

ASHLAND INC.

Form S-8

May 04, 2015

As filed with the Securities and Exchange Commission on May 4, 2015

Registration No. 333-\_\_\_\_\_

---

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM S-8  
REGISTRATION STATEMENT  
UNDER  
THE SECURITIES ACT OF 1933

ASHLAND INC.  
(Exact name of Registrant as Specified in its Charter)

Kentucky  
(State of incorporation)

20-0865835  
(I.R.S. Employer Identification No.)

50 E. RiverCenter Boulevard  
P.O. Box 391  
Covington, Kentucky 41012-0391

(Address, including zip code, of registrant's principal executive offices)

ASHLAND INC. EMPLOYEE SAVINGS PLAN  
INTERNATIONAL SPECIALTY PRODUCTS INC. 401(k) PLAN  
ASHLAND INC. UNION EMPLOYEE SAVINGS PLAN  
(Full title of the Plan)

Peter J. Ganz  
Senior Vice President, General Counsel and Secretary  
50 E. RiverCenter Boulevard  
P.O. Box 391  
Covington, Kentucky 41012-0391  
(859) 815-3333

(Name, address, including zip code, and telephone number, including area code, of agent for service)

---

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting

company” in Rule 12b-2 of the Exchange Act. (Check One)

Large accelerated filer  
 Non-accelerated filer (Do not check if a smaller reporting company)

Accelerated filer  
 Smaller reporting company

CALCULATION OF REGISTRATION FEE

Title of Securities to be Registered	Amount to be Registered (1)(2)	Proposed Maximum Offering Price Per Share (3)	Proposed Maximum Aggregate Offering Price	Amount of Registration Fee
Common Stock, par value \$0.01 per share	5,000,000 shares(4) 100 shares (5) 100 shares (6)	\$127.48	\$637,425,496	\$74,069

(1) Pursuant to Rule 416(a) under the Securities Act of 1933, as amended, this Registration Statement also covers an indeterminate number of additional shares of Common Stock which become issuable under the employee benefit plans described above by reason of a stock split, stock dividend or similar transaction that results in an increase in the number of shares of Common Stock outstanding. Pursuant to Rule 416(c) under the Securities Act of 1933, as amended, this Registration Statement also covers an indeterminate amount of plan interests to be offered or sold pursuant to the employee benefit plans described above.

(2) Represents shares of Common Stock purchased by Plan participants who are making contributions to the Plan through payroll deductions and have elected to invest such contributions in shares of Common Stock, as well as shares of Common Stock that may be allocated to such participants’ accounts as a result of Company matching contributions.

(3) Estimated solely for the purpose of calculating the registration fee in accordance with Rule 457(c) and Rule 457(h) under the Securities Act of 1933 on the basis of the average of the high and low prices of Ashland's Common Stock as reported on the New York Stock Exchange on April 29, 2015.

(4) Ashland Inc. Employee Savings Plan.

(5) International Specialty Products Inc. 401(k) Plan.

(6) Ashland Inc. Union Employee Savings Plan.

EXPLANATORY NOTE

Ashland Inc. Employee Savings Plan. This Registration Statement on Form S-8 is filed to register the offer and sale of an additional 5,000,000 shares of the Registrant's Common Stock, par value \$0.01 per share (the "Common Stock"), under the Ashland Inc. Employee Savings Plan, as amended (the "Employee Savings Plan"), and an indeterminate amount of interests in the Employee Savings Plan. This Registration Statement relates to securities of the same class as that to which the Registration Statement on Form S-8 filed on January 30, 2009 (Commission File No. 333-157040) and the Registration Statement on Form S-8 filed on December 18, 1989 (Commission File No. 33-32612), as supplemented and amended by Post-Effective Amendment No. 1 thereto filed on August 9, 2005 (Commission File No. 33-32612-99), relate and is submitted in accordance with General Instruction E of Form S-8 regarding registration of additional securities. Pursuant to General Instruction E to Form S-8, the contents of the referenced Registration Statements are incorporated herein by reference.

International Specialty Products Inc. 401(k) Plan. This Registration Statement on Form S-8 also is filed to register the offer and sale of an additional 100 shares of Common Stock under the International Specialty Products Inc. 401(k) Plan, as amended (the "ISP Plan"). This Registration Statement relates to securities of the same class as that to which the Registration Statement on Form S-8 filed on September 26, 2012 (Commission File No. 333-184109) relates and is submitted in accordance with General Instruction E of Form S-8 regarding registration of additional securities. Pursuant to General Instruction E to Form S-8, the contents of the referenced Registration Statement are incorporated herein by reference. This Registration Statement also is filed to register an indeterminate amount of interests in the ISP Plan.

Ashland Inc. Union Employee Savings Plan. This Registration Statement on Form S-8 also is filed to register the offer and sale of an additional 100 shares of Common Stock under the Ashland Inc. Union Employee Savings Plan (formerly known as Hercules Incorporated Savings and Investment Plan), as amended (the "Union Plan"). This Registration Statement relates to securities of the same class as that to which the Registration Statement on Form S-8 filed on November 14, 2008 (Commission File No. 333-155396), as amended by Post-Effective Amendment No. 1 thereto filed on June 30, 2011, relates and is submitted in accordance with General Instruction E of Form S-8 regarding registration of additional securities. Pursuant to General Instruction E to Form S-8, the contents of the referenced Registration Statement, as amended, are incorporated herein by reference. This Registration Statement also is filed to register an indeterminate amount of interests in the Union Plan.

PART I

INFORMATION REQUIRED IN THE SECTION 10(a) PROSPECTUS

Item 1. Plan Information.

Not required to be filed with this Registration Statement.

Item 2. Registrant Information and Employee Plan Annual Information.

Not required to be filed with this Registration Statement.

PART II

INFORMATION REQUIRED IN THE REGISTRATION STATEMENT

Item 3. Incorporation of Documents by Reference.

The following documents filed by Ashland with the Securities and Exchange Commission (the “Commission”) are incorporated herein by reference as of their respective dates of filing with the Commission:

- (a) Ashland’s Annual Report on Form 10-K for the fiscal year ended September 30, 2014 filed with the Commission on November 24, 2014.
- (b) The Employee Savings Plan’s Annual Report on Form 11-K for the year ended December 31, 2013.
- (c) The ISP Plan’s Annual Report on Form 11-K for the year ended December 31, 2013.
- (d) The Union Plan’s Annual Report on Form 11-K for the year ended December 31, 2013.
- (e) Ashland’s Quarterly Reports on Form 10-Q filed on January 28, 2015 and April 30, 2015 for the quarterly periods ended December 31, 2014 and March 31, 2015, respectively.
- (f) Ashland’s Current Reports on Form 8-K filed on October 9, 2014, November 17, 2014, December 1, 2014 (as amended by an amendment filed on December 11, 2014), January 29, 2015, January 30, 2015, and April 22, 2015.

- (g) The description of Ashland's Common Stock contained in Ashland's Registration Statement on Form S-4 filed with the Commission on August 8, 2008, as amended (Commission File No. 333-152911).

All reports and other documents subsequently filed by Ashland pursuant to Sections 13(a), 13(c), 14 and 15(d) of the Securities Exchange Act of 1934, as amended, prior to the filing of a post-effective amendment which indicates that all securities offered hereunder have been sold or which deregisters all securities then remaining unsold hereunder, shall be deemed to be incorporated by reference herein and to be a part hereof from the date of filing of such documents.

Item 4. Description of Securities.

Not applicable.

Item 5. Interests of Named Experts and Counsel.

The validity of the Common Stock offered hereby has been passed upon by Peter J. Ganz, Ashland's Senior Vice President, General Counsel and Secretary. As of the date this Registration Statement is filed with the Commission, Mr. Ganz beneficially owns 32,047 shares of Ashland Common Stock, of which 26,374 shares are unvested restricted Common Stock, and 33,700 Stock Appreciation Rights, the value of which is based on the appreciation of Ashland Common Stock over time.

Item 6. Indemnification of Directors and Officers.

Kentucky Business Corporation Act

Sections 271B.8-500 through 580 of the Kentucky Business Corporation Act (the "KBCA") provide for indemnification of directors, officers, employees and agents of Kentucky corporations, subject to certain limitations. Although the below discussion is specific to directors, Section 271B.8-560 permits a corporation to indemnify and advance expenses to officers, employees and agents to the same extent as a director and gives an officer who is not a director the same statutory right to mandatory indemnification and to apply for court-ordered indemnification as afforded a director. A corporation may also indemnify and advance expenses to an officer, employee, or agent who is not a director to the extent, consistent with public policy, that may be provided by its articles of incorporation, bylaws, general or specific action by its board of directors, or contract.

Section 271B.8-520 of the KBCA provides that, unless limited by the articles of incorporation, a corporation shall indemnify any director who entirely prevails in the defense of any proceeding to which the individual was a party because he or she is or was a director of the corporation against reasonable expenses incurred in connection with the proceeding. The term "proceeding" includes any threatened, pending, or completed action, suit or proceeding, whether civil, criminal, administrative, or investigative and whether formal or informal.

Section 271B.8-510 of the KBCA permits a corporation to indemnify an individual who is made a party to a proceeding because the individual is or was a director, as long as the individual (i) conducted himself or herself in good faith, (ii) reasonably believed, in the case of conduct in his or her official capacity with the corporation, that the conduct was in the best interests of the corporation or, in all other cases, was at least not opposed to its best interests, and (iii) in a criminal proceeding, had no reasonable cause to believe that the conduct was unlawful. The termination of a proceeding by judgment, order, settlement, conviction, or

upon a plea of nolo contendere shall not be, alone, determinative that the director did not meet the applicable standard of care. Indemnification may be made against the obligation to pay a judgment, settlement, penalty, fine or reasonable expenses (including counsel fees) incurred with respect to a proceeding, except that if the proceeding was by or in the right of the corporation, indemnification may be made only against reasonable expenses.

Section 271B.8-510 of the KBCA specifically prohibits indemnification in (i) a proceeding by or in the right of the corporation in which the director is adjudged liable to the corporation or (ii) in connection with any other proceeding charging improper personal benefit to the director, whether or not involving action in the director's official capacity, where the director is adjudged liable on the basis of having received an improper personal benefit.

Pursuant to Section 271B.8-550, a determination that indemnification is permissible because the individual met the applicable standard of conduct must first be made before a director can be indemnified. This determination can be made (i) by majority vote of a quorum of disinterested directors or, if a quorum cannot be obtained, by majority vote of a committee made up solely of two or more disinterested directors, (ii) by special legal counsel selected by the majority vote of a quorum of disinterested directors or, if a quorum cannot be obtained, by majority vote of a committee made up solely of two or more disinterested directors; provided, however, if there are not two disinterested directors, then legal counsel can be selected by a majority vote of the full board of directors, or (iii) by the shareholders, but shares owned by any interested director cannot be voted.

Under Section 271B.8-530, Ashland may advance expenses incurred by a director who is party to a proceeding prior to the final disposition if (i) the director furnishes the corporation a written affirmation of his or her good faith belief that he or she has met the KBCA standards of director conduct, (ii) the director furnishes the corporation with a written undertaking, executed personally or on his or her behalf, to repay the advance if it is ultimately determined that he or she did not meet the standard of conduct, and (iii) a determination is made that the facts known to those making the determination would not preclude indemnification under the KBCA's director indemnification provisions.

The indemnification and advancement of expenses provided by, or granted pursuant to, KBCA Sections 271B.8-500 – 271B.8-580 is not exclusive of any other rights to which those seeking indemnification or advancement of expenses may otherwise be entitled under any by-law, agreement, vote of shareholders or disinterested directors, or otherwise.

#### Articles of Incorporation and By-laws of Ashland

Article X of Ashland's Fourth Restated Articles of Incorporation (the "Restated Articles") permits, but does not require, Ashland to indemnify its directors, officers and employees to the fullest extent permitted by law. Ashland's By-laws (the "By-laws") require indemnification of its officers and employees under certain circumstances.

In general, Article X of the Restated Articles and Article IX, Section 1 of the By-laws provide for indemnification of any individual who was or is a party to any threatened, pending or completed claim, action, suit or proceeding by reason of his or her status as a director, officer or employee of Ashland or of another entity at Ashland's request (collectively referred to as a "covered person") against any reasonable costs and expenses (including attorneys' fees) and any liabilities (including judgments, fines, penalties or reasonable settlements) reasonably paid by or imposed against the individual if the individual:

- has been successful on the merits or otherwise with respect to such claim, action, suit or proceeding; or
- acted in good faith, in what the person reasonably believed to be the best interests of Ashland or such other entity, as the case may be, and in addition, in any criminal action or proceeding, had no reasonable cause to believe that his or her conduct was unlawful.

Pursuant to Article IX, Sections 2-4 of the By-laws, indemnification based on good faith and reasonable belief shall be made unless it is determined by any of the following that the covered person has not met the standard of conduct required for good faith indemnification (as described above):

- the board of directors, acting by a quorum consisting of directors who were not parties to (or who were determined to have been successful with respect to) the claim, action, suit or proceeding;
- a committee of the board of directors consisting of directors who were not parties to (or who were determined to have been successful with respect to) the claim, action, suit or proceeding;
- any officer or group of officers who, by resolution adopted by the board of directors, has been given authority to make such determinations; or
- either of the following selected by the board of directors if a disinterested committee of the board cannot be obtained:
  - (i) independent legal counsel (who may be the regular counsel of Ashland) who has delivered to Ashland a written determination; or
  - (ii) an arbitrator or a panel of arbitrators (which panel may include directors, officers, employees or agents of Ashland) who has delivered to Ashland a written determination.

Article IX, Section 3 of the By-laws requires Ashland to advance expenses to a director, officer or employee prior to the final disposition of the claim, action, suit or proceeding, but the individual shall be obligated to repay the advances if it is ultimately determined that the individual is not entitled to indemnification. In addition, the By-laws provide that Ashland may, as a condition to advancing the expenses, require the director, officer or employee to sign a written instrument acknowledging such obligation to repay expenses if it is ultimately determined that the person is not entitled to indemnity. Ashland also may refuse to advance expenses or discontinue advancing expenses if it is determined by Ashland, in its sole and exclusive discretion, not to be in the best interest of Ashland.

Notwithstanding the other provisions of Article IX, pursuant to Article IX, Section 4 of the By-laws, no person shall be indemnified in respect of any claim, action, suit or proceeding, initiated by such person or such person's representative, or which involved the voluntary solicitation or intervention of such person or such person's representative. Article IX, Section 5 of the By-laws provides that the rights of indemnification provided under Article IX shall be in addition to any other rights to which the director, officer or employee may otherwise be entitled. Further, in the event of any such person's death, then their indemnification rights extend to their heirs and legal representatives.

#### Contracts

Ashland has entered into indemnification agreements with each of its directors that require indemnification to the fullest extent permitted by law (as described above), subject to certain exceptions and limitations.

## Insurance

Section 271B.8-570 permits a corporation to purchase and maintain insurance on behalf of directors, officers, employees or agents of the corporation, who is or was serving in that capacity, against liability asserted against or incurred in that capacity or arising from that status, whether or not the corporation would have power to indemnify against the same liability.

Ashland has purchased insurance which insures (subject to certain terms and conditions, exclusions and deductibles) Ashland against certain costs that it might be required to pay by way of indemnification to directors or officers under the Restated Articles or the By-laws, indemnification agreements or otherwise, and protects individual directors and officers from certain losses for which they might not be indemnified by Ashland. In addition, Ashland has purchased insurance that provides liability coverage (subject to certain terms and conditions, exclusion and deductibles) for amounts that Ashland or the fiduciaries under their employee benefit plans, which may include its respective directors, officers and employees, might be required to pay as a result of a breach of fiduciary duty.

## Item 7. Exemption from Registration Claimed.

Not applicable.

## Item 8. Exhibits.

The Exhibits to this Registration Statement are listed in the Exhibit Index following the signature page to this Registration Statement and are incorporated herein by reference.

## Item 9. Undertakings.

(a) The undersigned registrant hereby undertakes:

(1) To file, during any period in which offers or sales are being made of the securities registered hereby, a post-effective amendment to this Registration Statement:

- (i) to include any prospectus required by Section 10(a)(3) of the Securities Act of 1933;
- (ii) to reflect in the prospectus any facts or events arising after the effective date of the Registration Statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in this Registration Statement. Notwithstanding the foregoing, any increase or decrease in volume of securities offered (if the total dollar value of securities offered would not exceed that which was registered) and any deviation from the low or high end of the estimated maximum offering range may be reflected in the form of prospectus filed with the Commission pursuant to Rule 424(b) if, in the aggregate, the changes in volume and price represent no more than a 20% change in the maximum aggregate offering price set forth in the "Calculation of Registration Fee" table in the effective registration statement; and
- (iii) to include any material information with respect to the plan of distribution not previously disclosed in this Registration Statement or any material change to such information in this Registration Statement;



provided, however, that paragraphs (a)(1)(i) and (a)(1)(ii) above do not apply if the information required to be included in a post-effective amendment by those paragraphs is contained in reports filed with or furnished to the Commission by the registrant pursuant to Section 13 or Section 15(d) of the Securities Exchange Act of 1934 that are incorporated by reference in this Registration Statement.

- (2) That, for the purpose of determining any liability under the Securities Act of 1933, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered herein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.
  - (3) To remove from registration by means of a post-effective amendment any of the securities being registered hereby which remain unsold at the termination of the offering.
- (b) The undersigned registrant hereby undertakes that, for purposes of determining any liability under the Securities Act of 1933, each filing of the registrant's annual report pursuant to Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934 (and, where applicable, each filing of an employee benefit plan's annual report pursuant to Section 15(d) of the Securities Exchange Act of 1934) that is incorporated by reference in the registration statement shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.
- (c) Insofar as indemnification for liabilities arising under the Securities Act of 1933 may be permitted to directors, officers and controlling persons of the registrant pursuant to the foregoing provisions, or otherwise, the registrant has been advised that in the opinion of the Commission such indemnification is against public policy as expressed in the Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the registrant of expenses incurred or paid by a director, officer or controlling person of the registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Act and will be governed by the final adjudication of such issue.

## SIGNATURES

Pursuant to the requirements of the Securities Act of 1933, the registrant certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form S-8 and has duly caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Covington, Commonwealth of Kentucky, on this 4th day of May, 2015.

ASHLAND INC.  
(Registrant)

May 4, 2015                      /s/ Peter J. Ganz  
Peter J. Ganz  
Senior Vice President, General Counsel and  
Secretary

Pursuant to the requirements of the Securities Act of 1933, this Registration Statement has been signed by the following persons on behalf of the registrant and in the capacities and on the dates indicated:

Name	Title	Date
* William A. Wulfsohn	Chairman of the Board, Chief Executive Officer and Director (Principal Executive Officer)	May 4, 2015
* J. Kevin Willis	Senior Vice President and Chief Financial Officer (Principal Financial Officer)	May 4, 2015
* J. William Heitman	Vice President and Controller (Principal Accounting Officer)	May 4, 2015
* Brendan M. Cummins	Director	May 4, 2015
Roger W. Hale	Director	
* Stephen F. Kirk	Director	May 4, 2015
* Vada O. Manager	Director	May 4, 2015

*	Director	May 4, 2015
Barry W. Perry		
	Director	
Mark C. Rohr		
*	Director	May 4, 2015
George A. Schaefer, Jr.		
*	Director	May 4, 2015
Janice J. Teal		
	Director	
Michael J. Ward		

\* The undersigned, by signing his name hereto, executes this Registration Statement pursuant to a power of attorney executed by the above-named persons and filed with the Securities and Exchange Commission as an Exhibit to this Registration Statement.

/s/ Peter J. Ganz  
Peter J. Ganz  
Attorney-in-Fact  
May 4, 2015

The Plans. Pursuant to the requirements of the Securities Act of 1933, the trustees (or other persons who administer the employee benefit plans) have duly caused this registration statement to be signed on their behalf by the undersigned, thereunto duly authorized, in the City of Covington, Commonwealth of Kentucky, on May 4, 2015.

ASHLAND INC. EMPLOYEE SAVINGS PLAN

By: /s/ J. Kevin Willis  
J. Kevin Willis  
Senior Vice President and Chief Financial Officer  
Chairperson of the Ashland Inc. Investment and  
Administrative Oversight Committee

INTERNATIONAL SPECIALTY PRODUCTS INC. 401(k) PLAN

By: /s/ J. Kevin Willis  
J. Kevin Willis  
Senior Vice President and Chief Financial Officer  
Chairperson of the Ashland Inc. Investment and  
Administrative Oversight Committee

ASHLAND INC. UNION EMPLOYEE SAVINGS PLAN

By: /s/ J. Kevin Willis  
J. Kevin Willis  
Senior Vice President and Chief Financial Officer  
Chairperson of the Ashland Inc. Investment and  
Administrative Oversight Committee

INDEX TO EXHIBITS

The following exhibits are filed with this Registration Statement:

- 4.1 Ashland's Fourth Restated Articles of Incorporation (incorporated herein by reference to Exhibit 3.2 to Ashland's Current Report on Form 8-K filed with the Commission on February 4, 2014 (SEC File No. 001-32532)).
- 4.2 Ashland's By-laws, as Amended and Restated (incorporated herein by reference to Exhibit 3.3 to Ashland's Current Report on Form 8-K filed with the Commission on February 4, 2014 (SEC File No. 001-32532)).
- 4.3\* Ashland Inc. Employee Savings Plan as amended and restated effective January 1, 2011.
- 4.4\* Amendment Number One to the Ashland Inc. Employee Savings Plan dated February 28, 2012.
- 4.5\* Amendment to the Ashland Inc. Employee Savings Plan effective as of January 1, 2013.
- 4.6\* Amendment to the Ashland Inc. Employee Savings Plan dated September 26, 2014.
- 4.7 International Specialty Products Inc. 401(k) Plan, as amended and restated effective as of January 1, 2009, as amended by the First through Seventh Amendments thereto (incorporated by reference to Exhibits 4.3 through 4.10 to Ashland's Registration Statement on Form S-8 filed with the Commission on September 26, 2012 (SEC File No. 333-184109)).
- 4.8\* Amendment No. 8 to the International Specialty Products Inc. 401(k) Plan effective as of January 1, 2013.
- 4.9\* Amendment No. 9 to the International Specialty Products Inc. 401(k) Plan effective as of January 1, 2013.
- 4.10\* Amendment No. 10 to the International Specialty Products Inc. 401(k) Plan dated November 22, 2013.
- 4.11\* Eleventh Amendment to the International Specialty Products Inc. 401(k) Plan dated September 26, 2014.
- 4.12 Ashland Inc. Union Employee Savings Plan as amended and restated effective January 1, 2011 (incorporated by reference to Exhibit 4.1 to Ashland's Post-Effective Amendment No. 1 to the Registration Statement on Form S-8 filed with the Commission on June 30, 2011 (SEC File No. 333-155396)).
- 4.13\* Amendment to the Ashland Inc. Union Employee Savings Plan dated September 26, 2014.
- 5.1\* Opinion of Peter J. Ganz.
- 23.1\* Consent of Blue & Co., LLC.
- 23.2\* Consent of PricewaterhouseCoopers LLP.
- 23.3\* Consent of Peter J. Ganz (contained in his opinion filed as Exhibit 5.1).
- 24.1\*

Power of Attorney of each person whose signature on this Registration Statement was signed by another pursuant to a power of attorney.

---

\*Filed Herewith