

EDIETS COM INC  
Form POS AM  
April 30, 2003  
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As filed with the Securities and Exchange Commission on April 30, 2003.

Registration Statement No. 333-86894

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# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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## FORM SB-2/A

### REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

(Post-Effective Amendment No. 1)

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## eDiets.com, Inc.

(Name of Small Business Issuer in Its Charter)

**Delaware**  
(State or Other Jurisdiction  
of Incorporation or Organization)

**56-0952883**  
(IRS Employer  
Identification No.)

**7200**

(Primary Standard Industrial Classification Code Number)

**3801 W. Hillsboro Boulevard**  
**Deerfield Beach, Florida 33442**

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(954) 360-9022

(Address and Telephone Number of Principal Executive Offices)

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**David R. Humble, Chief Executive Officer**

**eDiets.com, Inc.**

**3801 W. Hillsboro Boulevard**

**Deerfield Beach, Florida 33442**

**(954) 360-9022**

(Name, Address and Telephone Number of Agent for Service)

***COPIES OF COMMUNICATIONS TO:***

**Jonathan E. Cole, Esq.**

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**Suite 1150**

**Ft. Lauderdale, Florida 33301-4215**

**(561) 833-7700**

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**Approximate Date of Commencement of Proposed Sale to the Public:** As soon as practicable after this Registration Statement becomes effective.

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If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of earlier effective registration statement for the same offering. "

If this form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. "

If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. "

If delivery of the prospectus is expected to be made pursuant to Rule 434, please check the following box. "

**CALCULATION OF REGISTRATION FEE**

| <b>Title of each Class of Securities to be Registered</b> | <b>Amount to be Registered</b> | <b>Proposed Maximum Offering Price Per Unit</b> | <b>Proposed Maximum Aggregate Offering Price(1)</b> | <b>Amount of Registration Fee</b> |
|---|--------------------------------|---|---|-----------------------------------|
| Common Stock, \$.001 par value                            | N/A                            | N/A   | N/A   | (1)                               |

(1) The Registrant previously registered 8,999,548 shares of the Registrant's common stock (the Common Stock) on Amendment No. 1 to this Registration Statement filed with the Commission on May 13, 2002 ( Amendment No. 1 ) and 587,358 shares on the initial filing of this Registration Statement on April 24, 2002. The Registrant paid the registration fees in connection with such registrations on May 10, 2002 and April 22, 2002, respectively. Additionally, the Registrant has previously registered on Registration Statement No. 333-62046 an aggregate of 3,892,832 shares of Common Stock and a warrant to purchase 400,000 shares of Common Stock and paid the registration fee in connection with such registration. The prospectus that constitutes part of this Registration Statement also relates to 1,734,317 shares of Common Stock and the warrant to purchase 400,000 shares of Common Stock registered under Registration Statement No. 333-62046.

**The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that this Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the Registration Statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.**

**Pursuant to Rule 429 under the Securities Act of 1933, as amended, the prospectus that constitutes part of this Registration Statement (the Prospectus) also relates to the resale of an aggregate of 1,734,317 shares of Common Stock and a warrant to purchase 400,000 shares of Common Stock previously registered on Registration Statement No. 333-62046. As such, this Registration Statement, as amended to date, also serves as post-effective Amendment No. 1 to Registration Statement No. 333-62046 with respect to such shares and the warrant. The Registrant hereby deregisters 2,748,402 shares of Common Stock previously registered on Amendment No. 1 that**

are now eligible for resale pursuant to Rule 144(k) or have been resold pursuant to the prospectus that constituted part of Amendment No. 1.

This Registration Statement also relates to such indeterminate number of additional shares of Common Stock as may be issuable as a result of stock splits, stock dividends, recapitalizations, mergers, reorganizations, combinations or exchanges of shares or other similar events, or as a result of other adjustments to which certain of the shares registered hereunder, or covered by the Prospectus pursuant to Rule 429, are subject.

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**PROSPECTUS**

eDiets.com, Inc.

10,731,336 shares of common stock

We are registering 10,731,336 shares of our common stock and a warrant to purchase 400,000 shares of our common stock, all of which may be sold from time to time by the selling stockholders. We will not receive any proceeds from the shares sold by the selling stockholders. You can find a list of the selling stockholders on page 32.

Our shares of common stock are quoted on the OTC Bulletin Board under the symbol EDET. See **Risk Factors** beginning on page 5 to read about factors you should consider before buying our shares.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

This prospectus is not an offer to sell these securities and it is not soliciting an offer to buy these securities in any state where the offer or sale is not permitted.

The date of this prospectus is April 30, 2003.

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**FORWARD-LOOKING STATEMENTS**

The information contained in this prospectus, other than historical information, may include forward-looking statements as defined in the Private Securities Reform Act of 1995. Words such as may, will, expect, intend, anticipate, believe, estimate, continue, plan and similar in this report identify forward-looking statements. The forward-looking statements are based on current views of management with respect to future events and financial performance. Actual results may differ materially from those projected in the forward-looking statements. The forward-looking statements are subject to risks, uncertainties and assumptions, including, among other things, those:

Associated with our ability to meet our financial obligations;

Associated with the relative success of marketing and advertising;

Associated with the continued attractiveness of our diet and fitness programs;

Competition, including price competition and competition with self-help weight loss and medical programs;

Adverse results in litigation and regulatory matters, more aggressive enforcement of existing legislation or regulations, a change in the interpretation of existing legislation or regulations, or promulgation of new or enhanced legislation or regulations;

General economic and business conditions; and

Terroristic activities and the prospect or actuality of war.

The risk factors, as well as any other cautionary language, included in this prospectus, provide examples of risks, uncertainties and events that may cause our actual results to differ materially from the expectations we described in our forward-looking statements. We do not undertake any obligation to publicly release the result of any revisions to these forward-looking statements, which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

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**PROSPECTUS SUMMARY**

**Our Business**

We are a leading provider of online diet and fitness programs and related products and services, with a current base of over 180,000 paying subscribers and a total online community of over 12 million consumers. We have developed a proprietary software engine that enables us to create a diet program that is unique to each individual and then deliver it via the Internet. In addition to a variety of internally developed diet programs we also now offer branded programs such as the Atkins Nutritional Approach and the Zone Diet. We believe our personalization features, low cost and centralized Internet distribution create a competitive advantage in a market where the market leader, Weight Watchers® International, Inc., operates a decentralized network of brick and mortar storefronts.

We are a Delaware corporation with our executive offices located at 3801 W. Hillsboro Boulevard, Deerfield Beach, Florida 33442. Our telephone number is (954) 360-9022, and our Internet address is [www.ediets.com](http://www.ediets.com).

**The Offering**

|   |  |
|---|--|
| Shares outstanding before the offering:     | 15,876,241 shares  |
| Securities offered by selling stockholders: | 10,731,336 shares, including 2,042,126 shares issuable upon exercise of options and warrants, and a warrant to purchase 400,000 shares   |
| Shares outstanding after the offering:      | 17,918,367 shares  |
| Use of proceeds:                            | If the options and warrants are exercised to purchase the shares of registered under this registration statement, we will receive gross proceeds of \$2,777,006. We intend to use the net proceeds we receive upon exercise of the options and warrants primarily for working capital and general corporate purposes |



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**RISK FACTORS**

**Our business is difficult to evaluate because we have a limited operating history.**

We commenced our current business in early 1997, when we began to market our weight-loss programs on the Internet. As a result of our limited operating history, it is difficult to evaluate our prospects. An investor should also consider the uncertainties and difficulties frequently encountered by companies, such as ours, in their early stages of development, particularly companies doing business in the rapidly evolving Internet market.

**We depend on several major Internet portals to attract users to our website, and our business could suffer if our advertising is discontinued on these portals.**

A significant portion of our online traffic has come, and we believe will continue to come from, agreements with Internet portals such as MSN, Yahoo, WebMD and others that expire at various times in 2003. We expect these contracts to be renewed at terms and conditions similar to those that are expiring although these Internet portals have no obligation to renew our agreements under the same terms and conditions, if at all. Our other current advertising agreements are on a short-term (less than three months) basis. Our other advertising partners have no obligation to renew our agreements under the same terms and conditions when they expire. Our agreements with these advertisers also do not prohibit them from carrying online sites or developing and providing content that competes with our site. If our advertising is discontinued for any reason on the major portals on which we currently advertise, our business could suffer.

**We depend on David R. Humble, our founder and chief executive officer, and our other key management personnel, and the loss of their services could harm our business. as the largest stockholder (49.7%), Mr. Humble also has significant influence over our company.**

Our business is dependent on David R. Humble, our founder and Chief Executive Officer, and other key management personnel. Although we have an employment agreement with Mr. Humble, our business would suffer if we were to lose his services. Under our employment agreement, Mr. Humble receives a base salary of \$250,000 per year and a bonus to be determined by our compensation committee based on our income before taxes. The employment agreement contains a non-compete provision for the term of employment and two years thereafter, as well as a non-disclosure provision. We have key-person life insurance in the amount of \$2 million covering Mr. Humble.

The success of our business will also depend on our ability to hire and retain additional qualified key executive management personnel particularly in the marketing, administrative and financial areas. Competition for qualified personnel in the Internet industry is intense. If we are unable to attract and retain additional qualified personnel, our business could suffer.

Mr. Humble owns slightly less than 50% of our outstanding voting common stock. Therefore, as a practical matter, he is able to determine the outcome of all matters requiring approval by our stockholders, including the election of directors and the approval of mergers or other business combination transactions. Among other things, concentration of control in one stockholder may discourage potential investors from providing additional financing if we need it.

**We can't be certain that additional financing will be available to us on acceptable terms if we need it.**

We believe that cash on hand and cash flows from operations will be sufficient to meet our anticipated capital needs through at least the next 12 months. However, due to unforeseen circumstances, unanticipated changes in our plans or other factors beyond our control, we may require additional financing. Our business could suffer if financing is not available when we may require it or if it is only available on unfavorable terms.

**Because of our limited operating history we may fail to manage our expansion and expected growth effectively, which could strain our resources and could impair the expansion of our business.**

Although we have continued to grow our revenues, a failure to manage our growth effectively could

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adversely affect our ability to attract and retain our members and advertising partners. We have increased the scope of our operations including our technology, sales, administrative and marketing organizations. These factors have placed and will continue to place a significant strain on our management systems and resources. We will need to continue to improve our operational, financial and managerial controls and reporting systems and procedures to expand, train and manage our workforce in order to manage our expected growth.

**We face significant competition.**

We currently compete with several non-Internet weight-loss companies. Our major competitor is Weight Watchers® International, Inc. We also compete with a number of Internet sites which provide diet and nutrition information. Currently, we know of several other online competitors aggressively marketing an online program with similarities to our program.

Due to the success of our program and the development of other competitive online weight-loss programs, we anticipate that the industry leaders will continue to mount a meaningful form of Internet response. Increased competition could result in reductions in the prices we receive for our programs, lower margins, loss of customers and reduced visitor traffic to our Web site.

Several of our existing competitors and potential competitors have longer operating histories, greater name recognition and significantly greater financial, technical and marketing resources and may be able to devote greater resources than we can for the development and promotion of their services and products. These competitors may also engage in more extensive marketing and advertising efforts, adopt more aggressive pricing policies and make more attractive offers to advertisers and alliance partners. Accordingly, we may not be able to compete successfully.

**We plan to increase our international sales activities significantly, which will subject us to additional business risks.**

An element of our growth strategy is to expand our online marketing services in international markets in conjunction with eDiets Europe. Our participation in international markets will be subject to certain risks, such as:

difficulties in staffing and managing foreign operations;

fluctuations in foreign currency exchange rates;

compliance with foreign regulatory and market requirements;

variability of foreign economic and political conditions;

changing restrictions imposed by regulatory requirements, tariffs or other trade barriers;

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costs of localizing products and marketing such products in foreign countries;

potentially adverse tax consequences, including restrictions on repatriation of earnings;

difficulties in protecting intellectual property; and

burdens of complying with a wide variety of foreign laws.

To the extent our potential international members are subject to currency devaluations, general economic crises or other negative economic events, the ability of our members to utilize our services could be diminished.

**We depend heavily on our network infrastructure and its failure could result in unanticipated expenses and prevent our members from effectively utilizing our services, which could negatively impact our ability to attract and retain members and advertisers.**

Our ability to successfully create and deliver our content depends in large part on the capacity, reliability and security of our networking hardware, software and telecommunications infrastructure. Failures of our network infrastructure could result in unanticipated expenses to address such failures and could prevent our members from effectively utilizing our services, which could prevent us from retaining and attracting members and advertisers. The hardware infrastructures on which our system operates are located in Sterling, Virginia and Miami, Florida. We do not currently have fully redundant systems or a formal disaster recovery plan. Our system is susceptible to natural and man-made disasters, including war, terrorism, earthquakes, fires, floods, power loss and vandalism. Further, telecommunications failures, computer viruses, electronic break-ins or other similar disruptive problems could

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adversely affect the operation of our systems. Our insurance policies may not adequately compensate us for any losses that may occur due to any damages or interruptions in our systems. Accordingly, we could incur capital expenditures in the event of unanticipated damage.

In addition, our members depend on Internet service providers, or ISPs, for access to our Web site. In the past, ISPs and Web sites have experienced significant system failures and could, in the future, experience outages, delays and other difficulties due to system failures unrelated to our systems. These problems could harm our business by preventing our members from effectively utilizing our services.

**The unauthorized access of confidential member information that we transmit over public networks could adversely affect our ability to attract and retain members.**

Our members transmit confidential information to us over public networks, and the unauthorized access of such information by third parties could harm our reputation and significantly hinder our efforts to attract and retain members. We rely on a variety of security techniques and authentication technology licensed from third parties to provide the security and authentication technology to effect secure transmission of confidential information, including customer credit card numbers. Advances in computer capabilities, new discoveries in the field of cryptography or other developments may result in a compromise or breach of the technology we use to protect customer transaction data and adversely affect our ability to attract and retain customers.

**Problems with the performance and reliability of the Internet infrastructure could adversely affect the quality and reliability of the services we offer our members and advertisers.**

We depend significantly on the Internet infrastructure to deliver attractive, reliable and timely e-mail messages to our members. If Internet usage grows, the Internet infrastructure may not be able to support the demands placed on it by this growth, and its performance and reliability may decline, which could adversely affect our ability to sustain revenue growth. Among other things, continued development of the Internet infrastructure will require a reliable network backbone with necessary speed, data capacity and security. Currently, there are regular failures of the Internet network infrastructure, including outages and delays, and the frequency of these failures may increase in the future. These failures may reduce the benefits of our services to our members and undermine our advertising partners' and our members' confidence in the Internet as a viable commercial medium. In addition, the Internet could lose its viability as a commercial medium due to delays in the development or adoption of new technology required to accommodate increased levels of Internet activity or due to government regulation. These factors could adversely affect our business by adversely affecting the quality and reliability of the services we offer our customers.

**We may have to litigate to protect our intellectual property and other proprietary rights or to defend claims of third parties, and such litigation may subject us to significant liability and be time consuming and expensive.**

There is a substantial risk of litigation regarding intellectual property rights in Internet-related businesses and legal standards relating to the validity, enforceability and scope of protection of certain proprietary rights in Internet-related businesses are uncertain and still evolving. We may have to litigate in the future to enforce our intellectual property rights, protect our trade secrets or defend ourselves against claims of violating the proprietary rights of third parties. This litigation may subject us to significant liability for damages, result in invalidation of our proprietary rights, be time-consuming and expensive to defend, even if not meritorious, and result in the diversion of management time and attention. Any of these factors could adversely affect our business operations and financial results and condition.

**Government regulation and legal uncertainties of doing business on the Internet could significantly increase our costs and expenses.**

Laws and regulations that apply to Internet communications, commerce and advertising are becoming more prevalent and these laws and regulations could significantly increase the costs we incur in using the Internet to conduct our business. The United States Congress enacted Internet legislation regarding children's privacy, copyright and taxation. The European Union has recently adopted a directive addressing data privacy that may result

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in limits on the collection and use of member information. A number of other laws and regulations may be adopted that regulate the use of the Internet, including user privacy, pricing, acceptable content, taxation, use of the telecommunications infrastructure and quality of products and services. The laws governing the Internet remain largely unsettled, even in areas where there has been some legislative action. It may take years to determine whether and how existing laws, including those governing intellectual property, privacy, libel and taxation apply to the Internet and Internet advertising. In addition, the growth and development of the market for Internet commerce may prompt calls for more stringent consumer protection laws, both in the United States and abroad, that may impose additional burdens on companies conducting business over the Internet. As a result of these uncertainties, we may incur unanticipated, significant costs and expenses that could impact our financial results and condition.

**USE OF PROCEEDS**

If the options and warrants are exercised to purchase the shares registered under this registration statement, we will receive gross proceeds of \$2,777,006. We intend to use the net proceeds we receive upon exercise of the options and warrants primarily for working capital and general corporate purposes.

**MARKET FOR COMMON STOCK AND RELATED STOCKHOLDER MATTERS**

Our common stock is traded over-the-counter and quoted on the OTC Electronic Bulletin Board under the symbol EDET. Public trading of the common stock commenced on June 27, 2000. Prior to that time, there was no public market for our common stock. The following table sets forth the high and the low bid quotations for the common stock as reported on the OTC Electronic Bulletin Board for the periods indicated. Such information reflects inter-dealer prices, without retail mark-up, mark-down or commission, and may not necessarily represent actual transactions.

|                                      | <u>LOW BID</u> | <u>HIGH BID</u> |
|--------------------------------------|----------------|-----------------|
| <b>YEAR ENDED DECEMBER 31, 2002:</b> |                |                 |
| Fourth quarter                       | \$ 0.90        | \$ 1.65         |
| Third quarter                        | \$ 1.15        | \$ 1.66         |
| Second quarter                       | \$ 1.15        | \$ 2.50         |
| First quarter                        | \$ 1.63        | \$ 2.58         |
| <b>YEAR ENDED DECEMBER 31, 2001:</b> |                |                 |
| Fourth quarter                       | \$ 0.90        | \$ 2.10         |
| Third quarter                        | \$ 0.85        | \$ 1.55         |
| Second quarter                       | \$ 1.02        | \$ 1.81         |
| First quarter                        | \$ 0.72        | \$ 1.81         |
| <b>YEAR ENDED DECEMBER 31, 2000:</b> |                |                 |
| Fourth quarter                       | \$ 0.69        | \$ 2.00         |
| Third quarter                        | \$ 1.25        | \$ 4.00         |
| Second quarter (from June 27, 2000)  | \$ 2.00        | \$ 4.00         |

As of April 21, 2003, there were approximately 211 holders of record of our common stock.

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We have never declared or paid cash dividends. We currently intend to retain any earnings for use in the business and do not anticipate paying any cash dividends on our capital stock in the foreseeable future.

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The following table shows our capitalization as of December 31, 2002, in thousands, except share data.

|  |          |
|--|----------|
| Long-term debt (excluding capital lease obligations) | \$ 504   |
| Stockholders' equity:                                |          |
| Preferred stock, \$.01 par value                     |          |
| 1,000,000 shares authorized, no shares issued        |          |
| and outstanding                                      | -0-      |
| Common stock \$.001 par value                        |          |
| 50,000,000 shares authorized; 15,792,548 shares      |          |
| issued and outstanding                               | 16       |
| Additional paid-in capital                           | 9,691    |
| Accumulated deficit                                  | (4,421)  |
|  | <hr/>    |
| Total stockholders' equity                           | \$ 5,286 |
|  | <hr/>    |
| Total capitalization                                 | \$ 5,790 |
|  | <hr/>    |

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The following table summarizes certain selected consolidated financial data of the company as of, and for each of the years in the four-year period ended December 31, 2002. The selected consolidated financial data has been derived from our audited Consolidated Financial Statements. The selected consolidated financial data should be read in conjunction with our Consolidated Financial Statements and Notes and Management's Discussion and Analysis of Financial Condition and Results of Operations thereto for the three-year period ended December 31, 2002.

|   | YEAR ENDED DECEMBER 31,               |               |                   |                 |
|---|---------------------------------------|---------------|-------------------|-----------------|
|   | 2002                                  | 2001          | 2000              | 1999            |
|   | (in thousands, except per share data) |               |                   |                 |
| <b>Consolidated Statement of Operations Data:</b>                       |                                       |               |                   |                 |
| Revenue   | \$ 29,628                             | \$ 24,371     | \$ 11,434         | \$ 2,385        |
| <b>Costs and Expenses:</b>  |                                       |               |                   |                 |
| Cost of revenue   | 3,055                                 | 2,138         | 841               | 407             |
| Product development   | 1,306                                 | 743           | 238               | 92              |
| Sales and marketing   | 17,420                                | 16,820        | 12,857            | 1,239           |
| General and administrative  | 4,981                                 | 3,227         | 2,795             | 1,022           |
| Depreciation and amortization   | 1,321                                 | 663           | 314               | 120             |
| <b>Total costs and expenses</b>   | <b>28,083</b>                         | <b>23,591</b> | <b>17,045</b>     | <b>2,880</b>    |
| Income (loss) from operations   | 1,545                                 | 780           | (5,611)           | (495)           |
| Other (expense) income, net   | (172)                                 | (11)          | 161               | 33              |
| Income tax benefit  | 251                                   | 25            |                   |                 |
| <b>Net income (loss)</b>  | <b>\$ 1,624</b>                       | <b>\$ 794</b> | <b>\$ (5,450)</b> | <b>\$ (462)</b> |
| <b>Per Share Data:</b>  |                                       |               |                   |                 |
| <b>Earnings (loss) per common share</b>                                 |                                       |               |                   |                 |
| Basic   | \$ 0.10                               | \$ 0.06       | \$ (0.41)         | \$ (0.06)       |
| Diluted   | \$ 0.09                               | \$ 0.05       | \$ (0.41)         | \$ (0.06)       |
| <b>Weighted average common and common equivalent shares outstanding</b> |                                       |               |                   |                 |
| Basic   | 15,730                                | 13,961        | 13,215            | 8,345           |
| Diluted   | 17,132                                | 15,110        | 13,215            | 8,345           |

YEAR ENDED DECEMBER 31,

| 2002 | 2001 | 2000 | 1999 |
|------|------|------|------|
|------|------|------|------|

(in thousands)

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Consolidated Statement of Cash Flows Data:

Net cash provided by (used in):

|                      |          |          |            |        |
|----------------------|----------|----------|------------|--------|
| Operating activities | \$ 2,670 | \$ 2,111 | \$ (4,482) | \$ 297 |
| Investing activities | (647)    | (1,227)  | (510)      | (310)  |
| Financing activities | (1,721)  | (129)    | (204)      | 6,252  |

DECEMBER 31,

|      |      |      |      |
|------|------|------|------|
| 2002 | 2001 | 2000 | 1999 |
|------|------|------|------|

(in thousands)

Consolidated Balance Sheet Data:

|  |           |           |          |          |
|--|-----------|-----------|----------|----------|
| Total assets   | \$ 12,574 | \$ 11,214 | \$ 3,717 | \$ 7,337 |
| Long-term debt (excluding capital lease obligations) | 504       | 2,025     |          |          |
| Shareholders' equity                                 | 5,286     | 3,613     | 306      | 5,812    |

**Table of Contents****Results of Operations**

The following table shows our results of operations expressed as a percentage of total revenues:

|                               | YEAR ENDED DECEMBER 31, |      |       |
|-------------------------------|-------------------------|------|-------|
|                               | 2002                    | 2001 | 2000  |
| Revenue                       | 100%                    | 100% | 100%  |
| Cost of revenue               | 10                      | 9    | 7     |
| Product development           | 4                       | 3    | 2     |
| Sales and marketing           | 59                      | 69   | 112   |
| General and administrative    | 17                      | 13   | 24    |
| Depreciation and amortization | 4                       | 3    | 3     |
| Other income, net             | *                       | *    | 1     |
| Income tax benefit            | 1                       | *    |       |
| Net income (loss)             | 5%                      | 3%   | (48)% |

\* Less than 1%

**MANAGEMENT'S DISCUSSION AND ANALYSIS****OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Critical Accounting Policies**

We have identified the policies outlined below as critical to our business operations and an understanding of our results of operations. The listing is not intended to be a comprehensive list of all of our accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by accounting principles generally accepted in the United States, with no need for management's judgment in their application. The impact and any associated risks related to these policies on our business operations is discussed throughout Management's Discussion and Analysis of Financial Condition and Results of Operations where such policies affect our reported and expected financial results. For a detailed discussion on the application of these and other accounting policies, see the Notes to the Consolidated Financial Statements. Note that our preparation of the financial statements requires us to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of our financial statements, and the reported amounts of revenue and expenses during the reporting period. There can be no assurance that actual results will not differ from those estimates.

**Revenue Recognition**

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Membership fees from subscribers represent the majority of our revenues and are paid in advance mainly via credit cards. We offer a variety of diet programs that vary by term and cost. They range in cost from \$2.00 to \$5.00 per week and may last from one week to one year. Such fees are recognized on a straight-line basis over the subscription period. Certain programs require registration fees, and when applicable, such amounts are recognized over the expected term of service, currently approximately seven months. This estimate is based on the historical average retention of subscribers.

Non-subscription revenue, such as advertising, commission and e-commerce revenue, is recognized when impressions are delivered and/or products are shipped and collection of the receivable is reasonably assured.

### **Goodwill and Intangible Assets**

We recorded goodwill and intangible assets in the fourth quarter of 2001 with the acquisition of DietSmart. With the assistance of an independent valuation expert, we determined the fair market values of the intangible assets that consist of mailing lists, developed technology and trademarks and trade names.

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The value of the mailing list was determined by calculating its cash flow generating capacity over the expected two-year economic life of the list. The resulting cash flows were then tax effected and discounted to value using a discount rate of 29%.

The value of the developed technology, which has an estimated life of three years, was determined by calculating the cost to develop an asset with similar functionality.

The value of trademarks and trade names, which have an estimated life of three years, was based on management's intention to use the DietSmart website as a platform to potentially test new marketing and services, while at the same time using the DietSmart website to direct traffic to the eDiets website.

We adopted Statement of Financial Accounting Standards (SFAS) No. 142, *Goodwill and Other Intangible Assets*, as of January 1, 2002. We reviewed the value of goodwill recorded on our books as of January 1, 2002 and October 1, 2002 in accordance with SFAS No. 142 and have determined that no impairment exists. As of December 31, 2002, we had goodwill of \$5.2 million.

In accordance with SFAS No. 142, we reviewed the carrying value of our intangible assets at December 31, 2002 for asset impairment and have determined that no impairment exists based on the expected future positive cash flow generated from those assets.

## **Accounting for Equity Investment**

In November 2000, we acquired a 60% interest in eDiets Europe with Unislim Ireland primarily for the license of our international technology rights. We use the equity method of accounting for this investment, as opposed to consolidating the results, since we do not control the operation due to the substantive participating rights of the minority investor, including approval of significant operating decisions and approval of the annual operating budget. Since we have not invested any cash nor have we made any commitments to fund the entity, we have not recorded any earnings or losses of eDiets Europe to date. In the future, if we fund the entity, or commit to fund, we will then be required to record our current share of the joint venture's cumulative losses, up to the amount of funds invested or committed. It is uncertain at this time if we will ever fund or commit to fund eDiets Europe. As of December 31, 2002 the cumulative losses for eDiets Europe since its inception were approximately \$60,000.

## **Accounting for Employee Stock-Based Compensation**

We account for stock-based compensation using the intrinsic value method prescribed in Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*. SFAS No.123, *Accounting for Stock-Based Compensation*, as amended by SFAS No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure* establishes accounting and disclosure requirements using a fair-value-based method of accounting for stock-based employee compensation plans. We are generally not required under APB Opinion No. 25 to recognize compensation expense in connection with our employee stock option plans. We are required by SFAS No. 123, as amended by SFAS No. 148, to present, in the Notes to our Consolidated Financial Statements, the pro forma effects on reported net income and earnings per share as if compensation expense had been recognized based on the fair value method of accounting prescribed by SFAS No. 123.

## Accounting for Income Taxes

As part of the process of preparing our consolidated financial statements, we are required to estimate our income taxes in each of the jurisdictions in which we operate. This process involves us estimating our actual current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheet. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income and to the extent we believe that recovery is not likely, we must establish a valuation allowance. To the extent we establish a valuation allowance or increase this allowance in a period, we must include an expense within the tax provision in the consolidated statement of operations.

Significant management judgment is required in determining our provision for income taxes, our deferred tax assets and liabilities and any valuation allowance recorded against our net deferred tax assets. We have recorded a

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valuation allowance of \$2.6 million as of December 31, 2002, due to uncertainties related to our ability to utilize some of our deferred tax assets, primarily consisting of certain net operating losses carried forward before they expire. The valuation allowance is based on our estimates of taxable income and the period over which our deferred tax assets will be recoverable. In the event that actual results differ from these estimates, or we adjust these estimates in future periods, we may need to establish an additional valuation allowance that could materially impact our financial position and results of operations.

## **Recent Developments**

Revenues for the first quarter ended March 31, 2003 totaled \$7.3 million, an increase of 4.8% compared to revenues of \$7.0 million in the first quarter of 2002. In addition, the balance of subscriptions to be recognized in future quarters, known as deferred subscription revenues, grew by \$0.7 million during the quarter, to \$3.8 million compared to \$3.1 million at prior year-end, as more members opted for longer-term subscriptions.

We reported a net loss of \$2.0 million, or \$0.13 per share, for the first quarter of fiscal 2003 compared to net income of \$0.5 million, or \$0.03 per diluted share, for the first quarter of fiscal 2002. The loss for the quarter was largely due to a doubling of online advertising expenditures compared to the first quarter of 2002 without a commensurate increase in new members acquired. The two most significant shortfalls in members acquired during the first quarter of 2003 were a shortfall under a contract with a major Internet portal and lower than expected response to our email marketing campaigns. We have taken several steps to improve our advertising productivity.

Cash used by operations for the first quarter of fiscal 2003 totaled \$0.6 million, compared to cash flow from operations of \$1.1 million in the first quarter of 2002. Cash balances, including restricted cash, as of March 31, 2003 totaled \$1.5 million, compared to \$2.9 million at December 31, 2002 and \$3.1 million at March 31, 2002. During the first quarter of 2003 we repaid \$0.6 million of outstanding debt and accrued interest. At March 31, 2003 our only remaining debt was \$0.2 million in capital leases.

We are monitoring and managing our capital resources and based on early April 2003 results related to the sales of our branded diets, we anticipate improved cash flow from operations in our second quarter of 2003 as compared to the first quarter of 2003.

Management believes that cash on hand and cash flows from operations will be sufficient to fund its working capital and capital expenditures for at least the next twelve months. To the extent we require additional funds to support our operations or the expansion of our business, we may seek to undertake additional equity financing. There can be no assurance that additional financing, if required, will be available to us in amounts or on terms acceptable to us or at all.

## **Comparison of Years Ended December 31, 2002 and December 31, 2001**



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Our revenue for the year ended December 31, 2002 was \$29,628,000 as compared to \$24,371,000 for the year ended December 31, 2001. The 22% increase in revenue was mainly due to price increases over the prior year in the form of a shorter initial membership period combined with a higher absolute price for our program. Paying members as of December 31, 2002 were approximately 180,000 compared to 200,000 as of December 31, 2001. The decrease in paying members was primarily due to volatility in the advertising market that included pricing fluctuations and management changes at a number of our key advertising partners, which prevented us from being able to deploy our full online advertising budget. Approximately 11% of our revenues in 2002 came from non-subscription based sources of revenue, such as advertising revenue, commission revenue and e-commerce revenue.

As of December 31, 2002, we had deferred revenue of \$3,081,000 relating to payments for which services had not yet been provided.

Cost of revenue consists primarily of Internet access and service charges, credit card fees, consulting costs for professionals that provide online meetings, revenue sharing costs, advertising servicing fees, salary payments to our nutritional staff and product and fulfillment costs related to e-commerce sales. Cost of revenue increased to \$3,055,000 or 10% of revenues for the year ended December 31, 2002 from \$2,138,000 or 9% of revenues for the year ended December 31, 2001. The dollar increase was primarily due to increased Internet access and service charges, credit card fees, increased compensation payments to our nutritional staff, and product and fulfillment costs related to the sale of our e-commerce products.

Product development costs consist primarily of salary payments to our development staff and related expenditures for technology and software development. These expenses increased to \$1,306,000 or 4% of revenues for the year ended December 31, 2002 from \$743,000 or 3% of revenues for the year ended December 31, 2001. The dollar increase for the year ended December 31, 2002 as compared to the prior year was primarily due to additional personnel costs related to creating and testing new design concepts and tools to be used throughout our Web sites.

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Sales and marketing expenses consist primarily of Internet advertising expenses and compensation for employees in the sales and marketing group. These expenses increased to \$17,420,000 or 59% of revenues for the year ended December 31, 2002 from \$16,820,000 or 69% of revenues for the year ended December 31, 2001. The dollar increase in sales and marketing expenses was primarily due to additional personnel and increased salaries in the sales and marketing group as well as increases in our offline advertising efforts such as television commercials and direct mail campaigns. Online advertising expenses decreased from \$14,400,000 in 2001 to \$12,000,000 in 2002 due to our ability to purchase advertising space at lower rates from our online partners.

General and administrative expenses consist primarily of salaries, overhead and related costs for general corporate functions, including professional fees. General and administrative expenses increased to \$4,981,000 or 17% of revenues for the year ended December 31, 2002 from \$3,227,000 or 13% of revenues for the year ended December 31, 2001. The dollar increase was primarily due to the result of increases in salaries for additional personnel, general overhead and professional fees.

Depreciation and amortization expenses increased to \$1,321,000 or 4% of revenues for the year ended December 31, 2002 from \$663,000 or 3% of revenues for the year ended December 31, 2001. The dollar increase was attributable to the larger asset base subject to depreciation and amortization, and primarily due to the amortization of the intangible assets acquired in the DietSmart acquisition.

Other expense, net which consists of interest income, interest expense and loss on disposal of fixed assets, increased from \$161,000 in the prior year to \$172,000 for the year ended December 31, 2002. The increase was primarily due to interest expense incurred in connection with the notes payable issued as a part of the acquisition of DietSmart in October 2001 and the loss recorded on the disposal of certain fixed assets.

Income tax benefit for the year ended December 31, 2002 relates to the tax benefit from the amortization of intangible assets resulting from the DietSmart acquisition. We expect to be able to offset substantially all taxable income for the current year with available net operating loss carry-forwards from prior years.

As a result of the factors discussed above, we recorded net income of \$1,624,000 for the year ended December 31, 2002 compared to net income of \$794,000 for the year ended December 31, 2001.

**Comparison of Years Ended December 31, 2001 and December 31, 2000**

Our revenue for the year ended December 31, 2001 was \$24,371,000 as compared to \$11,434,000 for the year ended December 31, 2000. The 113% increase in revenue was mainly due to the increase in the number of subscribers to our diet and fitness programs. Unique members for the year ended December 31, 2001 were approximately 506,000 compared to 282,000 in the prior year. Paying members as of December 31, 2001 were approximately 200,000 compared to 151,000 as of December 31, 2000. The principal reason for the increase in the number of our members was the expansion of our online advertising efforts and the continued success of our internal marketing efforts via newsletters. Approximately 8% of our revenues in 2001 came from additional sources of revenue, such as opt-in email revenue, advertising revenue, affiliate or commission revenue and e-commerce revenue.

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As of December 31, 2001, we had deferred revenue of \$2,193,000 relating to payments for which services/products had not yet been provided/shipped.

Cost of revenue consists primarily of Internet access and service charges, credit card fees, compensation expenses related to our nutritional staff, consulting costs for professionals that provide online meetings, advertising servicing fees and product and fulfillment costs related to e-commerce sales. Cost of revenue increased to \$2,138,000 or 9% of revenues for the year ended December 31, 2001 from \$841,000 or 7% of revenues for the year ended December 31, 2000. We attribute the dollar increase primarily to increased Internet access and service charges, credit card fees, increased compensation payments to our nutritional staff, and product and shipping costs related to the sale of companion program motivational tapes and compact disks.

Product development costs consist primarily of salary payments to our development staff and related expenditures for technology and software development. These expenses increased to \$743,000 or 3% of revenues for the year

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ended December 31, 2001 from \$238,000 or 2% of revenues for the year ended December 31, 2000. The dollar increase for the year ended December 31, 2001 as compared to the prior year was primarily due to additional personnel costs related to creating and testing new design concepts and tools to be used throughout our Web site.

Sales and marketing expenses consist primarily of Internet advertising expenses that we generally incur prior to the recognition of revenues from sales generated from those efforts. These expenses increased to \$16,820,000 or 69% of revenues for the year ended December 31, 2001 from \$12,857,000 or 112% of revenues for the year ended December 31, 2000. The dollar increase in sales and marketing expenses was primarily due to our more extensive advertising placements with major Internet portals, including several of the America Online Web sites, iVillage, Microsoft, Yahoo and eUniverse offset by the minimal use of offline advertising in 2001. Included in sales and marketing expenses for the fiscal year 2000 is a \$3.0 million expense related to an offline advertising campaign that began in the second quarter of 2000. This campaign, which was our first offline advertising campaign, consisted of radio commercials and print advertisements in magazines targeted to potential members. New members from the campaign were less than expected and as a result we terminated the agreement with our advertising agency in June 2000 and halted any future offline advertising spending not already committed.

General and administrative expenses consist primarily of salaries, overhead and related costs for general corporate functions, including professional fees. General and administrative expenses increased to \$3,227,000 or 13% of revenues for the year ended December 31, 2001 from \$2,795,000 or 24% of revenues for the year ended December 31, 2000. The dollar increase was primarily due to the result of increases in salaries for additional personnel, general overhead and professional fees.

Depreciation and amortization expenses increased to \$663,000 or 3% of revenues for the year ended December 31, 2001 from \$314,000 or 3% of revenues for the year ended December 31, 2000. The dollar increase was primarily attributable to the larger asset base subject to depreciation and amortization and amortization of intangible assets.

Other (expense) income, net which consists of interest income and interest expense, decreased by \$172,000 to \$(11,000) for the year ended December 31, 2001 from the prior year. The decrease was primarily due to a lower average invested cash balance for 2001 as compared to 2000 as well as additional interest expense related to new capital leases in 2001.

Income tax benefit for the year ended December 31, 2001 relates to the tax benefit from the amortization of intangible assets resulting from the DietSmart acquisition net of alternative minimum tax payments made during the year.

As a result of the factors discussed above, we recorded net income of \$794,000 for the year ended December 31, 2001 compared to a net loss of \$5,450,000 for the year ended December 31, 2000.

## **Liquidity and Capital Resources**

As of December 31, 2002, we had unrestricted cash and cash equivalents of \$2,144,000. For the year ended December 31, 2002, net cash provided by operating activities was \$2,670,000, and was primarily due to net income during the period and an increase in deferred revenue, accounts receivable, prepaid and other assets, restricted cash, accrued expenses and accounts payable. Net cash used in investing activities was \$647,000 and related to our purchases of computer and office equipment. Net cash used in financing activities was \$1,721,000 for the year and was primarily related to the repayment of notes payable issued in connection with the acquisition of DietSmart and to the repayment of capital

lease obligations.

As of December 31, 2001, we had unrestricted cash and cash equivalents of \$1,842,000. For the year ended December 31, 2001, net cash provided by operating activities was \$2,111,000, and was primarily due to net income during the period and an increase in deferred revenue and a decrease in accounts receivable. Net cash used in investing activities was \$1,227,000 and related to our purchases of property and equipment and the cash we paid related to the acquisition of DietSmart. Net cash used in financing activities was \$129,000 for the year and was primarily related to the repayment of capital lease obligations.

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The following summarizes future cash outflow related to our contractual obligations at December 31, 2002 (in thousands):

|   | <u>Total</u>    | <u>Less than 1 year</u> | <u>1-3 years</u> | <u>After 3 years</u> |
|---|-----------------|-------------------------|------------------|----------------------|
| <b>Contractual obligations:</b>           |                 |                         |                  |                      |
| Long term debt (1)                        | \$ 504          | \$ 502                  | \$ 2             | \$                   |
| Capital lease obligations                 | 210             | 148                     | 56               | 6                    |
| Operating leases                          | 625             | 185                     | 318              | 122                  |
| Online Advertising                        | 4,665           | 4,665                   |                  |                      |
| <b>Total contractual cash obligations</b> | <b>\$ 6,004</b> | <b>\$ 5,500</b>         | <b>\$ 376</b>    | <b>\$ 128</b>        |

- (1) Long-term debt primarily represents amounts owed in connection with the DietSmart acquisition, which were paid in their entirety in January 2003.

We currently have online advertising commitments with major Internet portals totaling approximately \$4,665,000 through March 31, 2004.

We have an irrevocable standby letter of credit from a bank in the amount of \$200,000 that expires in January 2004. The letter of credit is collateralized by certain cash equivalents and is being used to guarantee our obligations under our capital leases for computer servers. As of December 31, 2002 we had approximately \$157,000 in leased equipment against the letter of credit.

We have an irrevocable standby letter of credit from a bank in the amount of \$500,000 that expires in July 2003. The letter of credit is collateralized by certain cash equivalents and is being used to guarantee our obligations under our advertising agreement with MSN.

### **CERTAIN FACTORS WHICH MAY AFFECT FUTURE RESULTS**

In addition to other information in this report, certain factors should be considered in evaluating our condition and prospects. See Risk Factors elsewhere in this prospectus. These factors may have a significant impact on our future operating results.

### **BUSINESS**

#### **General**

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eDiets.com, Inc. ( eDiets or the Company ) is a leading provider of online diet and fitness programs and related products and services. Our personalized diet and fitness programs are subscription-based and are marketed almost exclusively via online advertising and email. We currently have over 180,000 paying subscribers, and over 12 million individuals have opted in to receive one or more of our topical weekly e-newsletters.

General information about us can be found at <http://www.eDiets.com/company/company.cfm>. We make available our annual reports on Form 10-KSB, quarterly reports on Form 10-QSB, current reports on Form 8-K and amendments to these reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended (the Exchange Act ) as soon as reasonably practicable after we electronically file such materials with the Securities and Exchange Commission, free of charge on our web site.

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*General development of the business:* Our predecessor was incorporated in the State of Delaware in March 1996 under the name Self-help Technologies, Inc. Our mission was, and remains, to provide solutions that help individuals to realize their full potential. Initially, the product developed and promoted was personalized diet programs for direct to consumer sales at in-store at locations such as grocery stores. However, we quickly shifted our promotional strategy to online direct to consumer sales as consumer acceptance and usage of the Internet began to accelerate.

Much of 1996 and 1997 was spent in developing a unique software platform that facilitates the production of individualized meal plans and shopping lists using a specific mathematical algorithm, which takes such criteria as, among others, the user's physical condition, proclivity to exercise, food preferences, cooking preferences, desire to use pre-packaged meals or dine out, into account. We believe that it would take many months or even years of development to replicate this software platform.

We sold our first online diet program in 1997 and continued to market memberships through modest online advertising arrangements with several leading Internet portals throughout 1998 and 1999. These advertising arrangements were enhanced in February 1999 when our founder and Chief Executive Officer David Humble completed the development of software that measures consumer response to marketing, pricing and other elements of a direct marketing campaign. Mr. Humble has granted us a perpetual royalty-free license for this technology for use in the scope of its current business. In November 1999, we merged into a newly created, wholly owned subsidiary of Olas, Inc., a publicly-traded company of which substantially all of the operating assets had been sold in 1995. Olas, Inc. then changed its name to eDiets.com, Inc. Following the merger, in November and December 1999, we completed a private placement of common stock and warrants that generated approximately \$6.3 million in net proceeds to us. Beginning in early 2000, we primarily used the proceeds from this financing to fund online advertising expenditures that significantly increased in our base of paying subscribers. We began to generate cash from operations in 2001 and have raised no additional outside financing to date.

In November 2000, we entered into a joint venture with Unislim Ireland, Limited, the leading weight loss center business in Ireland, to market eDiets diet programs in the United Kingdom and parts of continental Europe as well as Australia and New Zealand. The joint venture is known as eDiets Europe, Ltd. (eDiets Europe). We received a 60% interest in eDiets Europe primarily in return for licensing international technology rights to it; Unislim received the remaining interest for a cash investment of \$250,000. eDiets Europe launched its first Website, [www.eDietsuk.co.uk](http://www.eDietsuk.co.uk), in April 2001, and with minimal additional investment built a subscription revenue base that exceeded \$1 million in revenues during fiscal 2002.

In October 2001, we completed the acquisition of DietSmart, Inc. (DietSmart), a privately held Delaware corporation that now operates as our wholly owned subsidiary. Like eDiets, DietSmart offers Internet-based custom-tailored diet programs on a subscription basis; its Web site is [www.dietsmart.com](http://www.dietsmart.com). During 2002, we completed the integration of DietSmart's organization and databases into ours and is now evaluating a number of options for utilizing the DietSmart brand and Web site.

In November 2002, we terminated our engagement of U.S. Bancorp Piper Jaffray, Inc. as our financial advisor. U.S. Bancorp Piper Jaffray, Inc. had been engaged to assist us in evaluating its strategic alternatives. Our Board of Directors continues to review these alternatives on a regular basis as well as our progress in enhancing shareholder value through the continued growth and strengthening of its existing and potentially expanded service offerings.

*Program offerings:* Our current core offering, located on our Web site [www.eDiets.com](http://www.eDiets.com), is a weekly or annual diet program with weekly renewals available thereafter. This offering, and variations of it, comprised approximately 89% of our 2002 revenues. Substantially all of our members purchase programs and products using credit cards, with renewals billed automatically, until cancellation. One month of an eDiets membership costs less than one-third the cost of a weekly visit to Weight Watchers®, the leading classroom-based diet program. We believe that,



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in addition to its superior cost-effectiveness, its online diet program is successful relative to classroom-based programs due to its customization, ease of use, expert support, privacy and constant availability.

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The eDiets program includes:

**Customized meal plans and workout schedules** and related tools such as shopping lists, journals and weight and exercise tracking

**Self-guided education** including a ten-week tutorial on a healthy lifestyle entitled "eDiets U" and animated strength exercise instruction

**Interactive online support and education** including chat rooms, member-sponsored small support groups, approximately 100 message boards and more than 35 professionally moderated online meetings per week.

**24/7/365 telephone support** from a staff of approximately 50 customer service representatives, nutritionists and fitness personnel.

**Expert staff** including psychologists, licensed mental health counselors, registered dietitians, certified fitness trainers and an M.D.

In 2002, approximately 85% of new subscribers to [www.eDiets.com](http://www.eDiets.com) were women, who we attracted primarily through Web advertising and a variety of opt-in email newsletters on timely subjects, such as diet and fitness. Currently, there are several states that have instituted laws that govern the distribution of commercial email within their state borders. In addition, there have been several bills introduced in Congress that have not been passed. In the current term, there is a bill pending which, if passed, will require us to comply with certain defined criteria in the collection of email addresses on our web site, and the distribution of email communications in general.

In September 2002, in an effort to increase our market share of men seeking to improve their nutrition and fitness, we introduced [www.eFitness.com](http://www.eFitness.com) ("eFitness"), a Web site that offers customized subscription-based fitness programs with a diet component available for an additional fee. The underlying software driving both the exercise and diet functionality of eFitness were derived from years of development for the eDiets Web site, leading to a modest incremental development investment for the new site. In early 2003, we began to actively market eFitness primarily through a significant promotional partnership with the MSN® network of Internet services ("MSN").

In December 2002, we expanded our diet offerings to include ten specialized diets for individuals with medical conditions such as high cholesterol or Type II diabetes. In connection with our plan to add additional diet options, all driven off of its core diet technology platform, in April 2003, we acquired exclusive licenses to develop and market personalized diets compliant with the Atkins Nutritional Approach and the Zone Diet. These additions support our strategy to be the online destination for individuals seeking customized programs to manage their fitness and nutrition.

Our revenues in 2002 were \$29,628,000. Approximately 89% of our revenues came from the sale of our diet and fitness programs. The remaining revenue came from advertising on our Web site, commissions from the sale of products from third-party vendors and e-commerce sales, of our own products.

**Marketing:** We advertise primarily by placing banners containing hyperlinks to our Web sites on major Internet portals and on health-oriented and female-oriented Web sites. Approximately 83% of the 71 million visitors to our Web sites during 2002 reached the sites by clicking through from these hyperlinks. Our advertisements and hyperlinks on MSN, Yahoo! and WebMD each generated more than 10% of our new subscribers

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during 2002. Our current advertising agreement with MSN expires in July 2003, our current agreement with WebMD expires in 2004 and various agreements with Yahoo! expire throughout 2003. We expect that these contracts will be renewed on terms and conditions similar to those of the contracts that are expiring.

Our ability to generate traffic to our site is highly dependent upon our ability to negotiate advertising agreements with our advertising partners at satisfactory rates of return. We use our patented consumer response technology to monitor advertising campaigns as they run and quickly to change creative approaches and placements as needed to maintain our required rates of return. We also use the data that we collect with our technology to evaluate prospective advertising agreements. Due largely to a new \$9.1 million one-year strategic advertising and content integration agreement with MSN that we evaluated using this technology and that was in effect for the last several

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months of 2002, we experienced an anticipated increase in our cost to acquire new members in the fourth quarter of fiscal 2002 and first quarter of fiscal 2003. Due to the volatility of the online advertising market, the existing advertising agreements, and the expected advertising agreement renewals, we expect that the overall cost per acquisition will continue to increase in 2003.

We typically pay for online advertising either on the basis of advertising impressions received, known as a cost per thousand (impressions) or CPM structure, or on the basis of actual customers received, known as a cost per acquisition or CPA structure. During 2002, the proportion of our advertising budget devoted to CPM deals increased significantly relative to 2001 due in part to our desire to utilize our advertising in a more predictable manner. The effective cost to acquire a customer, using either a CPM or CPA structure, is similar.

During 2002, due to dislocations in the advertising environment that included pricing fluctuations and management changes at a number of our key advertising partners, we were not able to deploy our full online advertising budget. As a result, our online advertising expenditures in 2002 declined 18% compared to 2001 and our volume of new members declined 7% compared to 2001. However, primarily as a result of larger, longer-term agreements signed later in 2002, our contracted advertising obligations totaled \$4.7 million at December 31, 2002 compared to \$308,000 at December 31, 2001. We expect our online advertising spending to significantly increase in 2003 due to a higher average cost of acquisition per member.

While Web advertising is the most important source of traffic to our site and of members, our array of free weekly email newsletters on diet, fitness and motivation are also a key factor in member acquisition. As of December 2002, over 11 million individuals were opting to receive one or more of our weekly email newsletters, and those individuals manage their choice of newsletters through our Web site. Approximately 17% of new members in 2002 were originally email newsletter subscribers. We are also investing marketing resources to develop offline marketing channels including direct mail, telemarketing, group sales, third party sales and television promotion.

*Working Capital:* Nonrefundable membership fees are billed in advance and in almost all cases are charged to the subscriber's credit card, resulting in immediate subscription cash flow to us. However, under United States Generally Accepted Accounting Principles (GAAP), various portions of these fees are recognized ratably either over either the period being charged or the expected life of the customer. Subscription cycles currently average approximately seven months, including an initial subscription period and subsequent renewal periods (in comparison, Weight Watcher's subscription cycle averages approximately eight weeks). The difference between cash fees received and the portion previously recognized is reflected in the deferred revenues section of our balance sheet; the majority of these revenues are expected to be recognized within the next fiscal quarter. Our deferred subscription revenue balance totaled \$3.1 million at December 31, 2002, compared to \$2.2 million at December 31, 2001.

There are timing differences between when we receive subscription revenues and when we pay the associated online advertising expense, and these differences result in both negative cash flow and negative profitability under GAAP during the first month of a subscription cycle (a cycle is defined as the initial membership period plus any subsequent successive renewals). As a result, we may report losses under GAAP and negative cash flow from operations during periods when it is aggressively building or replacing its membership base. The difference between cash flows and GAAP accounting associated with customer acquisition is illustrated below.

**Cash Flow**

Revenue for initial subscription period received and advertising payment paid at time of sale of the subscription; additional subscription fees received with each renewal period

**GAAP Accounting**

Revenue recognized ratably; advertising cost expensed at time of sale of the subscription - early part of subscription cycle shows GAAP loss, later part of cycle shows GAAP profit - cumulative profit is the same as cash flow

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Finally, certain of our advertising contracts require that a portion of the contracted advertising purchase be either maintained as a cash escrow or paid in advance; these amounts are listed on our balance sheet as prepaid advertising and as a significant portion of the restricted cash asset, and totaled \$1.7 million as of December 31, 2002. We currently do not expect our level of working capital to change significantly during 2003.

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**Seasonality:** We typically experience our weakest click-through and conversion rates during our fiscal fourth quarter due to the November-December holiday season, and moderate our advertising expenditures accordingly.

## **Industry Overview**

**Addressable population, U.S.:** We currently provide diet and fitness services delivered directly via the Internet

primarily to consumers based in the United States. Today, we derive the majority of our revenue from diet services. The need for diet and fitness services derives from the increasing incidence of overweight and obesity in developed and developing countries around the world. The United States Centers for Disease Control and Prevention reports that from 1980 to 1999 the percentage of U.S. adults aged 20 through 74 years who were overweight (body mass index of 25 to 30) increased from 33% to 35%, while the percentage who were obese (body mass index greater than or equal to 30) nearly doubled, from 15% to 27%. Thus, over 60% of the U.S. adult population, or approximately 127.5 million individuals, are currently candidates for diet and fitness services and the number of candidates has grown at a rate of 3 to 4% per year over the last twenty years.

The Nielsen/NetRatings Audience Measurement Service estimates that in December 2002, 168.1 million individuals in the U.S. had home access to the Internet and of those 109.5 million went online. Assuming that the percentage of Internet users going online in any given month that are adults (age 18 or over) correlates with that of the U.S. population as a whole, and assuming that Internet users are overweight and obese or overweight in the same proportions as the U.S. adult population, the number of adult Internet users who are active in any given month would be approximately 81 million and the number of overweight or obese adult Internet users (60% of the U.S. adult population), our U.S. addressable market for diet services, would be approximately 50 million.

**U.S. market for diet products and services:** Marketdata Enterprises, Inc., a market research firm, estimates that annual expenditures in the United States for diet products and services including commercial weight loss centers, medically supervised diets, low calorie entrees, meal replacements and appetite suppressants and diet books, cassettes and videos totaled \$9.4 billion for 2002, and will grow at an annualized rate of 6.8% through 2006. We consider our addressable market to be a combination of the commercial weight loss center and the diet book, cassette and video market. Revenues for commercial weight loss centers headquartered in the U.S., one-third to one-half of which is derived from the sale of food and products, reached an estimated \$1.4 billion in 2002 and is projected to grow at an annualized rate of 6.2% through 2006. The market for diet books, cassettes and exercise videos totaled \$1.4 billion in 2002 and is projected to grow at an annualized rate of 6.3% through 2006. The combined market for commercial weight loss centers and diet books, cassettes and exercise videos totaled \$2.8 billion in 2002 and is projected to grow at an annualized rate of 6.2% through 2006. Marketdata Enterprises, U.S. Weight Loss and Diet Control Market, 17<sup>th</sup> ed., October 2002.

**U.S. market for fitness services and products:** Spending by U.S. consumers on fitness services and products has increased rapidly since the mid-1990s. The International Health, Racquet and Sportsclub Association reports that as of 2002, 33.8 million individuals in the U.S. belonged to health clubs, generating annual revenues of \$12.2 billion compared to \$7.8 billion in 1996, an annualized compound growth rate of 7.7%. Based upon statistics from the Sporting Goods Manufacturers Association, we estimate that sales of fitness equipment directly to U.S. consumers totaled \$6.5 billion in 2001 compared to \$3.5 billion in 1995, an annualized compound growth rate of 10.9%. We believe that our fitness programs both increase demand for health club memberships and sporting goods and enhance our members' fitness experience.

We believe that growth in diet and fitness services around the world is being enhanced by governmental initiatives and that there is the potential for governments to actively promote health through diet and fitness in the future. During 2000, the United States Department of Health &

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Human Services launched a sweeping program, Healthy People 2010, designed to improve the health of the U.S. population. As part of this initiative, ten leading health indicators were established based upon, among other things, their importance as public health issues. The top two of these indicators are physical activity and the prevalence of overweight and obesity.

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### **Competition**

We compete with online and offline diet and fitness programs for customers and compete with other health-oriented, female-oriented and male-oriented advertisers for online advertising space that is a critical part of our marketing campaign.

We estimate that our subscription revenues from diet and fitness services of \$26.4 million for fiscal 2002 were among the largest of any commercial online weight loss program in North America, and that we are a leading Internet-based provider of diet services as measured by revenue, paying members, unique visitors and the number of individuals in our marketing database.

Based upon estimates from Marketdata Enterprises, we believe that Weight Watchers<sup>®</sup> International, Inc., Jenny Craig International and Health Management Group are the only U.S.-based weight-loss and diet oriented companies with a counseling or meeting element that have greater revenues than we do. Health Management Group is the owner of Diet Center<sup>®</sup> Worldwide, Inc., Physicians WEIGHT LOSS Centers<sup>®</sup> of America, Inc. and Form YOU 3 International, Inc.<sup>®</sup>.

In addition to diet program competitors, we face potential competition from consumer-oriented general health Web sites such as WebMD.com, wellmed.com, mayoclinic.com, health.discovery.com, intelihealth.com and the MDChoice.com, HealthCentral.com and HealthScout.com Web sites owned and operated by MDchoice, Inc., as well as from the health-oriented sections of Web portals such as iVillage.com, America Online and oxygen.com. Some of these sites are owned by health insurers, hospitals, drug manufacturers and media companies with greater resources than ours. These sites operate on a variety of revenue models. As was noted above, however, we also receive a significant number of members each year as a result of advertising and hyperlinks we run in partnership with WebMD.

### **Intellectual Property, Proprietary Rights and Domain Names**

Our success depends on the protection of our original interactive proprietary software and systems and the goodwill associated with our trademarks and other proprietary intellectual property rights. Our interactive personalized diet programs are based on proprietary software that we have developed.

David R. Humble, our founder and Chief Executive Officer, was awarded a U.S. patent in 2002 covering the means of using the Internet to provide an interactive link in a store for the purpose of providing retailers and manufacturers with information to measure the response of the consumers to sales and marketing information. He has granted us a royalty-free exclusive perpetual license to use the aspects of the invention under the patent that relate to our Internet marketing program. We have incorporated limited aspects of this software into our software to measure consumer response in real time to marketing, pricing and other elements of our program. For example, we can measure consumer response to changes in our page format or the attractiveness of various payment options. We can receive real time responses to these modifications and options. We believe that this consumer-response technology will allow us to effectively deploy our online advertising expenditures in 2003 and is an advantage we have over our competitors.

We attempt to protect our intellectual property and proprietary rights through a combination of trademark, copyright and patent law, trade secret protection and confidentiality agreements with our employees and marketing and advertising partners. We pursue the registration of our domain



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names, trademarks and service marks and patents in the United States and abroad. A substantial amount of uncertainty exists concerning the application of the intellectual property laws to the Internet and there can be no assurance that existing laws provide adequate protection of our proprietary intellectual property or our domain names. The steps we take to protect our proprietary rights may not be adequate and third parties may infringe or misappropriate our copyrights, trademarks, service marks and similar proprietary rights.

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### **Infrastructure Operations and Technology**

We have designed our infrastructure to provide reliability and scalability as it supports our operations. Our data centers are located within two secure third-party web-hosting facilities in Sterling, Virginia and Miami, Florida. The facilities provide us with:

ready access to increased network bandwidth;

improved redundancy, security, and disaster recovery; and

24-hour onsite management and support.

Although the facilities provide us with increased security and reliability, there can be no assurance that we will not experience an interruption in service. During 2002, our site was operating 99.97% of the time. To the extent that service is interrupted or delayed, we could experience a decrease in traffic, loss of customers and harm to our reputation.

### **Government Regulation**

There are an increasing number of laws and regulations being promulgated that pertain to the Internet and doing business online. In addition, a number of legislative and regulatory proposals are under consideration by federal, state, local and foreign governments and agencies. Laws or regulations may be adopted with respect to the Internet relating to:

liability for information retrieved from or transmitted over the Internet;

online content regulation;

visitor privacy; and

taxation and quality of products and services.

Moreover, the applicability to the Internet of existing laws governing issues such as:

intellectual property ownership and infringement;

consumer protection;

obscenity;

defamation;

employment and labor;

health information; and

personal privacy and the use of personally identifiable information

is uncertain and developing. Any new legislation or regulation or the application or interpretation of existing laws may have an adverse effect on our business.

**Liability for Information Retrieved from our Web Site and from the Internet**

Content may be accessed on our web site and this content may be downloaded by visitors and subsequently transmitted to others over the Internet. This could result in claims made against us based on a variety of theories, including, but not limited to, tort, contract and intellectual property violations. We could also be exposed to liability with respect to content that may be posted by visitors to our chat rooms or bulletin boards. It is also possible that if any information contains errors or false or misleading information or statements, third parties could make claims against us for losses incurred in reliance upon such information. In addition, we may be subject to claims alleging that, by directly or indirectly providing links to other Web sites, we are liable in tort, contract or intellectual property, for the wrongful actions of third party Web site operators. The Communications Decency Act of 1996, as amended, provides that, under certain circumstances, a provider of Internet services shall not be treated as a publisher or speaker of any information provided by a third-party content provider. This safe harbor has been interpreted to exempt certain activities of providers of Internet services. Our activities may prevent us from being able to take advantage of this safe harbor provision. Any claims brought against us in this respect may have a material and adverse effect on our business.

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### **Privacy Concerns**

The Federal Trade Commission (FTC) has adopted regulations and guidelines regarding the collection and use of personally identifiable consumer information obtained from individuals when accessing Web sites, with particular emphasis on access by minors. Such regulations include requirements that companies establish certain procedures to, among other things:

give adequate notice to consumers regarding the type of information collected and disclosure practices;

provide consumers with the ability to have personally identifiable information deleted from a company's database;

provide consumers with access to their personal information and with the ability to rectify inaccurate information;

notify consumers of changes to policy and procedure for the use of personally identifiable information;

clearly identify affiliations with third parties that may collect information or sponsor activities on a company's web site; and

obtain express parental consent prior to collecting and using personal identifying information obtained from children under 13 years of age.

These regulations also include enforcement and redress provisions. We have implemented and intend to continue to implement programs designed to enhance the protection of the privacy of our visitors and comply with these regulations. However, the FTC's regulatory and enforcement efforts may adversely affect our ability to collect personal information from visitors and customers and therefore limit our marketing efforts.

### **Trade Practices Regulations**

The FTC and certain states' regulatory authorities regulate advertising and consumer matters such as unfair and deceptive trade practices. The state of Florida, where our corporate offices are located, regulates certain marketing and disclosure requirements for weight loss providers. In addition, the nature of our interactive Internet activities may subject us to similar legislation in a number of other states. Although we intend to conduct our operations in compliance with applicable regulatory requirements and continually review our operations to verify compliance, we cannot ensure that aspects of our operations will not be reviewed and challenged by the regulatory authorities and that if challenged that we would prevail. Furthermore, we can not ensure that new laws or regulations governing weight loss and nutrition services providers will not be enacted, or existing laws or regulations interpreted or implied in the future in such way as to cause harm to our business.

### **Regulation by Other Jurisdictions**

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Due to the global nature of the Internet, it is possible that, although transmissions by us over the Internet originate primarily in the United States, the governments of other foreign countries might attempt to regulate our transmissions or prosecute us for violations of their laws. These laws may be modified, or new laws enacted, in the future. Any of these developments could cause our business to suffer. In addition, as our service is available over the Internet in multiple states and foreign countries, these jurisdictions may claim that we are required to qualify to do business as a foreign corporation in each state or foreign country. We have not qualified to do business as a foreign corporation in any jurisdiction, except Florida. This failure by us to qualify as a foreign corporation in a jurisdiction where we are required to do so could subject us to taxes and penalties and could result in our inability to enforce contracts in such jurisdictions.

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**Employees**

As of April 21, 2003, we had 113 full and part time employees. None of our employees is represented by a labor union. We have experienced no work stoppages. We believe our relationship with our employees is good.

**Properties**

We currently lease a total of approximately 9,100 square feet of office space in Deerfield Beach, Florida. We have approximately 6,500 square feet under a lease due to expire in September 2006 and approximately 2,600 square feet under a lease due to expire in September 2004. The aggregate current monthly rental, including a lessor leasehold improvements repayment obligation and pro-rated share of common area facilities expenses, is approximately \$15,000.

**Legal Proceedings**

We currently are not a party to any material legal proceedings. In the ordinary course of business, our company and/or its subsidiaries may be parties to legal proceedings and regulatory inquiries, the outcome of which, either singly or in the aggregate, is not expected to have a material adverse effect on our financial condition or results of operations.

**Table of Contents****MANAGEMENT**

As of April 21, 2003, our directors and executive officers were as follows:

| <u>NAME</u>            | <u>AGE</u> | <u>POSITION</u>                                   |
|------------------------|------------|---|
| David R. Humble        | 67         | Chairman of the Board and Chief Executive Officer |
| Robert T. Hamilton     | 39         | Chief Financial Officer, Treasurer and Secretary  |
| Steven E. Johnson      | 38         | Chief Technology Officer                          |
| Alison C. Tanner       | 40         | Chief Strategist, Director of Investor Relations  |
| Isaac Kier             | 50         | Director  |
| Lee S. Isgur           | 65         | Director  |
| Pedro N. Ortega-Dardet | 38         | Director  |
| Ciaran G. McCourt      | 39         | Director  |

DAVID R. HUMBLE has served as Chairman of the Board since our merger with eDiets, Inc. in November 1999. He has also served as our Chief Executive Officer during this period except for the period from August through December 2000 when David J. Schofield was our Chief Executive Officer. Mr. Humble has also served as Chairman of the Board, President and Chief Executive Officer of eDiets, Inc. since he founded that company in March 1996. From 1985 to 1987, he was the President, Chief Executive Officer and Director of CheckRobot, Inc., which developed a self-service checkout system for supermarkets. From 1968 to 1985, he served in a number of marketing and operations capacities with Sensormatic Electronics Corporation, which develops and markets electronic security and surveillance products, including Vice President/Manufacturing and Vice President/Future Products and was a member of its board of directors. Mr. Humble holds a number of technology patents, including the original electronics security tag found on garments in retail stores worldwide to protect against shoplifting.

ROBERT T. HAMILTON has served as our Chief Financial Officer and Treasurer since November 1999. From July 1995 to November 1999 he was Manager, Financial Reporting for Equinox Systems Inc., a public company engaged in the design and development of serial input/output communication devices. Prior to July 1995, Mr. Hamilton was an audit manager with an international accounting firm. Mr. Hamilton is also a certified public accountant.

STEVEN E. JOHNSON has served as our Chief Technology Officer since November 1998 and prior to that had been our Director of Software Development on a part-time basis. From November 1996 through November 1998, he served as a Senior Principal Engineer for Sensormatic Electronics Corporation. From April 1991 to November 1996, he was the Manager for Software Development for Advanced Promotion Technologies, Inc.

ALISON C. TANNER has served as our Chief Strategist and Director of Investor Relations since May 2002. In these capacities, Ms. Tanner is responsible for the company's strategic planning and its relationship with the investment community, and is integral in the company's mergers, acquisitions and strategic alliances. Ms. Tanner, a Chartered Financial Analyst (CFA) and a specialist in technology investments, has managed portfolios of publicly traded and privately held equity securities since the mid-1980s. Ms. Tanner is also the Founder and President of Investorese, Incorporated, a Boca Raton, Florida based investor relations firm that serves public and private companies with technology-based products and services. Prior to founding Investorese, Ms. Tanner was Director of Investor Relations and Financial Media Relations at Sensormatic Electronics Corporation, a NYSE-listed global supplier of electronic security and surveillance products, from 1996 to 2000. Ms. Tanner also served as Senior Director of E-Business. Sensormatic was subsequently sold to Tyco International Ltd. Before her work at





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Sensormatic, Ms. Tanner was Vice President, Director of Private Placements for Granite Capital, LP, a New York based equity-oriented limited partnership, from 1993 to 1996. Prior to Granite Capital, Tanner worked from 1986 to 1993 at Fred Alger Management, Incorporated, a pension and mutual fund management firm, for one year as a Marketing Analyst and subsequently as an Equity Portfolio Manager. Ms. Tanner spent 1985 to 1986 at Salomon Brothers, Incorporated, a leading investment bank, as a Mortgage-backed Security Analyst in New York, New York, and 1983 to 1984 as a Registered Representative at Dean Witter Reynolds, Incorporated, a global financial services firm, in Syracuse, New York.

ISAAC KIER served as our President, Chief Executive Officer and Chairman of the Board from 1992 until November 1999. He was the President and Chief Executive Officer since 1981 and Chairman of the Board since 1987 of Lida, Inc., a predecessor company we acquired by merger in 1992. He was the Vice President of Lida, Inc. from 1978 to 1981. Since our merger with eDiets, Inc. in November 1999, he has served as a member of our board of directors and a member of our audit committee. He was a member of our executive committee until December 2000 and our audit and compensation committees until April 2, 2003. Since February 2000, Mr. Kier has been a general partner of Coqui Capital Partners, a venture capital firm licensed by the Small Business Administration as a small business investment company. Coqui has minority investments in 10 new media companies. Mr. Kier also serves on the board of directors of Montebello Brand Liquors, Inc. and Islandet, Inc. Since April 1997, he has been a principal of First Americas Partners, LLC, an investment partnership focusing on investments in North and South America. From 1987 to 1997, he also served as the Managing Partner of Dana Communications Limited, a non-wireline cellular licensee.

LEE S. ISGUR has served as a member of our board of directors since December 1999. He is also a member of our executive committee, audit committee and compensation committee. Mr. Isgur has been the Managing Partner of Corporate Counselors, a research and investment banking consulting firm since 1997. From 1994 to 1997, he was Managing Director of Jeffries & Company, an investment-banking firm. From 1991 to 1994, he was a partner at Volpe Welty Company, an investment-banking firm. From 1977 to 1991, he was employed by Paine Webber, Inc., an investment-banking firm, where he became a First Vice President. As an analyst and banker on Wall Street for over 30 years, Mr. Isgur has participated in numerous public and private offerings for both domestic and international companies over a broad array of consumer, entertainment and technology industries.

PEDRO N. ORTEGA-DARDET has served as a member of our board of directors since July 2002. He is also a member of our audit and compensation committees. Mr. Ortega-Dardet brings considerable experience in the health and beauty industry to our Company. Mr. Ortega-Dardet has been President of Skinmetics, Inc., a Coral Gables, Florida-based company that designs, manufactures and markets premium skin care products for the professional beauty industry under the name Wilma Schumann Skin Care, since 1997. From 1989 to 1997, Mr. Ortega-Dardet served as President of Brickell Development Corp., a general contracting business involved in residential and commercial construction work. From 1987 to 1989, he was Vice President of Property Insurance, Inc., an agency offering title, homeowners, life and other types of insurance through a network of financial institutions. Mr. Ortega-Dardet also currently serves as the editor of industry newsletter Skin and Body News and is frequently quoted as an expert source in skin care industry magazines. He also serves as a consultant to several European companies interested in marketing beauty and wellness products throughout the United States. Mr. Ortega-Dardet, a member of the Board of Advisors for the Florida College of Natural Health, is also a Director of the Esthetics Manufacturer and Distributors Alliance (EMDA); member of the Independent Manufacturers and Distributors; a member of the International Spa Association (ISPA); a member of the Board of Directors of Brickell Development, Corp; and a member of the American Red Cross Disaster Action Team.

CIARAN G. MCCOURT has served as a member of our board of directors since October 2002. Mr. McCourt, a lawyer, also serves as the Managing Director of eDiets Europe Limited based in Dublin, Ireland since 2000, when eDiets.com, Inc. formed a joint venture with Unislim Ireland Limited ( Unislim ), a successful offline weight-management company and the largest independent slimming organization in Ireland, to expand its operations into the UK, Ireland and mainland Europe. From 1994 to 2000, Mr. McCourt served as Managing Director of Unislim. Prior to his position with Unislim, from 1986 to 1987 Mr. McCourt worked as a Law Clerk in Ropers Majeski Law firm San Francisco, CA and Baker McKenzie Law firm in Sydney Australia. From 1989 to 1994 he worked as a lawyer in Dublin, Ireland



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Directors are elected at each annual meeting of our stockholders and hold office until the next annual meeting of stockholders and the election and qualification of their successors. Our executive officers serve at the discretion of the board of directors. There are no family relationships among any of our directors or executive officers.

### **Committees of the Board**

We have established three committees of our board of directors. They are:

An executive committee that has all the authority that may be delegated to such a committee under Delaware corporate law. The executive committee currently consists of David R. Humble and Lee S. Isgur.

An audit committee that reviews our internal accounting procedures and consults with and reviews the services provided by our independent accountants. The audit committee currently consists of Lee S. Isgur and Pedro N. Ortega-Dardet.

A compensation committee that reviews and recommends to the board the compensation and benefits of all of our executive officers, administers our stock option plan and establishes and reviews general policies relating to compensation and benefits of our employees. The compensation committee currently consists of Lee S. Isgur and Pedro N. Ortega-Dardet.

### **Director Compensation**

Our directors do not currently receive any cash compensation from the Company for their services as members of the Board of Directors, although they are reimbursed for travel and lodging expenses in connection with attendance at Board and committee meetings. Under our Stock Option Plan (as amended and restated effective April 1, 2002), non-employee directors are eligible to receive automatic grants of vested options to purchase 25,000 shares of common stock per year at an exercise price equal to the market price of the common stock on the date of grant. Upon their 1999 appointment to the Board of Directors, Messrs. Isgur and Kier each received an option to purchase 25,000 shares of common stock that vested immediately at an exercise price of \$2.00 per share, Mr. Ortega-Dardet received an option to purchase 25,000 shares of common stock that vested immediately at an exercise price of \$1.40 per share and Mr. McCourt received an option to purchase 25,000 shares of common stock that vested immediately at an exercise price of \$1.09 per share.

## **EXECUTIVE COMPENSATION**

### **Cash Compensation**

The following table summarizes all compensation we paid during our fiscal years ended December 31, 2002, December 31, 2001 and December 31, 2000 to our Chief Executive Officer, and each other executive officer whose annual compensation exceeded \$100,000 during the fiscal year ended December 31, 2002.

SUMMARY COMPENSATION TABLE

| NAME AND<br>PRINCIPAL<br>POSITION                   | YEAR | ANNUAL COMPENSATION |            |                     | LONG TERM AWARDS          |                           |
|---|------|---------------------|------------|---------------------|---------------------------|---------------------------|
|   |      | SALARY (\$)         | BONUS (\$) | OTHER               | SECURITIES                |                           |
|   |      |                     |            | ANNUAL<br>COMP (\$) | UNDERLYING<br>OPTIONS (#) | ALL OTHER<br>COMPENSATION |
| David R. Humble,<br>Chairman and<br>Chief Executive | 2002 | \$ 247,720          |            | \$ 2,663(1)         | 250,000                   | \$ 7,500(2)               |
| Officer<br>Robert T. Hamilton,                      | 2001 | 250,000             |            | 2,625(1)            |                           |                           |
| Officer<br>Robert T. Hamilton,                      | 2000 | 157,203             |            |                     |                           |                           |
| Officer<br>Robert T. Hamilton,                      | 2002 | \$ 158,022          |            | \$ 2,523(1)         |                           |                           |
| Chief Financial<br>Officer<br>Steven E. Johnson,    | 2001 | 114,231             |            | 2,625(1)            | 63,000                    |                           |
| Chief Financial<br>Officer<br>Steven E. Johnson,    | 2000 | 100,000             |            | 2,500(1)            | 32,000                    |                           |
| Chief Financial<br>Officer<br>Steven E. Johnson,    | 2002 | \$ 157,801          |            | \$ 2,922(1)         |                           |                           |
| Chief Technology<br>Officer                         | 2001 | 142,308             |            | 2,625(1)            | 52,000                    |                           |
| Officer   | 2000 | 124,670             | \$ 10,000  | 1,346(1)            | 62,998                    |                           |

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|                       |      |           |             |        |
|-----------------------|------|-----------|-------------|--------|
| Alison C. Tanner, (3) |      |           |             |        |
| Chief Strategist,     | 2002 | \$ 94,772 | \$ 2,750(1) | 85,000 |
| Director of           | 2001 |           |             |        |
| Investor Relations    | 2000 |           |             |        |

- (1) Represents 401 (k) contributions made by us on their behalf.  
(2) Represents long term care benefits paid by us as required by Mr. Humble's employment agreement.  
(3) Ms. Tanner joined us in May 2002 and was a consultant for the period of February 2002-April 2002.

**Option Grants in the Last Fiscal Year**

The following table sets forth each grant of stock options we made during the year ended December 31, 2002 pursuant to our Plan to each of the executive officers named in the Summary Compensation Table:

## OPTION/SAR GRANTS IN LAST FISCAL YEAR

## (INDIVIDUAL GRANTS)

| NAME               | NUMBER OF<br>SECURITIES<br>UNDERLYING<br>OPTIONS<br>GRANTED (#) | % OF TOTAL<br>OPTIONS/SARS<br>GRANTED TO<br>EMPLOYEES IN<br>FISCAL YEAR | EXERCISE OR<br>BASE PRICE<br>(\$/SH) | EXPIRATION<br>DATE |
|--------------------|---|---|--------------------------------------|--------------------|
| David R. Humble    | 250,000   | 32.6%   | \$ 2.50(1)                           | 01/24/2007         |
| Robert T. Hamilton |   |   |                                      |                    |
| Steven E. Johnson  |   |   |                                      |                    |
| Alison C. Tanner   | 35,000  | 4.6%  | \$ 2.11                              | 02/04/2005         |
|                    | 50,000  | 6.5%  | \$ 1.80                              | 05/10/2007         |

- (1) Grant to Mr. Humble was subject to 3-year vesting and was issued in excess of the fair market value on the date of grant. Fair market value is calculated as the mean average of the high and low prices, if any, on the date of grant of the option.

**Option Exercises and Holdings**

The following table sets forth information regarding option exercises during the year ended December 31, 2002 and unexercised options at December 31, 2002 for each of the executive officers named in the Summary Compensation Table.

## AGGREGATE OPTION EXERCISES FOR FISCAL 2002 AND YEAR END OPTION VALUES

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| NAME               | SHARES<br>ACQUIRED<br>ON EXERCISE | VALUE (\$)<br>REALIZED | NUMBER OF<br>UNEXERCISED OPTIONS<br>AT DECEMBER 31, 2002 (#)<br>EXERCISABLE/ |   | VALUE OF<br>UNEXERCISED IN-THE-MONEY<br>OPTIONS AT DECEMBER 31, 2002<br>(\$)<br>EXERCISABLE/ |    |         |    |          |
|--------------------|-----------------------------------|------------------------|--|---|--|----|---------|----|----------|
|                    |                                   |                        | UNEXERCISABLE  |   | UNEXERCISABLE (1)  |    |         |    |          |
| David R. Humble    |                                   |                        | 141,666  | / | 208,334  | \$ | /       | \$ |          |
| Robert T. Hamilton |                                   |                        | 163,500  | / | 31,500   | \$ | 29,221  | /  | \$ 8,600 |
| Steven E. Johnson  |                                   |                        | 383,369  | / | 17,337   | \$ | 193,888 | /  | \$ 3,467 |
| Alison C. Tanner   |                                   |                        | 47,500   | / | 37,500   | \$ |         | /  | \$       |

(1) Value is based on the difference between the option exercise price and the fair market value at December 31, 2002, the fiscal year-end (\$1.41 per share), multiplied by the number of shares underlying the option. Fair market value is calculated as the mean average of the high and low prices, if any, on the date of grant of the option.

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### **Employment Agreements**

In November 1999, we entered into a three-year employment agreement with Mr. Humble that automatically renews each year thereafter. He currently receives a base salary of \$250,000 per year, which was increased from \$150,000 in December 2000. He is also entitled to receive a bonus to be determined by the Compensation Committee, based on our income before taxes. The employment agreement contains a non-competition provision for the term of employment and two years thereafter and a non-disclosure provision.

On June 1, 2002, we entered into an employment agreement with each of Messrs. Hamilton and Johnson. Each agreement has a term of two years commencing on the date of the agreement and provides for salaries to be reviewed on an annual basis. They each currently receive a base salary of \$180,000 and \$164,000 per year, respectively. Each agreement also provides for a lump sum payment of \$150,000 plus a pro-rata portion of any earned but unpaid bonus and/or commissions in the event of termination for any reason other than cause (as defined identically in each agreement), death or disability or in the event of resignation for good reason (as defined identically in each agreement) following a change of control. Change of control is defined in each agreement to mean another person or entity owns more voting stock of the Company than Mr. Humble or Mr. Humble is no longer our Chairman or Chief Executive Officer. In addition, under the terms of each agreement, in the event of a change of control, all options granted to each executive shall immediately vest and become exercisable and the exercise period of each such option will be extended until the option expires. Each agreement contains covenants regarding disclosure and assignment of discoveries to us, non-disclosure of our confidential information and non-competition for the term of the agreement and for one year following termination for cause. However, if the termination is for a reason other than cause, the non-competition covenant terminates as of the executive's termination date.

On February 11, 2003, we entered into an employment agreement with Alison Tanner. Her agreement has a term of one and one-half years commencing on the date of the agreement and provides for annual base compensation of \$164,000. Her agreement provides for her salary to be reviewed on an annual basis and also provides for a lump sum payment of \$150,000 plus a pro-rata portion of any earned but unpaid bonus and/or commissions in the event of termination for any reason other than cause (as defined in her agreement), death or disability or in the event of resignation for good reason (as defined identically in her agreement) following a change of control. Change of control is defined in her agreement to mean another person or entity owns more voting stock of the Company than Mr. Humble or Mr. Humble is no longer our Chairman or Chief Executive Officer. In addition, under the terms of each agreement, in the event of a change of control, all options granted to her shall immediately vest and become exercisable and the exercise period of each such option will be extended until the option expires. Ms. Tanner's agreement contains covenants regarding disclosure and assignment of discoveries to us, non-disclosure of our confidential information and non-competition for the term of the agreement and for one year following termination for cause. However, if she is terminated for any reason other than cause, the non-competition covenant terminates as of the termination date.

### **Indemnification Provisions**

We have agreed to indemnify our directors and officers from and against all actions, proceedings, costs, charges, losses, damages and expenses incurred in connection with their service as a director or officer. We have not agreed to indemnify our officers or directors for actions, proceedings, costs, charges, losses, damages and expenses incurred by these officers or directors as a result of their willful neglect or default of their obligations to us.

To the extent that indemnification for liabilities arising under the Securities Act of 1933 may be available under the above provisions, or otherwise, we have been advised that in the opinion of the Securities and Exchange Commission this indemnification is against public policy as express in the Securities Act of 1933 and is unenforceable.





**Table of Contents****PRINCIPAL STOCKHOLDERS**

The following table sets forth certain information regarding beneficial ownership of our common stock as of April 21, 2003: (i) by each person who is known by us to beneficially own more than 5% of our outstanding shares; (ii) by each of our directors; (iii) by each executive officer named in the Summary Compensation Table and (iv) by all of our directors and executive officers as a group.

| Name and Address<br>of Beneficial Owner                     | Number of Shares<br>Beneficially Owned | Percent of Class |
|---|--|------------------|
| David R. Humble   | 7,988,398(1)                           | 49.7%            |
| Isaac Kier  | 979,928(2)                             | 6.1%             |
| Lee S. Isgur  | 285,250(3)                             | 1.8%             |
| Pedro N. Ortega-Dardet                                      | 39,404(4)                              | *                |
| Ciaran G. McCourt   | 26,000(5)                              | *                |
| Robert T. Hamilton  | 179,250(6)                             | 1.1%             |
| Steven E. Johnson   | 410,706(7)                             | 2.5%             |
| Alison C. Tanner  | 60,000(8)                              | *                |
| All directors and executive officers as a group (8 persons) | 9,968,936                              | 58.0%            |

\*Less than 1%

- (1) Includes 183,333 shares issuable upon exercise of vested stock options.
- (2) Includes 270,000 shares issuable upon exercise of stock options that are vested or exercisable within 60 days; 65,211 shares held by a charitable remainder trust of which Mr. Kier and his wife are the trustees; and 156,250 shares issued in the private placement to Coqui Capital Partners, L.P., of which Mr. Kier is the general partner. Mr. Kier disclaims beneficial ownership of shares held by Coqui Capital Partners, L.P. except for his proportional interest therein.
- (3) Includes 6,250 shares held by a revocable trust of which Mr. Isgur is the trustee and beneficiary, 11,000 shares held by members of his immediately family and 175,000 shares issuable upon the exercise of stock options that are vested or exercisable within sixty days.
- (4) Represents 14,404 shares received in connection with the merger of DietSmart, Inc. with and into eDiets.com, Inc. in 2001 and 25,000 shares issuable upon the exercise of stock options that are vested or exercisable within sixty days.
- (5) Includes 25,000 shares issuable upon the exercise of stock options that are vested or exercisable within sixty days.
- (6) Represents 179,250 shares issuable upon the exercise of stock options that are vested or exercisable within sixty days.
- (7) Includes 400,706 shares issuable upon the exercise of stock options that are vested or exercisable within sixty days.
- (8) Represents 60,000 shares issuable upon the exercise of stock options that are vested or exercisable within sixty days.

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**CERTAIN TRANSACTIONS**

**Patent License**

Mr. Humble holds a patent covering the means of using the Internet to provide an interactive link in a store for the purpose of providing retailers and manufacturers with information to measure the response of the consumers to sales and marketing information. He has granted us a royalty-free exclusive perpetual license to use the aspects of the invention under the patent that relate to our Internet marketing program. This patent, entitled "Method and System for In-Store Marketing", was issued in March 2003 and will expire on May 28, 2018.

**Related Transactions**

In January 2001, we engaged a consultant, who is a partner of Mr. Isgur, one of our directors, in an unrelated business, to work with management for a one-year period to strategize and coordinate public and investor relations efforts for us. As compensation, we issued the consultant 400,000 warrants with an exercise price of \$0.75 per share. The warrants vested immediately and are exercisable through January 2004. The fair value of the warrants totaled approximately \$158,000, which was recognized as consulting expense during the year ended December 31, 2001.

During 2002, 2001 and 2000, James Meyer, a former member of the Company's Board of Directors, provided consulting services to the Company beyond his duties as a director. As compensation for these services, in January 2002, June 2001 and September 2000, the Company granted the director vested options to purchase 25,000, 25,000 and 50,000 shares of common stock at an exercise price of \$1.75, \$1.38 and \$1.87 per share, respectively. Consulting expense of approximately \$24,000, \$20,000 and \$54,000 was recognized for the fair value of the options for the years ended December 31, 2002, 2001 and 2000, respectively. Additionally, the former director earned royalties of approximately \$44,000 and \$19,000 for the years ended December 31, 2002 and 2001, respectively, related to eDiets companion program product sales.

**Table of Contents****SELLING STOCKHOLDERS**

The following table presents certain information regarding the beneficial ownership of shares of our common stock by the selling stockholders as of April 21, 2003, and the number of shares of our common stock covered by this prospectus. None of the selling stockholders has, or within the past three years has had, any position, office or other material relationship with us, except as noted below. Following the offering, and assuming all of the common stock offered by the selling stockholders has been sold, none of the selling stockholders will beneficially own 1% or more of our common stock, except for Matthew Gohd (see Note 3).

| Name of<br>Selling Stockholder         | Number of Shares<br>Beneficially Owned<br>Prior to the Offering<br>(1) | Number of<br>Registrable Shares<br>Acquirable Upon<br>Exercise of Options<br>or Warrants | Total Number<br>of Shares and/or<br>Shares<br>Underlying<br>Options or<br>Warrants<br>Being Offered | Beneficial Ownership<br>After Offering(1) |         |
|--|--|--|---|---|---------|
|  |  |  |   | Number                                    | Percent |
| Amazonia Advisors, Inc.                | 17,272   | 0  | 17,272  | 0   | 0       |
| AU Limited                             | 8,286  | 0  | 8,286   | 0   | 0       |
| Barracuda Holdings Ltd.                | 34,799   | 0  | 34,799  | 0   | 0       |
| Becstone Group, Inc. (The)             | 6,374  | 0  | 6,374   | 0   | 0       |
| Benayon, Stephane                      | 8,286  | 0  | 8,286   | 0   | 0       |
| Caceres, Manuel                        | 14,404   | 0  | 14,404  | 0   | 0       |
| Cartago Holding Limited                | 12,428   | 0  | 12,428  | 0   | 0       |
| Com.Diet                               | 19,121   | 0  | 19,121  | 0   | 0       |
| Coqui Capital Partners, L.P(2)         | 156,250  | 0  | 156,250   | 0   | 0       |
| Daryanani, Dilip                       | 8,286  | 0  | 8,286   | 0   | 0       |
| Dexheimer, William R.                  | 4,143  | 0  | 4,143   | 0   | 0       |
| Drillman, Matthew                      | 14,829   | 14,829   | 14,829  | 0   | 0       |
| Gohd, Matthew(3)(8)                    | 901,470  | 590,220  | 415,220   | 486,250                                   | 3.0%    |
| Hazoury, Lawrence                      | 8,286  | 0  | 8,286   | 0   | 0       |
| Hira, Mohan                            | 58,067   | 24,510   | 24,510  | 33,557                                    | *       |
| Humble, David R.(4)                    | 7,988,398  | 183,333  | 7,905,065   | 83,333                                    | *       |
| I. Holdings Ltd.                       | 3,811  | 0  | 3,811   | 0   | 0       |
| Ibietatorremendia, Jose                | 829  | 829  | 829   | 0   | 0       |
| Jhaveri, Sujay                         | 6,143  | 4,143  | 4,143   | 2,000                                     | *       |
| Kier, Isaac(2)                         | 979,928  | 270,000  | 823,678   | 156,250                                   | *       |
| Lang, Ernesto Fernandez                | 3,824  | 0  | 3,824   | 0   | 0       |
| Lippman, Thomas                        | 16,571   | 0  | 16,571  | 0   | 0       |
| Lopez-Ona, Jose M. and Diana G. JT TEN | 9,943  | 0  | 9,943   | 0   | 0       |
| Lupo, Jennifer(5)                      | 120,212  | 53,799   | 53,799  | 66,413                                    | *       |
| M. Kingdon Offshore, NV                | 63,735   | 0  | 63,735  | 0   | 0       |
| Mallory Factor(6)                      | 400,000  | 400,000  | 400,000   | 0   | 0       |
| Mecsa S.A.                             | 12,428   | 0  | 12,428  | 0   | 0       |
| MMJJ LLC                               | 18,228   | 0  | 18,228  | 0   | 0       |
| Nest USA Inc.                          | 6,380  | 0  | 6,380   | 0   | 0       |
| NetVest Capital Partners IV, LLC       | 24,028   | 0  | 24,028  | 0   | 0       |
| Orinoco Incorporated                   | 8,031  | 0  | 8,031   | 0   | 0       |
| Ortega, Antonio N.                     | 5,481  | 0  | 5,481   | 0   | 0       |
| Ortega, Francisco A.                   | 8,031  | 0  | 8,031   | 0   | 0       |
| Ortega, Maria Luisa                    | 2,549  | 0  | 2,549   | 0   | 0       |
| Ortega, Pedro N. Revocable Trust(7)    | 39,404   | 25,000   | 14,404  | 25,000                                    | *       |
| Pharmatrade Caribe, Ltd.               | 30,975   | 0  | 30,975  | 0   | 0       |

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|                                      |            |           |            |         |   |
|--------------------------------------|------------|-----------|------------|---------|---|
| Red Snapper Investment Ltd.          | 12,428     | 0         | 12,428     | 0       | 0 |
| Russnok, Renee                       | 14,829     | 14,829    | 14,829     | 0       | 0 |
| Schochet, Barry                      | 4,143      | 0         | 4,143      | 0       | 0 |
| Singer, Marcos                       | 8,286      | 0         | 8,286      | 0       | 0 |
| Swift, Nina                          | 19,503     | 0         | 19,503     | 0       | 0 |
| Total, Alegria and Elie Mann, JT TEN | 9,943      | 0         | 9,943      | 0       | 0 |
| Total, Annie                         | 24,857     | 0         | 24,857     | 0       | 0 |
| Whale Securities Co., L.P. (8)       | 460,634    | 460,634   | 460,634    | 0       | 0 |
| Wheaton Commercial, Inc.             | 8,286      | 0         | 8,286      | 0       | 0 |
| Totals:                              | 11,584,139 | 2,042,126 | 10,731,336 | 852,803 |   |

\* Less than 1%

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(1) Beneficial ownership is determined in accordance with the rules of the Securities and Exchange Commission and generally includes voting or investment power with respect to the securities and any shares of our common stock that a person has the right to acquire within 60 days after April 21, 2003. Beneficial ownership after the offering assumes, with respect to our affiliated selling stockholders (Messrs. David R. Humble, Isaac Kier and his affiliated entity and Coqui Capital Partners L.P.), the sale of all their beneficial holdings; and (ii) with respect to the non-affiliated selling stockholders, the sale of (a) all the registrable shares of our common stock issuable upon exercise of outstanding options or warrants to be offered pursuant to this prospectus and (b) all the shares previously registered on Registration Statements Nos. 333-93971 and 333-62046 that are now eligible for resale pursuant to Rule 144(k) promulgated under the Securities Act. Beneficial ownership after the offering includes shares that are not registrable and are not eligible for resale pursuant to Rule 144(k) or are not restricted securities.

(2) Isaac Kier is a director of our company. He served as our President, Chief Executive Officer and Chairman of the Board from 1992 until November 1999. The shares he currently owns include 270,000 shares issuable upon exercise of stock options that are vested or exercisable within 60 days after April 21, 2003 and 65,211 shares held by a charitable remainder trust of which Mr. Kier and his wife are trustees. Included in the shares he currently owns are 156,250 shares issued in the private placement to Coqui Capital Partners, L.P., of which Mr. Kier is the general partner. These shares are being offered under this prospectus by Coqui Capital Partners, L.P. Mr. Kier disclaims beneficial ownership of these shares, except for his pecuniary interest in Coqui Capital Partners, L.P.

(3) Matthew Gohd was a director of our company from November 1999 to October 2002. The shares he owns include 280,000 shares issuable upon the exercise of an immediately exercisable warrant issued to the placement agent Whale Securities Co., L.P. in the 1999 private placement and transferred to Mr. Gohd and 175,000 shares issuable upon exercise of vested stock options. Mr. Gohd's beneficial holdings also include 135,220 shares issuable upon the exercise of an additional immediately exercisable warrant issued to Mr. Gohd in March 2001 in connection with our agreement with Whale Securities Co., L.P. Included in his holdings are 31,250 shares issued in our private placement to Porpoise Investors I, L.P. Mr. Gohd is the President of the general partner of Porpoise Investors I, L.P. and disclaims beneficial ownership of these shares.

(4) David R. Humble has served as our Chairman of the Board and Chief Executive Officer since November 1999. He has also served as our Chief Executive Officer during this period except for the period from August through December 2000 when David J. Schofield was our Chief Executive Officer. He has served as Chairman of the Board, President and Chief Executive Officer of eDiets, Inc. since March 1996. The number of shares he currently owns includes 183,333 shares of our common stock issuable upon exercise of a vested stock option.

(5) Ms. Lupo serves as our Chief Legal Officer. The shares Ms. Lupo owns includes an option to purchase 53,799 shares of our common stock that is fully vested.

(6) In January 2001, we entered into a Consulting Agreement with Mallory Factor, Inc., which was to work with our management to strategize and coordinate all public, media and investor relations of the Company for a one-year period. As compensation, we issued an immediately exercisable warrant to Mallory Factor to purchase 400,000 shares of our common stock at an exercise price of \$0.75 per share that is exercisable through January 7, 2004. The warrant and the shares underlying the warrant are being offered for resale pursuant to this prospectus.

(7) Mr. Ortega-Dardet has served as a director of our company since July 2002. The shares Mr. Ortega-Dardet owns include an immediately exercisable option to purchase 25,000 shares of our common stock.

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(8) Represents securities held in the name of Whale Securities Co., L.P. ( Whale ) for the account of certain equity owners, former equity owners, lenders and employees of Blue Stone Capital Corp., the successor to the business of Whale. Whale was the placement agent in our private placement. In connection with our private placement, we issued a warrant to purchase 640,625 shares of our common stock at an exercise price of \$2.50 per share to Whale and its assignees. The quantity and price of the warrant were subject to adjustment upon the occurrence of certain events. In March 2001, we agreed with Whale and its assignees to amend the Warrant Agreement and under the terms of the amendment issued to Whale and its assignees warrants to purchase an aggregate of 950,000 shares of our common stock with an exercise price of \$1.375 per share to replace the warrant to purchase 640,625 shares as a result of anti-dilution adjustments. Whale holds a warrant to purchase 460,634 shares of our common stock and Matthew Gohd, one of the assignees of the Whale warrant, holds warrants to purchase an aggregate of 415,220 shares. See Note (3) above.

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**PLAN OF DISTRIBUTION**

The selling stockholders have advised us that they may offer the shares of common stock registered under this prospectus to purchasers from time to time:

In transactions on the Nasdaq Over the Counter Bulletin Board or in any other market on which the common stock may be quoted, in negotiated transactions, or by a combination of these methods;

At fixed prices that may be changed;

At market prices prevailing at the time of the resale;

At prices related to such market prices; or

At negotiated prices.

At the date of this prospectus, the selling stockholders have not entered into any underwriting arrangements. The selling stockholders may sell the shares registered under this prospectus to or through:

Ordinary brokers' transactions;

Transactions involving cross or block trades;

Purchases by brokers, dealers or underwriters as principal and resale by such purchasers for their own accounts pursuant to this prospectus;

At the market to or through market makers or into an existing market for our common stock and warrants;

In other ways not involving market makers or established trading markets, including direct sales to purchasers;

Through transactions in options, swaps or other derivatives (whether exchange-listed or otherwise);

Privately negotiated transactions;

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To cover short sales; or

Any combination of the foregoing.

From time to time, one or more of the selling stockholders may pledge, hypothecate or grant a security interest in some or all of the shares of our common stock registered under this prospectus owned by them, and the pledgees, secured parties or persons to whom such shares have been hypothecated shall, upon foreclosure in the event of default, be deemed to be selling stockholders under this prospectus. The number of shares of our common stock registered under this prospectus and beneficially owned by those selling stockholders who so transfer, pledge, donate or assign those shares will decrease as and when they take such actions. The plan of distribution for shares sold under this prospectus will otherwise remain unchanged, except that the transferees, pledgees, donees or other successors will be selling stockholders under this prospectus. In addition, a selling security holder may, from time to time, sell short shares of our common stock. In such instances, this prospectus may be delivered in connection with such short sales, and the shares of our common stock offered hereby may be used to cover such short sales.

A selling stockholder may enter into hedging transactions with broker-dealers and the broker-dealers may engage in short sales of our common stock in the course of hedging the positions they assume with that selling stockholder including, without limitation, in connection with distributions of our common stock by the broker-dealers. A selling



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stockholder also may enter into option or other transactions with broker-dealers that involve the delivery of the shares of our common stock registered under this prospectus to the broker-dealers, who then may resell or otherwise transfer these shares. A selling stockholder also may loan or pledge the shares of our common stock registered under this prospectus to a broker-dealer and the broker-dealer may sell the shares so loaned or upon a default may sell or otherwise transfer the pledged shares.

Selling stockholders may also resell all or a portion of the shares in open market transactions in reliance upon Rule 144 under the Securities Act of 1933, as amended, rather than pursuant to this prospectus.

Brokers, dealers, underwriters or agents participating in the distribution of the shares of our common stock registered under this prospectus as agents may receive compensation in the form of commissions, discounts or concessions from the selling stockholders or purchasers of the common stock for whom the broker-dealers may act as agent, or to whom they may sell as principal, or both. The compensation a particular broker-dealer may receive may be less than or more than the customary commissions.

The selling stockholders and any broker-dealers who act in connection with the sale of the shares of our common stock under this prospectus may be deemed to be underwriters within the meaning of the Securities Act of 1933, as amended. In such event, any commissions they receive and proceeds of any sale of the shares of our common stock may be deemed to be underwriting discounts and commissions under the Securities Act. Neither any of the selling stockholders nor we can presently estimate the amount of this compensation. We know of no existing arrangements between any of the selling stockholders and any other shareholder, broker, dealer, underwriter or agent relating to the sale or distribution of the shares of our common stock registered under this prospectus.

Under applicable rules and regulations promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act), any person engaged in a distribution of the shares may not simultaneously engage in market-making activities with respect to our common stock for the applicable period under Regulation M of the Exchange Act prior to the commencement of such distribution. In addition, stockholders selling their shares are subject to applicable provisions, rules and regulations of the Exchange Act, including Regulation M, which may limit the timing of purchases and sales of the shares by these stockholders. All of the foregoing may affect the marketability of the shares.

We will pay substantially all of the expenses relating to the registration, offer and sale of the shares of our common stock registered under this prospectus to the public other than commissions or discounts of underwriters, broker-dealers or agents. We also have agreed to indemnify the selling stockholders and certain related persons against any losses, claims, damages or liabilities under the Securities Act of 1933, as amended, that arise out of, or are based upon, any untrue or alleged untrue statement of a material fact or the omission or alleged omission in stating a material fact under this registration statement or prospectus. To the extent that indemnification for liabilities arising under the Securities Act of 1933, as amended, may be permitted to our directors, officers and controlling persons, we have been advised that, in the opinion of the Securities and Exchange Commission, this indemnification is against the public policy as expressed in the Securities Act of 1933, as amended, and is therefore, unenforceable.

## **DESCRIPTION OF SECURITIES**

We are authorized to issue 51,000,000 shares of capital stock, comprised of 50,000,000 shares of our common stock, par value of \$.001 per share, and 1,000,000 shares of our preferred stock, par value of \$.01 per share. As of April 21, 2003, there were 15,876,241 shares of our common stock outstanding and no shares of our preferred stock outstanding.

**Common Stock**

Each holder of our common stock is entitled to one vote for each share held of record on all matters we present for a vote of stockholders, including the election of directors. Holders of our common stock have no cumulative voting rights with respect to election of our directors or any other matter. As a result, the holders of more than 50% of the outstanding shares voted for the election of our directors can elect all the directors.

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All shares of our common stock are entitled to share equally in dividends from legally available funds when, as and if declared by our board of directors. In addition, in the event of our liquidation or dissolution, all shares of our common stock are entitled to share equally in our assets available for distribution to stockholders after payment of our liabilities and after provision has been made for each class of stock, if any, having any preference in relation to our common stock. Holders of shares of our common stock have no conversion, preemptive or other subscription rights, and there are no redemption or sinking fund provisions applicable to our common stock.

## **Preferred Stock**

Our board of directors, without further approval of our stockholders, is authorized to provide for the issuance of shares of our preferred stock in one or more series. In exercising its powers to provide for preferred stock, the board has the power to fix dividend rights and terms, conversion rights, voting rights, redemption rights, liquidation rights and other rights and restrictions relating to any series.

The issuances of shares of our preferred stock, while providing us with flexibility in connection with possible financings, acquisitions and other corporate purposes, could adversely affect the voting power of the holders of our other securities. Also, issuance of preferred stock could, and may, under certain circumstances, have the effect of deterring hostile takeovers or delaying changes in control of our management.

## **Warrants**

In November 1999, we issued warrants in a private placement to purchase 1,815,625 shares of our common stock to investors in the offering at an exercise price of \$2.50 per share, subject to adjustment in certain circumstances. All the investor warrants expired on November 17, 2002.

Under our placement agent agreement and warrant agreement with Whale Securities Co., L.P., dated November 17, 1999, we issued warrants to purchase a total of 640,625 shares of our common stock to Whale Securities. These warrants were exercisable at any time until November 17, 2004 at an initial price of \$2.50 per share, subject to adjustment under certain circumstances. In March 2000, Whale Securities made a partial assignment of the warrants it held to four individuals. In March 2001, as a result of anti-dilution adjustments, we agreed with Whale Securities and its assignees to amend the warrant agreement, among other things, to increase the aggregate number of shares of our common stock that can be purchased by exercise of the warrants to 950,000 shares and reduce the exercise price from \$2.50 per share to \$1.375 per share. In the amendment, Whale Securities and its assignees agreed that we could redeem the warrants if the conditions that would have enabled us to redeem our investors' warrants were met. Under the terms of the investor warrants, we could have redeemed the warrants on 30 days' prior written notice if certain conditions were satisfied. The first condition was that our common stock be listed on the Nasdaq SmallCap Market and that the closing sales price of our common stock on the Nasdaq SmallCap Market on all 20 trading days ending on the third trading day prior to the date on which we gave notice of redemption had been at least 200% of the then-effective exercise price of the warrants. The second condition was that the shares of our common stock purchased upon exercise of the warrants would be freely traded under a registration statement filed with, and declared effective by, the Securities and Exchange Commission.

We have agreed with Whale Securities that immediately prior to the listing of the warrants on the Nasdaq SmallCap Market, a securities exchange or the OTC Bulletin Board, we shall offer the holders of the placement agent warrants the option to exchange these warrants for an equal number of warrants which will be listed with the warrants.

**Transfer Agent**

Our transfer agent is American Stock Transfer and Trust Company, 59 Maiden Lane, New York, New York 10038.

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**LEGAL MATTERS**

The validity of the shares of our common stock offered by selling stockholders was passed upon by the law firm of Edwards & Angell, LLP, West Palm Beach, Florida.

**EXPERTS**

Ernst & Young LLP, independent certified public accountants, have audited our consolidated financial statements at December 31, 2002 and 2001, and for each of the three years in the period ended December 31, 2002, as set forth in their report. We have included our financial statements in the prospectus and elsewhere in the registration statement in reliance on the report of Ernst & Young LLP given on their authority as experts in accounting and auditing.

**WHERE YOU CAN FIND MORE INFORMATION**

We have filed a registration statement with the Securities and Exchange Commission under the Securities Act of 1933, as amended, with respect to the shares of our common stock offered by this prospectus. This prospectus is part of that registration statement and does not contain all the information included in the registration statement. For further information with respect to our common stock and us, you should refer to the registration statement and its exhibits. Portions of the exhibits have been omitted as permitted by the rules and regulations of the Securities and Exchange Commission. Statements made in this prospectus as to the contents of any contract, agreement or other document referred to are not necessarily complete. In each instance, we refer you to the copy of the contracts or other documents filed as an exhibit to the registration statement, and these statements are hereby qualified in their entirety by reference to the contract or document.

The registration statement may be inspected and copied at the public reference facilities maintained by the Securities and Exchange Commission at Room 1024, Judiciary Plaza, 450 Fifth Street, N.W., Washington, D.C. 20549 and the Regional Offices at the Commission located in the Citicorp Center, 500 West Madison Street, Suite 1400, Chicago, Illinois 60661, and at 233 Broadway, New York, New York 10279. Copies of those filings can be obtained from the Commission's Public Reference Section, Judiciary Plaza, 450 Fifth Street, N.W., Washington, D.C. 20549 at prescribed rates and may also be obtained from the web site that the Commission maintains at <http://www.sec.gov>. You may also call the Commission at 1-800-SEC-0330 for more information.

We file annual, quarterly and current reports and other information with the Securities and Exchange Commission. You may read and copy any reports, statements or other information on file at the Commission's public reference room in Washington, D.C. You can request copies of those documents upon payment of a duplicating fee, by writing to the Securities and Exchange Commission.

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**REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS**

Board of Directors

eDiets.com, Inc.

We have audited the accompanying consolidated balance sheets of eDiets.com, Inc. as of December 31, 2002 and 2001, and the related consolidated statements of operations, stockholders' equity and cash flows for each of the three years in the period ended December 31, 2002. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of eDiets.com, Inc. at December 31, 2002 and 2001 and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States.

/s/ ERNST & YOUNG LLP

Fort Lauderdale, Florida

January 31, 2003

**Table of Contents****EDIETS.COM, INC.****CONSOLIDATED BALANCE SHEETS****(In thousands)**

|  | December 31,  |               |
|--|---------------|---------------|
|  | 2002          | 2001          |
| <b>ASSETS</b>  |               |               |
| <b>CURRENT ASSETS:</b>   |               |               |
| Cash and cash equivalents  | \$ 2,144      | \$ 1,842      |
| Accounts receivable, net   | 900           | 260           |
| Prepaid advertising costs  | 1,219         | 740           |
| Prepaid expenses and other current assets  | 459           | 327           |
|  | <u>4,722</u>  | <u>3,169</u>  |
| Total current assets   | 4,722         | 3,169         |
| Restricted cash  | 763           | 269           |
| Property and equipment, net  | 1,073         | 1,104         |
| Intangibles, net   | 774           | 1,436         |
| Goodwill   | 5,191         | 5,191         |
| Other assets   | 51            | 45            |
|  | <u>12,574</u> | <u>11,214</u> |
| Total assets   | \$ 12,574     | \$ 11,214     |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |               |               |
| <b>CURRENT LIABILITIES:</b>  |               |               |
| Accounts payable   | \$ 1,818      | \$ 505        |
| Accrued liabilities  | 1,405         | 2,092         |
| Current portion of capital lease obligations   | 130           | 133           |
| Current portion of notes payable   | 502           | 1,521         |
| Deferred revenue   | 3,081         | 2,193         |
|  | <u>6,936</u>  | <u>6,444</u>  |
| Total current liabilities  | 6,936         | 6,444         |
| Capital lease obligations, net of current portion  | 59            | 113           |
| Notes payable, net of current portion  | 2             | 504           |
| Deferred tax liability   | 291           | 540           |
| Commitments and contingencies  |               |               |
| <b>STOCKHOLDERS' EQUITY:</b>   |               |               |
| Preferred stock, \$.01 par value 1,000 shares authorized, no shares issued and outstanding   |               |               |
| Common stock, \$.001 par value 50,000 shares authorized, 15,792 and 15,503 shares issued and outstanding at December 31, 2002 and 2001, respectively | 16            | 16            |
| Additional paid-in capital   | 9,691         | 9,644         |
| Unearned compensation  |               | (2)           |
| Accumulated deficit  | (4,421)       | (6,045)       |
|  | <u>5,286</u>  | <u>3,613</u>  |
| Total stockholders' equity   | 5,286         | 3,613         |
| Total liabilities and stockholders' equity   | \$ 12,574     | \$ 11,214     |



*The accompanying notes are an integral part of these consolidated financial statements.*

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**Table of Contents****EDIETS.COM, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS**

(In thousands, except per share data)

|   | Year Ended December 31, |           |            |
|---|-------------------------|-----------|------------|
|   | 2002                    | 2001      | 2000       |
| REVENUE   | \$ 29,628               | \$ 24,371 | \$ 11,434  |
| COSTS AND EXPENSES:   |                         |           |            |
| Cost of revenue   | 3,055                   | 2,138     | 841        |
| Product development   | 1,306                   | 743       | 238        |
| Sales and marketing   | 17,420                  | 16,820    | 12,857     |
| General and administrative  | 4,981                   | 3,227     | 2,795      |
| Depreciation and amortization                                     | 1,321                   | 663       | 314        |
| Total costs and expenses  | 28,083                  | 23,591    | 17,045     |
| Income (loss) from operations                                     | 1,545                   | 780       | (5,611)    |
| Other (expense) income, net                                       | (172)                   | (11)      | 161        |
| Income tax benefit  | 251                     | 25        |            |
| Net income (loss)   | \$ 1,624                | \$ 794    | \$ (5,450) |
| Earnings (loss) per common share:                                 |                         |           |            |
| Basic   | \$ 0.10                 | \$ 0.06   | \$ (0.41)  |
| Diluted   | \$ 0.09                 | \$ 0.05   | \$ (0.41)  |
| Weighted average common and common equivalent shares outstanding: |                         |           |            |
| Basic   | 15,730                  | 13,961    | 13,215     |
| Diluted   | 17,132                  | 15,110    | 13,215     |

*The accompanying notes are an integral part of these consolidated financial statements.*

**Table of Contents****EDIETS.COM, INC.****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

(In thousands)

|  | COMMON STOCK |        | ADDITIONAL<br>PAID-IN<br>CAPITAL | UNEARNED<br>COMPENSATION | ACCUMULATED<br>DEFICIT | TOTAL<br>STOCKHOLDERS<br>EQUITY |
|--|--------------|--------|----------------------------------|--------------------------|------------------------|---------------------------------|
|  | SHARES       | AMOUNT |                                  |                          |                        |                                 |
| Balance at January 1, 2000                                       | 12,645       | \$ 13  | \$ 7,195                         | \$ (7)                   | \$ (1,389)             | \$ 5,812                        |
| Stock options granted  |              |        | 178                              | (8)                      |                        | 170                             |
| Stock options vested or forfeited                                |              |        |                                  | 6                        |                        | 6                               |
| Common stock issued as penalty shares                            | 908          | 1      | (1)                              |                          |                        |                                 |
| Receivable from stockholder forgiven                             |              |        | (93)                             |                          |                        | (93)                            |
| Common stock issuance and registration costs                     |              |        | (139)                            |                          |                        | (139)                           |
| Net loss   |              |        |                                  |                          | (5,450)                | (5,450)                         |
| Balance at December 31, 2000                                     | 13,553       | 14     | 7,140                            | (9)                      | (6,839)                | 306                             |
| Common stock issued in connection with acquisition of DietSmart  | 1,917        | 2      | 2,030                            |                          |                        | 2,032                           |
| Stock options issued in connection with acquisition of DietSmart |              |        | 314                              |                          |                        | 314                             |
| Stock options and warrants granted                               |              |        | 191                              |                          |                        | 191                             |
| Stock options vested or forfeited                                |              |        |                                  | 7                        |                        | 7                               |
| Stock options and warrants exercised                             | 33           |        | 19                               |                          |                        | 19                              |
| Common stock registration costs                                  |              |        | (50)                             |                          |                        | (50)                            |
| Net income   |              |        |                                  |                          | 794                    | 794                             |
| Balance at December 31, 2001                                     | 15,503       | 16     | 9,644                            | (2)                      | (6,045)                | 3,613                           |
| Retirement of common stock previously issued                     | (30)         |        | (67)                             |                          |                        | (67)                            |
| Stock options and warrants granted                               |              |        | 77                               | 2                        |                        | 79                              |
| Stock options and warrants exercised                             | 319          |        | 91                               |                          |                        | 91                              |
| Common stock registration costs                                  |              |        | (54)                             |                          |                        | (54)                            |
| Net income   |              |        |                                  |                          | 1,624                  | 1,624                           |
| Balance at December 31, 2002                                     | 15,792       | \$ 16  | \$ 9,691                         | \$                       | \$ (4,421)             | \$ 5,286                        |

*The accompanying notes are an integral part of these consolidated financial statements.*

**Table of Contents****EDIETS.COM, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)

|  | Year Ended December 31, |                |                |
|--|-------------------------|----------------|----------------|
|  | 2002                    | 2001           | 2000           |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>   |                         |                |                |
| Net income (loss)  | \$ 1,624                | \$ 794         | \$ (5,450)     |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |                         |                |                |
| Depreciation   | 659                     | 531            | 314            |
| Amortization of intangibles  | 662                     | 132            |                |
| Provision for bad debt and sales returns   | 69                      | 29             | 34             |
| Stock based compensation   | 79                      | 198            | 212            |
| Loss on disposal of fixed assets   | 133                     |                |                |
| Deferred tax benefit   | (249)                   | (50)           |                |
| Changes in operating assets and liabilities:   |                         |                |                |
| Accounts receivable  | (710)                   | 396            | (564)          |
| Prepaid expenses and other current assets  | (611)                   | (14)           | (809)          |
| Restricted cash  | (494)                   | (121)          | (101)          |
| Other assets   | (6)                     | (42)           |                |
| Accounts payable and accrued liabilities   | 626                     | (261)          | 982            |
| Deferred revenue   | 888                     | 519            | 900            |
|  | <u>2,670</u>            | <u>2,111</u>   | <u>(4,482)</u> |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>   |                         |                |                |
| Purchases of property and equipment  | (647)                   | (538)          | (510)          |
| Cash paid for acquisition, net of cash acquired of \$145   |                         | (689)          |                |
|  | <u>(647)</u>            | <u>(1,227)</u> | <u>(510)</u>   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>   |                         |                |                |
| Common stock registration costs  | (54)                    | (50)           | (150)          |
| Proceeds from exercise of stock options and warrants   | 91                      | 19             |                |
| Retirement of common stock   | (67)                    |                |                |
| Repayment of notes payable   | (1,521)                 |                |                |
| Repayment of capital lease obligations   | (170)                   | (98)           | (54)           |
|  | <u>(1,721)</u>          | <u>(129)</u>   | <u>(204)</u>   |
| <b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>  |                         |                |                |
|  | <u>302</u>              | <u>755</u>     | <u>(5,196)</u> |
| Cash and cash equivalents, beginning of year   | 1,842                   | 1,087          | 6,283          |
|  | <u>2,144</u>            | <u>1,842</u>   | <u>1,087</u>   |
| <b>SUPPLEMENTAL CASH FLOW INFORMATION</b>  |                         |                |                |
| Cash paid for:   |                         |                |                |
| Interest   | \$ 33                   | \$ 33          | \$ 15          |

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|   |                   |                   |                   |
|---|-------------------|-------------------|-------------------|
| Income taxes  | \$                | \$ 25             | \$                |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>SUPPLEMENTAL DISCLOSURE OF NON-CASH INVESTING AND FINANCING ACTIVITIES</b> |                   |                   |                   |
| Equipment acquired under capital leases                                       | \$ 113            | \$ 179            | \$ 55             |
|   | <u>          </u> | <u>          </u> | <u>          </u> |
| Receivable from stockholder charged to equity                                 | \$                | \$                | \$ 93             |
|   | <u>          </u> | <u>          </u> | <u>          </u> |

*The accompanying notes are an integral part of these consolidated financial statements.*

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**EDIETS.COM, INC**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**December 31, 2002**

**1. ORGANIZATION**

eDiets.com, Inc. (the Company) was incorporated in the State of Delaware on March 18, 1996 for the purpose of developing and marketing Internet-based diet and fitness programs. The Company markets its programs primarily through advertising and other promotional arrangements on the World Wide Web and is moving towards the use of offline advertising and other promotional efforts as well.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**PRINCIPLES OF CONSOLIDATION**

The accompanying consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

**CASH AND CASH EQUIVALENTS**

The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. Cash equivalents at December 31, 2001 include U.S. Treasury note securities with a fair value, which approximates cost, of \$1,000,000 and a maturity date of January 3, 2002. The Company has classified these investments as held-to-maturity securities and considers the interest rate risk to be low due to the short-term nature of the investments.

**RESTRICTED CASH**

Restricted cash in the accompanying consolidated balance sheets consists of funds held by financial institutions as collateral for chargebacks related to credit card transactions, as collateral for a letter of credit established pursuant to certain capital lease agreements, and as collateral for the Company's obligation under an advertising agreement with Microsoft Corporation (MSN).

**PROPERTY AND EQUIPMENT**

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Property and equipment is stated at cost. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets, which is approximately three years for equipment and computer hardware and software, including internal use software, approximately seven years for furniture and fixtures and the shorter of the lease term or five years for leasehold improvements.

Expenditures for maintenance and repairs are charged to operations as incurred, while major renewals and betterments are capitalized. The assets and related depreciation are adjusted for asset retirements and disposals with the resulting gain or loss included in operations. Capitalized leases are initially recorded at the present value of the minimum payments at the inception of the lease.

AICPA Statement of Position (SOP) 98-1, *Accounting for the Costs of Computer Software Developed for or Obtained for Internal Use*, requires capitalization of certain costs incurred in connection with developing or obtaining internal use software. Costs capitalized pursuant to SOP 98-1 are included in property and equipment in the accompanying consolidated balance sheets.

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**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

In March 2000, the Emerging Issues Task Force (EITF) issued its consensus on Issue No. 00-2, Accounting for Web Site Development Costs. ( EITF 00-2 ). The Company accounts for the development and maintenance of its website in accordance with EITF 00-2.

**INTANGIBLES**

Intangible assets are being amortized using the straight-line method over periods ranging from two to three years with a weighted average life of approximately 2.5 years. The Company reviews each intangible asset type on an annual basis, or more frequently if events and circumstances warrant, to determine if any impairment exists. As of December 31, 2002, in the opinion of management, there has been no such impairment. Intangible assets as recorded on the Company's balance sheets consist of the following (in thousands):

|                               | December 31,  |                 |
|-------------------------------|---------------|-----------------|
|                               | 2002          | 2001            |
| Email address list            | \$ 838        | \$ 838          |
| Developed technology          | 338           | 338             |
| Trademarks and trade names    | 392           | 392             |
|                               | 1,568         | 1,568           |
| Less accumulated amortization | (794)         | (132)           |
|                               | <u>\$ 774</u> | <u>\$ 1,436</u> |

The estimated aggregate amortization expense is expected to be \$662,000 and \$112,000 for years ended December 31, 2003 and 2004, respectively.

**EQUITY INVESTMENT**

The Company has a 60% interest in a foreign joint venture, eDiets Europe Limited (eDiets Europe), that is accounted for under the equity method of accounting. The amount of the investment recorded to date is zero as it has been limited to the license of the Company's international technology rights. Accordingly, since the Company has not invested any funds, nor is it committed to do so, the Company has not recorded its share of the joint venture's losses since inception. eDiets Europe's cumulative losses since inception totaled approximately \$60,000 at December 31, 2002. Once the Company makes a cash investment or commitment to the joint venture, the Company will record its share of the losses to date, up to the amount funded.



## REVENUE RECOGNITION

The Company offers memberships to the proprietary content contained in its Web sites. Revenues from customer subscriptions to the Company's programs paid in advance are deferred and recognized on a straight-line basis over the period of the subscription. Registration fees paid in advance are deferred and recognized over the expected term of service.

Advertising revenue is recognized in the period the advertisement is displayed, provided that no significant Company obligation remains and collection is probable. Company obligations typically include guarantees of a minimum number of impressions or times that visitors to the Company's web site view an advertisement. Amounts received or billed for which impressions have not yet been delivered are reflected as deferred revenue. Opt-in email revenue is derived from the sale of email addresses of visitors to the Company's Web sites who have authorized the Company to allow third party solicitations. Revenues from the sale of email addresses are recognized when no significant Company obligation remains and collections are probable.

**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

E-commerce revenue is derived from the sale of motivational tapes or compact disks, journals and starter kits to consumers. Revenues from the sales of those products are recognized when the product is shipped. Commission revenue is derived from third party vendors on sales of products and services advertised on the Company's Web sites.

Revenue by type for the three years ended December 31, 2002 is as follows (in thousands):

|  | 2002             | 2001             | 2000             |
|--|------------------|------------------|------------------|
| Membership                                     | \$ 26,365        | \$ 22,521        | \$ 10,375        |
| Advertising and sale of opt-in email addresses | 1,946            | 816              | 964              |
| e-commerce                                     | 963              | 408              | 20               |
| Commissions                                    | 354              | 626              | 75               |
|  | <u>\$ 29,628</u> | <u>\$ 24,371</u> | <u>\$ 11,434</u> |

**COST OF REVENUE**

Cost of revenue consists primarily of Internet access and service charges, credit card fees, compensation expenses related to the Company's nutritional staff, consulting costs for professionals that provide online meetings, advertising servicing fees and product and fulfillment costs related to e-commerce sales.

**STOCK-BASED COMPENSATION**

Statement of Financial Accounting Standards (SFAS) No. 123, *Accounting for Stock-Based Compensation*, as amended by SFAS No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure*, defines a fair value method of accounting for issuance of stock options and other equity instruments. Under the fair value method, compensation cost is measured at the grant date based on the fair value of the award and is recognized over the service period, which is usually the vesting period. Pursuant to SFAS No. 123, companies are encouraged, but not required, to adopt the fair value method of accounting for employee stock-based transactions. Companies are also permitted to continue to account for such transactions under Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*, but are required to disclose in a note to the financial statements pro forma results of operations as if the Company had applied the fair value method of accounting.

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The Company accounts for employee stock-based compensation under the intrinsic value method of APB No. 25. SFAS No. 123, as amended by SFAS No. 148, establishes disclosure requirements using a fair value based method of accounting for stock-based employee compensation plans. The Company's pro forma results of operations and earnings (loss) per share information using a fair value based method of accounting for the three years ended December 31, 2002 is as follows (in thousands, except per share data):

|                                   | <u>2002</u>     | <u>2001</u>     | <u>2000</u>     |
|-----------------------------------|-----------------|-----------------|-----------------|
| Net income (loss)-as reported     | \$ 1,624        | \$ 794          | \$ (5,450)      |
| Pro forma compensation expense    | (966)           | (999)           | (497)           |
|                                   | <u>        </u> | <u>        </u> | <u>        </u> |
| Pro forma net income (loss)       | \$ 658          | \$ (205)        | \$ (5,947)      |
|                                   | <u>        </u> | <u>        </u> | <u>        </u> |
| Basic earnings (loss) per share   |                 |                 |                 |
| As reported                       | \$ 0.10         | \$ 0.06         | \$ (0.41)       |
|                                   | <u>        </u> | <u>        </u> | <u>        </u> |
| Pro forma                         | \$ 0.04         | \$ (0.01)       | \$ (0.45)       |
|                                   | <u>        </u> | <u>        </u> | <u>        </u> |
| Diluted earnings (loss) per share |                 |                 |                 |
| As reported                       | \$ 0.09         | \$ 0.05         | \$ (0.41)       |
|                                   | <u>        </u> | <u>        </u> | <u>        </u> |
| Pro forma                         | \$ 0.04         | \$ (0.01)       | \$ (0.45)       |
|                                   | <u>        </u> | <u>        </u> | <u>        </u> |

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**Table of Contents**

**EDIETS.COM, INC**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**LONG-LIVED ASSETS**

The Company accounts for long-lived assets pursuant to SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*, and SFAS No. 142, *Goodwill and Other Intangible Assets*, which requires impairment losses to be recorded on long-lived assets used in operations when events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Management reviews long-lived assets and the related intangible assets for impairment whenever events or changes in circumstances indicate the assets may be impaired. An impairment loss is recorded when the net book value of the assets exceeds their fair value, as determined by projected discounted future cash flows.

**INCOME TAXES**

The Company accounts for income taxes under SFAS No. 109, *Accounting for Income Taxes*. Deferred income tax assets and liabilities are determined based upon differences between financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. A valuation allowance is recorded when it is more likely than not that some portion or all of a deferred tax asset will not be realized.

**ADVERTISING EXPENSE**

The Company expenses advertising costs as incurred. Advertising expenses incurred for the three years ended December 31, 2002 totaled approximately \$12,887,000, \$14,443,000 and \$11,827,000, respectively.

At December 31, 2002 and 2001, the Company had approximately \$1,200,000 and \$740,000, respectively, of prepaid advertising costs representing future communication costs. Such costs are reflected as prepaid advertising costs in the accompanying consolidated balance sheet.

**BARTER TRANSACTIONS**

The Company did not recognize any revenues or expenses related to barter transactions for each of the three years in the period ended December 31, 2002. The Company entered into barter transactions that did not result in revenue recognition, because the fair value was not determinable, for approximately 392 million, 130 million and 110 million impressions on its website for the three years ended December 31, 2002, respectively.

**EARNINGS (LOSS) PER COMMON SHARE**

Basic earnings (loss) per common share is computed using the weighted average number of common shares outstanding during the period. Diluted earnings (loss) per share is computed using the weighted average number of common and dilutive potential common shares outstanding during the period. Dilutive potential common shares consist of the incremental common shares issuable upon exercise of stock options and warrants (using the treasury stock method).

**CONCENTRATIONS OF CREDIT RISK**

Financial instruments which potentially subject the Company to concentrations of credit risk consist principally of cash and cash equivalents, including investments, accounts receivable from credit card transaction processing

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**EDIETS.COM, INC**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

companies, and receivables from third parties related to advertising and commissions, ecommerce, and opt-in email revenue. The Company has policies that limit its investments as to maturity, liquidity, credit quality, concentration and diversification of issuers and types of investments. The credit risk associated with cash and cash equivalents and credit card receivables is considered low due to the credit quality of the financial institution and issuers. The Company performs credit evaluations of the third parties from which advertising, ecommerce, and opt-in email revenue is earned and generally does not require collateral. The Company maintains allowances for potential credit losses for such event.

**COMPREHENSIVE INCOME (LOSS)**

There was no difference between the Company's net income (loss) and its total comprehensive income (loss) for the periods presented.

**USE OF ESTIMATES IN THE PREPARATION OF FINANCIAL STATEMENTS**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**RECLASSIFICATIONS**

Certain reclassifications of the prior years' consolidated financial statements have been made to conform to the current year's presentation.

**3. ACCOUNTS RECEIVABLE**

Accounts receivable are shown in the accompanying consolidated balance sheet net of an allowance for doubtful accounts of approximately \$66,000 and \$17,000 at December 31, 2002 and 2001, respectively.

**4. PROPERTY AND EQUIPMENT**

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Property and equipment consists of the following (in thousands):

|  | December 31, |          |
|--|--------------|----------|
|  | 2002         | 2001     |
| Office and computer equipment                  | \$ 1,338     | \$ 1,153 |
| Software                                       | 1,179        | 816      |
| Furniture and fixtures                         | 112          | 122      |
| Leasehold improvements                         | 61           | 49       |
|  | 2,690        | 2,140    |
| Less accumulated depreciation and amortization | (1,617)      | (1,036)  |
|  | \$ 1,073     | \$ 1,104 |

Software includes approximately \$982,000 and \$672,000 of costs associated with internal-use software projects and Web site development that have been capitalized pursuant to SOP 98-1 and EITF 00-2 as of December 31, 2002 and 2001, respectively. Included in property and equipment is equipment under capital leases of approximately \$498,000 and \$400,000 as of December 31, 2002 and 2001, respectively, less accumulated amortization of approximately

**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

\$318,000 and \$170,000 for the same periods. Depreciation expense includes amortization of equipment under capital leases.

**5. ACQUISITION OF DIETSMART**

On October 19, 2001, the Company acquired all of the outstanding capital stock of DietSmart. DietSmart is an online weight-loss service that provides its customers with custom tailored diet programs for a fee. As a result of the acquisition, DietSmart became a wholly-owned subsidiary of the Company. The primary reason for the acquisition was to accelerate revenue growth and positive cash flow by consolidating the two largest companies in the online diet industry and to better position the combined company against traditional brick-and-mortar competitors.

The Company purchased DietSmart by issuing two million shares, valued at \$2.00 based on the average closing price of the stock in the days immediately preceding and following the transaction, and \$2.5 million of cash consideration. The Company also issued 329,724 stock options with an aggregate fair value of approximately \$226,000 in exchange for all the DietSmart stock options outstanding. The cash consideration was payable in five equal installments with a quarterly compounded interest rate of 6%. At December 31, 2002, one remaining installment of \$500,000 plus accrued interest was due. In January 2003, the final payment, including accrued interest was made by the Company.

The acquisition was accounted for under the purchase method of accounting in accordance with SFAS No. 141. The results of operations of DietSmart have been included in the Company's financial statements for periods subsequent to October 19, 2001. The Company allocated the cost of the acquisition to the assets acquired and the liabilities assumed based on their estimated fair values. The excess of the cost over the fair value of net assets acquired of approximately \$5.2 million has been reflected as goodwill and is not expected to be deductible for income tax purposes.

A summary of the purchase price for the acquisition is as follows (in thousands):

|                                |                 |
|--------------------------------|-----------------|
| Cash                           | \$ 2,500        |
| Common stock                   | 2,032           |
| Fair value of stock options    | 314             |
| Forgiveness of note receivable | 51              |
| Deferred tax liability         | 590             |
| Direct acquisition costs       | 372             |
|                                | <hr/>           |
| Total purchase price           | <u>\$ 5,859</u> |

The purchase price was allocated as follows (in thousands):



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|                             |          |
|-----------------------------|----------|
| Current assets acquired     | \$ 221   |
| Property and equipment      | 147      |
| Non-current assets acquired | 3        |
| Liabilities acquired        | (1,271)  |
| Goodwill                    | 5,191    |
| Intangibles                 | 1,568    |
|                             | <hr/>    |
| Total                       | \$ 5,859 |
|                             | <hr/>    |

Intangibles acquired consist of the following (in thousands):

|                            |          |
|----------------------------|----------|
| Email address list         | \$ 838   |
| Developed technology       | 338      |
| Trademarks and trade names | 392      |
|                            | <hr/>    |
|                            | \$ 1,568 |
|                            | <hr/>    |

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**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

The following presents the pro forma results of the Company for the years ended December 31, 2001 and 2000 as if the acquisition had occurred at the beginning of each of the respective periods (in thousands). Pro forma results are not necessarily indicative of actual results.

|  | 2001       | 2000        |
|--|------------|-------------|
| Revenues                                   | \$ 27,927  | \$ 11,627   |
| Net loss                                   | \$ (1,110) | \$ (10,507) |
| Diluted loss per common share              | \$ (0.07)  | \$ (0.69)   |
| Weighted average common shares outstanding | 15,489     | 15,132      |

**6. ACCRUED LIABILITIES**

Accrued liabilities consist of the following (in thousands):

|  | December 31,    |                 |
|--|-----------------|-----------------|
|  | 2002            | 2001            |
| Advertising                                | \$ 484          | \$ 1,287        |
| Accrued compensation and employee benefits | 412             | 392             |
| Accrued interest                           | 106             | 24              |
| Professional fees                          | 85              | 88              |
| Other                                      | 318             | 301             |
|  | <u>\$ 1,405</u> | <u>\$ 2,092</u> |

**7. EMPLOYEE BENEFIT PLAN**

The Company maintains a defined contribution benefit plan (401(k) salary deferral program) covering substantially all employees. Employees may elect to contribute to the plan amounts not to exceed a specified percentage of annual compensation, subject to the current limit imposed by Internal Revenue Service guidelines. The Company, at its discretion, may match the participant's contributions at a specified percentage, limited by a stated maximum amount. An unrelated investment company administers the assets of the plan. The total employer contributions charged to expense for the three years ended December 31, 2002 were approximately \$50,000, \$40,000 and \$20,000, respectively.

## **8. STOCKHOLDERS EQUITY**

On July 24, 2001, the Company's Certificate of Incorporation was amended to increase the number of authorized shares of common stock from 20,000,000 to 50,000,000 shares. The Company's current capital structure consists of 50,000,000 authorized shares of common stock, with a par value of \$0.001 per share, and 1,000,000 shares of preferred stock, with a par value of \$0.01 per share.

### **COMMON STOCK**

In December 1999, the Company completed an equity private placement, pursuant to which the Company sold 145.25 units, each unit consisting of 25,000 shares of common stock and 12,500 warrants, each to purchase one share of common stock at an exercise price of \$2.50 per share, subject to adjustment in certain events. The warrants were exercisable through November 2002 and have since expired.

In connection with the above transaction, a total of 640,625 warrants, each to purchase one share of common stock at an exercise price of \$2.50 per share, were issued to the placement agent. The quantity and price of such warrants

**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

were subject to adjustment in certain events. On March 28, 2001 an adjustment was made to the quantity and price of the placement agent warrants. Under the terms of the modified warrant agreement, the placement agent and its designees held 950,000 warrants, each to purchase one share of common stock at an exercise price of \$1.38 per share. In June 2001, 22,244 placement agent warrants were exercised pursuant to the cashless exercise feature of the warrants, resulting in the issuance of 4,462 shares of common stock. No proceeds were received by the Company in connection with the exercise. In January 2002, an additional 22,244 placement agent warrants were exercised pursuant to the cashless exercise feature of the warrants, resulting in the issuance of 9,393 shares of common stock. No proceeds were received by the Company in connection with the exercise. The remaining 905,512 warrants are exercisable through November 2004 and under the modified agreement are now redeemable at the option of the Company upon the occurrence of certain events. The excess of the fair value of the new warrants over the value of the original warrants at the date of modification was charged to equity in the first quarter of 2001.

In November 1999, the Company issued 82,500 warrants to an advertising agency with an exercise price of \$2.00 per share in exchange for services. In connection with this transaction, approximately \$76,000 was recognized as sales and marketing expense in the accompanying consolidated statement of operations for the year ended December 31, 2000. These warrants were not exercised and expired in November 2002.

In connection with the private placement financing discussed above, the Company agreed to issue to investors in the private placement an aggregate of 907,813 shares of common stock in the event that the Company's Registration Statement on Form SB-2 had not become effective and its common stock listed for trading on the Nasdaq Small Cap Market by May 17, 2000. The Company issued those shares in June 2000 since the common stock was not yet listed on the Nasdaq Small Cap Market. No proceeds were received in connection with the issuance of the shares.

In January 2001, the Company entered into a consulting agreement whereby the consultant was to work with management to strategize and coordinate all public, media and investor relations efforts for the Company for a one-year period. As compensation to the consultant, the Company issued 400,000 warrants with an exercise price of \$0.75 per share. The warrants had immediate vesting and are exercisable through January 2004. The fair value of the warrants totaled approximately \$158,000, which was recognized as consulting expense in the accompanying consolidated statement of operations for the year ended December 31, 2001.

In connection with the acquisition discussed in Note 5, a total of 1,916,719 shares of the Company's common stock and 83,281 options, each to purchase one share of common stock at an exercise price of \$0.01 per share, were issued in exchange for all of the outstanding capital stock of DietSmart.

At December 31, 2002, common shares reserved for future issuance are as follows:

|               |           |
|---------------|-----------|
| Stock Options | 3,845,123 |
| Warrants      | 1,305,512 |
|               | <hr/>     |
| Total         | 5,150,635 |

## STOCK OPTIONS

In May 1996, the Company adopted the Startup Equity Program (the Startup Program), pursuant to which the Company granted non-qualified stock options to certain employees and consultants during the company's start-up phase. Options granted under the Start-up Program are exercisable over a five or ten-year period from the date of grant at an exercise price of \$0.01 per share and are fully vested. In addition, through the first half of 1999, the Company granted additional stock options to certain employees and non-employees, which were issuable at the discretion of the Company's Board of Directors. All such additional options are exercisable over a five or ten-year period from the date of grant at an exercise price of \$0.01 per share and are fully vested. A total of 917,716 options were granted under these programs, of which 578,086 options remained outstanding as of December 31, 2002.

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## EDIETS.COM, INC

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

In July 1999, the Company granted an aggregate of 159,993 options to a key employee exercisable over a period of ten years at an exercise price of \$2.00 per share. At December 31, 2001 the options had fully vested.

In November 1999, the Company adopted the Stock Option Plan (the Plan) (as amended and restated effective April 1, 2002). The Plan, as amended, provides for the grant of incentive stock options and non-qualified stock options to purchase up to 5,000,000 shares of the Company's common stock to employees, directors and consultants to the Company. Options granted to employees under the Plan generally vest ratably over a two-year period and expire five years from the date of grant. The Plan also provides for the automatic issuance of options to non-employee directors of the Company on an annual basis. Such options have an exercise price equal to the fair market value of the underlying common stock at the grant date and are fully exercisable on the date of grant for a period of up to five years. Through December 31, 2002, 4,916,957 options have been granted under the Plan, of which 3,074,544 remained outstanding as of December 31, 2002.

During 2000, certain options granted to employees were at an exercise price lower than the estimated fair market value of the underlying common stock at the grant date. Compensation expense has been recognized pro-rata on a straight-line basis for the excess of the estimated fair market value over the exercise price and totaled approximately \$2,000, \$7,000 and \$24,000 for the three years ended December 31, 2002, respectively.

During 2001, a total of 29,000 stock options were exercised by the holders, resulting in proceeds of approximately \$19,000 to the Company. During 2002, a total of 310,000 stock options were exercised by the holders, resulting in proceeds of approximately \$91,000 to the Company.

A summary of the activity relating to the Company's stock options for the years ended December 31, 2002, 2001 and 2000 is presented below (shares in thousands):

|                                  | 2002     |         | 2001     |         | 2000     |         |
|----------------------------------|----------|---------|----------|---------|----------|---------|
|                                  | Weighted |         | Weighted |         | Weighted |         |
|                                  | Average  |         | Average  |         | Average  |         |
|                                  | Exercise |         | Exercise |         | Exercise |         |
|                                  | Shares   | Price   | Shares   | Price   | Shares   | Price   |
| Outstanding at beginning of year | 4,098    | \$ 1.23 | 2,722    | \$ 1.27 | 1,770    | \$ 1.06 |
| Granted                          | 1,069    | 1.85    | 1,638    | 1.17    | 1,458    | 1.74    |
| Exercised                        | (310)    | 0.29    | (29)     | 0.66    |          |         |
| Forfeited                        | (1,012)  | 1.35    | (233)    | 1.40    | (506)    | 1.88    |

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|   |       |         |       |         |       |         |
|---|-------|---------|-------|---------|-------|---------|
| Outstanding at end of year  | 3,845 | 1.44    | 4,098 | 1.23    | 2,722 | 1.27    |
| Options exercisable at end of year                                  | 3,105 | \$ 1.35 | 2,858 | \$ 1.21 | 1,996 | \$ 1.12 |
| Weighted average exercise price of options granted during the year: |       |         |       |         |       |         |
| Issued at market price  |       | \$ 1.63 |       | \$ 1.26 |       | \$ 1.72 |
| Issued above market price   |       | \$ 2.45 |       | n/a     |       | n/a     |
| Issued below market price   |       | n/a     |       | \$ 0.08 |       | \$ 2.00 |
| Weighted average fair value of options granted during the year:     |       |         |       |         |       |         |
| Issued at market price  |       | \$ 0.83 |       | \$ 0.64 |       | \$ 0.83 |
| Issued above market price   |       | \$ 1.17 |       | n/a     |       | n/a     |
| Issued below market price   |       | n/a     |       | \$ 1.22 |       | \$ 1.45 |

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**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

The following table summarizes information about stock options outstanding at December 31, 2002 (shares in thousands):

| Range Of<br>Exercise<br>Prices | Options Outstanding                    |   |  | Options Exercisable                    |  |
|--------------------------------|--|---|--|--|--|
|                                | Outstanding At<br>December 31,<br>2002 | Weighted Average<br>Remaining<br>Contractual Life<br>(In Years) | Weighted<br>Average<br>Exercise<br>Price | Exercisable At<br>December 31,<br>2002 | Weighted<br>Average<br>Exercise<br>Price |
| \$0.01 to 0.03                 | 664                                    | 3.8   | \$ 0.01                                  | 664                                    | \$ 0.01                                  |
| 0.27 to 0.77                   | 135                                    | 2.7   | 0.77                                     | 135                                    | 0.77                                     |
| 0.91 to 1.22                   | 349                                    | 3.2   | 1.09                                     | 260                                    | 1.08                                     |
| 1.23 to 1.84                   | 928                                    | 3.7   | 1.49                                     | 544                                    | 1.44                                     |
| 1.85 to 2.50                   | 1,769                                  | 2.4   | 2.07                                     | 1,502                                  | 2.01                                     |
|                                | <b>3,845</b>                           | <b>3.0</b>  | <b>1.44</b>                              | <b>3,105</b>                           | <b>1.35</b>                              |

Pro forma information is required by SFAS No. 123, as amended by SFAS No. 148, and has been determined as if the Company had accounted for its stock-based compensation plans under the fair value method. The fair value of each option grant was estimated at the date of grant using the Black-Scholes option-pricing model for 2002, 2001 and 2000 grants with the following weighted average assumptions: expected volatility factor of 60%; risk free interest rates of 3.9% for 2002, 4.2% for 2001 and 6.2% for 2000; dividend yield of 0%; and expected life of 4.0 years. For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options vesting period. Because the determination of the fair value of the Company's options is based on the assumptions described above, and because additional option grants are expected to be made in future periods, this pro forma information is not likely to be representative of the pro forma effects on reported net income or loss for future years. Refer to Note 2 for the pro forma effect of fair value reporting on the results of operations and earnings (loss) per share for the three years ended December 31, 2002.

**9. COMMITMENTS, CONTINGENCIES AND RELATED PARTY TRANSACTIONS**

The Company leases its office spaces under non-cancelable operating leases, which expire through September 2006. The Company also leases certain office and computer equipment under non-cancelable capital leases expiring through 2006. Commitments for minimum rentals under non-cancelable leases at the end of 2002 are as follows (in thousands):

|         |           |
|---------|-----------|
| Capital | Operating |
|---------|-----------|



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|   | <u>Leases</u> | <u>Leases</u> |
|---|---------------|---------------|
| 2003                                    | \$ 148        | \$ 185        |
| 2004                                    | 47            | 176           |
| 2005                                    | 9             | 142           |
| 2006                                    | 6             | 122           |
|   | <u>210</u>    | <u>\$ 625</u> |
| Total minimum lease payments            | 210           | \$ 625        |
|   | <u>(21)</u>   |               |
| Less amount representing interest       | (21)          |               |
|   | <u>\$ 189</u> |               |
| Present value of minimum lease payments | \$ 189        |               |

Rental expense under operating leases was approximately \$282,000, \$106,000 and \$46,000 for the years ended December 31, 2002, 2001 and 2000, respectively.

In July 2001, the Company entered into a lease agreement for office space in Deerfield Beach, Florida. In accordance with this lease, the landlord retains a lien and security interest in all property within the building, including all furniture and equipment, to secure payments for all rents arising under the lease.

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**EDIETS.COM, INC**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

From time to time, the Company may be subject to legal proceedings and other claims in the ordinary course of its business. The Company is not currently party to any litigation, the outcome of which management believes would have a material adverse effect on its business or operations.

The Company has online advertising commitments with major Internet portals totaling approximately \$4,665,000 over the next twelve months.

The Company has an irrevocable standby letter of credit from a bank in the amount of \$200,000 that expires in January 2004. The letter of credit is collateralized by certain cash equivalents and is being used to guarantee the obligations under capital leases for computer servers. As of December 31, 2002, the Company had approximately \$157,000 in leased equipment against the letter of credit.

The Company also has an irrevocable standby letter of credit from a bank in the amount of \$500,000 that expires in July 2003. The letter of credit is collateralized by certain cash equivalents and is being used to guarantee the Company's obligations under its advertising agreement with MSN.

During the second half of 1999, the Company advanced approximately \$88,000 to its majority stockholder. These advances were represented by a note receivable entered into on February 22, 2000, which bore interest at 7% per annum and was due on March 1, 2001. During the third quarter of 2000, the Company forgave the note receivable and accrued interest totaling approximately \$93,000. The forgiveness of the note has been charged to equity.

During 2002, 2001 and 2000, a former member of the Company's Board of Directors provided consulting services to the Company beyond his duties as a director. As compensation for these services, in January 2002, June 2001 and September 2000, the Company granted the director vested options to purchase 25,000, 25,000 and 50,000 shares of common stock at an exercise price of \$1.75, \$1.38 and \$1.87 per share, respectively. Compensation expense of approximately \$24,000, \$20,000 and \$54,000 has been recognized for the fair value of the options and is reflected in general and administrative expenses in the accompanying consolidated statements of operations for the years ended December 31, 2002, 2001 and 2000, respectively. Additionally, the former director earned royalties of approximately \$44,000 and \$19,000 for the years ended December 31, 2002 and 2001, respectively, related to certain e-commerce sales of the Company.

In January 2001, the Company engaged a consultant, who is a partner with one of the Company's directors in an unrelated business, to work with management for a one-year period to strategize and coordinate public and investor relations efforts for the Company. As compensation, the Company issued to the consultant 400,000 warrants with an exercise price of \$0.75 per share. The fair value of the warrants totaled \$158,000, which was recognized as consulting expense in the accompanying consolidated statement of operations for the year ended December 31, 2001.

**10. INCOME TAXES**

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The components of the income tax benefit for the year ended December 31, 2002 and 2001 are as follows (in thousands):

|                               | <u>2002</u>       | <u>2001</u>       |
|-------------------------------|-------------------|-------------------|
| Current tax (expense) benefit | \$ 2              | \$ (25)           |
| Deferred tax benefit          | 249               | 50                |
|                               | <u>          </u> | <u>          </u> |
| Total                         | <u>\$ 251</u>     | <u>\$ 25</u>      |

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**Table of Contents****EDIETS.COM, INC****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's net deferred income taxes as of December 31, 2002 and 2001 are as follows (in thousands):

|   | 2002            | 2001            |
|---|-----------------|-----------------|
| Deferred tax assets:                              |                 |                 |
| Net operating loss carry-forwards                 | \$ 2,923        | \$ 3,191        |
| Deferred compensation                             | 128             | 578             |
| Allowance for doubtful accounts and sales returns | 34              | 32              |
| Accrued expenses                                  |                 | 73              |
| Other   | 2               | 7               |
|   | <u>3,087</u>    | <u>3,881</u>    |
| Valuation allowance                               | (2,611)         | (3,719)         |
|   | <u>476</u>      | <u>162</u>      |
| Total deferred tax assets                         |                 |                 |
| Deferred tax liabilities:                         |                 |                 |
| Depreciation and amortization                     | (17)            | (162)           |
| Identifiable intangibles                          | (291)           | (540)           |
| Prepaid expenses                                  | (459)           |                 |
|   | <u>(767)</u>    | <u>(702)</u>    |
| Total deferred tax liabilities                    |                 |                 |
| Net deferred income taxes                         | <u>\$ (291)</u> | <u>\$ (540)</u> |

SFAS No. 109 requires a valuation allowance to reduce the deferred tax assets reported if, based on the weight of the evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized. After consideration of all evidence, both positive and negative, management has determined that an approximately \$2,611,000 and \$3,719,000 valuation allowance at December 31, 2002 and 2001, respectively, is necessary to reduce the deferred tax assets to the amount that will more likely than not be realized. The change in the valuation allowance for the years ended December 31, 2002, 2001 and 2000 was a (decrease) increase of approximately \$(1,108,000), \$1,266,000, and \$2,094,000, respectively.

At December 31, 2002, the Company had approximately \$7,769,000 in net operating loss carry-forwards for U.S. federal income tax purposes that expire in various amounts through 2020. Approximately \$380,000 of the net operating loss carry-forwards relate to stock option deductions that will be recognized through additional paid-in-capital when the net operating losses are utilized. During 2002, the Company completed a study and determined that a change in control, as defined under Section 382 of the Internal Revenue Code, had occurred and, as a result, the Company's net operating loss carry-forwards are limited to approximately \$1,664,000 on an annual basis and could expire unused.

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The reconciliation of income tax computed at the U.S federal statutory rate to income tax expense (benefit) for the years ended December 31, 2002 and 2001 is as follows:

|                                     | <u>2002</u>       | <u>2001</u>       |
|-------------------------------------|-------------------|-------------------|
| Tax at U.S. statutory rate          | 34.00%            | 34.00%            |
| State taxes, net of federal benefit | 3.75              | 3.87              |
| Non-deductible items                | 1.29              | 2.53              |
| Changes in valuation allowance      | (57.05)           | (46.60)           |
| Other                               | (0.27)            | 2.98              |
|                                     | <u>          </u> | <u>          </u> |
|                                     | (18.28)%          | (3.22)%           |
|                                     | <u>          </u> | <u>          </u> |

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## EDIETS.COM, INC

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

## 11. EARNINGS (LOSS) PER SHARE

The following table sets forth the computation of basic and diluted earnings (loss) per common share for the three years ended December 31, 2002 (in thousands, except per share information):

|  | 2002     | 2001    | 2000       |
|--|----------|---------|------------|
| <i>Basic earnings (loss) per common share:</i>           |          |         |            |
| Net income (loss)  | \$ 1,624 | \$ 794  | \$ (5,450) |
| Weighted average common shares outstanding               | 15,730   | 13,961  | 13,215     |
| Basic earnings (loss) per common share                   | \$ 0.10  | \$ 0.06 | \$ (0.41)  |
| <i>Diluted earnings (loss) per common share:</i>         |          |         |            |
| Net income (loss)  | \$ 1,624 | \$ 794  | \$ (5,450) |
| Weighted average common shares outstanding               | 15,730   | 13,961  | 13,215     |
| Effect of dilutive potential common shares:              |          |         |            |
| Stock options and warrants                               | 1,401    | 1,149   |            |
| Adjusted weighted average shares and assumed conversions | 17,132   | 15,110  | 13,215     |
| Diluted earnings (loss) per common share                 | \$ 0.09  | \$ 0.05 | \$ (0.41)  |

## 12. RECENT ACCOUNTING PRONOUNCEMENTS

In July 2001, the Financial Accounting Standards Board issued SFAS No. 141, *Business Combinations*, and No. 142, *Goodwill and Other Intangible Assets*, effective for fiscal years beginning after December 15, 2001. Under the new rules, goodwill and intangible assets deemed to have indefinite lives will no longer be amortized but will be subject to annual impairment tests in accordance with the Statements. Other intangible assets will continue to be amortized over their useful lives. The Company adopted SFAS No. 141 effective July 1, 2001 and SFAS No. 142 as of January 1, 2002. The Company reviewed the value of goodwill recorded on the books as of January 1, 2002 in accordance with SFAS No. 142 and determined that no impairment existed. As such, there was no impact on the adoption of SFAS No. 142 on the Company's financial position, results of operations or cash flows.

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In October 2001, the Financial Accounting Standards Board issued SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*. The Statement supersedes SFAS No. 121, *Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of*, however it retains the fundamental provisions of that statement related to the recognition and measurement of the impairment of long-lived assets to be held and used. In addition, SFAS No. 144 provides more guidance on estimating cash flows when performing a recoverability test, requires that a long-lived asset (group) to be disposed of other than by sale (e.g., abandoned) be classified as held and used until it is disposed of, and establishes more restrictive criteria to classify an asset (group) as held for sale. The adoption of SFAS No. 144 did not have an impact on the Company.

On December 31, 2002, the Financial Accounting Standards Board issued SFAS No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure*. Statement 148 amends SFAS No. 123, *Accounting for Stock-Based Compensation*, to provide alternative methods of transition to SFAS No. 123's fair value method of accounting for stock-based employee compensation. SFAS 148 also amends the disclosure provisions of SFAS 123

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**EDIETS.COM, INC**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

and APB Opinion No. 28, *Interim Financial Reporting*, to require disclosure in the summary of significant accounting policies of the effects of an entity's accounting policy with respect to stock-based employee compensation on reported net income and earnings per share in annual and interim financial statements. While SFAS No. 148 does not amend SFAS No. 123 to require companies to account for employee stock options using the fair value method, the disclosure provisions of SFAS No. 148 are applicable to all companies with stock-based employee compensation, regardless of whether they account for that compensation using the fair value method of SFAS No. 123 or the intrinsic value method of APB Opinion 25.

**13. FOURTH QUARTER ADJUSTMENTS - UNAUDITED**

During the fourth quarter of 2002, the Company recorded certain adjustments, including an adjustment to reverse approximately \$192,000 accrued for anticipated additional liability insurance premiums which were not required, an adjustment to reverse approximately \$150,000 previously accrued for employee bonuses, which the Company elected to rescind, and an adjustment to reverse a provision for income taxes of approximately \$326,000. These adjustments increased net income for the fourth quarter of 2002 by approximately \$668,000.



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**PART II**

**INFORMATION NOT REQUIRED IN PROSPECTUS**

**ITEM 24. INDEMNIFICATION OF DIRECTORS AND OFFICERS.**

Section 145 of the Delaware General Corporation Law provides that a corporation may indemnify directors and officers as well as other employees and individuals against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by such person in connection with any threatened, pending or completed actions, suits or proceedings in which such person is made a party by reason of such person being or having been a director, officer, employee or agent to the corporation. The Delaware General Corporation Law provides that Section 145 is not exclusive of other rights to which those seeking indemnification may be entitled under any bylaw, agreement, vote of stockholders or disinterested directors or otherwise. Article XVIII of the Bylaws of Olas, Inc. (n/k/a eDiets.com, Inc., the Company) provides for indemnification by the Company of all persons whom the Company is empowered to indemnify pursuant to Section 145 to the full extent permitted by Section 145.

Section 102(b)(7) of the Delaware General Corporation Law permits a corporation to provide in its certificate of incorporation that a director of the corporation shall not be personally liable to the corporation or its stockholders for monetary damages for breach of fiduciary duty as a director, except for liability (i) for any breach of the director's duty of loyalty to the corporation or its stockholders, (ii) for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) for unlawful payments of dividends or unlawful stock repurchases, redemptions or other distributions, or (iv) for any transaction from which the director derived an improper personal benefit. The Company's Certificate of Incorporation provides for such limitation of liability.

The Company has obtained directors and officers insurance providing indemnification for certain of the Company's directors, officers and employees for certain liabilities.

The Company is also a party to indemnification agreements with each of its directors and officers.

Insofar as indemnification for liabilities arising under the Securities Act of 1933 may be permitted to our directors, officers and controlling persons pursuant to the foregoing provisions, or otherwise, we have been advised that in the opinion of the Securities and Exchange Commission such indemnification is against public policy as expressed in the Act and is, therefore, unenforceable.

**ITEM 25. OTHER EXPENSES OF ISSUANCE AND DISTRIBUTION.**

The following table sets forth the costs and expenses payable by the Company in connection with the issuance and distribution of the securities being registered hereunder. No expenses shall be borne by the selling stockholders. All of the amounts shown are estimates, except for the SEC registration fees.

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|  |                     |
|--|---------------------|
| SEC Registration Fee   | \$ 1,481.23         |
| Printing and Engraving Expenses*                                 | 8,500.00            |
| Accounting Fees and Expenses*                                    | 16,000.00           |
| Legal Fees and Expenses*   | 33,000.00           |
| Fees and Expenses for Qualification Under State Securities Laws* | 3,500.00            |
| Miscellaneous*   | 1,500.00            |
| <b>TOTAL</b>   | <b>\$ 63,981.23</b> |

\*Estimated

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**ITEM 26. RECENT SALES OF UNREGISTERED SECURITIES.**

From January through March 2000, we granted options to purchase an aggregate of 139,998 shares of our common stock at an exercise price of \$2.00 per share to 12 officers and employees in consideration of their employment that expire after five years. The issuance of the options was exempt from the registration requirements of the Securities Act, pursuant to Section 4(2) and Rule 701. By virtue of their relationship to us, each of the optionees had access to all relevant information about us. In addition, each grant was made pursuant to a written compensatory benefit plan or contract relating to compensation as required under Rule 701 to claim an exemption from registration.

In February 2000, we granted options to purchase an aggregate of 150,000 shares of our common stock at an exercise price of \$2.00 per share to members of its audit committee and compensation committee in consideration of services to be provided to us as committee members. The options expire after five years. The issuance of the options was exempt from the registration requirements of the Securities Act pursuant to Section 4(2) and Rule 701. Each of the members was financially sophisticated and by virtue of his relationship to us had access to all relevant information about us. In addition, each grant was made pursuant to a written compensatory benefit plan or contract relating to compensation as required under Rule 701 to claim an exemption from registration.

In June 2000, we issued 907,813 shares of common stock to investors in our 1999 private placement. The shares were issued pursuant to the terms of the private placement because our common stock had not been listed for trading on the NASDAQ SmallCap Market by May 17, 2000. 531,250 of the shares were registered on our May 2000 registration statement. 376,563 of the shares were not registered. Each recipient of the unregistered shares was an accredited investor that represented to us in connection with their initial subscriptions that they were purchasing the securities for investment and not with a view to distribution. Accordingly, the issuance of the shares was exempt under Section 4(2) and Regulation D promulgated under the Securities Act.

During fiscal 2000, we granted stock options, each with a term of five years, to purchase an aggregate of 1,458,298 shares of our common stock to 39 employees, 5 directors and 3 consultants under our Stock Option Plan (the Plan) (as amended and restated effective April 1, 2002) at exercise prices ranging from \$0.77 to \$2.50 per share. The issuance of the options was exempt from the registration requirements of the Securities Act pursuant to Section 4(2) and, as to the grants made prior to May 17, 2000, the date that we became a reporting company under the Exchange Act, Rule 701. By virtue of their relationship to us, each of the optionees had access to all relevant information about us. In addition, each grant that was made prior to May 17, 2000 was made pursuant to a written compensatory benefit plan or contract relating to compensation as required under Rule 701 to claim an exemption from registration.

In January 2001, we issued a warrant to purchase 400,000 shares of our common stock at an exercise price of \$0.75 per share to a consultant, Mallory Factor, Inc., that expires in January 2004. The issuance of the warrant was exempt from the registration requirements of the Securities Act pursuant to Section 4(2). The consultant was financially sophisticated and accredited investor that had access through its relationship to us to all relevant information about us.

In March 2001, as a result of anti-dilution adjustments, we issued warrants to purchase 950,000 shares of our common stock at an exercise price of \$1.375 per share to Whale Securities Co., L.P., and its assignees to replace the warrants to purchase an aggregate of 640,625 shares of our common stock previously issued to the placement agent. The new warrants expire in November 2004. In connection with the issuance, we claimed an exemption from registration under Section 4(2) as a transaction by an issuer not involving any public offering. Whale Securities Co., L.P., and its assignees were sophisticated and accredited investors with access to all relevant information relating to us and represented to us that they had acquired the warrants solely for investment purposes.

During fiscal 2001, we granted stock options to 56 employees, 4 directors and 16 consultants under the Plan to purchase an aggregate of 1,638,409 shares at exercise prices ranging from \$0.01 to \$1.85 per share that expire after five years. The issuance of the options was exempt from the registration requirements of the Securities Act pursuant to Section 4(2). By virtue of their relationship to us, each of the optionees had access to all relevant information about us.

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In October 2001, we issued 1,916,723 shares of common stock and options to purchase 83,281 shares of our common stock at an exercise price of \$0.01 per share as part of the consideration we paid in exchange for all of the outstanding capital stock of DietSmart pursuant to the merger agreement with DietSmart. Each recipient of the unregistered shares represented to us in connection with their exchange that they were purchasing the securities for investment and not with a view to distribution. The offering was conducted without general solicitation or advertisement. Accordingly, the issuance of the shares was exempt under Section 4(2) of the Securities Act and Regulation D thereunder.

During fiscal 2002, we granted stock options to 42 employees, five directors and one consultant under the Plan to purchase an aggregate of 1,068,500 shares of our common stock at exercise prices ranging from \$1.09 to \$2.50 per share. The options vest quarterly over two years and expire five years after the grant or 90 days after an employees employment has been terminated. The issuance of the options was exempt from the registration requirements of the Securities Act pursuant to Section 4(2) of the Securities Act. By virtue of their relationship to us, each of the optionees has access to all relevant information about us.

Each certificate that we issued representing the unregistered securities described above bore an appropriate restrictive legend stating that the securities represented by such certificate were not registered under any applicable federal or state securities laws.

**ITEM 27. EXHIBITS.**

| <u>EXHIBIT NO.</u> | <u>DESCRIPTION</u>  |
|--------------------|---|
| 3.1                | Restated Certificate of Incorporation (1)   |
| 3.2                | By-Laws (1)   |
| 3.3                | Certificate of Amendment dated July 24, 2001 to Certificate of Incorporation (6)  |
| 4.1                | Warrant dated January 8, 2001 issued to Mallory Factor (3)  |
| 4.2                | Warrant Certificate dated November 17, 1999 issued to Whale Securities Co., L.P. for 570,625 warrants (1)   |
| 4.2.2              | Warrant Certificate dated December 23, 1999 issued to Whale Securities Co., L.P. for 70,000 warrants (1)  |
| 4.3                | Form of Registrant s common stock Certificate (1)   |
| 4.4                | Form of Registration Rights Agreement (1)   |
| 4.5                | Warrant Agreement dated November 17, 1999 between Registrant and Whale Securities Co., L.P. (1)   |
| 4.6                | Warrant Certificate dated March 28, 2001 issued to Whale Securities Co. LP for 460,634 warrants (6)   |
| 4.7                | Warrant Certificate dated March 28, 2001 issued to Matthew A. Gohd for 415,220 warrants (6)   |
| 4.8                | Warrant Certificate dated March 28, 2001 issued to Matthew Drillman for 14,829 warrants (6)   |
| 4.9                | Warrant Certificate dated March 28, 2001 issued to Renee Russnok for 14,829 warrants (6)  |
| 4.10               | Registration Rights Agreement, dated October 19, 2001 by and among eDiets.com, Inc., Tamara L. Totah, Carlos M. Lopez-Ona and Andrew G. Smith (9) |
| 5.1                | Legal Opinion of Edwards & Angell, LLP (14)   |
| 10.1               | Employment Agreement dated November 17, 1999 between Registrant and David R. Humble (1)   |
| 10.2               | Revised Form of Indemnification Agreement between the Registrant and each of its Directors and Executive Officers (1)                             |

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- 10.3 Agreement and Plan of Merger and Reorganization dated as of August 30, 1999 among the Registrant, eDiets Acquisition Corp., eDiets.com, Inc. and David R. Humble (1)

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| 10.4  | Form of Indemnification Agreement between the Registrant and each of its Directors and Executive Officers (1)  |
| 10.5  | License Agreement dated August 3, 1999 between eDiets, Inc. (formerly eDiets.com, Inc.) and David R. Humble (1)  |
| 10.6  | Lease Agreement dated December 2, 1999 between The 3467 Partnership and Registrant (1)   |
| 10.7  | Placement Agent Agreement dated November 17, 1999 between the Registrant and Whale Securities Co., L.P. (1)  |
| 10.8  | Joint Venture Agreement dated November 28, 2000 between Registrant, Unislim Ireland, Ltd. and eDiets Europe, Ltd. (2)  |
| 10.9  | Technology License Agreement dated November 28, 2000 between eDiets British Virgin Islands, Inc. and eDiets Europe, Ltd. (2)   |
| 10.10 | Purchase and Sale Agreement dated November 22, 2000 between Registrant and eDiets, BVI, Inc. (2)   |
| 10.11 | Agreement dated March 29, 2001 between the Registrant and Microsoft Corporation (3)(4)   |
| 10.12 | Agreement dated March 28, 2001 between the Registrant, Whale Securities Co., L.P., Matthew Gohd, Matthew Drillman, Leslie Wilson, Craig Schwabe, and Renee Russnok (3) |
| 10.13 | Arrangement Letter dated January 29, 2001 between the Registrant and Mallory Factor, Inc. (3)  |
| 10.14 | Agreement dated April 4, 2001 between Yahoo! Inc. and the Registrant (5)(6)  |
| 10.15 | First Amendment to Content License Agreement dated April 10, 2001 between the Registrant and Yahoo, Inc. (5)(6)  |
| 10.16 | Land and building lease agreement dated July 19, 2001 between Realty Income Corporation and Registrant (6)   |
| 10.17 | Amendment to Master Advertising Agreement dated June 4, 2001 between the Company and Microsoft Corporation (4)(7)  |
| 10.18 | Second Amendment to Content License Agreement dated June 25, 2001 between the Company and Yahoo!, Inc. (4)(7)  |
| 10.19 | Third Amendment to Content License Agreement dated September 25, 2001 between the Company and Yahoo! Inc. (4)(8)   |
| 10.20 | Advertising Agreement between eDiets.com Inc. and WebMD, Inc dated January 2, 2002 (10)  |
| 10.21 | eDiets.com, Inc. Stock Option Plan (As Amended and Restated Effective April 1, 2002) (11)  |
| 10.22 | Employment Agreement dated as of June 1, 2002 between eDiets.com, Inc. and Robert T. Hamilton (12)   |
| 10.23 | Employment Agreement dated as of June 1, 2002 between eDiets.com, Inc. and Steven E. Johnson (12)  |
| 10.24 | Employment Agreement dated as of June 1, 2002 between eDiets.com, Inc. and M. Roshelle Jones (12)  |
| 10.25 | Employment Agreement dated as of February 11, 2003 between eDiets.com, Inc. and Alison Tanner(15)  |

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|       |   |
|-------|---|
| 10.26 | Amended Revenue Share Program Agreement dated May 19, 2002 between eDiets.com and eUniverse, Inc. (4)(12)                 |
| 10.27 | Amendment No. 2 to Master Advertising Agreement dated April 5, 2002 between eDiets.com and Microsoft Corporation. (4)(12) |
| 10.28 | Schedule No. 2 to Master Advertising Agreement dated July 1, 2002 between eDiets.com and Microsoft Corporation. (4)(12)   |
| 21.1  | Subsidiaries of the Registrant (13)   |
| 23.1  | Consent of Ernst & Young LLP, Independent Certified Public Accountants*   |
| 23.2  | Consent of Edwards & Angell, LLP (14)   |

\* Filed herewith.

- (1) Incorporated by reference to the Registration Statement on Form SB-2 as filed with the SEC on December 30, 1999 or Amendment No. 1 thereto filed on March 20, 2000 or Amendment No. 2 thereto filed on April 17, 2000 (File No. 333-93971).
- (2) Incorporated by reference to the Registrant's Form 10-QSB for the quarterly period ended September 30, 2000 and filed with the SEC on October 30, 2000.
- (3) Incorporated by reference to the Registrant's Form 10-KSB for the year ended December 31, 2000 and filed with the SEC on April 2, 2001.
- (4) Incorporated by reference to the Registrant's Form 10-QSB for the quarterly period ended March 31, 2001 and filed with the SEC on May 14, 2001.
- (5) Confidential treatment requested pursuant to Rule 24B-2 promulgated under the Securities and Exchange Act of 1934, as amended. Confidential portions of this document have been redacted and have been filed separately with the SEC.
- (6) Confidential treatment requested pursuant to Rule 406 promulgated under the Securities Act of 1933, as amended. Confidential portions of this document have been redacted and have been filed separately with the SEC.
- (7) Incorporated by reference to the Registration Statement on Form SB-2 as filed with the SEC on May 31, 2001 or Amendment No. 1 thereto filed on July 2, 2001 or Amendment No. 2 thereto filed on August 6, 2001 (File No. 333- 62046).
- (8) Incorporated by reference to the Registrant's Form 10-QSB for the quarterly period ended June 30, 2001 and filed with the SEC on August 8, 2001.
- (9) Incorporated by reference to the Registrant's Form 10-QSB for the quarterly period ended September 30, 2001 and filed with the SEC on November 9, 2001.
- (10) Incorporated by reference to the Registrant's Form 8-K filed with the SEC on November 2, 2001.
- (11) Incorporated by reference to the Registrant's Form 8-K filed with the SEC on October 9, 2001.
- (12) Incorporated by reference to the Registrant's Form 10-KSB for the year ended December 31, 2001 and filed with the SEC on March 26, 2002.





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- (13) Previously filed with the initial filing of the Registrant's Registration Statement on Form SB-2 on April 24, 2002.
- (14) Previously filed with the Amendment No. 1 to the Registrant's Registration Statement on Form SB-2 on May 13, 2002.
- (15) Incorporated by reference to the Registrant's Form 10-KSB for the year ended December 31, 2002 and filed with the SEC on March 7, 2003.

**ITEM 28. UNDERTAKINGS.**

The Company hereby undertakes that it will:

1. File, during any period in which it offers or sells securities, a post-effective amendment to this Registration Statement to:

(i) Include any prospectus required by Section 10(a)(3) of the Securities Act;

(ii) Reflect in the prospectus any facts or events which, individually or together, represent a fundamental change in the information in the Registration Statement. Notwithstanding the foregoing, any increase or decrease in volume of securities offered (if the total dollar value of securities offered would not exceed that which was registered) and any deviation from the low or high end of the estimated maximum offering range may be reflected in the form of prospectus filed with the Commission pursuant to Rule 424(b) if, in the aggregate, the changes in the maximum aggregate offering price set forth in the Calculation of Registration Fee table in the effective Registration Statement; and

(iii) Include any additional or changed material information on the plan of distribution.

2. For determining liability under the Securities Act, treat each post-effective amendment as a new registration statement of the securities offered, and the offering of the securities at that time to be the initial bona fide offering.

3. File a post-effective amendment to remove from registration any of the securities that remain unsold at the end of the offering.

4. Insofar as indemnification for liabilities arising under the Securities Act may be permitted to directors, officers and controlling persons of the small business issuer pursuant to the foregoing provisions, or otherwise, the small business issuer has been advised that in the opinion of the Securities and Exchange Commission such indemnification is against public policy as expressed in the Securities Act and is, therefore, unenforceable.



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In accordance with the requirements of the Securities Act of 1933, the registrant certifies that it has reasonable grounds to believe that it meets all the requirements for filing on Form SB-2 and authorized this Post-Effective Amendment No. 1 to this registration statement to be signed on its behalf by the undersigned, thereto duly authorized, in the city of Deerfield Beach, state of Florida, on April 30, 2003.

eDIETS.COM, INC.

By: /s/ DAVID R.  
HUMBLE

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**David R. Humble,  
Chairman of the  
Board and  
Chief Executive  
Officer**

In accordance with the requirements of the Securities Act of 1933, this registration statement has been signed by the following persons in the capacities and on the dates stated:

| <u>SIGNATURE</u>  | <u>TITLE</u>   | <u>DATE</u>    |
|---|--|----------------|
| /s/ DAVID R. HUMBLE<br><hr/> <b>David R. Humble</b>               | Chairman of the Board and Chief Executive Officer<br>(Principal Executive Officer) | April 30, 2003 |
| /s/ ROBERT T. HAMILTON<br><hr/> <b>Robert T. Hamilton</b>         | Chief Financial Officer (Principal Financial and<br>Accounting Officer)            | April 30, 2003 |
| /s/ ISAAC KIER<br><hr/> <b>Isaac Kier</b>                         | Director   | April 30, 2003 |
| /s/ LEE S. ISGUR<br><hr/> <b>Lee S. Isgur</b>                     | Director   | April 30, 2003 |
| /s/ PEDRO N. ORTEGA-DARDET<br><hr/> <b>Pedro N. Ortega-Dardet</b> | Director   | April 30, 2003 |
| /s/ CIARAN G. MCCOURT<br><hr/> <b>Ciaran G. McCourt</b>           | Director   | April 30, 2003 |



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**EXHIBIT INDEX**

Exhibit

Number

Exhibit Description

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|      |  |
|------|--|
| 23.1 | Consent of Ernst & Young LLP, Independent Certified Public Accountants |
|------|--|