provision based on the anticipated rate. As the year progresses, the estimate is refined based on the facts and circumstances by each tax jurisdiction. The decrease in effective tax rate is related primarily to permanent differences including certain meals and entertainment expenses that are only 50% deductible for tax purposes. The Company s estimate for the Federal Research and Development Tax Credit which was not extended until January 2013, by the U.S. Congress was recorded in the quarter ended March 31, 2013.

#### Net income (loss)

Net loss for the three months ended March 31, 2013 was approximately \$431,000 compared to net income of approximately \$95,000 for the same period in the prior year. The decrease in net income primarily resulted from a decrease in revenue partially offset by decreases in expenses. Management is focused on controlling costs more aggressively in the short term while implementing key strategies for growth, which includes a fully staffed and a realigned domestic sales force, updated branding including a new logo, website, and marketing material, and an HFCWO product and service innovation roadmap. Specifically, by customer group, our initiatives include:

- Homecare: increase lead generation with a greater tenured domestic sales force and adjustments to the Company s selling process;
- Institutional: introduce additional pricing options while exploring distributor partnerships; and

- International: hire an international sales manager to develop more distributors throughout Europe, Latin and South America and East Asia, while limiting exclusive distributors within a country.

Nine Months Ended March 31, 2013 Compared to Nine Months Ended March 31, 2012

#### Revenues

Revenue results for the nine-month periods are summarized in the table below (dollar amounts in thousands).

	Nine Months Ended March 31, 2013 2012				Increase (Decrease	se)
Total Revenue	\$	11,086	\$	14,944	\$ (3,858)	(25.8)%
Home Care Revenue	\$	9,511	\$	13,790	\$ (4,279)	(31.0)%
International Revenue	\$	533	\$	395	\$ 138	35.0%
Government/Institutional Revenue	\$	1,042	\$	759	\$ 283	37.3%

Home Care Revenue. Home care revenue was approximately \$9,511,000 for the nine months ended March 31, 2013, representing a decrease of approximately \$4,279,000, or 31.0%, compared to the same period in 2012. The decrease in revenue was caused downward pressure on pricing and added administrative procedures implemented by third party payers in the insurance claims process which has lengthened the approval process compared to the prior year. Additionally, one of the largest domestic third party payers has decentralized its contracting process. The decentralization has required additional time to complete the necessary reimbursement contracts with individual affiliates to maintain our national coverage with that payer. Certain contracts have been resolved during the quarter, although the final completion of this process will extend into fiscal year 2014.

*International Revenue.* International revenue was approximately \$533,000 for the nine months ended March 31, 2013, representing an increase of approximately \$138,000, or 35.0%, compared to the same period in 2012. This increase resulted primarily from an increase in revenues to the Middle East. During the quarter ended March 31, 2013 we hired a new international sales manager, which has facilitated exploring additional international opportunities.

Government/Institutional Revenue. Government/institutional revenue was approximately \$1,042,000 for the nine months ended March 31, 2013, representing an increase of approximately \$283,000, or 37.3%, compared to approximately \$759,000 during the same period in 2012. This resulted from a \$250,000 increase in revenue from distributors, group purchasing organization (GPO) members, and other institutions, which increased to approximately \$848,000 for the nine months ended March 31, 2013 from approximately \$598,000 during the same period the prior year. Revenue from the U.S. Department of Veterans Affairs and other government entities increased by approximately \$33,000, increasing to \$194,000 for the nine months ended March 31, 2013 from \$161,000 for the same period in 2012. The increase in government/institutional revenue was due to a renewed focus by the sales force and adding new pricing options in response to market conditions.

#### Gross Profit

Gross profit decreased to approximately \$7,777,000, or 70.2% of net revenues, for the nine months ended March 31, 2013, from approximately \$10,919,000, or 73.1% of net revenues, in the same period in 2012. The decrease in gross profit percentage was primarily the result of reduced leverage of manufacturing costs on lower revenue levels over the nine-month period.

#### Operating expenses

Selling, general and administrative expenses. Selling, general and administrative (SG&A) expenses were approximately \$8,851,000 for the nine months ended March 31, 2013, representing a decrease of approximately \$584,000, or 6.2%, compared to SG&A expenses of approximately \$9,435,000 for the same period the prior year. Payroll and compensation-related expenses were approximately \$4,380,000 for the nine months ended March 31, 2013, representing a decrease of approximately \$173,000, or 3.8%, compared to approximately \$4,553,000 in the same period the prior year. This decrease primarily resulted from lower commissions and overall management compensation as compared to the same period in the prior year. In addition, selling, general and administrative expenses increased approximately \$44,000 as a result of the medical device tax that was implemented during the quarter ended March 31, 2013.

Travel, meals and entertainment and trade show expenses were approximately \$1,106,000 for the nine months ended March 31, 2013, representing a decrease of approximately \$286,000, or 20.5%, compared to approximately \$1,392,000 for the same period in the prior year. This decrease was primarily due to the elimination of industry training that was sponsored by Electromed, eliminating costs related to tradeshows that do not fit our growth strategies and reducing travel expenses among the sales force through improved travel planning.

Advertising and marketing expenses for the nine months ended March 31, 2013 were approximately \$527,000, a decrease of approximately \$411,000, or 43.8%, compared to approximately \$938,000 in the same period the prior year. The decrease was related to bringing marketing leadership in-house, thus reducing our external marketing fees, as well as targeting more cost-effective advertising.

Professional fees for the nine months ended March 31, 2013 were approximately \$947,000, an increase of approximately \$202,000 compared to approximately \$745,000 in the same period in the prior year. These fees are for services related to legal costs, reporting requirements, expenses related to information technology security and backup, one time consulting expenses, and expenses for printing and other shareowner services. The increase in fees over the same period last year was primarily due to a shareholder s proposal at our annual meeting and the resulting litigation, as well as consulting fees related to upgrading our current information technology infrastructure. We have insurance for professional fees and expenses incurred in connection with the pending litigation and are working with our insurance carrier on coverage matters. While we believe that a majority of our fees and expenses incurred as a result of the litigation will be covered by insurance, there can be no guarantee of any specific coverage amount.

Research and development expenses. Research and development expenses were approximately \$312,000 for the nine months ended March 31, 2013, representing a decrease of approximately \$394,000, or 55.8%, compared to approximately \$706,000 in the same period the prior year. Research and development expenses for the nine months ended March 31, 2013 were 2.8% of revenue, compared to 4.7% of revenue in the same period the prior year. As a percentage of revenue, management expects to spend up to 5.0% of revenues on research and development expenses over the long term.

#### Interest expense

Interest expense was approximately \$108,000 for the nine months ended March 31, 2013, representing a decrease of approximately \$27,000, or 20.0%, compared to approximately \$135,000 for the same period the prior year. The decrease resulted from a decrease in average debt outstanding.

#### Income tax benefit (expense)

Income tax benefit is estimated at approximately \$564,000 for the nine months ended March 31, 2013 compared to income tax expense of approximately \$283,000 in the same period in the prior year. The effective tax rates for the nine months ended March 31, 2013 and March 31, 2012 were 38.2% and 43.7%, respectively. On a quarterly basis, management estimates what its effective tax rate will be for the full fiscal year and records a quarterly income tax provision based on the anticipated rate. As the year progresses, the estimate is refined based on the facts and circumstances by each tax jurisdiction. The decrease in effective tax rate is related primarily to permanent differences including certain meals and entertainment expenses that are only 50% deductible for tax purposes.

#### Net income (loss)

Net loss for the nine months ended March 31, 2013 was approximately \$913,000 compared to net income of approximately \$365,000 for the same period the prior year. The decrease in net income primarily resulted from a decrease in revenue partially offset by decreases in expenses. Management is focused on controlling costs more aggressively short term while implementing key strategies for growth which includes a fully staffed and a realigned domestic sales force, updated branding including a new logo, website, and marketing material, and an HFCWO product and service innovation roadmap. Specifically, by customer group, our initiatives include:

- Homecare: increased lead generation with a greater tenured domestic sales force and adjustments to the Company s selling process;
- Institutional: introducing additional pricing options while exploring distributor partnerships; and
- International: hiring an international sales manager to develop more distributors throughout Europe, Latin and South America and East Asia, while limiting exclusive distributors within a country.

#### **Liquidity and Capital Resources**

#### Cash Flows and Sources of Liquidity

Cash Flows from Operating Activities

For the nine months ended March 31, 2013, net cash provided by operating activities was approximately \$990,000. Cash flows provided by operations consisted of approximately \$913,000 in net loss, adjusted for non-cash expenses of approximately \$627,000, offset by decreases in accounts receivable, inventories, and trade payables and accrued liabilities of \$1,653,000, \$251,000, and \$5,000, respectively. In addition, prepaid expenses and other assets decreased by approximately \$632,000.

For the nine months ended March 31, 2012, net cash used in operating activities was approximately \$1,679,000. Cash flows used by operations consisted of approximately \$365,000 in net income, adjusted for non-cash expenses of approximately \$521,000, offset by increases in accounts receivable, inventories, and prepaid expenses and other assets of \$1,498,000, \$556,000, and \$215,000, respectively. In addition, trade payables and other accrued liabilities decreased by approximately \$296,000.

Cash Flows from Investing Activities

For the nine months ended March 31, 2013, net cash used in investing activities was approximately \$743,000. During this period we paid approximately \$707,000 for purchases of property and equipment. We also paid approximately \$36,000 for patent and trademark related costs.

For the nine months ended March 31, 2012, net cash used in investing activities was approximately \$761,000. During this period we paid approximately \$736,000 for purchases of property and equipment, including \$439,000 for converting approximately 10,000 square feet of a newly leased building to office space. We also paid approximately \$25,000 for patent related costs.

Cash Flows from Financing Activities

For the nine months ended March 31, 2013, net cash used in financing activities was approximately \$1,445,000, which consisted of principal payments on long-term debt of \$237,000 and payments on our revolving line of credit of \$1,208,000.

For the nine months ended March 31, 2012, net cash used in financing activities was approximately \$258,000. We received approximately \$52,000 from warrant exercises and receipts on subscription notes receivable, offset by principal payments on long-term debt of approximately \$299,000 and payments of deferred financing fees of approximately \$11,000.

#### Adequacy of Capital Resources

Our primary working capital requirements relate to adding employees in our sales force and supporting functions; continuing research and development efforts; and for general corporate purposes, including to finance equipment purchases and other capital expenditures in the ordinary course of business and to satisfy working capital needs.

Based on our current operational performance, we believe our cash and cash equivalents and available borrowings under the existing credit facility will provide adequate liquidity for the next year. However, we cannot guarantee that we will be able to procure additional financing upon favorable terms, if at all. During fiscal year 2013, we have obtained waivers of noncompliance or entered into amendments with our lender to modify certain covenants. Although the violations have been waived as of March 31, 2013, we believe we may be out of compliance with the covenants at June 30, 2013. Any failure to comply with these covenants in the future may result in an event of default, which if not cured or waived, could result in the lender accelerating the maturity of our indebtedness or preventing access to additional funds under the credit facility, or requiring prepayment of outstanding indebtedness under the credit facility. If the maturity of the indebtedness is accelerated, sufficient cash resources to satisfy the debt obligations may not be available and we may not be able to continue operations as planned. The indebtedness under the credit agreement is secured by a security interest in substantially all of our tangible and intangible assets of the Company. If we are unable to repay such indebtedness, the bank could foreclose on these assets.

The Company is working with the bank to modify the covenants in the current debt agreement to be in compliance as of June 30, 2013. Given the Company s ability to service its debt and its past relationship with its lender, the Company believes that it will be able to successfully restructure its covenants as of June 30, 2013.

For the first nine months of fiscal years 2013 and 2012, we spent approximately \$707,000 and \$736,000 on property and equipment, respectively. In addition, we had approximately \$145,000 of property and equipment purchases financed through accounts payable as of March 31, 2013. We currently expect to finance equipment purchases with borrowings under our credit facility and cash flows from operations. We may need to incur additional debt or equity financing if we have an unforeseen need for additional capital equipment or if our operating performance does not generate adequate cash flows.

On November 8, 2011 we entered into an amended and restated credit facility with U.S. Bank, National Association (U.S. Bank), which was amended on December 30, 2011, May 14, 2012, September 21, 2012, November 13, 2012, February 13, 2013, and May 13, 2013 that provides for a revolving line of credit of \$2,250,000, and \$2,520,000 in term debt. A \$1,520,000 Term Loan bears interest at 5.79% (Term Loan A). The remaining \$1,000,000 term loan bore interest at 4.28% (Term Loan B) and was paid in full during October 2012. Interest on the operating line of credit accrues at LIBOR plus 3.50% (3.75% at March 31, 2013) and is payable monthly. The amount eligible for borrowing on the line of credit is limited to 60% of eligible accounts receivable. The line of credit will expire on December 31, 2013, if not earlier renewed. Term Loan A requires monthly payments of principal and interest of approximately \$10,700 and has a maturity date of December 9, 2014. As of March 31, 2013, we had \$560,000 outstanding on the operating line of credit and approximately \$1,377,000 outstanding on Term Loan A for a total amount outstanding under the U.S. Bank credit facility of approximately \$1,937,000. As of the most recent amendment date of May 13, 2013, we had \$415,000 outstanding on the operating line of credit and net unused availability of \$1,835,000. We are required to pay a fee of 0.125% per annum on unused portions of the revolving line of credit.

Our credit facility contains certain financial and nonfinancial covenants, which, among others, requires us to maintain a certain fixed charge coverage ratio and a maximum cash flow leverage ratio, and restricts the payment of dividends. We were in violation of certain financial covenants during the period ended March 31, 2013. On May 13, 2013, we entered into a Waiver and Fifth Amendment to our Credit Agreement with U.S. Bank (the Waiver Agreement ). See Part II, Item 5 to this quarterly report for a description of the material terms of such Waiver Agreement. The Waiver and Fifth Amendment to Credit Agreement provides for adjustments to the revolving line of credit to \$2,250,000.

#### **Certain Information Concerning Off-Balance Sheet Arrangements**

We have no off-balance sheet arrangements.

## Item 3. Quantitative and Qualitative Disclosure About Market Risk

As a smaller reporting company, we are not required to provide disclosure pursuant to this item.

#### **Item 4. Controls and Procedures**

#### **Evaluation of Disclosure Controls and Procedures**

Our principal executive officer and principal financial officer evaluated the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act ), as of the end of the period subject to this Report. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective.

#### **Changes to Internal Control Over Financial Reporting**

There were no changes in our internal control over financial reporting that occurred during the three months ended March 31, 2013 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II. OTHER INFORMATION

#### **Item 1. Legal Proceedings**

Occasionally, we may be party to legal actions, proceedings, or claims in the ordinary course of business, including claims based on assertions of patent and trademark infringement. Corresponding costs are accrued when it is probable that loss will be incurred and the amount can be precisely or reasonably estimated.

On December 7, 2012, we instituted a lawsuit in the District Court for Scott County, Minnesota against Eileen Manning, the proponent of a shareholder proposal at the Company s 2012 Annual Meeting of Shareholders (the Annual Meeting) seeking to elect two individuals to the Company s board of directors, and Robert D. Hansen, the Company s former Chairman and Chief Executive Officer. The Company asserts that Ms. Manning, the owner of an entity that formerly provided marketing services to the Company, violated the proxy solicitation rules in connection with the nomination and election of directors at the Annual Meeting. Ms. Manning has asserted a counterclaim alleging that the Company has violated her rights as a shareholder by failing to count and certify the results of the election. The Company also asserts that Mr. Hansen violated his Separation Agreement and Release in connection with his actions relating to Ms. Manning s proposal prior to and at the Annual Meeting and seeks declaratory relief and damages. Mr. Hansen has asserted a counterclaim alleging that the Company breached the Separation Agreement and Release by failing to make a payment under the agreement, as well as that the Company has violated his rights as a shareholder by failing to make the payment under the agreement. Ms. Manning has moved for summary judgment on her counterclaim, the Company opposed the motion, and it is currently under advisement. The Company has moved for summary judgment on its claim against Mr. Hansen for breach of the Separation Agreement. That motion will be heard by the Court on May 15, 2013. We have insurance for professional fees and expenses incurred in connection with the pending litigation and are working with our insurance carrier on coverage matters. While we believe that a majority of our fees and expenses incurred as a result of the litigation will be covered by insurance, there can be no guarantee of any specific coverage amount.

#### Item 1A. Risk Factors

As a smaller reporting company, we are not required to provide disclosure pursuant to this item.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

#### **Item 3. Defaults Upon Senior Securities**

None.

# **Item 4. Mine Safety Disclosures**

None.

#### **Item 5. Other Information**

On May 13, 2013, the Company entered into a Waiver and Fifth Amendment to Credit Agreement (the Waiver Agreement ) with U.S. Bank National Association (the Bank), pursuant to which the Bank waived violation by the Company of its minimum EBITDA financial covenant under its Amended and Restated Credit Agreement with the Bank, dated as of November 7, 2011, as amended (the Credit Agreement). Among other things, the Credit Agreement, as amended prior to the Waiver Agreement, forbid the Company from permitting its EBITDA for the quarter ended March 31, 2013 to be less than negative \$275,000.

Pursuant to the Waiver Agreement, the Bank agreed to waive the specific covenant violation described above as an event of default under the Credit Agreement. In addition, the Waiver Agreement, among other things: (1) reduced the Bank s commitment on our revolving line of credit from \$2,500,000 to \$2,250,000; (2) removed the minimum EBITDA covenant for the fiscal quarter ended June 30, 2013; (3) revised the Fixed Charge Coverage Ratio covenant to require a ratio of at least 1.15 to 1 for the quarter ended June 30, 2013 and successive periods in the aggregate thereafter; (4) amended the Company s financial reporting covenants to provide for weekly delivery of 13-week cash flow forecasts; and (5) required the Company to engage a financial consultant to conduct a review of its financial statements and projections and deliver a report regarding the same to the Bank. The Company also released claims against the Bank, reasserted its representations and warranties under the Credit Agreement, and reaffirmed the Credit Agreement and related loan and security documents.

The foregoing summary does not purport to be complete and is qualified in its entirety by reference to the full text of the Waiver Agreement, which is filed as Exhibit 10.3 to this quarterly report on Form 10-Q.

#### Item 6. Exhibits

See attached exhibit index.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ELECTROMED, INC.

Date: May 15, 2013 /s/ Kathleen S. Skarvan

Kathleen S. Skarvan, Chief Executive Officer

(Principal Executive Officer)

/s/ Jeremy T. Brock

Jeremy T. Brock, Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

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## EXHIBIT INDEX ELECTROMED, INC. FORM 10-Q

# Exhibit Number Description Amendment No. 2 to Bylaws of Electromed (incorporated by reference to Exhibit 3.1 to the Company s current report on Form 8-K filed with the SEC on April 2, 2013) Waiver and Fourth Amendment to Credit Agreement by and between the Company and U.S. Bank, National Association, dated February 13, 2013 (incorporated by reference to Exhibit 10.3 to the Company s quarterly report on Form 10-Q filed with the SEC on February 14, 2013) 10.2 Waiver and Fifth Amendment to Credit Agreement by and between the Company and U.S. Bank, National Association, dated May 13, 2013 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 32.1 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 32.2 Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 Financial statements from the quarterly report on Form 10-Q of the Company for the quarter ended March 31, 2012, formatted in XBRL: (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Income, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) the Notes to Condensed Consolidated Financial Statements tagged as blocks of text.