

KNOLL INC  
Form 10-Q  
August 09, 2012  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2012

OR

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 001-12907

**KNOLL, INC.**

A Delaware Corporation

I.R.S. Employer No. 13-3873847

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**1235 Water Street**

**East Greenville, PA 18041**

**Telephone Number (215) 679-7991**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes  No

As of August 3, 2012, there were 47,902,228 shares (including 1,226,489 shares of non-voting restricted shares) of the Registrant's common stock, par value \$0.01 per share, outstanding.

Table of Contents

KNOLL, INC.

TABLE OF CONTENTS FOR FORM 10-Q

Item		Page
<u>PART I FINANCIAL INFORMATION</u>		
<u>1.</u>	<u>Condensed Consolidated Financial Statements:</u>	
	<u>Condensed Consolidated Balance Sheets at June 30, 2012 and December 31, 2011</u>	3
	<u>Condensed Consolidated Statements of Operations and Comprehensive Income for the three and six months ended June 30, 2012 and 2011</u>	4
	<u>Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2012 and 2011</u>	5
	<u>Notes to the Condensed Consolidated Financial Statements</u>	6
<u>2.</u>	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	15
<u>3.</u>	<u>Quantitative and Qualitative Disclosures about Market Risk</u>	22
<u>4.</u>	<u>Controls and Procedures</u>	23
<u>PART II OTHER INFORMATION</u>		
<u>1.</u>	<u>Legal Proceedings</u>	24
<u>1A.</u>	<u>Risk Factors</u>	24
<u>2.</u>	<u>Unregistered Sales of Equity Securities and The Use of Proceeds</u>	24
<u>4.</u>	<u>Mine Safety Disclosures</u>	25
<u>6.</u>	<u>Exhibits</u>	25
	<u>Signatures</u>	26

Table of Contents**PART I - FINANCIAL INFORMATION****ITEM 1. CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****KNOLL, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(Unaudited)***(in thousands, except share and per share data)*

	<b>June 30, 2012</b>	<b>December 31, 2011</b>
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 11,473	\$ 28,263
Customer receivables, net	103,414	126,078
Inventories	96,757	89,244
Deferred income taxes	10,667	10,688
Prepaid and other current assets	12,748	10,620
Total current assets	235,059	264,893
Property, plant, and equipment, net	120,330	121,792
Goodwill, net	80,340	76,571
Intangible assets, net	222,674	220,679
Other non-trade receivables	2,780	3,248
Other noncurrent assets	3,629	908
Total Assets	\$ 664,812	\$ 688,091
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	65,845	83,824
Income taxes payable	2,115	14,625
Other current liabilities	74,501	84,679
Total current liabilities	142,461	183,128
Long-term debt	218,000	212,000
Deferred income taxes	51,204	49,778
Postretirement benefits other than pensions	10,000	10,656
Pension liability	55,180	56,873
International retirement obligation	3,121	3,455
Other noncurrent liabilities	8,764	6,778
Total liabilities	488,730	522,668
Commitments and contingent liabilities		
Stockholders' equity:		
Common stock, \$0.01 par value; 200,000,000 shares authorized; 62,208,296 issued and 47,932,243 outstanding (net of 14,276,053 treasury shares) at June 30, 2012 and 61,854,474 shares issued and 47,748,699 outstanding (net of 14,105,775 treasury shares) at December 31,	479	477

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2011				
Additional paid-in-capital		26,073		23,631
Retained earnings		166,542		155,818
Accumulated other comprehensive income (loss)		(17,012)		(14,503)
Total stockholders' equity		176,082		165,423
Total Liabilities and Stockholders' Equity	\$	664,812	\$	688,091

See accompanying notes to the condensed consolidated financial statements

Table of Contents**KNOLL, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME****(Unaudited)***(in thousands, except share and per share data)*

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2012	2011	2012	2011
Net sales	\$ 221,018	\$ 238,650	\$ 417,679	\$ 459,509
Cost of sales	146,611	162,157	280,220	314,614
Gross profit	74,407	76,493	137,459	144,895
Selling, general, and administrative expenses	53,604	52,925	101,205	99,941
Restructuring charges		243		714
Operating income	20,803	23,325	36,254	44,240
Interest expense	1,637	3,372	3,143	7,389
Other (income) expense, net	(1,262)	275	937	2,604
Income before income tax expense	20,428	19,678	32,174	34,247
Income tax expense	7,373	6,703	11,862	12,070
Net income	\$ 13,055	\$ 12,975	\$ 20,312	\$ 22,177
Net earnings per share:				
Basic	\$ 0.28	\$ 0.28	\$ 0.44	\$ 0.48
Diluted	\$ 0.28	\$ 0.28	\$ 0.43	\$ 0.47
Dividends per share	\$ 0.10	\$ 0.10	\$ 0.20	\$ 0.16
Weighted-average shares outstanding:				
Basic	46,620,897	46,245,776	46,558,520	46,203,498
Diluted	47,017,440	46,904,015	47,056,715	46,889,703
Net income	\$ 13,055	\$ 12,975	\$ 20,312	\$ 22,177
Other comprehensive income (loss)				
Foreign currency translation adjustment	(5,156)	2,234	(2,510)	6,873
Unrealized gain on derivatives		1,179		2,622
Total comprehensive income	\$ 7,899	\$ 16,388	\$ 17,802	\$ 31,672

See accompanying notes to the condensed consolidated financial statements.

Table of Contents

## KNOLL, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

*(dollars in thousands)*

	Six Months Ended June 30,	
	2012	2011
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	\$ 20,312	\$ 22,177
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation	7,307	8,168
Amortization of intangible assets and deferred financing fees	821	1,042
Loss on disposal of fixed assets	8	43
Write off of deferred financing fees	477	
Unrealized foreign currency (gain) loss	(56)	1,948
Stock based compensation	5,358	4,872
Other non-cash items	15	15
Changes in assets and liabilities:		
Customer receivables	22,029	4,144
Inventories	(6,711)	(5,327)
Accounts payable	(17,470)	(16,371)
Current and deferred income taxes	(11,197)	3,238
Other current assets	(2,178)	(517)
Other current liabilities	(11,008)	(14,980)
Other noncurrent assets and liabilities	(1,225)	4,322
Cash provided by operating activities	6,482	12,774
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Capital expenditures	(6,473)	(7,120)
Purchase of a business, net of cash acquired	(5,968)	
Purchase of intangibles	(175)	
Cash used in investing activities	(12,616)	(7,120)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from revolving credit facility	420,000	173,000
Repayment of revolving credit facility	(414,000)	(188,000)
Deferred financing fees	(2,827)	
Payment of dividends	(9,323)	(7,397)
Proceeds from the issuance of common stock	413	12,867
Purchase of common stock for treasury	(2,622)	(13,669)
Tax benefit from the exercise of stock options and vesting of equity awards	(705)	1,438
Cash used in financing activities	(9,064)	(21,761)
Effect of exchange rate changes on cash and cash equivalents	(1,592)	2,653
Decrease in cash and cash equivalents	(16,790)	(13,454)
Cash and cash equivalents at beginning of period	28,263	26,935

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Cash and cash equivalents at end of period	\$	11,473	\$	13,481
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See accompanying notes to the condensed consolidated financial statements



Table of Contents

**KNOLL, INC.**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**JUNE 30, 2012**

**NOTE 1: BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements of Knoll, Inc. (the Company) have been prepared pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles (GAAP) have been condensed or omitted pursuant to such rules and regulations. The consolidated balance sheet of the Company, as of December 31, 2011, was derived from the Company's audited consolidated balance sheet as of that date. All other condensed consolidated financial statements contained herein are unaudited and reflect all adjustments which are, in the opinion of management, necessary to summarize fairly the financial position of the Company and the results of the Company's operations and cash flows for the periods presented. All of these adjustments are of normal recurring nature. All intercompany balances and transactions have been eliminated in consolidation. These condensed consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Form 10-K for the year ended December 31, 2011.

**NOTE 2: NEW ACCOUNTING PRONOUNCEMENTS**

In June 2011, the FASB issued amendments to guidance regarding the presentation of comprehensive income. The amendments eliminate the option to present components of other comprehensive income as part of the statement of changes in stockholders' equity. The amendments require that other comprehensive income be presented in either a single continuous statement or in two separate but consecutive statements. In a single continuous statement, the entity would present the components of net income and total net income, the components of other comprehensive income and a total of other comprehensive income, along with the total of comprehensive income in that statement. In the two-statement approach, the entity would present components of net income and total net income in the statement of net income and a statement of other comprehensive income would immediately follow the statement of net income and include the components of other comprehensive income and a total for other comprehensive income, along with a total for comprehensive income. The amendments also require the entity to present on the face of the financial statements any reclassification adjustments for items that are reclassified from other comprehensive income to net income in the statement(s) where the components of net income and the components of other comprehensive income are presented. The amendments do not change the items that must be reported in other comprehensive income, when an item of other comprehensive income must be re-classed to net income or the option to present components of other comprehensive income either net of related tax effects or before related tax effects. The amendments, excluding the specific requirement to present on the face of the financial statements any reclassification adjustments for items that are reclassified from other comprehensive income to net income in the statement(s) where the components of net income and the components of other comprehensive income are presented which was deferred by the FASB in December 2011, are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011 and are to be applied retrospectively. The Company has evaluated and implemented this guidance using a single continuous statement. There was no impact to the Company's condensed consolidated financial statements other than the change in presentation.



Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 3: ACQUISITIONS

On March 1, 2012, the Company acquired Richard Schultz Design Inc., a designer and manufacturer of outdoor furniture for the residential, hospitality and contract office furniture markets. The Company acquired intangible assets, in connection with the acquisition, including the trade name, customer relationships, and non-competition agreements. These intangibles were collectively valued at \$3.2 million. Goodwill relating to the acquisition was recorded at \$3.2 million. Goodwill and the trade name will be tested for impairment at least annually and whenever events or circumstances occur indicating that a possible impairment may have been incurred. The remaining intangibles acquired (customer relationships and non-competition agreements) were assigned finite useful lives and amortization will be recorded over the economic life of the intangibles. In addition, the Company has recorded a liability of \$1.1 million related to the contingent purchase price.

The Company's goodwill by reporting segment was \$37.9 million, \$2.2 million and \$36.4 million for Office, Studio, and Coverings respectively at December 31, 2011. During 2012, goodwill for the Studio segment increased \$3.2 million as a result of the *Richard Schultz* acquisition. Goodwill for the coverings segment increased \$0.5 million as a result of purchase accounting adjustments related to the *Filzfelt* acquisition, which occurred on December 30, 2011.

## NOTE 4: INVENTORIES

Inventories, net consist of:

	June 30, 2012		December 31, 2011
	(in thousands)		
Raw Materials	\$ 47,954		\$ 46,399
Work-in-Process	7,139		6,926
Finished Goods	41,664		35,919
	\$ 96,757		\$ 89,244

Inventory reserves for obsolescence and other estimated losses were \$7.3 million and \$7.7 million at June 30, 2012 and December 31, 2011, respectively, and have been included in the net amounts above.



Table of Contents

**KNOLL, INC.**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**NOTE 5: INCOME TAXES**

The Company's income tax provision consists of federal, state and foreign income taxes. The tax provisions for the three months ended June 30, 2012 and 2011 were based on the estimated effective tax rates applicable for the full years ending December 31, 2012 and 2011, after giving effect to items specifically related to the interim periods. The Company's effective tax rate was 36.1% for the three months ended June 30, 2012 and 34.1% for the three months ended June 30, 2011. The Company's effective tax rate was 36.9% for the six months ended June 30, 2012 and 35.2% for the six months ended June 30, 2011. The increase in the Company's effective tax rate for three and six months ended June 30, 2012 was primarily a result of the mix of pretax income and the different effective tax rates of the tax jurisdictions in which it operates.

As of June 30, 2012 and December 31, 2011, the Company had unrecognized tax benefits of approximately \$2.5 million and \$2.0 million, respectively. The entire amount of the unrecognized tax benefits would affect the effective tax rate if recognized. As of June 30, 2012, the Company is subject to U.S. Federal income tax examinations for the tax years 2008 through 2011, and to non-U.S. income tax examinations for the tax years 2004 through 2011. In addition, the Company is subject to state and local income tax examinations for the tax years 2004 through 2011.

**NOTE 6: DERIVATIVE FINANCIAL INSTRUMENTS**

*Interest Rate Swaps*

The Company uses derivative financial instruments, to reduce its exposure to adverse fluctuations in interest rates.

On May 21, 2008, the Company entered into four interest rate swap agreements for purposes of managing its risk in interest rate fluctuations. These agreements each hedged a notional amount of \$150.0 million of the Company's borrowings under its revolving credit facility. Two of the agreements were effective June 9, 2009 and expired on June 9, 2010. On these two agreements, the Company paid a fixed rate of 3.51% and received a variable rate of interest equal to three-month London Interbank Offered Rate (LIBOR), as determined on the last day of each quarterly settlement period. The other two agreements were effective on June 9, 2010 and expired on June 9, 2011. The Company paid a fixed rate of 4.10% on these two agreements and received a variable rate of interest equal to three-month LIBOR as determined on the last day of each quarterly settlement period.

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The Company elected to apply hedge accounting to these swap agreements. Changes in the fair values of the effective portion of the interest rate swap agreements were recorded as a component of accumulated other comprehensive income (loss) in the equity section of the balance sheet.

The net amount paid or received upon quarterly settlements was recorded as an adjustment to interest expense, with a corresponding reduction in accumulated other comprehensive income (loss).

The effect of derivative instruments on the condensed consolidated statement of income for the three months ended June 30, 2011 is as follows (in thousands):

Derivatives in Cash Flow Hedge Relationship June 30, 2011	Before - Tax Loss Recognized in OCI on Derivative (Effective Portion)	Locations of Loss Reclassified from AOCI into Income (Effective Portion)	Before - Tax Loss Reclassified from AOCI into Income (Effective Portion)
Interest rate swap contracts	\$	Interest Expense	\$ (1,915)
Total	\$	\$	\$ (1,915)

Table of Contents**KNOLL, INC.****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 6: DERIVATIVE FINANCIAL INSTRUMENTS (Continued)**

The effect of derivative instruments on the condensed consolidated statement of income for the six months ended June 30, 2011 is as follows (in thousands):

<b>June 30, 2011</b>			
Total	\$	(41)	\$ (4,237)

The Company had no outstanding interest rate swap contracts as of June 30, 2012 or December 31, 2011.

The Company will continue to review its exposure to interest rate fluctuations and evaluate whether it should manage such exposure through derivative transactions.

***Foreign Currency Contracts***

From time to time, the Company enters into foreign currency forward exchange contracts and foreign currency option contracts to manage its exposure to foreign exchange rates associated with short-term operating receivables of a Canadian subsidiary that are payable by the U.S. operations. The terms of these contracts are generally less than a year. Changes in the fair value of such contracts are reported in earnings as a component of other (income) expense, net.

As of June 30, 2012 and 2011, the Company had no outstanding foreign currency contracts. The Company entered into one foreign currency contract on June 27, 2011 that settled on June 30, 2011. On this contract the Company received a net settlement of \$0.5 million. The Company did not enter into any foreign currency contracts during the six months ended June 30, 2012.





Table of Contents**KNOLL, INC.****NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 7: CONTINGENT LIABILITIES AND COMMITMENTS**

The Company is currently involved in matters of litigation, including environmental contingencies, arising in the ordinary course of business. The Company accrues for such matters when expenditures are probable and reasonably estimable. Based upon information presently known, management is of the opinion that such litigation, either individually or in the aggregate, will not have a material adverse effect on the Company's consolidated financial position, results of operations, or cash flows.

At June 30, 2012, the Company employed a total of 3,123 people. Approximately 12.6% of the employees are represented by unions. The Grand Rapids, Michigan plant is the only unionized plant within the U.S and has an agreement with the Carpenters Union, Local 1615, of the United Brotherhood of Carpenters and Joiners of America, Affiliate of the Carpenters Industrial Council (the Union), covering approximately 197 hourly employees. The Collective Bargaining Agreement expires April 30, 2015. Certain workers in the facilities in Italy are also represented by unions.

The Company offers a warranty for all of its products. The specific terms and conditions of those warranties vary depending upon the product. The Company estimates the costs that may be incurred under its warranties and records a liability in the amount of such costs at the time product revenue is recognized. Factors that affect the Company's liability include historical product-failure experience and estimated repair costs for identified matters for each specific product category. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

Changes in the warranty reserves for periods indicated are as follows:

	<b>June 30, 2012</b>	
	<b>(in thousands)</b>	
Balance, beginning of the year	\$	8,146
Provision for warranty claims		3,127
Warranty claims paid		(3,434)
Increase due to acquisition		106
Exchange rate impact		(20)
Balance, end of the period	\$	7,925

Warranty expense for the three months ended June 30, 2012 and 2011 was \$1.4 million and \$1.6 million, respectively. Warranty expense for the six months ended June 30, 2012 and 2011 was \$3.1 million and \$3.2 million, respectively.



Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 8: PENSIONS AND OTHER POSTRETIREMENT BENEFITS

The following tables summarize the costs of the Company's employee pension and post-retirement plans for the periods indicated.

	Pension Benefits Three months ended		Other Benefits Three months ended	
	June 30, 2012	June 30, 2011	June 30, 2012	June 30, 2011
	(in thousands)			
Service cost	\$ 1,802	\$ 2,628	\$ 12	\$ 119
Interest cost	2,955	2,799	114	320
Expected return on plan assets	(3,131)	(3,249)		
Amortization of prior service cost	4	9	(844)	(303)
Recognized actuarial loss	1,027	283	246	166
Net periodic benefit cost	\$ 2,657	\$ 2,470	\$ (472)	\$ 302

	Pension Benefits Six months ended		Other Benefits Six months ended	
	June 30, 2012	June 30, 2011	June 30, 2012	June 30, 2011
	(in thousands)			
Service cost	\$ 3,604	\$ 5,256	\$ 24	\$ 238
Interest cost	5,910	5,598	228	640
Expected return on plan assets	(6,262)	(6,498)		
Amortization of prior service cost	8	18	(1,688)	(606)
Recognized actuarial loss	2,054	566	492	332
Net periodic benefit cost	\$ 5,314	\$ 4,940	\$ (944)	\$ 604

## NOTE 9: COMMON STOCK AND EARNINGS PER SHARE

Basic earnings per share is computed by dividing net income by the weighted-average number of common shares outstanding for the period (excluding unvested restricted shares). Diluted earnings per share reflects the additional dilution for all shares and potential shares issued under the stock incentive plans (including unvested restricted shares).

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	Three months ended		Six months ended	
	June 30, 2012	June 30, 2011	June 30, 2012	June 30, 2011
	(in thousands)			
Weighted average shares of common stock outstanding-basic	46,621	46,246	46,559	46,203
Potentially dilutive shares resulting from stock plans	396	658	498	687
Weighted average common shares-diluted	47,017	46,904	47,057	46,890
Antidilutive options not included in the weighted average	606		438	

Table of Contents

**KNOLL, INC.**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**NOTE 9: COMMON STOCK AND EARNINGS PER SHARE (Continued)**

Common stock activity for the six months ended June 30, 2012 and 2011 included the repurchase of approximately 164,862 shares for \$2.6 million and 677,670 shares for \$13.7 million, respectively. Common stock activity for the first six months of 2012 also included the exercise of 37,089 options for \$0.4 million and the vesting of 388,677 restricted shares. Common stock activity for the first six months of 2011 also included the exercise of 849,908 options for \$12.9 million and the vesting of 48,305 restricted shares.

**NOTE 10: FAIR VALUE OF FINANCIAL INSTRUMENTS**

Accounting Standards Codification 820, Fair Value Measurements and Disclosures, established a hierarchy that prioritizes fair value measurements based on types of inputs used for the various valuation techniques (market approach, income approach, and cost approach). The levels of hierarchy are described below:

- Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities
  
- Level 2: Inputs other than quotes prices that are observable for the asset or liability, either directly or indirectly; these include quotes prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active
  
- Level 3: Unobservable inputs that reflect the reporting entity's own assumptions

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate:

*Cash and Cash Equivalents*

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The fair value of the Company's cash and cash equivalents approximates the carrying value of the Company's cash and cash equivalents, due to the short maturity of the cash equivalents, and are classified as Level 1.

### *Long-term Debt*

The fair value of the Company's \$218.0 million outstanding indebtedness under the revolving credit facility approximates its carrying value, as it is variable-rate debt and the terms are comparable to market terms as of the balance sheet dates and are classified as Level 2.

### **NOTE 11: INDEBTEDNESS**

On February 3, 2012, the Company amended and restated its existing credit facility, dated June 29, 2007, with a new \$450.0 million revolving credit facility maturing on February 3, 2017. The Company may use the revolving line of credit for general corporate purposes, including strategic acquisitions, stock buy-backs and cash dividends. Under the Company's amended credit agreement, the Company can increase its revolving credit facility by up to \$200.0 million subject to certain limitations and satisfaction of certain conditions, including compliance with certain financial covenants.

Table of Contents

**KNOLL, INC.**

**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**NOTE 11: INDEBTEDNESS (Continued)**

Loans made pursuant to the revolving credit facility may be borrowed, repaid and re-borrowed from time to time until February 3, 2017, subject to satisfaction of certain conditions on the date of any such borrowing. Obligations under the credit facility are secured by a first priority security interest in (i) the capital stock of each present and future subsidiary (with limitations on foreign subsidiaries) and (ii) all present and future property and assets of the Company (with various limitations and exceptions). Borrowings under the credit facility bear interest, at the Company's election, at (i) the Eurocurrency Rate (as defined in the Amended and Restated Credit Agreement), plus additional percentage points based on the Company's leverage ratio or (ii) the Base Rate (a rate based on the higher of (a) the prime rate announced from time-to-time by Bank of America, N.A., (b) the Federal Reserve System's federal funds rate, plus .50% or (c) the Eurocurrency Rate plus 1.00%; Base Rate is defined in detail in the Amended and Restated Credit Agreement), plus additional percentage points based on the Company's leverage ratio.

The senior credit agreement contains a letter of credit subfacility that allows for the issuance of letters of credit and swing-line loans. Subject to the ability to increase the credit facility by up to \$200.0 million as mentioned above, the sum of the outstanding revolver balance plus any outstanding letters of credit and swing-line loans cannot exceed \$450.0 million. The amount available for borrowing under the revolving credit facility is reduced by the total outstanding letters of credit and swing-line loans.

The Company is required to pay an annual commitment fee equal to a rate per annum calculated as the product of the applicable rate based upon the Company's leverage ratio as set forth in the credit agreement, times the unused portion of the revolving credit facility. In addition, the Company is required to pay an annual letter of credit fee equal to the applicable rate as set forth in the credit agreement times the daily maximum amount available to be drawn under such letter of credit.

In addition, the credit agreement also contains various affirmative and negative covenants that among other things, limit, subject to certain exceptions, the incurrence of additional indebtedness and capital expenditures in excess of a specified amount in any fiscal year. The Company was in compliance with the credit agreement covenants at June 30, 2012.

In connection with the refinancing of the credit facility during the first quarter of 2012, the Company wrote-off \$0.5 million of unamortized deferred financing fees associated with the previous credit facility and incurred \$2.8 million in new fees that will be amortized as a component of interest expense over the life of the facility.

For more details on our revolving credit facility, please see our Current Report on Form 8-K filed with the Securities and Exchange Commission on February 7, 2012. A copy of the credit agreement is attached to that Current Report on Form 8-K.

**NOTE 12. SEGMENT INFORMATION**

Accounting Standards Codification 280, *Segment Reporting*, defines that a segment for reporting purposes is based on the financial performance measures that are regularly reviewed by the Chief Operating Decision Maker to assess segment performance and to make decisions about a public entities allocation of resources. Based on this guidance, the Company reports its segment results based on the following reportable segments; Office, Studio and Coverings. The Office segment serves corporate, government, healthcare, retail and other customers in the United States and Canada providing a portfolio of office furnishing solutions including systems, seating, storage, and *KnollExtra* ergonomic accessories, and other products. The Studio segment includes *KnollStudio*<sup>®</sup>, *Knoll Europe* which sells primarily Knoll Studio products, and *Richard Schultz*<sup>®</sup> *Design*. The *KnollStudio*<sup>®</sup> portfolio includes a range of lounge seating; side, café and dining chairs; barstools; and conference, dining and occasional tables. *Richard Schultz*<sup>®</sup> *Design* provides high quality outdoor furniture. The Coverings segment includes, *KnollTextiles*<sup>®</sup>, *Spinneybeck*<sup>®</sup>, *Edelman* <sup>®</sup>*Leather* and *Filzfelt*<sup>TM</sup>. These businesses serve a wide range of customers offering high quality textiles, felt, and leather.



Table of Contents

## KNOLL, INC.

## NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

## NOTE 12. SEGMENT INFORMATION (Continued)

The following information below categorizes certain financial information into the above noted segments for the three and six months ended June 30, 2012 and 2011:

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2012	2011	2012	2011
	(in thousands)			
<b>NET SALES</b>				
Office	\$ 153,892	\$ 171,501	\$ 292,188	\$ 333,199
Studio	39,194	39,674	72,368	75,326
Coverings	27,932	27,475	53,123	50,984
<b>Total</b>	<b>\$ 221,018</b>	<b>\$ 238,650</b>	<b>\$ 417,679</b>	<b>\$ 459,509</b>
<b>NET INTERSEGMENT SALES</b>				
Office	\$ 422	\$ 1,125	\$ 1,170	\$ 1,458
Studio	1,236	1,899	2,418	3,230
Coverings	2,155	2,601	4,475	4,994
<b>Total</b>	<b>\$ 3,813</b>	<b>\$ 5,625</b>	<b>\$ 8,063</b>	<b>\$ 9,682</b>
<b>OPERATING INCOME (1)</b>				
Office	\$ 8,723	\$ 11,797	\$ 15,655	\$ 23,173
Studio	6,415	5,910	10,398	11,339
Coverings	5,665	5,861	10,201	10,442
<b>Subtotal</b>	<b>20,803</b>	<b>23,568</b>	<b>36,254</b>	<b>44,954</b>
Restructuring charges - primarily Office		243		714
<b>Total</b>	<b>\$ 20,803</b>	<b>\$ 23,325</b>	<b>\$ 36,254</b>	<b>\$ 44,240</b>

(1) The Company does not allocate interest expense or other (income) expense, net to the reportable segments.

## NOTE 13. SUBSEQUENT EVENTS

On July 6, 2012, the Company signed a lease for the relocation of its New York office and showroom to 1330 Avenue of the Americas, New York, New York 10019. The lease commencement date is March 1, 2013 and it is an approximately twelve and a half year lease. The Company has the option to commence the lease earlier if desired.



Table of Contents

**ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*Management's discussion and analysis of financial condition and results of operations provides an account of our financial performance and financial condition that should be read in conjunction with the accompanying unaudited condensed consolidated financial statements.*

**Forward-looking Statements**

This Quarterly report on Form 10-Q contains forward-looking statements, principally in the sections entitled Management's Discussion and Analysis of Financial Condition and Results of Operations, and Quantitative and Qualitative Disclosures About Market Risk. Statements and financial discussion and analysis contained in this Form 10-Q that are not historical facts are forward-looking statements. These statements discuss goals, intentions and expectations as to future trends, plans, events, results of operations or financial condition, or state other information relating to us, based on our current beliefs as well as assumptions made by us and information currently available to us. Forward-looking statements generally will be accompanied by words such as anticipate, believe, could, estimate, expect, forecast, intend, may, possibly, predict, project, or other similar words, phrases or expressions. This includes, without limitation, our statements and expectations regarding any current or future recovery in our industry and our projections and estimates with respect to our planned restructuring activities. Although we believe these forward-looking statements are reasonable, they are based upon a number of assumptions concerning future conditions, any or all of which may ultimately prove to be inaccurate. Important factors that could cause actual results to differ materially from the forward-looking statements include, without limitation: the risks described in Item 1A and in Item 7A of our Annual Report on Form 10-K for the year ended December 31, 2011; changes in the financial stability of our clients or the overall economic environment, resulting in decreased corporate spending and service sector employment; changes in relationships with clients; the mix of products sold and of clients purchasing our products; the success of new technology initiatives; changes in business strategies and decisions; competition from our competitors; our ability to recruit and retain an experienced management team; changes in raw material and commodity prices and availability; restrictions on government spending resulting in fewer sales to the U.S. government, one of our largest customers; our debt restrictions on spending; our ability to protect our patents, copyrights and trademarks; our reliance on furniture dealers to produce sales; lawsuits arising from patents, copyrights and trademark infringements; violations of environment laws and regulations; potential labor disruptions; adequacy of our insurance policies; the availability of future capital; the overall strength and stability of our dealers, suppliers, and customers; access to necessary capital; and currency rate fluctuations. The factors identified above are believed to be important factors (but not necessarily all of the important factors) that could cause actual results to differ materially from those expressed in any forward-looking statement. Unpredictable or unknown factors could also have material adverse effects on us. All forward-looking statements included in this Form 10-Q are expressly qualified in their entirety by the foregoing cautionary statements. Except as required under the Federal securities laws and rules and regulations of the SEC, we undertake no obligation to update, amend, or clarify forward-looking statements, whether as a result of new information, future events, or otherwise.

**Critical Accounting Policies**

The preparation of the condensed consolidated financial statements in conformity with accounting principles generally accepted in the U.S. requires us to make estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues and expenses and the disclosure of certain contingent assets and liabilities. Actual results may differ from such estimates. On an ongoing basis we review our accounting policies and procedures. A more detailed review of our critical accounting policies is contained in our Annual Report on Form 10-K for the year ended December 31, 2011.



Table of Contents

**Overview**

During the second quarter of 2012, our sales were once again impacted by lower governmental spending and reduced purchases by a single financial services client. Net sales for the quarter decreased 7.4% from \$238.7 million during the second quarter of 2011 to \$221.0 million during the second quarter of 2012. The largest percentage declines occurred primarily within our Office Segment when compared with the prior year. Sequentially, when compared with the first quarter of 2012 sales increased \$24.3 million or 12.4%.

For the second quarter of 2012, gross margin increased 160 basis points to 33.7% versus the comparable quarter of the prior year. This gross profit percentage was our highest percentage in the last ten quarters. The increase in gross margin from the second quarter of 2011 largely resulted from previously implemented price increases, favorable movements in foreign exchange rates, continuous improvement projects in our factories, and lower transportation costs.

Operating profit for the second quarter of 2012 was \$20.8 million, a decrease of 10.7% from the second quarter of 2011. Operating expenses for the second quarter of 2012 increased \$0.7 million, or 1.3%, when compared to the prior year. The increase in operating expenses during the second quarter of 2012 was in large part due to costs associated with growth initiative programs and technology infrastructure upgrades as well as increased incentive compensation.

Interest expense during the second quarter of 2012 decreased \$1.8 million when compared to the prior year as a result of our lower outstanding debt and the expiration of two interest rate swap agreements in June of 2011. See Note 6 of the condensed consolidated financial statements included in this quarterly report on Form 10-Q for further information regarding the interest rate swaps.

This quarter we repaid \$10.0 million of debt and paid a quarterly dividend of \$4.7 million, or \$0.10 per share.

Net income was \$13.1 million during the second quarter of 2012 compared to \$13.0 million during the second quarter 2011. Diluted earnings per share for the second quarter of 2012 and 2011 was \$0.28.

Our second quarter results were consistent with our expectations. While sales grew sequentially and the rate of year-over-year decline improved, lowered levels of government sales combined with significantly reduced purchases by a single financial services client drove our year over year top line decline. However, we were very pleased with the improvement in gross margin this quarter. As we enter the second half of 2012, we believe we will experience single-digit declines in sales during the third quarter of 2012 followed by low double-digit growth in sales during the fourth quarter of 2012, when compared with the prior year.

Table of Contents**Results of Operations***Comparison of Three Months and Six Months Ended June 30, 2012 and 2011*

	Three Months Ended		Six Months Ended	
	June 30, 2012	June 30, 2011	June 30, 2012	June 30, 2011
(in thousands)				
<b>Consolidated Statement of Operations Data:</b>				
Net sales	\$ 221,018	\$ 238,650	\$ 417,679	\$ 459,509
Gross profit	74,407	76,493	137,459	144,895
Restructuring charges		243		714
Operating income	20,803	23,325	36,254	44,240
Interest expense	1,637	3,372	3,143	7,389
Other (income) expense, net	(1,262)	275	937	2,604
Income tax expense	7,373	6,703	11,862	12,070
Net income	\$ 13,055	\$ 12,975	\$ 20,312	\$ 22,177
<b>Statistical and Other Data:</b>				
Sales (Decline) Growth from Comparable Prior Period	(7.4)%	24.1%	(9.1)%	25.0%
Gross profit margin	33.7%	32.1%	32.9%	31.5%

**Sales**

Sales for the second quarter of 2012 were \$221.0 million, a decrease of \$17.7 million, or 7.4%, from sales of \$238.7 million for the same period in the prior year. Sales for the six months ended June 30, 2012 were \$417.7 million, a decrease of \$41.8 million, or 9.1%, over the first six months of 2011. The decrease in sales for the quarter and six months ended June 30, 2012 was mainly due to lower levels of government sales and reduced purchases by a single financial services client.

Although on the decline, sales to U.S., state, and local governmental agencies continue to represent a large portion of our overall sales. During the six months ended June 30, 2012, approximately 15.9%, of our sales were to U.S., state, and local governmental agencies.

**Gross Profit and Operating Income**

Gross profit for the second quarter of 2012 was \$74.4 million, a decrease of \$2.1 million, or 2.7%, from gross profit of \$76.5 million for the same period in the prior year. Gross profit for the six months ended June 30, 2012 was \$137.5 million, a decrease of \$7.4 million, or 5.1%, from gross profit of \$144.9 million for the same period in the prior year. As a percentage of sales, gross profit increased from 32.1% for the second quarter of 2011 to 33.7% for the second quarter of 2012.

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Operating income for the second quarter of 2012 was \$20.8 million, a decrease of \$2.5 million, or 10.7%, from operating income of \$23.3 million for the second quarter of 2011. Operating income for the second quarter of 2011 includes restructuring charges totaling \$0.2 million. Operating income for the six months ended June 30, 2012 was \$36.3 million, a decrease of \$7.9 million, or 17.9%, from operating income of \$44.2 million for the same period in 2011. Operating income for the six months ended June 30, 2011 includes restructuring charges totaling \$0.7 million. Operating income as a percentage of sales decreased from 9.8% in the second quarter of 2011 to 9.4% for the same period of 2012. For the six months ended June 30, 2012 and 2011 gross profit as a percentage of sales was 32.9% and 31.5%, respectively. Operating income as a percentage of sales decreased from 9.6% in the first six months of 2011 to 8.7% in the first six months of 2012.

Table of Contents

Operating expenses for the second quarter of 2012 were \$53.6 million, or 24.3% of sales, compared to \$52.9 million, or 22.2% of sales, for the second quarter of 2011. Operating expenses for the six months ended June 30, 2012 were \$101.2 million or 24.2% of sales compared to \$99.9 million or 21.7% of sales for the same period in 2011. The modest increase in operating expenses during the second quarter ended June 30, 2012 was in large part due to costs associated with growth initiative programs, technology infrastructure upgrades, and increased incentive compensation. The increase in operating expenses during the six months ended June 30, 2012 was mainly due to cost associated with growth initiative programs and technology infrastructure upgrades.

***Interest Expense***

Interest expense for the three and six months ended June 30, 2012 was \$1.6 million and \$3.1 million, respectively, a decrease of \$1.8 million and \$4.3 million, respectively, from the same periods in 2011. The decrease in interest expense for the periods noted above is mainly due to our lower outstanding debt and the expiration of our remaining two interest rate swap agreements on June 9, 2011. See Note 6 of the condensed consolidated financial statements included in this quarterly report on Form 10-Q for further information regarding the interest rate swaps. The annualized weighted average interest rate for the second quarter of 2012 was 2.4%. The annualized weighted average interest rate, including the effect of the interest rate swaps, for the same period of 2011 was 5.0%. The annualized weighted average interest rate for the six months ended June 30, 2012 and 2011, was 2.3% and 5.3%, respectively.

***Other (Income) Expense, net***

Other (income) expense for the second quarter of 2012 consisted of \$1.3 million of foreign exchange gains. Other (income) expense for the second quarter of 2011 consisted of \$0.3 million of foreign exchange losses. Other (income) expense for the six months ended June 30, 2012 was expense of \$0.9 million which included \$0.4 million of foreign exchange losses and \$0.5 million related to the write-off of deferred financing fees. Other (income) expense for the six months ended June 30, 2011 was expense of \$2.6 million which included \$2.0 million of foreign exchange losses, \$1.0 million of expense related to a negative judicial ruling, offset by \$0.4 million of miscellaneous income.

***Income Tax Expense***

The effective tax rate was 36.1% for the second quarter of 2012, as compared to 34.1% for the same period in 2011. The effective tax rate for the six months ended June 30, 2012 was 36.9% and 35.2% for the same period in 2011. The increase in the effective tax rate for the three and six months ended June 30, 2012 when compared to the same periods in the prior year was due to the mix of pretax income and the varying effective tax rates in the countries in which we operate.

***Business Segment Analysis***

Office:



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Net sales for the second quarter of 2012 for the Office segment were \$153.9 million, a decrease of \$17.6 million, or 10.3%, when compared with the same period in 2011. Net sales for the Office segment for the six months ended June 30, 2012 were \$292.2, a decrease of \$41.0 million, or 12.3%, when compared with the same period in 2011. The decrease in sales in the Office segment for the three and six months ended June 30, 2012 was primarily the result of decreased government spending and decreased purchases by a single financial services client.

Operating income for the second quarter of 2012 for the Office segment was \$8.7 million, a decrease of \$3.1 million, or 26.3%, when compared with the same period in 2011. Operating income for the six months ended June 30, 2012 for the Office segment was \$15.7 million, a decrease of \$7.5 million, or 32.3%, when compared with the same period in 2011. As a percentage of net sales, the Office segment operating income was 5.7% for the second quarter ended June 30, 2012 and 6.9% for the second quarter ended June 30, 2011. As a percentage of net sales, the Office segment operating income was 5.4% for the six months ended June 30, 2012 and 7.0% for the six months ended June 30, 2011.

Table of Contents

Studio:

Net sales for the second quarter of 2012 for the Studio segment were \$39.2 million, a decrease of \$0.5 million, or 1.3%, when compared with the same period in 2011. Net sales for the six months ended June 30, 2012 were \$72.4, a decrease of \$2.9 million, or 3.9%, when compared with the same period in 2011. The decrease in sales for the Studio segment for the three and six months ended June 30, 2012 is mainly the result of Europe's slowing economy.

Operating income for the second quarter of 2012 for the Studio segment was \$6.4 million, an increase of \$0.5 million, or 8.5%, when compared with the same period in 2011. Operating income for the six months ended June 30, 2012 for the Studio segment was \$10.4 million, a decrease of \$0.9 million, or 8.0%, when compared with the same period in 2011. As a percentage of net sales, the Studio segment operating income was 16.3% for the second quarter ended June 30, 2012 and 14.9% for the second quarter ended June 30, 2011. As a percentage of net sales, the Studio segment operating income was 14.4% for the six months ended June 30, 2012 and 15.1% for the six months ended June 30, 2011.

Coverings:

Net sales for the second quarter of 2012 for the Coverings segment were \$27.9 million, an increase of \$0.4 million, or 1.5%, when compared with the same period in 2011. Net sales for the six months ended June 30, 2012 were \$53.1, an increase of \$2.1 million, or 4.1%, when compared with the same period in 2011. The increase in sales for the Coverings segment for the three and six months ended June 30, 2012 is mainly the result of increased sales in *KnollTextiles* and the benefit from the acquisition of *Filzfelt* in December 2011.

Operating income for the second quarter of 2012 for the Coverings segment was \$5.7 million, a decrease of \$0.2 million, or 3.4%, when compared with the same period in 2011. Operating income for the six months ended June 30, 2012 for the Coverings segment was \$10.2 million, a decrease of \$0.2 million, or 1.9%, when compared with the same period in 2011. As a percentage of net sales, the Coverings segment operating income was 20.4% for the second quarter ended June 30, 2012 and 21.5% for the second quarter ended June 30, 2011. As a percentage of net sales, the Coverings segment operating income was 19.2% for the six months ended June 30, 2012 and 20.5% for the six months ended June 30, 2011.

Table of Contents**Liquidity and Capital Resources**

The following table highlights certain key cash flows and capital information pertinent to the discussion that follows:

	Six Months Ended	
	June 30, 2012	June 30, 2011
	(in thousands)	
Cash provided by operating activities	\$ 6,482	\$ 12,774
Capital expenditures	(6,473)	(7,120)
Cash used in investing activities	(12,616)	(7,120)
Purchase of common stock for treasury	(2,622)	(13,669)
Proceeds from revolving credit facility	420,000	173,000
Repayment of revolving credit facility	(414,000)	(188,000)
Payment of dividends	(9,323)	(7,397)
Proceeds from the issuance of common stock	413	12,867
Cash used in financing activities	(9,064)	(21,761)

Historically, we have carried significant amounts of debt, and cash generated by operating activities has been used to fund working capital, capital expenditures, repurchase shares, pay quarterly dividends and make payments of principal and interest on our indebtedness. Our capital expenditures are typically for new product tooling and manufacturing equipment. These capital expenditures support new products and continuous improvements in our manufacturing processes.

Year-to date net cash provided by operations was \$6.5 million, of which \$34.2 million was provided by net income plus non-cash items, offset by \$27.7 million of unfavorable changes in assets and liabilities. During the first six months of 2011, net cash provided by operations was \$12.8 million of which \$38.3 million was provided by net income plus non-cash items offset by \$25.5 million from unfavorable changes in assets and liabilities.

For the six month period ended June 30, 2012, we used available cash, including the \$6.5 million of net cash from operating activities, and \$6.0 million of proceeds from our revolving credit facility, to fund \$6.5 million in capital expenditures, fund dividend payments to shareholders totaling \$9.3 million, and fund working capital.

For the six month period ended June 30, 2011, we used available cash, including the \$12.8 million of net cash from operating activities, to repay \$15.0 million of outstanding debt, fund \$7.1 million in capital expenditures, fund dividend payments to shareholders totaling \$7.4 million, and fund working capital.

Cash used in investing activities was \$12.6 million for the six months ended June 30, 2012 and \$7.1 million for the same period in 2011. Fluctuations in cash used in investing activities were primarily attributable to the purchase of *Richard Schultz Design Inc.*.

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We use our revolving credit facility in the ordinary course of business to fund our working capital needs and, at times, make significant borrowings and repayments under the facility depending on our cash needs and availability at such time. This facility was amended and restated on February 3, 2012 and matures on February 3, 2017. The facility provides for a revolving credit line of up to \$450.0 million, but includes the option to increase the size of the facility by up to an additional \$200.0 million, subject to the satisfaction of certain terms and conditions. As of June 30, 2012, there was \$218.0 million outstanding under the facility, compared to \$212.0 million outstanding under the facility as of December 31, 2011. Borrowings under the revolving credit facility may be repaid at any time, but no later than February 3, 2017. See Note 11 of the consolidated financial statements included in this quarterly report on Form 10-Q for further information regarding this amended facility.

Table of Contents

Our revolving credit facility requires that we comply with two financial covenants: our consolidated leverage ratio, defined as the ratio of total indebtedness to consolidated EBITDA (as defined in our credit agreement) for a period of four fiscal quarters, cannot exceed 4 to 1, and our consolidated interest coverage ratio, defined as the ratio of our consolidated EBITDA (as defined in our credit agreement) for a period of four fiscal quarters to our consolidated interest expense, must be a minimum of 3 to 1. We are also required to comply with various other affirmative and negative covenants including, without limitation, covenants that prevent or restrict our ability to pay dividends, engage in certain mergers or acquisitions, make certain investments or loans, incur future indebtedness, make significant capital expenditures, engage in sale-leaseback transactions, alter our capital structure or line of business, prepay subordinated indebtedness, engage in certain transactions with affiliates and sell stock or assets.

We are currently in compliance with all of the covenants and conditions under our credit facility. We believe that existing cash balances and internally generated cash flows, together with borrowings available under our revolving credit facility, will be sufficient to fund normal working capital needs, capital spending requirements, debt service requirements and dividend payments for at least the next twelve months. However, because of the financial covenants mentioned above, our capacity under our revolving credit facility could be reduced if our trailing consolidated EBITDA (as defined by our credit agreement) would decline. Future principal debt payments may be paid out of cash flows from operations, from future refinancing of our debt or from equity issuances. However, our ability to make scheduled payments of principal, to pay interest on or to refinance our indebtedness, to satisfy our other debt obligations and to pay dividends to stockholders will depend upon our future operating performance, which will be affected by general economic, financial, competitive, legislative, regulatory, business and other factors beyond our control.

**Contractual Obligations**

Contractual obligations associated with our ongoing business will result in cash payments in future periods. A table summarizing the amounts and timing of these future cash payments was provided in the Company's Form 10-K filing for the fiscal year ended December 31, 2011.

**Environmental Matters**

Our past and present business operations and the past and present ownership and operation of manufacturing plants on real property are subject to extensive and changing federal, state, local and foreign environmental laws and regulations, including those relating to discharges to air, water and land, the handling and disposal of solid and hazardous waste and the cleanup of properties affected by hazardous substances. As a result, we are involved from time-to-time in administrative and judicial proceedings and inquiries relating to environmental matters and could become subject to fines or penalties related thereto. We cannot predict what environmental legislation or regulations will be enacted in the future, how existing or future laws or regulations will be administered or interpreted or what environmental conditions may be found to exist. Compliance with more stringent laws or regulations, or stricter interpretation of existing laws, may require additional expenditures by us, some of which may be material. We have been identified as a potentially responsible party pursuant to the Comprehensive Environmental Response, Compensation and Liability Act of 1980 ( CERCLA ) for remediation costs associated with waste disposal sites that we previously used. The remediation costs and our allocated share at some of these CERCLA sites are unknown. We may also be subject to claims for personal injury or contribution relating to CERCLA sites. We reserve amounts for such matters when expenditures are probable and reasonably estimable.

**Off-Balance Sheet Arrangements**

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We do not currently have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, we do not engage in trading activities involving non-exchange traded contracts. As a result, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in these relationships.

Table of Contents

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We provided a discussion of our market risk in Part II, Item 7A, of our Annual Report on Form 10-K for the year ended December 31, 2011. During the first six months of 2012, there was no substantive change in our market risk except for the items noted below. This discussion should be read in conjunction with Part II, Item 7A, of our Annual Report on Form 10-K for the year ended December 31, 2011.

During the normal course of business, we are routinely subjected to market risk associated with interest rate movements and foreign currency exchange rate movements. Interest rate risk arises from our debt obligations and foreign currency exchange rate risk arises from our non-U.S. operations and purchases of inventory from foreign suppliers.

We also have risk in our exposure to certain materials and transportation costs. Steel, leather, wood products and plastics are all used in the manufacture of our products. During the second quarter of 2012, we were impacted by higher material costs. Materials inflation was approximately \$1.2 million during the second quarter of 2012. During the second quarter of 2011 we were impacted by higher steel and petroleum prices. Raw materials inflation was approximately \$2.3 million and transportation inflation was approximately \$2.0 million during the second quarter of 2011. We continue to work to offset these price changes in raw materials and transportation through our global sourcing initiatives, cost improvements and price increases to our products.

***Interest Rate Risk***

We have variable-rate debt obligations that are denominated in U.S. dollars. A change in interest rates impacts the interest incurred and cash paid on our variable rate debt obligations.

In the past, we have from time-to-time used interest rate swap agreements for other than trading purposes in order to manage our exposure to fluctuations in interest rates on our variable-rate debt. We will continue to review our exposure to interest rate fluctuations and evaluate whether we should manage such exposure through derivative instruments.

Our annualized weighted average rate of interest for the second quarter of 2012 was 2.4%. Taking into account the effect of our interest rate swap agreements our annualized weighted average rate of interest for the same period of 2011 was 5.0%. The decrease in our rate is mainly attributable to the expiration of the interest rate agreements in June 2011. See Note 6 of the condensed consolidated financial statements included in this quarterly report on Form 10-Q for further information regarding the interest rate swaps.

***Foreign Currency Exchange Rate Risk***

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We manufacture our products in the United States, Canada and Italy, and sell our products primarily in those markets as well as in other European countries. Our foreign sales and certain expenses are transacted in foreign currencies. Our production costs, profit margins and competitive position are affected by the strength of the currencies in countries where we manufacture or purchase goods relative to the strength of the currencies in countries where our products are sold. Additionally, as we report currency in the U.S. dollar, our financial position is affected by the strength of the currencies in countries where we have operations relative to the strength of the U.S. dollar. The principal foreign currencies in which we conduct business are the Canadian dollar and the Euro. Approximately 14.2% of our revenues for the first half of 2012 and 12.8% in the same period for 2011, and 34.3% of our cost of goods sold for the first half of 2012 and 33.3% in the same period of 2011, were denominated in currencies other than the U.S. dollar. For the six months ended June 30, 2012 and 2011, foreign exchange rate fluctuations included in other (income) expense resulted in a \$0.5 million translation loss and a \$2.0 million translation loss, respectively.



Table of Contents

**ITEM 4. CONTROLS AND PROCEDURES**

*Evaluation of disclosure controls and procedures.* We, under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, evaluated the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rule 13a-15(e) of the Securities Exchange Act of 1934 as of the end of the period covered by this report (June 30, 2012) ( Disclosure Controls ). Based upon the Disclosure Controls evaluation, our principal executive officer and principal financial officer have concluded that the Disclosure Controls are effective in reaching a reasonable level of assurance that (i) information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

*Changes in internal control over financial reporting.* Our principal executive officer and principal financial officer also conducted an evaluation of our internal control over financial reporting ( Internal Control ) to determine whether any changes in Internal Control occurred during the quarter ended June 30, 2012 that have materially affected or which are reasonably likely to materially affect Internal Control. Based on that evaluation, there has been no such change during the quarter ended June 30, 2012.

Table of Contents

**PART II OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

During the first six months of 2012, there have been no new material legal proceedings or material changes in the legal proceedings disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011.

**ITEM 1A. RISK FACTORS**

During the first six months of 2012, there were no material changes in the risk factors disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND THE USE OF PROCEEDS**

**Repurchases of Equity Securities**

The following is a summary of share repurchase activity during the three months ended June 30, 2012.

On August 17, 2005, our board of directors approved a stock repurchase program (the Options Proceeds Program), whereby it authorized us to purchase shares of our common stock in the open market using the cash proceeds received by us upon exercise of outstanding options to purchase shares of our common stock.

On February 2, 2006, our board of directors approved an additional stock repurchase program, pursuant to which we are authorized to purchase up to \$50.0 million of our common stock in the open market, through privately negotiated transactions, or otherwise. On February 4, 2008, our board of directors expanded this previously authorized \$50.0 million stock repurchase program by an additional \$50.0 million.

<b>Period</b>	<b>Total Number of Shares Purchased</b>	<b>Average Price paid per Share</b>	<b>Total Number of Shares Purchased as part of publicly announced Plans or Programs</b>	<b>Maximum Dollar Value of Shares that may yet be Purchased Under the Plans or Programs</b>
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			Programs (1)
April 1, 2012 - April 30, 2012	8,656(2)	14.88	32,352,413
May 1, 2012 - May 31, 2012			32,352,413
June 1, 2012 - June 30, 2012	215(3)	13.42	32,352,413
Total	\$ 8,871		\$

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(1) There is no limit on the number or value of shares that may be purchased by us under the Options Proceeds Program. Under our \$50.0 million stock repurchase program, which was expanded by an additional \$50.0 million in February of 2008, we are only authorized to spend an aggregate of \$100.0 million on stock repurchases. Amounts in this column represent the amounts that remain available under the \$100.0 million stock repurchase program as of the end of the period indicated. There is no scheduled expiration date for the Option Proceeds Program or the \$100.0 million stock repurchase program, but our board of directors may terminate either program in the future.

(2) On April 21, 2012, 20,000 shares of outstanding restricted stock vested. Concurrently with the vesting, 8,656 shares were forfeited by the holder of the restricted shares to cover applicable taxes paid on the holder's behalf by the Company.

(3) On June 29, 2012, 667 shares of outstanding restricted stock vested. Concurrently with the vesting, 215 shares were forfeited by the holder of the vested restricted shares to cover applicable taxes paid on the holders' behalf by the Company.

Table of Contents

**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

**ITEM 6. EXHIBITS**

<b>Exhibit Number</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as amended.
32.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	The following materials from the Company's Quarterly Report on Form 10-Q for the period ended June 30, 2012, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets as of June 30, 2012, and December 31, 2011, (ii) Condensed Consolidated Statements of Operations and Other Comprehensive Income for the three and six months ended June 30, 2012 and June 30, 2011, (iii) Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2012 and June 30, 2011, and (iv) Notes to Condensed Consolidated Financial Statements, tagged as blocks of text.*

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\* Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**KNOLL, INC.**  
(Registrant)

Date: August 9, 2012

By: */s/ Andrew B. Cogan*  
**Andrew B. Cogan**  
Chief Executive Officer

Date: August 9, 2012

By: */s/ Barry L. McCabe*  
**Barry L. McCabe**  
Chief Financial Officer  
(Chief Accounting Officer and Controller)