

ZALE CORP  
Form 10-Q  
March 07, 2003

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended January 31, 2003

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-04129

**ZALE CORPORATION**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

75-0675400  
(I.R.S. Employer  
Identification No.)

901 W. Walnut Hill Lane, Irving, Texas  
(Address of principal executive offices)

75038-1003  
(Zip Code)

(972) 580-4000  
(Registrant's telephone number, including area code)

None  
(Former name, former address and former  
fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒. No ☐.

Indicate by check mark whether the registrant is an accelerated filer (as defined in rule 12b-2 of the Exchange Act). Yes ☐. No ☒.

APPLICABLE ONLY TO CORPORATE ISSUERS:

As of February 28, 2003, 32,085,586 shares of the registrant's common stock were outstanding.

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**ZALE CORPORATION AND SUBSIDIARIES**

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**ZALE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited)  
(amounts in thousands, except per share amounts)

	Three Months Ended January 31,		Six Months Ended January 31,	
	2003	2002	2003	2002
Total Revenues	\$ 908,359	\$ 897,133	\$ 1,320,476	\$ 1,307,011
Costs and Expenses:				
Cost of Sales	461,472	451,379	665,820	650,770
Selling, General and Administrative Expenses	286,184	280,220	486,286	477,995
Cost of Insurance Operations	2,178	1,835	4,412	3,703
Depreciation and Amortization Expense	13,735	14,670	27,952	29,282
Impairment of Goodwill	136,300		136,300	
Unusual Item Retiree Medical Curtailment Gain		(3,502)		(3,502)
Operating Earnings (Loss)	8,490	152,531	(294)	148,763
Interest Expense, Net	1,808	1,874	3,696	3,909
Earnings (Loss) Before Income Taxes	6,682	150,657	(3,990)	144,854
Income Taxes	52,904	55,662	48,955	53,509
(Loss) Earnings Before Effect of Accounting Change	(46,222)	94,995	(52,945)	91,345
Effect of a Change in Accounting for the Write Off of the Excess of Revalued Net Assets Over Stockholders Investment				(41,287)
Net (Loss) Earnings	\$ (46,222)	\$ 94,995	\$ (52,945)	\$ 132,632
Earnings Per Common Share Basic:				
Before effect of change in accounting principle	\$ (1.44)	\$ 2.72	\$ (1.63)	\$ 2.62
Net (Loss) Earnings Per Share	\$ (1.44)	\$ 2.72	\$ (1.63)	\$ 3.81
Earnings Per Common Share Diluted:				
Before effect of change in accounting principle	\$ (1.44)	\$ 2.70	\$ (1.63)	\$ 2.61
Net (Loss) Earnings Per Share	\$ (1.44)	\$ 2.70	\$ (1.63)	\$ 3.79
Weighted Average Number of Common Shares Outstanding:				
Basic	32,081	34,876	32,522	34,833
Diluted	32,081	35,199	32,522	35,012

See Notes to Consolidated Financial Statements.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(amounts in thousands)

	January 31, 2003	July 31, 2002	January 31, 2002
	(unaudited)		(unaudited)
<b>ASSETS</b>			
Current Assets:			
Cash and Cash Equivalents	\$ 172,830	\$ 84,887	\$ 164,882
Merchandise Inventories	811,926	782,316	778,435
Other Current Assets	50,605	47,915	46,924
	<u>1,035,361</u>	<u>915,118</u>	<u>990,241</u>
Total Current Assets	1,035,361	915,118	990,241
Property and Equipment, Net	272,056	284,438	298,175
Goodwill, Net	77,618	212,039	215,442
Other Assets	32,958	34,654	34,811
Deferred Tax Asset, Net	31,510	31,604	40,146
	<u>1,449,503</u>	<u>1,477,853</u>	<u>1,578,815</u>
Total Assets	\$ 1,449,503	\$ 1,477,853	\$ 1,578,815
<b>LIABILITIES AND STOCKHOLDERS INVESTMENT</b>			
Current Liabilities:			
Accounts Payable and Accrued Liabilities	\$ 400,382	\$ 331,663	\$ 374,338
Deferred Tax Liability, Net	10,059	10,104	18,974
	<u>410,441</u>	<u>341,767</u>	<u>393,312</u>
Total Current Liabilities	410,441	341,767	393,312
Non-current Liabilities	106,111	109,530	111,186
Long-term Debt	86,769	86,749	99,686
Commitments and Contingencies			
Stockholders Investment:			
Preferred Stock			
Common Stock	407	407	406
Additional Paid-In Capital	550,004	549,848	545,033
Accumulated Other Comprehensive Loss	(2,933)	(6,559)	(6,621)
Accumulated Earnings	576,822	629,767	618,467
Deferred Compensation	(16)	(115)	(7,225)
	<u>1,124,284</u>	<u>1,173,348</u>	<u>1,150,060</u>
Treasury Stock	(278,102)	(233,541)	(175,429)
	<u>846,182</u>	<u>939,807</u>	<u>974,631</u>
Total Stockholders Investment	846,182	939,807	974,631
Total Liabilities and Stockholders Investment	\$ 1,449,503	\$ 1,477,853	\$ 1,578,815

See Notes to Consolidated Financial Statements.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(unaudited)  
(amounts in thousands)

	Six Months Ended January 31, 2003	Six Months Ended January 31, 2002
<b>Net Cash Flows from Operating Activities:</b>		
Net (loss) earnings	\$ (52,945)	\$ 132,632
Adjustments to reconcile net (loss) earnings to net cash provided by operating activities:		
Depreciation and amortization expense	28,166	29,423
Deferred taxes	49	10,403
Deferred compensation expense	99	1,024
Impairment of goodwill	136,300	
Impairment of fixed assets	1,697	
Effect of change in accounting principle for the write-off of negative goodwill		(41,287)
Retiree medical curtailment gain		(3,502)
Change in assets and liabilities:		
Merchandise inventories	(27,465)	(57,308)
Other current assets	(2,576)	10,112
Other assets	691	(617)
Accounts payable and accrued liabilities	68,660	97,348
Noncurrent liabilities	(3,419)	(3,746)
<b>Net Cash Provided by Operating Activities</b>	<b>149,257</b>	<b>174,482</b>
<b>Net Cash Flows from Investing Activities:</b>		
Additions to property and equipment	(17,715)	(33,596)
Dispositions of property and equipment	1,068	1,941
Purchase of Available-For-Sale investments	(8,532)	(3,905)
Proceeds from sale of Available-For-Sale investments	9,041	3,002
<b>Net Cash Used in Investing Activities</b>	<b>(16,138)</b>	<b>(32,558)</b>
<b>Net Cash Flows from Financing Activities:</b>		
Payments on revolving credit agreement	(166,649)	(239,656)
Borrowings under revolving credit agreement	166,649	230,232
Proceeds from exercise of stock options	310	5,080
Purchase of common stock	(45,601)	(1,924)
<b>Net Cash Used in Financing Activities</b>	<b>(45,291)</b>	<b>(6,268)</b>
Effect of Exchange Rate Changes on Cash	115	(164)
Net Increase in Cash and Cash Equivalents	87,943	135,492
Cash and Cash Equivalents at Beginning of Period	\$ 84,887	\$ 29,390
<b>Cash and Cash Equivalents at End of Period</b>	<b>\$ 172,830</b>	<b>\$ 164,882</b>
Supplemental cash flow information:		
Interest paid	\$ 4,020	\$ 4,453

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Interest received	\$ 522	\$ 899
Income taxes paid (net of refunds received)	\$ 5,591	\$ (5,319)

See Notes to Consolidated Financial Statements.



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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)**

**BASIS OF PRESENTATION**

Zale Corporation, along with its wholly-owned subsidiaries (the Company) is the largest specialty retailer of fine jewelry in North America. At January 31, 2003, the Company operated 2,289 specialty retail jewelry stores and kiosks located primarily in shopping malls throughout the United States, Canada and Puerto Rico. The Company principally operates under six brands, each targeted to reach a distinct customer. Zales Jewelers® is the Company's national brand which provides traditional, moderately priced jewelry to a broad range of customers. Zales Jewelers has extended the reach of its brand to Zales the Diamond Store Outlet® and Zales.com. Zales the Diamond Store Outlet® focuses on the brand conscious, value oriented shopper, offering jewelry at discounts off everyday retail prices in outlet centers. Peoples Jewellers®, the Company's national brand in Canada, offers traditional moderately priced jewelry to customers throughout Canada. Gordon's Jewelers® in the United States, and Mappins Jewelers® in Canada, offer contemporary jewelry merchandise designed to attract slightly higher purchases. Bailey Banks & Biddle Fine Jewelers® operates upscale jewelry stores that are considered among the finest jewelry stores in their markets, offering designer merchandise to more affluent customers. Piercing Pagoda® reaches the opening price point jewelry customer primarily through mall-based kiosks.

The accompanying Consolidated Financial Statements are those of the Company as of and for the three month and six month periods ended January 31, 2003 and 2002. The Company consolidates substantially all of its U.S. operations into Zale Delaware, Inc. (ZDel), a wholly-owned subsidiary of Zale Corporation. ZDel is the parent company for several subsidiaries, including three that are engaged primarily in providing credit insurance to credit customers of the Company. The Company consolidates its Canadian retail operations into Zale International, Inc., which is a wholly-owned subsidiary of Zale Corporation. All significant intercompany transactions have been eliminated. The Consolidated Financial Statements are unaudited and have been prepared by the Company in accordance with accounting principles generally accepted in the United States for interim financial information. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In management's opinion, all material adjustments and disclosures necessary for a fair presentation have been made. The accompanying Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements and related notes thereto included in the Company's Form 10-K for the fiscal year ended July 31, 2002. The classifications in use at January 31, 2003, have been applied to the financial statements for July 31, 2002 and January 31, 2002.

The results of operations for the three and six month periods ended January 31, 2003 and 2002, are not indicative of the operating results for the full fiscal years due to the seasonal nature of the Company's business. Seasonal fluctuations in retail sales historically have resulted in higher earnings in the quarter of the fiscal year that includes the holiday selling season.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**

**EARNINGS PER COMMON SHARE**

Basic earnings per share is computed by dividing income available to common shareholders by the weighted average number of common shares outstanding for the reporting period. Diluted earnings per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock. Outstanding stock options issued by the Company represent the only dilutive effect reflected in diluted weighted average shares. There were antidilutive common stock equivalents of 1,577,250 and 904,310 outstanding for the three months ended January 31, 2003 and January 31, 2002, respectively. There were antidilutive common stock equivalents of 1,913,846 and 922,467 outstanding for the six months ended January 31, 2003 and January 31, 2002, respectively.

	Three Months Ended January 31,		Six Months Ended January 31,	
	2003	2002	2003	2002
(amounts in thousands, except per share amounts)				
Earnings (loss) before effect of accounting change	\$ (46,222)	\$ 94,995	\$ (52,945)	\$ 91,345
Net (loss) earnings available to shareholders	(46,222)	94,995	(52,945)	132,632
<b>Basic:</b>				
Weighted average number of common shares outstanding	32,081	34,876	32,522	34,833
Earnings (loss) per share before effect of accounting change	\$ (1.44)	\$ 2.72	\$ (1.63)	\$ 2.62
Net (loss) earnings per common share basic	\$ (1.44)	\$ 2.72	\$ (1.63)	\$ 3.81
<b>Diluted:</b>				
Weighted average number of common shares outstanding	32,081	34,876	32,522	34,833
Effect of dilutive stock options		323		179
Weighted average number of common shares outstanding as adjusted	32,081	35,199	32,522	35,012
(Loss) Earnings per share before effect of accounting change	\$ (1.44)	\$ 2.70	\$ (1.63)	\$ 2.61
Net (loss) earnings per common share diluted	\$ (1.44)	\$ 2.70	\$ (1.63)	\$ 3.79

**STOCK REPURCHASE PLAN**

In July 2002, the Company announced a stock repurchase program pursuant to which the Company, from time to time at the discretion of management and the Board of Directors and in accordance with the Company's usual policies and applicable securities laws, may purchase up to an aggregate of \$50 million of Zale Corporation common stock on the open market through July 31, 2003. During fiscal year 2002, the Company purchased 0.2 million shares at an aggregate cost of \$4 million. In October 2002, the Company repurchased 1.5 million shares, at an aggregate cost of \$46 million. In total, the Company repurchased 1.7 million shares at a cost of \$50 million to complete this program. Additionally, the Company may expand the repurchase program going forward.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**

**COMPREHENSIVE INCOME**

Comprehensive (loss) income is defined as the change in equity during a period from transactions and other events, except those resulting from investments by and distributions to stockholders. The components of comprehensive (loss) income for the three and six month periods ended January 31, 2003 and 2002 are as follows:

	Three Months Ended January 31,		Six Months Ended January 31,	
	2003	2002	2003	2002
(amounts in thousands)				
Net (Loss) Earnings	\$ (46,222)	\$ 94,995	\$ (52,945)	\$ 132,632
Other Comprehensive (Loss) Income:				
Unrealized loss on investment securities, net	(132)	(313)	(714)	(199)
Unrealized gain (loss) on derivative instruments	303	(22)	413	26
Cumulative translation adjustments	2,637	9	3,927	(4,093)
Total Comprehensive (Loss) Income	<u>\$ (43,414)</u>	<u>\$ 94,669</u>	<u>\$ (49,319)</u>	<u>\$ 128,366</u>

**LONG-TERM DEBT**

In order to support the Company's growth plans and seasonal borrowing needs, the Company maintains an unsecured Revolving Credit Agreement. The Revolving Credit Agreement provides for (i) a U.S. Revolving Credit facility, in the aggregate principal amount of up to \$215 million in commitments by certain U.S. lenders, including a \$10 million sublimit for letters of credit, and (ii) a separate Canadian Revolving Credit facility, which provides for Canadian Dollar denominated loans in the aggregate principal amount of up to a U.S. Dollar equivalent of \$10 million in commitments by a Canadian lender. The total amount of commitments under the Revolving Credit Agreement to the Company and its subsidiaries is approximately \$225 million, and the facility expires in 2005. Under the Revolving Credit Agreement the Company may, subject to approval of the U.S. Agent or the Canadian Agent, as the case may be, increase the total U.S. commitment to \$285 million and the Canadian commitment to a U.S. dollar equivalent of \$25 million, provided that the commitments together do not exceed a U.S. Dollar equivalent of \$300 million. The increase can come from within or outside the bank group.

The revolving credit loans bear interest at floating rates as follows: (A) loans outstanding under the U.S. Revolving Credit facility bear interest, at the Company's option, at either (i) the applicable Eurodollar Rate plus a margin equal to 0.50 percent (subject to adjustment), or (ii) the Base Rate (which is the higher of the annual rate of interest announced from time to time by the agent bank under the Revolving Credit Agreement as its base rate or 0.50 percent plus the Federal Funds Effective Rate); and (B) loans outstanding under the Canadian Revolving Credit facility bear interest, at the Company's option, at either (i) a Bankers' Acceptance Discount Rate (which varies depending upon whether the Canadian Lender is a bank named under Schedule I or II to the Bank Act (Canada) or neither) plus a margin equal to 0.50 percent (subject to adjustment), or (ii) the annual rate of interest announced from time to time by the Canadian agent bank under the Revolving Credit Agreement as its prime rate for commercial loans in Canadian Dollars to borrowers in Canada. At January 31, 2003, there were no outstanding amounts under the U.S. Revolving Credit or the Canadian Revolving Credit facility. The Revolving Credit Agreement contains certain restrictive covenants, which, among other restrictions, requires the Company to comply with certain financial covenants, including limitations on indebtedness, investments, capital expenditures, and other restricted payments (including repurchases of the Company's common stock). The Company is currently in compliance with all of its obligations under the Revolving Credit Agreement.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**

In order to support the Company's longer term capital financing requirements, the Company issued \$100 million of Senior Notes (the "Senior Notes") on September 23, 1997. These notes bear interest at 8 ½ percent and are due in 2007. In fiscal year 2002, the Company repurchased on the open market and cancelled \$13 million of the Senior Notes. The Senior Notes are unsecured and are fully and unconditionally guaranteed by ZDel. The proceeds were utilized to repay indebtedness under the Company's Revolving Credit Agreement and for general corporate purposes. The indenture relating to the Senior Notes contains certain restrictive covenants including but not limited to limitations on indebtedness, limitations on dividends and other restricted payments (including repurchases of the Company's common stock), limitations on transactions with affiliates, limitations on liens and limitations on disposition of proceeds of asset sales, among others. The Company is currently in compliance with all of its obligations under the Senior Notes.

**DERIVATIVE FINANCIAL INSTRUMENTS**

The Company recognizes all derivative instruments as either assets or liabilities in the statement of financial position measured at fair value. The Company does not utilize derivative financial instruments for trading or speculative purposes.

The Company enters into foreign currency forward exchange contracts solely to reduce the effects of fluctuating foreign currency exchange rates. The Company enters into forward exchange contracts with terms that are no longer than twelve months. These contracts are used to hedge certain forecasted inventory, advertising, and purchases relating to real estate activities anticipated to be incurred each fiscal year, denominated in foreign currencies for periods and amounts consistent with the Company's identified exposures. The purpose of the hedging activities is to minimize the effect of foreign exchange rate movements on cash flows. All foreign exchange contracts are denominated in Canadian dollars and are with one financial institution rated as investment grade by a major rating agency. No fees or up front payments are required when using these foreign exchange contracts.

The Company enters into forward contracts for the purchase of gold in order to reduce the effects of fluctuating gold prices on the cost of inventory. The Company hedges certain planned inventory purchases covering a designated period, usually less than four months, and not longer than twelve months. These contracts are used to hedge forecasted inventory purchases of finished goods made of gold for periods on amounts consistent with the Company's identified exposure. The purpose of the hedging activities is to minimize the effect of gold price movements on cash flows. All forward contracts are with one financial institution rated as investment grade by a major rating agency. No fees or up front payments are required when using these commodity forwards. These contracts settle on a net basis.

The Company documents all relationships between hedging instruments and hedged items, as well as its risk-management objective and strategy for undertaking various hedge transactions. The Company also assesses, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in cash flows and changes in expense relating to hedged items. When it is determined that a derivative is not highly effective as a hedge or that it has ceased to be a highly effective hedge, the Company discontinues hedge accounting prospectively.

Changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recorded in Accumulated Other Comprehensive (Loss) Income to the extent that they are effective. The amounts are relieved from Other Comprehensive (Loss) Income during the same period the hedged transaction is recorded in earnings. Any hedge ineffectiveness and changes in the fair value of instruments that do not qualify as hedges are reported in current period earnings.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**

As of January 31, 2003 and 2002, the Company had no outstanding forward contracts to purchase gold. The gains and losses on forward contracts realized for the three and six month periods ended January 31, 2003 and 2002 were immaterial to the Company's Consolidated Statement of Operations. The Company estimates that the unrealized gains of \$0.4 million included in Accumulated Other Comprehensive (Loss) will be recognized into earnings within the next twelve months, corresponding with the sale of the related inventory. The Company had no foreign currency forward contracts outstanding at January 31, 2003. As of January 31, 2002, the Company had \$7.9 million of foreign currency forward exchange contracts outstanding. The fair value of these foreign currency forward exchange contracts recorded on the accompanying Consolidated Balance Sheet at January 31, 2002 was \$41,400.

**COMMITMENTS AND CONTINGENCIES**

The Company is involved in certain legal actions and claims arising in the ordinary course of business. The Company currently believes that such litigation and claims, both individually and in the aggregate, will be resolved without material effect on the Company's financial position or results of operations. However, litigation involves an element of uncertainty. Future developments could result in significant changes in litigation reserves.

On November 3, 1999, a plaintiff amended a complaint filed in the Circuit Court for Colbert County, State of Alabama to commence a purported class action against the Company, Jewelers National Bank, Zale Indemnity Company, Zale Life Insurance Company, Jewelers Financial Services, Jewel Re-Insurance, Ltd. and certain employees of the Company. On July 21, 2000, the same plaintiff commenced a purported class action in the United States District Court for the Eastern District of Texas, Texarkana Division against the Company, Jewelers National Bank, Zale Indemnity Company, Zale Life Insurance Company, Jewel Re-Insurance, Ltd. and certain employees of the Company. Both purported class actions concern allegations that the defendants marketed credit insurance to customers in violation of state statutory and common laws and bring claims based on, *inter alia*, fraud, breach of contract and consumer protection laws. The federal complaint alleges that the Company's credit insurance practices violated federal anti-racketeering laws. In both complaints, the plaintiff seeks, among other things, compensatory and punitive damages, as well as injunctive relief. Both actions are in the discovery stage, and neither has been certified as a class action. The Company has reached an oral agreement with counsel for the plaintiff to settle these actions. The settlement is subject to the approval of the respective courts.

On October 23, 2001, a plaintiff filed a complaint against Zale Corporation and Zale Delaware, Inc. in the Superior Court of California, County of Los Angeles, Central District. The complaint is a purported class action on behalf of current and former salaried store managers and assistant store managers of the Company in California. The complaint alleged that these individuals were entitled to overtime pay and should not have been classified as exempt employees under California law. Plaintiff sought recovery of overtime pay, declaratory relief and attorneys' fees. The Company has reached an agreement with counsel for the plaintiff to settle the complaint. The settlement is subject to the approval of the court.

The Company has established reserves based on the current status of each case. Certification of the matters as class actions could result in adjustments to the reserves.

**GOODWILL**

On July 21, 2001, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 141 (SFAS No. 141) Business Combinations. SFAS No. 141 establishes specific criteria for the recognition of intangible assets subsequent to their acquisition, including negative goodwill. Negative goodwill related to future acquisitions should be recorded as an extraordinary item. Upon adoption, existing negative goodwill (or excess of revalued net assets over stockholders investment) should be written off as a change in accounting principle. The Company adopted SFAS No. 141 in the first quarter of fiscal year 2002. As a result, the Company recognized a cumulative effect of a change in accounting principle of approximately \$41.3 million, in the first quarter of fiscal year 2002 related to the write off of the Excess of Revalued Net Assets Over Stockholders Investment.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**

In accordance with SFAS No. 142, the Company tests goodwill for impairment annually, at the end of its second quarter, or more frequently if events occur which indicate a potential reduction in the fair value of a reporting unit's net assets below its carrying value. An impairment is deemed to exist if the net book value of a reporting unit exceeds its estimated fair value. In the second quarter of fiscal year 2003, the Company performed its annual review for impairment of goodwill related to its Piercing Pagoda, Inc., People's Jewellers and other smaller acquisitions. The Company has concluded that there is no evidence of impairment related to the Goodwill of approximately \$53.2 million recorded for the People's acquisition and \$5 million for other smaller acquisitions. To perform the impairment test for Piercing Pagoda, the Company engaged an independent third party valuation firm. This firm calculated the estimated fair value of Piercing Pagoda. The calculation indicated that the fair value of Piercing Pagoda was lower than its carrying value, reflective of the current market conditions and lower than expected performance. The Company recorded a non-cash charge of \$136.3 million in the second quarter of fiscal year 2003, which is included as a component of operating earnings in the Consolidated Statement of Operations, to reduce the carrying value of the Piercing Pagoda goodwill to approximately \$19 million. This impairment charge, being non-cash in nature, does not directly affect the Company's liquidity, although the Company is currently limited under the terms of its Revolving Credit Agreement and the indenture for its Senior Notes in its ability to make certain future discretionary payments, such as repurchasing stock, until it accumulates future earnings or modifies the agreements. After this charge, the Company has a net book value of approximately \$96 million related to Piercing Pagoda.

**FINANCIAL ACCOUNTING PRONOUNCEMENTS**

On December 31, 2002, the Financial Accounting Standards Board (FASB) issued SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure (SFAS 148), which amends SFAS No. 123, Accounting for Stock-Based Compensation (SFAS 123). SFAS 148 provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS 148 amends the disclosure requirements of SFAS 123 to require more prominent and more frequent disclosures in financial statements of the effects of stock-based compensation. These expanded disclosures will be required for the Company's third quarter ending April 30, 2003. The Company anticipates that it will continue to apply Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees. Accordingly, the Company believes that the adoption of this standard will have no material impact on its financial position, results of operations or cash flows.

In November 2002, the Emerging Issues Task Force (EITF) reached a consensus on Issue 1 of Issue 02-16, Accounting by a Reseller for Cash Consideration Received from a Vendor. This issue addresses circumstances under which cash consideration received from a vendor by a reseller should be considered (a) an adjustment of the prices of the vendor's product and therefore, characterized as a reduction of cost of sales, (b) an adjustment to cost incurred by the reseller and therefore characterized as a reduction of that expense, or (c) a payment for assets or services delivered to the vendor and therefore, characterized as revenue on the income statement. The consensus on EITF 02-16 should be applied prospectively to new arrangements, or modifications to existing arrangements, entered into as of January 1, 2003. The Company has adopted the provisions of the consensus EITF 02-16, and that adoption had no impact on its financial position, results of operations or cash flows for the current reporting periods. The Company is currently evaluating the impact on future periods.

In November 2002, the Emerging Issues Task Force (EITF) discussed issue 00-21, Revenue Arrangements with Multiple Deliverables. This issue addresses when and, if so, how an arrangement involving multiple deliverables should be divided into separate units of accounting. The principles are: (a) how the arrangement consideration should be measured, (b) whether the arrangement should be divided into separate units of accounting for revenue recognition purposes, and (c) how the arrangement consideration should be allocated among the separate units of accounting. The consensus on EITF 00-21 should be applied prospectively for revenue arrangements entered into fiscal years beginning after December 15, 2002. The Company will adopt EITF 00-21 for the first quarter of fiscal year 2004. The Company is currently evaluating the impact that EITF 00-21 will have on its financial position, results of operations or cash flows.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**

**GUARANTEE OBLIGATIONS**

In November 2002, the Financial Accounting Standards Board issued Interpretation No. 45 ( FIN 45 ), Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others . FIN 45 addresses the disclosures to be made by a guarantor in its interim and annual financial statements about its obligations under guarantees, and clarifies the requirements related to the recognition of a liability by a guarantor for the obligations undertaken in issuing that guarantee. The adoption of FIN 45 did not have an impact on the Company's statement of financial position or results of operations. However, specific credit and product warranty programs are subject to the following disclosure in interim and annual financial statements.

*Credit Programs.* Citi Commerce Solutions ( Citi ), a subsidiary of CitiGroup provides financing to the Company's customers through the Company's private label credit card program, in exchange for payment by the Company of a merchant fee (subject to periodic adjustment) based on a percentage of each credit card sale. The receivables established thru the issuance of credit by Citi are originated and owned by Citi. As defined in the agreement with Citi, losses related to a standard credit account (an account within the credit limit approved under the original merchant agreement between the Company and Citi) are assumed entirely by Citi without recourse to the Company, except where a Company employee violates the credit procedures agreed to in the merchant agreement.

However, in an effort to better service customers, the Company and Citi developed two programs that extend credit to qualifying customers beyond the standard credit account. The incremental credit extension is at the Company's discretion, and is based upon either additional down payments made at the time of sale or the total amount of the sale transaction. The Company bears a portion of customer default losses as defined in the agreement with Citi arising from these accounts.

Based on account balances for the shared risk programs as of January 31, 2003, the Company's maximum potential payment would be approximately \$29 million if the entire portfolio defaulted. Based on historical performance, losses in these portfolios absorbed by the Company have been less than \$800,000 since August 2000. Prior to fiscal year 2003, the Company was liable for all losses under these shared risk programs. Losses in fiscal year 2003 under new terms with Citi that limit the Company's losses were less than \$40,000 through January 31, 2003. The reserve for both portfolios is approximately \$500,000 which the Company believes is adequate based on the historical trend of actual losses.

*Product Warranty Programs.* The Company sells extended service agreements ( ESA ) to customers to cover sizing and breakage on certain product purchased from the Company for a two-year period. The revenue on these agreements is recognized over the period the services are performed. As of January 31, 2003 and 2002, the Company has \$31.2 million and \$30.7 million, respectively, in deferred ESA revenue.

In addition to ESA, the Company provides warranty services not covered by the extended service agreements. These types of services cover repair work on certain diamond merchandise sold as long as the customer follows certain inspection practices over the time of ownership of the merchandise. As of January 31, 2003 and 2002, the Company has \$3.5 million accrued for potential non-ESA warranty issues based primarily on historical experience of actual expenses.

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENT (unaudited)-(continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION**

The changes in the Company's product warranty liability for the reporting periods is as follows:

	<b>Three Months Ended January 31,</b>		<b>Six Months Ended January 31,</b>	
	<b>2003</b>	<b>2002</b>	<b>2003</b>	<b>2002</b>
	<b>(amounts in thousands)</b>			
Beginning Balance	\$ 31,387	\$ 29,915	\$ 32,541	\$ 30,394
Extended Warranty Sales	15,620	13,974	22,774	20,269
Extended Warranty Income Recognized	(12,291)	(9,700)	(20,599)	(16,474)
Ending Balance	<u>\$ 34,716</u>	<u>\$ 34,189</u>	<u>\$ 34,716</u>	<u>\$ 34,189</u>

On September 23, 1997, the Company sold \$100 million in aggregate principal amount of 8 ½ percent Senior Notes (the "Senior Notes") due 2007 by means of an offering memorandum to qualified institutional buyers under Rule 144A promulgated under the Securities Act of 1933, as amended. Currently, \$87 million of the Senior Notes remain outstanding.

The Company's payment obligations under the Senior Notes are guaranteed by ZDel (the "Guarantor Subsidiary"). Such guarantee is full and unconditional with respect to ZDel. Separate financial statements of the Guarantor Subsidiary are not presented because the Company's management has determined that they would not be material to investors. The following supplemental financial information sets forth, on an unconsolidated basis, statements of operations, balance sheets, and statements of cash flow information for the Company ("Parent Company Only"), for the Guarantor Subsidiary and for the Company's other subsidiaries (the "Non-Guarantor Subsidiaries"). The supplemental financial information reflects the investments of the Company and the Guarantor Subsidiary in the Guarantor and Non-Guarantor Subsidiaries using the equity method of accounting. Certain reclassifications have been made to provide for uniform disclosure of all periods presented. These reclassifications are not material.



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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**

Three Months Ended January 31, 2003  
(unaudited)  
(amounts in thousands)

	<b>Parent Company Only</b>	<b>Guarantor Subsidiary</b>	<b>Non-Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Total Revenues	\$	\$826,392	\$81,967	\$	\$908,359
Total Costs and Expenses:					
Cost of Sales		420,554	40,918		461,472
Selling, General and Administrative Expenses	37	263,946	22,201		286,184
Cost of Insurance Operations		(117)	2,295		2,178
Depreciation and Amortization Expense		12,658	1,077		13,735
Impairment of Goodwill		136,300			136,300
Operating (Loss) Earnings	(37)	(6,949)	15,476		8,490
Interest Expense, Net	(13,348)	15,128	28		1,808
Earnings (Loss) Before Income Taxes	13,311	(22,077)	15,448		6,682
Income Taxes	4,924	42,265	5,715		52,904
Earnings Before Equity in Earnings of Subsidiaries	8,387	(64,342)	9,733		(46,222)
Equity in Earnings of Subsidiaries	(54,609)	3,286		51,323	
Net (Loss) Earnings	\$ (46,222)	\$ (61,056)	\$ 9,733	\$51,323	\$ (46,222)

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**

Three Months Ended January 31, 2002  
(unaudited)  
(amounts in thousands)

	<b>Parent Company Only</b>	<b>Guarantor Subsidiary</b>	<b>Non-Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Total Revenues	\$	\$817,379	\$79,754	\$	\$897,133
Total Costs and Expenses:					
Cost of Sales		410,942	40,437		451,379
Selling, General and Administrative Expenses	37	259,167	21,016		280,220
Cost of Insurance Operations			1,835		1,835
Depreciation and Amortization Expense		13,655	1,015		14,670
Unusual Item-Retiree Medical Curtailment Gain		(3,502)			(3,502)
Operating (Loss) Earnings	(37)	137,117	15,451		152,531
Interest Expense, Net	(13,348)	15,232	(10)		1,874
Earnings (Loss) Before Income Taxes	13,311	121,885	15,461		150,657
Income Taxes	4,896	45,058	5,708		55,662
Earnings Before Equity in Earnings of Subsidiaries	8,415	76,827	9,753		94,995
Equity in Earnings of Subsidiaries	86,580	3,491		(90,071)	
Net Earnings	\$ 94,995	\$ 80,318	\$ 9,753	\$(90,071)	\$ 94,995

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**

Six Months Ended January 31, 2003  
(unaudited)  
(amounts in thousands)

	<b>Parent Company Only</b>	<b>Guarantor Subsidiary</b>	<b>Non- Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Total Revenues	\$	\$ 1,197,464	\$ 123,012	\$	\$ 1,320,476
Total Costs and Expenses:					
Cost of Sales		605,107	60,713		665,820
Selling, General and Administrative Expenses	75	448,588	37,623		486,286
Cost of Insurance Operations		2	4,410		4,412
Depreciation and Amortization Expense		25,833	2,119		27,952
Impairment of Goodwill		136,300			136,300
Operating (Loss) Earnings	(75)	(18,366)	18,147		(294)
Interest Expense, Net	(26,696)	30,289	103		3,696
Earnings (Loss) Before Income Taxes	26,621	(48,655)	18,044		(3,990)
Income Taxes	9,850	32,430	6,675		48,955
Earnings Before Equity in Earnings of Subsidiaries	16,771	(81,085)	11,369		(52,945)
Equity in Earnings of Subsidiaries	(69,716)	4,792		64,924	
Net (Loss) Earnings	\$ (52,945)	\$ (76,293)	\$ 11,369	\$ 64,924	\$ (52,945)

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**

Six Months Ended January 31, 2002  
(unaudited)  
(amounts in thousands)

	Parent Company Only	Guarantor Subsidiary	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Total Revenues	\$	\$ 1,187,469	\$ 119,542	\$	\$ 1,307,011
Total Costs and Expenses:					
Cost of Sales		591,149	59,621		650,770
Selling, General and Administrative Expenses	75	441,133	36,787		477,995
Cost of Insurance Operations			3,703		3,703
Depreciation and Amortization Expense		27,193	2,089		29,282
Unusual Item-Retiree Medical Curtailment Gain		(3,502)			(3,502)
Operating (Loss) Earnings	(75)	131,496	17,342		148,763
Interest Expense, Net	(26,696)	30,584	21		3,909
Earnings (Loss) Before Income Taxes	26,621	100,912	17,321		144,854
Income Taxes	9,834	37,277	6,398		53,509
Earnings Before Effect of Accounting Change	16,787	63,635	10,923		91,345
Effect of a Change in Accounting for the Write off of the Excess of Revalued Net Assets Over Stockholders Investment		(41,287)			(41,287)
Earnings Before Equity in Earnings of Subsidiaries	16,787	104,922	10,923		132,632
Equity in Earnings of Subsidiaries	115,845	5,327		(121,172)	
Net Earnings	\$ 132,632	\$ 110,249	\$ 10,923	\$ (121,172)	\$ 132,632

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET**

January 31, 2003  
(unaudited)  
(amounts in thousands)

ASSETS					
	Parent Company Only	Guarantor Subsidiary	Non-Guarantor Subsidiaries	Eliminations	Consolidated
<hr/>					
Current Assets:					
Cash and Cash Equivalents	\$	\$ 152,003	\$ 20,827	\$	\$ 172,830
Merchandise Inventories		734,813	77,113		811,926
Other Current Assets		41,030	9,575		50,605
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Current Assets		927,846	107,515		1,035,361
Investment in Subsidiaries	12,869	65,658		(78,527)	
Property and Equipment, Net		248,678	23,378		272,056
Intercompany Receivable	907,414			(907,414)	
Goodwill, Net		24,394	53,224		77,618
Other Assets		2,475	30,483		32,958
Deferred Tax Assets, Net	1,446	32,730	(2,666)		31,510
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Assets	\$921,729	\$1,301,781	\$211,934	\$(985,941)	\$1,449,503
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
LIABILITIES AND STOCKHOLDERS INVESTMENT					
Current Liabilities:					
Accounts Payable and Accrued Liabilities	\$ 4,214	\$ 370,125	\$ 26,043	\$	\$ 400,382
Deferred Tax Liability, Net	646	10,694	(1,281)		10,059
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Current Liabilities	4,860	380,819	24,762		410,441
Non-current Liabilities		98,630	7,481		106,111
Intercompany Payable		902,901	4,612	(907,513)	
Long-term Debt	86,769				86,769
Total Stockholders Investment	830,100	(80,569)	175,079	(78,428)	846,182
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Liabilities and Stockholders Investment	\$921,729	\$1,301,781	\$211,934	\$(985,941)	\$1,449,503
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET**

January 31, 2002  
(unaudited)  
(amounts in thousands)

ASSETS					
	Parent Company Only	Guarantor Subsidiary	Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Current Assets:</b>					
Cash and Cash Equivalents	\$	\$ 142,520	\$ 22,362	\$	\$ 164,882
Merchandise Inventories		709,169	69,266		778,435
Other Current Assets		41,276	5,648		46,924
Total Current Assets		892,965	97,276		990,241
Investment in Subsidiaries	193,674	63,761		(257,435)	
Property and Equipment, Net		278,302	19,873		298,175
Intercompany Receivable	876,594		6,366	(882,960)	
Goodwill, Net		164,325	51,117		215,442
Other Assets		1,998	32,813		34,811
Deferred Tax Assets, Net	785	39,814	(453)		40,146
Total Assets	\$ 1,071,053	\$ 1,441,165	\$ 206,992	\$ (1,140,395)	\$ 1,578,815
<b>LIABILITIES AND STOCKHOLDERS INVESTMENT</b>					
<b>Current Liabilities:</b>					
Accounts Payable and Accrued Liabilities	\$ 4,648	\$ 345,350	\$ 24,340	\$	\$ 374,338
Deferred Tax Liability, Net	646	19,707	(1,379)		18,974
Total Current Liabilities	5,294	365,057	22,961		393,312
Non-current Liabilities		103,325	7,861		111,186
Intercompany Payable		879,153	3,534	(882,687)	
Long-term Debt	99,686				99,686
Total Stockholders Investment	966,073	93,630	172,636	(257,708)	974,631
Total Liabilities and Stockholders Investment	\$ 1,071,053	\$ 1,441,165	\$ 206,992	\$ (1,140,395)	\$ 1,578,815

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION- (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**

Six Months Ended January 31, 2003  
(unaudited)  
(amounts in thousands)

	Parent Company Only	Guarantor Subsidiary	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Net Cash Provided by (Used in) Operating Activities	\$ 44,629	\$ 98,721	\$ 7,907	\$(2,000)	\$ 149,257
Net Cash Flows from Investing Activities:					
Additions to property and equipment		(14,885)	(2,830)		(17,715)
Dispositions of property and equipment		1,010	58		1,068
Purchase of available for sale investments			(8,532)		(8,532)
Proceeds from sale of available for sale investments			9,041		9,041
Net Cash Used in Investing Activities		(13,875)	(2,263)		(16,138)
Net Cash Flows from Financing Activities:					
Payments on revolving credit agreement		(128,800)	(37,849)		(166,649)
Borrowings under revolving credit agreement		128,800	37,849		166,649
Proceeds from exercise of stock options	310				310
Purchase of common stock	(45,601)				(45,601)
Dividends paid			(2,000)	2,000	
Net Cash (Used in) Provided by Financing Activities	(45,291)		(2,000)	2,000	(45,291)
Effect of Exchange Rate Changes on Cash			115		115
Net Increase in Cash and Cash Equivalents	(662)	84,846	3,759		87,943
Cash and Cash Equivalents at Beginning of Period	662	67,157	\$ 17,068		84,887
Cash and Cash Equivalents at End of Period	\$	\$ 152,003	\$ 20,827	\$	\$ 172,830

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**ZALE CORPORATION AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)- (continued)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING FINANCIAL INFORMATION- (continued)**

**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**

Six Months Ended January 31, 2002  
(unaudited)  
(amounts in thousands)

	<b>Parent Company Only</b>	<b>Guarantor Subsidiary</b>	<b>Non-Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Net Cash Provided by (Used in) Operating Activities	\$(3,156)	\$ 159,156	\$ 20,722	\$(2,240)	\$ 174,482
Net Cash Flows from Investing Activities:					
Additions to property and equipment		(29,891)	(3,705)		(33,596)
Dispositions of property and equipment		1,815	126		1,941
Purchase of available for sale investments			(3,905)		(3,905)
Proceeds from sale of available for sale investments			3,002		3,002
Net Cash Used in Investing Activities		(28,076)	(4,482)		(32,558)
Net Cash Flows from Financing Activities:					
Payments on revolving credit agreement		(219,300)	(20,356)		(239,656)
Borrowings under revolving credit agreement		219,300	10,932		230,232
Proceeds from exercise of stock options	5,080				5,080
Purchase of common stock	(1,924)				(1,924)
Dividends paid			(2,240)	2,240	
Net Cash Provided by (Used in) Financing Activities	3,156		(11,664)	2,240	(6,268)
Effect of Exchange Rate Changes on Cash			(164)		(164)
Net Increase in Cash and Cash Equivalents		131,080	4,412		135,492
Cash and Cash Equivalents at Beginning of Period		11,440	17,950		29,390
Cash and Cash Equivalents at End of Period	\$	\$ 142,520	\$ 22,362	\$	\$ 164,882



**Table of Contents****Item 2.****ZALE CORPORATION AND SUBSIDIARIES MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

This discussion and analysis should be read in conjunction with the unaudited Consolidated Financial Statements of the Company (and the related notes thereto) included elsewhere in this report and the Company's Form 10-K for the fiscal year ended July 31, 2002.

**Results of Operations**

The following table sets forth certain financial information from the Company's unaudited Consolidated Statements of Operations expressed as a percentage of total revenues.

	Three Months Ended January 31,		Six Months Ended January 31,	
	2003	2002	2003	2002
Total Revenues	100.0%	100.0%	100.0%	100.0%
Cost of Sales	50.9	50.4	50.5	49.8
Selling, General and Administrative Expenses	31.5	31.2	36.8	36.6
Cost of Insurance Operations	0.2	0.2	0.3	0.3
Depreciation and Amortization Expense	1.5	1.6	2.1	2.2
Impairment of Goodwill	15.0		10.3	
Unusual Item-Retiree Medical Curtailment Gain		(0.4)		(0.3)
Operating Earnings	0.9	17.0	0.0	11.4
Interest Expense, Net	0.2	0.2	0.3	0.3
Earnings (Loss) Before Income Taxes	0.7	16.8	(0.3)	11.1
Income Taxes	5.8	6.2	3.7	4.1
Loss (Earnings) Before Effect of Accounting Change	(5.1)	10.6	(4.0)	7.0
Effect of Change in Accounting for the Write Off of the Excess of Revalued Net Assets over Stockholder's Investment				(3.1)
Net (Loss) Earnings	(5.1%)	10.6%	(4.0%)	10.1%

**Three Months Ended January 31, 2003 Compared to Three Months Ended January 31, 2002**

**Total Revenues.** Total Revenues for the three months ended January 31, 2003 were \$908.4 million, an increase of 1.3 percent over total revenues of \$897.1 million for the same period in the prior year. Comparable store sales increased 1.1 percent in the three months ended January 31, 2003 over the same period in the prior year, on a constant currency basis. Comparable store sales include sales for those stores that were in operation for a full 12-month period in both the current year and prior year.

The revenue increase is primarily due to the continued strength of the solitaire and bridal categories. Proprietary diamonds, three stone jewelry, and white metals continue to be the Company's best sellers. These items contributed to the improvement in the average check over the prior year.

Despite the continued uncertainty of the economy, the moderate brands had a stronger performance that offset the negative trend of both the high-end business and the kiosk business. The kiosk brand had a lower than expected performance due to decreases in mall traffic and teen spending, as well as a merchandising strategy during the holidays that did not meet expectations.

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**Gross Margin.** Gross Margin as a percentage of revenues was 49.1 for the three months ended January 31, 2003, a decrease of 0.5 percentage points over the same period in the prior year. The gross margin decrease was driven primarily by higher promotional markdowns, especially in the kiosk brand. Additionally, a continued shift in the merchandise mix to bridal and solitaire categories, which traditionally have lower margins, contributed to the decrease in gross margins.

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The Company's LIFO provision was \$2.7 million and \$3.7 million for the three months ended January 31, 2003 and 2002, respectively. As stated in Critical Accounting Policies and Estimates in the Company's Form 10-K for the fiscal year ended July 31, 2002, and the Notes to the Consolidated Financial Statements, the quarterly LIFO calculation requires estimates of inflation trends, purchases and ending inventory levels for the total fiscal year. Actual inflation rates and inventory balances as of July 31, 2003 may be different than interim estimates.

***Selling, General and Administrative Expenses.*** Selling, General and Administrative ( SG&A ) expenses increased to 31.5 percent of revenues for the three months ended January 31, 2003, from 31.2 percent of revenues for the three months ended January 31, 2002. This increase is primarily due to an increase in advertising and slightly higher provisions for medical costs, as well as provisions for impairment of fixed assets. SG&A spending was reduced where appropriate given sales trends.

***Cost of Insurance Operations.*** The Cost of Insurance Operations at 0.2 percent of revenues, remained unchanged as a percent of revenues from the prior year.

***Depreciation and Amortization Expense.*** Depreciation and Amortization Expense decreased by \$0.9 million, primarily due to reduced capital expenditures over the past two years. Older assets are being retired or have been fully depreciated.

***Impairment of Goodwill.*** In accordance with SFAS No. 142, the Company tests goodwill for impairment annually, at the end of its second quarter, or more frequently if events occur which indicate a potential reduction in the fair value of a reporting unit's net assets below its carrying value. An impairment is deemed to exist if the net book value of a reporting unit exceeds its estimated fair value. In the second quarter of fiscal year 2003, the Company performed its annual review for impairment of goodwill related to its Piercing Pagoda, Inc., People's Jewellers and other smaller acquisitions. The Company has concluded that there is no evidence of impairment related to the Goodwill of approximately \$53.2 million recorded for the People's acquisition and \$5 million for other smaller acquisitions. To perform the impairment test for Piercing Pagoda, the Company engaged an independent third party valuation firm. This firm calculated the estimated fair value of Piercing Pagoda. The calculation indicated that the fair value of Piercing Pagoda was lower than its carrying value, reflective of the current market conditions and lower than expected performance. The Company recorded a non-cash charge of \$136.3 million in the second quarter of fiscal year 2003, which is included as a component of operating earnings in the Consolidated Statement of Operations, to reduce the carrying value of the Piercing Pagoda goodwill to approximately \$19 million. This impairment charge, being non-cash in nature, does not directly affect the Company's liquidity, although the Company is currently limited under the terms of its Revolving Credit Agreement and the indenture for its Senior Notes in its ability to make certain future discretionary payments, such as repurchasing stock, until it accumulates future earnings or modifies the agreements. After this charge, the Company has a net book value of approximately \$96 million related to Piercing Pagoda.

***Unusual Item-Retiree Medical Plan Curtailment Gain.*** In January 2002, the Company amended its Retiree Medical Plan to limit retiree health coverage to only those retirees who were already participants in the Plan and to those otherwise eligible employees who elected to retire prior to April 1, 2002. Retiree health benefits will no longer be available to those current employees who were previously in the eligible class of employees (i.e., those hired prior to November 15, 1994, if they retired at age 55 or older with 10 or more years of continuous service). In January 2002, the Company recorded a \$3.5 million gain related to this curtailment of its Retiree Medical Plan.

***Interest Expense, Net.*** Interest Expense, Net was \$1.8 million and \$1.9 million for the three months ended January 31, 2003 and 2002, respectively. The decrease is principally due to a reduction in the Senior Note balance offset somewhat by declining interest rates.

***Income Taxes.*** The Income Tax provision for the three month periods ended January 31, 2003 and 2002 was \$52.9 million and \$55.7 million, respectively, reflecting an effective tax rate of 37.0 percent excluding the goodwill impairment charge of \$136.3 million and 36.9 percent, respectively. The Company may realize a cash benefit from utilization of tax net operating loss carryforward ( NOL ) (after

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limitations) against current and future tax liabilities. As of January 31, 2003, the Company had remaining NOL (after limitations) of approximately \$111 million. The Company has not recognized a tax benefit associated with the writedown of Piercing Pagoda goodwill since the original acquisition was a nontaxable business combination for which the goodwill is not deductible for tax purposes.

### **Six Months Ended January 31, 2003 Compared to Six Months Ended January 31, 2002**

**Total Revenues.** Total Revenues for the six months ended January 31, 2003 were \$1.320 billion, an increase of 1.0 percent over total revenues of \$1.307 billion for the same period in the prior year. Comparable store sales increased 0.6 percent in the six months ended January 31, 2003 over the same period in the prior year, on a constant currency basis. Comparable store sales include sales for those stores that were in operation for a full 12-month period in both the current year and prior year.

The revenue increase is primarily due to the continued strength of the solitaire and bridal categories. Proprietary diamonds, three stone jewelry, and white metals continue to be the Company's best sellers. These items contributed to the improvement in the average check over the prior year.

Despite the continued uncertainty of the economy, the moderate brands had a stronger performance that offset the negative trend of the kiosk business. The kiosk brand had a lower than expected performance due to decreases in mall traffic and teen spending, as well as a merchandising strategy during the holidays that did not meet expectations.

**Gross Margin.** Gross Margin as a percentage of total revenues was 49.5 percent for the six month period ending January 31, 2003, a decrease of 0.7 percentage points over the same period in the prior year.

The gross margin decrease was driven primarily by higher promotional markdowns, especially in the kiosk brand. Additionally, a continued shift in the merchandise mix to bridal and solitaire categories, which traditionally have lower margins, contributed to the decrease in gross margins.

The Company's LIFO provision was \$2.7 million and \$3.7 million for the six months ended January 31, 2003 and 2002, respectively. As stated in Critical Accounting Policies and Estimates in the Company's Form 10-K for the fiscal year ended July 31, 2002, and the Notes to the Consolidated Financial Statements, the quarterly LIFO calculation requires estimates of inflation trends, purchases and ending inventory levels for the total fiscal year. Actual inflation rates and inventory balances as of July 31, 2003 may be different than interim estimates.

**Selling, General and Administrative Expenses.** Selling, General and Administrative Expenses increased to 36.8 percent of revenues for the six month period ending January 31, 2003, compared to 36.6 percent for the same period in the prior year, an increase of 0.2 percentage points. This increase is primarily due to slightly higher provisions for medical costs and litigation expenses, as well as a provisions for impairment of fixed assets. SG&A spending was reduced where appropriate given sales trends.

**Cost of Insurance Operations.** The Cost of Insurance Operations at 0.3 percent of revenues, remained unchanged as a percent of revenues from the prior year.

**Depreciation and Amortization Expense.** Depreciation and Amortization Expense decreased by \$1.3 million, primarily due to reduced capital expenditures over the past two years. Older assets are being retired or have been fully depreciated.

**Impairment of Goodwill.** In accordance with SFAS No. 142, the Company tests goodwill for impairment annually, at the end of its second quarter, or more frequently if events occur which indicate a potential reduction in the fair value of a reporting unit's net assets below its carrying value. An impairment is deemed to exist if the net book value of a reporting unit exceeds its estimated fair value. In the second quarter of fiscal year 2003, the Company performed its annual review for impairment of goodwill related to its Piercing Pagoda, Inc., People's Jewellers and other smaller acquisitions. The Company has concluded that there is no evidence of impairment related to the Goodwill of approximately \$53.2 million recorded for the People's acquisition and \$5 million for other smaller acquisitions. To perform the impairment test for Piercing Pagoda, the Company engaged an independent third party valuation firm. This firm calculated the estimated fair value

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of Piercing Pagoda. The calculation indicated that the fair value of Piercing Pagoda was lower than its carrying value, reflective of the current market conditions and lower than expected performance. The Company recorded a non-cash charge of \$136.3 million in the second quarter of fiscal year 2003, which is included as a component of operating earnings in the Consolidated Statement of Operations, to reduce the carrying value of the Piercing Pagoda goodwill to approximately \$19 million. This impairment charge, being non-cash in nature, does not directly affect the Company's liquidity, although the Company is currently limited under the terms of its Revolving Credit Agreement and the indenture for its Senior Notes in its ability to make certain future discretionary payments, such as repurchasing stock, until it accumulates future earnings or modifies the agreements. After this charge, the Company has a net book value of approximately \$96 million related to Piercing Pagoda.

**Unusual Item-Retiree Medical Plan Curtailment Gain.** In January 2002, the Company amended its Retiree Medical Plan to limit retiree health coverage to only those retirees who were already participants in the Plan and to those otherwise eligible employees who elected to retire prior to April 1, 2002. Retiree health benefits will no longer be available to those current employees who were previously in the eligible class of employees (i.e., those hired prior to November 15, 1994, if they retired at age 55 or older with 10 or more years of continuous service). In January 2002, the Company recorded a \$3.5 million gain related to this curtailment of its retiree medical plan.

**Interest Expense, Net.** Interest Expense, Net was \$3.7 million and \$3.9 million for the six months ended January 31, 2003 and 2002, respectively. The decrease is principally due to a reduction in the Senior Note balance offset somewhat by declining interest rates.

**Income Taxes.** The Income Tax provision for the six months ended January 31, 2003 and 2002 was \$49.0 million and \$53.5 million, respectively, reflecting an effective tax rate of 37.0 percent excluding the goodwill impairment charge of \$136.3 and 36.9 percent, respectively. The Company may realize a cash benefit from utilization of tax net operating loss carryforward (NOL) (after limitations) against current and future tax liabilities. As of January 31, 2003, the Company had remaining NOL (after limitations) of approximately \$111 million. The Company has not recognized a tax benefit associated with the writedown of Piercing Pagoda goodwill since the original acquisition was a nontaxable business combination for which the goodwill is not deductible for tax purposes.

**Effect of a Change in Accounting for the Write Off of the Excess of Revalued Net Assets Over Stockholders' Investment.** On July 21, 2001, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 141 (SFAS No. 141) Business Combinations. SFAS No. 141 establishes specific criteria for the recognition of intangible assets subsequent to their acquisition, including negative goodwill. Negative goodwill related to future acquisitions should be recorded as an extraordinary item. Upon adoption, existing negative goodwill (or excess of revalued net assets over stockholders' investment) should be written off as a change in accounting principle. The Company adopted SFAS No. 141 in the first quarter of fiscal year 2002. As a result, the Company recognized a cumulative effect of a change in accounting principle of approximately \$41.3 million, in the first quarter of fiscal year 2002 related to the write off of the Excess of Revalued Net Assets Over Stockholders' Investment.

## **Liquidity and Capital Resources**

The Company's cash requirements consist principally of funding inventory, capital expenditures primarily for new store growth, renovations, and upgrades to its management information systems and debt service. As of January 31, 2003 and 2002, the Company had unrestricted cash and cash equivalents of \$172.8 and \$164.9 million, respectively.

The retail jewelry business is highly seasonal, with a significant proportion of sales and operating income being generated in November and December of each year. Approximately 41 percent and 42 percent of the Company's annual revenues were made during the three months ended January 31, 2002 and 2001, respectively, which includes the holiday selling season. The Company's working capital requirements fluctuate during the year, increasing substantially during the fall season as a result of higher planned seasonal inventory levels.

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As previously discussed, the Company performed its annual review for impairment of goodwill related to its Piercing Pagoda, Inc. acquisition. This impairment review indicated that the market value of Piercing Pagoda was lower than its carrying value, reflective of the current market conditions and lower than expected performance. The Company performed an impairment calculation and recorded a non-cash charge of \$136.3 million in the second quarter of fiscal year 2003, which is included as a component of operating earnings in the Consolidated Statement of Operations, to reduce the carrying value of the Piercing Pagoda goodwill to approximately \$19 million. This impairment charge, being non-cash in nature, does not directly affect the Company's liquidity, although the Company is currently limited under the terms of its Revolving Credit Agreement and the indenture for its Senior Notes in its ability to make certain future discretionary payments, such as repurchasing stock, until it accumulates future earnings or modifies the agreements.

### ***Finance Arrangements***

In order to support the Company's seasonal borrowing needs, the Company maintains an unsecured Revolving Credit Agreement. The Revolving Credit Agreement provides for (i) a U.S. Revolving Credit facility in the aggregate principal amount of up to \$215 million in commitments by certain U.S. lenders, including a \$10 million sublimit for letters of credit, and (ii) a separate Canadian Revolving Credit facility, which provides for Canadian Dollar denominated loans in the aggregate principal amount of up to a U.S. Dollar equivalent of \$10 million in commitments by a Canadian lender. The total commitment under the Revolving Credit Agreement to the Company and its subsidiaries is approximately \$225 million. The facility expires in 2005. Under the Revolving Credit Agreement the Company may, subject to approval of the U.S. Agent or the Canadian Agent, as the case may be, increase the total U.S. commitment to \$285 million and the Canadian commitment to a U.S. Dollar equivalent of \$25 million provided that the commitments together do not exceed a U.S. Dollar equivalent of \$300 million.

The revolving credit loans bear interest at floating rates as follows: (A) loans outstanding under the U.S. Revolving Credit facility bear interest, at the Company's option, at either (i) the applicable Eurodollar Rate plus a margin equal to 0.50 percent (subject to adjustment), or (ii) the Base Rate (which is the higher of the annual rate of interest announced from time to time by the agent bank under the Revolving Credit Agreement as its base rate or 0.50 percent plus the Federal Funds Effective Rate); and (B) loans outstanding under the Canadian Revolving Credit facility bear interest, at the Company's option, at either (i) a Bankers' Acceptance Discount Rate (which varies depending upon whether the Canadian Lender is a bank named under Schedule I or II to the Bank Act (Canada) or neither) plus a margin equal to 0.50 percent (subject to adjustment), or (ii) the annual rate of interest announced from time to time by the Canadian agent bank under the Revolving Credit Agreement as its prime rate for commercial loans in Canadian Dollars to borrowers in Canada. At January 31, 2003, there were no outstanding amounts under the U.S. Revolving Credit facility or the Canadian Revolving Credit facility. The Revolving Credit Agreement contains certain restrictive covenants, which, among other restrictions, requires the Company to comply with certain financial covenants, including limitations on indebtedness, investments, capital expenditures and other restricted payments (including repurchases of the Company's common stock). The Company is currently in compliance with all of its obligations under the Revolving Credit Agreement.

In order to support the Company's longer term capital financing requirements, the Company issued \$100 million of Senior Notes (the "Senior Notes") on September 23, 1997. These notes bear interest at 8 ½ percent and are due in 2007. In fiscal year 2002, the Company repurchased on the open market and cancelled \$13 million of the Senior Notes. The Senior Notes are unsecured and are fully and unconditionally guaranteed by ZDel. The proceeds were utilized to repay indebtedness under the Company's Revolving Credit Agreement and for general corporate purposes. The indenture relating to the Senior Notes contains certain restrictive covenants including but not limited to limitations on indebtedness, limitations on dividends and other restricted payments (including repurchases of the Company's common stock), limitations on transactions with affiliates, limitations on liens and limitations on disposition of proceeds of asset sales, among others. The Company is currently in compliance with all of its obligations under the Senior Notes.

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### ***Capital Growth***

The Company plans to open 45 new locations, including 21 new kiosks, for which it expects to incur \$8 million in capital expenditures during fiscal year 2003. During fiscal year 2003, the Company anticipates spending \$20 million to remodel, relocate or refurbish 141 additional locations. The Company also estimates that it will make capital expenditures of \$9 million during fiscal year 2003 for enhancements to its management information systems and infrastructure expansion. In total, the Company anticipates spending no more than \$65 million on capital expenditures during fiscal year 2003. The Revolving Credit Agreement limits the Company's capital expenditures to \$145 million for fiscal year 2003.

### ***Other Activities Affecting Liquidity***

On July 17, 2002, the Company announced that its Board of Directors had approved a stock repurchase program under which the Company, from time to time and at management's discretion and in accordance with the Company's usual policies and applicable securities laws, may purchase up to an aggregate of \$50 million of Zale common stock on the open market through July 31, 2003. During fiscal year 2002, the Company purchased 0.2 million shares at an aggregate cost of \$4 million. In October 2002, the Company repurchased 1.5 million shares, at an aggregate cost of \$46 million. In total the Company repurchased 1.7 million shares at a cost of \$50 million to complete this program. Additionally, the Company may expand the repurchase program going forward.

Future liquidity will be enhanced to the extent that the Company is able to realize the cash benefit from utilization of its NOL against current and future tax liabilities. The cash benefit realized in fiscal year 2002 was approximately \$9 million. As of January 31, 2003, the Company had a NOL (after limitations) of \$111 million, which represents up to \$43 million in future tax benefits. The utilization of this asset is subject to limitations. The most restrictive is the Internal Revenue Code Section 382 annual limitation of \$19.5 million. The NOL can be utilized through fiscal year 2008.

The Company has significant operating lease commitments related to leases on its store retail locations that are not reflected in the Consolidated Balance Sheet in accordance with accounting principles generally accepted in the United States. These leases generally range from five to ten years and may contain minimum rent escalations. Kiosk leases generally range from one to five years. Most of the store leases provide for the payment of base rentals plus real estate taxes, insurance, common area maintenance fees and merchants association dues, as well as percentage rents based on the stores' gross sales. All leases are accounted for on a straight-line basis.

Future minimum rent commitments as of January 31, 2003, for all noncancelable leases of ongoing operations were as follows: Six months ended July 31, 2003 - \$85.0 million; fiscal 2004 - \$158.9 million; fiscal 2005 - \$145.1 million; fiscal 2006 - \$127.4 million; fiscal 2007 - \$109.8 million; fiscal 2008 - \$89.1 million; thereafter - \$190.2 million; for a total of \$905.5 million.

Citi Commerce Solutions (Citi), a subsidiary of Citi Group provides financing to the Company's customers through the Company's private label credit card program, in exchange for payment by the Company of a merchant fee (subject to periodic adjustment) based on a percentage of each credit card sale. The receivables established thru the issuance of credit by Citi are originated and owned by Citi. As defined in the contract with Citi, losses related to a standard credit account (an account within the credit limit approved under the original merchant agreement between the Company and Citi) are assumed entirely by Citi without recourse to the Company, except where a Company employee violates the credit procedures agreed to in the merchant agreement.

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However, in an effort to better service customers, the Company and Citi developed two programs that extend credit to qualifying customers beyond the standard credit account. The incremental credit extension is at the Company's discretion, and is based upon either additional down payments made at the time of sale or the total amount of the sale transaction. The Company bears a portion of customer default losses as defined in the agreement with Citi arising from these accounts.

Based on account balances for the shared risk programs as of January 31, 2003, the Company's maximum potential payment would be approximately \$29 million if the entire portfolio defaulted. Based on historical performance, losses in these portfolios absorbed by the Company have been less than \$800,000 since August 2000. Prior to fiscal year 2003, the Company was liable for all losses under these shared risk programs. Losses in fiscal year 2003 under new terms with Citi that limit the Company's losses were less than \$40,000 through January 31, 2003. The reserve for both portfolios is approximately \$500,000 which the Company believes is adequate based on the historical trend of actual losses.

Management believes that operating cash flow and amounts available under the Revolving Credit Agreement should be sufficient to fund the Company's current operations, debt service and currently anticipated capital expenditure requirements for the foreseeable future.

## **Inflation**

In management's opinion, changes in net revenues, net earnings, and inventory valuation that have resulted from inflation and changing prices have not been material during the periods presented. The trends in inflation rates pertaining to merchandise inventories, especially as they relate to gold and diamond costs, are primary components in determining the Company's LIFO inventory. Gold commodity prices have increased substantially over the last 3 months. Gold represents approximately 12 percent of the Company's total inventory value. The Company hedged a portion of its fall season gold purchases through forward contracts. However, the Company did not have any forward commodity agreements outstanding at January 31, 2003. There is no assurance that inflation will not materially affect the Company in the future.

## **Critical Accounting Policies and Estimates**

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. For example, unexpected changes in market conditions or a downturn in the economy could adversely affect actual results. Estimates are used in accounting for, among other things, inventory obsolescence, goodwill valuation, LIFO inventory retail method, legal liability, credit insurance liability, product warranty, depreciation, employee benefits, taxes, and contingencies. Estimates and assumptions are reviewed periodically and the effects of revisions are reflected in the Consolidated Financial Statements in the period they are determined to be necessary.

Management believes that its accounting policies regarding merchandise inventories, long lived assets and goodwill, revenue recognition and other reserves, among others, affect its more significant judgments and estimates used in the preparation of its Consolidated Financial Statements. For a description of these critical accounting policies and estimates, see Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Policies in the Company's Form 10-K for the fiscal year ended July 31, 2002. Except with respect to matters described above relating to goodwill impairment of Piercing Pagoda under SFAS 142, management believes there have been no significant changes in the Company's critical accounting policies or estimates since the Company's fiscal year ended July 31, 2002.



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### **Cautionary Notice Regarding Forward-Looking Statements**

This Report on Form 10-Q contains forward-looking statements, including statements regarding the Company's objectives and expectations regarding its, merchandising and marketing strategies, store renovation, remodeling and expansion, inventory management and performance, liquidity and cash flows, capital expenditures, development of its management information systems, reserves for future credit losses under the private label credit arrangement and the impact of recent accounting developments, which are based upon management's beliefs as well as on assumptions made by and data currently available to management. In addition, the words anticipate, estimate, project, intend, expect, believe, forecast, and similar expressions may identify forward looking statements, but some of these statements may use other phrasing. These forward-looking statements are not guarantees of future performance and a variety of factors could cause the Company's actual results to differ materially from the anticipated or expected results expressed in or suggested by these forward-looking statements. The following list, which is not intended to be an all encompassing list of risks and uncertainties affecting the Company, summarizes several factors that could cause the Company's actual results to differ materially from those anticipated or expected in these forward-looking statements: that low or negative growth in the economy or in the financial markets will occur and reduce discretionary spending on goods that are, or are perceived to be luxuries; that levels of mall traffic may decline as a result of economic or other factors; that warehousing and distribution productivity and capacity can be maintained and further improved to support the Company's distribution requirements; that strong competitive responses may impact the Company's efforts to leverage its brand power with its marketing, merchandising and promotional efforts; that seasonality of the retail jewelry business or downturns in consumer spending during the fourth calendar quarter may adversely affect the Company's results; that the Company may not be able to continue to manage its inventory and product supply effectively to respond to consumer demand; that fluctuations in gold and diamond prices may negatively affect the business; that the Company may not be able to integrate acquisitions into its existing operations or that new acquisition and alliance opportunities that enhance shareholder value may not be available on terms acceptable to the Company; that the efforts to define the strategic role of each brand may not be successful; that the Company may be unable to lease new and existing stores on suitable terms in desirable locations; that legal or governmental proceedings may have an adverse effect on the financial results or reputation of the Company; that alternate sources of merchandise supply may not be available on favorable terms to the Company during the three month period leading up to the Christmas season; that key personnel who have been hired or retained by the Company may depart; that any disruption in or changes to the Company's private label credit card arrangement with Citi Commerce Solutions may adversely affect the Company's ability to provide consumer credit and write credit insurance; or that changes in government or regulatory requirements may increase the cost of or adversely affect the Company's operations. The Company disclaims any obligation to update or revise publicly or otherwise any forward-looking statements to reflect subsequent events, new information or future circumstances.

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**Item 3.**

**Quantitative and Qualitative Disclosures About Market Risk**

**Commodity Risk** The Company principally addresses commodity risk through retail price points. The Company's commodity risk exposure to diamond market price fluctuation is not currently hedged by financial instruments.

In the first two quarters of fiscal year 2003, the Company entered into forward contracts for the purchase of some of its gold in order to hedge the risk of gold price fluctuations. However, the Company did not have any forward commodity agreements outstanding at January 31, 2003.

The Company believes that the market risk of the Company's financial instruments as of January 31, 2003, has not materially changed since July 31, 2002. The market risk profile on July 31, 2002, is disclosed in the Company's Annual Report on Form 10-K for the year ended July 31, 2002.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

Within the 90 day period prior to the filing of this report, an evaluation was carried out under the supervision of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures pursuant to Securities Exchange Act Rule 13a-14. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's current disclosure controls and procedures are effective and timely, providing them with material information required to be disclosed in the reports filed or submitted under the Securities Exchange Act.

**Changes in Internal Controls**

Subsequent to the date of their evaluation, there were no significant changes in the Company's internal controls or in other factors that could significantly affect the disclosure controls.

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**Part II. Other Information**

**Item 1. Legal Proceedings**

The Company is involved in certain legal actions and claims arising in the ordinary course of business. Management believes that such litigation and claims will be resolved without material effect on the Company's financial position or results of operations.

During the first quarter of fiscal year 2003, the Company reached an agreement with counsel for the plaintiff to settle two purported class actions previously described in the second paragraph of Item 3 of the Company's Annual Report on Form 10-K for the fiscal year ended July 31, 2002. The purported class actions were filed against the Company and certain of its subsidiaries in the Circuit Court for Colbert County, State of Alabama, and the United States District Court for the Eastern District of Texas, Texarkana Division, respectively, and concern allegations that the defendants marketed credit insurance to customers in violation of the state statutory and common laws and federal anti-racketeering laws. The settlement agreement is subject to the approval of the respective courts.

The Company has reached an agreement with counsel for the plaintiff to settle the complaint previously described in the third paragraph of Item 3 of the Company's Annual Report on Form 10-K for the fiscal year ended July 31, 2002. The purported class action was filed against the Company in the Superior Court of California, County of Los Angeles, Central District and concerns allegations that current and former salaried store managers and assistant store managers of the Company were entitled to overtime pay and should not have been classified as exempt employees under California Law. The settlement agreement is subject to the approval of the court.

Otherwise, legal proceedings of the Company as of January 31, 2003, have not materially changed since July 31, 2002. Legal proceedings as of July 31, 2002, are disclosed in the Company's Annual Report on Form 10-K for the year ended July 31, 2002.

**Item 6. Exhibits and Reports on Form 8-K**

(a) Exhibits

None.

(b) Reports on Form 8-K

None.

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Zale Corporation

(Registrant)

Date March 7, 2003

/s/ Cynthia T. Gordon

Cynthia T. Gordon  
Senior Vice President, Controller  
(principal accounting officer of the registrant)

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**CERTIFICATIONS**

I, Mary L. Forté, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Zale Corporation;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on the registrant's most recent evaluation, to our auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 7, 2003

By: /s/ MARY L. FORTÉ

Mary L. Forté  
President and Chief Executive Officer, Director  
(principal executive officer of the registrant)

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**CERTIFICATIONS**

I, Mark R. Lenz, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Zale Corporation;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on the registrant's most recent evaluation, to our auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date: March 7, 2003

By: /s/ MARK R. LENZ

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Mark R. Lenz  
Group Senior Vice President and Chief Financial Officer  
(principal financial officer of the registrant)