TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD Form 20-F April 15, 2010

SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549 FORM 20-F

0 REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR 12(g) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2009

OR

0 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____

OR

• SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-14700

(Exact Name of Registrant as Specified in Its Charter)

Taiwan Semiconductor Manufacturing Company Limited (Translation of Registrant s Name Into English) Republic of China

(Jurisdiction of Incorporation or Organization)

No. 8, Li-Hsin Road 6 Hsinchu Science Park Hsinchu, Taiwan Republic of China (Address of Principal Executive Offices)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

Title of Each Class Common Shares, par value NT\$10.00 each* Name of Each Exchange on Which Registered The New York Stock Exchange, Inc.

Securities registered or to be registered pursuant to Section 12(g) of the Act:

None

(Title of Class)

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:

None

(Title of Class)

Indicate the number of outstanding shares of each of the issuer s classes of capital or common stock as of the close of the period covered by the annual report.

As of December 31, 2009, 25,902,706,622 Common Shares, par value NT\$10 each were outstanding.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes b No o

Table of Contents

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or (15)(d) of the Securities Exchange Act of 1934. Yes o No þ

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer by Accelerated filer o Non-accelerated filer o Smaller Reporting Company o (Do not check if a smaller reporting company) Indicate by check mark which financial statement item the registrant has elected to follow.

Item 17 o Item 18 þ

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No þ

* Not for trading, but only in connection with the listing on the New York Stock Exchange, Inc. of American Depositary Shares representing such Common Shares

TABLE OF CONTENTS Taiwan Semiconductor Manufacturing Company Limited

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION	Page 1
<u>PART I</u>	2
ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS	2
ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE	2
ITEM 3. KEY INFORMATION	2
ITEM 4. INFORMATION ON THE COMPANY	13
ITEM 4A. UNRESOLVED STAFF COMMENTS	23
ITEM 5. OPERATING AND FINANCIAL REVIEWS AND PROSPECTS	23
ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES	37
ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS	44
ITEM 8. FINANCIAL INFORMATION	46
ITEM 9. THE OFFER AND LISTING	48
ITEM 10. ADDITIONAL INFORMATION	48
ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS	63
ITEM 12D. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES	65
PART II	66
ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES	66
ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE	
<u>OF PROCEEDS</u>	66
ITEM 15. CONTROLS AND PROCEDURES	66
ITEM 16A. AUDIT COMMITTEE FINANCIAL EXPERT	68
ITEM 16B. CODE OF ETHICS	68
ITEM 16C. PRINCIPAL ACCOUNTANT FEES AND SERVICES	68
ITEM 16D. EXEMPTIONS FROM THE LISTING STANDARDS FOR AUDIT COMMITTEES	69
ITEM 16E. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED	
PURCHASERS	69
ITEM 16F. CHANGE IN REGISTRANT S CERTIFYING ACCOUNTANT	69
ITEM 16G. CORPORATE GOVERNANCE	69
PART III	72
ITEM 17. FINANCIAL STATEMENTS	72
ITEM 18. FINANCIAL STATEMENTS	72
ITEM 19. EXHIBITS	72
EX-12.1 CERTIFICATION OF CEO - RULE 13A-14(A)	
EX-12.2 CERTIFICATION OF CFO - RULE 13A-14(A)	
EX-13.1 CERTIFICATION OF CEO - RULE 13A-14(B) EX-13.2 CERTIFICATION OF CFO - RULE 13A-14(B)	
EX-99.1 CONSENT OF DELOITTE & TOUCHE	

TSMC , tsmc , NEXSYS, NEXSYS Technology for SoC, EFOUNDRY, VIRTUAL FAB, TSMC-YOUR VIRTUAL FAB IN SEMICONDUCTOR MANUFACTURING, OPEN INNOVATION and OPEN INNOVATION PLATFORM ARE OUR REGISTERED TRADEMARKS IN VARIOUS JURISDICTIONS

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

INCLUDING THE UNITED STATES OF AMERICA USED BY US. ALL RIGHTS RESERVED.

-i-

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

This annual report includes statements that are, or may be deemed to be, forward-looking statements within the meaning of U.S. securities laws. The terms anticipates, expects, may, will, should and other similar expressions identify forward-looking statements. These statements appear in a number of places throughout this annual report and include statements regarding our intentions, beliefs or current expectations concerning, among other things, our results of operations, financial condition, liquidity, prospects, growth, strategies and the industries in which we operate.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance and our actual results of operations, financial condition and liquidity, and the development of the industries in which we operate may differ materially from those made in or suggested by the forward-looking statements contained in this annual report. Important factors that could cause those differences include, but are not limited to:

the volatility of the semiconductor and microelectronics industry;

overcapacity in the semiconductor industry;

the increased competition from other companies and our ability to retain and increase our market share;

our ability to develop new technologies successfully and remain a technological leader;

our ability to maintain control over expansion and facility modifications;

our ability to generate growth and profitability;

our ability to hire and retain qualified personnel;

our ability to acquire required equipment and supplies necessary to meet business needs;

our reliance on certain major customers;

the political stability of our local region; and

general local and global economic conditions.

Forward-looking statements include, but are not limited to, statements regarding our strategy and future plans, future business condition and financial results, our capital expenditure plans, our capacity management plans, expectations as to the commercial production using 40-nanometer and more advanced technologies, technological upgrades, investment in research and development, future market demand, future regulatory or other developments in our industry as well as our plans to expand into various new businesses. Please see Item 3. Key Information Risk Factors for a further discussion of certain factors that may cause actual results to differ materially from those indicated by our forward-looking statements.

¹

PART I

ITEM 1. IDENTITY OF DIRECTORS, SENIOR MANAGEMENT AND ADVISORS Not applicable.

ITEM 2. OFFER STATISTICS AND EXPECTED TIMETABLE

Not applicable.

ITEM 3. KEY INFORMATION

Selected Financial and Operating Data

The selected income statement data, cash flow data and other financial data for the years ended December 31, 2007, 2008 and 2009, and the selected balance sheet data as of December 31, 2008 and 2009, set forth below, are derived from our audited consolidated financial statements included herein, and should be read in conjunction with, and are qualified in their entirety by reference to, these consolidated financial statements, including the notes thereto. The selected income statement data, cash flow data and other financial data for the years ended December 31, 2005 and 2006 and the selected balance sheet data as of December 31, 2005, 2006 and 2007, set forth below, are derived from our audited consolidated financial statements not included herein. The consolidated financial statements have been prepared and presented in accordance with accounting principles generally accepted (GAAP or R.O.C. GAAP) in the Republic of China (R.O.C. or Taiwan), which differ in some material respects from accounting principles generally accepted in the United States of America (U.S. GAAP) as further explained under note 30 to our consolidated financial statements included herein.

	Year ended and as of December 31,								
	2005	2006	2007	2008	2009	2009			
	NT\$	NT\$	NT\$	NT\$	NT\$	US\$			
	(in millions, except for percentages,								
		earnings per	share and per A	ADS, and opera	ting data)				
Income Statement									
Data:									
R.O.C. GAAP									
Net sales	266,565	317,407	322,630	333,158	295,742	9,256			
Cost of sales ⁽⁹⁾	(148,362)	(161,597)	(180,280)	(191,408)	(166,413)	(5,208)			
Gross profit	118,203	155,810	142,350	141,750	129,329	4,048			
Operating expenses ⁽⁹⁾	(27,234)	(28,545)	(30,628)	(37,315)	(37,367)	(1,170)			
Income from									
operations	90,969	127,265	111,722	104,435	91,962	2,878			
Non-operating income									
and $gains^{(1)}(8)$	9,399	9,839	11,934	10,822	5,654	177			
Non-operating									
expenses and losses ⁽¹⁾	(6.105)	(2,7,12)	(2,01,4)		(0.150)				
(8)	(6,105)	(3,742)	(2,014)	(3,785)	(2,153)	(67)			
Income before income									
tax and minority	04.2(2	122.262	101 (40	111 470	05 462	2 000			
interest	94,263	133,362	121,642	111,472	95,463	2,988			
Income tax expense	(630)	(7,774)	(11,710)	(10,949)	(5,997)	(188)			
Income before									
cumulative effect of									
changes in accounting	02 (22	105 500	100.022	100 500	00.466	2 000			
principles	93,633	125,588	109,932	100,523	89,466	2,800			
Cumulative effect of									
changes in accounting		1 (07							
principles		1,607							

Income before minority interest Minority interest in	93,633	127,195	109,932	100,523	89,466	2,800
loss (income) of subsidiaries Net income attributable	(58)	(185)	(755)	(590)	(248)	(8)
to shareholders of the parent Basic earnings per	93,575	127,010	109,177	99,933	89,218	2,792
share ⁽²⁾	3.47	4.70	4.04	3.84	3.45	0.11
Diluted earnings per share ⁽²⁾ Basic earnings per	3.46	4.69	4.04	3.81	3.44	0.11
ADS equivalent ⁽²⁾	17.33	23.49	20.21	19.19	17.27	0.54

		Year en	nded and as	of Decembe	er 31,	
	2005	2006	2007	2008	2009	2009
	NT\$	NT\$	NT\$	NT\$	NT\$	US\$
		(in mill	ions, except	for percent	ages,	
	earni	ings per sha	re and per	ADS, and o	perating da	ta)
Diluted earnings per ADS equivalent ⁽²⁾	17.32	23.47	20.20	19.05	17.21	0.54
Basic weighted average shares outstanding ⁽²⁾	27,005	27,031	27,005	26,039	25,836	25,836
Diluted weighted average shares outstanding ⁽²⁾	27,016	27,054	27,026	26,236	25,914	25,914
U.S. GAAP						
Net sales	267,028	317,979	323,221	334,340	296,109	9,268
Cost of sales ⁽³⁾	(161,808)	(179,175)	(202,046)	(203,734)	(167,122)	(5,231)
Operating expenses ⁽³⁾	(32,764)	(37,050)	(44,775)	(44,424)	(37,627)	(1,178)
Income from operations	72,456	101,754	76,400	86,182	91,360	2,859
Income before income tax and minority interest	75,983	106,647	85,973	91,884	94,253	2,950
Income tax expense	(483)	(10,954)	(14,012)	(10,062)	(4,960)	(155)
Cumulative effect of changes in accounting						
principles		38				
Net income	75,418	95,711	71,658	81,473	89,102	2,789
Income attributable to common shareholders	75,418	95,711	71,658	81,473	89,102	2,789
Basic earnings per share ⁽⁴⁾	2.94	3.68	2.71	3.15	3.45	0.11
Diluted earnings per share ⁽⁴⁾	2.94	3.67	2.71	3.13	3.44	0.11
Basic earnings per ADS equivalent ⁽⁴⁾	14.68	18.40	13.57	15.77	17.24	0.54
Diluted earnings per ADS equivalent ⁽⁴⁾	14.68	18.38	13.56	15.65	17.19	0.54
Basic weighted average shares outstanding ⁽⁴⁾	25,685	26,011	26,409	25,826	25,836	25,836
Diluted weighted average shares outstanding ⁽⁴⁾	25,695	26,034	26,430	26,023	25,914	25,914
Balance Sheet Data:						
R.O.C. GAAP						
Working capital ⁽¹⁾	177,179	213,457	201,116	195,812	180,671	5,655
Long-term investments ⁽¹⁾	42,383	53,895	36,461	39,982	37,845	1,185
Properties	244,823	254,094	260,252	243,645	273,675	8,566
Goodwill	6,011	5,985	5,988	6,044	5,931	186
Total assets	519,510	587,485	570,865	558,917	594,696	18,613
Long term bank borrowing	663	654	1,722	1,420	579	18
Long-term bonds payable	19,500	12,500	12,500	4,500	4,500	141
Guaranty deposit-in and other liabilities ⁽⁵⁾	17,986	18,333	17,251	15,817	11,436	358
Total liabilities	73,271	78,347	80,179	78,544	95,648	2,994
Capital stock	247,300	258,297	264,271	256,254	259,027	8,107
Cash dividend on common shares	46,504	61,825	77,489	76,881	76,876	2,406
	3					

	2005 NT\$	Ye 2006 NT\$	ear ended and as 2007 NT\$	of December 31, 2008 NT\$	2009 NT\$	2009 US\$
		-	millions, except	-		
		earnings pe	er share and per	ADS, and operati	ng data)	
Shareholders equity attributable to shareholders of the						
parent Minority interest in	445,631	507,981	487,092	476,377	495,083	15,495
subsidiaries U.S. GAAP	608	1,157	3,594	3,996	3,965	124
Goodwill	46,993	46,940	46,926	47,028	46,825	1,466
Total assets	558,919	626,108	610,843	599,484	635,275	19,883
Total liabilities	80,962	92,549	94,021	84,424	99,278	3,107
Capital Stock	247,300	258,297	264,271	256,254	259,027	8,107
Shareholders equity attributable to common shareholders of the						
parent	477,297	532,403	513,228	511,089	532,043	16,652
Minority interest in subsidiaries	660	1,156	3,594	3,971	3,954	124
		V	an and ad and ag	of Docombon 21		
	2005	2006	ear ended and as 2007	2008 2008	2009	2009
	2005 NT\$	2000 NT\$	2007 NT\$	2008 NT\$	2009 NT\$	2009 US\$
	IN I Þ	-			IN I Þ	USÞ
			millions, except	ADS, and operati	ng data)	
Other Financial Data:		earnings pe	er snare and per A	ADS, and operation	ng uata)	
R.O.C. GAAP						
Gross margin	44%	49%	44%	42%	44%	44%
Operating margin	34%	40%	35%	42 <i>%</i> 31%	44 <i>%</i> 31%	44 % 31%
Net margin	34%	40 <i>%</i> 40%	34%	30%	31% 30%	31% 30%
	55% 79,879	78,737			30% 87,785	
Capital expenditures Depreciation and			84,001	59,223		2,748
amortization Cash provided by	75,649	73,715	80,005	81,512	80,815	2,529
operating activities ⁽¹⁾ Cash used in investing	157,225	204,997	183,766	221,494	159,966	5,007
activities ⁽¹⁾	(77,652)	(119,724)	(70,689)	(8,042)	(96,468)	(3,019)
Cash used in financing activities	(57,969)	(63,783)	(135,410)	(115,393)	(85,471)	(2,675)
Net cash inflow (outflow) Operating Data:	22,181	21,353	(22,851)	99,628	(23,338)	(730)
Sperating Data.	5,622	7,215	8,005	8,467	7,737	7,737

equ Bill	tfer (200mm nivalent) shipment ⁽⁶⁾ ling Utilization te ⁽⁷⁾	94%	102%	93%	88%	75%	75%
	As a result of the adoption of the R.O.C. Statements of Financial Accounting Standards No. 34, Financial Instruments: Recognition and Measurement (R.O.C. SFAS No. 34), and R.O.C. Statements of Financial Accounting Standards No. 36, Financial Instruments: Disclosure and Presentation (R.O.C. SFAS No. 36), the balance in 2005 was reclassified to be consistent with the classification used in our consolidated financial statements for 2006 included herein. Amounts in 2005 reflect the reclassification of NT\$2,331 million gains from non-operating expenses and losses to non-operating income and gains, NT\$46 million	94%	102%	93%	88%	75%	75%
	from long-term investments to current investments in						

marketable financial instruments, and NT\$212 million from cash used in investing activities to cash provided by operating activities. (2) Retroactively adjusted for stock dividends until 2008 and profit sharing to employees in stock until 2007. (3) Amounts in 2006, 2007, 2008 and 2009 include share-based compensation expenses as a result of the adoption of U.S. GAAP guidance related to share-based payment (revised 2004), effective January 1, 2006. See note 30.h. to our consolidated financial statements for additional details about this new accounting standard. Amounts in 2005 reflected the reclassification of NT\$159 million from net non-operating income/expenses to operating expenses.

(4) Retroactively adjusted for all

subsequent stock dividends.

(5) Consists of other long term payables, obligations under capital leases and total other liabilities.

(6) In thousands.

4

(7) Billing Utilization Rate is equal to annual wafer shipment divided by annual capacity. Capacity for the years 2007, 2008 and 2009 includes wafers committed by Vanguard.

(8) The specified 2005, 2006 and 2007 amounts for gains/losses on settlement and disposal of financial assets at fair value through profit or loss were reclassified into valuation gains/losses on financial instruments for comparison purposes. Such reclassification resulted in a change of non-operating income and gains from NT\$9,705 million to NT\$9.839 million and a change in non-operating expenses and losses from NT\$3.608 million to NT\$3,742 million for the year ended December 31, 2006.

(9)

As a result of the adoption of Interpretation 2007-052, Accounting for Bonuses to Employees, Directors and Supervisors, the Company records profit sharing to employees and bonus to directors and supervisors as an expense rather than as an appropriation of earnings starting in 2008. Please refer to note 4 to the consolidated financial statements for more details.

Exchange Rates

We publish our financial statements in New Taiwan dollars, the lawful currency of the R.O.C. In this annual report, \$, US\$ and U.S. dollars mean United States dollars, the lawful currency of the United States, and NT\$ and dollars mean New Taiwan dollars. This annual report contains translations of certain NT dollar amounts into U.S. dollars at specified rates solely for the convenience of the reader. Unless otherwise noted, all translations from NT dollars to U.S. dollars and from U.S. dollars to NT dollars were made at the noon buying rate in The City of New York for cable transfers in NT dollars per U.S. dollar as certified for customs purposes by the Federal Reserve Bank of New York as of December 31, 2009, which was NT\$31.95 to US\$1.00 on that date. On April 9, 2010, the noon buying rate was NT\$31.53 to US\$1.00.

The following table sets forth, for the periods indicated, information concerning the number of NT dollars for which one U.S. dollar could be exchanged based on the noon buying rate for cable transfers in NT dollars as certified for customs purposes by the Federal Reserve Bank of New York.

		NT dollars p	er U.S. dollar	
	Average ⁽¹⁾	High	Low	Period-End
2004	33.37	34.16	31.74	31.74
2005	32.16	33.77	30.65	32.80
2006	32.51	33.31	31.28	32.59
2007	32.82	33.41	32.26	32.43
2008	31.51	33.55	29.99	32.76
2009	32.96	35.21	31.95	31.95
October 2009	32.29	32.61	32.04	32.61
November 2009	32.32	32.58	32.12	32.20
December 2009	32.25	32.38	31.95	31.95
January 2010	31.87	32.04	31.65	31.94
February 2010	32.06	32.14	31.98	32.12
March 2010	31.83	32.04	31.70	31.73

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

April 2010 (through April 9, 2010)

31.65

31.74

31.53

31.53

(1) Annual averages calculated from month-end rates and monthly averages calculated from daily closing rates.

No representation is made that the NT dollar or U.S. dollar amounts referred to herein could have been or could be converted into U.S. dollars or NT dollars, as the case may be, at any particular rate or at all.

Capitalization and Indebtedness

Not applicable.

Reasons for the Offer and Use of Proceeds

Not applicable.

Risk Factors

We wish to caution readers that the following important factors, and those important factors described in other reports submitted to, or filed with, the Securities and Exchange Commission, among other factors, could affect our actual results and could cause our actual results to differ materially from those expressed in any forward-looking statements made by us or on our behalf, and that such factors may adversely affect our business and financial status and therefore the value of your investment:

5

Risks Relating to Our Business

Any global systemic economic and financial crisis could negatively affect our business, results of operations, and financial condition.

The 2008-2009 systemic economic and financial crisis that had affected global business, banking and financial sectors had also affected the semiconductor market. The 2008 turmoil in global markets resulted in sharp declines in electronic products sales from which we generate our income through our goods and services. There were and could be in the future a number of knock-on effects from such turmoil on our business, including significant decreases in orders from our customers; insolvency of key suppliers resulting in product delays; inability of customers to obtain credit to finance purchases of our products and/or customer insolvencies; and counterparty failures negatively impacting our treasury operations. Any systemic economic or financial crisis could cause revenues for the semiconductor industry as a whole to decline dramatically, which industry is subject to unexpected change in response to fluctuating global market conditions. Any global economic crisis could materially and adversely affect our results of operations.

Since we are dependent on the highly cyclical semiconductor and microelectronics industries, which have experienced significant and sometimes prolonged periods of downturns and overcapacity, our revenues, earnings and margins may fluctuate significantly.

The semiconductor market and microelectronics industries have historically been cyclical and subject to significant and often rapid increases and decreases in product demand. Our semiconductor foundry business is affected by market conditions in such highly cyclical semiconductor and microelectronics industries. Most of our customers operate in these industries. Variations in order levels from our customers result in volatility in our revenues and earnings. From time to time, the semiconductor and microelectronics industries have experienced significant, and sometimes prolonged periods of downturns and overcapacity. Any systemic economic or financial crisis, such as the one that occurred in 2008-2009, could create significant volatility and uncertainty within the semiconductor and microelectronics industries. As such, the nature, extent and scope of such periods of downturns and overcapacity may vary drastically in accordance with the degree of volatility of market demand. Because we are, and will continue to be, dependent on the requirements of semiconductor and microelectronics industries lead to reduced demand for overall semiconductor foundry services, including our services. If we cannot take appropriate actions such as reducing our costs to sufficiently offset declines in demand, our revenues, margin and earnings will suffer during periods of downturns and overcapacity.

Decreases in demand and average selling prices for products that contain semiconductors may adversely affect demand for our products and may result in a decrease in our revenues and earnings.

A vast majority of our sales revenue is derived from customers who use our services in communication devices, personal computers and consumer electronics products. Any decrease in the demand for the products may decrease the demand for overall global semiconductor foundry services, including our services and may adversely affect our revenues. In addition, the historical and current trend of declining average selling prices (or ASP) of end use applications places downward pressure on the prices of the components that go into such applications. If the ASP of end use applications continue decreasing, the pricing pressure on components produced by us may lead to a reduction of our revenues, margin and earnings.

If we are unable to compete effectively in the highly competitive foundry segment of the semiconductor industry, we may lose customers and our profit margin and earnings may decrease.

The markets for our foundry services are highly competitive both in Taiwan and internationally. We compete with other dedicated foundry service providers, as well as integrated device manufacturers. Some of these companies may have access to more advanced technologies and greater financial and other resources than us, (such as the possibility of receiving direct or indirect government bailout/economic stimulus funds or other incentives that may be unavailable to us). Our competition may, from time to time, also decide to undertake aggressive pricing initiatives in one or more technology nodes. Competitive activities may decrease our customer base, or our ASP, or both.

If we are unable to remain a technological leader in the semiconductor industry, we may become less competitive.

The semiconductor industry and its technologies are constantly changing. We compete by developing process technologies using increasingly advanced nodes and on manufacturing products with more functions. We also compete by developing new derivative technologies. If we do not anticipate these changes in technologies and rapidly develop new and innovative technologies, or our competitors unforeseeably gain sudden access to additional technologies, we may not be able to provide foundry services on competitive terms. Although we have concentrated on maintaining a competitive edge in research and development, if we fail to achieve advances in technologies or processes, or to obtain access to advanced technologies or processes developed by others, we may become less competitive.

If we are unable to manage our capacity and the streamlining of our production facilities effectively, our competitiveness may be weakened.

We perform periodic long term market demand forecasts to estimate market and general economic conditions for our products and services. Based upon these estimates, we manage our overall capacity which may increase or decrease in accordance with market demand. Because market conditions may vary significantly and unexpectedly, our market demand forecast may change significantly at any time. Further, since some of our facilities shut down during periods of decreased demand, we may not be able to ramp up in a timely manner during periods of increased demand. During periods of continued decline in demand, our operating facilities may not be able to absorb and complete in a timely manner outstanding orders re-directed from shuttered facilities. Based on demand forecasts, we have been adding capacity to our 300mm wafer fabs in the Hsinchu Science Park and Tainan Science Park, respectively. Total monthly capacity for 300mm wafer fabs was increased from 130,700 wafers in December 31, 2007 to 154,300 wafers in December 31, 2008 and to 171,400 wafers in December 31, 2009. Expansion and modification of our production facilities will, among other factors, increase our costs. For example, we will need to purchase additional equipment, train personnel to operate the new equipment or hire additional personnel. If we do not increase our net sales accordingly, in order to offset these higher costs, our financial performance may be adversely affected. See Item 4. Information on the Company Capacity Management and Technology Upgrade Plans for further discussion. We may not be able to implement our planned growth or development if we are unable to accurately forecast and sufficiently meet our future capital requirements.

Capital requirements are difficult to plan in the highly dynamic, cyclical and rapidly changing semiconductor industry. From time to time, we will continue to need significant capital to fund our operations and manage our capacity in accordance with market demand. Although we currently have adequate financial resources and excellent relations with financial institutions, our continued ability to obtain sufficient external financing is subject to a variety of uncertainties, including:

our future financial condition, results of operations and cash flow;

general market conditions for financing activities;

market conditions for financing activities of semiconductor companies; and

social, economic, financial, political and other conditions in Taiwan and elsewhere.

Sufficient external financing may not be available to us on a timely basis, on reasonable market terms, or at all. As a result, we may be forced to curtail our expansion and modification plans or delay the deployment of new or expanded services until we obtain such financing.

We may not be able to implement our planned growth, development or maintain our leading position if we are unable to recruit and retain qualified executives, managers and skilled technical and service personnel or suffer production disruptions caused by labor disputes.

We depend on the continued services and contributions of our executive officers and skilled technical and other personnel. Our business could suffer if we lose, for whatever reasons, the services and contributions of some of these personnel and we cannot adequately replace them, or if we suffer disruptions to our production operations arising from labor or industrial disputes. We may be required to increase or reduce the number of employees in connection

with any business expansion or contraction, in accordance with market demand for our products and services. Since there is intense competition for the recruitment of these personnel, we cannot ensure that we will be able to fulfill our personnel requirements, or rehire such reduced personnel on comparable terms in a timely manner during an economic upturn.

We may be unable to obtain in a timely manner and at a reasonable cost the equipment necessary for us to remain competitive.

Our operations and ongoing expansion plans depend on our ability to obtain an appropriate amount of equipment and related services from a limited number of suppliers in a market that is characterized by limited supply and long delivery cycles. During such times, supplier-specific or industry-wide lead times for delivery can be as long as six months or more. To better manage our supply chain, we have implemented various business models and risk management contingencies with suppliers to shorten the procurement lead time. We also provide our projected demand for various items to many of our equipment suppliers to help them plan their production in advance. We have purchased used tools and continue to seek opportunities in acquiring relevant used tools. If we are unable to obtain equipment in a timely manner to fulfill our customers orders, or at a reasonable cost, our financial condition and results of operations could be negatively impacted.

Our revenue and profitability may decline if we are unable to obtain adequate supplies of raw materials in a timely manner and at reasonable prices.

Our production operations require that we obtain adequate supplies of raw materials, such as silicon wafers, gases, chemicals, and photoresist, on a timely basis. Shortages in the supply of some materials experienced by specific vendors or by the semiconductor industry generally have in the past resulted in occasional industry-wide price adjustments and delivery delays. Also, since we procure some of our raw materials from sole-source suppliers, there is a risk that our need for such raw materials may not be met when needed. Our revenue and earnings could decline if we are unable to obtain adequate supplies of the necessary raw materials in a timely manner or if there are significant increases in the costs of raw materials that we cannot pass on to our customers.

If the Ministry of Economic Affairs uses a substantial portion of our production capacity, we will not be able to service our other customers.

According to our agreement with the Industrial Technology Research Institute of Taiwan, or ITRI, the Ministry of Economic Affairs of the R.O.C., or an entity designated by the Ministry of Economic Affairs, has an option to purchase up to 35% of certain of our capacity, if our outstanding commitments to our customers are not prejudiced. Although the Ministry of Economic Affairs has never exercised this option, if this option is exercised to any significant degree during tight market conditions, we may not be able to provide services to all of our other customers unless we are able to increase our capacity accordingly or outsource such increased demand and in a timely manner. *Any inability to obtain, preserve and defend our technologies and intellectual property rights could harm our competitive position*.

Our ability to compete successfully and to achieve future growth will depend in part on the continued strength of our intellectual property portfolio. While we actively enforce and protect our intellectual property rights, there can be no assurance that our efforts will be adequate to prevent the misappropriation or improper use of our proprietary technologies, trade secrets, software or know-how. Also, we cannot assure you that, as our business or business models expand into new areas, or otherwise, we will be able to develop independently the technologies, trade secrets, software or know-how necessary to conduct our business or that we can do so without unknowingly infringing the intellectual property rights of others. As a result, we may have to rely increasingly on licensed technologies from others. To the extent that we rely on licenses from others, there can be no assurance that we will be able to obtain any or all of the necessary licenses in the future on terms we consider reasonable or at all. The lack of necessary licenses could expose us to claims for damages and/or injunctions from third parties, as well as claims for indemnification by our customers in instances where we have contractually agreed to indemnify our customers against damages resulting from infringement claims.

We have received, from time-to-time, communications from third parties asserting that our technologies, manufacturing processes, the design of the integrated circuits made by us or the use by our customers of semiconductors made by us may infringe their patents or other intellectual property rights. And, because of the nature of the industry, we may continue to receive such communications in the future. In some instances, these disputes have resulted in litigation. Recently, there has been a notable increase in the number of claims or lawsuits initiated by certain litigious, non-practicing entities that may often aim to extort large settlements, often quickly, by threatening to disrupt the legitimate business operations of profitable enterprises, especially high-profile ones. Such lawsuits or claims may increase our cost of doing business and may potentially be extremely disruptive if the plaintiffs would succeed in blocking the trade of our products and services. If we fail to obtain or maintain certain government, technologies or intellectual property licenses and, if litigation relating to alleged intellectual property matters occurs, it could prevent us from manufacturing or selling particular products or applying particular technologies, which could reduce our opportunities to generate revenues. See Item 8. Financial Information Legal Proceedings for a further discussion.

We are subject to the risk of loss due to explosion and fire because some of the materials we use in our manufacturing processes are highly combustible.

We and many of our suppliers use highly combustible and toxic materials in manufacturing processes and are therefore subject to the risk of loss arising from explosion, fire, or environmental excursions which cannot be completely eliminated. Although we maintain many overlapping risk prevention and protection systems, as well as comprehensive fire and casualty insurance, including insurance for loss of property and loss of profit resulting from business interruption, our risk management and insurance coverage may not be sufficient to cover all of our potential losses. If any of our fabs were to be damaged or cease operations as a result of an explosion, fire, or environmental excursions, it could reduce our manufacturing capacity and may cause us to lose important customers, thereby having a potentially material adverse impact on our financial performance.

Any impairment charges may have a material adverse effect on our net income.

Under R.O.C. GAAP and U.S. GAAP, we are required to evaluate our long-lived assets and intangible assets for impairment whenever triggering events or changes in circumstances indicate that the asset may be impaired and carrying value may not be recoverable. If certain criteria are met, we are required to record an impairment charge. We are also required under R.O.C. GAAP and U.S. GAAP to evaluate goodwill for impairment at least on an annual basis or more frequently whenever triggering events or changes in circumstances indicate that goodwill may be impaired and carrying value may not be recoverable.

We currently are not able to estimate the extent or timing of any impairment charge for future years. Any impairment charge required may have a material adverse effect on our net income.

The determination of an impairment charge at any given time is based significantly on our expected results of operations over a number of years subsequent to that time. As a result, an impairment charge is more likely to occur during a period when our operating results are otherwise already depressed. See Item 5. Operating and Financial Review and Prospects Critical Accounting Policies for a discussion of the estimates we made in determining an impairment charge.

The loss of or significant curtailment of purchases by any of our largest customers could adversely affect our results of operations.

While we generate revenue from hundreds of customers worldwide, our ten largest customers accounted for approximately 53% of our net sales in both 2008 and 2009 and our largest customer accounted for approximately 14% and 10% of our net sales in 2008 and 2009, respectively. The loss of, or significant curtailment of purchases by, one or more of our top customers, including curtailments due to increased competitive pressures, a change in the design, or manufacturing sourcing policies or practices of these customers, or the timing of customer or distributor inventory adjustments, may adversely affect our results of operations and financial condition.

Any failure to achieve and maintain effective internal controls could have a material adverse effect on our business and results of operations.

Effective internal controls are necessary for us to provide reasonable assurance with respect to our financial reports and to effectively prevent fraud. If we cannot provide reasonable assurance with respect to our financial

reports and effectively prevent fraud, our reputation and results of operations could be harmed.

We are required to comply with various R.O.C. and U.S. laws and regulations on internal controls. For example, pursuant to Section 404 of the Sarbanes-Oxley Act of 2002, beginning with the Annual Report on Form 20-F for the fiscal year ended December 31, 2006, we are required to furnish a report by management on our internal control over financial reporting, including management s assessment of the effectiveness of our internal control over financial reporting. Moreover, R.O.C. law requires us to establish internal control systems that would reasonably ensure the effectiveness and efficiency of operations, reliability of financial reporting, and compliance with applicable laws and regulations. We are also required under R.O.C. law to file an internal control declaration within four months of the end of each fiscal year.

Internal controls may not prevent or detect misstatements because of their inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud. Therefore, even effective internal controls can provide only reasonable assurance with respect to the preparation and fair presentation of financial statements. In addition, projections of any evaluation of effectiveness of internal controls to future periods are subject to the risk that the internal controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. If we fail to maintain the adequacy of our internal controls, including any failure to implement required new or improved controls, or if we experience difficulties in their implementation, our business and operating results could be harmed, we could fail to meet our reporting obligations, and there could be a material adverse effect on the market price of our common shares and ADSs. *Our global manufacturing, design and sales activities subject us to risks associated with legal, political, economic or other conditions or developments in various jurisdictions, including in particular the Republic of China (R.O.C. or Taiwan), which could negatively affect our business and financial status and therefore the market value of your investment.*

Our principal executive officers and our principal production facilities are located in the R.O.C., and a substantial majority of our net revenues are derived from our operations in the R.O.C. In addition, we have operations worldwide and a significant percentage of our revenue comes from sales to locations outside the R.O.C. Operating in the R.O.C. and overseas exposes us to changes in policies and laws, as well as the general political and economic conditions, security risks, health conditions and possible disruptions in transportation networks, in the various countries in which we operate, which could result in an adverse effect on our business operations in such countries and our results of operations as well as the market price and the liquidity of our ADSs and common shares.

For example, even though the R.O.C. and the People s Republic of China (PRC) have co-existed for the past 60 years and significant economic and cultural relations have been established during that time, the financial markets have viewed certain past developments in relations between the two sides as occasions to depress general market prices of the securities of Taiwanese companies, including our own. In addition, the R.O.C. government has not lifted some trade and investment restrictions imposed on Taiwanese companies on the amount and types of certain investments that can be made in Mainland China.

Our results of operations could be materially adversely affected by natural disasters or interruptions in the supply of utilities (such as water or electricity) in the locations in which we, our customers or suppliers operate.

We have manufacturing and other operations in locations subject to natural disasters such as severe weather, flooding and earthquakes as well as interruptions or shortages in the supply of utilities (such as water and electricity) that could disrupt operations. The frequency and severity of natural disasters have increased recently due to abnormal environmental and climate related changes. In addition, our suppliers and customers also have operations in such locations. For example, most of our production facilities, as well as many of our suppliers and customers and upstream providers of complementary semiconductor manufacturing services, are located in Taiwan, which is susceptible to earthquakes, flooding, typhoons, and droughts from time to time. In addition, we have sometimes suffered power outages caused by our major electricity supplier, the Taiwan Power Company, or other power consumers on the same power grid, which have caused interruptions in our production schedule. A natural disaster or interruptions in the supply of utilities that results in a prolonged disruption to our operations, or the operations of our customers or suppliers, may adversely affect our results of operations and financial condition.

Our failure to comply with applicable environmental and climate related laws and regulations as well as international accords could harm our business and results of operations.

The manufacturing, assembling and testing of our products require the use of chemicals and materials that are subject to environmental, climate related, health and safety laws and regulations issued worldwide. Although we may be eligible for various exemptions and/or extensions of time for compliance, our failure to comply with any of these applicable laws or regulations could result in:

significant penalties and legal liabilities such as the denial of import permits;

temporary or permanent suspension of production of the affected products;

alteration of our manufacturing, fabrication and assembly and test processes; and

restrictions on our operations or sales.

Existing and future environmental and climate related laws and regulations (as well as applicable international accords) could also require us (among other things) to do the following: (a) purchase, use or install expensive pollution control, reduction or remediation equipment; (b) implement climate change mitigation programs and

abatement or reduction of greenhouse gas emissions program, or carbon credit trading program; (c) modify our product designs and manufacturing process or incur other significant expenses associated with such laws and regulations (such as obtaining substitute raw materials or chemicals that may cost more or be less available for our operations). It is still unclear whether such required actions would affect the reliability or efficiency of our products and services.

Any of the above contingencies resulting from the actual and potential impact of local or international laws and regulations as well as international accords on environmental or climate change could harm our business and results of operations by increasing our expenses or requiring us to alter our manufacturing and assembly and test processes. Please see our compliance record with Taiwan and international environmental and climate related laws and regulations in Item 4. Information on the Company Environmental Regulation .

Climate change, other environmental concerns and green initiatives also presents other commercial challenges, economic risks and physical risks that could harm our results of operations or affect the manner in which we conduct our business.

Increasing climate change and environmental concerns could affect the results of our operations if any of our customers would request us to exceed any standard(s) set for environmentally compliant products and services. For example, we have been working with our suppliers, customers, and several industry consortia to develop and provide EU RoHS (European Union Restriction of Hazardous Substances) compliant products. Even though we are entitled to rely on various exemptions under RoHS, one of our major customers has formally requested us to provide products that exceed the legal standard set by RoHS without using any of the exemptions still permitted under RoHS. If we are unable to offer such products or offer products that are compliant, but are not as reliable due to the lack of reasonably available alternative technologies or materials, we may lose market share to our competitors.

Further, energy costs in general could increase significantly due to climate change regulations. Therefore, our energy costs may increase significantly if utility or power companies pass on their costs, fully or partially, such as those associated with carbon taxes, emission cap and carbon credit trading programs. Please see details of our business continuity management of climate change in Item 4. Information on the Company Environmental Regulation . *Fluctuations in exchange rates could result in foreign exchange losses.*

Over one-half of our capital expenditures and manufacturing costs are denominated in currencies other than NT dollars, primarily in U.S. dollars, Japanese yen and Euros. More than 90% of our sales are denominated in U.S. dollars and currencies other than NT dollars. Therefore, any significant fluctuation to our disadvantage in such exchange rates would have an adverse effect on our financial condition. For example, during the period from March 1, 2009 to May 27, 2009, the U.S. dollar depreciated 6.51% against the NT dollar, which had a negative impact on our results of operations. In addition, fluctuations in the exchange rate between the U.S. dollar and the NT dollar may affect the U.S. dollar value of our common shares and the market price of the ADSs and of any cash dividends paid in NT dollars on

our common shares represented by ADSs. Please see Item 11. Quantitative and Qualitative Disclosures About Market Risk for a further discussion on the possible impact of other market factors on our results of operations.

Fluctuations in inflationary and deflationary market expectations could negatively affect demand for our products and services, which may harm our financial results.

The world economy is becoming more vulnerable to sudden unexpected fluctuations in inflationary and deflationary market expectations and conditions. Structural changes that may result from the 2008-2009 global financial crisis may further exacerbate the severity of such fluctuations. Both high inflation and deflation adversely affect an economy, at both the macro and micro levels, by reducing economic efficiency, disrupting saving and investment decisions and reducing the efficiency of the market prices as a mechanism to allocate resources. Such fluctuations are likely to negatively affect the business operations of our customers who may be forced to plan their purchases of our goods and services within an uncertain macro and micro economy. Therefore, the demand for our products and services could unexpectedly fluctuate severely in accordance with market and consumer expectations of inflation or deflation. Please see Item 5. Operating and Financial Review and Prospects Inflation & Deflation for further discussion.

Risks Relating to Ownership of ADSs

Your voting rights as a holder of ADSs will be limited.

Holders of American Depositary Receipts (ADRs) evidencing ADSs may exercise voting rights with respect to the common shares represented by these ADSs only in accordance with the provisions of our ADS deposit agreement. The deposit agreement provides that, upon receipt of notice of any meeting of holders of our common shares, the depositary bank will, as soon as practicable thereafter, mail to the holders (i) the notice of the meeting sent by us, (ii) voting instruction forms and (iii) a statement as to the manner in which instructions may be given by the holders.

ADS holders will not generally be able to exercise the voting rights attaching to the deposited securities on an individual basis. According to the R.O.C. Company Law, the voting rights attaching to the deposited securities must be exercised as to all matters subject to a vote of shareholders collectively in the same manner, except in the case of an election of directors. Election of directors is by means of cumulative voting. See Item 10. Additional Information Voting of Deposited Securities for a more detailed discussion of the manner in which a holder of ADSs can exercise its voting rights.

You may not be able to participate in rights offerings and may experience dilution of your holdings.

We may, from time to time, distribute rights to our shareholders, including rights to acquire securities. Under our ADS deposit agreement, the depositary bank will not distribute rights to holders of ADSs unless the distribution and sale of rights and the securities to which these rights relate are either exempt from registration under the United States Securities Act of 1933, as amended, (the Securities Act), with respect to all holders of ADSs, or are registered under the provisions of the Securities Act. Although we may be eligible to take advantage of certain exemptions for rights offerings by certain foreign companies, we can give no assurance that we can establish an exemption from registration under the Securities Act, and we are under no obligation to file a registration statement with respect to any such rights or underlying securities or to endeavor to have such a registration statement declared effective. In addition, if the depositary bank is unable to obtain the requisite approval from the Central Bank of the Republic of China (Taiwan) for the conversion of the subscription payments into NT dollars or if the depositary determines that it is unlikely to obtain this approval, we may decide with the depositary bank not to make the rights available to holders of ADSs. See Item 10. Additional Information Foreign Investment in the R.O.C. and Item 10. Additional Information Exchange Controls in the R.O.C. Accordingly, holders of ADSs may be unable to participate in our rights offerings and may experience dilution of their holdings as a result.

If the depositary bank is unable to sell rights that are not exercised or not distributed or if the sale is not lawful or reasonably practicable, it will allow the rights to lapse, in which case you will receive no value for these rights.

The value of your investment may be reduced by possible future sales of common shares or ADSs by us or our shareholders.

One or more of our existing shareholders may, from time to time, dispose of significant numbers of our common shares or ADSs. For example, the National Development Fund of Taiwan, R.O.C. which owned 6.4% of TSMC s outstanding shares as of February 28, 2010, has sold our shares in the form of ADSs in several transactions during the period between 1997 and 2005.

We cannot predict the effect, if any, that future sales of ADSs or common shares, or the availability of ADSs or common shares for future sale, will have on the market price of ADSs or common shares prevailing from time to time. Sales of substantial amounts of ADSs or common shares in the public market, or the perception that such sales may occur, could depress the prevailing market price of our ADSs or common shares.

The market value of our shares may fluctuate due to the volatility of, and government intervention in, the R.O.C. securities market.

Because the Taiwan Stock Exchange experiences from time to time substantial fluctuations in the prices and volumes of sales of listed securities, there are currently limits on the range of daily price movements on the Taiwan Stock Exchange. In response to past declines and volatility in the securities markets in Taiwan, and in line with similar activities by other countries in Asia, the government of the R.O.C. formed the Stabilization Fund, which has purchased and may from time to time purchase shares of Taiwan companies to support these markets. In addition, other funds associated with the R.O.C. government have in the past purchased, and may from time to time purchase, shares of Taiwan companies on the Taiwan Stock Exchange or other markets. In the future, market activity by government entities, or the perception that such activity is taking place, may take place or has ceased, may cause fluctuations in the market prices of our ADSs and common shares.

ITEM 4. INFORMATION ON THE COMPANY

Our History and Structure

We believe we are currently the world s largest dedicated foundry in the semiconductor industry. We were founded in 1987 as a joint venture among the R.O.C. government, Philips and other private investors and were incorporated in the R.O.C. on February 21, 1987. Our common shares have been listed on the Taiwan Stock Exchange since September 5, 1994, and our ADSs have been listed on the New York Stock Exchange since October 8, 1997.

To help develop our long-term growth in non-foundry related business areas, a New Businesses organization was established on May 6, 2009, and for the purpose of facilitating more effectively our manufacturing efficiency and customer partnership, an Operations organization and a Business Development organization were established on October 27, 2009.

Our Principal Office

Our principal executive office is located at No. 8, Li-Hsin Road 6, Hsinchu Science Park, Hsinchu, Taiwan, Republic of China. Our telephone number at that office is (886-3) 563-6688. Our web site is www.tsmc.com. Information contained on our website does not constitute part of this annual report.

Business Overview of the Company

As a foundry, we manufacture semiconductors using our advanced or mainstream manufacturing processes for our customers based on their own or third parties proprietary integrated circuit designs. We offer a comprehensive range of leading edge wafer fabrication processes, including processes to manufacture CMOS logic, mixed-signal, radio frequency, embedded memory, BiCMOS mixed-signal and other semiconductors. We estimate that our revenue market segment share among dedicated foundries worldwide was 48% in 2009. We also offer design, mask making, probing, testing and assembly services.

We believe that our large capacity, particularly for advanced technologies, is a major competitive advantage. Please see Manufacturing Capacity and Technology and Capacity Management and Technology Upgrade Plans for a further discussion of our capacity.

We count among our customers many of the world s leading semiconductor companies, ranging from fabless semiconductor and systems companies such as Advanced Micro Devices, Inc., Altera Corporation, Broadcom Corporation, Marvell Semiconductor Inc., MediaTek Inc., nVidia Corporation and Qualcomm Incorporated, to integrated device manufacturers such as LSI Corporation, STMicroelectronics and Texas Instruments Inc. Fabless

semiconductor and system companies accounted for approximately 80%, and integrated device manufacturers accounted for approximately 20% of our net sales in 2009.

Our Facilities

After combining the operations at two of our 200mm fabs in 2001 and the decommissioning of one of our 150mm wafer fabs (Fab 1) in March 2002 and one of our 200mm fabs (Fab 7) in 2006, we currently operate one 150mm wafer fab, six 200mm wafer fabs and two 300mm wafer fabs. Our corporate headquarters and five of our fabs are located in the Hsinchu Science Park, two fabs are located in the Tainan Science Park, one fab is located in the United States, and one fab is located in Shanghai. Our corporate headquarters and our five fabs in Hsinchu occupy approximately 425,000 square meters of land. We lease all of this land from the Hsinchu Science Park Administration in Hsinchu under agreements that will be up for renewal between May 2013 and December 2029. We have leased from the Southern Taiwan Science Park Development Office 416,900 square meters of land for our fabs in the Tainan Science Park under agreements that will be up for renewal between July 2017 and November 2029. WaferTech owns 1,052,181 square meters of land in the State of Washington in the United States, where the WaferTech fab and related offices are located. TSMC China owns 420,000 square meters of land in Shanghai, where Fab 10 and related offices are located. Other than certain equipment under leases located at testing areas, we own all of the buildings and equipment for our fabs. We are expanding our 300mm fabrication capacity and research and development through Fab 12 in the Hsinchu Science Park and Fab 14 in the Tainan Science Park. Total monthly capacity for 300mm wafer fabs was increased from 130,700 wafers in December 31, 2007 to 154,300 wafers in December 31, 2008 and 171,400 wafers in December 31, 2009. We will continuously evaluate our capacity in light of prevailing market conditions. **Manufacturing Capacity and Technology**

We manufacture semiconductors on silicon wafers based on proprietary circuitry designs provided by our customers or third party designers. Two key factors that characterize a foundry s manufacturing capabilities are output capacity and fabrication process technologies. Since our establishment, we have possessed the largest capacity among the world s dedicated foundries. We also believe that we are the technology leader among the dedicated foundries in terms of our net sales of advanced semiconductors with a resolution of 0.13 micron and below, and are one of the leaders in the semiconductor manufacturing industry generally. We are the first semiconductor foundry with proven low-k interconnect technology in commercial production from the 0.13 micron node down to 40-nanometer node. Following our commercial production based on 65-nanometer Nexsys® process technology in 2006, we also unveiled 55-nanometer Nexsys® process technology in 2007. Our 65-nanometer and 55-nanometer Nexsys® technologies are the third-generation proprietary processes that employ low-k dielectrics. In 2008, we also qualified our 45 and 40 nanometer process technologies with ultra low-k dielectrics and advanced immersion lithography. We have begun certain small-scale production of 40-nanometer products in 2009, and we expect to commerce its high volume production in 2010.

The following table lists our fabs and those of our affiliates, together with the year of commencement of commercial production, technology and capacity during the last five years:

	Year of	Current most advanced technology for volume		Mor	nthly capacity	(3)(4)	
Fab ⁽¹⁾		nproduction ⁽²⁾	2005	2006	2007	2008	2009
2	1990	0.45	47,584	50,506	51,685	51,609	53,649
3(5)	1995	0.15	83,300	89,900	90,500	92,400	95,377
5	1997	0.15	42,500	51,500	55,800	54,200	48,600
6	2000	0.11	73,000	83,400	94,000	95,100	96,800
7(7)	1995	0.35	13,400				
8	1998	0.15	76,500	83,500	89,400	91,600	85,750
10	2004	0.18	15,600	32,000	31,000	43,000	45,500
11	1998	0.15	33,500	35,500	35,500	35,500	36,565
12	2001	0.040	106,875	131,175	160,755	167,910	199,283

	Edgar Filing: TAI	VAN SEMICO	ONDUCTOR N	/ANUFACTU	RING CO LT	D - Form 20-F	=
14	2004	0.055	46,125	79,650	133,279	179,258	186,443
SSMC ⁽⁶⁾	2000	0.15	16,700	17,700	20,700	24,600	22,010
Total			555,084	654,831	762,619	835,177	869,977
			14				

(1)Fab 2 produces 150mm wafers. Fabs 3, 5, 6, 8, 10, Fab 11 (WaferTech) and SSMC produce 200mm wafers. Fab 12 and Fab 14 produce 300mm wafers. Fabs 2, 3, 5, 8 and 12 are located in Hsinchu Science Park. Fab 6 and Fab 14 are located in the Tainan Science Park. WaferTech is located in the United States, SSMC is located in Singapore and Fab 10 is located in Shanghai.

- ⁽²⁾ In microns, as of year-end.
- (3) Estimated capacity in 200mm equivalent wafers as of year-end for the total technology range available for production. Actual capacity during each year will be lower as new production capacity is phased in during the course of the year.

(4)

Under an agreement with Vanguard, TSMC is required to use its best commercial efforts to maintain utilization of a fixed amount of reserved capacity and will not increase or decrease the stipulated quantity by more than 5,000 wafers per month. Please see Item 7. Major Shareholders and **Related Party** Transactions **Related Party** Transactions Vanguard International Semiconductor Corporation for a discussion of certain of the Vanguard contract terms. The amounts to be used at Vanguard are not included in our monthly capacity figures.

(5) Fab 4, which commenced operation in 1999 with initial technology of 0.5 micron, was consolidated into Fab 3 during the fourth quarter of 2001. (6) Represents that portion of the total capacity that we had the option to utilize as of December 31, 2005, December 31, 2006. December 31, 2007. December 31, 2008 and December 31. 2009. This fab commenced production in September 2000.

(7) Fab 7 was

decommissioned in June 2006 as we integrated its manufacturing facility as a part of Fab 12 s operation.

As of December 31, 2009, our monthly capacity (in 200mm equivalent wafers) was 869,977 wafers, compared to 835,177 wafers at the end of 2008. This increase was primarily due to the expansion of our 40/65-nanometer advanced technologies. Our semiconductor manufacturing facilities require substantial investment to construct and are largely fixed-cost assets once they are in operation. Because we own most of our manufacturing capacity, a significant portion of our operating costs is fixed. In general, these costs do not decline when customer demand or our capacity utilization rates drop, and thus declines in customer demand, among other factors, may significantly decrease our margins. Conversely, as product demand rises and factory utilization increases, the fixed costs are spread over increased output, which can improve our margins.

Capacity Management and Technology Upgrade Plans

We perform periodic long term market demand forecasts to estimate market and general economic conditions for our products and services. Based upon these estimates, we manage our overall capacity which may increase or decrease in accordance with market demand. Because market conditions may vary significantly and unexpectedly, our market demand forecast may change significantly at any time. Further, some of our facilities shut down during periods of decreased demand may not be able to ramp up in a timely manner during periods of increased demand. During periods of continued decline in demand, our operating facilities may not be able to absorb and complete in a timely manner outstanding orders re-directed from other shuttered facilities. Based on current demand forecasts, we intend to maintain our strategy of expanding manufacturing capacity and improving manufacturing process technologies to meet both the fabrication and the technological needs of our customers. Based upon estimates of market demand, we currently expect to continue adding capacity to our 300mm wafer fabs.

Our capital expenditures in 2007, 2008 and 2009 were NT\$84,001 million, NT\$59,223 million and NT\$87,785 million (US\$2,671 million)⁽¹⁾, respectively. Our capital expenditures in 2010 are expected to be approximately US\$4,800 million, which may fluctuate depending on market conditions. In 2010, we anticipate our

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

capital expenditures to focus primarily on the following: adding capacity to our 300mm wafer fabs;

development of process technologies in 28nm, 20nm nodes and below and other research and development projects;

Fab 12 and Fab 14 facilities;

backend capacity; and

new technologies development for mask operations. These investment plans are still preliminary and may change per market conditions.

(1) Translated from weighted average exchange rate of NT\$32.868 to US\$1.00.

15

Markets and Customers

The primary customers of our foundry services are fabless semiconductor companies/systems companies and integrated device manufacturers. The following table presents the breakdown of net sales by type of customers during the last three years:

			Year ended D	ecember 31,		
	200)7	200	08	200)9
Customer Type	Net Sales	Percentage	Net Sales	Percentage	Net Sales	Percentage
			(in millions, ex	cept percenta	ges)	
Fabless semiconductor						
companies/systems						
companies	NT\$215,662	66.8%	NT\$236,542	71.0%	NT\$235,516	79.6%
Integrated device						
manufacturers	106,968	33.2%	96,616	29.0%	60,226	20.4%
Total	NT\$322,630	100.0%	NT\$333,158	100.0%	NT\$295,742	100.0%
We astronying our	wat aplay board on	41	which the surete		بسر والمتعادية المسروس	

We categorize our net sales based on the country in which the customer is headquartered, which may be different from the net sales for the countries to which we actually sell or ship our products. Under this approach, the following table presents a regional geographic breakdown of our net sales during the last three years:

			Year ended D	ecember 31,			
	200)7	200	8	200	2009	
Region	Net Sales	Percentage	Net Sales	Percentage	Net Sales	Percentage	
		(in millions, exce	pt percentages)		
North America	NT\$247,832	76.8%	NT\$246,537	74.0%	NT\$206,132	69.7%	
Asia	45,128	14.0%	52,472	15.7%	58,261	19.7%	
Europe	29,670	9.2%	34,149	10.3%	31,349	10.6%	
Total	NT\$322,630	100.0%	NT\$333,158	100.0%	NT\$295,742	100.0%	

A significant portion of our net sales are attributable to a relatively small number of customers. In 2008 and 2009, our ten largest customers accounted for approximately 53% of our net sales and our largest customer accounted for approximately 14% and 10% of our net sales, respectively.

Over the years, we have attempted to strategically manage our exposure to commodity memory semiconductor manufacturing services. This policy has successfully shielded us from significant adverse effects resulting from the previous precipitous price drops in the commodity memory semiconductor market.

We provide worldwide customer support. Our office in Hsinchu and wholly-owned subsidiaries in the United States, Japan, Mainland China, the Netherlands, South Korea and India are dedicated to serving our customers worldwide. Foundry services, which are both technologically and logistically intensive, involve frequent and in-depth interaction with customers. We believe that the most effective means of providing foundry services is by developing direct and close relationships with our customers. Our customer service managers work closely with the sales force to offer integrated services to customers.

Commitments by Customers. Because of the fast-changing technology and functionality in semiconductor design, foundry customers generally do not place purchase orders far in advance to manufacture a particular type of product. However, we engage in discussions with customers regarding their expected manufacturing requirements in advance of the placement of purchase orders.

Several of our customers have entered into arrangements with us to ensure that they have access to specified capacity at our fabs. These arrangements are primarily in the form of deposit agreements. In a deposit agreement, the customer makes an advance cash deposit for an option on a specified capacity at our fabs. Deposits are generally refunded as shipments are made. As of December 31, 2009, our customers had on deposit an aggregate of approximately US\$30 million to reserve future capacity.

The Semiconductor Fabrication Process

In general, the semiconductor manufacturing process begins with a thin silicon wafer on which an array of semiconductor devices is fabricated. The wafer is then tested, cut into dice, and assembled into packages that are then individually retested. Our focus is on wafer fabrication although we also provide all other services either directly or through outsourcing arrangements.

Our Foundry Services

Range of Services. Because of our ability to provide a full array of services, we are able to accommodate customers with a variety of needs at every stage of the overall foundry process. The flexibility in input stages allows us to cater to a variety of customers with different in-house capabilities and thus to service a wider class of customers as compared to a foundry that cannot offer design or mask making services, for example.

Fabrication Processes. We manufacture semiconductors using the complementary metal oxide silicon, CMOS and BiCMOS processes. The CMOS process is currently the dominant semiconductor manufacturing process. The BiCMOS process combines the high speed of the bipolar circuitry and the low power consumption and high density of the CMOS circuitry. We use the CMOS process to manufacture logic semiconductors, memory semiconductors including static random access memory (SRAM), flash memory, mixed-signal/radio frequency (RF) semiconductors, which combine analog and digital circuitry in a single semiconductor, micro-electro-mechanical-system (MEMS), which combines micrometer featured mechanical parts, analog and digital circuitry in a single semiconductor. The BiCMOS process is used to make high-end mixed-signal and other types of semiconductors.

Types of Semiconductors We Manufacture. We manufacture different types of semiconductors with different specific functions by changing the number and the combinations of conducting, insulating and semiconducting layers and by defining different patterns in which such layers are applied on the wafer. At any given point in time, there are over a hundred different products in various stages of fabrication at our fabs. We believe that the keys to maintaining high production quality and utilization rates are our effective management and control of the manufacturing process technologies which comes from our extensive experience as the longest existing dedicated foundry and our dedication to quality control and process improvements.

The following is a general, non-exhaustive description of the key types of semiconductors that we currently manufacture. Depending on future market conditions, we may provide other services or manufacture other types of products that may differ significantly from the following:

Logic Semiconductors. Logic semiconductors process digital data to control the operation of electronic systems. The largest segment of the logic market, standard logic devices, includes microprocessors, microcontrollers, digital signal processors (DSP), graphic chips and chip sets.

Mixed-Signal/RF Semiconductors. Analog/digital semiconductors combine analog and digital devices on a single semiconductor to process both analog and digital data. We make mixed-signal/RF semiconductors using both the CMOS and BiCMOS processes. We currently offer CMOS mixed-signal process down to the 40-nanometer Nexsys® technology for manufacturing mixed-signal/RF semiconductors. The primary uses of mixed-signal/RF semiconductors are in hard disk drives, wireless communications equipment and network communications equipment, with those made with the BiCMOS process occupying the higher end of the mixed-signal/RF market.

Memory Semiconductors. Memory semiconductors, which are used in electronic systems to store data and program instructions, are generally classified as either volatile memories (which lose their data content when power supplies are switched off) or nonvolatile memories (which retain their data content without the need for a constant power supply). We currently offer CMOS process for the manufacture of SRAM, embedded DRAM as volatile memories, and for the manufacture of flash memory and embedded flash as nonvolatile memories.

CMOS Image Sensor Semiconductors. Image sensors are primarily used in camera phones. We are currently the leading foundry for the production of CMOS image sensors, characterized by technology features including low dark current, high sensitivity, small pixel size and high dynamic range achieved through integration with mixed mode processes.

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

Table of Contents

High Voltage Semiconductors. We currently offer a range of high-voltage processes including high voltage CMOS (HVCMOS), bipolar-CMOS-DMOS (BCD) and ultra-high voltage technology (UHV), ranging from 5V to 700V, which are suitable for various panel-size display driver and power IC applications.

The table below presents a breakdown of our net sales during the last three years by each semiconductor type:

	Year ended December 31,					
	200)7	200)8	200	19
Semiconductor Type	Net Sales	Percentage	Net Sales	Percentage	Net Sales	Percentage
		(i	n millions, exce	pt percentage	s)	
CMOS						
Logic	NT\$234,354	72.6%	NT\$243,884	73.2%	NT\$211,721	71.6%
Memory	5,156	1.6%	1,839	0.6%	1,109	0.4%
Mixed-Signal ⁽¹⁾	80,247	24.9%	84,648	25.4%	79,865	27.0%
BiCMOS ⁽²⁾	2,517	0.8%	2,460	0.7%	3,019	1.0%
Others	356	0.1%	327	0.1%	28	0.0%
Total	NT\$322,630	100.0%	NT\$333,158	100.0%	NT\$295,742	100.0%

- ⁽¹⁾ Mixed-signal semiconductors made with the CMOS process.
- (2) Mixed-signal and other semiconductors made with the BiCMOS process.

Design and Technology Platforms.

Modern IC designers need sophisticated design infrastructure to optimize productivity and cycle time. Such infrastructures include design flow for electronic design automation (EDA), silicon proven building blocks such as libraries and IPs, simulation and verification design kits such as process design kit (PDK) and tech files. All of these infrastructures are built on top of the technology foundation, and each technology needs its own design infrastructure to be usable for designers. This is the concept of our technology platforms.

For years, TSMC and its alliance partners spent considerable effort, time and resources to build our technology platforms. We unveiled our Open Innovation Platform[®] (OIP) initiative in 2008 to further enhance our technologies platforms. The following OIP deliverables were rolled out in 2009:

Mixed Signal/Radio Frequency Reference Design Kit (MS/RF RDK) . This deliverable reduces design cycle time and encourage IP reuse.

iRCX, an interoperable EDA data format, for TSMC 65nm and 40nm technologies . This deliverable enables EDA tools that support the iRCX format to receive accurate interconnect modeling data from TSMC developed iRCX files.

Interoperable design rule check (iDRC) and interoperable layout-versus-schematic (iLVS) for TSMC 40nm process technology \cdot . These deliverables help simplify data delivery, and ensure data integrity and interpretation.

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

Interoperable process design kit (iPDK) . This deliverable eliminates duplicative PDK development work and significantly reduces PDK development and related costs.

Reference Flow 10.0. This deliverable continues the tradition of driving advances in design methodology and addresses new design challenges of 28nm process technology, including On-Chip Variation (OCV) optimization that helps increase yields.

Our technology platforms provide a solid foundation for design enablement. To further lower the design barrier for customer to design on our technologies, we offer extensive design support services to customers through our own design support team as well as our alliance partners. Such design support services includes:

Tech File and PDK . Customers heavily leverage tech files and PDK provided by us. We are also increasing resources to support rising demand for PDK in mainstream technologies.

18

Library and IP . These reusable building blocks are essential for many design projects. In 2009, nearly half of new tape-outs to us adopted one or more libraries or IPs from us or our IP partners. To support such high demand, we also expanded its library and IP portfolio. The total number of library or IP in the portfolio increased to 2,221 in 2009 from about 1,600 in 2008.

Design Methodology and Flow . We released the first foundry-specific Integrated Sign-Off Flow (ISF), targeting initially the 65nm process node, in April 2009. With validated libraries and IP, qualified EDA tools, a full set of proper technology files, and automated installation scripts, ISF significantly shortens design cycle and helps improve tape-out quality.

Multi-project Wafers Program (CyberShuttle). To help our customers reduce costs, we offer a dedicated multi-project wafer processing service that allows us to provide multiple customers with circuits produced with the same mask. This program reduces mask costs by a very significant factor, resulting in accelerated time-to-market for our customers. We have extended this program to all of our customers and library and intellectual property (IP) partners using our broad selection of process technologies, ranging from the latest 40-, 45-, 55- and 65-nanometer processes to 0.18-, 0.25- and 0.35- micron. This extension offers a routinely scheduled multi-project wafer run to customers on a shared-cost basis for prototyping and verification.

We developed our multi-project wafer program in response to the current system-on-chip development methodologies, which often require the independent development, prototyping and validation of several IPs before they can be integrated onto a single device. By sharing mask costs among our customers to the extent permissible, the system-on-chip supplier can enjoy reduced prototyping costs and greater confidence that the design will be successful. **Customer Service**

We believe that our devotion to customer service has been an indispensable factor in attracting new customers, helping to ensure the satisfaction of existing customers, and building a mutually beneficial partnership with our customers. The key elements are our:

customer-oriented culture through multi-level interaction with customers;

ability to deliver wafers of consistent quality, competitive ramp-up speed and efficient yield improvement;

responsiveness to customer s issues and requirements, such as engineering change orders and special wafer handling;

flexibility in manufacturing processes, supported by our competitive technical capability and efficient production planning;

dedication to help reduce customer costs through collaboration and services, such as our multi-project wafer program, which combines multiple designs on a single mask set for increased cost-saving;

availability of eFoundry®, the online service which provides in real-time necessary information in design, engineering, and logistics throughout customers product life cycle; and

provision of Virtual Fab®, designed to provide transparent information and seamless services to our customers such as the availability of key information, management of on-time delivery and flexibility in scheduling and capacity.

Research and Development

The semiconductor industry is characterized by rapid changes in technology, frequently resulting in the introduction of new technologies to meet customers demands and in the obsolescence of recently introduced technology and products. We believe that, in order to stay technologically ahead of our competitors and maintain our market position in the foundry segment of the semiconductor industry, we need to maintain our position as a technology leader not only in the foundry segment but in the semiconductor industry in general. We spent NT\$17,946 million, NT\$21,481 million and NT\$21,593 million (US\$676 million) in 2007, 2008 and 2009, respectively, on research and development, which represented 5.5%, 6.5% and 7.3% of our net sales for these periods. We plan to continue to invest significant amounts on research and development in 2010, with the goal of maintaining a leading position in the development of advanced process technologies. Our research and development efforts have recently allowed us to provide our customers access to certain advanced process technologies, such as 90-nanometer, 80-nanometer, 65-nanometer, 55-nanometer, 45-nanometer and 40-nanometer Nexsys® technology for volume production, prior to the implementation of those advanced process technologies by many integrated device manufacturers and our competitors. In addition, we expect to advance our process technologies further down to 28/20-nanometer and below in the coming years to maintain our technology leadership. We will also continue to invest in research and development for our mainstream technologies offerings to provide function-rich process capabilities to our customers.

Our research and development efforts are divided into centralized research and development activities and research and development activities undertaken by each of our fabs. Our centralized research and development activities are principally directed toward developing new Logic, system-on-chip (SOC), derivatives and package/system-in-package (SIP) technologies. Fab related research and development activities mostly focus on upgrading the manufacturing process technologies.

We use internally developed process technologies and process technologies licensed from our customers and third parties. In continuing to advance our process technologies, we intend to rely primarily on our internal engineering capability and know-how and our research and development efforts, including collaboration with our customers, equipment vendors and R&D consortia.

We also continuously create in-house inventions and know-how. Since our inception, every year we apply for and are issued a substantial number of United States and other patents, most of which are semiconductor-related. **Equipment**

The quality and technology of the equipment used in the semiconductor manufacturing process are important in that they effectively define the limits of our process technologies. Advances in process technologies cannot be brought about without commensurate advances in equipment technology. The principal pieces of equipment used by us to manufacture semiconductors are scanners, steppers, cleaners and track equipment, inspection equipment, etchers, furnaces, wet stations, strippers, implanters, sputterers, CVD equipment, testers and probers. Other than certain equipment under leases located at testing areas, we own all of the equipment used at our fabs.

In implementing our capacity management and technology advancement plans, we expect to make significant purchases of equipment required for semiconductor manufacturing. Some of the equipment is available from a limited number of vendors and/or is manufactured in relatively limited quantities, and certain equipment has only recently been developed. We believe that our relationships with our equipment suppliers are good and that we have enjoyed the advantages of being a major purchaser of semiconductor fabrication equipment. We work closely with manufacturers to provide equipment customized to our needs for certain advanced technologies.

Raw Materials

Our manufacturing processes use many raw materials, primarily silicon wafers, chemicals, gases and various types of precious metals. Raw materials costs constituted 11.1% of our net sales in 2008 and 10.9% of our net sales in 2009. Most of our raw materials generally are available from several suppliers. Our raw material procurement policy is to select only those vendors who have demonstrated quality control and reliability on delivery time and to maintain multiple sources for each raw material so that a quality or delivery problem with any one vendor will not adversely affect our operations. The quality and delivery performance of each vendor is evaluated quarterly and quantity allocations are adjusted for subsequent periods based on the evaluation.

The most important raw material used in our production is silicon wafers, which is the basic raw material from which integrated circuits are made. The principal suppliers for our wafers are Shin-Etsu Handotai and SUMCO Corporation of Japan, MEMC Electronic Materials, Inc. of the United States and Siltronic AG of Germany. Together they supplied approximately 91.9% and 93.6% of our total wafer needs in 2008 and 2009, respectively. We have in the past obtained, and believe we will continue to be able to obtain, a sufficient supply of 150mm, 200mm and 300mm wafers. The price of silicon wafers decreased during 2008 and 2009. However, the recent market recovery has increased demand, so a tight supply is expected for 2010. As a result, we could be facing price increase pressure for silicon wafers in 2010.

In order to secure a reliable and flexible supply of high quality wafers, we entered into long-term agreements and intend to develop strategic relationships with major wafer vendors to cover our anticipated wafer needs for the next three to five years. Also, we have a special cross-function taskforce comprised of individuals from our fab operations, materials management, risk management and quality system management divisions to improve our supply chain risk management. This taskforce works with our primary suppliers to develop their business continuity plans, qualify their dual-plant materials, prepare safety inventories, improve the quality of their products and manage the supply chain risk of their suppliers.

Competition

We compete internationally and domestically with dedicated foundry service providers, as well as with integrated device manufacturers that devote a significant portion of their manufacturing capacity to foundry operations. We compete primarily on the basis of process technologies, quality and service. The level of competition differs according to the process technologies involved. For example, in more mature technologies, the competition tends to be more intense. Some companies compete with us in selected geographic regions or application end markets. In recent years, substantial investments have been made by others to establish new dedicated foundry companies worldwide.

Environmental Regulation

The semiconductor production process generates gaseous chemical wastes, liquid wastes, wastewater and other industrial wastes in various stages of the manufacturing process. We have installed various types of pollution control equipment for the treatment of gaseous chemical wastes and wastewater and equipment for the recycling of treated water in our fabs. Our operations at our fabs are subject to regulation and periodic monitoring by the R.O.C. Environmental Protection Administration, U.S. Environmental Protection Agency or State Environmental Protection Administration of mainland China, and local environmental protection authorities, including the Science Park Administration, the Washington State Department of Ecology or the Shanghai Environmental Protection Bureau.

We have adopted pollution control measures that are expected to result in the effective maintenance of environmental protection standards consistent with the practice of the semiconductor industry in Taiwan, the U.S. and mainland China. We conduct an annual environmental audit to ensure that we are in compliance in all material respects with, and we believe that we are in compliance in all material respects with, applicable environmental laws and regulations. Our waste reduction steps also comply with Taiwan regulatory requirements.

We received ISO14001 certification in August 1996 and QC 080000 IECQ HSPM, a certification for having a hazardous substance process management system that meets the European environmental regulation RoHS (Restriction of Hazardous Substance) Directive, in July 2006. We have continued to implement improvement programs in connection with these certifications. For example, all of our manufacturing sites in Taiwan were ISO14001 certified in 2005 and QC 080000 certified in 2007. Fab 10, our manufacturing site in mainland China, also received ISO 14001 certification in 2005 and QC 080000 certification in 2007. In addition, WaferTech obtained ISO 14001 certification in 2005 and QC 080000 certification in 2008, we received the Excellence in Voluntary Greenhouse Gases Emission Reduction Award from the Ministry of Economic Affairs, Executive Yuan, R.O.C., The Annual Enterprises Environmental Protection Award from the Environmental Protection Administration, Executive Yuan, R.O.C.; and in 2009, we received Low Carbon Enterprise Award , Excellence in Environmental Protection from the Science Park Administration, the Golden Award for Leadership in Energy and Environmental Design of New Construction (LEED-NC) from the U.S. Green Building Council and Diamond Class Ecology, Energy Saving, Waste Reduction, and Health (EEWH) Certification from Architecture and Building Research Institute, Ministry of the

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

Interior. WaferTech has also been a member of the U.S. Environmental Protection Agency s Performance Track Program since 2004.

In 2001, we have expressed our voluntary commitment to reducing perfluorinated compounds (PFCs) emissions to 10% below the average emission value of 1997 and 1999 by 2010, based on the standard set forth in a Memorandum of Understanding by the Taiwan Semiconductor Industrial Association. In our effort to achieve such commitment, the evaluation and implementation of projects including process optimization, chemical replacement and abatement systems have been commenced by us.

Electricity and Water

We use electricity supplied by Taiwan Power Company in our manufacturing process. Businesses in the Hsinchu Science Park and Tainan Science Park, such as ours, enjoy preferential electricity supply. We have sometimes suffered power outages caused by our electricity supplier, the Taiwan Power Company, which lead to interruptions in our production schedule. The semiconductor manufacturing processes also use extensive amounts of fresh water. Due to the growth of the semiconductor manufacturers in the Hsinchu Science Park and Tainan Science Park, and the droughts that Taiwan experiences from time to time, there is concern regarding future availability of sufficient fresh water and the potential impact insufficient water supplies may have on our semiconductor production. **Risk Management**

We employ an enterprise risk management system to integrate the prevention and control of TSMC and our subsidiaries risks. We have also prepared emergency plans to respond to natural disaster and other disruptive events that could disrupt the operation of our business. These emergency plans are developed to prevent or minimize loss of personnel and damage to our facilities, equipment and machinery caused by natural disaster and other disruptive events. We also maintain insurance with respect to our facilities, equipment and inventories. The insurance for the fabs and their equipment covers, subject to some limitations, various risks including fire, typhoon, earthquake and some other risks generally up to the respective policy limits for their replacement values and lost profits due to business interruption. In addition, we have insurance policies covering losses in respect of the construction and erection of all our fabs. Equipment and inventories in transit are also insured. No assurance can be given, however, that insurance will fully cover any losses and our emergency response plans will be effective in preventing or minimizing losses in the future.

Please see detailed risk factors related to the impact of climate change regulations and international accords, and business trends on our operations in Item 3. Key Information Risk Factors Risks Relating to Our Business . **Our Subsidiaries and Affiliates**

Vanguard International Semiconductor Corporation (VIS). In 1994, we, the R.O.C. Ministry of Economic Affairs and other investors established Vanguard, then an integrated dynamic random access memory (DRAM) manufacturer. Vanguard commenced volume commercial production in 1995 and listed its shares on the GreTai Securities Market in March 1998. In 2004, Vanguard completely terminated its DRAM production and became a pure foundry company. As of February 28, 2010, we owned approximately 37.4% of the equity interest in Vanguard. Please see Item 7. Major Shareholders and Related Party Transactions for a further discussion.

WaferTech in the United States. In 1996, we entered into a joint venture called WaferTech (of which the manufacturing entity is Fab 11) with several U.S.-based investors to construct and operate a US\$1.2 billion foundry in the United States. Initial trial production at WaferTech commenced in July 1998 and commercial production commenced in October 1998. In December 1998, we increased the percentage of our ownership interest in WaferTech to 68%. By the end of the first quarter of 2001, we had increased the percentage of our ownership interest in WaferTech to approximately 99% by purchasing all of the remaining interest of all of the other joint venture partners. As of March 25, 2010, we owned 100% of the equity interest in WaferTech.

Systems on Silicon Manufacturing Company Pte. Ltd. (SSMC). In March 1999, we entered into an agreement with Philips and EDB Investment Pte. Ltd. to found a joint venture, SSMC, to build a fab in Singapore. The SSMC fab commenced production in December 2000. As of February 28, 2010, we owned approximately 38.8% of the equity interest in SSMC. Please see Item 7 Major Shareholders and Related Party Transactions for a further discussion.

Global Unichip Corporation (GUC). In January 2003, we acquired a 52.0% equity interest in GUC, a System-on-Chip (SoC) design service company that provides large scale SOC implementation services. GUC has been listed on Taiwan Stock Exchange since November 3, 2006. As of February 28, 2010, we owned approximately 35.3% of the equity interest in GUC.

Operations in Mainland China. In August 2003, we established TSMC China (of which the manufacturing entity is Fab 10), a wholly-owned subsidiary primarily engaged in the manufacturing and selling of integrated circuits. We have achieved commercial production with 0.35 micron, 0.25 micron and 0.18 micron process technologies in Fab 10, our 200mm wafer fab in Shanghai, where we commenced production in late 2004. As of February 28, 2010, we owned 100% of the equity interest in TSMC China.

VisEra Technologies Company, Ltd. (VisEra). In October 2003, we and OmniVision Technologies Inc., entered into a shareholders agreement to form VisEra Technologies Company, Ltd., a joint venture in Taiwan, for the purpose of providing back-end manufacturing service. As of February 28, 2010, we owned approximately 43.5% of the equity interest in VisEra Technologies Company Ltd. Please see Item 7. Major Shareholders and Related Party Transactions for a further discussion.

Xintec, Inc. (Xintec). In January 2007, we acquired a 51.2% equity interest in Xintec, a supplier of wafer level packaging service, to support our complementary metal oxide silicon (CMOS) image sensor manufacturing business. As of February 28, 2010, we owned approximately 48.9% combined equity interest in Xintec.

Mcube Inc. (*Mcube*). In September 2009, we acquired preferred and common equity interest in Mcube, a newly established U.S. company engaged in the business of MEMS (Micro Electro Mechanical Systems) applications. As of February 28, 2010, we owned approximately 36.0% of the equity interest in Mcube.

Motech Industries Inc. (*Motech*). In February 2010, we acquired a 20% equity interest in Motech, a Taiwan solar cell manufacturer. Motech has been a publicly traded company on Taiwan s GreTai Security Market since May 2003.

ITEM 4A. UNRESOLVED STAFF COMMENTS

None.

ITEM 5. OPERATING AND FINANCIAL REVIEWS AND PROSPECTS

Overview

We manufacture a variety of semiconductors based on designs provided by our customers. Our business model is now commonly called a dedicated semiconductor foundry. The foundry segment of the semiconductor industry as a whole experienced rapid growth over the last 23 years since our inception. As the leader of the foundry segment of the semiconductor industry, our net sales and net income were NT\$322,630 million and NT\$109,177 million in 2007, NT\$333,158 million and NT\$99,933 million in 2008, and NT\$295,742 million (US\$9,256 million) and NT\$89,218 million (US\$2,792 million) in 2009, respectively. The sales increase in 2008 was primarily attributed to the continued growth in the semiconductor industry and customer demand, offset in part by the decline in ASP resulting principally from pricing pressures in our customers end markets and increase in competition. Our sales in 2009 decreased by 11.2% from 2008, mainly due to a sharp decrease in customer demand starting from the fourth quarter of 2008, offset in part by a recovery in customer demand starting from the second quarter of 2009.

The principal source of our revenue is wafer fabrication, which accounted for approximately 88% of our net sales in 2009. The rest of our net sales is derived from design, mask making, probing, and testing and assembly services. Factors that significantly impact our revenue include:

the worldwide demand for semiconductor products;

pricing;

the worldwide semiconductor production capacity as well as our production capacity;

capacity utilization;

technology migration; and

fluctuation in foreign currency exchange rate.

Though equally important, three of the above factors are discussed as follows:

Pricing. We usually establish pricing levels for a specific period with our customers, subject to adjustment during the course of that period to take into account market developments and other factors. We believe that our large capacity, flexible manufacturing capabilities, focus on customer service and ability to deliver high yields in a predictable and timely manner have contributed to our ability to obtain premium pricing for our wafer production.

Production Capacity. Our production capacity affects our business in several ways as follows:

Our large production capacity allows us to meet increased customer orders thereby allowing us to capture greater market-driven opportunities and generate sales. We currently own and operate our semiconductor manufacturing facilities, the aggregate production capacity for which had been expanded from 762,619 200mm equivalent wafers per month as of year-end 2007 to 835,177 200mm equivalent wafers per month as of year-end 2009. In 2009, while our operation ran at a level significantly below our full capacity in the beginning of the year, our capacity utilization rate grew in accordance with the increase in customer demand and reached full capacity by the end of 2009.

A significant amount of our operating costs are fixed because our extensive manufacturing facilities (which provide us such large production capacity) require substantial investment to construct and are largely fixed-cost assets once they become operational. As such, decline in customer demand, among other factors, may significantly decrease our gross margin. Conversely, as product demand rises and factory utilization increases, these fixed costs are spread over the increased output, thereby improving our gross margin.

Technology Migration.

The table below presents a percentage breakdown of wafer sales by circuit resolution during the last three years:

	Year ended December 31,				
	2007	2008	2009		
	Percentage	Percentage	Percentage		
	of	of	of		
	total				
	wafer	total wafer	total wafer		
Resolution	revenue ⁽¹⁾	revenue ⁽¹⁾	revenue ⁽¹⁾		
£45 nanometer			4%		
65 nanometer	6%	21%	29%		
90 nanometer	26%	26%	20%		
0.13 micron	23%	17%	14%		
0.15 micron	9%	6%	4%		
0.18 micron	20%	17%	17%		
0.25 micron	7%	5%	5%		
0.35 micron	5%	5%	4%		
³ 0.5 micron	4%	3%	3%		
Total	100%	100%	100%		
(1) Percentages					
represent wafer					

(1) Percentages represent wafer revenue by technology as a percentage of total revenue from wafer sales, which exclude revenue not associated with wafer sales, such as revenue from testing and masks. Total wafer revenue excludes sales returns and allowances.

Critical Accounting Policies

Summarized below are our accounting policies that we believe are important to the portrayal of our financial results and also involve the need for management to make estimates about the effect of matters that are uncertain in nature. Actual results may differ from these estimates, judgments and assumptions. Certain accounting policies are particularly critical because of their significance to our reported financial results and the possibility that future events may differ significantly from the conditions and assumptions underlying the estimates used and judgments made by our management in preparing our financial statements. The following discussion should be read in conjunction with the consolidated financial statements and related notes, which are included in this annual report.

24

Revenue Recognition. We recognize revenue when evidence of an arrangement exists, the rewards of ownership and significant risk of the goods have been transferred to the buyer, price is fixed or determinable, and the collectibility is reasonably assured. We record a provision for estimated future returns and other allowances in the same period the related revenue is recorded. Provision for estimated sales returns and other allowances is generally made and adjusted at a specific percentage based on historical experience, our management s judgment, and any known factors that would significantly affect the allowance, and our management periodically reviews the adequacy of the percentage used. However, because of the inherent nature of estimates, actual returns and allowances could be different from our estimates. If the actual returns are greater than our estimated amount, we could be required to record an additional provision, which would have a negative impact on our recorded revenue and gross margin.

As of December 31, 2007, 2008 and 2009, the amount recorded as sales returns and allowances in the accompanying consolidated statements of income was NT\$5,706 million, NT\$8,826 million and NT\$13,913 million (US\$435 million), respectively, representing 1.7%, 2.6% and 4.5% of our gross sales for the years ended December 31, 2007, 2008 and 2009. In 2009, the increase was the result of higher provision on the potential sales return and allowances.

Allowances for Doubtful Accounts. We record provision for doubtful accounts based on a percentage of accounts receivables due from our customers. We determine this percentage by examining our historical collection experience and current trends in the credit quality of our customers as well as our internal credit policies. If the financial condition of our customers, or economic conditions in general, were to deteriorate, additional allowances may be required in the future and such additional allowances would increase our operating expenses and therefore reduce our operating income and net income.

As of December 31, 2007, 2008 and 2009, the allowance set aside for doubtful receivables was NT\$702 million, NT\$456 million and NT\$543 million (US\$17 million), respectively, representing 1.5%, 1.8% and 1.2% of our gross notes and accounts receivables as of those dates.

Inventory valuation. Prior to January 1, 2009, inventories were stated at the lower of cost or market value. Any write-down was made on a total-inventory basis. Market value represented replacement cost for raw materials, supplies and spare parts and net realizable value for work-in-progress and finished goods.

Effective January 1, 2009, inventories are stated at the lower of cost or net realizable value for finished goods, work-in-progress, raw materials, supplies and spare parts. Inventory write-downs are made on an item-by-item basis, except where it may be appropriate to group similar or related items.

Due to rapid technology changes, we also evaluate our ending inventory and reduce the carrying value of inventory for estimated obsolescence and unmarketable inventory by an amount that is the difference between the cost of the inventory and the net realizable value. The net realizable value of the inventory is mainly determined based on assumptions of future demand within a specific time horizon, which is generally 180 days or less.

Valuation allowance for deferred tax assets. When we have net operating loss carry forwards, investment tax credits or temporary differences in the amount of tax recorded for tax purposes and accounting purposes, we may be able to reduce the amount of tax that we would otherwise be required to pay in future periods. We recognize all existing future tax benefits arising from these tax attributes as deferred tax assets and then establish a valuation allowance equal to the extent, if any, that it is more likely than not that such deferred tax assets will not be realized. We record an income tax benefit or expense when there is a net change in our total deferred tax assets and liabilities in a period. The ultimate realization of the deferred tax assets depends upon the generation of future taxable income during the periods in which the net operating losses and temporary differences become deductible or the investment tax credits may be utilized. Specifically, our valuation allowances are impacted by our expected future revenue growth and profitability, tax holidays, alternative minimum tax, and the amount of tax credits that can be utilized within the statutory period. In determining the amount of valuation allowance for deferred tax assets as of December 31, 2009, we considered past performance, the general outlook of the semiconductor industry, business conditions caused by the global economic downturn, future taxable income and prudent and feasible tax planning strategies.

Because the determination of the amount of valuation allowance is based, in part, on our forecast of future profitability, it is inherently uncertain and subjective. Changes in market conditions and our assumptions may cause the actual future profitability to differ materially from our current expectation, which may require us to increase or decrease the amount of valuation allowance that we have recorded. Because our expectation for future profitability is generally less during periods of reduced revenue and the lower regular corporate income tax rate of R.O.C. from 25% to 20% starting from 2010, it is likely that we will provide significant valuation allowances with respect to deferred tax assets during those periods of already reduced income.

As of December 31, 2007, 2008 and 2009, the ending balances for valuation allowance under R.O.C. GAAP were NT\$4,162 million, NT\$7,109 million and NT\$7,585 million (US\$237 million), respectively, representing 24.4%, 40.1% and 38.0% of gross deferred tax assets as of those dates.

Valuation of long-lived assets and intangible assets. We assess the impairment of long-lived assets and intangible assets whenever triggering events or changes in circumstances indicate that the asset may be impaired and carrying value may not be recoverable. Our long-lived assets subject to this evaluation include property, plant and equipment and amortizable intangible assets. Factors we consider important which could trigger an impairment review include, but are not limited to, the following:

significant under performance relative to historical or projected future operating results;

significant changes in the manner of our use of the acquired assets or our overall business strategy; and

significant unfavorable industry or economic trends.

When we determine that the carrying value of intangible assets and other long-lived assets may not be recoverable based upon the existence of one or more of the above indicators of impairment, we measure any impairment for long-lived assets based on a projected future cash flow. If the long-lived or intangible assets that are determined to be impaired, we recognize an impairment loss through a charge to our operating results to the extent the present value of discounted cash flows attributable to the assets are less than their carrying value. We also perform a periodic review to identify assets that are no longer used and are not expected to be used in future periods. An impairment charge is recorded to the extent, if any, that the carrying amount of the idle assets exceeds their fair value. Under R.O.C. GAAP, if the recoverable amount increases in a future period, the amount previously recognized as impairment will be reversed and recognized as a gain. However, the adjusted amount may not exceed the carrying amount that would have been determined, net of depreciation, as if no impairment loss had been recognized.

The process of evaluating the potential impairment of long-lived assets requires significant judgment. We are required to review for impairment groups of assets related to the lowest level of identifiable independent cash flows. Due to our asset usage model and the interchangeable nature of our semiconductor manufacturing capacity, we must make subjective judgments in determining the independent cash flows that can be related to specific asset groups. In addition, because we must make subjective judgments regarding the remaining useful lives of assets and the expected future revenue and expenses associated with the assets, changes in these estimates based on changed economic conditions or business strategies could result in material impairment charges in future periods. Our projection for future cash flow is generally less during periods of reduced earnings. As a result, an impairment charge is more likely to occur during a period when our operating results are already otherwise depressed.

Under R.O.C. GAAP, for purposes of evaluating the recoverability of long-lived assets, assets purchased for use in the business but subsequently determined to have no future economic benefits are written down to their fair value and recorded as either idle assets or assets held for disposition. However, prior to 2005, R.O.C. GAAP did not provide guidelines for impairment of assets that could still be used in the business. Therefore prior to 2005, long-lived assets that could still be used in the business. Therefore prior to 2005, long-lived assets that could still be used in the business. Therefore prior to 2005, long-lived assets that could still be used in the business. Therefore prior to 2005, long-lived assets that could still be used in the business and were impaired under U.S. GAAP continued to be depreciated for R.O.C. GAAP purposes. In 2000, WaferTech recorded approximately US\$330 million as impairment under U.S. GAAP. In 2008, an impairment loss for idle assets of NT\$210 million (US\$6 million) was recorded. No impairment loss for idle assets was recorded in 2007 and 2009.

As of December 31, 2007, 2008, and 2009, net long-lived assets and intangible assets amounted to NT\$268,176 million, NT\$250,771 million and NT\$280,133 million (US\$8,768 million), respectively, under R.O.C. GAAP.

Goodwill. Goodwill is recorded when the purchase price paid for an acquisition exceeds the estimated fair value of the net identified tangible and intangible assets acquired. Under U.S. GAAP, and effective on January 1, 2005 under R.O.C. GAAP, we assess the impairment of goodwill on an annual basis, or more frequently whenever triggering events or changes in circumstances indicate that goodwill may be impaired and carrying value may not be recoverable. Moreover, effective on January 1, 2006, goodwill is no longer amortizable under R.O.C. GAAP. Factors we consider important which could trigger an impairment review include, without limitation, the following:

significant decline in our stock price for a sustained period; and

significant decline in our market capitalization relative to net book value.

Application of the goodwill impairment test is also highly subjective and requires significant judgment, including the identification of cash generating units, assigning assets and liabilities to the relevant cash generating units, assigning goodwill to the relevant cash generating units, and determining the fair value of the relevant cash generating units. Under R.O.C. GAAP, the fair value of the cash generating units is compared to the associated carrying value including goodwill. On the other hand, under U.S. GAAP, the fair value of the reporting units is compared to the associated carrying value including goodwill.

Under R.O.C. GAAP, goodwill recorded from the acquisition of TSMC-Acer and WaferTech is evaluated for impairment on an annual basis. Based on our most recent evaluation, the fair value calculated by using projected cash flow in five years was higher than the associated carrying value. As a result, we did not record any impairment charge under R.O.C. GAAP. Under U.S. GAAP, goodwill recorded from the acquisition of TSMC-Acer and WaferTech is evaluated for impairment on an annual basis. Based on our most recent evaluation, the fair value calculated by using the discounted cash flow method was higher than the associated carrying value. As a result, we did not record any impairment charge under U.S. GAAP either.

As of December 31, 2007, 2008, and 2009, goodwill amounted to NT\$5,988 million, NT\$6,044 million and NT\$5,931 (US\$186 million), respectively, under R.O.C. GAAP.

Valuation of investments accounted for using the equity method. We assess the impairment of investments accounted for using the equity method whenever triggering events or changes in circumstances indicate that an investment may be impaired and carrying value may not be recoverable. We measure the impairment based on a projected future cash flow of the investees, the underlying assumptions for which had been formulated by such investees internal management team, taking into account sales growth and capacity utilization, which are benchmarked to TSMC s standards to ensure the reasonableness of such assumptions. If an investment is determined to be impaired, we recognize an impairment loss through a charge to our operating results to the extent the present value of discounted cash flows attributable to the investee is less than the carrying value of the investment.

As of December 31, 2007, 2008, and 2009, no impairment loss was recorded as the value determined based on the discounted cash flow of the investees was higher than the carrying value of the investments accounted for using the equity method.

Accounting for investments in private and publicly-traded securities. We hold equity interests in companies, some of which are publicly traded and have highly volatile share prices. We also hold investments in debt securities, such as corporate bonds, structured time deposits, government bonds, and etc. We review all of our investments for impairment quarterly and record an impairment charge when we believe an investment has experienced an other-than-temporary decline in value. Determining whether an other-than-temporary decline in value of the investment has occurred is highly subjective. Such evaluation is dependent on the specific facts and circumstances. Factors we consider include, but are not limited to, the following: the market value of the security in relation to its cost basis, the duration of the decline in value, the financial condition of the investees and our intent and ability to retain the investment for a sufficient period of time to allow for recovery in the market value of the investment. Impairment reviews with respect to private security investments also require significant judgment.

Factors indicative of an other-than-temporary decline in value include recurring operating losses, credit defaults and subsequent rounds of financing at valuation below the cost basis of the investment.

We have experienced declines in the value of certain privately held investments and publicly traded securities and recorded impairment loss of NT\$54 million, NT\$1,560 million and NT\$913 million (US\$29 million) in 2007, 2008, and 2009 respectively. While we have recognized all declines that are currently believed to be other-than-temporary as a charge to income, adverse changes in market conditions or poor operating results of underlying investments could result in further losses in future periods.

Results of Operations

The following table sets forth, for the periods indicated, certain financial data from our consolidated statements of income, expressed in each case as a percentage of net sales:

	For the year ended December 31,		
	2007	2008	2009
Net sales	100.0%	100.0%	100.0%
Cost of sales	(55.9)%	(57.5)%	(56.3)%
Gross profit	44.1%	42.5%	43.7%
Operating expenses			
General and administrative	(2.8)%	(3.3)%	(3.8)%
Sales and marketing	(1.2)%	(1.4)%	(1.5)%
Research and development	(5.5)%	(6.4)%	(7.3)%
Total operating expenses	(9.5)%	(11.1)%	(12.6)%
Income from operations	34.6%	31.4%	31.1%
Non-operating income and gains	3.7%	3.2%	1.9%
Non-operating expenses and losses	(0.6)%	(1.1)%	(0.7)%
Income before income tax and minority interest	37.7%	33.5%	32.3%
Income tax expense	(3.6)%	(3.3)%	(2.0)%
Income before cumulative effect of changes in accounting			
principles	34.1%	30.2%	30.3%
Cumulative effect of changes in accounting principles			
Income before minority interest	34.1%	30.2%	30.3%
Minority interest in income of subsidiaries	(0.3)%	(0.2)%	(0.1)%
Net income	33.8%	30.0%	30.2%
Year to Year Comparisons			

Net Sales and Gross Margin

		For t	the year ende	d December 31,		
			%			%
			Change			Change
			from			
	2007	2008	2007	200	9	from 2008
	NT\$	NT\$		NT\$	US\$	
	(in mi	llions)		(in mill	ions)	
Net sales	322,630	333,158	3.3%	295,742	9,256	(11.2%)
Cost of sales	(180,280)	(191,408)	6.2%	(166,413)	(5,208)	(13.1%)
Gross profit	142,350	141,750	(0.4)%	129,329	4,048	(8.8%)
Gross margin						
percentage	44.1%	42.5%		43.7%	43.7%	

Net Sales

Our net sales in 2009 decreased by 11.2% from 2008. The decrease in our net sales in 2009 was largely attributable to a sharp decrease in customer demand starting from the fourth quarter of 2008, offset in part by a recovery in customer demand starting from the second quarter of 2009. This resulted in an overall decrease of 8.6% in wafer shipment for the year 2009, from 8,467 thousand 200mm equivalent wafers in 2008 to 7,737 thousand 200mm equivalent wafers in 2009. However, our net sales in 2009 were positively impacted by a weaker average NT dollar against U.S. dollar⁽¹⁾, which depreciated against the U.S. dollar by 4.7%, as a significant portion of our sales are denominated in U.S. dollars. As a result of the recovery from the global economic downturn, we currently expect our net sales for the first quarter of 2010 to be between NT\$89 billion and NT\$91 billion, an increase of between 125% and 130% compared to the same period in 2009.

Our net sales in 2008 increased by 3.3% from 2007. The increase in our net sales in 2008 was largely attributable to a continued increase in customer demand in the first three quarters of 2008, offset in part by a sharp decline in customer demand in the fourth quarter of 2008. This resulted in an overall increase of 5.8% in wafer shipment for the year 2008, from 8,005 thousand 200mm equivalent wafers in 2007 to 8,467 thousand 200mm equivalent wafers in 2008. On the other hand, our net sales in 2008 were negatively impacted by a stronger average NT dollar against U.S. dollar, which appreciated against the U.S. dollar by 4.3%, as a significant portion of our sales are denominated in U.S. dollars.

Gross Margin

Our gross margin fluctuates with the level of capacity utilization, wafer shipments, price change and product mix, among other factors. Our gross margin increased to 43.7% of net sales in 2009 from 42.5% of net sales in 2008. The higher margin in 2009 was primarily due to favorable cost reductions and a weaker average exchange rate of the NT dollar against the U.S. dollar⁽¹⁾, which respectively contributed to 7.9 and 1.9 percentage points increase in the gross margin for the year, offset in part by price declines, inventory valuation adjustment, unfavorable product mix, and lower capacity utilization in 2009, which negatively impacted our gross margin by 4.8, 1.6, 1.6, and 0.6 percentage points, respectively. Depreciation and amortization expenses in cost of sales decreased from NT\$76,541 million in 2008 to NT\$75,742 million (US\$2,371 million) in 2009. The decrease in depreciation and amortization expenses in 2009 reflected the benefits received from the reduced depreciation of facilities and equipment in 200mm wafer fabs and lower amortization of deferred charges, partially offset by the increase in depreciation from our advanced technologies fabs. As a result of the recovery from the global economic downturn, we currently expect our gross margin for the first quarter of 2010 to be between 46.5% and 48.5%. Our depreciation and amortization expenses for 2010 in cost of sales are expected to be higher than 2009.

Our gross margin decreased to 42.5% of net sales in 2008 from 44.1% of net sales in 2007. The lower margin in 2008 was primarily driven by price declines, resulting primarily from pricing pressure in customers end markets and an increase in price competition, which negatively impacted our gross margin by 5.6 percentage points. In addition, profit sharing to employees, lower capacity utilization in the fourth quarter of 2008 and a stronger average exchange rate of the NT dollar against the U.S. dollar, which respectively contributed to 2.3, 1.4 and 1.2 percentage points decrease in the gross margin for the year, offset in part by the favorable impact on gross margin of higher wafer shipments, the improvement in overall product mix, favorable cost reduction, which contributed to 8.9 percentage points of increase in gross margin for the year. Depreciation and amortization expenses in cost of sales increased from NT\$74,921 million in 2007 to NT\$76,541 million (US\$2,336 million) in 2008. The increase in depreciation and amortization expenses in 2008 reflected the increase in depreciation from our advanced technologies fabs, partially offset by the benefits received from the reduced depreciation of facilities and equipment in 200mm wafer fabs, and lower amortization of deferred charges. In 2008, while our operations ran at full capacity on average in the first three quarters, our capacity utilization rate began to decline sharply in the beginning of the fourth quarter of 2008, and decreased to a level significantly below our full capacity as a result of a sharp decline in customer demand by the end of 2008.

(1) Based on

weighted

average exchange rate of NT\$32.868 to US\$1.00.

Operating Expenses

	For the Year Ended December 31					
			%			%
			Change			Change
			from			
	2007	2008	2007	20	09	from 2008
	NT\$	NT\$		NT\$	US\$	
	(in mi	llions)		(in mi	llions)	
Research and						
development	17,946	21,481	19.7%	21,593	676	0.5%
General and	,	,		,		
administrative	8,964	11,097	23.8%	11,286	353	1.7%
Sales and marketing	3,718	4,737	27.4%	4,488	141	(5.3)%
Total operating expenses	30,628	37,315	21.8%	37,367	1,170	0.1%
Demonstrate of motionlas	0.501	11 107		12 607	12 607	
Percentage of net sales	9.5%	11.1%		12.6%	12.6%	
Income from operations	111,722	104,435	(6.5)%	91,962	2,878	(11.9)%
Operating Margin	34.6%	31.4%		31.1%	31.1%	

Operating expenses increased by NT\$52 million in 2009 or 0.1% from NT\$37,315 million in 2008, after an increase in operating expenses of NT\$6,687 million in 2008, or 21.8%, from 2007.

Research and Development Expenses

We remain committed to being the leader in developing advanced process technologies. We believe that continued investments in process technologies are essential for us to remain competitive in the markets we serve. Research and development expenditures increased by NT\$112 million in 2009, or 0.5%, from 2008. We plan to continue to invest significant amounts in research and development in 2010.

Research and development expenditures increased by NT\$3,535 million in 2008, or 19.7%, from 2007, mainly due to the impact from expensing of profit sharing to employees in 2008.

General and Administrative, Sales and Marketing Expenses

General and administrative, sales and marketing expenses decreased by NT\$60 million in 2009, or 0.4%, from 2008, due to a decrease in sales and marketing expenses by NT\$249 million, or 5.3%, offset in part of an increase of general and administrative expenses by NT\$189 million, or 1.7%. The decrease in sales and marketing expenses was primarily due to lower promotion fees. The increase in general and administrative expenses was primarily due to higher legal fees. The operating margin in 2009 was 31.1%, lower than the 31.4% in 2008. As the global economy gradually recovers, we currently expect our operating margin for the first quarter of 2010 to be between 35% and 37%.

General and administrative, sales and marketing expenses increased by NT\$3,152 million in 2008, or 24.8%, from 2007, due to an increase of general and administrative expenses by NT\$2,133 million, or 23.8%, and an increase in sales and marketing expenses by NT\$1,019 million, or 27.4%. The increase mainly reflected the impact from expensing of profit sharing to employees in 2008, partially offset by lower legal fees. The operating margin in 2008 was 31.4%, lower than the 34.6% in 2007.

Non-Operating Income and Expenses

	For the Year Ended December 31					
			% Change			
	$2007^{(1)}$	$2008^{(1)}$	from 2007	200	9	from 2008
	NT\$	NT\$		NT\$	US\$	
	(in mil	llions)		(in millions)		
Non-operating income						
and gains	11,934	10,822	(9.3)%	5,654	177	(47.8)%
Non-operating expenses						
and losses	(2,014)	(3,785)	87.9%	(2,153)	(67)	(43.1)%
Net non-operating income						
(expenses)	9,920	7,037	(29.1)%	3,501	110	(50.2)%

(1)The 2007 amounts for gains/losses on settlement and disposal of financial assets at fair value through profit or loss were reclassified into valuation gains/losses on financial instruments for comparison purposes.

Net non-operating income decreased by NT\$3,536 million in 2009, or 50.2%, from NT\$7,037 million in 2008 primarily due to a NT\$2,773 million decrease in interest income, a change from NT\$1,228 million foreign exchange net gain in 2008 to NT\$627 million foreign exchange net loss in 2009, a NT\$815 million decrease in technical service income and a NT\$656 million decrease in equity in earnings of equity method investees, partially offset by a NT\$647 million decrease in loss on impairment of financial assets and a change from NT\$1,081 million net valuation loss on financial instruments in 2008 to NT\$595 million net valuation gain on financial instruments in 2009. Interest income decreased significantly, primarily due to lower interest rates in 2009. The change from foreign exchange net gain to foreign exchange net loss was mainly due to fluctuation in foreign exchange rates and the timing of cash receipts and payments. Technical service income decreased due to a non-recurring technology transfer agreement in 2008. Equity in earnings generated from equity method investees decreased, primarily due to weakened operating performance of such equity method investees in 2009. The decrease in loss on impairment of financial assets and the change from NT\$1,081 million net valuation gain on financial instruments in 2009 was primarily due to a recovery in the market value of marketable financial instruments in 2009.

Net non-operating income decreased by NT\$2,883 million in 2008, or 29.1%, from NT\$9,920 million in 2007 primarily due to a NT\$1,806 million decrease in equity in earnings of equity method investees, a NT\$1,506 million increase in loss on impairment of financial assets, and a change from NT\$63 million net valuation gain on financial

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

instruments in 2007 to NT\$1,081 million net valuation loss on financial instruments in 2008, partially offset by a NT\$1,147 million increase in net foreign exchange gain and a NT\$592 million increase in technical service income. Equity in earnings generated from equity method investees decreased significantly, primarily due to weakened operating performance of such equity method investees in 2008. The increase in loss on impairment of financial assets was mainly due to higher loss from impairment charge recognized for other-than-temporary decline in value of financial assets resulted from the turmoil in the global financial market in 2008. The change from NT\$63 million net valuation gain on financial instruments in 2007 to NT\$1,081 million net valuation loss on financial instruments in 2008 was primarily due to a decline in the market value of marketable financial instruments in 2008. The increase in net foreign exchange gain was mainly due to fluctuation in foreign exchange rates and the timing of cash receipts and payments. In 2008, our technical service income increased due to a non-recurring technology transfer agreement.

Income Tax Benefit (Expense)

		For	the Year Ende	ed December 3	l	
			%			%
			Change			Change
		••••	from	•		6 0000
	2007	2008	2007	200		from 2008
	NT\$	NT\$		NT\$	US\$	
	(in mil	lions)		(in mil		
Income tax expense	(11,710)	(10,949)	(6.5)%	(5,997)	(188)	(45.2)%
Net income	109,177	99,933	(8.5)%	89,218	2,792	(10.7)%
Net margin	33.8%	30.0%		30.2%	30.2%	

Income tax expenses decreased by NT\$4,952 million in 2009, or 45.2%, from 2008. This decrease was mainly due to a decrease in taxable income and an increase in tax credit attributed to higher capital expenditure. See Taxation below for a further discussion.

31

Income tax expenses decreased by NT\$761 million in 2008, or 6.5%, from 2007. This decrease was mainly due to a decrease in taxable income.

Liquidity and Capital Resources

Our cash, cash equivalents and current investments in financial instruments amounted to NT\$195,797 million (US\$6,128 million) as of December 31, 2009, down from NT\$211,450 million as of December 31, 2008. Our current investments in financial instruments primarily consist of corporate bonds, agency bonds, government bonds, publicly-traded stocks, corporate issued notes, money market funds and open-end mutual funds. Cash and cash equivalents decreased by NT\$23,338 million in 2009, or 12.0%, from 2008, following an increase of NT\$99,628 million in 2008, or 104.9%, from 2007.

	For the year ended December 31,					
	2007	2008	2009			
	NT\$	NT\$	NT\$	US\$		
	(in millions) (in million		(in millions)			
Net cash provided by operating activities	183,766	221,494	159,966	5,007		
Net cash used in investing activities	(70,689)	(8,042)	(96,468)	(3,019)		
Net cash used in financing activities	(135,410)	(115,393)	(85,471)	(2,675)		
Net increase/(decrease) in cash	(22,851)	99,628	(23,338)	(730)		

Operating Activities

In 2009, we generated NT\$159,966 million (US\$5,007 million) net cash from operating activities, as compared to NT\$221,494 million and NT\$183,766 million in 2008 and 2007, respectively. In 2009, net cash generated from operating activities decreased primarily due to a NT\$10,715 million decrease in net income, the change from NT\$23,917 million net cash provided by notes and accounts receivable in 2008 to NT\$16,873 million net cash used in notes and accounts receivable in 2009, and from NT\$8,986 million net cash provided by inventories in 2008 to NT\$6,037 million used in inventories in 2009. The significant change from increase in notes and accounts receivable and inventories mainly resulted from the recovery of customers demand, starting from the second quarter of 2009.

In 2008, net cash generated from operating activities increased primarily due to a NT\$23,917 million decrease in notes and accounts receivable and a NT\$8,986 million decrease in inventories due to a sharp decline in our sales resulting from lower customer demand in the fourth quarter of 2008.

In 2009, depreciation and amortization expenses were NT\$80,815 million (US\$2,529 million), as compared to NT\$81,512 million and NT\$80,005 million in 2008 and 2007, respectively. In 2009, the decrease in depreciation and amortization expenses was attributed to the reduced depreciation of facilities and equipment in 200mm wafer fabs and lower amortization of deferred charges, partially offset by the increase in depreciation from our advanced technologies fabs. In 2008, the increase in depreciation and amortization expenses was primarily attributed to the ramp-up of Fab 12 (Phase III), Fab 14 (Phases II and III), and Fab 10.

Investing Activities

In 2009, net cash used in investing activities was NT\$96,468 million (US\$3,019 million), as compared to NT\$8,042 million and NT\$70,689 million in 2008 and 2007 respectively. The increase in 2009 was the result of lower amount of cash received from disposals or redemption of investments in financial assets, and higher capital expenditures during the year. In 2008, the decrease in net cash used in investing activities was the result of more cash received from disposals or redemption of investments in financial assets, and lower spending on capital expenditures.

Capital expenditures in 2009 were primarily related to:

adding production capacity to Fab 12 (Phase IV) and Fab 14 (Phase III);

Fab 12 facilities;

capacity expansion for mask and backend operations;

developing process technologies which include 28-nanometer nodes and below; and

other research and development projects.

We expect our capital expenditures for 2010 to be approximately US\$4,800 million spent primarily on: adding capacity to our 300mm wafer fabs; development of process technologies in 28nm, 20nm nodes and below and other research and development projects; Fab 12 and Fab 14 facilities; backend capacity and new technologies development for mask operations. These investment plans are still preliminary and may change in accordance with actual market conditions. For the past few years, our capital expenditures were funded from our operating cash flow. The capital expenditures for 2010 are also expected to be funded from our operating cash flow. See Item 4. Information on the Company Capacity Management and Technology Upgrade Plans for a discussion of our capacity management and capital expenditures.

Financing Activities

In 2009, net cash used in financing activities was NT\$85,471 million (US\$2,675 million), as compared to NT\$115,393 and NT\$135,410 million in 2008 and 2007, respectively. In 2009, net cash used in financing activities decreased primarily due to: (a) NT\$33,481 million repurchase of treasury stock in 2008 and none in 2009; and (b) profit sharing to employees in cash of NT\$3,940 million in 2008 but none in 2009, due to the reclassification of profit sharing to employees from financing activities to operating activities starting 2009; partially offset by the repayment of corporate bonds amounting to NT\$8,000 million in 2009. In 2008, net cash used in financing activities decreased primarily because of: (a) a decrease in the amount of repurchasing common shares totaling NT\$11,932 million; and (b) an absence of repayment obligations for corporate bonds during the year.

As of December 31, 2009, we had no short-term debt, and our aggregate long-term debt was NT\$6,028 million (US\$189 million) of which NT\$949 million (US\$30 million) was classified as current. NT\$641 million (US\$20 million) of the long-term debt is denominated in U.S. dollars. To protect against reductions in value and the volatility of asset value caused by changes in foreign exchange rates, we utilized derivative financial instruments, including currency forward contracts and cross currency swaps, to hedge our currency exposure. See Item 11. Quantitative and Qualitative Disclosures About Market Risk for a discussion of the hedging instruments used. NT\$641 million of the long-term bank loans had floating interest rates based on the London interbank offer rate, or LIBOR. NT\$4,500 million of the long-term bonds had a fixed interest rate of 3.00%. As of December 31, 2009, we had an aggregate of approximately NT\$35,944 million (US\$1,125 million) in unused short-term credit lines and an aggregate of approximately NT\$300 million (US\$9 million) in unused long-term credit lines.

Pursuant to the relevant financial covenants in a loan agreement entered into by TSMC China, certain financial ratios (calculated based on annual audited financial statements of TSMC China) need to be maintained. As of December 31, 2009, TSMC China was only partially in compliance with such financial covenants. However, this did not have a significant effect on our financial position. As of February 28, 2010, other than TSMC China, we were in full compliance with applicable financial covenants.

Cash Requirements

The following table sets forth the maturity of our long-term debt (bank loans and bonds) outstanding as of December 31, 2009:

	Long-term
	debt
	NT\$
	(in millions)
During 2010	949
During 2011	276
During 2012	4,743
During 2013	60
During 2014 and thereafter	

Table of Contents

The following table sets forth information on our material contractually obligated payments for the periods indicated as of December 31, 2009:

	Payments Due by Period				
		Less than			More than
Contractual Obligations	Total	1 Year	1-3 Years	4-5 Years	5 Years
		(i	n NT\$ millions)		
Long-Term Debt ⁽¹⁾	6,028	949	5,019	60	
Capital Lease Obligations ⁽²⁾	787	94	88	605	
Operating Leases ⁽³⁾	5,749	558	991	907	3,293
Other Payments ⁽⁴⁾	9,608	4,005	5,603		
Capital Purchase or other Purchase					
Obligations ⁽⁵⁾	73,095	72,020	802	273	
Total Contractual Cash Obligations ⁽⁶⁾	95,267	77,626	12,503	1,845	3,293

- (1) Includes loan payable and bond payable but excludes relevant interest payments which are not expected to be material in any given period in the future. See notes 15 and 16 to our consolidated financial statements for further information regarding interest rates and future repayment of long-term debts.
- (2) Capital lease obligations represent our commitment for leases of property, which are described in note 13 to our consolidated financial

statements.

(3) Operating lease obligations are described in note 27 to our consolidated financial statements.

(4) Includes royalty and license payments, as well as payables for acquisition of property, plant and equipment, but excludes payments that vary based upon our net sales of certain products and our sales volume of certain other products.

(5) Represents commitments for construction or purchase of equipment, raw material and other property or services. These commitments are not recorded on our balance sheet as of December 31, 2009, as we have not received related goods or taken title of the property.

⁽⁶⁾ Minimum pension funding requirement is

not included since such amounts have not been determined. We made pension contributions of approximately NT\$194 million in 2009 and we estimate that we will contribute approximately NT\$182 million to the pension fund in 2010. See note 18 to our consolidated financial statements for additional details regarding our pension plan.

During 2009, we entered into derivative financial instruments transactions to manage exposures related to foreign-currency denominated receivables or payables. As of December 31, 2009, our cash requirements in 2010 for outstanding forward exchange agreements and cross currency swaps contracts were approximately US\$771 million with our expected cash receipts of approximately NT\$24,889 million. See Item 11. Quantitative and Qualitative Disclosures about Market Risk for more information regarding our derivative financial instruments transactions. See also note 2 to the consolidated financial statements for our accounting policy of derivative financial instruments and note 24 to the consolidated financial statements for additional details regarding our derivative financial instruments transactions.

We do not generally provide letters of credit to, or guarantees for any entity other than our consolidated subsidiaries.

We require significant amounts of capital to build, expand, upgrade and maintain our production facilities and equipment. We incurred capital expenditures of NT\$84,001 million, NT\$59,223 million and NT\$87,785 million (US\$2,671 million)⁽¹⁾ in 2007, 2008 and 2009, respectively. We currently expect our capital expenditures for 2010 to be approximately US\$4,800 million.

We expect to fund our expansion projects and other cash requirements primarily with internally generated funds. We have historically maintained a high level of liquid assets. Management estimates that our cash, cash equivalents and current investments in financial instruments amounting to NT\$195,797 million (US\$6,128 million) as of December 31, 2009, together with our available credit facilities and cash flow from operations will be sufficient to satisfy our future working capital needs, dividend payment, planned capital expenditures, research and development, and debt service requirements.

 (1) Translated from weighted average exchange rate of NT\$32.868 to US\$1.00.

U.S. GAAP Reconciliation

Our consolidated financial statements are prepared in accordance with R.O.C. GAAP, which differs in certain material aspects from U.S. GAAP. The following table sets forth a comparison of our net income and shareholders equity in accordance with R.O.C. GAAP and U.S. GAAP for the periods indicated:

	For the year ended December 31,				
	2007	2008	200)9	
	NT\$	NT\$	NT\$	US\$	
		(in NT\$ 1	nillions)		
Net income attributable to the shareholders of					
the parent in accordance with:					
R.O.C. GAAP	109,177	99,933	89,218	2,792	
U.S. GAAP	71,658	81,473	89,102	2,789	
Shareholders equity attributable to the					
shareholders of the parent in accordance with:					
R.O.C. GAAP	487,092	476,377	495,083	15,495	
U.S. GAAP	513,228	511,089	532,043	16,652	
			_		

Differences between R.O.C. GAAP and U.S. GAAP that have a material effect on our net income as reported under R.O.C. GAAP include compensation expense pertaining to stock bonuses to employees, marketable securities, impairment charges for long-lived assets, recognition of and subsequent account for goodwill, 10% tax imposed on unappropriated earnings, and stock-based compensation. Please refer to note 30 to the consolidated financial statements, which provide a description of the principal differences between R.O.C. GAAP and U.S. GAAP as they relate to us and a reconciliation to U.S. GAAP of certain items, including net income and shareholders equity. **Taxation**

The R.O.C. corporate income tax rate will be reduced from 25% to 20% effective from 2010, which will reduce our tax burden. On the other hand, the tax incentive schemes under the Statute for Upgrading Industries expired on December 31, 2009 and as of February 28, 2010, the Taiwan legislative authority has not passed any statute containing similar or identical tax incentives. Therefore, there is a likelihood that our tax burden will increase as a result.

We are eligible for five-year tax holidays for income generated from construction and capacity expansions of production facilities according to the regulation for Science Park Administration and the Statute for Upgrading Industries of the R.O.C., respectively. The exemption period may begin at any time within five years, as applicable, following the completion of a construction or expansion. The aggregate tax benefits of such exemption periods in 2007, 2008 and 2009 were NT\$7,668 million, NT\$9,671 million and NT\$8,652 million (US\$271 million), respectively. We commenced the exemption period for part of Fab 14 (Phase I) and part of Fab 12 (Phase II) in 2007; part of Fab 14 (Phase II), part of Fab 12 (Phase II) and others in 2008. The Statute for Upgrading Industries expired at the end of 2009. However, under the Grandfather Clause, we can continue to enjoy five-year tax holidays if the relevant investment plans are approved by R.O.C. tax authority before the expiration of the Statute.

Under regulations promulgated under the R.O.C. Statute for Upgrading Industries, we were entitled to a tax credit for specified percentages of purchases of equipment used in manufacturing processes and research and development expenditures. The tax credit rates of equipment purchased and research and development expenditures were 7% and 30% respectively in the period from 2007 to 2009.

The R.O.C. government enacted the R.O.C. Alternative Minimum Tax Act (AMT Act) which became effective on January 1, 2006. The alternative minimum tax (AMT) imposed under the R.O.C. AMT Act is a supplemental tax which is payable if the income tax payable pursuant to the R.O.C. Income Tax Act is below the minimum amount prescribed under the R.O.C. AMT Act. The taxable income for calculating the AMT includes most income that is exempted from income tax under various legislations, such as tax holidays and investment tax credits. The AMT rate for business entities is 10%. However, the R.O.C. AMT Act grandfathered certain tax exemptions and tax credits granted prior to the enactment of the R.O.C. AMT. We currently expect the AMT to have a minimal effect on our

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

income tax expense in 2010.

Off-Balance Sheet Arrangements

There are no off-balance sheet arrangements that have or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

Inflation & Deflation

Our most significant export market is North America and we do not believe that inflation or deflation in the R.O.C. or North America had a material impact on our results of operations in 2009. However, we cannot provide assurance that there will be no significant variations in the nature, extent or scope of inflation or deflation within any of our key markets in the future or any such variation or whether deflation possibly arising from the global economic crisis would not have a material impact on our results of operations.

Recent Accounting Pronouncements

For U.S. GAAP, in April 2009, we adopted the guidance related to the recognition and presentation of other-than-temporary impairments of debt securities classified as available-for-sale and held-to-maturity. This standard amends the other-than-temporary impairment (OTTI) guidance in U.S. GAAP for debt securities to make the guidance more operational and to improve the presentation and disclosure of other-than-temporary impairments on debt securities in the financial statements. The adoption of such guidance did not have a material impact on our results of operations, financial position and cash flows.

In April 2009, the Financial Accounting Standards Board (FASB) issued a standard that provides additional guidance for estimating fair value when the volume and level of activity for an asset or liability have significantly decreased. It also included guidance on identifying circumstances that indicate a transaction is not orderly. This guidance is effective for interim and annual reporting periods ending after June 15, 2009, and should be applied prospectively. This standard is effective for the Company for the year ending December 31, 2009. The adoption of such guidance did not have a material impact on our results of operations, financial position and cash flows.

For R.O.C. GAAP, effective January 1, 2009, we adopted the newly revised Statement of Financial Accounting Standards (SFAS)

No. 10, Accounting for Inventories. The main revisions are (1) inventories are stated at the lower of cost or net realizable value, and inventories are written down to net realizable value on an item-by-item basis except when the grouping of similar or related items is appropriate; (2) unallocated overheads are recognized as expenses in the year in which they are incurred; and (3) abnormal cost, write-downs of inventories and any reversal of write-downs are recorded as cost of sales for the year. We believe such a change in accounting principle did not have material impact on our results of operations, financial positions and cash flows.

We do not expect the adoption of the recent accounting pronouncements relating to R.O.C. GAAP and U.S. GAAP to have material impact on our results of operations, financial positions and cash flows. For further details, please refer to notes 4 and 31.a. to the consolidated financial statements for a discussion of recent accounting pronouncements relating to R.O.C. GAAP and U.S. GAAP, respectively.

Climate Change Related Issues

The manufacturing, assembling and testing of our products require the use of chemicals and materials that are subject to environmental, climate related, health and safety laws and regulations issued worldwide as well as international accords such as the Kyoto Protocol. Climate change related laws or regulations currently are too indefinite for us to assess the impact on our future financial condition with any degree of reasonable certainty. For example, the Taiwan legislative authority has been studying relevant laws relating to environmental protection and climate related changes, such as the Greenhouse Gas Reduction Act and Energy Tax . Since there has been no concrete guidance or laws issuing from the Taiwan government as of the date of this filing, the impact of such laws are indeterminable at the moment. Please see detailed risk factors related to the impact of climate change regulations and international accords, and business trends on our operations in Item 3. Key Information Risk Factors Risks Relating to Our Business . Please also see our compliance record with Taiwan and international environmental and climate related laws and regulations in Item 4. Information on the Company Environmental Regulation .

ITEM 6. DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES Directors and Executive Officers

MANAGEMENT

Members of our board of directors are elected by our shareholders. Throughout most of 2009, our board of directors consisted of eight directors. Ms. Carleton Fiorina resigned as one of our independent directors on November 30, 2009, to devote more time and energy to her U.S. senatorial campaign. Our board of directors is currently composed of seven directors. The chairman of the board of directors is elected by the directors. The chairman of the board of directors, and also has the authority to act as our representative. The term of office for directors is three years.

In order to strengthen corporate governance of companies in Taiwan, effective January 1, 2007, the R.O.C. Securities and Exchange Law authorized the R.O.C. Financial Supervisory Commission, after considering the scale, shareholding structure and business nature of a public company, to require a public company to have at least two independent directors but no less than one fifth of the total number of directors. Under this authorization, the R.O.C. Financial Supervisory Commission promulgated guidelines requiring, among others, listed companies with a paid-in capital of NT\$50 billion or more to have independent directors on the board. Of our current seven directors, three are independent directors.

Also, pursuant to R.O.C. Securities and Exchange Law, effective from January 1, 2007, a public company is required to either establish an audit committee or to have supervisors, provided that the R.O.C. Financial Supervisory Commission may, after considering the scale, shareholding structure and business nature of a public company, require the company to set up an audit committee to replace its supervisors. So far, the R.O.C. Financial Supervisory Commission has not yet mandated any public company to set up an audit committee to replace of all of its independent directors but not less than three, of which at least one member should have accounting or related financial management expertise, and the relevant provisions under the R.O.C. Securities and Exchange Law, the R.O.C. Company Law and other laws applicable to the supervisors are also applicable to the audit committee.

Prior to January 1, 2007, we had two supervisors. In accordance with the R.O.C. Company Law, supervisors were elected by our shareholders and could not concurrently serve as our directors, executive officers or other staff members. The supervisors major duties and powers included, but were not limited to (i) investigation of our financial condition; (ii) inspection of corporate records; (iii) giving reports in connection with the company s financial statements at shareholders meetings.

However, according to our articles of incorporation, beginning from January 1, 2007, the duties and powers of our supervisors are being exercised by our Audit Committee which, is composed of all of our independent directors, and supercedes and replaces the office of supervisors.

Pursuant to the R.O.C. Company Law, a person may serve as our director in his personal capacity or as the representative of another legal entity. A director who serves as the representative of a legal entity may be removed or replaced at any time at the discretion of that legal entity, and the replacement director may serve the remainder of the term of office of the replaced director. For example, the National Development Fund of Taiwan, R.O.C., one of our largest shareholders, has served as our director since our founding. As a corporate entity, the National Development Fund is required to appoint a representative to act on its behalf in discharging its directorial duties. The former representative of the National Development Fund, Mr. Chintay Shih, resigned on November 10, 2008. Mr. Tian-Jy Chen was appointed as the representative of the National Development Fund on April 22, 2009.

The following table sets forth the name of each director and executive officer, their positions, the year in which their term expires and the number of years they have been with us as of February 28, 2010. The business address for each of our directors and executive officers is No. 8, Li Hsin Road 6, Hsinchu Science Park, Hsinchu, Taiwan, Republic of China.

			Years
		Term	with our
Name	Position with our company	Expires	company
Morris Chang	Chairman & Chief Executive Officer	2012	23
F.C. Tseng	Vice Chairman	2012	23
Tian-Jy Chen	Director (Representative of the National Development Fund)	2012	1
Stan Shih	Director	2012	10
Sir Peter Leahy Bonfield	Director	2012	8
Thomas J. Engibous	Director	2012	1
Rick Tsai	Director & President of New Businesses	2012	20
Stephen T. Tso	Senior Vice President & Chief Information Officer		13
Mark Liu	Senior Vice President of Operations		16
C.C. Wei	Senior Vice President of Business Development		12
Shang-yi Chiang	Senior Vice President of Research & Development		1(1)
M.C. Tzeng	Vice President of Mainstream Fab Operations/Affiliates		23
Richard Thurston	Vice President & General Counsel		8
Lora Ho	Vice President, Chief Financial Officer & Spokesperson		11
Wei-Jen Lo	Vice President of Operations		6
Jason C.S. Chen	Vice President of Worldwide Sales & Marketing		5
	Vice President of Research & Development & Chief		
Jack Sun	Technology Officer		13
Fu-Chieh Hsu	Vice President/Deputy head of Research & Development &		
	Vice President of Design & Technology Platform		4
Y.P. Chin	Vice President of Operations		23
N.S. Tsai	Vice President of Quality & Reliability		21
Rick Cassidy	Vice President & President of TSMC North America		13
L.C. Tu	Vice President of Human Resources		23

 Rounded-up for ease of reference from November 10, 2009.

Morris Chang has been the founding Chairman of our board of directors since our establishment and had re-assumed his role as our Chief Executive Officer effective June 12, 2009. From 1985 to 1994, he was President and then Chairman of the board of directors of ITRI. Prior to that, Dr. Chang was President and Chief Operating Officer of General Instrument Corporation; Corporate Group and Senior Vice-President for Texas Instruments. He holds a bachelor s degree and a master s degree in mechanical engineering from the Massachusetts Institute of Technology and a Ph.D. in electrical engineering from Stanford University and has been active in the international semiconductor industry for over 54 years.

F.C. Tseng is a director. He has been our Vice Chairman since July 2005. He was Deputy Chief Executive Officer from August 2001 to June 2005. He is the Chairman of Global Unichip Corp. and also a director of Digimax, Inc. and Allegro Manufacturing Pte. Ltd. He formerly served as the President of Vanguard from 1996 to 1998 and our President from May 1998 to August 2001. Prior to his presidency at Vanguard, Dr. Tseng served as our Senior Vice President of operations. He holds a Ph.D. in electrical engineering from National Cheng-Kung University and has been active in the semiconductor industry for over 38 years.

Tain-Jy Chen is a director. He is a professor in the Department of Economics at National Taiwan University. Dr. Chen was the President of Chung-Hua Institution for Economic Research from March 2003 to August 2005 and

x7

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

the Minister of the Council for Economic Planning and Development, R.O.C. Executive Yuan from May 2008 to September 2009. He holds a bachelor s degree in electrical engineering from National Taiwan University and a Ph.D. in economics from Pennsylvania State University, University Park.

Stan Shih is an independent director. He is the Group Chairman of iD SoftCapital and a director of Acer, BenQ, Wistron and Nan Shan Life Insurance Company Ltd. He is also co-founder and Chairman Emeritus of the Acer Group. He served as the Chairman and Chief Executive Officer of the Acer Group from 1976 to 2004. Mr. Shih holds a bachelor s degree, a master s degree and an honorary Ph.D. in electrical engineering from National Chiao Tung University. He also holds an honorary doctoral degree in technology from the Hong Kong Polytechnic University, an honorary fellowship from the University of Wales and an honorary doctoral degree in international law from the American Graduate School of International Management.

38

Sir Peter Leahy Bonfield is an independent director. Sir Peter Bonfield was the Chief Executive Officer and Chairman of the Executive Committee of British Telecommunications from January 2, 1996 to January 31, 2002. He currently is a director of L. M. Ericsson, Mentor Graphics Corporation Inc., Sony Corporation and Actis Capital LLP. He is also the Vice President of the British Quality Foundation and a member of the Sony Corporation Advisory Board, the Longreach Group Advisory Board, and the New Venture Partners LLP Advisory Board. Sir Peter is also the Chairman of Supervisory Board of NXP. B.V. He holds an honors degree in engineering from Longhborough University.

Thomas J. Engibous is an independent director. He joined Texas Instruments (TI) in 1976 and served there until retirement in 2008. During his 32-year career at TI, his duties included Chairman from 2004 to 2008, Chairman, President and Chief Executive Officer from 1998 to 2004, President and Chief Executive Officer from 1998 to 2004, President and Chief Executive Officer from 1996 to 1998 and Executive Vice President and President of the company s Semiconductor Group from 1993 to 1996. Mr. Engibous currently serves as a director of J.C. Penney Company Inc., Trustee of the Southwestern Medical Foundation, and a member of the Business Council. He holds a master s degree in electrical engineering and an honorary doctorate in engineering from Purdue University.

Rick Tsai is a director and President of New Businesses organization. He also has been President since August 2001. Dr. Tsai was Chief Executive Officer from July 2005 to June 11, 2009 and was Chief Operating Officer from August 2001 to June 2005. He was Executive Vice President of Worldwide Marketing and Sales from September 2000 to August 2001. Prior to that, he served as our Executive Vice President of Operations. He also served as the President of Vanguard from 1999 to 2000. He joined us in 1989 as Deputy Director of our Fab 2 operations. He holds a Ph.D. in material science from Cornell University.

Stephen T. Tso is our Senior Vice President of Information Technology, Material Management and Risk Management and Chief Information Officer. He joined us as Vice President of Research and Development in December 1996. Prior to that, he was General Manager of Metal CVD Products in Applied Materials. He was assigned as the President of WaferTech in November 2001. Dr. Tso holds a Ph.D. in material science and engineering from University of California, Berkeley.

Mark Liu is our Senior Vice President of Operations. Prior to that he was our Senior Vice President of Advanced Technology Business from March 2008 to October 2009. From January 2002 to March 2008, he was Senior Vice President of Operations II. He was Vice President of our Fab 8 and Fab 12 Sites Operations from July 2000 to January 2002 and Vice President of South Sites Operations from 1999 to July 2000. Dr. Liu joined us in 1993 and held the positions as Director of Fab 3 Operations and Senior Director of South Sites Operations. He holds a Ph.D. in electrical engineering and computer science from University of California, Berkeley.

C.C. Wei is our Senior Vice President of Business Development. From March 2008 to October 2009, he was Senior Vice President of Mainstream Technology Business. From January 2002 to March 2008, Dr. Wei was Senior Vice President of Operations I. He was Vice President of South Sites Operations from April 2000 to January 2002 and Vice President of North Sites Operations from February 1998 to April 2000. Prior to that, he was Senior Vice President at Chartered Semiconductor Manufacturing Ltd. in Singapore starting from 1993. He holds a Ph.D. in electrical engineering from Yale University.

Shang-yi Chiang re-joined us as Senior Vice President of Research and Development on November 2009. He also has been Chairman of VisEra Technologies Company and Xintec Inc. since August 2006. He was Senior Vice President of Research and Development from November 2000 to August 2006. He joined us as Vice President of Research and Development in 1997. Prior to that, he worked at Hewlett Packard. Dr. Chiang holds a Ph.D. in electrical engineering from Stanford University.

M.C. Tzeng is our Vice President of Mainstream Fab Operations/Affiliates. From March 2008 to October 2009, he was Vice President of Mainstream Technology Business. Prior to that, he was Vice President of Operations I from January 2002 to March 2008. He was the Senior Director of Fab 2 Operations from 1997 to January 2002. He joined us in 1987 and has held various positions in manufacturing functions. He holds a master degree in applied chemistry from Chung Yuan University.

Richard Thurston is our Vice President and General Counsel. Prior to joining us in January 2002, he was a partner with Kelt Capital Partners, LP, in Addison, Texas, and a senior partner with the Dallas Texas-based law firm

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

of Haynes and Boone. Dr. Thurston was also Vice President and Assistant General Counsel, and the Asia Pacific Regional Counsel for TI from 1984 to 1996. Dr. Thurston holds a Ph.D. in East Asian Studies from University of Virginia and a J.D. from Rutgers School of Law.

Lora Ho has been Vice President, Chief Financial Officer and Spokesperson since September 2003. Prior to joining us in 1999 as controller, she had served as Vice President of Finance and Chief Financial Officer at Acer Semiconductor Manufacturing Inc. since 1990. Ms. Ho received an MBA from National Taiwan University in 2003 and a B.A. degree from National Chengchi University in 1978.

Wei-Jen Lo is our Vice President of Operations. He was Vice President of Advanced Technology Business from September 2009 to October 2009. He was Vice President of Research & Development from June 2006 to September 2009 and was Vice President of Operations from July 2004 to June 2006. Prior to that, he was Director in charge of advanced technology development with Intel Corporation. Dr. Lo holds a Ph.D. in solid state physics & surface chemistry from University of California, Berkeley.

Jason C.S. Chen is our Vice President of Worldwide Sales and Marketing. He joined us as Vice President of Corporate Development in March 2005. Prior to that, he was Vice President and Co-Director of Marketing and Sales group with Intel Corporation. Mr. Chen holds an MBA degree from University of Missouri, Columbia.

Jack Sun is our Chief Technology Officer, effective November 2009, and also has been our Vice President of Research and Development since 2006. He was promoted to Senior Director in 2000. He joined us in 1997 as Director of Advanced Module Technology Division before taking the position of Director, Logic Technology Development Division. Prior to that, he served at International Business Machines for 14 years in Research and Development. Dr. Sun holds a Ph.D. in electrical engineering from University of Illinois at Urbana-Champaign.

Fu-Chieh Hsu is our Vice President and Deputy Head of Research and Development. He has also been our Vice President of Design and Technology Platform since April 2006. Dr. Hsu founded Monolithic System Technology Inc. (MoSys) in 1991 and served as its Chairman and Chief Executive Officer until retiring at the end of 2004. He was Chairman and President of Myson Technology Inc. (now Myson Century Inc.) from 1990 to 1991. Prior to that, he worked at Integrated Device Technology Inc. as Chief Technology Officer and Vice President as well as other senior positions. He also served at Hewlett-Packard Laboratories. He holds a Ph.D. in electrical engineering and computer sciences from University of California, Berkeley.

Y.P. Chin is Vice President of Operations. He was Vice President of Advanced Technology Business from March 2008 to October 2009. Prior to that, he was Senior Director of Operations II from June 2006 to March 2008 and Product Engineering & Services from 2000 to 2006. He joined us in 1987 and has held various positions in product and engineering functions. He holds a master degree in electrical engineering from National Cheng Kung University.

N.S. Tsai has been Vice President of Quality & Reliability since February 2008. Prior to that, he was Senior Director of Quality & Reliability since 2004, Senior Director of Assembly Test Technology & Service from 2002 to 2004. Dr. Tsai also served as a Vice President of Vanguard from 1997 to 2000. He joined us in 1989 and held various positions in R&D and manufacturing functions. He holds a Ph.D. degree in material science from Massachusetts Institute of Technology.

Rick Cassidy was promoted as Vice President in February 2008. He has been President of TSMC North America since January 2005. He joined us in 1997 and has held various positions in TSMC North America, including Business Operations, Field Technical Support, and Business Management. He holds a B.A. degree in engineering technology from United States Military Academy at West Point.

L.C. Tu has been Vice President of Human Resources since August 2009. Prior to that, he was Senior Director of Corporate Planning Organization from 2002 to 2009. He joined us in 1987 and held various positions in engineering functions. He holds a master degree in Business Administration from Tulane University.

There is no family relationship between any of our directors or executive officers and any other director or executive officer.

Share Ownership

The following table sets forth certain information as of February 28, 2010 with respect to our common shares owned by our directors and executive officers.

Name of Shareholders Morris Chang, Chairman & CEO	Number of Common Shares Owned ⁽²⁾ 118,587,914	Percentage of Outstanding Common Shares ⁽²⁾ 0.46	Number of Common Shares Underlying Stock Options ⁽³⁾
F.C. Tseng, Vice Chairman	35,002,675	0.14	
Tain-Jy Chen, Director ⁽¹⁾	1,653,709,980	6.38	
Stan Shih, Independent Director	1,480,286	0.01	
Sir Peter Leahy Bonfield, Independent Director			
Thomas J. Engibous, Independent Director			
Rick Tsai, Director & President of New Businesses	33,654,505	0.13	826,541
Stephen T. Tso, Senior Vice President & CIO	15,055,693	0.06	419,371
Mark Liu, Senior Vice President	13,000,573	0.05	826,541
C.C. Wei, Senior Vice President	8,444,325	0.03	276,882
Shang-yi Chiang, Senior Vice President	2,412,481	0.01	
M.C. Tzeng, Vice President	7,699,595	0.03	
Richard Thurston, Vice President & General Counsel	1,939,892	0.01	87,710
Lora Ho, Vice President & CFO & Spokesperson	6,221,080	0.02	
Wei-Jen Lo, Vice President	2,881,127	0.01	
Jason C.S. Chen, Vice President	2,488,320	0.01	
Jack Sun, Vice President	4,817,095	0.02	127,736
Fu-Chieh Hsu, Vice President	2,015,726	0.01	
Y.P. Chin, Vice President	6,184,823	0.02	
N.S. Tsai, Vice President	2,051,180	0.01	
Rick Cassidy, Vice President			970,907
L.C. Tu, Vice President	9,310,067	0.04	61,373
 (1) Represents shares held by the National Development Fund of the Executive Yuan. 			
 (2) Except for the number of shares held by the National Development Fund of the Executive Yuan, the disclosed number of shares owned by 			

the directors and executive officers does not include any common shares held in ADS form by such individuals as such individual ownership of ADSs has not been disclosed to shareholders or otherwise made public and each of these individuals owns less than one percent of all common shares outstanding as of February 28, 2010. The numbers of

(3)the common shares underlying the stock options and the exercise prices were adjusted for the cash and stock dividends distributed from 2003 to 2009, according to the terms of the 2002 Employee Stock Option Plan. The options were granted to certain of our officers except Rick Cassidy as a result of their voluntary selection to exchange part of their profit sharing to stock options.

Compensation

The aggregate compensation paid and benefits in kind granted to our directors and executive officers in 2009, which included a cash bonus to the directors, was NT\$1,002 million (US\$31 million). According to our Articles of Incorporation, not more than 0.3 percent of our annual net earnings (after recovering any losses incurred in prior years and deducting the legal reserve and special reserve provisions, if any) may be distributed as bonuses to our directors and at least one percent of our annual net earnings (after recovering any losses incurred in prior years and deducting the legal reserve provisions, if any) is distributed as a bonus to employees, including executive officers. Bonuses to directors are always paid in cash, while bonuses to our executive officers may be granted in cash, stock, or stock options or the combination of all these three. Individual awards are based on each individual s responsibility, contribution and performance. See note 21 to our consolidated financial statements. Under our Articles of Incorporation, directors who also serve as executive officers are not entitled to any director bonuses. **Board Practices**

General

For a discussion of the term of office of the board of directors, see Directors and Executive Officers Management . No benefits are payable to members of the Board upon termination of their relationship with us.

41

Audit Committee

Our Audit Committee was established on August 6, 2002 to assist our board of directors in the review and monitoring of our financial and accounting matters, and the integrity of our financial reporting process and controls.

All members of the Audit Committee must have a basic understanding of finance and accounting and at least one member must have accounting or related financial management expertise.

Currently, the Audit Committee consists of three members comprising all of our independent directors. The current members of the Audit Committee are Sir Peter Bonfield, the chairman of our Audit Committee, Mr. Stan Shih and Thomas J. Engibous. In addition, Mr. J.C. Lobbezoo was appointed to serve as financial expert consultant to the Audit Committee from February 14, 2006 onwards. See Item 16A. Audit Committee Financial Expert . The Audit Committee is required to meet at least four times a year. Our Audit Committee charter grants the Audit Committee the authority to conduct any investigation which it deems appropriate to fulfill its responsibilities. It has direct access to all our books, records, facilities, and personnel, as well as our registered public accountants. It has the authority to, among other things, appoint, terminate and approve all fees to be paid to our registered public accountants, subject to the approval of the board of directors as appropriate, and to oversee the work performed by the registered public accountants it deems necessary in the performance of its duties. Beginning on January 1, 2007, the Audit Committee also assumed the responsibilities of supervisors pursuant to the R.O.C. Securities and Exchange Law.

The Audit Committee convened four regular meetings and three special meetings in 2009.

Compensation Committee

Our board of directors established a Compensation Committee in June 2003 to assist our board of directors in discharging its responsibilities related to our compensation and benefit policies, plans and programs, and the evaluation and compensation of our executives.

The Compensation Committee, by its charter, shall consist of no fewer than three members of the Board. As of February 28, 2010, four members comprised the Compensation Committee: three of whom are independent directors serving as voting members of the Compensation Committee, and the Chairman of the Board of Directors is a non-voting member on this committee. The current members of the Compensation Committee are Mr. Stan Shih (who is the Chairman of the Compensation Committee), Sir Peter Bonfield, Thomas J. Engibous, and Dr. Morris Chang.

The Compensation Committee convened four regular meetings in 2009.

Employees

The following table sets out, as of the dates indicated, the number of our full-time employees serving in the capacities indicated.

	As of December 31,			
Function	2007	2008	2009	
Managers	2,520	2,618	2,792	
Professionals	8,814	8,830	9,861	
Assistant Engineers/Clericals	844	824	761	
Technicians	10,842	10,571	11,052	
Total	23,020	22,843	24,466	
	42			

The following table sets out, as of the dates indicated, a breakdown of the number of our full-time employees by geographic location:

	As of December 31,			
Location of Facility and Principal Offices	2007	2008	2009	
Hsinchu Science Park, Taiwan	14,892	14,635	16,010	
Tainan Science Park, Taiwan	5,360	5,500	5,920	
China	1,457	1,397	1,270	
North America	1,255	1,252	1,198	
Europe	27	28	36	
Japan	27	29	29	
Korea	2	2	3	
Total	23,020	22,843	24,466	

As of December 31, 2009, our total employee population was 24,466 with an educational makeup of 3.5% Ph.Ds, 32.8% masters, 20.7% university bachelors, 16.5% college degrees and 26.4% others. Among this employee population, 51.7% were at a managerial or professional level. Continuous learning is the cornerstone of our employee development strategy. Individual development plans for each employee are customized and tailored to their individual development needs. Employee development is further supported and enforced by a comprehensive and integrated network of resources including on-the-job training, coaching, mentoring, job rotation, on-site courses, e-learning and external learning opportunities.

Pursuant to our Articles of Incorporation, our employees participate in our profits by way of a bonus. Employees in the aggregate are entitled to not less than 1% of our net income after the deduction for prior years losses and contributions to legal and special reserves. Our practice in the past has been to determine the amount of the bonus based on our operating results and industry practice in the R.O.C. In August 2009, we distributed an aggregate bonus to our employees of NT\$14,990 million, or 15% of our 2008 net income, of which 50% was in cash and 50% in common shares. The number of common shares issued was calculated based on the closing price one day prior to the 2009 annual shareholders meeting on an ex-dividend basis of NT\$52.83 per share.

In June 2002, we adopted the 2002 Employee Stock Option Plan that authorizes the grant of options exercisable for up to 100 million common shares (approximately 0.5% of our total then outstanding common shares). These options vested between two and four years after the date of grant, with 50% of the option granted being exercisable two years after the grant, 75% exercisable three years after the grant and 100% exercisable four years after the grant. Any options granted will expire ten years after the date of grant. Under the 2002 Employee Stock Option Plan, a total of 48,137,264 options were granted, of which 2,726,796 options were originally granted to certain of our officers as a result of their voluntary election to exchange part of their profit sharing for stock options. The remaining balance of options under the 2002 Employee Stock Option Plan expired on June 25, 2003. As of December 31, 2009, 21,179,488 options were outstanding under the 2002 Employee Stock Option Plan.

In September 2003, we adopted the 2003 Employee Stock Option Plan that authorizes the grant of the options exercisable for up to 120 million common shares (approximately 0.6% of our total then outstanding common shares) in one or more tranches before October 29, 2004, when the 2003 Employee Stock Option Plan expired. These options vested between two and four years after the date of grant, with 50% of the options granted being exercisable two years after the grant, 75% exercisable three years after the grant and 100% exercisable four years after the grant. Any options granted will expire ten years after the date of grant. Under the 2003 Employee Stock Option Plan, a total of 12,055,735 options have been granted. The remaining balance under the 2003 Employee Stock Option Plan expired on October 29, 2004. As of December 31, 2009, 3,604,349 options were outstanding under the 2003 Employee Stock Option Plan.

In November 2004, we adopted the 2004 Employee Stock Option Plan that authorizes the grant of options exercisable for up to 11 million common shares (approximately 0.05% of our total then outstanding common shares) in one or more tranches before January 6, 2006, when the 2004 Employee Stock Option Plan expired. These options will vest between two and four years after the date of grant, with 50% of the options granted being exercisable two

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

years after the grant, 75% exercisable three years after the grant and 100% exercisable four years after the grant. Any options granted will expire ten years after the date of grant. Under the 2004 Employee Stock Option Plan, a total of 10,374,550 options have been granted. The remaining balance under the 2004 Employee Stock Option Plan expired on January 6, 2006. As of December 31, 2009, 4,026,307 options were outstanding under the 2004 Employee Stock Option Plan.

The following table provides information with respect to outstanding stock options held by our current officers as of December 31, 2009 under the 2002 Employee Stock Option Plan. The numbers of the common shares underlying the stock options and the exercise prices were adjusted for the cash and stock dividends distributed from 2003 to 2009, according to the terms of the 2002 Employee Stock Option Plan.

Outstanding Stock Options under the 2002 Employee Stock Option Plan

Number of Common Shares Underlying Unexercised				
N		Options	Exercise Price	
Name	Grant Date	(#)	(NT\$)	Expiration Date
Rick Tsai	03/07/2003	826,541	22.8	03/06/2013
Mark Liu	03/07/2003	826,541	22.8	03/06/2013
Stephen Tso	03/07/2003	419,371	22.8	03/06/2013
C.C. Wei	03/07/2003	276,882	22.8	03/06/2013
Jack Sun	03/07/2003	127,736	22.8	03/06/2013
Richard Thurston	03/07/2003	87,710	22.8	03/06/2013
L.C. Tu	03/07/2003	61,373	22.8	03/06/2013
Rick Cassidy	08/22/2002	42,016	29	08/21/2012
	06/06/2003	928,891	32	06/05/2013

In order to attract qualified senior management, we maintain a sign-on bonus plan, under which selected newly hired senior employees, upon approval by our senior management, receive a hiring bonus with the general condition of staying in our employment for at least one year (based on the quantum of sign-on bonus). In 2009, a total of NT\$17 million (US\$0.5 million) was distributed to our senior management under our sign-on bonus plan.

Our employees are not covered by any collective bargaining agreements. Although incidents of labor disputes occurred in 2009, our endeavor to repair labor relations quickly and amicably helped resolve such incidents on a conciliatory note, with one minor litigation pending in the Taiwan court which has no material impact on our operations or financial results. We are committed to cultivating positive employee relations. **ITEM 7. MAJOR SHAREHOLDERS AND RELATED PARTY TRANSACTIONS**

Major Shareholders

The following table sets forth certain information as of February 28, 2010, with respect to our common shares owned by (i) each person who, according to our records, beneficially owned five percent or more of our common shares and by (ii) all directors and executive officers as a group.

		Percentage of Total
	Number of	
	Common	Outstanding
		Common
Names of Shareholders	Shares Owned	Shares
National Development Fund ⁽¹⁾	1,653,709,980	6.4
Directors and executive officers as a group ⁽²⁾	273,247,357	1.1

(1) Excludes any common shares

that may be owned by other funds controlled by the R.O.C. government. The National Development Fund was previously named Development Fund. (2)Excludes ownership of the National Development Fund.

As of February 28, 2010, a total of 25,903,538,310 common shares were outstanding. With certain limited exceptions, holders of common shares that are not R.O.C. persons are required to hold their common shares through a brokerage account in the R.O.C. As of February 28, 2010, 5,487,565,383 common shares were registered in the name of a nominee of Citibank, N.A., the depositary under our ADS deposit agreement. Citibank, N.A., has advised us that, as of February 28, 2010, 1,097,513,073 ADSs, representing 5,487,565,383 common shares, were held of record by Cede & Co. and 271 other registered shareholders domiciled in and outside of the United States. We have no further information as to common shares held, or beneficially owned, by U.S. persons.

44

Our major shareholders have the same voting rights as our other shareholders. For a description of the voting rights of our shareholders see Item 10. Additional Information Description of Common Shares Voting Rights.

We are not aware of any arrangement that may at a subsequent date result in a change of control of us.

Related Party Transactions

Koninklijke Philips Electronics N.V. and its Affiliates (Philips)

On June 20, 2004, we and Philips (Philips parted with its semiconductor company which was renamed as NXP B.V. in September 2006) amended and restated the Technical Cooperation Agreement. The amended Technology Cooperation Agreement was for five years beginning from January 1, 2004 and it has not been renewed. However, the patent cross license arrangement between us and Philips (now NXP B.V.) survives the expiration of the amended Technology Cooperation Agreement. From March 2007, Philips ceased to be a party related to us.

Vanguard International Semiconductor Corporation

In 1994, we, the R.O.C. Ministry of Economic Affairs and other investors established Vanguard, then an integrated DRAM manufacturer. Vanguard commenced volume commercial production in 1995 and listed its shares on the GreTai Securities Market in March 1998. In 2004, Vanguard completely terminated its DRAM production and became a pure-play foundry company. As of February 28, 2010, we owned approximately 37.4% of Vanguard.

On April 1, 2004, we entered into an agreement with Vanguard with an initial term of two years. During the term of this agreement, Vanguard is obligated to use its best commercial efforts to manufacture wafers at specified yield rates for us up to a fixed amount of reserved capacity per month, and TSMC is required to use its best commercial efforts to maintain utilization of such reserved capacity within a specified range of wafers per month. Pursuant to its terms, upon expiration of its initial two-year term, this agreement is to be automatically renewed for additional one year periods unless earlier terminated by the parties. This Agreement has been so renewed per its terms. We pay Vanguard at a fixed discount to the actual selling price as mutually agreed between the parties in respect of each purchase order. We also agreed to license Vanguard certain of our process technologies and transfer certain technical know-how and information. TSMC receives from Vanguard certain royalty payments for granting such licenses. In 2007, 2008 and 2009, we had total purchases of NT\$4,208 million, NT\$3,260 million and NT\$3,330 million (US\$104 million) from Vanguard, representing 2.3%, 1.7% and 2.0% of our total cost of sales, respectively.

Systems on Silicon Manufacturing Company Pte. Ltd. (SSMC)

SSMC is a joint venture in Singapore that we established with Philips and EDB Investment Pte. Ltd. to produce integrated circuits by means of advanced submicron manufacturing processes. These integrated circuits are made pursuant to the product design specifications provided primarily by us and Philips under an agreement with Philips, and EDB Investment Pte. Ltd. (the SSMC Shareholders Agreement) in March 1999 and, primarily by us and NXP, subsequent to the assignment by Philips of its rights to NXP and NXP s assumption of Philips obligations under the SSMC Shareholders Agreement pursuant to the Assignment and Assumption Agreement effective September 25, 2006. SSMC s business is limited to manufacturing wafers for us, our subsidiaries, NXP and NXP s subsidiaries. In November 15, 2006, we and NXP exercised our option rights under the SSMC Shareholders Agreement to purchase all of the SSMC shares owned by EDB Investment Pte. Ltd. As a result, we now own 38.8%, and NXP own 61.2% of SSMC. While we, together with NXP, have the right to purchase up to 100% of SSMC s annual capacity, we and NXP are required to purchase, in the aggregate, at least 70% of SSMC s full capacity; we, alone, are required to purchase up to 28% of the annual installed capacity. As of February 28, 2010, we owned approximately 38.8% of the equity interest in SSMC. See below for a detailed discussion of the contract terms we entered into with SSMC.

45

We entered into a technology cooperation agreement with SSMC effective March 30, 1999 in which SSMC agreed to base at least a major part of its production activities on processes compatible to those in use in our MOS integrated circuits wafer volume production fabs. In return, we have agreed to provide SSMC with access to and benefit of the technical knowledge and experience relating to certain processes in use in our MOS integrated circuits wafer volume production fabs and to assist SSMC by rendering certain technical services in connection with its production activities. In addition, we granted to SSMC limited licenses of related intellectual property rights owned or controlled by us for the purpose of MOS integrated circuit production for the sole use in manufacturing products for us. SSMC pays to us during, and up to three years after, the term of this agreement a remuneration of a fixed percentage of the net selling price of all products manufactured by SSMC. In 2007, 2008 and 2009, we had total purchases of NT\$5,468 million, NT\$4,442 million and NT\$3,538 million (US\$111 million) from SSMC, representing 3.0%, 2.3% and 2.1% of our total cost of sales, respectively.

VisEra Technologies Company, Ltd.

In October 2003, we and OmniVision Technologies Inc., (OVT) entered into a shareholders agreement (the VisEra Agreement) to form VisEra Technologies Company, Ltd. (VisEra), a joint venture in Taiwan, for the purpose of providing back-end manufacturing services. In connection with the formation of VisEra, we and OVT each entered into separate nonexclusive license agreements with VisEra pursuant to which each party licenses certain intellectual property to VisEra relating to the manufacturing services. As of February 28, 2010, we owned a 43.5% equity interest in VisEra Technologies Company Ltd. through VisEra Cayman.

In August 2005, we entered into the first amendment to the VisEra Agreement (the Amended VisEra Agreement) with OVT, VisEra, and VisEra Cayman, pursuant to which VisEra became a subsidiary of VisEra Cayman. In accordance with the Amended VisEra Agreement, VisEra purchased color filter processing equipment and related assets from us for an aggregate price equivalent to US\$16 million. In January 2007, we signed the second amendment and agreed to an expansion in VisEra s manufacturing capacity. For the capacity expansion, we and OVT each agreed to make an additional US\$27 million investment to VisEra. There were no significant sales to or purchases from VisEra from 2007 to 2009.

ITEM 8. FINANCIAL INFORMATION

Consolidated Financial Statements and Other Financial Information

Please see Item 18. Financial Statements . Other than as disclosed elsewhere in this annual report, no significant change has occurred since the date of the annual consolidated financial statements.

Legal Proceedings

As is the case with many companies in the semiconductor industry, we have received from time to time communications from third parties asserting that our technologies, manufacturing processes, the design of the integrated circuits made by us or the use by our customers of semiconductors made by us may infringe upon patents or other intellectual property rights of others. In some instances, these disputes have resulted in litigation by or against us and certain settlement payments by us in some cases. Irrespective of the validity of these claims, we could incur significant costs in the defense thereof or could suffer adverse effects on our operations.

In August 2006, we filed a lawsuit against Semiconductor Manufacturing International Corp. (SMIC) in the Superior Court of California for Alameda County for breach of a 2005 settlement agreement that settled an earlier trade secret misappropriation and patent infringement litigation between the parties, as well as for trade secret misappropriation seeking injunctive relief and monetary damages. In September 2006, SMIC filed a cross-complaint against us in the same court alleging breach of settlement agreement, implied covenant of good faith and fair dealing. SMIC also filed a civil action against us in November 2006 with the Beijing People s High Court alleging defamation and breach of good faith.

The Beijing People s High Court on June 10, 2009 ruled in favor of TSMC and dismissed SMIC s lawsuit. On November 4, 2009, after a two-month trial, a jury in the California action found SMIC to have both breached the 2005 settlement agreement and misappropriated TSMC s trade secrets. We have subsequently settled both lawsuits with SMIC. Pursuant to the new settlement agreement, the parties have agreed to the entry of a stipulated judgment in favor of TSMC in the California action, and to the dismissal of SMIC s appeal against the Beijing High Court s finding in favor of TSMC. Under the new settlement agreement and the related stipulated judgment, SMIC has agreed to make

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

cash payments to TSMC totaling US\$200 million, which are in addition to the US\$135 million previously paid to TSMC under the 2005 settlement agreement, and, conditional upon relevant government regulatory approvals, to issue to TSMC a total of 1,789,493,218 common shares of SMIC (representing about 8% of SMIC s total shares outstanding as of December 31, 2009) and a three-year warrant to purchase 695,914,030 SMIC common shares (subject to adjustment) at HK\$1.30 per share (subject to adjustment). Both parties also agreed to terminate the patent cross-licensing agreement signed in 2005.

Other than the matters described above, we were not involved in any other material litigation in 2009 and are not currently involved in any material litigation.

Dividends and Dividend Policy

The following table sets forth the stock dividends per share paid during each of the years indicated in respect of common shares outstanding on the record date applicable to the payment of those dividends. During the period from 1995 to 2003, we did not pay any cash dividends. Starting 2004, we have paid a portion of dividends in cash. During the period from 2005 to 2009, we paid cash dividends in the amounts of NT\$46,504,096,864, NT\$61,825,061,618, NT\$77,489,063,538, NT\$76,881,311,145 and NT\$76,876,311,768 (US\$2,406,144,343), respectively.

	Cash Dividends	Stock dividends Per 100	Total shares issued as	Outstanding common	
	Per Share	shares	stock dividends	shares at year end	
2005	NT\$	4 00071	1 162 602 422	24 720 024 647	
2005	1.9998	4.99971	1,162,602,422	24,730,024,647	
2006	2.4991	$2.99903_{(1)}$	741,900,740(1)	25,829,687,846	
2007	2.9995	0.49991(2)	129,148,440(2)	25,627,103,715	
2008	3.0251	0.50417(2)	128,135,520(2)	25,625,437,256	
2009	2.9999	$0.49998_{(2)}$	128,127,187(2)	25,902,706,622	

- (1) 50% of the stock dividends were paid out of retained earnings and 50% were from capitalization of capital surplus.
- (2) 40% of the

stock dividends were paid out of retained earnings and 60% were from capitalization of capital surplus.

Our dividend policy is set forth in our articles of incorporation. Except as otherwise specified in the articles of incorporation, we will not pay dividends when there is no profit or retained earnings. Our profits may be distributed by way of cash dividend, stock dividend, or a combination of cash and stock. Historically, our profit distribution generally had been made by way of stock dividend. On December 21, 2004, our shareholders approved amendments to our articles of incorporations pursuant to which distributions of profits shall be made preferably by way of cash dividend. In addition, pursuant to the amendments, the ratio for stock dividends shall not exceed 50% of the total distribution.

Holders of outstanding common shares on a dividend record date will be entitled to the full dividend declared without regard to any subsequent transfer of the common shares. Payment of dividends (including in cash and in common shares) in respect of the prior year is made following approval by our shareholders at the annual general meeting of shareholders. Distribution of stock dividends is subject to approval by the R.O.C. Financial Supervisory Commission.

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

Except in limited circumstances, under the R.O.C. Company Law, we are not permitted to distribute dividends or make other distributions to shareholders in respect of any year in which we have no current or retained earnings (excluding reserves). The R.O.C. Company Law also requires that 10% of annual net income (less prior years losses and outstanding taxes) be set aside as legal reserves until the accumulated legal reserves equal our paid-in capital. Our articles of incorporation provide that at least one percent of annual net earnings (after recovering any losses incurred in prior years and deducting the legal reserve and special reserve provisions, if any) be distributed as a bonus to employees and that not more than 0.3 percent of our annual net earnings (after recovering any losses incurred in prior years and deducting the legal reserve and special reserve provisions, if any) may be distributed as a bonus to directors. Under our articles of incorporation, directors who also serve as executive officers are not entitled to any director bonuses.

Holders of ADRs evidencing ADSs are entitled to receive dividends, subject to the terms of the deposit agreement, to the same extent as the holders of common shares. Cash dividends will be paid to the depositary in NT dollars and, after deduction of any applicable R.O.C. taxes and except as otherwise provided in the deposit agreement, will be converted by the depositary into U.S. dollars and paid to holders. Stock dividends will be distributed to the depositary and, except as otherwise provided in the depositary into the depositary and, except as otherwise provided in the depositary in the form of additional ADSs.

For information relating to R.O.C. withholding taxes payable on cash and stock dividends, see Item 10. Additional Information Taxation R.O.C. Taxation Dividends .

47

ITEM 9. THE OFFER AND LISTING

The principal trading market for our common shares is the Taiwan Stock Exchange. Our common shares have been listed on the Taiwan Stock Exchange under the symbol 2330 since September 5, 1994, and the ADSs have been listed on the New York Stock Exchange under the symbol TSM since October 8, 1997. The outstanding ADSs are identified by the CUSIP number 874039100. The table below sets forth, for the periods indicated, the high and low closing prices and the average daily volume of trading activity on the Taiwan Stock Exchange for the common shares and the high and low closing prices and the average daily volume of trading activity on the New York Stock Exchange for the common shares and the high and low closing prices and the average daily volume of trading activity on the New York Stock Exchange for the common shares represented by ADSs.

	Tai	Taiwan Stock Exchange Average daily		New York Stock Exchange ⁽¹⁾		
			Trading			Average daily Trading
	Closing	price per	volume			volume
			(in	sands of ADS ⁽²⁾		(in
		ı share ⁽²⁾	thousands of			thousands of
	High	Low	shares) ⁽²⁾	High	Low	ADSs) ⁽²⁾
	(NT\$)	(NT\$)		(US\$)	(US\$)	
2005	50.21	33.82	54,929	8.33	5.89	8,353
2006	57.36	43.92	42,967	9.84	6.99	9,888
2007	64.80	51.93	63,033	10.75	8.34	14,107
2008	61.60	34.65	63,140	10.89	5.61	17,527
First Quarter	59.82	44.03	66,824	10.16	7.31	17,601
Second Quarter	61.60	54.85	63,434	10.89	9.33	15,077
Third Quarter	57.62	48.02	62,996	10.22	8.29	19,941
Fourth Quarter	49.43	34.65	59,765	8.93	5.61	17,495
2009	65.00	37.28	63,800	11.44	6.70	19,433
First Quarter	49.34	37.28	65,917	8.93	6.70	22,507
Second Quarter	56.87	47.26	81,028	11.34	8.69	21,825
Third Quarter	64.50	51.22	55,648	11.13	8.80	14,408
Fourth Quarter	65.00	59.20	53,557	11.44	9.51	19,172
October	65.00	60.00	65,885	10.55	9.54	27,858
November	62.90	59.20	51,542	10.80	9.51	17,015
December	64.50	60.70	43,604	11.44	10.51	12,447
2010						
January	64.90	59.60	49,158	11.58	9.99	18,962
February	59.80	57.20	49,307	10.08	9.56	16,409
March	62.20	59.00	47,791	10.55	9.86	14,391
April (through						
April 13, 2010)	63.50	62.10	41,473	10.85	10.59	11,480

(1) Trading in ADSs commenced on October 8, 1997 on the New York Stock Exchange. Each ADS represents the right to receive five common shares.

(2)As adjusted for a NT\$1.9998 cash dividend per share and a 4.99971% stock dividend in July 2005, a NT\$2.4991 cash dividend per share and a 2.99903% stock dividend in July 2006, a NT\$2.9995 cash dividend per share and a 0.49991% stock dividend in July 2007, a NT\$3.0251 cash dividend per share and a 0.50417% stock dividend in July 2008 and a NT\$2.9999 cash dividend per share and a 0.49998% stock dividend in July 2009 .

ITEM 10. ADDITIONAL INFORMATION

Description of Common Shares

We are organized under the laws of the R.O.C. Set forth below is a description of our common shares, including summaries of the material provisions of our articles of incorporation, the R.O.C. Company Law, the R.O.C. Securities and Exchange Law and the regulations promulgated thereunder.

General

Our authorized share capital is NT\$280,500,000,000, divided into 28,050,000,000 common shares of which 500,000,000 common shares are reserved for the issuance for our employee stock options and among which 25,902,706,622 common shares were issued and outstanding and in registered form as of December 31, 2009.

The R.O.C. Company Law, the R.O.C. Act for Establishment and Administration of Science Parks and the R.O.C. Securities and Exchange Law provide that any change in the issued share capital of a public company, such as us, requires the approval of its board of directors, (or, for capital reduction, a resolution of its shareholders meeting), an amendment to its articles of incorporation (if such change also involves a change in the authorized share capital) and the approval of, or the registration with, the R.O.C. Financial Supervisory Commission and the Ministry of Economic Affairs or the Science Park Administration (as applicable).

There are no provisions under either R.O.C. law or the deposit agreement under which holders of ADSs would be required to forfeit the common shares represented by ADSs.

Dividends and Distributions

An R.O.C. company is generally not permitted to distribute dividends or to make any other distributions to shareholders in respect of any year for which it did not have either earnings or retained earnings (excluding reserves). In addition, before distributing a dividend to shareholders following the end of a fiscal year, the company must recover any past losses, pay all outstanding taxes and set aside in a legal reserve, until such time as its legal reserve equals its paid-in capital, 10% of its net income for that fiscal year (less any past losses and outstanding tax), and may set aside a special reserve. Our articles of incorporation provide that at least one percent of the net distributable income for that fiscal year be distributed as a bonus to employees and that not more than 0.3 percent of the net distributable income for that fiscal year may be distributed as a bonus to directors. Under our articles of incorporation, directors who also serve as executive officers are not entitled to any director bonuses. Prior to 2004, it has been our practice in each of the past years to pay all of employee bonuses in the form of stock. In 2004, we paid 20% of the bonus in the form of cash, and in 2005, 2006, 2007, 2008 and 2009, we paid 50% of the bonus in the form of cash. Effective in 2008, both bonus to directors and employees became expense items under the company s income statements. In 2009, half of the employee profit sharing was paid in stock, for which, the number of shares was determined based on the closing price of TSMC common shares the day before TSMC s annual shareholders meeting. Subject to compliance with these requirements, a company may pay dividends or make other distributions from its accumulated earnings or reserves as permitted by the R.O.C. Company Law as set forth below.

At the annual general meeting of our shareholders, the board of directors submits to the shareholders for their approval our financial statements for the preceding fiscal year and any proposal for the distribution of a dividend or the making of any other distribution to shareholders from our earnings or retained earnings (subject to compliance with the requirements described above) at the end of the preceding fiscal year. All common shares outstanding and fully paid as of the relevant record date are entitled to share equally in any dividend or other distribution so approved. Dividends may be distributed in cash, in the form of common shares or a combination thereof, as determined by the shareholders at the meeting.

In addition to permitting dividends to be paid out of earnings or retained earnings, the R.O.C. Company Law permits us to make distributions to our shareholders of additional common shares by capitalizing reserves (including the legal reserve and some other reserves). However, the capitalized portion payable out of our legal reserve is limited to 50% of the total accumulated legal reserve and this capitalization can only be effected when the accumulated legal reserve exceeds 50% of our paid-in capital.

For information as to R.O.C. taxes on dividends and distributions, see Taxation R.O.C. Taxation . *Preemptive Rights and Issues of Additional Common Shares*

Under the R.O.C. Company Law, when a public company such as us issues new shares of common stock for cash, 10% to 15% of the issue must be offered to its employees. The remaining new shares must be offered to existing shareholders in a preemptive rights offering, subject to a requirement under the R.O.C. Securities and Exchange Law that at least 10% of these issuances must be offered to the public. This percentage can be increased by a resolution passed at a shareholders meeting, thereby limiting or waiving the preemptive rights of existing shareholders. The preemptive rights provisions do not apply to:

offerings by shareholders of outstanding shares; and

offerings of new shares through a private placement approved at a shareholders meeting.

Authorized but unissued shares of any class may be issued at such times and, subject to the above-mentioned provisions of the R.O.C. Company Law and the R.O.C. Securities and Exchange Law, upon such terms as the board of directors may determine. The shares with respect to which preemptive rights have been waived may be freely offered, subject to compliance with applicable R.O.C. law.

Meetings of Shareholders

Meetings of our shareholders may be general meetings or special meetings. General meetings of shareholders are generally held in Hsinchu, Taiwan, within six months after the end of each fiscal year. Special meetings of shareholders may be convened by resolution of the board of directors whenever it deems necessary, or under certain circumstances, by shareholders or the audit committee. For a public company such as us, notice in writing of shareholders meetings, stating the place, time and purpose thereof, must be sent to each shareholder at least thirty days (in the case of general meetings) and fifteen days (in the case of special meetings) prior to the date set for each meeting.

Voting Rights

A holder of common shares has one vote for each common share. Except as otherwise provided by law, a resolution may be adopted by the holders of a simple majority of the total issued and outstanding common shares represented at a shareholders meeting at which a majority of the holders of the total issued and outstanding common shares are present. The election of directors at a shareholders meeting is by cumulative voting, except as otherwise prescribed by the articles of incorporation. Directors are nominated by our shareholders on the shareholders meeting at which ballots for these elections are cast. Moreover, as authorized under the R.O.C. Company Law, we have adopted a nomination procedure for election of our independent directors in our articles of incorporation. According to our articles of incorporation, ballots for the election of directors and independent directors are cast separately.

The R.O.C. Company Law also provides that in order to approve certain major corporate actions, including (i) any amendment to the articles of incorporation (which is required for, among other actions, any increase in authorized share capital), (ii) execution, modification or termination of any contracts regarding leasing of all business or joint operations or mandate of the company s business to other persons, (iii) the dissolution, amalgamation or spin-off of a company or the transfer of the whole or an important part of its business or its properties or the taking over of the whole of the business or properties of any other company which would have a significant impact on the acquiring company s operations or (iv) the removal of directors or supervisors or the distribution of any stock dividend, a meeting of the shareholders must be convened with a quorum of holders of at least two-thirds of all issued and outstanding shares of common stock at which the holders of at least a majority of the common stock represented at the meeting vote in favor thereof. However, in the case of a publicly held company such as us, such a resolution may be adopted by the holders of at least two-thirds of the shares of common stock are present.

A shareholder may be represented at a shareholders meeting by proxy. A valid proxy must be delivered to us at least five days prior to the commencement of the shareholders meeting.

Holders of ADSs will not have the right to exercise voting rights with respect to the common shares represented thereby, except as described in Voting of Deposited Securities .

Other Rights of Shareholders

Under the R.O.C. Company Law, dissenting shareholders are entitled to appraisal rights in the event of amalgamation, spin-off or certain other major corporate actions. A dissenting shareholder may request us to redeem all of the shares owned by that shareholder at a fair price to be determined by mutual agreement or a court order if agreement cannot be reached. A shareholder may exercise these appraisal rights by serving written notice on us prior to the related shareholders meeting and by raising an objection at the shareholders meeting. In addition to appraisal rights, any shareholder has the right to sue for the annulment of any resolution adopted at a shareholders meeting where the procedures were legally defective within thirty days after the date of such shareholders meeting. One or more shareholders who have held more than three percent of the issued and outstanding shares for over a year may require audit committee to bring a derivative action against a director for that director s liability to us as a result of that director s unlawful actions or failure to act. In addition, one or more shareholders who have held more than three percent of our issued and outstanding shares for over a year may require the board of directors to convene a special

shareholders meeting by sending a written request to the board of directors.

The R.O.C. Company Law has been amended to allow shareholder(s) holding 1% or more of the total issued shares of a company to, during the period of time prescribed by the company, submit one proposal in writing containing no more than three hundred words (Chinese characters) for discussion at the general meeting of shareholders. In addition, if a company adopts a nomination procedure for election of directors or supervisors in its articles of incorporation, shareholders representing 1% or more of the total issued shares of such company may submit a candidate list in writing to the company along with relevant information and supporting documents.

Register of Shareholders and Record Dates

Our share registrar, Chinatrust Commercial Bank, maintains the register of our shareholders at its office in Taipei, Taiwan, and enters transfers of the common shares in the register upon presentation of, among other documents, the certificates in respect of the common shares transferred. Under the R.O.C. Company Law, the transfer of common shares in registered form is effected by endorsement of the transferor s and transferee s seals on the share certificates and delivery of the related share certificates. In order to assert shareholders rights against us, however, the transferee must have his name and address registered on the register of shareholders. Shareholders are required to file their respective specimen signatures or seals with us. The settlement of trading in the common shares is normally carried out on the book-entry system maintained by the Taiwan Depository & Clearing Corporation.

The R.O.C. Company Law permits us to set a record date and close the register of shareholders for a specified period in order for us to determine the shareholders or pledgees that are entitled to certain rights pertaining to common shares by giving advance public notice. Under the R.O.C. Company Law, our register of shareholders should be closed for a period of sixty days, thirty days and five days immediately before each general meeting of shareholders, special meeting of shareholders and record date, respectively.

Annual Financial Statements

Under the R.O.C. Company Law, ten days before the general meeting of shareholders, our annual financial statements must be available at our principal office in Hsinchu for inspection by the shareholders.

Acquisition of Common Shares by Us

With minor exceptions, we may not acquire our common shares under the R.O.C. Company Law. However, under the R.O.C. Securities and Exchange Law, we may, by a board resolution adopted by majority consent at a meeting with two-thirds of our directors present, purchase our common shares on the Taiwan Stock Exchange or by a tender offer, in accordance with the procedures prescribed by the R.O.C. Financial Supervisory Commission, for the following purposes: (i) to transfer shares to our employees; (ii) to satisfy our obligations to provide our common shares upon exercise or conversion of any warrants, convertible bonds or convertible preferred shares; and (iii) if necessary, to maintain our credit and our shareholders equity (such as for the purpose of supporting the trading price of our common shares during market dislocations), provided that the common shares so purchased shall be cancelled thereafter.

We are not allowed to purchase more than ten percent of our total issued and outstanding common shares. In addition, we may not spend more than the aggregate amount of our retained earnings, premium from issuing stock and the realized portion of the capital reserve to purchase our common shares.

We may not pledge or hypothecate any purchased common shares. In addition, we may not exercise any shareholders rights attached to such common shares. In the event that we purchase our common shares on the Taiwan Stock Exchange, our affiliates, directors, managers and their respective spouses, minor children and nominees are prohibited from selling any of our common shares during the period in which we purchase our common shares.

In addition, effective from November 14, 2001 under the revised R.O.C. Company Law, our subsidiaries may not acquire our shares. This restriction does not, however, affect any of our shares acquired by our subsidiaries prior to November 14, 2001.

Liquidation Rights

In the event of our liquidation, the assets remaining after payment of all debts, liquidation expenses, taxes and distributions to holders of preferred shares, if any, will be distributed pro rata to our shareholders in accordance with the R.O.C. Company Law.

Transaction Restrictions

The R.O.C. Securities and Exchange Law (i) requires each director, supervisor, manager or shareholder holding more than ten percent of the shares of a public company to report the amount of that person s shareholding to that company and (ii) limits the number of shares that can be sold or transferred on the Taiwan Stock Exchange or on the Over-the-Counter (GreTai) Securities Market by that person per day.

Material Contracts

On December 9, 2009, we entered into a Share Subscription Agreement with Motech Industries Inc. (Motech) under which we subscribed through a private placement for new shares of Motech. The total consideration for such shares is approximately NT\$6.2 billion (US\$193 million). After the subscription of such shares, we became its largest shareholder with a 20% stake. In addition, please see Item 7. Major Shareholders and Related Party Transactions Related Party Transactions for a summary of contracts with certain of our related parties and note 4 to our consolidated financial statements regarding certain of our significant commitments and contingencies.

On November 9, 2009, we settled our action brought in the California State Court against Semiconductor Manufacturing International Corporation (SMIC) in 2006 related to SMIC s misappropriation of TSMC s trade secrets and its breach of the 2005 settlement agreement between the two companies. Pursuant to the new settlement agreement, the parties have agreed to the entry of a stipulated judgment in favor of TSMC in the California action and to the dismissal of the SMIC appeal against the Beijing Higher Court s finding in favor of TSMC. The new settlement agreement and the stipulated judgment also require SMIC to: (a) make cash payments to TSMC totaling US\$200 million, which are in addition to the US\$135 million previously paid to TSMC under the 2005 settlement agreement; and (b) conditional upon relevant government regulatory approvals, to issue to TSMC a total of 1,789,493,218 common shares of SMIC (representing about 8% of SMIC s total shares outstanding as of December 31, 2009) and a three-year warrant to purchase 695,914,030 SMIC common shares (subject to adjustment) at HK\$1.30 per share (subject to adjustment). Both parties also agreed to terminate the patent cross-licensing agreement signed in 2005. For detailed discussion, please see Item 8. Financial Information Legal Proceedings .

Foreign Investment in the R.O.C.

Historically, foreign investment in the R.O.C. securities market has been restricted. Since 1983, the R.O.C. government has periodically enacted legislation and adopted regulations to permit foreign investment in the R.O.C. securities market.

On September 30, 2003, the Executive Yuan approved an amendment to Regulations Governing Investment in Securities by Overseas Chinese and Foreign National, or the Regulations, which took effect on October 2, 2003. According to the Regulations, the R.O.C. Financial Supervisory Commission abolished the mechanism of the so-called qualified foreign institutional investors and general foreign investors as stipulated in the Regulations before the amendment.

Under the Regulations, foreign investors are classified as either onshore foreign investors or offshore foreign investors according to their respective geographical location. Both onshore and offshore foreign investors are allowed to invest in R.O.C. securities after they register with the Taiwan Stock Exchange. The Regulations further classify foreign investors into foreign institutional investors and foreign individual investors. Foreign institutional investors refer to those investors incorporated and registered in accordance with foreign laws outside of the R.O.C. (i.e., offshore foreign institutional investors) or their branches set up and recognized within the R.O.C. (i.e., onshore foreign institutional investors). Offshore overseas Chinese and foreign individual investors may be subject to a maximum investment ceiling that will be separately determined by the R.O.C. Financial Supervisory Commission after consultation with the Central Bank of the Republic of China (Taiwan). Currently, there is no maximum investment ceiling for offshore overseas Chinese and foreign individual investors. On the other hand, foreign institutional investors are not subject to any ceiling for investment in the R.O.C. securities market.

Except for certain specified industries, such as telecommunications, investments in R.O.C.-listed companies by foreign investors are not subject to individual or aggregate foreign ownership limits. Custodians for foreign investors are required to submit to the Central Bank of the Republic of China (Taiwan) and the Taiwan Stock Exchange a monthly report of trading activities and status of assets under custody and other matters. Capital remitted to the R.O.C. under these guidelines may be remitted out of the R.O.C. at any time after the date the capital is remitted to the R.O.C. Capital gains and income on investments may be remitted out of the R.O.C. at any time.

Foreign investors (other than foreign investors who have registered with the Taiwan Stock Exchange for making investments in the R.O.C. securities market) who wish to make direct investments in the shares of R.O.C. companies are required to submit a foreign investment approval application to the Investment Commission of the R.O.C. Ministry of Economic Affairs or other applicable government authority. The Investment Commission or such other government authority reviews each foreign investment approval application and approves or disapproves each application after consultation with other governmental agencies (such as the Central Bank of the Republic of China (Taiwan) and the R.O.C. Financial Supervisory Commission).

Under current R.O.C. law, any non-R.O.C. person possessing a foreign investment approval may repatriate annual net profits, interest and cash dividends attributable to the approved investment. Stock dividends attributable to this investment, investment capital and capital gains attributable to this investment may be repatriated by the non-R.O.C. person possessing a foreign investment approval after approvals of the Investment Commission or other government authorities have been obtained.

In addition to the general restriction against direct investment by non-R.O.C. persons in securities of R.O.C. companies, non-R.O.C. persons (except in certain limited cases) are currently prohibited from investing in certain industries in the R.O.C. pursuant to a negative list , as amended by the Executive Yuan. The prohibition on foreign investment in the prohibited industries specified in the negative list is absolute in the absence of a specific exemption from the application of the negative list. Pursuant to the negative list, certain other industries are restricted so that non-R.O.C. persons (except in limited cases) may invest in these industries only up to a specified level and with the specific approval of the relevant competent authority that is responsible for enforcing the relevant legislation that the negative list is intended to implement.

The R.O.C. Financial Supervisory Commission announced on April 30, 2009 the Regulations Governing Mainland Chinese Investors Securities Investments (PRC Regulations). According to the PRC Regulations, a qualified domestic institutional investor (QDII) is allowed to invest in R.O.C. securities (including up to 10% shareholding of an R.O.C. company listed on Taiwan Stock Exchange or Over-the-Counter (GreTai) Securities Market). There is no assurance that in the future, there will not be further restrictions or prohibitions imposed on PRC persons (including QDIIs) from investing in certain industries in the R.O.C. In addition to investments permitted under the PRC Regulations, PRC investors other than QDII are prohibited from making investments in an R.O.C. company listed on the Taiwan Stock Exchange or the Over-the-Counter (GreTai) Securities Market if the investment is less than 10% of the equity interest of such R.O.C. company.

In addition to the general restriction against direct investment by PRC investors in securities of R.O.C. companies, PRC investors may only invest in certain industries in the Positive List, as promulgated by the R.O.C. Executive Yuan. In addition, PRC investor who wishes to be elected as an R.O.C. company s director or supervisor shall also submit an investment approval application to the Investment Commission of the R.O.C. Ministry of Economic Affairs or other government authority for approval.

Depositary Receipts

In April 1992, the R.O.C. Financial Supervisory Commission enacted regulations permitting R.O.C. companies with securities listed on the Taiwan Stock Exchange, with the prior approval of the R.O.C. Financial Supervisory Commission, to sponsor the issuance and sale to foreign investors of depositary receipts. Depositary receipts represent deposited shares of R.O.C. companies. In December 1994, the R.O.C. Financial Supervisory Commission allowed companies whose shares are traded on the R.O.C. Over-the-Counter (GreTai) Securities Market or listed on the Taiwan Stock Exchange, upon approval of the R.O.C. Financial Supervisory Commission, to sponsor the issuance and sale of depositary receipts.

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

Table of Contents

Our deposit agreement has been amended and restated on November 16, 2007 to: (i) make our ADSs eligible for the direct registration system, as required by the New York Stock Exchange, by providing that ADSs may be certificated or uncertificated securities, (ii) enable the distribution of our reports by electronic means and (iii) reflect changes in R.O.C. laws in connection with the nomination of candidates for independent directors, for voting at the meeting of the shareholders. A copy of our amended and restated deposit agreement has been filed under the cover of Form F-6 on November 16, 2007.

A holder of depositary receipts (other than citizens of the PRC and entities organized under the laws of the PRC save for QDII) may request the depositary to either cause the underlying shares to be sold in the R.O.C. and to distribute the sale proceeds to the holder or to withdraw from the depositary receipt facility the shares represented by the depositary receipts to the extent permitted under the deposit agreement (for depositary receipts representing existing shares, immediately after the issuance of the depositary receipts; and for depositary receipts representing new shares, in practice four to seven business days after the issuance of the depositary receipts) and transfer the shares to the holder.

We, or the foreign depositary bank, may not increase the number of depositary receipts by depositing shares in a depositary receipt facility or issuing additional depositary receipts against these deposits without specific R.O.C. Financial Supervisory Commission approval, except in limited circumstances. These circumstances include issuances of additional depositary receipts in connection with:

dividends on or free distributions of shares;

the exercise by holders of existing depositary receipts of their pre-emptive rights in connection with capital increases for cash; or

if permitted under the deposit agreement and custody agreement, the deposit of common shares purchased by any person directly or through a depositary bank on the Taiwan Stock Exchange or the Over-the-Counter (GreTai) Securities Market (as applicable) or held by such person for deposit in the depositary receipt facility.

However, the total number of deposited shares outstanding after an issuance under the circumstances described in the third clause above may not exceed the number of deposited shares previously approved by the R.O.C. Financial Supervisory Commission plus any depositary receipts created under the circumstances described in the first two clauses above. Issuances of additional depositary receipts under the circumstances described in the third clause above will be permitted to the extent that previously issued depositary receipts have been canceled and the underlying shares have been withdrawn from the depositary receipt facility.

Under current R.O.C. law, a non-R.O.C. holder of ADSs who withdraws and holds the underlying shares must register with the Taiwan Stock Exchange and appoint an eligible local agent to:

open a securities trading account with a local securities brokerage firm;

remit funds; and

exercise rights on securities and perform other matters as may be designated by the holder.

Under existing R.O.C. laws and regulations, without this account, holders of ADSs that withdraw and hold the common shares represented by the ADSs would not be able to hold or subsequently transfer the common shares, whether on the Taiwan Stock Exchange or otherwise. In addition, a withdrawing non-R.O.C. holder must appoint a local bank to act as custodian for handling confirmation and settlement of trades, safekeeping of securities and cash proceeds and reporting of information.

Holders of ADSs who are non-R.O.C. persons withdrawing common shares represented by ADSs are required under current R.O.C. law and regulations to appoint an agent in the R.O.C. for filing tax returns and making tax payments. This agent, a tax guarantor , must meet certain qualifications set by the R.O.C. Ministry of Finance and, upon appointment, becomes a guarantor of the withdrawing holder s R.O.C. tax payment obligations. In addition, under current R.O.C. law, repatriation of profits by a non-R.O.C. withdrawing holder is subject to the submission of

evidence of the appointment of a tax guarantor to, and approval thereof by, the tax authority, or submission of tax clearance certificates or submission of evidencing documents issued by such agent (so long as the capital gains from securities transactions are exempt from R.O.C. income tax).

Under existing R.O.C. laws and regulations relating to foreign exchange control, a depositary may, without obtaining further approvals from the Central Bank of the Republic of China (Taiwan) or any other governmental authority or agency of the R.O.C., convert NT dollars into other currencies, including U.S. dollars, in respect of the following: proceeds of the sale of shares represented by depositary receipts, proceeds of the sale of shares received as stock dividends and deposited into the depositary receipt facility and any cash dividends or cash distributions received. In addition, a depositary, also without any of these approvals, may convert inward remittances of payments into NT dollars for purchases of underlying shares for deposit into the depositary receipt facility against the creation of additional depositary receipts. A depositary may be required to obtain foreign exchange approval from the Central Bank of the Republic of China (Taiwan) on a payment-by-payment basis for conversion from NT dollars into other currencies relating to the sale of subscription rights for new shares. Proceeds from the sale of any underlying shares by holders of depositary receipts withdrawn from the depositary receipt facility may be converted into other currencies without obtaining Central Bank of the Republic of China (Taiwan) approval. Proceeds from the sale of the underlying shares withdrawn from the depositary receipt facility may be used for reinvestment in the Taiwan Stock Exchange or the Over-the-Counter (GreTai) Securities Market, subject to compliance with applicable laws and regulations.

Direct Share Offerings

Since 1997, the R.O.C. government has amended regulations to permit R.O.C. companies listed on the Taiwan Stock Exchange or Over-the-Counter (GreTai) Securities Market to issue shares directly (not through depositary receipt facility) overseas.

Overseas Corporate Bonds

Since 1989, the R.O.C. Financial Supervisory Commission has approved a series of overseas bonds issued by R.O.C. companies listed on the Taiwan Stock Exchange or the Over-the-Counter (GreTai) Securities Market in offerings outside the R.O.C. Under current R.O.C. law, these overseas corporate bonds can be:

converted by bondholders, other than citizens of the PRC and entities organized under the laws of the PRC save for QDII, into shares of R.O.C. companies; or

subject to R.O.C. Financial Supervisory Commission approval, converted into depositary receipts issued by the same R.O.C. company or by the issuing company of the exchange shares, in the case of exchangeable bonds.

The relevant regulations also permit public issuing companies to issue corporate debt in offerings outside the R.O.C. Proceeds from the sale of the shares converted from overseas convertible bonds may be used for reinvestment in securities listed on the Taiwan Stock Exchange or traded on the Over-the-Counter (GreTai) Securities Market, subject to compliance with applicable laws and regulations.

Exchange Controls in the R.O.C.

The Foreign Exchange Control Statute and regulations provide that all foreign exchange transactions must be executed by banks designated to handle such business by the R.O.C. Financial Supervisory Commission and by the Central Bank of the Republic of China (Taiwan). Current regulations favor trade-related foreign exchange transactions. Consequently, foreign currency earned from exports of merchandise and services may now be retained and used freely by exporters, and all foreign currency needed for the importation of merchandise and services may be purchased freely from the designated foreign exchange banks.

Trade aside, R.O.C. companies and resident individuals may, without foreign exchange approval, remit to and from the R.O.C. foreign currency of up to US\$50 million (or its equivalent) and US\$5 million (or its equivalent), respectively, in each calendar year. Furthermore, any remittance of foreign currency into the R.O.C. by a R.O.C. company or resident individual in a year will be offset by the amount remitted out of R.O.C. by such company or individual (as applicable) within its annual quota and will not use up its annual inward remittance quota to the extent of such offset. The above limits apply to remittances involving a conversion of NT dollars to a foreign currency and vice versa. A requirement is also imposed on all enterprises to register medium- and long-term foreign debt with the Central Bank of the Republic of China (Taiwan).

In addition, foreign persons may, subject to certain requirements, but without foreign exchange approval of the Central Bank of the Republic of China (Taiwan), remit outside and into the R.O.C. foreign currencies of up to US\$100,000 (or its equivalent) for each remittance. The above limit applies to remittances involving a conversion of NT dollars to a foreign currency and vice versa. The above limit does not, however, apply to the conversion of NT dollars into other currencies, including U.S. dollars, in respect of the proceeds of sale of any underlying shares withdrawn from a depositary receipt facility.

Voting of Deposited Securities

Holders may direct the exercise of voting rights with respect to the common shares represented by the ADSs only in accordance with the provisions of the deposit agreement as described below and applicable R.O.C. law. See Item 3. Key Information Risk Factors Risks Relating to Ownership of ADSs Your voting rights as a holder of ADSs will be limited .

Except as described below, the holders will not be able to exercise the voting rights attaching to the common shares represented by the ADSs on an individual basis. According to the R.O.C. Company Law, a shareholder s voting rights attached to shares in an R.O.C. company must, as to all matters subject to a vote of shareholders (other than the election of directors) be exercised as to all shares held by such shareholder in the same manner. Accordingly, the voting rights attaching to the common shares represented by ADSs must be exercised as to all matters subject to a vote of shareholders by the depositary bank or its nominee, who represents all holders of ADSs, collectively in the same manner, except in the case of an election of directors. Directors are elected by cumulative voting unless our articles of incorporation stipulate otherwise.

In the deposit agreement, the holders will appoint the depositary bank as their representative to exercise the voting rights with respect to the common shares represented by the ADSs.

We will provide the depositary bank with copies (including English translations) of notices of meetings of our shareholders and the agenda of these meetings, including an indication of the number of directors to be elected if an election of directors is to be held at the meeting. The depositary bank has agreed to request and we will, therefore, also provide a list of the candidates who have expressed their intention to run for an election of directors. The depositary bank will mail these materials, together with a voting instruction form to holders as soon as practicable after the depositary bank receives the materials from us. In order to validly exercise its voting rights, the holder of ADSs must complete, sign and return to the depositary bank the voting instruction form by a date specified by the depositary bank. Additional or different candidates may be nominated at the meeting of the shareholders other than those proposed in the list provided by us and after the depositary bank has mailed the voting instruction form to the holders. If such change were to occur, the depositary bank may calculate the votes according to procedures not inconsistent with the provisions of the deposit agreement, but shall not exercise any discretion regarding the holders voting rights and if the depositary bank elects to develop such procedures, it has agreed to do so in a manner so as to give effect, to the extent practicable, to the instructions received from the holders.

Subject to the provisions described in the second succeeding paragraph, which will apply to the election of directors done by means of cumulative voting, if persons together holding at least 51% of the ADSs outstanding at the relevant record date instruct the depositary bank to vote in the same manner in respect of one or more resolutions to be proposed at the meeting (other than the election of directors), the depositary bank will notify the instructions to the chairman of our board of directors or a person he may designate. The depositary bank will appoint the chairman or his designated person to serve as the voting representative of the depositary bank or its nominee and the holders. The voting representative will attend such meeting and vote all the common shares represented by ADSs to be voted in the manner so instructed by such holders in relation to such resolution or resolutions.

If, for any reason, the depositary bank has not by the date specified by it received instructions from persons together holding at least 51% of all the ADSs outstanding at the relevant record date to vote in the same manner in respect of any resolution specified in the agenda for the meeting (other than the election of directors), then the holders will be deemed to have instructed the depositary bank or its nominee to authorize and appoint the voting representative as the representative of the depositary bank and the holders to attend such meeting and vote all the common shares represented by all ADSs as the voting representative deems appropriate with respect to such resolution or resolutions, which may not be in your interests; provided, however, that the depositary bank or its nominee will not give any such authorization and appointment unless it has received an opinion of R.O.C. counsel addressed to the depositary bank and in form and substance satisfactory to the depositary bank, at its sole expense, to the effect that, under R.O.C. law (i) the deposit agreement is valid, binding and enforceable against us and the holders and (ii) the depositary bank will not be deemed to be authorized to exercise any discretion when voting in accordance with the deposit agreement and will not be subject to any potential liability for losses arising from such voting. We and the depositary bank will take such actions, including amendment of the provisions of the deposit agreement relating to voting of common shares, as we deem appropriate to endeavor to provide for the exercise of voting rights attached to the common shares represented by all ADSs at shareholders meetings in a manner consistent with applicable R.O.C. law.

The depositary bank will notify the voting representative of the instructions for the election of directors received from holders and appoint the voting representative as the representative of the depositary bank and the owners to attend such meeting and vote the common shares represented by ADSs as to which the depositary bank has received instructions from holders for the election of directors, subject to any restrictions imposed by R.O.C. law and our articles of incorporation. Holders who by the date specified by the depositary bank have not delivered instructions to the depositary bank will be deemed to have instructed the depositary bank to authorize and appoint the voting representative as the representative of the depositary bank or its nominee and the holders to attend such meeting and vote all the common shares represented by ADSs as to which the depositary bank has not received instructions from the holders for the election of directors as the voting representative deems appropriate, which may not be in your best interests. Candidates standing for election as representatives of a shareholder may be replaced by such shareholder prior to the meeting of the shareholders, and the votes cast by the holders for such candidates shall be counted as votes for their replacements.

By accepting and continuing to hold ADSs or any interest therein, the holders will be deemed to have agreed to the voting provisions set forth in the deposit agreement, as such provisions may be amended from time to time to comply with applicable R.O.C. law.

There can be no assurance that the holders will receive notice of shareholders meetings sufficiently prior to the date established by the depositary bank for receipt of instructions to enable you to give voting instructions before the cutoff date.

Moreover, in accordance with the deposit agreement, as further amended and restated as of November 16, 2007 and pursuant to R.O.C. Company Law, holders that individually or together with other holders hold at least 51% of the ADSs outstanding at the relevant record date are entitled to submit each year one written proposal for voting at the general meeting of shareholders; provided, that (i) such proposal is in Chinese language and does not exceed 300 Chinese characters, (ii) such proposal is submitted to the depositary bank at least two business days prior to the expiry of the relevant submission period, which shall be publicly announced by us each year in a report on Form 6-K filed with the Securities Exchange Commission prior to the commencement of the 60 days closed period for general meetings of shareholders, (iii) such proposal is accompanied by a written certificate to the depositary bank, in the form required by the depository bank, certifying that such proposal is being submitted by holders that individually or together with other holders hold at least 51% of the ADSs outstanding at the alte of the submission and, if the date of the submission is on or after the relevant record date, also certifying that the holders who submitted the proposal held at least 51% of the ADSs outstanding as of the relevant record date, (iv) if the date of the submission is prior to the relevant record date, also provide, within five business days after the relevant record date, a second written certificate to the depositary bank, in the form required by the depositary who submitted the proposal must also provide, within five business days after the relevant record date, a second written certificate to the depositary bank, in the form required by the depositary bank, certifying that the holders who submitted the proposal must also provide, within five business days after the relevant record date, a second written certificate to the depositary bank, in the form required by the depositary bank, certifying that the holders who

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F

relevant record date, (v) such proposal is accompanied by a joint and several irrevocable undertaking of all submitting holders to pay all fees and expenses incurred in relation to the submission (including the costs and expenses of the depositary bank or its agent to attend the general meeting of the shareholders) as such fees and expenses may be reasonably determined and documented by the depositary bank or us, and (vi) such proposal shall only be voted upon at the general meeting of shareholders if such proposal is accepted by our board of directors as eligible in accordance with applicable law for consideration at a shareholders meeting.

Taxation

R.O.C. Taxation

The following is a general summary of the principal R.O.C. tax consequences of the ownership and disposition of ADSs representing common shares to a non-resident individual or entity. It applies only to a holder that is:

an individual who is not an R.O.C. citizen, who owns ADSs and who is not physically present in the R.O.C. for 183 days or more during any calendar year; or

a corporation or a non-corporate body that is organized under the laws of a jurisdiction other than the R.O.C. for profit-making purposes and has no fixed place of business or other permanent establishment in the R.O.C.

Holders of ADSs are urged to consult their own tax advisors as to the particular R.O.C. tax consequences of owning the ADSs which may affect them.

Dividends. Dividends declared by us out of our retained earnings and distributed to the holders are subject to R.O.C. withholding tax, currently at the rate of 20%, on the amount of the distribution in the case of cash dividends or on the par value of the common shares in the case of stock dividends. However, a 10% R.O.C. retained earnings tax paid by us on our undistributed after-tax earnings, if any, would provide a credit of up to 10% of the gross amount of any dividends declared out of those earnings that would reduce the 20% R.O.C. tax imposed on those distributions.

Distribution of common shares declared by us out of our capital reserves is not subject to R.O.C. withholding tax.

Capital Gains. Under R.O.C. law, capital gains on transactions in the common shares are currently exempt from income tax. In addition, transfers of ADSs are not regarded as a sale of an R.O.C. security and, as a result, any gains on such transactions are not subject to R.O.C. income tax.

Subscription Rights. Distributions of statutory subscription rights for common shares in compliance with R.O.C. law are not subject to any R.O.C. tax. Proceeds derived from sales of statutory subscription rights evidenced by securities are exempted from income tax but are subject to securities transaction tax at the rate of 0.3% of the gross amount received. Proceeds derived from sales of statutory subscription rights that are not evidenced by securities are subject to capital gains tax at the rate of 20%.

Subject to compliance with R.O.C. law, we, at our sole discretion, can determine whether statutory subscription rights shall be evidenced by issuance of securities.

Securities Transaction Tax. A securities transaction tax, at the rate of 0.3% of the sales proceeds, will be withheld upon a sale of common shares in the R.O.C. Transfers of ADSs are not subject to R.O.C. securities transaction tax. Withdrawal of common shares from the deposit facility is not subject to R.O.C. securities transaction tax.

Estate and Gift Tax. R.O.C. estate tax is payable on any property within the R.O.C. of a deceased who is an individual, and R.O.C. gift tax is payable on any property within the R.O.C. donated by an individual. Estate tax and Gift tax are currently payable at the rate of 10%. Under R.O.C. estate and gift tax laws, common shares issued by R.O.C. companies are deemed located in the R.O.C. regardless of the location of the holder. It is unclear whether a holder of ADSs will be considered to hold common shares for this purpose.

Tax Treaty. The R.O.C. does not have a double taxation treaty with the United States. On the other hand, the R.O.C. has double taxation treaties with Indonesia, Singapore, South Africa, Australia, Vietnam, New Zealand, Malaysia, Macedonia, Israel, Gambia, The Netherlands, the United Kingdom, Senegal, Sweden, Belgium and Denmark which may limit the rate of R.O.C. withholding tax on dividends paid with respect to common shares in R.O.C. companies. The ADS holders may be considered to hold common shares for the purposes of these treaties. Accordingly, if the holders may otherwise be entitled to the benefits of the relevant income tax treaty, the holders should consult their tax advisors concerning their eligibility for the benefits with respect to the ADSs.

United States Federal Income Taxation

This section discusses the material United States federal income tax consequences to U.S. holders (as defined below) of owning and disposing of our common shares or ADSs. It applies to you only if you hold your common shares or ADSs as capital assets for tax purposes. This section does not apply to you if you are a member of a special class of holders subject to special rules, including:

dealers in securities;

traders in securities that elect to use a mark-to-market method of accounting for their securities holdings;

tax-exempt organizations;

life insurance companies;

persons liable for alternative minimum tax;

persons that actually or constructively own 10% or more of our voting stock;

persons that hold common shares or ADSs as part of a straddle or a hedging or conversion transaction; or

persons whose functional currency is not the U.S. dollar.

This section is based on the Internal Revenue Code of 1986, as amended, its legislative history, existing and proposed regulations, published rulings and court decisions, all as currently in effect. These laws are subject to change, possibly on a retroactive basis. In addition, this section is based in part upon the representations of the depositary and the assumption that each obligation in the Deposit Agreement and any related agreement will be performed in accordance with its terms. In general, for United States federal income tax purposes, if you hold ADRs evidencing ADSs, you will be treated as the owner of the shares represented by those ADSs. Exchanges of shares for ADRs, and ADRs for shares, generally will not be subject to United States federal income tax.

Further, this section is based on the depositary s representation that it will not, by reason of existing Taiwanese legal and regulatory limitations applicable to depositary receipt programs, engage in the issuance of ADRs prior to the receipt of shares or the release of shares prior to the cancellation of ADRs (pre-release transactions). The depositary has not represented that it will not engage in pre-release transactions if such Taiwanese legal and regulatory limitations change. If the depositary engages in such pre-release transactions, there may be material adverse United States federal income tax consequences to holders of ADRs.

You are a U.S. holder if you are a beneficial owner of common shares or ADSs and you are:

a citizen or resident of the United States;

a domestic corporation, or other entity subject to United States federal income tax as a domestic corporation;

an estate whose income is subject to United States federal income tax regardless of its source; or

a trust if a United States court can exercise primary supervision over the trust s administration and one or more United States persons are authorized to control all substantial decisions of the trust.

If a partnership (including for this purpose any entity treated as a partnership for United States federal income tax purposes) is a beneficial owner of the common shares or ADSs, the United States tax treatment of a partner in the partnership generally will depend on the status of the partner and the activities of the partnership. A holder of the common shares or ADSs that is a partnership and partners in such a partnership should consult their own tax advisors concerning the United States federal income tax consequences of purchasing, owning and disposing of common shares or ADSs.

We urge you to consult your own tax advisor regarding the United States federal, state and local tax consequences of owning and disposing of common shares or ADSs in your particular circumstances.

Taxation of Dividends

Subject to the passive foreign investment company, or PFIC, rules discussed below, if you are a U.S. holder, the gross amount of any dividend we pay in respect of your common shares or ADSs out of our current or accumulated earnings and profits (as determined for United States federal income tax purposes) including the amount of any R.O.C. tax withheld reduced by any credit against such withholding tax on account of the 10% retained earnings tax imposed on us, is subject to United States federal income taxation. If you are a noncorporate U.S. holder, under existing law any dividends paid to you in taxable years beginning before January 1, 2011 that constitute qualified dividend income will be taxable to you at a maximum tax rate of 15% provided that you hold the common shares or ADSs for more than 60 days during the 121-day period beginning 60 days before the ex-dividend date and meet other holding period requirements. Dividends we pay with respect to the common shares or ADSs will be qualified dividend income provided that, in the year that you receive the dividend, the common shares or ADSs are readily tradable on an established securities market in the United States. The dividend is taxable to you when you, in the case of common shares, or the Depositary, in the case of ADSs, receives the dividend actually or constructively. The dividend will not be eligible for the dividends-received deduction generally allowed to United States corporations in respect of dividends received from other United States corporations. The amount of the dividend distribution that you must include in your income as a U.S. holder will be the U.S. dollar value of the NT Dollar payments made, determined at the spot NT Dollar/U.S. dollar rate on the date the dividend distribution is includible in your income, regardless of whether the payment is in fact converted into U.S. dollars. Generally, any gain or loss resulting from currency exchange fluctuations during the period from the date you include the dividend payment in income to the date you convert the payment into U.S. dollars will be treated as ordinary income or loss and will not be eligible for the special tax rate applicable to qualified dividend income. The gain or loss generally will be income or loss from sources within the United States for foreign tax credit limitation purposes. Distributions in excess of current and accumulated earnings and profits, as determined for United States federal income tax purposes, will be treated as a non-taxable return of capital to the extent of your basis in the common shares or ADSs and thereafter as capital gain.

Subject to generally applicable limitations and restrictions, the R.O.C. taxes withheld from dividend distributions and paid over to the R.O.C. (reduced by any credit against such withholding tax on account of the 10% retained earnings tax) will be eligible for credit against your U.S. federal income tax liabilities. Special rules apply in determining the foreign tax credit limitation with respect to dividends that are subject to the maximum 15% tax rate. Dividends will be income from sources outside the United States. Dividends paid in taxable years beginning after December 31, 2006 will, depending on your circumstances, be passive or general income which, in either case, is treated separately from other types of income for purposes of computing the foreign tax credit allowable to you. The rules applicable to the United States foreign tax credit are complex, and we urge you to consult your own tax adviser concerning the availability of the credit in your particular circumstances.

Pro rata distributions of common shares by us to holders of common shares or ADSs will generally not be subject to U.S. federal income tax. Accordingly, such distributions will generally not give rise to U.S. federal income against which the R.O.C. tax imposed on such distributions may be credited. Any such R.O.C. tax will generally only be creditable against a U.S. holder s U.S. federal income tax liability with respect to general limitation income and not against passive income, in the case of taxable years beginning after December 31, 2006.

In the event that the ex-dividend date on The New York Stock Exchange or other securities exchange or market for a dividend or distribution that gives rise to R.O.C. withholding tax is after the record date for such dividend or distribution (during which period such ADSs may trade with due bills), a purchaser of ADSs during the period from the record date to the ex-dividend date likely would not be entitled to a foreign tax credit for R.O.C. taxes paid in respect of such ADSs even if (i) the purchaser receives the equivalent of such dividend or distribution on the relevant distribution date, and (ii) an amount equivalent to the applicable R.O.C. withholding tax is withheld therefrom or otherwise charged to the account of such purchaser.

Taxation of Capital Gains

Subject to the PFIC rules discussed below, if you are a U.S. holder and you sell or otherwise dispose of your common shares or ADSs, you will recognize capital gain or loss for United States federal income tax purposes equal to the difference between the U.S. dollar value of the amount that you realize and your tax basis, determined in U.S. dollars, in your common shares or ADSs. Capital gain of a noncorporate U.S. holder that is recognized in taxable years beginning before January 1, 2011 is generally taxed under existing law at a maximum rate of 15% where the property is held more than one year. The gain or loss will generally be income or loss from sources within the United States for foreign tax credit limitation purposes.

Passive Foreign Investment Company Rules

We believe that common shares and ADSs should not be treated as stock of a PFIC for United States federal income tax purposes for the current taxable year and for future taxable years, but this conclusion is a factual determination that is made annually, based on the categories and amounts of income that we earn and the categories and valuation of our assets (including goodwill) for each taxable year, and thus may be subject to change. Accordingly, no assurance can be given that the Company will not be considered by the U.S. Internal Revenue Service to be a PFIC in the current or future years.

In general, if you are a U.S. holder, we will be a PFIC with respect to you if for any taxable year in which you held our common shares or ADSs:

at least 75% of our gross income for the taxable year is passive income; or

at least 50% of the value, determined on the basis of a quarterly average, of our assets is attributable to assets that produce or are held for the production of passive income.

Passive income generally includes dividends, interest, royalties, rents (other than certain rents and royalties derived in the active conduct of a trade or business), annuities and gains from assets that produce passive income. If a foreign corporation owns directly or indirectly at least 25% by value of the stock of another corporation, the foreign corporation is treated for purposes of the PFIC tests as owning its proportionate share of the assets of the other corporation, and as receiving directly its proportionate share of the other corporation s income.

If we are treated as a PFIC, and you are a U.S. holder that does not make a mark-to-market election, as described below, you will be subject to special rules with respect to:

any gain you realize on the sale or other disposition of your common shares or ADSs; and

any excess distribution that we make to you (generally, any distributions to you during a single taxable year that are greater than 125% of the average annual distributions received by you in respect of the common shares or ADSs during the three preceding taxable years or, if shorter, your holding period for the common shares or ADSs).

Under these rules:

the gain or excess distribution will be allocated ratably over your holding period for the common shares or ADSs,

the amount allocated to the taxable year in which you realized the gain or excess distribution will be taxed as ordinary income,

the amount allocated to each prior year, with certain exceptions, will be taxed at the highest tax rate in effect for that year, and

the interest charge generally applicable to underpayments of tax will be imposed in respect of the tax attributable to each such year.

Special rules apply for calculating the amount of the foreign tax credit with respect to excess distributions by a PFIC.

If you own common shares or ADSs in a PFIC that are treated as marketable stock, you may make a mark-to-market election. If you make this election, you will not be subject to the PFIC rules described above. Instead, in general, you will include as ordinary income each year the excess, if any, of the fair market value of your common shares or ADSs at the end of the taxable year over your adjusted basis in your common shares or ADSs. These amounts of ordinary income will not be eligible for the favorable tax rates applicable to qualified dividend income or long-term capital gains. You will also be allowed to take an ordinary loss in respect of the excess, if any, of the adjusted basis of your common shares or ADSs over their fair market value at the end of the taxable year (but only to the extent of the net amount of previously included income as a result of the mark-to-market election). Your basis in the common shares or ADSs will be adjusted to reflect any such income or loss amounts. Your gain, if any, recognized upon the sale of your common shares or ADSs will be taxed as ordinary income.

Also, where a company that is a PFIC meets certain reporting requirements, a U.S. holder could avoid certain adverse PFIC consequences described herein by making a qualified electing fund (QEF) election to be taxed currently on its proportionate share of the PFIC s ordinary income and net capital gains. U.S. holders will not be able to treat the Company as a QEF if the Company does not prepare the information that U.S. holders would need to make a QEF election.

In addition, notwithstanding any election you make with regard to the common shares or ADSs, dividends that you receive from us will not constitute qualified dividend income to you if we are a PFIC either in the taxable year of the distribution or the preceding taxable year. Moreover, your common shares or ADSs will be treated as stock in a PFIC if we were a PFIC at any time during your holding period in your shares or ADSs, even if we are not currently a PFIC. For purposes of this rule, if you make a mark-to-market election with respect to your shares or ADSs, you will be treated as having a new holding period in your shares or ADSs beginning on the first day of the first taxable year beginning after the last taxable year for which the mark-to-market election applies. Dividends that you receive that do not constitute qualified dividend income are not eligible for taxation at the 15% maximum rate applicable to qualified dividend income. Instead, you must include the gross amount of any such dividend paid by us out of our accumulated earnings and profits (as determined for United States federal income tax purposes) in your gross income, and it will be subject to tax at rates applicable to ordinary income as well as the special rules provided with respect to excess distributions, if applicable, as described above.

If you own common shares or ADSs during any year that we are a PFIC with respect to you, you must file Internal Revenue Service Form 8621.

The rules dealing with PFICs and with the QEF and mark-to-market elections are very complex and are affected by various factors in addition to those described above, including the Company s ownership of any non-U.S. subsidiaries. As a result, U.S. holders are urged to consult their own tax advisors concerning the PFIC rules.

Non-U.S. Holders

Except as described in the section titled Information reporting and backup withholding below, a non-U.S. holder will not be subject to U.S. federal income or withholding tax on the payment of dividends and the proceeds from the disposition of shares or ADSs unless: such item is effectively connected with the conduct by the non-U.S. holder of a trade or business in the United States and, in the case of a resident of a country which has a treaty with the United States and is eligible for the benefits of the treaty with the United States, such item is attributable to a permanent establishment or, in the case of an individual, a fixed place of business, in the United States; or the non-U.S. holder is an individual who holds the shares or ADSs as a capital asset and is present in the United States for 183 days or more in the taxable year of the disposition, certain other conditions are met, and such non-U.S. holder does not qualify for an exemption. If the first exception applies, the non-U.S. holder unless otherwise provided in an applicable income tax treaty; a non-U.S. holder that is a corporation for U.S. federal income tax purposes may also be subject to a branch profits tax with respect to such item at a rate of 30% (or at a reduced rate under an applicable income tax at a rate of 30% (or at a reduced rate under an applicable income tax treaty). If the second exception applies, the non-U.S. holder generally will be subject to U.S. holder s capital gains allocable to U.S. sources exceed capital losses allocable to U.S. sources during the taxable year of disposition of the

shares or ADSs.

Information reporting and backup withholding

U.S. holders generally are subject to information reporting requirements with respect to dividends paid on shares or ADSs and on the proceeds from the sale, exchange or disposition of shares or ADSs unless the holder is a corporation or otherwise establishes a basis for exemption. In addition, U.S. holders are subject to back-up withholding (currently at 28%) on dividends paid on shares or ADSs, and on the sale, exchange or other disposition of shares or ADSs, unless each such U.S. holder provides a taxpayer identification number and a duly executed IRS Form W-9 or otherwise establishes an exemption. Non-U.S. holders generally are not subject to information reporting or backup withholding with respect to dividends, or the proceeds from the sale, exchange or other disposition of shares or ADSs, provided that each such non-U.S. holder certifies as to its foreign status on the applicable duly executed IRS Form W-8 or otherwise establishes an exemption. Backup withholding is not an additional tax and the amount of any backup withholding will be allowed as a credit against a U.S. holder s or non-U.S. holder s U.S. federal income tax liability and may entitle such holder to a refund, provided that certain required information is timely furnished to the IRS.

Documents on Display

We are subject to the information requirements of the Securities Exchange Act of 1934, as amended. In accordance with these requirements, we file reports and other information with the Securities and Exchange Commission. These materials, including this annual report and the exhibits thereto, may be inspected and copied at the Commission s Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the Commission s Public Reference Room by calling the Commission in the United States at 1-800-SEC-0330. The Commission also maintains a web site at http://www.sec.gov that contains reports, proxy statements and other information regarding registrants that file electronically with the Commission. In addition, material filed by us can be inspected at the offices of the New York Stock Exchange at 20 Broad Street, New York, New York 10005.

ITEM 11. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS

Our exposure to financial market risks derives primarily from changes in interest rates and foreign exchange rates. To mitigate these risks, we utilize derivative financial instruments, the application of which, pursuant to our internal guidelines, is for hedging purposes and not for trading or speculative purposes.

Interest Rate Risks: Our exposure to interest rate risks relates primarily to our long-term debt, which is normally assumed to finance our capital expenditures.

The table below presents annual principal amounts due and related weighted average implied forward interest rates by year of maturity for our debt obligations outstanding as of December 31, 2009.

		As of December 31, 2009 Expected Maturity Dates 2014				As of December 31, 200		
	2010	2011	2012	and 201 £ hereafterTotal	Aggregate Fair Value	Total	Aggregate Fair Value	
Long-term debt (in millions) US\$ denominated debt								
Variable rate Average	US\$20			US\$20	US\$20	US\$20	US\$20	
interest rate NT\$ denominated debt	0.89%			0.89%		2.89%		

	Edgar Filir	ng: TAIWA	N SEMICOI	NDUCTO	R MANUFACT	URING CO L	TD - Form 20	-F
Variable rate	NT\$308	NT\$276	NT\$243	NT\$60	NT\$887	NT\$887	NT\$984	NT\$984
Average interest rate	1.18%	1.63%	2.13%	2.52%	$1.67\%^{(2)}$		$1.57\%^{(2)}$	
Fixed rate	1.10,0	1100 /0	NT\$4,500	2.0270	NT\$4,500	NT\$4,575 ⁽¹⁾	NT\$12,500	NT\$12,612 ⁽¹⁾
Average			2.000		2.000		$\mathbf{O} \cap \mathcal{A} \mathcal{O} (2)$	
interest rate			3.00%		3.00%		$2.84\%^{(2)}$	
(1) Represe								
then qu market								
market	price.							
Ũ	e interest							
rates un Total	are the							
weighte								
average								
rates of	e interest each							
year for								
outstan	ding.				()			
					63			

Foreign Currency Risk: Substantial portions of our revenues and expenses are denominated in currencies other than the NT dollar. As of December 31, 2009, more than 84% of our accounts payable and payables for purchases of capital goods were denominated in currencies other than the NT dollar, primarily in U.S. dollars, Japanese yen and Euros. More than 99% of our accounts receivable and receivables from related parties were denominated in non-NT dollars, mainly in U.S. dollars. To protect against reductions in value and the volatility of future cash flows caused by changes in foreign exchange rates, we utilize derivative financial instruments, including currency forward contracts and cross currency swaps, to hedge our currency exposure. These hedging transactions help to reduce, but do not eliminate, the impact of foreign currency exchange rate movements. Our policy is to account for the unrealized gains or losses of these contracts on a mark-to-market rate basis and to realize the gains or losses of these contracts when the contracts matured. Effective January 1, 2006, these derivative financial instruments are required under R.O.C. Statement of Financial Accounting Standards No. 34 Financial Instruments: Recognition and Measurement to be recognized at fair market value on the balance sheet. Please see note 24 of our consolidated financial statements for information on the net assets, liabilities and purchase commitments that have been hedged by these derivative transactions.

The table below presents our outstanding financial derivative transactions as of December 31, 2009. These contracts all have a maturity date of not more than 12 months.

Forward Exchange Agreements (in millions)				f December 31, 2 cted Maturity D 2014				of r 31, 2008
				and		Aggregate Fair		Aggregate Fair
	2010	2011	2012	2013thereafter	Total	Value ⁽¹⁾	Total	Value ⁽¹⁾
(Sell US\$/Buy NT\$) Contract								
amount	US\$21.3				US\$21.3	NT\$4.3	US\$138.9	NT\$0.4
Average								
contractual exchange rate								
(against NT\$								
dollars)	32.24				32.24		32.82	
(Buy NT\$/Sell EUR) Contract								
amount							EUR1.5	NT\$(6.5)
Average								
contractual								
exchange rate (against NT\$								
dollars)							42.1	
(Buy JPY/Sell								
US\$) Contract amount							US\$0.1	NT\$0
Average							0.540.1	11140
contractual								
exchange rate (against US\$								
dollars)							90.08	

(Sell RMB/Buy US\$) Contract amount Average contractual		RMB55	NT\$(1.3)
exchange rate (against NT\$ dollars)	64	6.88	

Cross Currency Swap (in millions)		As of December 3 Expected Maturi	As of December 31, 2008			
	0010	2014	-	Aggregate Fair		Aggregate Fair
	2010	20112012201 3 nward	Total	Value ⁽¹⁾	Total	Value ⁽¹⁾
(Sell US\$/Buy						
NT\$) Contract			1100750	NTT#101 0		NIT(25.2)
amount Banga of interast	US\$750		US\$750	NT\$181.8	US\$307	NT\$(35.3)
Range of interest rate paid	0.24%-0.70%		0.24%-0.70%		0.54%-5.00%	
Range of interest	0.2470-0.7070		0.2470-0.7070		0.5470-5.0070	
rate received	0.00%-0.38%		0.00%-0.38%		0.00%-3.83%	
(1) Fair value represents the amount of the receivable from or payable to th counter-parties if the contracts were terminated on the balance sheet date.	le d	on to our interests in Vi	S SSMC Via	Fra Mauha an	d Mataah, wa hay	ia mada

Other Market Risk: In addition to our interests in VIS, SSMC, VisEra, Mcube and Motech, we have made investments in equity securities including convertible bonds, issued by private companies related to semiconductor and other technology industries mostly through a number of investment funds. As of December 31, 2009, the aggregate carrying value of these investments on our balance sheet was NT\$3,081 million (US\$96 million). As of December 31, 2009, approximately NT\$2,579 million (US\$81 million) of this amount in venture capital investments was made through InveStar Semiconductor Development Fund, and InveStar Semiconductor Development Fund (II), our two 97.1% owned subsidiaries, Emerging Alliance Fund L.P., VentureTech Alliance Fund II, and VentureTech Alliance Fund III, our 99.5%, 98.0% and 98.0% respectively owned subsidiaries. The carrying value of these investments in private companies and in the investment funds are subject to fluctuation based on many factors such as prevailing market conditions. Moreover, because most of the investments are unlisted securities, the fair market value may be significantly different from our carrying value. Upon any subsequent sale of our investments, we may not be able to realize our carrying value as of December 31, 2009 or any subsequent date. As of December 31, 2009, we also had investments in the amount of NT\$41,246 million (US\$1,291 million), including corporate bonds, agency bonds, government bonds, public-traded stocks, corporate issued notes, money market funds, open-end mutual funds, and structured time deposits, of which, NT\$15,748 million (US\$493 million) was classified as available-for-sale and NT\$25,498 million (US\$798 million) was classified as held-to-maturity. We have experienced declines in the value of certain privately held investments and publicly traded securities and recorded an impairment loss of NT\$913 million (US\$29 million) in 2009. As of December 31, 2009, our net unrealized gains of NT\$454 million (US\$14 million) related to bonds and publicly traded stocks were mainly due to the market rebound in second half of 2009. In addition, NT\$186 million (US\$6 million) of our investments was classified as the trading financial assets.

See Item 3. Key Information Exchange Rates for a summary of the movement between the NT dollar and the U.S. dollar during recent years.

ITEM 12D. DESCRIPTION OF SECURITIES OTHER THAN EQUITY SECURITIES Depositary Fees and Charges

Under the terms of the Depository Agreement for the TSMC American Depositary Shares (ADSs), an ADS holder may have to pay the following service fees to the depositary bank:

Service	Fees
Issuance of ADS	Up to US\$0.05 (or fractions thereof) per ADS issued
Cancellation of ADS	Up to US\$0.05 (or fractions thereof) per ADS cancelled
Distribution of cash proceeds (i.e. upon sale of rights and other entitlements)	Up to US\$0.02 per ADS held
Distribution of ADS rights or other free distributions of Stock (excluding stock	
dividends)	Up to US\$0.05 (or fractions thereof) per ADS issued 65

Depositary fees payable upon the issuance and cancellation of ADSs are typically paid to the depositary bank by the brokers (on behalf of their clients) receiving the newly-issued ADSs from the depositary bank and by the brokers (on behalf of their clients) delivering the ADSs to the depositary bank for cancellation. The brokers in turn charge these transaction fees to their clients.

Depositary Payment

In 2009, we received the following payments from Citibank, N.A., the Depositary Bank for our ADR program:

Reimbursement of listing fees (NYSE):	US\$500,000
Reimbursement of proxy process expenses (printing, postage and distribution):	US\$352,624
Total	US\$852,624

Total

PART II

ITEM 13. DEFAULTS, DIVIDEND ARREARAGES AND DELINQUENCIES None.

ITEM 14. MATERIAL MODIFICATIONS TO THE RIGHTS OF SECURITY HOLDERS AND USE OF **PROCEEDS**

None.

ITEM 15. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures. Pursuant to Rule 13a-15(b) of the Securities Exchange Act of 1934, an evaluation was carried out under the supervision and with the participation of our principal executive and principal financial officers of the effectiveness of our disclosure controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that these disclosure controls and procedures were effective as of December 31, 2009.

Management s Annual Report on Internal Control Over Financial Reporting. Management is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control over financial reporting is a process designed under the supervision of our principal executive and principal financial officers to provide reasonable assurance regarding the reliability of financial reporting and the preparation of our financial statements for external reporting purposes in accordance with R.O.C. GAAP and the required reconciliation to U.S. GAAP. Our internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets; provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with R.O.C. GAAP and the required reconciliation to U.S. GAAP, and that receipts and expenditures are being made only in accordance with authorizations of our management and directors; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our financial statements.

As of the end of 2009, management conducted an assessment of the effectiveness of our internal control over financial reporting based on the framework established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that our internal control over financial reporting as of December 31, 2009 is effective.

Our independent registered public accounting firm, Deloitte & Touche, independently assessed the effectiveness of our company s internal control over financial reporting. Deloitte & Touche has issued an attestation report, which is included at the end of this Item 15.

Changes in Internal Control Over Financial Reporting. During 2009, no change to our internal control over financial reporting occurred that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Attestation Report of the Independent Registered Public Accounting Firm. REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of

Taiwan Semiconductor Manufacturing Company Limited

We have audited the internal control over financial reporting of Taiwan Semiconductor Manufacturing Company Limited and subsidiaries (the Company) as of December 31, 2009, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management s Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company s internal control over financial reporting is a process designed by, or under the supervision of, the company s principal executive and principal financial officers or persons performing similar functions, and effected by the company s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on the criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with auditing standards generally accepted in the Republic of China and the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended December 31, 2009 of the Company and our report dated April 6, 2010 expressed an unqualified opinion on those financial statements and included explanatory paragraphs regarding i) the Company s adoption of the newly revised Republic of China Statements of Financial Accounting Standards No. 10, Accounting for Inventories ; ii) the reconciliation to accounting principles generally accepted in the United States of America; and iii) the convenience translation of New Taiwan dollar amounts into U.S. dollar amounts.

/s/ Deloitte & Touche Taipei, Taiwan The Republic of China April 6, 2010

ITEM 16A. AUDIT COMMITTEE FINANCIAL EXPERT

Our Audit Committee is currently comprised of three independent directors. Since June 1, 2005, no Audit Committee member has served as audit committee financial expert. Instead, our Audit Committee has engaged a financial expert consultant who our board of directors determined has the attributes required of an audit committee financial expert as defined under the applicable rules of the U.S. SEC issued pursuant to Section 407 of the Sarbanes-Oxley Act of 2002. In particular, our board of directors appointed Mr. J.C. Lobbezoo to serve as an independent financial expert consultant to our Audit Committee from February 14, 2006 onwards. Our board of directors believes that the Audit Committee members along with the advisors of the Audit Committee, including the financial expert consultant, possess sufficient financial knowledge and experience.

ITEM 16B. CODE OF ETHICS

We have adopted a Policy of Ethics and Business Conduct for employees, officers and directors, which also applies to our Chief Executive Officer, Chief Financial Officer, Controller, and any other persons performing similar functions.

We will provide to any person without charge, upon request, a copy of our Policy of Ethics and Business Conduct . Any request should be made per email to our Investor Relations Division at invest@tsmc.com.

ITEM 16C. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The table below summarizes the fees that we paid for services provided by Deloitte & Touche and its affiliated firms (the Deloitte Entities) for the years ended December 31, 2008 and 2009.

	2008 NT\$	2009 NT\$
	(In tho	ousands)
Audit Fees	82,412	74,166
Audit Related Fees	1,023	285
Tax Fees	160	
All Other fees		600
Total	83,595	75,051

Audit Fees. This category includes the audit of our annual financial statements and internal control over financial reporting, review of quarterly financial statements and services that are normally provided by the independent auditors in connection with statutory and regulatory filings or engagements for those fiscal years. This category also includes advice on audit and accounting matters that arose during, or as a result of, the audit or the review of quarterly financial statements and statutory audits required by non-U.S. jurisdictions, including statutory audits required by the Tax Bureau of the R.O.C., Customs Bureau of the R.O.C., and Financial Supervisory Commission (R.O.C. Financial Supervisory Commission) of the R.O.C.

Audit-Related Fees. This category consists of assurance and related services by the Deloitte Entities that are reasonably related to the performance of the audit or review of our financial statements and are not reported above under Audit Fees. The services for the fees disclosed under this category includes review of certain regulatory filings with the R.O.C. Financial Supervisory Commission.

Tax Fees. This category consists of professional services rendered by the Deloitte Entities for tax compliance and tax advice.

All Other Fees. This category consists of professional services rendered by the Deloitte Entities for IFRS adoption.

We have not established any pre-approval policies and procedures, and, accordingly, all non-audit services need to be pre-approved by the Audit Committee on a case-by-case basis. In its meeting of May 5, 2006, the Audit Committee agreed to delegate to the Chairman of the Audit Committee authority to pre-approve non-material unanticipated non-audit services and to report any such actions to the Audit Committee for ratification at its next scheduled meeting. All audit and non-audit services performed by Deloitte & Touche after May 6, 2003, the effective date of revised Rule 2-01(c) (7) of Regulation S-X entitled Audit Committee Administration of the Engagement on strengthening requirements regarding auditor independence, were pre-approved by the Audit Committee.

ITEM 16D. EXEMPTIONS FROM THE LISTING STANDARDS FOR AUDIT COMMITTEES Not applicable.

ITEM 16E. PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS Not applicable.

ITEM 16F. CHANGE IN REGISTRANT S CERTIFYING ACCOUNTANT Not applicable.

ITEM 16G. CORPORATE GOVERNANCE

TSMC s corporate governance practices are governed by applicable Taiwan law, specifically, the Company Law and Securities Exchange Law, and also TSMC s Articles of Incorporation. Also, because TSMC securities are registered with the U.S. Securities and Exchange Commission (U.S. SEC) and are listed on the New York Stock Exchange (NYSE), TSMC is subject to corporate governance requirements applicable to NYSE-listed foreign private issuers.

Under Section 303A of the NYSE Listed Company Manual, NYSE-listed non-US companies may, in general, follow their home country corporate governance practices in lieu of most of the new NYSE corporate governance requirements. However, all NYSE-listed foreign private issuers must comply with NYSE Sections 303A.06, 303A.11, 303A.12(b) and 303A.12(c).

Item 16G as well as NYSE Section 303A.11 requires that foreign private issuers disclose any significant ways in which their corporate governance practices differ from US companies under NYSE listing standards. A NYSE-listed foreign private issuer is required to provide to its US investors, a brief, general summary of the significant differences, either: (a) on the company website in English, or (b) in its annual report distributed to its US investors. To comply with NYSE Section 303A.11, TSMC has prepared the comparison in the table below.

The most relevant differences between TSMC corporate governance practices and NYSE standards for listed companies are as follows:

NYSE Standards for US Companies under Listed Company Manual Section 303A

NYSE Section 303A.01 requires a NYSE-listed company to have a majority of independent directors on its board of directors.

TSMC Corporate Practices

Taiwan law does not require a board of directors of publicly traded companies to consist of a majority of independent directors. Taiwan law requires public companies meeting certain criteria to have at least two independent directors but no less than one fifth of the total number of directors on its board of directors. In addition, Taiwan law requires public companies to disclose information pertaining to their directors, including their independence status. Please see TSMC s annual report for the relevant year filed with the Taiwan authorities and the U.S. SEC (both of which are available online at www.tsmc.com) for information on the total number of TSMC directors and directors who would be considered independent under NYSE Section 303A.02 and Taiwan law.

NYSE Standards for US Companies under Listed Company Manual Section 303A

NYSE Section 303A.02 establishes general standards to evaluate directors independence (no director qualifies as evaluate director independence. For further information, independent unless the board of directors affirmatively determines that the director has no material relationship with the listed company either directly or as a partner, shareholder or officer of an organization that has a relationship with the listed company).

NYSE Section 303A.03 requires non-management directors to meet at regularly scheduled executive meetings that are not attended by management.

NYSE Section 303A.04 requires listed companies to have a nominating/corporate governance committee comprised entirely of independent directors which committee shall have a written charter establishing certain minimum responsibilities as set forth in NYSE Section 303A.04(b)(i) and providing for an annual evaluation of the committee s performance.

NYSE Section 303A.05(a) requires listed companies to have a compensation committee comprised entirely of independent directors.

NYSE Section 303A.05(b) requires a compensation committee s charter to establish certain minimum responsibilities and to provide for an annual evaluation of the committee s performance.

NYSE Section 303A.06 requires listed companies to have an audit committee that satisfies the requirements of Rule 10A-3 under the Securities Exchange Act of 1934 (the Exchange Act). Foreign private issuers must satisfy the requirements of Rule 10A-3 under the Exchange Act by July 31, 2005.

TSMC Corporate Practices

Taiwan law establishes comparable standards to please consult TSMC s Taiwan Annual Report for the relevant year.

Taiwan law does not contain such a requirement. Except for meetings of sub-committees of the board of directors and those held by managing directors, Taiwan law does not allow separate board meetings of part but not all of the board of directors.

Taiwan law does not contain such a requirement. Taiwan law requires directors to be nominated either by the shareholders or by the entire board of directors.

Taiwan law does not require the board of directors to establish a compensation committee. Nevertheless, TSMC has established a compensation committee. Please see TSMC s annual report for the relevant year filed with the Taiwan authorities and the U.S. SEC (both of which are available online at www.tsmc.com) for further information regarding the composition and functions of its compensation committee.

Taiwan law does not contain such a requirement. Nevertheless, TSMC s compensation committee charter contains the same responsibilities as those provided under NYSE Section 303A.05(b)(i) and mandates the committee to review the adequacy of its charter annually.

Taiwan law requires public companies meeting certain criteria (which has yet been promulgated) to have an audit committee that satisfies comparable standards or public companies may voluntarily elect to establish an audit committee. TSMC has voluntarily elected to establish an audit committee. Please see TSMC s annual report for the relevant year filed with the Taiwan

authorities and the U.S. SEC (both of which are available online at www.tsmc.com) for further information regarding the composition of its audit committee. TSMC s audit committee members are all financially literate and are assisted by a financial expert consultant.

NYSE Section 303A.07(a) requires an audit committee to consist of at least three board members. All of its members shall be financially literate or must acquire such financial knowledge within a reasonable period and at least one of its members shall have experience in accounting or financial administration. Taiwan law requires all independent directors of a public company to be members of the audit committee if the company has established such a committee of which at least one shall have accounting or financial expertise. Please see TSMC s annual report for the relevant year filed with the Taiwan authorities and the U.S. SEC (both of which are available online at www.tsmc.com) for further information regarding the composition of its audit committee. TSMC s audit committee members are all financially literate and are assisted by a financial expert consultant.

70

NYSE Standards for US Companies under Listed Company Manual Section 303A

NYSE Section 303A.07(a) requires that if an audit committee member is simultaneously a member of the audit committee of more than three public companies, and the listed company does not limit the number of audit committees on which its members may serve, then, in each case the board of that company shall determine whether the simultaneous service would prevent such member from effectively serving on the listed company s audit committee, and shall report its decision in the annual proxy statement of the company or in the company s annual report on Form 10-K filed with the SEC.

NYSE Section 303A.07(b) All members of the audit committee are required to be independent.

NYSE Section 303A.07(c) requires an audit committee to have a written charter establishing the duties and responsibilities of its members, including the duties and responsibilities required, at a minimum, by Section 10A-3(b)(1) of the Exchange Act.

NYSE Section 303A.07(c)(iii)(B) and (C) establishes audit committee objectives: (i) to discuss the annual audited financial statements and the quarterly financial statements of the company with management and the independent auditor, including the information disclosed under the heading Management s Discussion and Analysis of Financial Condition and Results of Operations ; and (ii) to discuss the company s press releases relating to its earnings as well as the financial information and guidelines relating to its earnings that are supplied to analysts and rating agencies.

NYSE Section 303A.07(c)(iii)(G) requires an audit committee to establish clear policies for hiring external auditor s employees.

NYSE Section 303A.07(d) requires each company to have an internal audit function that provides to the management and to the audit committee regular assessments on the company s risk management processes and internal control system.

TSMC Corporate Practices

Taiwan law does not contain such requirement. Taiwan law requires all independent directors of a public company to be members of the audit committee if the company has established such a committee. Taiwan law forbids an independent director from serving as an independent director on a total of four or more Taiwan public companies.

Taiwan law requires all independent directors of a public company to be members of the audit committee if the company has established such a committee.

Taiwan law requires comparable standards. TSMC currently has a written audit committee charter containing the same duties and responsibilities as those provided under Section 10A-3(b)(1) of the Exchange Act.

TSMC s written audit committee charter establishes the same audit committee objectives.

Taiwan law does not contain such requirement.

Taiwan law requires public companies to establish an internal audit department. Internal auditors are subject to strict qualification standards under Taiwan law, which require the board of directors to approve the head of a company s internal audit department. TSMC s internal audit department has substantially the same

NYSE Section 303A.08 requires each company to give to shareholders the opportunity to vote on all equity based compensation plans and material revisions thereto with certain exceptions.

NYSE Section 303A.09 requires public companies to adopt and disclose corporate governance guidelines, including several issues for which such reporting is mandatory, and to include such information on the company s website (which website should also include the charters of the audit committee, the nominating committee, and the compensation committee.)

responsibilities as provided under NYSE Section 303A.07(d).

Taiwan law imposes a similar requirement. TSMC currently has in place two equity based compensation plans. First, TSMC s employee stock option plans (ESOPs) are required to be approved by the board of directors. Shareholders approval is not required if the number of options granted under the relevant ESOP does not exceed the reservation made in TSMC s Articles of Incorporation. Otherwise, any change to such reservation in the Articles requires shareholders approval. Second, TSMC s employees profit sharing requires shareholders approval.

Under Taiwan law, if a listed company has adopted corporate governance guidelines, it must inform investors how to access such guidelines.

71

NYSE Standards for US Companies under Listed Company Manual Section 303A

NYSE Section 303A.09 requires the board of directors to make a self-assessment of its performance at least once a year to determine if it or its committees function effectively and report thereon.

NYSE Section 303A.10 provides for the adoption of a Code of Business Conduct and Ethics and sets out the topics that such code must contain.

NYSE Section 303A.12(a) requires the CEO, on a yearly basis, to certify to the NYSE that he or she knows of no violation by the company of NYSE rules relating to corporate governance.

NYSE Section 303A.12(b) requires the CEO to notify the NYSE in writing whenever any executive officer of the company becomes aware of any substantial non-fulfillment of any applicable provision under NYSE Section 303A.

NYSE Section 303A.12(c) requires each listed company to submit an executed Written Affirmation annually to the NYSE and Interim Written Affirmation each time a change occurs in the board or any of the committees subject to Section 303A.

TSMC Corporate Practices Taiwan law does not contain such requirement.

Taiwan law does not contain such requirement. But, because of sound corporate governance principles, TSMC has adopted a Policy of Ethics and Business Conduct , which complies with the Sarbanes-Oxley Act s requirements concerning financial officers and CEO accountability.

Taiwan law does not contain such a requirement. But, in order to comply with relevant SEC regulations, TSMC s CEO is required to certify in TSMC s 20-F annual report that, to his or her knowledge the information contained therein fairly represents in all material respects the financial condition and results of operation of TSMC.

Taiwan law does not contain such requirement. But, in order to be consistent with the corporate governance principles established under the Sarbanes-Oxley Act of 2002, TSMC s CEO complies with the notice provision as set forth under NYSE Section 303A.12(b).

Taiwan law does not contain such requirement. But, in order to comply with the corporate governance principles established under the Sarbanes-Oxley Act of 2002, TSMC will comply with NYSE Section 303A.12(c).

PART III

ITEM 17. FINANCIAL STATEMENTS

The Company has elected to provide the financial statements and related information specified in Item 18 in lieu of Item 17.

ITEM 18. FINANCIAL STATEMENTS

Refer to the consolidated financial statements on page F-1.

ITEM 19. EXHIBITS

(a) See page F-1 for an index of the financial statements filed as part of this annual report.

- (b) Exhibits to this Annual Report:
 - 1.1⁽¹⁾ Articles of Incorporation of Taiwan Semiconductor Manufacturing Company Limited, as amended and restated on May 7, 2007.

2b.1

The Company hereby agrees to furnish to the Securities and Exchange Commission, upon request, copies of instruments defining the rights of holders of long-term debt of the Company and its subsidiaries.

- 3.1⁽¹⁾ Rules for Election of Directors, as amended and restated on May 7, 2007.
- 3.2⁽¹¹⁾ Rules and Procedures of Board of Directors Meetings, as adopted on June 13, 2008
- 3.3⁽³⁾ Rules and Procedures of Shareholders Meetings, as amended and restated on May 7, 2002. 72

Table of Contents

4.1 ⁽³⁾	Land Lease with Southern Taiwan Science Park Administration (formerly Tainan Science Park Administration) relating to the fabs located in Tainan Science Park (effective August 1, 1997 to July 31, 2017) (in Chinese with English summary).
4.2 ⁽⁴⁾	Land Lease with Southern Taiwan Science Park Administration (formerly Tainan Science Park Administration) relating to the fabs located in Tainan Science Park (effective May 1, 1998 to April 30, 2018) (in Chinese with English summary).
4.3 ⁽⁴⁾	Land Lease with Southern Taiwan Science Park Administration (formerly Tainan Science Park Administration) relating to the fabs located in Tainan Science Park (effective November 1, 1999 to October 31, 2019) (in Chinese with English summary).
4.4 ⁽⁴⁾	Land Lease with Hsinchu Science Park Administration relating to Fab 7 (effective December 4, 1989 to December 3, 2009) (in Chinese with English summary).
4.5 ⁽³⁾	Land Lease with Hsinchu Science Park Administration relating to the Fab 7 (effective July 1, 1995 to June 30, 2015) (in Chinese with English summary).
4.6 ⁽³⁾	Land Lease with Hsinchu Science Park Administration relating to Fab 8 (effective March 15, 1997 to March 14, 2017) (in Chinese with English summary).
4.7 ⁽⁴⁾	Land Lease with Hsinchu Science Park Administration relating to Fab 12 (Phase I) (effective December 1, 1999 to November 30, 2019) (in Chinese with English summary).
4.8a ⁽⁵⁾	Taiwan Semiconductor Manufacturing Company Limited 2002 Employee Stock Option Plan, as revised by the board of directors on March 4, 2003.
4.8aa ⁽⁶⁾	Taiwan Semiconductor Manufacturing Company Limited 2003 Employee Stock Option Plan.
4.8aaa ⁽⁷⁾	Taiwan Semiconductor Manufacturing Company Limited 2004 Employee Stock Option Plan.
4.8aaaa ⁽²⁾	Taiwan Semiconductor Manufacturing Company Limited 2004 Employee Stock Option Plan, as revised on February 22, 2005.
4.8b ⁽⁵⁾	TSMC North America 2002 Employee Stock Option Plan, as revised on June 5, 2003.
4.8bb ⁽⁶⁾	TSMC North America 2003 Employee Stock Option Plan.
4.8c ⁽⁵⁾	WaferTech, LLC 2002 Employee Stock Option Plan, as revised on June 5, 2003.
4.8cc ⁽⁶⁾	WaferTech, LLC 2003 Employee Stock Option Plan.
4.8ccc ⁽⁷⁾	WaferTech, LLC 2004 Employee Stock Option Plan.
4.8cccc ⁽²⁾	WaferTech, LLC 2004 Employee Stock Option Plan, as revised on February 22, 2005.
+4.9 ⁽⁸⁾	Shareholders Agreement, dated as of March 15, 1999, by and among EDB Investments Pte. Ltd., Koninklijke Philips Electronics N.V. and Taiwan Semiconductor Manufacturing Company Ltd.

4.10⁽¹⁰⁾ Land Lease with Hsinchu Science Park Administration relating to Fabs 2 and 5 and Corporate Headquarters (effective April 1, 1988 to March 31, 2008) (in Chinese with English summary).

Table of Contents

- $4.11^{(10)}$ Land Lease with Hsinchu Science Park Administration relating to Fabs 3 and 4 (effective May 16, 1993) to May 15, 2013) (in Chinese with English summary). $4.12^{(9)}$ Land Lease with Hsinchu Science Park Administration relating to Fab 12 (Phase II) (effective May 1, 2001 to December 31, 2020) (English summary). $4.13^{(9)}$ Land Lease with Southern Taiwan Science Park Administration relating to fabs located in Tainan Science Park (effective November 1, 2000 to October 31, 2020) (English summary). 12.1 Certification of Chief Executive Officer required by Rule 13a-14(a) under the Exchange Act. 12.2 Certification of Chief Financial Officer required by Rule 13a-14(a) under the Exchange Act. 13.1 Certification of Chief Executive Officer required by Rule 13a-14(b) under the Exchange Act. 13.2 Certification of Chief Financial Officer required by Rule 13a-14(b) under the Exchange Act.
- 99.1 Consent of Deloitte & Touche.
- Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 2007, filed by TSMC on April 15, 2008.
- Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 2004, filed by TSMC on May 16, 2005.
- (3) Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31,

2001, filed by TSMC on May 9, 2002.

(4) Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 1999, filed by TSMC on June 29, 2000.

(5) Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 2002, filed by TSMC on June 23, 2003.

(6) Previously filed in TSMC s registration statement on Form S-8, filed by TSMC on October 20, 2003.

(7) Previously filed in TSMC s registration statement on Form S-8, filed by TSMC on January 6, 2005.

 (8) Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 1998, filed by TSMC on April 30, 1999.

(9) Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 2003, filed by TSMC on May 28, 2004.

(10) Previously filed in TSMC s registration statement on Form F-1, filed by TSMC on September 15, 1997.

(11) Previously filed in TSMC s annual report on Form 20-F for the fiscal year ended December 31, 2008, filed by TSMC on April 17, 2009.

 Contains portions for which confidential treatment has been requested.

74

SIGNATURE

Pursuant to the requirements of Section 12 of the Securities Exchange Act of 1934, the registrant certifies that it meets all the requirements for filing on Form 20-F and has duly caused this annual report to be signed on its behalf by the undersigned. Date: April 15, 2010

TAIWAN SEMICONDUCTOR MANUFACTURING COMPANY LIMITED

By:	/s/ Lora Ho
	Lora Ho Vice President and Chief Financial Office

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

	Page
Consolidated Financial Statements of Taiwan Semiconductor Manufacturing Company Limited	
and Subsidiaries	
Index to Consolidated Financial Statements	F-1
Report of Independent Registered Public Accounting Firm	F-2
Consolidated Balance Sheets	F-3
Consolidated Statements of Income	F-4
Consolidated Statements of Changes in Shareholders Equity	F-6
Consolidated Statements of Cash Flows	F-7
Notes to Consolidated Financial Statements	F-10
F-1	

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of

Taiwan Semiconductor Manufacturing Company Limited

We have audited the accompanying consolidated balance sheets of Taiwan Semiconductor Manufacturing Company Limited (a Republic of China corporation) and subsidiaries (the Company) as of December 31, 2008 and 2009, and the related consolidated statements of income, changes in shareholders equity, and cash flows for each of the three years in the period ended December 31, 2009 (all expressed in New Taiwan dollars). These financial statements are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the Republic of China and the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Taiwan Semiconductor Manufacturing Company Limited and subsidiaries as of December 31, 2008 and 2009, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2009, in conformity with accounting principles generally accepted in the Republic of China.

As discussed in Note 4 to the consolidated financial statements, on January 1, 2009, the Company adopted the newly revised Republic of China Statements of Financial Accounting Standards No. 10, Accounting for Inventories. In addition, effective January 1, 2008, the Company adopted Interpretation 2007-052, Accounting for Bonuses to Employees, Directors and Supervisors, issued by the Accounting Research and Development Foundation of the Republic of China that requires companies to record bonuses paid to employees, directors and supervisors as an expense rather than an appropriation of earnings.

Accounting principles generally accepted in the Republic of China vary in certain significant respects from accounting principles generally accepted in the United States of America. The application of the latter would have affected the determination of net income for each of the three years in the period ended December 31, 2009 and the determination of shareholders equity and financial position as of December 31, 2008 and 2009, to the extent summarized in Note 30. Our audits also comprehended the translation of New Taiwan dollar amounts into U.S. dollar amounts and, in our opinion, such translation has been made in conformity with the basis stated in Note 3. Such U.S. dollar amounts are presented solely for the convenience of the readers in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company s internal control over financial reporting as of December 31, 2009, based on the criteria established in *Internal Control-Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated April 6, 2010 expressed an unqualified opinion on the Company s internal control over financial reporting.

/s/ Deloitte & Touche Taipei, Taiwan The Republic of China April 6, 2010

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED BALANCE SHEETS (In Millions of New Taiwan or U.S. Dollars, Except Par Value)

	NT (2 000		
	Notes	2008 NT\$	200 NT\$)9 US\$
				(Note 3)
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	2, 5	\$ 194,613.8	\$171,276.3	\$ 5,360.8
Financial assets at fair value through profit				
or loss	2, 6, 24	55.7	186.1	5.8
Available-for-sale financial assets	2, 7, 24	10,898.7	14,389.9	450.4
Held-to-maturity financial assets	2, 8, 24	5,882.0	9,944.8	311.3
Receivables from related parties		0.4	12.5	0.4
Notes and accounts receivable, net	2, 9	18,496.6	35,369.8	1,107.0
Other receivables from related parties		99.9	121.3	3.8
Other financial assets	26	1,911.7	1,850.0	57.9
Inventories	2, 4, 10	14,876.6	20,913.8	654.6
Deferred income tax assets	2, 19	3,969.3	4,370.3	136.8
Prepaid expenses and other current assets		1,813.7	1,368.9	42.8
Total current assets		252,618.4	259,803.7	8,131.6
LONG-TERM INVESTMENTS	2, 7, 8, 11, 12, 24			
Investments accounted for using equity				
method		18,907.2	17,871.2	559.3
Available-for-sale financial assets		2,032.7	1,358.1	42.5
Held-to-maturity financial assets		15,426.2	15,553.2	486.8
Financial assets carried at cost		3,615.4	3,063.0	95.9
Total long-term investments		39,981.5	37,845.5	1,184.5
PROPERTY, PLANT AND EQUIPMENT, NET	2, 13, 26	243,645.4	273,674.8	8,565.8
INTANGIBLE ASSETS				
Goodwill	2	6,044.4	5,931.3	185.6
Deferred charges, net	2, 14	7,125.8	6,458.6	202.1
Total intangible assets		13,170.2	12,389.9	387.7

OTHER ASSETS				
Deferred income tax assets	2, 19	6,636.9	7,988.3	250.0
Refundable deposits		2,767.2	2,733.1	85.5
Others	2, 26	97.0	260.9	8.2
Total other assets		9,501.1	10,982.3	343.7
TOTAL ASSETS		\$ 558,916.6	\$ 594,696.2	\$ 18,613.3

		December 31				
	Notes	2008	20	09		
		NT\$	NT\$	US\$ (Note 3)		
LIABILITIES AND SHAREHOLDERS EQUITY						
CURRENT LIABILITIES						
Financial liabilities at fair value through profit or loss	2, 6, 24	\$ 85.2	2 \$	\$		
Accounts payable		5,553.2	2 10,905.9	341.3		
Payable to related parties	25	489.9	9 783.0	24.5		
Income tax payable	2, 19	9,331.8	8 8,800.3	275.4		
Salary and bonus payable		2,215.8	9,317.0	291.6		
Accrued profit sharing to employees and bonus to						
directors and supervisors	2, 4, 20	15,369.7		213.4		
Payables to contractors and equipment suppliers		7,998.8		905.3		
Accrued expenses and other current liabilities	17, 24, 28	7,540.0		395.5		
Current portion of bonds payable and bank loans	15, 16, 24, 26	8,222.4	4 949.3	29.7		
Total current liabilities		56,806.8	3 79,133.3	2,476.7		
		50,000.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,170.7		
LONG-TERM LIABILITIES				1 10 0		
Bonds payable	15, 24	4,500.0		140.8		
Long-term bank loans	16, 24, 26	1,420.5		18.1		
Other long-term payables	17, 24, 28	9,548.2		175.3		
Obligations under capital leases	2, 24	722.3	3 707.5	22.2		
Total long-term liabilities		16,191.0) 11,388.5	356.4		
-						
OTHER LIABILITIES						
Accrued pension cost	2, 18	3,701.0	5 3,797.0	118.9		
Guarantee deposits	2, 18	1,484.5		31.5		
Deferred credits	28	316.		5.8		
Others	2	43.		4.3		
Outros		43.	131.2	4.3		

Total other liabilities		5,546.3	5,125.9	160.5		
Total liabilities		78,544.1	95,647.7	2,993.6		
COMMITMENTS AND CONTINGENCIES	28					
EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF THE PARENT						
Capital stock NT\$10 par value Authorized: 28,050,000 thousand shares Issued: 25,625,437 thousand shares in 2008	20, 22					
25,902,706 thousand shares in 2009		256,254.4	259,027.1	8,107.3		
Capital surplus	2,20	49,875.2	55,486.0	1,736.7		
Retained earnings	20	170,053.7	181,882.7	5,692.7		
Unrealized gain/loss on financial instruments	24	(287.3)	453.6	14.2		
Cumulative translation adjustments		481.1	(1,766.7)	(55.3)		
Equity attributable to shareholders of the parent		476,377.1	495,082.7	15,495.6		
MINORITY INTEREST	2	3,995.4	3,965.8	124.1		
Total shareholders equity		480,372.5	499,048.5	15,619.7		
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY		\$ 558,916.6	\$ 594,696.2	\$ 18,613.3		
The accompanying notes are an integral part of the consolidated financial statements. (With Deloitte & Touche audit report dated April 6, 2010) F-3						

F-3

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED STATEMENTS OF INCOME

(In Millions of New Taiwan or U.S. Dollars, Except Earnings Per Share that are in New Taiwan or U.S. Dollars)

			Year Ended December 31				
	Notes	2007	2008	2009			
		NT\$	NT\$	NT\$	US\$		
					(Note 3)		
NET SALES		\$ 322,630.6	\$ 333,157.7	\$295,742.2	\$ 9,256.4		
COST OF SALES	4, 10, 25	180,280.4	191,408.1	166,413.6	5,208.6		
GROSS PROFIT		142,350.2	141,749.6	129,328.6	4,047.8		
OPERATING EXPENSES Research and development General and administrative Marketing		17,946.3 8,963.8 3,718.2	21,480.9 11,096.6 4,736.7	21,593.4 11,285.5 4,487.8	675.8 353.2 140.5		
Total operating expenses		30,628.3	37,314.2	37,366.7	1,169.5		
INCOME FROM OPERATIONS		111,721.9	104,435.4	91,961.9	2,878.3		
NON-OPERATING INCOME AND GAINS							
Interest income	2	5,651.7	5,373.8	2,600.9	81.4		
Settlement income	28	985.1	951.2	1,464.9	45.9		
Valuation gain on financial							
instruments, net	2, 6, 24	63.0		594.7	18.6		
Technical service income	25, 28	590.4	1,182.0	367.0	11.5		
Rental income	25	378.6	166.3	153.9	4.8		
Gain on disposal of property, plant							
and equipment and other assets	2,25	91.2	100.9	114.0	3.5		
Equity in earnings of equity method							
investees, net	2, 11	2,507.9	701.5	46.0	1.4		
Gain on settlement and disposal of							
financial assets, net	2,24	874.7	721.0	16.0	0.5		
Subsidy income	2	364.3	8.0	9.0	0.3		
Foreign exchange gain, net	2	80.9	1,227.7				
Others	25	346.0	389.0	287.1	9.0		

Total non-operating income and gains		11,933.8	10,821.4	5,653.5	176.9
C th t		,	-) -	- ,	
NON-OPERATING EXPENSES					
AND LOSSES					
Impairment of financial assets	2, 7, 12, 24	54.2	1,560.1	913.2	28.6
Foreign exchange loss, net	2			627.0	19.6
Interest expense		842.2	615.0	391.5	12.2
Loss on disposal of property, plant					
and equipment	2	6.2	0.6	68.5	2.1
Valuation loss on financial					
instruments, net	2, 6, 24		1,081.0		
Loss on idle assets	2		210.5		
Provision for litigation loss		1,008.6	99.1		
Others		102.5	218.3	152.6	4.8
Total non-operating expenses and					
losses		2,013.7	3,784.6	2,152.8	67.3
INCOME BEFORE INCOME TAX		121,642.0	111,472.2	95,462.6	2,987.9
		121,012.0	111,172.2	<i>y5</i> ,102.0	2,707.9
INCOME TAX EXPENSE	2, 19	11,709.6	10,949.0	5,996.4	187.7
					(Continued)
		F-4			

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED STATEMENTS OF INCOME

(In Millions of New Taiwan or U.S. Dollars, Except Earnings Per Share that are in New Taiwan or U.S. Dollars)

	Notes	2007 Year Ended December 2008				r 31 2009			
	Notes	NT\$		2008 NT\$		NT\$		US\$ (Note 3)	
NET INCOME		\$	109,932.4	\$	100,523.2	\$	89,466.2	\$2	,800.2
ATTRIBUTABLE TO: Shareholders of the parent Minority interests		\$	109,177.1 755.3	\$	99,933.2 590.0	\$	89,217.8 248.4	\$2	,792.4 7.8
		\$	109,932.4	\$	100,523.2	\$	89,466.2	\$2	,800.2
BASIC EARNINGS PER SHARE Before income tax	2, 23	\$	4.48	\$	4.26	\$	3.68	\$	0.12
After income tax		\$	4.04	\$	3.84	\$	3.45	\$	0.11
DILUTED EARNINGS PER SHARE	2, 23	\$	4.47	\$	4.23	\$	3.67	\$	0.12
Before income tax		\$	4.04	\$	3.81	\$	3.44	\$	0.11
After income tax									
BASIC EARNINGS PER EQUIVALENT ADS Before income tax	2	\$	22.38	\$	21.28	\$	18.42	\$	0.58
After income tax		\$	20.21	\$	19.19	\$	17.27	\$	0.54
DILUTED EARNINGS PER EQUIVALENT ADS Before income tax After income tax	2	\$ \$	22.37 20.20	\$ \$	21.13 19.05	\$ \$	18.37 17.21	\$ \$	0.57 0.54
	2, 23		27,005,032	,	26,039,186	2	25,835,802		

BASIC WEIGHTED AVERAGE SHARES OUTSTANDING (THOUSANDS)

DILUTED WEIGHTED AVERAGE SHARES OUTSTANDING (THOUSANDS)	2, 23	27,026,254	26,235,679	25,913,603				
The accompanying notes are an integral part of the consolidated financial statements.								
(With Deloitte & Touche audit report dated April 6,								
2010)		F-5						

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY (In Millions of New Taiwan Dollars, Except Dividends Per Share)

	Capital	-	uity Attribu		eholders Jnrealized Gain	of the Parent d	t			
	(NT\$10 Pa	ar Value)			(Loss)	Cumulative				Tot
	Commo Shares (Thousands)	n Stock Amount NT\$	Capital Surplus NT\$			Translation Adjustments NT\$	Treasury Stock NT\$	Total NT\$	Minority Interests NT\$	
ANCE, JARY 1,	25,829,688	\$ 258,296.9	\$ 54,107.5	\$ 197,124.5	\$ 561.6	\$(1,191.1) \$	6 (918.1)	\$ 507,981.3	\$ 1,156.8	\$ 509,1
opriations of year s ngs sharing to oyees in										
sharing to				(4,572.8)				(4,572.8))	(4,5
oyees in dividends to holders 5.00 per	457,280	4,572.8		(4,572.8)						
t dividends areholders 0.02 per				(77,489.1)				(77,489.1))	(77,4
-	51,659	516.6		(516.6)						
s to directors upervisors al surplus čerred to				(285.8)				(285.8))	(2
al stock ncome in	77,489	774.9	(774.9)	109,177.1				109,177.1	755.3	109,9
stment g from ges in ntage of rship in y method										, ,
tees			(28.7)			118.2		(28.7) 118.2) 31.9 (99.3))

slation tments nce of stock exercising oyee stock ns dividends ved by	10,988	109.9	327.0					436.9		4.
diaries from C ation gain on			101.8					101.8		1
able-for-sale cial assets hange in lized gain on financial ments from					241.8			241.8	19.5	2
y method tees					(122.4)			(122.4)		(1:
ury stock chased ase in					•		(48,466.9)	(48,466.9)		(48,4)
ase in rity interests									1,729.9	1,7
ANCE, EMBER 31,	26,427,104	264,271.1	53,732.7	218,864.5	681.0	(1,072.9)	(49,385.0)	487,091.4	3,594.1	490,6
opriations of year s ngs t sharing to oyees in										
				(3,939.9)				(3,939.9)		(3,9
t sharing to oyees in	393,988	3,939.9		(3,939.9)						
dividends to holders 8.00 per	- ,	- ,								
t dividends areholders).02 per				(76,881.3)				(76,881.3)		(76,8
s to directors al surplus	51,254	512.5		(512.5) (176.9)				(176.9)		(1
ferred to al stock	76,881	768.8	(768.8)	99,933.2				99,933.2	590.0	100,5

ncome in										
stment g from ges in ntage of rship in y method tees slation tments nce of stock			(137.1)			1,554.0		(137.1) 1,554.0	11.8 (68.8)	(11
exercising oyee stock ns dividends ved by	6,027	60.3	166.9					227.2		2
diaries from C ation loss on			102.3					102.3		1
able-for-sale cial assets hange in lized gain on financial ments from					(826.2)			(826.2)	(17.0)	(8-
y method tees					(142.1)			(142.1)		(1-
ury stock chased							(30,427.5)	(30,427.5)		(30,4
ury stock d ease in	(1,329,817)	(13,298.2)	(3,220.8)	(63,293.5)			79,812.5			
rity interests									(114.7)	(1
ANCE, EMBER 31,	25,625,437	256,254.4	49,875.2	170,053.7	(287.3)	481.1		476,377.1	3,995.4	480,3
opriations of year s ngs dividends to holders 3.00 per										
t dividends areholders).02 per				(76,876.3)				(76,876.3)		(76,8
Ĩ	51,251	512.5		(512.5)						

141,870	1,418.7	6,076.3				7,495.0		7,4
76.876	768.8	(768.8)	i					
10,00		(, ,						
			89,217.8			89,217.8	248.4	89,4
								I
								Ī
		115 5				115 5	(20.0)	.
		115.5				115.5	(37.0)	Ī
					(2,247.8)	(2,247.8)	39.8	(2,2)
								
								Ī
7 772	72 7	187 8				260 5		2
1,212	14.1	107.0				200.3		Ĺ,
								Ī
				622.5		622.5	6.0	6
								I
								I
				118.4		118.4		1
							(28/18)	\sim 0
							(204.0)) (2
,902,706	\$259,027.1	\$ 55,486.0	\$ 181,882.7	\$ 453.6	\$(1,766.7) \$	\$495,082.7	\$ 3,965.8	\$ 499,0
	Φ 01073	^Φ 1 726 7	ф <u>5 60</u> 2 7	^Φ 14.2	↑ (55 2) \$	[¢] 15 /05 6	^ф 1941	Ф 15.6
	\$ <u>8</u> 0.07	8 1 / 10 /	\$ 3.074.1	\$ 14.∠	\$ (55.3) \$	\$ 15,495.6	\$ 124.1	\$ 1.J,U
	76,876	76,876 768.8	76,876 768.8 (768.8) 115.5 115.5 7,272 72.7 187.8	76,876 768.8 (768.8) 89,217.8 115.5 7,272 72.7 187.8	76,876 768.8 (768.8) 89,217.8 115.5 7,272 72.7 187.8 622.5 118.4	76,876 768.8 (768.8) 89,217.8 115.5 115.5 (2,247.8) 7,272 72.7 187.8 622.5 115.5	76,876 768.8 (768.8) 89,217.8 89,217.8 115.5 115.5 (2,247.8) (2,247.8) 7,272 72.7 187.8 260.5 622.5 622.5 622.5 118.4 118.4	76,876 768.8 (768.8) 89,217.8 89,217.8 248.4 115.5 115.5 (39.0) (2,247.8) (2,247.8) 39.8 7,272 72.7 187.8 260.5 622.5 622.5 6.0 118.4 118.4 (284.8)

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS (In Millions of New Taiwan or U.S. Dollars)

	2007	December 31 200	ember 31 2009		
	NT\$	2008 NT\$	NT\$	US\$	
CASH FLOWS FROM OPERATING				(Note 3)	
ACTIVITIES					
Net income attributable to shareholders of the					
parent	\$109,177.1	\$ 99,933.2	\$ 89,217.8	\$ 2,792.4	
Net income attributable to minority interests	755.3	590.0	248.4	7.8	
Adjustments to reconcile net income to net cash					
provided by operating activities:					
Depreciation and amortization	80,005.4	81,512.2	80,814.7	2,529.4	
Amortization of premium/discount of financial				~ -	
assets	(117.2)	(93.4)	21.5	0.7	
Impairment of financial assets	54.2	1,560.1	913.2	28.6	
Loss (gain) on disposal of available-for-sale	((10.2))	((27.2))	20.2	0.6	
financial assets, net	(610.2)	(637.2)	20.3	0.6	
Gain on held-to-maturity financial assets redeemed by the issuer			(16.1)	(0.5)	
Gain on disposal of financial assets carried at			(10.1)	(0.3)	
cost, net	(264.5)	(83.8)	(20.2)	(0.6)	
Equity in earnings of equity method investees,	(204.5)	(05.0)	(20.2)	(0.0)	
net	(2,507.9)	(701.5)	(46.0)	(1.4)	
Dividends received from equity method investees	625.1	1,661.1	1,239.5	38.8	
Gain on disposal of property, plant and		,	,		
equipment and other assets, net	(85.0)	(100.3)	(45.5)	(1.4)	
Loss on idle assets		210.5			
Deferred income tax	943.8	2,279.4	(1,752.4)	(54.8)	
Changes in operating assets and liabilities:					
Decrease (increase) in:					
Financial assets and liabilities at fair value					
through profit or loss	(187.1)	1,412.6	(215.6)	(6.7)	
Receivables from related parties	629.5	10.5	(12.1)	(0.4)	
Notes and accounts receivable, net	(10,977.0)	23,916.7	(16,873.2)	(528.1)	
Other receivables from related parties	13.2	143.7	(21.4)	(0.7)	
Other financial assets Inventories	842.1	(426.0)	7.9	0.2	
	(2,226.1) 290.4	8,985.7	(6,037.2) 585.5	(189.0) 18.3	
Prepaid expenses and other current assets Increase (decrease) in:	290.4	(443.5)	565.5	10.5	
Accounts payable	3,218.3	(6,021.7)	4,916.9	153.9	
Payables to related parties	(375.7)	(1,013.5)	293.1	9.2	
Income tax payable	3,179.7	(1,794.3)	(531.5)	(16.6)	
Salary and bonus payable	165.8	(17.7)	7,101.2	222.3	
Accrued profit sharing to employees and bonus to	100.0	(1,.,,)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
directors and supervisors		15,369.7	(1,056.4)	(33.1)	
				. ,	

Table of Contents

Edgar Filing: TAIWAN SEMICOND	UCTOR MANUF	ACTURING CO	LTD - Form 20	-F
Accrued expenses and other current liabilities	748.1	(3,936.8)	1,356.3	42.4
Accrued pension cost	125.5	36.1	95.4	3.0
Deferred credits	343.9	(858.2)	(237.7)	(7.4)
Net cash provided by operating activities	183,766.7	221,493.6	159,966.4	5,006.9
CASH FLOWS FROM INVESTING ACTIVITIES				
Acquisitions of:	(94.001.0)	(50, 222, 6)	(97,794,0)	(27476)
Property, plant and equipment Available-for-sale financial assets	(84,001.0) (87,550.2)	(59,222.6) (85,273.9)	(87,784.9) (38,800.6)	(2,747.6) (1,214.4)
Held-to-maturity financial assets	(87,550.2)	(16,523.3)	(38,800.0) (12,224.4)	(1,214.4) (382.6)
Investments accounted for using equity method	(5,803.8)	(10,325.5) (55.9)	(12,224.4) (42.9)	(1.3)
Financial assets carried at cost	(911.3)	(463.2)	(321.2)	(10.1)
Proceeds from disposal or redemption of:	()11.5)	(105.2)	(321.2)	(10.1)
Available-for-sale financial assets	94,908.7	138,515.0	36,040.0	1,128.0
Held-to-maturity financial assets	17,325.1	15,634.6	7,944.8	248.7
Financial assets carried at cost	410.5	199.4	131.1	4.1
Property, plant and equipment and other assets	60.5	194.9	24.2	0.8
Proceeds from return of capital by investees		2,345.9		
Increase in deferred charges	(3,059.2)	(3,395.3)	(1,469.8)	(46.0)
Decrease (increase) in refundable deposits	(1,434.9)	10.6	34.1	1.0
Net cash paid for acquisition of subsidiaries	(404.4)			
Decrease (increase) in other assets	(228.8)	(8.1)	1.2	
Net cash used in investing activities	(70,688.8)	(8,041.9)	(96,468.4)	(3,019.4)
				(Continued)
	F-7			

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS (In Millions of New Taiwan or U.S. Dollars)

	Year Ende 2007 2008				ed December 31 2009			
		Τ\$		NT\$		NT\$		US\$ Note 3)
CASH FLOWS FROM FINANCING ACTIVITIES							(Note 5)
Decrease in short-term bank loans	\$	(89.7)	\$		\$		\$	
Proceeds from long-term bank loans	φ	(89.7) 653.0	φ	98.4	φ	286.6	φ	9.0
Repayments of:		055.0		90.4		280.0		9.0
Long-term bank loans		(196.2)		(468.4)		(378.7)		(11.9)
Bonds payable	Ć	7,000.0)		(100.1)		(8,000.0)		(250.4)
Decrease in guarantee deposits		1,574.1)		(758.5)		(478.5)		(15.0)
Proceeds from exercise of employee stock	(1,571.1)		(150.5)		(170.5)		(15.0)
options		436.8		227.2		260.5		8.1
Cash dividends	(7)	7,387.3)		(76,779.0)	((76,876.3)		(2,406.1)
Profit sharing to employees in cash		4,572.8)		(3,939.9)	·	(,)		(_,,
Bonus to directors	× ×	(285.8)		(176.9)				
Repurchase of treasury stock	(4	5,413.4)		(33,481.0)				
Increase (decrease) in minority interests	· ·	19.0		(114.7)		(284.8)		(8.9)
Net cash used in financing activities	(13:	5,410.5)	((115,392.8)	((85,471.2)		(2,675.2)
NET INCREASE (DECREASE) IN CASH								
AND CASH EQUIVALENTS	(22	2,332.6)		98,058.9	((21,973.2)		(687.7)
EFFECT OF EXCHANGE RATE CHANGES		(510.1)		1 569 4		(1, 264, 2)		(12.7)
ON CASH AND CASH EQUIVALENTS		(518.1)		1,568.4		(1,364.3)		(42.7)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	11'	7,837.2		94,986.5	1	94,613.8		6,091.2
		,007.2		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0,071.2
CASH AND CASH EQUIVALENTS, END OF								
YEAR	\$ 94	4,986.5	\$	194,613.8	\$1	71,276.3	\$	5,360.8
SUPPLEMENTAL INFORMATION								
Interest paid	\$	922.1	\$	676.3	\$	580.4	\$	18.2
Income tax paid	\$	7,585.7	\$	10,477.0	\$	8,088.1	\$	253.1

INVESTING AND FINANCING ACTIVITIES AFFECTING BOTH CASH AND NON-CASH ITEMS					
Acquisition of property, plant and equipment Decrease (increase) in payables to contractors	\$ 78,890.0	\$ 60,978.5	\$ 109,151.2	\$	3,416.3
and equipment suppliers Nonmonetary exchange trade-out price	5,111.0	(1,742.1)	(21,361.3) (0.8)		(668.6)
Increase in obligations under capital leases		(13.8)	(4.2)		(0.1)
Cash paid	\$ 84,001.0	\$ 59,222.6	\$ 87,784.9	\$	2,747.6
Disposal of property, plant and equipment and					
other assets Nonmonetary exchange trade-out price	\$ 60.5	\$ 194.9	\$ 25.0 (0.8)	\$	0.8
Cash received	\$ 60.5	\$ 194.9	\$ 24.2	\$	0.8
Repurchase of treasury stock	\$ 48,466.9	\$ 30,427.5	\$	\$	
Decrease (increase) in accrued expenses and other current liabilities	(3,053.5)	3,053.5			
Cash paid	\$ 45,413.4	\$ 33,481.0	\$	\$	
NON-CASH FINANCING ACTIVITIES					
Current portion of bonds payable and long-term bank loans	\$ 280.8	\$ 8,222.4	\$ 949.3	\$	29.7
Current portion of other long-term payables (under accrued expenses and other current					
liabilities)	\$ 3,735.9	\$ 1,126.5	\$ 4,005.3	\$	125.4
	E 9			(C	Continued)
	 F-8				

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS (In Millions of New Taiwan or U.S. Dollars)

(In Millions of New Talwan or U.S. Dollars)

The Company acquired controlling interests in Xintec Inc. (Xintec) and Mutual-Pak Technology Co., Ltd. (Mutual-Pak) in March 2007 and July 2007, respectively, and consolidated the revenue/income and expenses/losses of these two subsidiaries from the respective acquisition dates. Fair values of assets acquired and liabilities at acquisition assumed were as follows:

Current assets \$	3,101.7
	2,339.6
Other assets	436.7
Current liabilities (1,937.4)
Long-term liabilities	(701.9)
Net amount \$	3,238.7
Purchase price for Xintec and Mutual-Pak \$	1,413.5
Less: Cash balance of Xintec and Mutual-Pak at acquisition (1,009.1)
Net cash paid for acquisition of Xintec and Mutual-Pak \$	404.4
The accompanying notes are an integral part of the consolidated financial statements.	
	cluded)
2010) F-9	

Taiwan Semiconductor Manufacturing Company Limited and Subsidiaries NOTES TO CONSOLIDATED FINANCIAL STATEMENTS 1. GENERAL

Taiwan Semiconductor Manufacturing Company, Limited (TSMC), a Republic of China (R.O.C.) corporation, was incorporated on February 21, 1987. TSMC is a dedicated foundry in the semiconductor industry which engages mainly in the manufacturing, selling, packaging, testing and computer-aided designing of integrated circuits and other semiconductor devices and the manufacturing of masks. On September 5, 1994, its shares were listed on the Taiwan Stock Exchange (TSE). On October 8, 1997, TSMC listed some of its shares of stock on the New York Stock Exchange (NYSE) in the form of American Depositary Shares (ADSs).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements are presented in conformity with the Guidelines Governing the Preparation of Financial Reports by Securities Issuers and accounting principles generally accepted in the R.O.C.

Significant accounting policies are summarized as follows:

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of all directly and indirectly majority owned subsidiaries of TSMC, and the accounts of investees in which TSMC s ownership percentage is less than 50% but over which TSMC has a controlling interest. All significant intercompany balances and transactions are eliminated upon consolidation.

The consolidated entities were as follows:

	Percentage of Ownership December 31								
Name of Investor	Name of Investee	2008	2009	Remark					
TSMC	TSMC North America	100%	100%						
	TSMC Japan Limited (TSMC Japan)	100%	100%						
	TSMC Partners, Ltd. (TSMC Partners)	100%	100%						
	TSMC Korea Limited (TSMC Korea)	100%	100%						
	Taiwan Semiconductor Manufacturing Company Europe B.V. (TSMC Europe)	100%	100%						
	TSMC International Investment Ltd. (TSMC International)	100%		In June 2009, TSMC International was merged into TSMC Partners.					
	TSMC Global Ltd. (TSMC Global)	100%	100%						
	TSMC China Company Limited (TSMC China)	100%	100%						

VentureTech Alliance Fund III, L.P. (VTAF III)		98%	98%	
VentureTech Alliance Fund II, L.P. (VTAF II)		98%	98%	
Emerging Alliance Fund, L.P. (Emerging Alliance)	(99.5%	99.5%	
Global Unichip Corporation (GUC)		36%	35%	TSMC has a controlling interest over the financial, operating and personnel hiring decisions of GUC.
Xintec Inc. (Xintec)		42%	41%	TSMC obtained three out of five director positions and has a controlling interest in Xintec.
	F-10			

Name of Investor	Name of Investee	Percent Owner Decem 2008	rship	Remark
TSMC Partners	TSMC Design Technology Canada Inc. (TSMC Canada)	100%	100%	
	TSMC Technology, Inc. (TSMC Technology)		100%	Its previous shareholder, TSMC International, was merged into TSMC Partners in June 2009.
	TSMC Development, Inc. (TSMC Development)		100%	Its previous shareholder, TSMC International, was merged into TSMC Partners in June 2009.
	InveStar Semiconductor Development Fund, Inc. (ISDF)		97%	Its previous shareholder, TSMC International, was merged into TSMC Partners in June 2009.
	InveStar Semiconductor Development Fund, Inc. (II) LDC. (ISDF II)		97%	Its previous shareholder, TSMC International, was merged into TSMC Partners in June 2009.
TSMC Development	WaferTech, LLC (WaferTech)	99.9%	99.9%	
VTAF III	Mutual-Pak Technology Co., Ltd. (Mutual-Pak)	51%	59%	
	Growth Fund Limited (Growth Fund)	100%	100%	
VTAF III, VTAF II and Emerging Alliance	VentureTech Alliance Holdings, LLC (VTA Holdings)	100%	100%	
GUC	Global Unichip Corporation-NA (GUC-NA)	100%	100%	
	Global Unichip Japan Co., Ltd. (GUC-Japan)	100%	100%	
	Global Unichip Europe B.V. (GUC-Europe)	100%	100%	
	Global Unichip (BVI) Corp. (GUC- BVI)		100%	Newly established in February 2009.
	am presents information regarding the investees as of December 31, 2009:	relationship	and ownershi	ip percentages between TSMC

TSMC North America is engaged in selling and marketing of integrated circuits and semiconductor devices. TSMC Japan, TSMC Korea and TSMC Europe are engaged mainly in marketing or customer service, engineering and technical supporting activities. TSMC Partners is engaged in investment in companies involved in the design, manufacture, and other related business in the semiconductor industry. TSMC Global and TSMC Development are engaged in investing activities. TSMC China is engaged in the manufacturing and selling of integrated circuits pursuant to the orders from and product design specifications provided by customers. Emerging Alliance, VTAF II, VTAF III, VTA Holdings, ISDF, ISDF II, and Growth Fund are engaged in investing in new start-up technology companies. TSMC Canada and TSMC Technology are engaged mainly in engineering support activities. WaferTech is engaged in the manufacturing, selling, testing and computer-aided designing of integrated circuits and other semiconductor devices. GUC is engaged in researching, developing, manufacturing, testing and marketing of integrated circuits. GUC-NA, GUC-Japan, and GUC-Europe are engaged in providing products consulting in North America, Japan, and Europe, respectively. GUC-BVI is engaged in investing activities. Xintec is engaged in the provision of wafer packaging service. Mutual-Pak is engaged in the manufacturing and selling of electronic parts, and researching, developing and testing of RFID.

TSMC Partners and TSMC International were both 100% owned subsidiaries of TSMC. To simplify the organization structure of investment, TSMC Partners merged TSMC International in June 2009.

Chi Cherng and Hsin Ruey, both 100% owned subsidiaries of TSMC, were engaged in investing activities. To simplify the organization structure of investment, TSMC merged Chi Cherng and Hsin Ruey in the third quarter of 2008.

TSMC together with its subsidiaries are hereinafter referred to collectively as the Company.

Minority interests in the aforementioned subsidiaries are presented as a separate component of shareholders equity. Use of Estimates

The preparation of consolidated financial statements in conformity with the aforementioned guidelines and principles requires management to make reasonable assumptions and estimates of matters that are inherently uncertain. The actual results may differ from management s estimates.

Classification of Current and Noncurrent Assets and Liabilities

Current assets are assets held for trading purposes and assets expected to be converted to cash, sold or consumed within one year from the balance sheet date. Current liabilities are obligations incurred for trading purposes and obligations expected to be settled within one year from the balance sheet date. Assets and liabilities that are not classified as current are noncurrent assets and liabilities, respectively.

Cash Equivalents

Repurchase agreements collateralized by government bonds, agency bonds, corporate issued notes and corporate bonds acquired with maturities of less than three months from the date of purchase are classified as cash equivalents. The carrying amount approximates fair value.

Financial Assets/Liabilities at Fair Value Through Profit or Loss

Derivatives that do not meet the criteria for hedge accounting and financial assets acquired principally for the purpose of selling them in the near term are initially recognized at fair value, with transaction costs expensed as incurred. The derivatives and financial assets are remeasured at fair value subsequently with changes in fair value recognized in earnings. A regular way purchase or sale of financial assets is accounted for using settlement date accounting. Fair value is determined as follows: Publicly traded stocks closing prices at the end of the year; derivatives using valuation techniques incorporating estimates and assumptions that are consistent with prevailing market conditions. When the fair value is positive, the derivative is recognized as a financial asset; when the fair value is negative, the derivative is recognized as a financial liability.

Available-for-sale Financial Assets

Investments designated as available-for-sale financial assets include debt securities and equity securities. Available-for-sale financial assets are initially recognized at fair value plus transaction costs that are directly attributable to the acquisition. Changes in fair value from subsequent remeasurement are reported as a separate component of shareholders equity. The corresponding accumulated gains or losses are recognized in earnings when the financial asset is derecognized from the balance sheet. A regular way purchase or sale of financial assets is accounted for using settlement date accounting.

Fair value is determined as follows: open-end mutual funds and money market funds net asset values at the end of the year; publicly traded stocks closing prices at the end of the year; and other debt securities average of bid and asked prices at the end of the year.

Cash dividends are recognized as investment income upon resolution of shareholders of an investee but are accounted for as a reduction to the original cost of investment if such dividends are declared on the earnings of the investee attributable to the period prior to the purchase of the investment. Stock dividends are recorded as an increase in the number of shares held and do not affect investment income. The cost per share is recalculated based on the new total number of shares.

Any difference between the initial carrying amount of a debt security and the amount due at maturity is amortized using the effective interest method, with the amortization recognized in earnings.

If there is objective evidence which indicates that a financial asset is impaired, a loss is recognized. If, in a subsequent period, the amount of the impairment loss decreases, for equity securities, the previously recognized impairment loss is reversed to the extent of the decrease and recorded as an adjustment to shareholders equity; for debt securities, the amount of the decrease is recognized in earnings, provided that the decrease is clearly attributable to an event which occurred after the impairment loss was recognized.

Held-to-maturity Financial Assets

Debt securities for which the Company has a positive intention and ability to hold to maturity are categorized as held-to-maturity financial assets and are carried at amortized cost. Those financial assets are initially recognized at fair value plus transaction costs that are directly attributable to the acquisition. Gains or losses are recognized at the time of derecognition, impairment or amortization. A regular way purchase or sale of financial assets is accounted for using settlement date accounting.

If there is objective evidence which indicates that a financial asset is impaired, a loss is recognized. If, in a subsequent period, the amount of the impairment loss decreases and the decrease is clearly attributable to an event which occurred after the impairment loss was recognized, the previously recognized impairment loss is reversed to the extent of the decrease. The reversal may not result in a carrying amount that exceeds the amortized cost that would have been determined as if no impairment loss had been recognized.

Allowance for Doubtful Receivables

An allowance for doubtful receivables is provided based on a review of the collectability of receivables. The amount of the allowance for doubtful receivables is determined based on the account aging analysis and current trends in the credit quality of the customers. TSMC s provision is set at 1% of the amount of outstanding receivables.

Revenue Recognition and Allowance for Sales Returns and Others

The Company recognizes revenue when evidence of an arrangement exists, the rewards of ownership and significant risk of the goods has been transferred to the buyer, price is fixed or determinable, and collectability is reasonably assured. Provisions for estimated sales returns and others are recorded in the year the related revenue is recognized, based on historical experience, management s judgment, and any known factors that would significantly affect the allowance.

Sales prices are determined using fair value taking into account related sales discounts agreed to by the Company and its customers. Sales agreements typically provide that payment is due 30 days from invoice date for a majority of the customers and 30 to 45 days after the end of the month in which sales occur for some customers. Since the receivables from sales are collectible within one year and such transactions are frequent, fair value of the receivables is equivalent to the nominal amount of the cash to be received.

Inventories

Inventories are recorded at standard cost and adjusted to approximate weighted-average cost on the balance sheet date.

Prior to January 1, 2009, inventories were stated at the lower of cost or market value. Any write-down was made on a total-inventory basis. Market value represented replacement cost for raw materials, supplies and spare parts and net realizable value for work in process and finished goods.

As stated in Note 4, effective January 1, 2009, inventories are stated at the lower of cost or net realizable value. Inventory write-downs are made on an item-by-item basis, except where it may be appropriate to group similar or related items. Net realizable value is the estimated selling price of inventories less all estimated costs of completion and necessary selling costs.

Investments Accounted for Using Equity Method

Investments in companies wherein the Company exercises significant influence over the operating and financial policy decisions are accounted for using the equity method. The Company s share of the net income or net loss of an investee is recognized in the equity in earnings/losses of equity method investees, net account. The cost of an investment shall be analyzed and the cost of investment in excess of the fair value of identifiable net assets acquired, representing goodwill, shall not be amortized. If the fair value of identifiable net assets acquired exceeds the cost of investment, the excess shall be proportionately allocated as reductions to fair values of non-current assets (except for financial assets other than investments accounted for using the equity method and deferred income tax assets). When an indication of impairment is identified, the carrying amount of the investment is reduced, with the related impairment loss recognized in earnings.

When the Company subscribes for additional investee s shares at a percentage different from its existing ownership percentage, the resulting carrying amount of the investment in the investee differs from the amount of the Company s share of the investee s equity. The Company records such a difference as an adjustment to long-term investments with the corresponding amount charged or credited to capital surplus.

Gains or losses on sales from the Company to equity method investees or from equity method investees to the Company are deferred in proportion to the Company s ownership percentages in the investees until such gains or losses are realized through transactions with third parties.

If an investee s functional currency is a foreign currency, differences will result from the translation of the investee s financial statements into the reporting currency of the Company. Such differences are charged or credited to cumulative translation adjustments, a separate component of shareholders equity.

Financial Assets Carried at Cost

Investments for which the Company does not exercise significant influence and that do not have a quoted market price in an active market and whose fair value cannot be reliably measured, such as non-publicly traded stocks and mutual funds, are carried at their original cost. The costs of non-publicly traded stocks and mutual funds are determined using the weighted-average method. If there is objective evidence which indicates that a financial asset is impaired, a loss is recognized. A subsequent reversal of such impairment loss is not allowed.

The accounting treatment for cash dividends and stock dividends arising from financial assets carried at cost is the same as that for cash and stock dividends arising from available-for-sale financial assets.

Property, Plant and Equipment, Assets Leased to Others and Idle Assets

Property, plant and equipment and assets leased to others are stated at cost less accumulated depreciation. Properties covered by agreements qualifying as capital leases are carried at the lower of the leased equipment s market value or the present value of the minimum lease payments at the inception date of the lease, with the corresponding amount recorded as obligations under capital leases. When an indication of impairment is identified, any excess of the carrying amount of an asset over its recoverable amount is recognized as a loss. If the recoverable amount increases in a subsequent period, the amount previously recognized as impairment would be reversed and recognized as a gain. However, the adjusted amount may not exceed the carrying amount that would have been determined, net of depreciation, as if no impairment loss had been recognized. Significant additions, renewals and betterments incurred during the construction period are capitalized. Maintenance and repairs are expensed as incurred.

Depreciation is computed using the straight-line method over the following estimated service lives: land improvements 20 years; buildings 10 to 20 years; machinery and equipment 3 to 5 years; office equipment 3 to 15 years; and leased assets 20 years.

Upon sale or disposal of property, plant and equipment and assets leased to others, the related cost and accumulated depreciation are deducted from the corresponding accounts, with any gain or loss recorded as non-operating gains or losses in the year of sale or disposal.

When property, plant and equipment are determined to be idle or useless, they are transferred to idle assets at the lower of the net realizable value or carrying amount. Depreciation on the idle assets is provided continuously, and the idle assets are tested for impairment on a periodical basis.

Intangible Assets

Goodwill represents the excess of the consideration paid for acquisition over the fair value of identifiable net assets acquired. Goodwill is no longer amortized and instead is tested for impairment annually. If an event occurs or circumstances change which indicate that the fair value of goodwill is more likely than not below its carrying amount, an impairment loss is recognized. A subsequent reversal of such impairment loss is not allowed.

Deferred charges consist of technology license fees, software and system design costs and other charges. The amounts are amortized over the following periods: Technology license fees the shorter of the estimated life of the technology or the term of the technology transfer contract; software and system design costs and other charges 2 to 5 years. When an indication of impairment is identified, any excess of the carrying amount of an asset over its recoverable amount is recognized as a loss. If the recoverable amount increases in a subsequent period, the previously recognized impairment loss would be reversed and recognized as a gain. However, the adjusted amount may not exceed the carrying amount that would have been determined, net of amortization, as if no impairment loss had been recognized. Expenditures related to research activities and those related to development activities that do not meet the criteria for capitalization are charged to expenses when incurred.

Pension Costs

For employees who participate in defined contribution pension plans, pension costs are recorded based on the actual contributions made to employees individual pension accounts during their service periods. For employees who participate in defined benefit pension plans, pension costs are recorded based on actuarial calculations.

Government Subsidies

Income-related subsidies from governments are recognized in earnings when the requirements for subsidies are met. **Income Tax**

The Company applies an inter-period allocation for its income tax whereby deferred income tax assets and liabilities are recognized for the tax effects of temporary differences, net operating loss carryforwards and unused tax credits. Valuation allowances are provided to the extent, if any, that it is more likely than not that deferred income tax assets will not be realized. A deferred tax asset or liability is classified as current or noncurrent in accordance with the classification of its related asset or liability. However, if a deferred tax asset or liability does not relate to an asset or liability in the financial statements, then it is classified as either current or noncurrent based on the expected length of time before it is realized or settled.

Any tax credits arising from purchases of machinery, equipment and technology, research and development expenditures, personnel training expenditures, and investments in important technology-based enterprises are recognized using the flow-through method.

Adjustments of prior years tax liabilities are added to or deducted from the current year s tax provision.

Income tax on unappropriated earnings (excluding earnings from foreign consolidated subsidiaries) at a rate of 10% is expensed in the year of shareholder approval which is the year subsequent to the year the earnings are generated.

Stock-based Compensation

Employee stock options that were granted or modified in the period from January 1, 2004 to December 31, 2007 are accounted for by the interpretations issued by the Accounting Research and Development Foundation of the Republic of China. The Company adopted the intrinsic value method and any compensation cost determined using this method is recognized in earnings over the employee vesting period. Employee stock option plans that were granted or modified after December 31, 2007 are accounted for using fair value method in accordance with Statement of Financial Accounting Standards No. 39, Accounting for Share-based Payment. The Company did not grant or modify any employee stock options since January 1, 2008.

Profit Sharing to Employees and Bonus to Directors and Supervisors

Effective January 1, 2008, the Company adopted Interpretation 2007-052, Accounting for Bonuses to Employees, Directors and Supervisors, which requires companies to record profit sharing to employees and bonus to directors and supervisors as an expense rather than as an appropriation of earnings.

Treasury Stock

Treasury stock is stated at cost and shown as a deduction in shareholders equity. When TSMC retires treasury stock, the treasury stock account is reduced and the common stock as well as the capital surplus additional paid-in capital are reversed on a pro rata basis. When the book value of the treasury stock exceeds the sum of the par value and additional paid-in capital, the difference is charged to capital surplus treasury stock transactions and to retained earnings for any remaining amount.

TSMC s stock held by its subsidiaries is treated as treasury stock and reclassified from investments accounted for using equity method to treasury stock. The gains resulted from disposal of the treasury stock held by subsidiaries and cash dividends received by subsidiaries from TSMC are recorded under capital surplus treasury stock transactions.

Foreign-currency Transactions

Foreign-currency transactions other than derivative contracts are recorded in New Taiwan dollars at the rates of exchange in effect when the transactions occur. Exchange gains or losses derived from foreign-currency transactions or monetary assets and liabilities denominated in foreign currencies are recognized in earnings.

At the balance sheet date, monetary assets and liabilities denominated in foreign currencies are revalued at prevailing exchange rates with the resulting gains or losses recognized in earnings.

Translation of Foreign-currency Financial Statements

The financial statements of foreign subsidiaries are translated into New Taiwan dollars at the following exchange rates: Assets and liabilities spot rates at year-end; shareholders equity historical rates; income and expenses average rates during the year. The resulting translation adjustments are recorded as a separate component of shareholders equity.

Concentration of Credit Risk

Financial instruments that potentially subject the Company to significant concentrations of credit risk consist principally of cash and cash equivalents, receivables, investments and deposits. The Company limits its exposure to credit loss by depositing its cash and cash equivalents with high credit rating financial institutions. The Company s sales are primarily denominated in U.S. dollars. Sales to top ten customers represented 51%, 53% and 53% of the consolidated sales for the years ended December 31, 2007, 2008 and 2009, respectively. The Company routinely assesses the financial strength of substantially all customers. The financial condition of the counter-party to investments and deposits is assessed by management on a regular basis.

Fair Values of Financial Instruments

The carrying amount of cash equivalents approximates fair value due to the short period of time to maturity. Fair values of investments in equity or debt securities and derivative financial instruments are based on quoted market prices or pricing models using current market data. Receivables, other financial assets, payables and short-term loans are financial instruments with carrying amounts that approximate fair values. Fair value of long-term loans with floating interest rates is their carrying amount. Fair value of long-term loans with fixed interest rates is the present value of expected cash flows discounted using the interest rate the Company may obtain for similar long-term loans. For the Company s investment portfolio without immediately available market quotes, management believes that the carrying amount of the portfolio approximates the fair value at December 31, 2008 and 2009.

Earnings Per Share

Earnings per share is computed by dividing income attributable to shareholders of the parent by the weighted-average number of shares outstanding in each year, which is retroactively adjusted for stock dividends until 2008 and profit sharing to employees in stock until 2007. Earnings per equivalent ADS is calculated by multiplying earnings per share by five (one ADS represents five common shares)

3. U.S. DOLLAR AMOUNTS

The Company maintains its accounts and expresses its consolidated financial statements in New Taiwan dollars. For convenience only, U.S. dollar amounts presented in the accompanying consolidated financial statements have been translated from New Taiwan dollars at the noon buying rate in The City of New York for cable transfers in New Taiwan dollars as certified for customs purposes by the Federal Reserve Bank of New York as of December 31, 2009, which was NT\$31.95 to US\$1.00. The convenience translations should not be construed as representations that the New Taiwan dollar amounts have been, could have been, or could in the future be, converted into U.S. dollars at this or any other rate of exchange.

4. ACCOUNTING CHANGES

Effect of Adopting the Newly Released and Revised R.O.C. SFASs

Effective January 1, 2009, the Company adopted the newly revised Statement of Financial Accounting Standards (SFAS) No. 10, Accounting for Inventories. The main revisions are (1) inventories are stated at the lower of cost or net realizable value, and inventories are written down to net realizable value on an item-by-item basis except when the grouping of similar or related items is appropriate; (2) unallocated overheads are recognized as expenses in the year in which they are incurred; and (3) abnormal cost, write-downs of inventories and any reversal of write-downs are recorded as cost of sales for the year. Such a change in accounting principle did not have significant effect on the Company s consolidated financial statements as of and for the year ended December 31, 2009.

Effective January 1, 2008, the Company adopted Interpretation 2007-052, Accounting for Bonuses to Employees, Directors and Supervisors, issued in March 2007 by the ARDF, which requires companies to record profit sharing to employees and bonus to directors and supervisors as an expense rather than as an appropriation of earnings. The adoption of this interpretation resulted in a decrease in net income and earnings per share (after income tax and retroactively adjusted for the issuance of stock dividend) of NT\$12,827.6 million and NT\$0.49, respectively, for the year ended December 31, 2008.

Effective January 1, 2008, the Company adopted SFAS No. 39, Accounting for Share-based Payment, which requires companies to record share-based payment transactions in the financial statements at fair value. Such a change in accounting principle did not have any effect on the Company s consolidated financial statements as of and for the year ended December 31, 2008.

5. CASH AND CASH EQUIVALENTS

	Decem	ıber 31
	2008	2009
	NT\$	NT\$
	(In M	illions)
Cash and deposits in banks	\$ 185,943.5	\$167,449.0
Repurchase agreements collaterized by government bonds	8,670.3	3,359.8
Agency bonds		253.0
Corporate issued notes		160.1
Corporate bonds		54.4

\$194,613.8 \$171,276.3

6. FINANCIAL ASSETS/LIABILITIES AT FAIR VALUE THROUGH PROFIT OR LOSS

	December 31	
	2008 NT\$	2009 NT\$
	(In Mil	lions)
Trading financial assets		
Forward exchange contracts	\$ 28.4	\$ 4.3
Cross currency swap contracts	14.0	181.8
Publicly traded stocks	13.3	
	\$ 55.7	\$ 186.1
Trading financial liabilities		
Forward exchange contracts	\$ 35.8	\$
Cross currency swap contracts	49.4	·
	\$ 85.2	\$

The Company entered into derivative contracts during the years ended December 31, 2008 and 2009 to manage exposures due to the fluctuations of foreign exchange rates. The derivative contracts entered into by the Company did not meet the criteria for hedge accounting. Therefore, the Company did not apply hedge accounting treatment for its derivative contracts.

Maturity Date

Outstanding forward exchange contracts consisted of the following:

Contract Amount (In Millions)

December 31, 2008

Table of Contents

Sell US\$/buy NT\$ Sell EUR/buy NT\$ Sell RMB/buy US\$ Sell US\$/buy JPY

December 31, 2009

Sell US\$/buy NT\$

January 2009 to February 2009 January 2009 January 2009 to April 2009 January 2009 to February 2009 US\$138.9/NT\$4,558.7 EUR1.5/NT\$63.2 RMB55.0/US\$8.0 US\$0.1/JPY11.8

February 2010 F-18 US\$21.3/NT\$686.8

Outstanding cross currency swap contracts consisted of the following:

	Contract Amount	Range of Interest Rates	Range of Interest Rates
Maturity Date	(in Millions)	Paid	Received
December 31, 2008			
January 2009	US\$307.0/NT\$10,061.2	0.54%-5.00%	0.00%-3.83%
December 31, 2009			
January 2010 to February 2010	US\$750.0/NT\$24,201.7	0.24%-0.70%	0.00%-0.38%
For the years ended December 31, 2008 an recognized in earnings was a net loss of NT	-		
recognized in carnings was a net loss of in I	1 \$1,001.0 minion and a net gam	01 11 1 93 94.7 111111011,	respectively.

7. AVAILABLE-FOR-SALE FINANCIAL ASSETS

	Decem	ıber 31
	2008	2009
	NT\$	NT\$
	(In Mi	illions)
Corporate bonds	\$ 3,279.1	\$ 7,042.2
Agency bonds	5,696.5	5,032.0
Government bonds	340.9	2,341.8
Publicly traded stocks	279.9	574.9
Corporate issued notes		303.4
Money market funds	1,000.1	283.7
Open-end mutual funds		170.0
Corporate issued asset-backed securities	2,334.9	
	12,931.4	15,748.0
Current portion	(10,898.7)	(14,389.9)

\$ 2,032.7 \$ 1,358.1

For the years ended December 31, 2008 and 2009, the Company recognized impairment on available-for-sale financial assets of NT\$934.6 million and NT\$201.3 million, respectively.

8. HELD-TO-MATURITY FINANCIAL ASSETS

	Decem	ıber 31		
	2008	2009		
	NT\$	NT\$		
	(In Mi	(In Millions)		
Corporate bonds	\$ 18,158.7	\$15,120.0		
Structured time deposits	1,643.0	7,000.0		

Government bonds		1,506.5	3,378.0
Current portion		21,308.2 (5,882.0)	25,498.0 (9,944.8)
		\$ 15,426.2	\$ 15,553.2
	F-19		

Structured time deposits categorized as held-to-maturity financial assets consisted of the following:

	Principal Interest Range of Amount Receivable Interest Rates NT\$ NT\$ (In Millions)		Range of	Ma4	
			Interest Rates	Maturity Date	
December 31, 2008 Callable foreign deposits	\$ 1,643.0	\$	0.7	4.82%	December 2011
December 31, 2009 Callable domestic deposits	\$ 7,000.0	\$	4.3	0.36%-0.95%	July 2010 to August 2011

As of December 31, 2008, the principal of the structured time deposits that resided in banks located in Hong Kong amounted to US\$50.0 million, which was called back in March 2009.

9. RECEIVABLES, NET

	Decem	ber 31	
	2008	2009	
	NT\$	NT\$	
	(In Mi	llions)	
Notes receivable	\$ 5.9	\$ 44.1	
Accounts receivable	25,017.4	44,593.5	
	25,023.3	44,637.6	
Allowance for doubtful receivables	(455.7)	(543.3)	
Allowance for sales returns and others	(6,071.0)	(8,724.5)	
	(6,526.7)	(9,267.8)	
	\$ 18,496.6	\$ 35,369.8	

Changes in the allowances are summarized as follows:

	Year Ended December 31				Year Ended December 31 2007 2008 2009 NT\$ NT\$ NT\$ (In Millions)		
		5	NT\$				
Allowance for doubtful receivables Balance, beginning of year Provision	\$ 749	9.9 \$ 3.0	701.8 14.9	\$	455.7 331.5		

Edgar Filing: TAIWAN SEMICONDUCTOR MANUFACTURING CO LTD - Form 20-F							
Write-off			(51.1)		(261.0)		(243.9)
Balance, end of year		\$	701.8	\$	455.7	\$	543.3
Allowance for sales returns and others Balance, beginning of year Effect of inclusion of newly consolidate	ed subsidiaries	\$2	,870.8	\$ 4	4,089.0	\$6	5,071.0