

SOTHEBYS  
Form 10-Q  
May 08, 2009

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Quarterly Period Ended March 31, 2009

Commission File Number 1-9750

**Sotheby's**

(Exact name of registrant as specified in its charter)

Delaware

38-2478409

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer  
Identification No.)

1334 York Avenue  
New York, New York

10021

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (212) 606-7000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐

(Do not check if a smaller reporting company)

Smaller Reporting Company ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act)

Yes ☐ No ☒

As of April 28, 2009, there were 66,985,128 outstanding shares of Common Stock, par value \$0.01 per share, of the registrant.

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**SOTHEBY S**  
**CONDENSED CONSOLIDATED INCOME STATEMENTS**  
**(UNAUDITED)**  
**(Thousands of dollars, except per share data)**

	<b>Three Months Ended</b>	
	<b>March 31, 2009</b>	<b>March 31, 2008</b>
Revenues:		
Auction and related revenues	\$ 45,978	\$ 107,938
Finance revenues	2,419	3,512
Dealer revenues	4,746	16,685
License fee revenues	779	591
Other revenues	506	535
Total revenues	54,428	129,261
Expenses:		
Direct costs of services	9,160	13,557
Dealer cost of sales	8,666	15,918
Marketing expenses	2,913	5,349
Salaries and related costs	47,960	61,171
General and administrative expenses	30,432	45,464
Depreciation and amortization expense	5,372	6,212
Restructuring charges	5,716	
Total expenses	110,219	147,671
Operating loss	(55,791)	(18,410)
Interest income	1,600	1,912
Interest expense	(11,154)	(7,250)
Extinguishment of debt	1,039	
Other (expense) income	(2,387)	2,623
Loss before taxes	(66,693)	(21,125)
Equity in (losses) earnings of investees, net of taxes	(151)	1,237
Income tax benefit	(32,352)	(7,493)
Net loss	\$ (34,492)	\$ (12,395)
Basic and diluted loss per share	\$ (0.53)	\$ (0.19)
Basic and diluted weighted average shares outstanding	64,945	64,395
Cash dividends paid per common share	\$ 0.15	\$ 0.15

See accompanying Notes to Condensed Consolidated Financial Statements

**SOTHEBY S**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Thousands of dollars)

	March 31, 2009 (UNAUDITED)	December 31, 2008	March 31, 2008 (UNAUDITED)
<b>ASSETS</b>			
Current Assets:			
Cash and cash equivalents	\$ 28,461	\$ 253,468	\$ 68,855
Restricted cash	3,747	25,561	12,509
Accounts receivable, net of allowance for doubtful accounts of \$8,471, \$9,906 and \$6,307	340,760	544,324	501,180
Notes receivable and consignor advances, net of allowance for credit losses of \$1,194, \$1,213 and \$1,004	64,668	152,224	222,507
Inventory	174,245	186,589	200,977
Deferred income taxes	15,913	23,315	14,985
Income tax receivable	40,353	20,767	5,832
Prepaid expenses and other current assets	21,962	20,661	34,332
<b>Total Current Assets</b>	<b>690,109</b>	<b>1,226,909</b>	<b>1,061,177</b>
Non-Current Assets:			
Notes receivable	89,526	24,668	61,487
Fixed assets, net of accumulated depreciation and amortization of \$185,914, \$182,271 and \$185,726	371,903	206,206	223,552
Goodwill	14,018	14,202	27,863
Intangible assets, net of accumulated amortization of \$3,653, \$3,412 and \$2,390	2,895	3,471	7,879
Equity method investments	18,033	18,416	18,224
Deferred income taxes	77,001	74,332	62,848
Trust assets related to deferred compensation liability	32,317	33,191	37,535
Pension asset	12,367	11,221	68,850
York Property deposit		50,000	50,000
Other assets	16,767	16,715	8,984
<b>Total Assets</b>	<b>\$ 1,324,936</b>	<b>\$ 1,679,331</b>	<b>\$ 1,628,399</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>			
Current Liabilities:			
Due to consignors	\$ 159,053	\$ 411,713	\$ 402,458
Accounts payable and accrued liabilities	65,957	101,856	110,120
Accrued salaries and related costs	10,487	26,713	16,422
Senior unsecured debt, net of unamortized discount of \$87			99,913
Settlement liabilities			20,943
Accrued income taxes	835	13,606	28,366
Deferred income taxes	1,293	1,293	
Other current liabilities	8,997	8,611	8,799
<b>Total Current Liabilities</b>	<b>246,622</b>	<b>563,792</b>	<b>687,021</b>
Long-Term Liabilities:			
Long-term debt, net of unamortized discount of \$56,965 and \$1,626	506,178	329,267	
Credit facility borrowings			45,000
York Property capital lease obligation		163,808	166,709
Deferred gain on sale of York Property		14,859	15,706

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Pension liabilities	2,002	2,320	2,387
Deferred income taxes	2,311	2,947	19,141
Accrued income taxes	13,913	13,658	7,169
Deferred compensation liability	29,021	31,469	35,742
Other liabilities	6,416	3,549	11,221
	<u>          </u>	<u>          </u>	<u>          </u>
Total Liabilities	806,463	1,125,669	990,096
	<u>          </u>	<u>          </u>	<u>          </u>

Commitments and contingencies (see Note 12)

Shareholders' Equity:			
Common Stock, \$0.01 par value	671	672*	673*
Authorized shares at March 31, 2009 200,000,000			
Issued and outstanding shares at March 31, 2009 67,058,242			
Issued and outstanding shares at December 31, 2008 67,279,925			
Issued and outstanding shares at March 31, 2008 67,342,403			
Additional paid-in capital	300,947	278,740*	258,011*
Retained earnings	278,943	325,478	315,240
Accumulated other comprehensive (loss) income	(62,088)	(51,228)	64,379
	<u>          </u>	<u>          </u>	<u>          </u>
Total Shareholders' Equity	518,473	553,662	638,303
	<u>          </u>	<u>          </u>	<u>          </u>
Total Liabilities and Shareholders' Equity	\$ 1,324,936	\$ 1,679,331	\$ 1,628,399
	<u>          </u>	<u>          </u>	<u>          </u>

\* As restated, see Note 15.

See accompanying Notes to Condensed Consolidated Financial Statements

**SOTHEBY S**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**  
**(Thousands of dollars)**

	<b>Three Months Ended</b>	
	<b>March 31, 2009</b>	<b>March 31, 2008</b>
<b>Operating Activities:</b>		
Net loss	\$ (34,492)	\$ (12,395)
<b>Adjustments to reconcile net loss to net cash used by operating activities:</b>		
Depreciation and amortization expense	5,372	6,212
Gain on extinguishment of debt	(1,039)	
Equity in losses (earnings) of investees	151	(1,237)
Deferred income tax (benefit) expense	(12,804)	1,800
Stock compensation expense	6,537	8,391
Net pension benefit	(616)	(392)
Asset provisions	3,442	3,678
Unrealized gain - foreign currency option contract		(4,073)
Other	2,351	135
<b>Changes in assets and liabilities:</b>		
Accounts receivable	200,978	332,617
Due to consignors	(250,020)	(371,964)
Inventory	4,635	6,007
Prepaid expenses and other current assets	(1,487)	4,116
Other long-term assets	(1,699)	(570)
Trust assets related to the deferred compensation liability	875	(6,577)
Settlement liabilities		(1,708)
Income tax receivable and deferred income tax assets	(21,152)	(6,958)
Accrued income taxes and deferred income tax liabilities	(11,853)	(39,029)
Accounts payable and accrued liabilities and other liabilities	(54,537)	(79,250)
Net cash used by operating activities	(165,358)	(161,197)
<b>Investing Activities:</b>		
Funding of notes receivable and consignor advances	(12,146)	(144,251)
Collections of notes receivable and consignor advances	34,273	39,890
Capital expenditures	(4,115)	(5,636)
Purchase of York Property	(87,128)	
Funding of York Property deposit		(50,000)
Acquisition, net of cash acquired		(193)
Distributions from equity investees	150	3,834
Decrease in restricted cash	21,913	2,548
Net cash used by investing activities	(47,053)	(153,808)
<b>Financing Activities:</b>		
Proceeds from revolving credit facility borrowings		70,000
Repayments of revolving credit facility borrowings		(25,000)
Repayment of 7.75% Senior Notes	(1,647)	
Dividends paid	(10,231)	(10,167)
Change in York Property capital lease obligation	(49)	(431)
Proceeds from exercise of employee stock options		210

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Net cash (used) provided by financing activities	(11,927)	34,612
Effect of exchange rate changes on cash and cash equivalents	(669)	995
Decrease in cash and cash equivalents	(225,007)	(279,398)
Cash and cash equivalents at beginning of period	253,468	348,253
Cash and cash equivalents at end of period	\$ 28,461	\$ 68,855

Supplemental information on non-cash investing and financing activities:

On February 6, 2009, Sotheby's purchased the York Property, financed in part through the assumption of an existing \$235 million mortgage (see Note 9).

**See accompanying Notes to Condensed Consolidated Financial Statements**

**SOTHEBY S**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**1. Basis of Presentation**

The Condensed Consolidated Financial Statements included herein have been prepared by Sotheby's (or, together with its subsidiaries, the Company) pursuant to the rules and regulations of the Securities and Exchange Commission (the SEC). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (the U.S.) have been condensed or omitted from this report, as is permitted by such rules and regulations; however, management of the Company believes that the disclosures herein are adequate to make the information presented not misleading. It is suggested that these Condensed Consolidated Financial Statements be read in conjunction with the financial statements and notes thereto included in the Company's 2008 Annual Report on Form 10-K.

In the opinion of the management of the Company, all adjustments, consisting of normal recurring adjustments, necessary for a fair presentation of the interim financial statements included herein have been made.

**2. Seasonality of Business**

The worldwide art auction market has two principal selling seasons, which generally occur in the second and fourth quarters of the year. Accordingly, the Company's auction business is seasonal, with peak revenues and operating income generally occurring in those quarters. Consequently, first and third quarter results have historically reflected a lower volume of auction activity when compared to the second and fourth quarters and, typically, a net loss due to the fixed nature of many of Sotheby's operating expenses.

**3. Segment Reporting**

The Company's operations are organized under three reportable segments: Auction, Finance and Dealer. The table below presents the Company's revenues and (loss) income before taxes by segment for the three months ended March 31, 2009 and 2008:

Three months ended March 31, 2009	Reconciling					
	Auction	Finance	Dealer	All Other	items*	Total
	(Thousands of dollars)					
Revenues	\$ 45,978	\$ 2,904	\$ 4,746	\$ 1,285	\$ (485)	\$ 54,428
Segment (loss) income	\$ (63,544)	\$ 1,531	\$ (6,519)	\$ 604	\$ 1,235	\$ (66,693)
Three months ended March 31, 2008						
Revenues	\$ 107,938	\$ 4,204	\$ 16,685	\$ 1,126	\$ (692)	\$ 129,261
Segment (loss) income	\$ (19,666)	\$ 1,096	\$ (417)	\$ 112	\$ (2,250)	\$ (21,125)

\* The reconciling items related to Revenues represent charges between the Finance and Auction segments for certain client loans. Such charges, which are eliminated in consolidation, are recorded in Finance segment Revenues and in Auction segment Direct Costs. The reconciling items related to segment (loss) income are explained in the table below.



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The table below presents (loss) income before taxes for the Company's segments, as well as a reconciliation of segment (loss) income before taxes to consolidated Loss Before Taxes for the three months ended March 31, 2009 and 2008:

	Three Months Ended March 31,	
	2009	2008
	(Thousands of dollars)	
Auction	\$ (63,544)	\$ (19,666)
Finance	1,531	1,096
Dealer	(6,519)	(417)
All Other	604	112
Segment loss before taxes	(67,928)	(18,875)
Reconciling items:		
Extinguishment of debt (see Note 9)	1,039	
Equity in losses (earnings) of investees*	196	(2,250)
Loss before taxes	\$ (66,693)	\$ (21,125)

\* Represents the Company's pre-tax share of losses (earnings) related to its equity investees. Such amounts are included in the table above in loss before taxes for the Dealer segment, but are presented net of taxes in the Condensed Consolidated Income Statements.

The table below presents assets for the Company's operating segments, as well as a reconciliation of segment assets to consolidated assets as of March 31, 2009, December 31, 2008 and March 31, 2008:

	March 31, 2009	December 31, 2008	March 31, 2008
	(Thousands of dollars)		
Auction	\$ 928,246	\$ 1,258,468	\$ 1,165,680
Finance	155,466	182,976	203,690
Dealer	107,929	119,320	174,407
All Other	28	153	957
Total segment assets	1,191,669	1,560,917	1,544,734
Unallocated amounts:			
Deferred tax assets and income tax receivable	133,267	118,414	83,665
Consolidated Assets	\$ 1,324,936	\$ 1,679,331	\$ 1,628,399

#### 4. Receivables

*Accounts Receivable*—In its role as auctioneer, the Company generally functions as an agent accepting property on consignment from its selling clients. The Company bills the buyer for property purchased, receives payment from the buyer and remits to the consignor the consignor's portion of the buyer's payment after deducting the Company's commissions, expenses, applicable taxes and royalties. The amounts billed to buyers are recorded as Accounts Receivable in the Condensed Consolidated Balance Sheets.

Under the Company's standard payment terms, payments from purchasers are due within 30 days from the sale date and consignor payments are made 35 days from the sale date. However, at times, the Company provides extended payment terms to certain buyers in order to support and market a sale. At such times, the Company attempts to match the timing of receipt from the buyer with payment to the consignor, but is not always successful in doing so. The amount and length of extended payment terms provided to buyers varies from selling season to selling season.

Under the standard terms and conditions of its auction sales, the Company is not obligated to pay consignors for items that have not been paid for by purchasers. If a purchaser defaults on payment, the Company has the right to cancel the sale and return the property to the owner, re-offer the property at a future auction or negotiate a private sale. However, at times, the Company may pay the consignor before payment is received from the buyer. As of March 31, 2009, net accounts receivable included \$26.3 million related to situations when the Company has paid the consignor before receiving payment from the buyer and the buyer has taken possession of the property. Additionally, in certain situations, when the buyer takes possession of property before payment is made, the Company is liable to the consignor for the net sale proceeds whether or not the buyer makes payment. As of March 31, 2009, net accounts receivable included \$18.9 million related to such situations.

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As of March 31, 2009, \$60 million, or 18%, of the net accounts receivable balance was due from one purchaser. The Company has possession of the property underlying this receivable balance, but has paid the consignor for the property, as the property was sold under an auction guarantee.

Management believes that adequate allowances have been established to provide for potential losses on any uncollected amounts.

*Notes Receivable and Consignor Advances* The Finance segment provides certain collectors and art dealers with financing, generally secured by works of art that the Company either has in its possession or permits borrowers to possess. The Finance segment's loans are predominantly variable interest rate loans.

The Finance segment generally makes two types of secured loans: (1) advances secured by consigned property to borrowers who are contractually committed, in the near term, to sell the property at auction (a consignor advance); and (2) general purpose term loans to collectors or art dealers secured by property not presently intended for sale (a term loan). A consignor advance allows a consignor to receive funds shortly after consignment for an auction that will occur several weeks or months in the future, while preserving for the benefit of the consignor the potential of the auction process. Term loans allow the Company to establish or enhance mutually beneficial relationships with art dealers and collectors and sometimes result in auction consignments. Secured loans are made with full recourse against the borrower. To the extent that the Company is looking wholly or partially to collateral for repayment of its loans, repayment can be adversely impacted by a decline in the art market in general or in the value of the particular collateral. In addition, in situations where a borrower becomes subject to bankruptcy or insolvency laws, the Company's ability to realize on its collateral may be limited or delayed by the application of such laws.

The target loan-to-value ratio (principal loan amount divided by the low auction estimate of the collateral) for Finance segment secured loans is 50% or lower. However, certain Finance segment loans are initially made at loan-to-value ratios higher than 50%. In addition, as a result of the Company's normal periodic revaluation of loan collateral, the loan-to-value ratio of certain loans may increase above the 50% target loan-to-value ratio due to decreases in the low auction estimates of the collateral. As of March 31, 2009, Finance segment loans with loan-to-value ratios above 50% totaled \$68.4 million and represented 44% of net Notes Receivable and Consignor Advances. The property related to such loans has a low auction estimate of approximately \$106.9 million.

At March 31, 2009, one term loan of \$24 million and one consignor advance of \$17 million comprised approximately 16% and 11%, respectively, of the net Notes Receivable and Consignor Advances balance.

As of March 31, 2009, December 31, 2008 and March 31, 2008, Notes Receivable and Consignor Advances consisted of the following:

	March 31, 2009	December 31, 2008	March 31, 2008
	(Thousands of dollars)		
<b>Current:</b>			
Consignor advances	\$ 25,200	\$ 34,884	\$ 139,227
Term loans	40,662	118,553	84,284
Allowance for credit losses	(1,194)	(1,213)	(1,004)
Sub-total	64,668	152,224	222,507
<b>Non-Current:</b>			
Consignor advances	17,885	698	2,134
Term loans	71,641	23,970	59,353
Sub-total	89,526	24,668	61,487
Notes receivable and consignor advances (net)	\$ 154,194	\$ 176,892	\$ 283,994

The weighted average interest rates charged on Notes Receivable and Consignor Advances were 5.6% and 6% for the three months ended March 31, 2009 and 2008, respectively. As of March 31, 2009 and 2008, Notes Receivable and



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Consignor Advances included \$0.3 million and \$88.9 million, respectively, of Auction segment short-term consignor advances related to auction guarantees, which are charged below market interest rates. Excluding the impact of such consignor advances outstanding in each period, substantially all of the remaining balance of Notes Receivable and Consignor Advances related to Finance segment loans and earned weighted average interest rates of 5.8% and 7.8% for the three months ended March 31, 2009 and 2008, respectively.

### 5. York Property

On February 7, 2003, the Company sold the land and building located at 1334 York Avenue, New York, N.Y. (the York Property) to an affiliate of RFR Holding Corp. (RFR). The York Property is home to the Company's sole North American auction salesroom and its principal North American exhibition space. In conjunction with this sale, the Company leased the York Property back from RFR for an initial 20-year term, with options for the Company to extend the lease for two additional 10-year terms. The resulting lease was accounted for as a capital lease, with the related asset being amortized over the initial 20-year lease term.

On January 11, 2008, the Company entered into a contract to reacquire the York Property from RFR for a purchase price of \$370 million (the Purchase and Sale Agreement). The Company also agreed to give the principals of RFR certain terms for future sales of works of art at Sotheby's auctions. Management has estimated the value of these terms to be approximately \$3.8 million. The sale of the York Property was originally scheduled to take place on July 1, 2009, subject to RFR's right under the Purchase and Sale Agreement to accelerate the closing to an earlier date. On November 21, 2008, RFR exercised its right to accelerate the closing, which occurred on February 6, 2009.

The Company financed the \$370 million purchase price through an initial \$50 million cash payment made in conjunction with the signing of the Purchase and Sale Agreement on January 11, 2008, an \$85 million cash payment made at closing on February 6, 2009 and the assumption of an existing \$235 million mortgage on the York Property. The mortgage loan matures on July 1, 2035, with an optional pre-payment date of July 1, 2015, and bears an annual rate of interest of approximately 5.6%, which increases subsequent to July 1, 2015. It is the Company's current intention to pre-pay the mortgage on or about July 1, 2015. In conjunction with the assumption of the York Property mortgage, the Company paid fees of \$2.4 million, which are being amortized to interest expense over the remaining expected term of the loan.

In conjunction with the final accounting for the York Property purchase, the Company recorded the York Property mortgage obligation at its \$212.1 million fair value in the March 31, 2009 Condensed Consolidated Balance Sheet. The fair value of the York Property mortgage was calculated using a discounted cash flow approach based on a market rate of interest, which was estimated by management. The resulting \$22.9 million debt discount is being amortized to interest expense over the remaining expected term of the loan.

As a result of the closing of the transaction on February 6, 2009, the existing York Property capital lease obligation of \$167 million, which had an effective interest rate of 10.4%, and the related \$122 million net capital lease asset, as well as a \$16 million deferred gain related to the sale of the York Property in 2003 were derecognized and the net effect was deducted from the cost of the York Property recorded in the Condensed Consolidated Balance Sheets. Accordingly, the land and building acquired was recorded in the Condensed Consolidated Balance Sheet at an initial carrying value of approximately \$292.3 million, calculated as follows (in thousands of dollars):

Fair value of York Property mortgage	\$ 212,130
Cash payments (including direct transaction costs)	137,480
Fair value of consignment terms	3,750
Derecognition of net capital lease obligation	(45,171)
Derecognition of deferred gain	(15,894)
Initial carrying value of York Property	\$ 292,295

The York Property and its related mortgage are held by 1334 York, LLC, a separate legal entity of the Company that maintains its own books and records and whose results are ultimately consolidated into the Company's financial statements. Additionally, the assets of 1334 York, LLC are not available to satisfy the debts and obligations of its affiliates or any other entity.

### 6. Goodwill

For the three months ended March 31, 2009 and 2008, changes in the carrying value of Goodwill were as follows (in thousands of dollars):

Three Months Ended March 31	2009	2008
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	<u>Auction</u>	<u>Dealer</u>	<u>Total</u>	<u>Auction</u>	<u>Dealer</u>	<u>Total</u>
Balance as of January 1	\$ 14,202	\$	\$ 14,202	\$ 15,920	\$ 12,160	\$ 28,080
Goodwill acquired				710		710
Allocation of purchase price				(2,131)		(2,131)
Foreign currency exchange rate changes	(184)		(184)	321	883	1,204
Balance as of March 31	\$ 14,018	\$	\$ 14,018	\$ 14,820	\$ 13,043	\$ 27,863

The Dealer segment Goodwill as of March 31, 2008 was solely attributable to Noortman Master Paintings ( NMP ), which was acquired by the Company in June 2006. The Company performed its latest annual impairment test for Goodwill as of October 31, 2008 and, based on the results of this test, recognized an impairment loss of \$11.1 million in the fourth quarter

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of 2008 in the Dealer segment, eliminating the remainder of NMP's goodwill. This impairment loss was principally due to a reduction in management's future cash flow estimates for NMP.

In March 2007, the Company acquired an auction house in Paris, France for a purchase price of \$1.7 million (net of \$3 million in cash acquired) and, as a result, recognized Goodwill of approximately \$0.7 million in the first quarter of 2008 upon the completion of the valuation of assets acquired and liabilities assumed. (See Note 7 for information on the intangible asset acquired as part of this acquisition.)

### 7. Intangible Assets

As of March 31, 2009, December 31, 2008 and March 31, 2008, Intangible Assets consisted of the following (in thousands of dollars):

	March 31, 2009	December 31, 2008	March 31, 2008
Indefinite lived intangible assets:			
Trade Name and other	\$ 324	\$ 324	\$ 2,771
Amortizable intangible assets:			
Customer Relationships	6,224	6,559	7,498
Accumulated amortization	(3,653)	(3,412)	(2,390)
Sub-total	2,571	3,147	5,108
Total	\$ 2,895	\$ 3,471	\$ 7,879

The Company has intangible assets as a result of the acquisitions of Noortman Master Paintings in June 2006 and an auction house in Paris, France in March 2007.

The Company performed its annual impairment test for indefinite lived intangible assets as of October 31, 2008 and, based on the results of this test, the Company determined that the NMP trade name was impaired and recorded an impairment loss of \$2.1 million in the fourth quarter of 2008. This impairment loss was principally due to a reduction in management's future cash flow estimates for NMP.

For the three months ended March 31, 2009 and 2008, amortization expense related to Intangible Assets was approximately \$0.4 million and \$0.6 million, respectively. Estimated amortization expense for the remaining useful lives of the customer relationships are as follows (in thousands of dollars):

April-December 2009	\$ 1,641
2010	542
2011	323
2012	65
Total	\$ 2,571

The estimated weighted average remaining useful life of the Company's customer relationships is approximately 1.9 years.

### 8. Restructuring Plans and Related Charges

Due to the downturn in the global economy and international art market that began in September 2008, on December 1, 2008 and February 26, 2009, the Company's Board of Directors approved restructuring plans impacting the Auction segment in North America, the U.K. and Continental Europe, as well as certain corporate departments. These restructuring plans (collectively, the 2008 Restructuring Plan) are the result of a strategic review of the Company's operations conducted by management between December 2008 and February 2009. The 2008 Restructuring Plan is resulting in a 15% decrease in global headcount, a reduction in the Company's selling activities in Amsterdam and the vacating of certain premises in connection with a reorganization of the Company's European sourcing network. As a result of the adoption of the 2008 Restructuring Plan, the Company recorded Restructuring Charges of \$4.3 million and \$5.7 million in the fourth quarter of 2008 and first quarter of 2009, respectively.





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The costs related to the 2008 Restructuring Plan are recorded in Restructuring Charges in the Company's Condensed Consolidated Income Statements and the liability related to the 2008 Restructuring Plan is recorded within Accounts Payable and Accrued Liabilities in the Company's Condensed Consolidated Balance Sheet. Almost the entire amount of the remaining cash expenditures related to the 2008 Restructuring Plan is expected to be made in the second quarter of 2009. Amounts charged to the restructuring liability and any related payments through March 31, 2009 were as follows:

	Severance and Termination Benefits	Other Costs	Total
Liability at December 31, 2008	\$ 4,312	\$	\$ 4,312
2009 charges	5,573	143	5,716
Cash payments	(4,599)	(39)	(4,638)
Foreign currency exchange rate changes	69	1	70
Balance at March 31, 2009	\$ 5,355	\$ 105	\$ 5,460

In March and April 2009, in response to the continuing downturn in the global economy and the international art market, management conducted a further strategic review of its operations and on April 27, 2009, the Executive Committee of Sotheby's Board of Directors approved another restructuring plan (the 2009 Restructuring Plan) impacting all areas of the Company's global operations with the goal of additional significant cost reductions to be achieved through a further 5% reduction in global headcount. The 2009 Restructuring Plan will result in employee-related restructuring charges of approximately \$5 million, which will be recognized primarily in the second quarter of 2009. Cash payments related to the 2009 Restructuring Plan are expected to be made principally in the second and third quarters of 2009.

### 9. Debt

**Bank Credit Facility** The Company has a senior secured credit agreement with an international syndicate of lenders arranged by Bank of America Securities N.A. (the BofA Credit Agreement) that expires on September 7, 2010.

The borrowing capacity available under the BofA Credit Agreement is limited to a borrowing base, which is generally equal to 100% of eligible loans (i.e., notes receivable and consignor advances) made by the Company in the U.S. and the U.K. plus 15% of the Company's net tangible assets, as defined by the BofA Credit Agreement. Borrowings under the BofA Credit Agreement are secured by substantially all of the non-real estate assets of the Company's subsidiaries in the U.S. and the U.K. Additionally, the BofA Credit Agreement contains financial covenants which limit capital expenditures and dividend payments and which require the Company to maintain certain quarterly interest and leverage ratios. The BofA Credit Agreement also has certain non-financial covenants and restrictions.

On February 4, 2009, as a result of the acceleration by RFR of the closing date of the Company's purchase of the York Property (see Note 5) and the significant auction guarantee losses incurred by the Company in the second half of 2008, the BofA Credit Agreement was amended to provide for the following:

An increase in the maximum consolidated leverage ratio (as defined in the BofA Credit Agreement) from 3.5 to 4.25 for the twelve months ended March 31, 2009, 4.75 for the twelve months ended June 30, 2009, 5.0 for the twelve months ended September 30, 2009 and 3.75 for the twelve months ended December 31, 2009. In the first quarter of 2010, the maximum leverage ratio reverts to 3.5 for the remaining term of the BofA Credit Agreement.

A one-time adjustment to the calculation of the consolidated leverage ratio to exclude \$53 million of auction guarantee losses incurred in the second half of 2008 from Consolidated EBITDA, as defined by the BofA Credit Agreement.

An increase of \$15 million (from \$10 million to \$25 million) in the amount of cash payments related to certain non-recurring expenses that may be excluded from the calculation of Consolidated EBITDA, as defined by the BofA Credit Agreement.

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An increase of \$20 million (from \$20 million to \$40 million) in the available capacity for cash payments to repurchase long-term debt.

An increase in the interest rate charged on outstanding borrowings to LIBOR plus a margin between 3.25% and 4.5%, determined by reference to the Company's leverage ratio. Prior to this amendment, the interest rate charged on outstanding borrowings was LIBOR plus 1.75%.

A reduction in the total borrowing capacity from \$300 million to \$250 million.

As a result of this amendment, the Company incurred fees of approximately \$2 million, which are being amortized to interest expense over the remaining term of the BofA Credit Agreement.

As of March 31, 2009 and December 31, 2008, there were no outstanding borrowings under the BofA Credit Agreement and the amount of unused borrowing capacity was \$250 million as of March 31, 2009. As of March 31, 2008, there were \$45 million in outstanding borrowings under the BofA Credit Agreement. For the three months ended March 31, 2008, the weighted average interest rate charged on outstanding borrowings under the BofA Credit Agreement was approximately 5.75%.

Management believes that the Company is in compliance with the financial and non-financial covenants and restrictions under the BofA Credit Agreement.

*Long-Term Debt* As of March 31, 2009 and December 31, 2008, long-term debt, net of unamortized discount, consisted of the following:

	March 31, 2009	December 31, 2008
	(Thousands of dollars)	
York Property mortgage	\$ 212,723	\$
Senior Notes	126,599	129,267
Convertible Notes	166,856	200,000
	<hr/>	<hr/>
Total	\$ 506,178	\$ 329,267
	<hr/>	<hr/>

(See below for a description of the York Property mortgage, the Senior Notes and the Convertible Notes.)

*York Property Mortgage* As discussed in Note 5 above, on February 6, 2009 the Company assumed an existing \$235 million mortgage loan in connection with the purchase of the York Property. The York Property mortgage matures on July 1, 2035, with an optional pre-payment date of July 1, 2015, and bears an annual rate of interest of approximately 5.6%, which increases subsequent to July 1, 2015. It is the Company's current intention to pre-pay the mortgage on or about July 1, 2015. In conjunction with the final accounting for the York Property purchase, the Company recorded the York Property mortgage obligation at its \$212.1 million fair value in the March 31, 2009 Condensed Consolidated Balance Sheet. The fair value of the York Property mortgage was calculated using a discounted cash flow approach based on a market rate of interest, which was estimated by management. The resulting \$22.9 million debt discount is being amortized to interest expense over the remaining expected term of the loan.

*Convertible Notes* On June 17, 2008, the Company issued \$200 million aggregate principal amount of 3.125% Convertible Senior Notes, due June 15, 2013 (the "Convertible Notes"). The net proceeds from the issuance of the Convertible Notes were approximately \$194.3 million, after deducting transaction costs. The Company may not redeem the Convertible Notes prior to their stated maturity date.

As of March 31, 2009, the Convertible Notes had a carrying value of \$166.9 million and a fair value of \$125.2 million based on a broker quoted price. As of December 31, 2008, the Convertible Notes had a carrying value of \$200 million. The reduction in the carrying value of the Convertible Notes between December 31, 2008 and March 31, 2009 is the result of the Company's adoption of Financial Accounting Standards Board (the "FASB") Staff Position ( "FSP") APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)". FSP APB 14-1 became effective for the Company as of January 1, 2009 and applies to convertible debt instruments that, by their stated terms, may be settled in cash (or other assets) upon conversion, including partial cash settlement, unless the embedded conversion option is required to be separately accounted for as a derivative under Statement of Financial Accounting Standards ( "SFAS") No. 133. FSP APB 14-1 requires the liability and equity components of convertible debt instruments within its scope to be separately accounted for in a manner that will reflect the entity's nonconvertible debt borrowing rate when interest expense is recognized in subsequent periods. The resulting equity component (the conversion option) is not remeasured as long as it continues to meet the conditions for equity classification in Emerging Issues Task Force ( "EITF") No. 00-19, "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock". Accordingly, on January 1, 2009, the Company recorded a debt discount of



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approximately \$35 million and an increase to Additional Paid-In Capital of approximately \$18 million (net of taxes) to reflect the conversion feature of the Convertible Notes. Also, the Company recorded a cumulative effect adjustment of approximately \$2 million (net of taxes) to the January 1, 2009 balance of Retained Earnings reflecting the amortization of the debt discount between the date that the Convertible Notes were issued and the date that FSP APB 14-1 was adopted. The remaining debt discount is being amortized over the remaining life of the Convertible Notes using the effective interest rate method. As a result of the recording of the debt discount, the Convertible Notes have an effective interest rate of 7.75%.

*Senior Notes* On June 17, 2008, the Company issued \$150 million aggregate principal amount of 7.75% Senior Notes (the "Senior Notes"), due June 15, 2015. The net proceeds from the issuance of the Senior Notes were approximately \$145.9 million, after deducting the initial purchasers' discounts and fees. The Senior Notes were issued at a discount and have an effective interest rate of 8%. Interest on the Senior Notes is payable semi-annually in cash on June 15 and December 15 of each year.

On December 23, 2008, the Company repurchased an aggregate principal amount of \$19 million of its Senior Notes for a purchase price of \$10.5 million (representing 56% of the aggregate principal amount repurchased). This repurchase resulted in a non-cash benefit of \$7.8 million, which was recognized in the Consolidated Income Statement for the year ended December 31, 2008.

On January 27, 2009, the Company repurchased an additional \$2.8 million of its Senior Notes for a purchase price of \$1.6 million (representing 59% of the aggregate principal amount repurchased). This repurchase resulted in a non-cash benefit of approximately \$1 million, which was recognized within Extinguishment of Debt in the Condensed Consolidated Income Statement for the three months ended March 31, 2009. As of March 31, 2009, the Senior Notes had a carrying value of \$126.6 million and a fair value of \$85.9 million based on a broker quoted price.

*Future Interest and Principal Payments* As of March 31, 2009, the aggregate future principal and interest payments due under the York Property mortgage, the Convertible Notes and the Senior Notes are as follows (in thousands of dollars):

April 2009 to March 2010	\$ 29,250
April 2010 to March 2011	31,225
April 2011 to March 2012	32,194
April 2012 to March 2013	32,194
April 2013 to March 2014	229,069
Thereafter	382,679
	<hr/>
Total future principal and interest payments	\$ 736,611
	<hr/>

*Interest Expense* For the three months ended March 31, 2009 and 2008, interest expense consisted of the following:

	Three Months Ended March 31,	
	2009	2008
	<hr/>	
	(Thousands of dollars)	
Senior secured credit facility:		
Interest expense on outstanding borrowings	\$ 406	\$ 90
Amortization of amendment and arrangement fees	348	184
Commitment fees	754	186
	<hr/>	<hr/>
Sub-total	754	460
	<hr/>	<hr/>
York Property capital lease obligation	1,657	4,390
York Property mortgage	2,526	
6.98% Notes (redeemed July 18, 2008)		1,744
Senior Notes	2,551	
Convertible Notes	3,211	
Amortization of debt issuance costs	398	

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Other interest expense	57	656
	<u>          </u>	<u>          </u>
Total interest expense	\$ 11,154	\$ 7,250
	<u>          </u>	<u>          </u>

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**10. Deferred Compensation Plan**

Through December 31, 2006, the Company had an unfunded deferred compensation plan, the Sotheby's, Inc. 2005 Benefit Equalization Plan (the "2005 BEP"), which was available to certain officers of the Company for whom contributions to its qualified defined contribution retirement plan for its U.S. employees were limited by Internal Revenue Service regulations. On December 7, 2006, the Company adopted the Sotheby's Deferred Compensation Plan (the "DCP"), effective January 1, 2007. The DCP replaced the 2005 BEP and its predecessor, the Sotheby's, Inc. 1988 Benefit Equalization Plan. The DCP incorporates best practice features of contemporary non-qualified plans, including providing participants with a broad menu of investment crediting options which track a portfolio of various deemed investment funds. Employee deferrals and Company contributions to the DCP are informally funded into a rabbi trust which provides benefit security by sheltering assets in the event of a change-in-control of the Company and certain other situations. DCP liabilities are financed through the trust using Company-owned variable life insurance, as well as other investments.

As of March 31, 2009, December 31, 2008 and March 31, 2008, the DCP liability totaled \$29 million, \$31.5 million and \$35.7 million, respectively, and the assets held in the rabbi trust totaled \$32.3 million, \$33.2 million and \$37.5 million, respectively. Changes in the DCP liability resulting from gains (which increase the DCP liability) and losses (which decrease the DCP liability) in deemed participant investments are recognized currently in the Condensed Consolidated Income Statements within Salaries and Related Costs. For the three months ended March 31, 2009 and 2008, net losses in deemed participant investments totaled \$1.0 million and \$0.9 million, respectively, thereby reducing Salaries and Related Costs by these amounts.

As of March 31, 2009, December 31, 2008 and March 31, 2008, trust assets included \$4.8 million, \$14.4 million and \$16.3 million, respectively of investments that are classified as trading securities and reflected at fair value in the Condensed Consolidated Balance Sheets within Trust Assets Related to Deferred Compensation Liability. As of March 31, 2009, December 31, 2008 and March 31, 2008, trust assets included \$27.5 million, \$18.8 million and \$21.2 million, respectively, in Company-owned variable life insurance, which is reflected at cash surrender value in the Condensed Consolidated Balance Sheets within Trust Assets Related to Deferred Compensation Liability.

Gains and losses resulting from changes in the fair value of the trading securities and the cash surrender value of the Company-owned variable life insurance are recognized currently in the Condensed Consolidated Income Statements within Other (Expense) Income, which is presented below Operating Income. For the three months ended March 31, 2009 and 2008, the Condensed Consolidated Income Statements include net losses of \$1.4 million and \$0.9 million, respectively within Other (Expense) Income resulting from decreases in the fair value of the trading securities and the cash surrender value of the Company-owned variable life insurance.

**11. Defined Benefit Pension Plan**

The Company sponsors a defined benefit pension plan covering most U.K. employees (the "U.K. Pension Plan"). Effective April 1, 2004, the U.K. Pension Plan was closed to new employees. From that date, a defined contribution plan was made available to new employees in the U.K.

In February 2008, the Company agreed with the Trustees of the U.K. Pension Plan to cease advance funding of future discretionary benefit increases to retirees. As a result, an updated actuarial valuation was prepared as of February 29, 2008 reflecting this change. On an annual basis, the Company, in consultation with the Trustees, determines an appropriate level of funding of discretionary benefit increases to retirees for that particular year depending on specific objective criteria related to the financial status of the Company and the U.K. Pension Plan. In addition to this change, a number of the other actuarial assumptions for the U.K. Pension Plan were updated to reflect the then current market conditions.

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For the three months ended March 31, 2009 and 2008, the components of net pension benefit related to the U.K. Pension Plan were:

	<b>Three Months Ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
	<b>(Thousands of dollars)</b>	
Service cost	\$ 884	\$ 1,442
Interest cost	2,834	4,294
Expected return on plan assets	(4,337)	(6,209)
Amortization of actuarial loss		78
Amortization of prior service cost	3	3
Net pension benefit	\$ (616)	\$ (392)

For the year ending December 31, 2009, prior service cost of approximately \$8 thousand, net of taxes, is expected to be recognized as a component of the net pension benefit for the year. Accordingly, Accumulated Other Comprehensive (Loss) Income will be reduced by this amount.

In 2009, the Company expects to contribute approximately \$3.1 million to the U.K. Pension Plan, of which \$0.8 million has been contributed as of March 31, 2009.

### **12. Commitments and Contingencies**

*Employment Arrangements* As of March 31, 2009, the Company had employment arrangements with certain senior employees, which expire at various points between June 2009 and February 2012. Such arrangements provide, among other benefits, for minimum salary levels and for incentive compensation under the Company's incentive compensation programs which are payable only if specified Company and individual goals are attained. Additionally, certain of these arrangements provide annual equity grants, the accelerated vesting of certain equity grants, severance payments, other cash compensation and continuation of benefits upon termination of employment under certain circumstances. The aggregate remaining commitment for salaries related to these employment arrangements, excluding any participation in the Company's incentive compensation programs and equity grants, was approximately \$13.9 million as of March 31, 2009.

*Lending Commitments* The Company enters into legally binding arrangements to lend, primarily on a collateralized basis and subject to certain limitations and conditions, to potential consignors and other individuals who have collections of fine art or other objects. Unfunded commitments to extend additional credit were \$2.7 million at March 31, 2009, of which \$1.0 million was committed to an employee of the Company.

*Legal Actions* The Company is involved from time to time in claims, proceedings and litigation, including the matters described below:

*Sotheby's Inc. v. Halsey Minor* is an action commenced by a subsidiary of the Company in September 2008 in the U.S. District Court for the Southern District of New York, seeking to collect approximately \$18 million for three paintings that Mr. Minor purchased in auctions conducted by Sotheby's in the spring of 2008. Mr. Minor filed a counterclaim in that action alleging that Sotheby's had failed to disclose that the consignor of one of those paintings had an outstanding loan from Sotheby's and asserting that the sale should, therefore, be rescinded or the price of the painting reduced. The counterclaim also asserted breaches of fiduciary duties arising from alleged art consulting advice provided to Mr. Minor by a Sotheby's employee. In October 2008 Mr. Minor commenced a separate action in the U.S. District Court for the Northern District of California seeking recovery for alleged losses on behalf of a purported class of purchasers of properties that were subject to alleged undisclosed loans from Sotheby's. The California action that Mr. Minor had commenced against Sotheby's has been dismissed. In April 2009 Mr. Minor filed a motion in the New York action seeking to amend his answer and counterclaim to (i) broaden his rescission claim to cover an additional painting (ii) add a claim for damages and (iii) seek injunctive relief. The Company will be opposing that motion and, in addition, moving for summary judgment against certain of Mr. Minor's claims. While it is not possible to predict the outcome of litigation, management believes that there are meritorious defenses to the claims asserted in the counterclaim to the New York action and that they will not have a material adverse effect on the Company's

consolidated results of operations, financial condition and/or cash flows. This counterclaim is being vigorously defended.



*Italian Antitrust Matter* In October 2008, the Italian Antitrust Authority commenced an investigation of Italian auction houses and an Italian auction house trade association seeking evidence of practices that reduce competition, particularly in respect of the sale of modest value works of art. The Company's subsidiary, Sotheby's Italia S.r.l., has been contacted by the Italian Antitrust Authority and is cooperating fully with the investigation. While it is not possible to predict the outcome of this investigation, management does not believe that it will have a material adverse effect on the Company's consolidated results of operations, financial condition and/or cash flows.

The Company becomes involved in various other claims and lawsuits incidental to the ordinary course of its business. Management does not believe that the outcome of any of these pending claims or proceedings will have a material adverse effect on the Company's consolidated results of operations, financial condition and/or cash flows.

*Noortman Master Paintings* On June 7, 2006, the Company entered into a sale and purchase agreement (the "Purchase Agreement") with Arcimboldo S.A. ("Arcimboldo") pursuant to which the Company acquired all of the issued and outstanding shares of capital stock of NMP. Pursuant to the Purchase Agreement, the Company paid initial consideration (the "Initial Consideration") in the form of 1,946,849 shares of Sotheby's Common Stock. If NMP fails to achieve a minimum level of financial performance during the five years following the closing of the transaction, up to 20% of the Initial Consideration will be transferred back to the Company.

In addition to the Initial Consideration, an additional 486,712 shares of Sotheby's Common Stock (the "Additional Consideration") was issued and placed in escrow, to be released only if NMP achieves certain targeted performance and service criteria specified in the Purchase Agreement during the five years following the closing of the transaction. Based on the closing price of Sotheby's Common Stock on the New York Stock Exchange of \$11.11 per share on April 28, 2009, the Additional Consideration had a fair value of approximately \$5.4 million. The Additional Consideration is being held in escrow pursuant to an escrow agreement, among the parties to the Purchase Agreement and LaSalle Bank N.A., dated June 7, 2006.

Additionally, the Company acquired NMP subject to a \$12.5 million (\$16.1 million) long-term non-interest bearing note payable to Arcimboldo over a period of three years. As of the date of acquisition, the present value of the note payable to Arcimboldo was approximately \$11.3 million (\$14.6 million). The \$1.2 million (\$1.5 million) discount on the note payable is being amortized to Interest Expense over the note's three-year term. The remaining payment of \$4.2 million (approximately \$5.5 million) under the note payable is due on June 7, 2009 and represents the carrying value recorded in the March 31, 2009 Condensed Consolidated Balance Sheet within Accounts Payable and Accrued Liabilities.

(See Notes 9 and 13 for other commitments. See Notes 13 and 17 for other contingencies.)

### **13. Auction Guarantees**

From time to time in the ordinary course of its business, the Company will guarantee to consignors a minimum price in connection with the sale of property at auction (an "auction guarantee"). In the event that the property sells for less than the minimum guaranteed price, the Company must perform under the auction guarantee by funding the difference between the sale price at auction and the amount of the auction guarantee. If the property does not sell, the amount of the guarantee must be paid, but the Company has the right to recover such amount through the future sale of the property. In some cases, the sale proceeds ultimately realized by the Company exceed the amount of any losses previously recognized on the auction guarantee. Additionally, the Company is generally entitled to a share of excess proceeds if the property under the auction guarantee sells above a minimum price. In addition, the Company is obligated under the terms of certain auction guarantees to advance a portion of the guaranteed amount prior to the auction. In certain situations, the Company reduces its financial exposure under auction guarantees through auction commission sharing arrangements with partners. The Company's counterparties to these risk sharing arrangements are typically major international art dealers or major art collectors. The Company could be exposed to credit-related losses in the event of nonperformance by these counterparties.

Under the terms of one auction guarantee where the Company incurred and recorded losses in the second and third quarters of 2008, the Company has the right to receive future auction consignments beginning in 2009 to recoup up to \$5 million of the losses incurred. The Company has not recorded any benefit with respect to this gain contingency but will do so if and when the gain contingency is realized.

As of March 31, 2009, the Company had outstanding auction guarantees totaling \$6.9 million, with the related property having pre-sale low and high estimates (1) of \$6.7 million and \$9.7 million, respectively. The Company's financial exposure under these auction guarantees was reduced by \$6.5 million as a result of a risk sharing arrangement with an

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unaffiliated partner. As of March 31, 2009, \$0.3 million of the guaranteed amount had been advanced by the Company and was recorded within Notes Receivable and Consignor Advances in the Condensed Consolidated Balance Sheet (see Note 4). As of March 31, 2009, Accounts Payable and Accrued Liabilities included an accrued loss of \$0.2 million related to an auction guarantee that was outstanding as of that date. The property related to the auction guarantees outstanding as of March 31, 2009 was sold in April 2009.

As of December 31, 2008 and March 31, 2008, the carrying amount of the liability representing the estimated fair value of the Company's obligation to perform under its auction guarantees was approximately \$0.2 million and \$7.1 million, respectively, and was reflected in the Condensed Consolidated Balance Sheets within Accounts Payable and Accrued Liabilities.

(1) Pre-sale estimates are not always accurate predictions of auction sale results or the fair value of the guaranteed property.

### 14. Comprehensive (Loss) Income

The Company's comprehensive (loss) income includes the net loss for the period, as well as other comprehensive (loss) income, which consists of the change in the foreign currency translation adjustment account and credits related to the amortization of prior service cost and actuarial gains from the Company's U.K. Pension Plan (net of taxes) during the period. For the three months ended March 31, 2009 and 2008, comprehensive (loss) income is as follows:

	<b>Three Months Ended March 31,</b>	
	<b>2009</b>	<b>2008</b>
	<b>(Thousands of dollars)</b>	
Net loss	\$ (34,492)	\$ (12,395)
Foreign currency exchange rate (loss) gain	(10,734)	15,306
Actuarial gains related to the U.K. Pension Plan, net of taxes		38,920
Amortization of prior service cost and actuarial losses related to the U.K. Pension Plan, net of taxes	2	60
Comprehensive (loss) income	\$ (45,224)	\$ 41,891

### 15. Share-Based Payments, Dividends and Shareholders' Equity

**Stock Compensation Expense** For the three months ended March 31, 2009 and 2008, the Company recorded stock compensation expense related to restricted stock and stock options of \$6.5 million (\$4.2 million, after tax) and \$8.4 million (\$5.3 million, after tax), respectively.

**Stock Options** Stock options issued pursuant to the Sotheby's 1997 Stock Option Plan (the "Stock Option Plan") are exercisable into authorized but unissued shares of Common Stock. Stock options generally expire ten years after the date of grant and generally vest and become exercisable ratably after each of the first, second, third, fourth and fifth years following the date of grant. Stock options vest immediately upon a change in control of the Company (as defined in the plan document for the Stock Option Plan, as amended). The fair value of stock option grants, if any, is estimated using a Black-Scholes option valuation model, which utilizes assumptions for:

**Expected life (estimated period of time outstanding):** The expected life is estimated using historical exercise behavior taking into consideration the vesting period for each grant.

**Risk-free rate of return:** The risk-free rate of return is based on the available yield for U.S. Treasury securities with a maturity that approximates the expected life of the stock option grant.

**Expected volatility:** The expected volatility is based on historic volatility for a period approximately equal to the expected life of the stock option grant.

**Dividend yield:** Dividend yield is the expected rate of dividends to be paid throughout the expected life of the stock option grant.



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As of March 31, 2009, 0.5 million shares of Common Stock were available for the issuance of new stock option grants under the Stock Option Plan. No stock options were granted or exercised during the three months ended March 31, 2009.

The table below provides statistics for the Company's stock options as of March 31, 2009 (shares and aggregate intrinsic value in thousands):

	Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term
Outstanding at January 1, 2009	935	\$ 16.74	
Canceled			
Expired			
Exercised			
Outstanding at March 31, 2009	935	\$ 16.74	2.8
Exercisable at March 31, 2009	935	\$ 16.74	2.8

As of March 31, 2009, substantially all of the Company's stock options outstanding had exercise prices higher than the closing stock price of the Company's Common Stock on that day. As of March 31, 2009, outstanding stock options had an intrinsic value of less than \$0.1 million.

The total intrinsic value for stock options exercised during the three months ended March 31, 2008 was \$0.1 million.

For the three months ended March 31, 2008, the amount of cash received from the exercise of stock options was approximately \$0.2 million.

**Restricted Stock and Restricted Stock Units** In February 2003, the Company's Compensation Committee of the Board of Directors approved the adoption of the Restricted Stock Plan, effective May 1, 2003. The Restricted Stock Plan was approved by a vote of shareholders on April 29, 2003. The Restricted Stock Plan was amended on November 7, 2005 to conform the plan to the Company's capital structure following a recapitalization transaction that was completed on September 7, 2005. The Restricted Stock Plan was further amended, effective February 1, 2009, to become the Sotheby's Restricted Stock Unit Plan (the "Restricted Stock Unit Plan"), whereby awards granted under the Restricted Stock Unit Plan may be in the form of Restricted Stock Units ("RSUs"), rather than unvested shares of common stock ("Restricted Stock"). The award of RSUs in lieu of Restricted Stock shares offers certain tax advantages and flexibility to recipients.

In making awards under the Restricted Stock Unit Plan, the Compensation Committee takes into account the nature of the services rendered by such employees, their present and potential contributions to the Company's success, and such other factors as the Compensation Committee in its discretion deem relevant.

Restricted Stock shares and RSUs granted pursuant to the Restricted Stock Unit Plan generally vest ratably after each of the first, second, third and fourth years following the date of grant; however, Restricted Stock shares issued in connection with the Sotheby's Executive Bonus Plan (the "EBP") through 2008 vest ratably over a three-year period and shares issued pursuant to certain employment arrangements vest over three and five-year periods, subject to the achievement of certain Company net income or share price targets, as well as continued employment during the vesting periods. Prior to vesting, holders of Restricted Stock shares have voting rights and receive dividends if any, while holders of RSUs do not have voting rights and have the right to receive dividend equivalents. Restricted Stock shares and RSUs may not be sold, assigned, transferred, pledged or otherwise encumbered until they vest. As of March 31, 2009, 1.9 million shares remained available for future grants of Restricted Stock and RSUs.

The value of any awards granted pursuant to the Restricted Stock Unit Plan is generally determined based on the closing price of the Company's Common Stock on the business day immediately prior to the date of grant. Subsequent to the date of grant, stock compensation expense is amortized to Salaries and Related Costs over the corresponding graded vesting period.

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Stock compensation expense is also recognized for the value of future Restricted Stock and RSU grants that are contractually guaranteed according to the terms of certain employment arrangements. The guaranteed value of such future grants is amortized over a period beginning on the effective date of the respective employment arrangement and through the final legal vesting date of the grant.

On April 1, 2006, in conjunction with his employment arrangement and in an effort to encourage and reward the growth of shareholder value, the Company granted William F. Ruprecht, the Company's President and Chief Executive Officer, a one time award of 300,000 shares of Restricted Stock that will only vest for Mr. Ruprecht at the end of the third and fifth years of his employment arrangement, and only if certain Company net income or share price targets are achieved as of December 31, 2008 and/or December 31, 2010. The three-year net income target was achieved on December 31, 2008. Accordingly, 180,000 of these Restricted Stock shares will vest on May 9, 2009. In the first quarter of 2009, management determined that the achievement of the five-year net income target for the remaining 120,000 Restricted Stock shares is not probable.

Also in conjunction with his employment arrangement, beginning in 2007, Mr. Ruprecht is entitled to an annual award under the Restricted Stock Unit Plan, subject to agreed annual minimum (\$1.4 million) and maximum (\$2.2 million) levels, the value of which is determined at the discretion of the Compensation Committee. Pursuant to this provision of his employment arrangement, Mr. Ruprecht received the following awards:

57,277 Restricted Stock shares granted on February 9, 2007 with a fair value of \$2.2 million.

71,267 Restricted Stock shares granted on February 10, 2008 with a fair value of \$2.2 million.

168,868 RSU's granted on February 11, 2009 with a fair value of \$1.4 million.

In conjunction with employment arrangements entered into with certain senior executives in the third quarter of 2006, the Company granted 427,531 shares of Restricted Stock that will only vest at the end of the third and/or fifth years of their employment arrangements, and only if certain objective Company net income or share price targets are achieved as of June 30, 2009 and June 30, 2011. It is not expected that the net income targets will be achieved on either of the respective vesting dates.

In February 2009, the Compensation Committee approved the issuance of the following Restricted Stock Unit awards, which will vest ratably after each of the first, second, third and fourth years following the date of grant:

709,655 RSU's with a fair value of \$5.9 million related to the Company's incentive compensation program.

192,407 RSU's with a fair value of \$1.6 million related to executive employment arrangements, including 168,878 RSU's with a fair value of \$1.4 million issued to Mr. Ruprecht, as discussed above.

86,208 RSU's with a value of \$0.7 million issued at the discretion of the Compensation Committee.

Changes in the number of outstanding Restricted Stock shares and RSU's during the three months ended March 31, 2009 were as follows (shares in thousands):

	<b>Restricted Shares and RSU's</b>	<b>Weighted Average Grant Date Fair Value</b>
Outstanding at January 1, 2009	2,537	\$ 31.36
Granted	988	\$ 8.28
Vested	(605)	\$ 30.52
Outstanding at March 31, 2009	2,920	\$ 23.72

The total fair value of Restricted Stock shares that vested during the three months ended March 31, 2009 and 2008 was \$5.4 million and \$18.2 million, respectively, based on the closing stock price on the dates the shares vested. For the three months ended March 31, 2009, the Company recorded \$3.5 million of tax deficiencies against excess tax benefits previously recorded in Additional Paid-in Capital as result of the vesting of Restricted Stock shares at prices substantially lower than the grant date prices of such shares.

As of March 31, 2009, unrecognized compensation expense related to the unvested portion of the Company's stock-based compensation was \$27.2 million. This compensation expense is expected to be recognized over a weighted-average period of approximately 2.5 years. The

Company does not capitalize any compensation cost related to share-based compensation awards to employees.

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**Dividends** On February 26, 2009, the Company's Board of Directors declared a quarterly dividend on its common stock of \$0.15 per share (approximately \$10.2 million), paid on March 16, 2009 to shareholders of record as of March 9, 2009.

On April 27, 2009, the Executive Committee of Sotheby's Board of Directors approved a reduction in the indicative annual dividend rate from \$0.60 per share to \$0.20 per share, a 67% reduction. Accordingly, on May 7, 2009 the Company's Board of Directors declared a quarterly dividend on its common stock of \$0.05 per share (approximately \$3.4 million), to be paid on June 15, 2009 to shareholders of record as of June 1, 2009.

**Common Stock and Additional Paid-in Capital Restatement** On June 30, 2006, Sotheby's Holdings, Inc., a Michigan corporation ( Sotheby's Michigan ), completed a reincorporation into the State of Delaware (the Reincorporation ). The Reincorporation was completed by means of a merger of Sotheby's Michigan with and into Sotheby's Delaware, Inc., a Delaware corporation ( Sotheby's Delaware ) and a wholly-owned subsidiary of Sotheby's Michigan incorporated for the purpose of effecting the Reincorporation, with Sotheby's Delaware being the surviving corporation. Sotheby's Delaware was renamed Sotheby's upon completion of the merger.

In conjunction with the Reincorporation, each outstanding share of Class A Limited Voting Common Stock, \$0.10 par value, of Sotheby's Michigan ( Sotheby's Michigan Stock ) was converted into one share of Common Stock, \$0.01 par value, of Sotheby's Delaware ( Sotheby's Delaware Stock ). As a result, holders of Sotheby's Michigan Stock became holders of Sotheby's Delaware Stock, and their rights as holders thereof became governed by the General Corporation Law of the State of Delaware and the Certificate of Incorporation and By-Laws of Sotheby's Delaware.

As detailed in the table below, the Company has restated its previously reported balances of Common Stock and Additional Paid-in Capital as of December 31, 2008 and March 31, 2008 to reflect the correct \$0.01 per share par value of Sotheby's Delaware Stock. Previously, Common Stock and Additional Paid-in Capital were incorrectly recorded on the basis of a \$0.10 per share par value.

December 31, 2008			
	Originally Reported	Adjustment	Restated Amount
(Thousands of dollars)			
Shareholders' Equity:			
Common Stock, \$0.01 par value	\$ 6,718	\$ (6,046)	\$ 672
Additional paid-in capital	272,694	6,046	278,740
Retained earnings	325,478		325,478
Accumulated other comprehensive (loss)	(51,228)		(51,228)
Total Shareholders' Equity	\$ 553,662	\$	\$ 553,662

March 31, 2008			
	Originally Reported	Adjustment	Restated Amount
(Thousands of dollars)			
Shareholders' Equity:			
Common Stock, \$0.01 par value	\$ 6,726	\$ (6,053)	\$ 673
Additional paid-in capital	251,958	6,053	258,011
Retained earnings	315,240		315,240
Accumulated other comprehensive income	64,379		64,379
Total Shareholders' Equity	\$ 638,303	\$	\$ 638,303

The adjustments to the December 31, 2008 and March 31, 2008 balances of Common Stock and Additional Paid-in Capital do not impact the Company's Consolidated Income Statements or Consolidated Statements of Cash Flows for the restated periods, nor do these adjustments impact the previously reported balances of assets and liabilities in the Company's Consolidated Balance Sheets as of December 31, 2008 and March 31, 2008.

**16. Derivative Financial Instruments**

The Company adopted SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities-an amendment of FASB Statement No. 133 effective January 1, 2009. This standard requires certain disclosures regarding derivative instruments.

In most cases, the Company utilizes forward exchange contracts to hedge cash flow exposures related to foreign currency risks, which primarily arise from short-term foreign currency denominated intercompany balances and, to a lesser



extent, foreign currency denominated client-related balances. Such forward exchange contracts are typically short-term with settlement dates less than one year from their inception. Additionally, in limited circumstances, Sotheby's will purchase foreign currency option contracts to hedge the foreign currency risk associated with amounts payable to consignors as a result of the sale of property at auction.

Exposures related to the Company's foreign currency risks are centrally managed by its global treasury function. The Company's outstanding forward exchange contracts and foreign currency option contracts, if any, are not designated as hedging instruments under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, and are recorded in the Condensed Consolidated Balance Sheets at their fair values. Changes in the fair value of these derivative financial instruments are recognized in the Condensed Consolidated Income Statements within Other Income (Expense).

At March 31, 2009, the Company had \$139 million of notional value forward exchange and foreign currency option contracts outstanding. Notional amounts do not quantify risk or represent assets or liabilities of the Company, but are used in the calculation of cash settlements under such contracts. The Company is exposed to credit-related losses in the event of nonperformance by the counterparties to its forward exchange and foreign currency option contracts, but does not expect any counterparties to fail to meet their obligations given their high short-term (A1/P1) credit ratings.

As of March 31, 2009 and December 31, 2008 the Condensed Consolidated Balance Sheets included liabilities of \$0.9 million and \$2.6 million, respectively, recorded within Accounts Payable and Accrued Liabilities reflecting the aggregate fair value of the Company's outstanding derivative instruments on that date. As of March 31, 2008, the Condensed Consolidated Balance Sheets included an asset of \$5.4 million recorded within Prepaid Expenses and Other Current Assets reflecting the aggregate fair value of the Company's outstanding derivative instruments on that date.

#### **17. Uncertain Tax Positions**

As of March 31, 2009, the Company's liability for unrecognized tax benefits was \$44.1 million, representing an increase of \$0.5 million when compared to December 31, 2008. As of March 31, 2008, the Company's liability for unrecognized tax benefits was \$23.8 million.

As of March 31, 2009, December 31, 2008 and March 31, 2008, the total amount of unrecognized tax benefits that, if recognized, would favorably affect the Company's effective tax rate is \$33.7 million, \$33.6 million and \$19.3 million, respectively.

The Company believes it is reasonably possible that a decrease of \$3.2 million in the balance of the unrecognized tax benefit can occur within 12 months of the December 31, 2008 balance sheet date as a result of an expected settlement of a currently ongoing tax audit by the U.S. federal government. The Company anticipates that this audit may be completed within the next 12 months.

The Company is subject to taxation in the U.S. and various state and foreign jurisdictions. The Company's tax years are open for audit for federal purposes from 1998, for New York State from 2004, for New York City from 2002, and for California from 2002. The Company's foreign subsidiaries file income tax returns in the countries in which they have operations. Also still open to examination by foreign tax authorities are Hong Kong for 1998 and from 2003, and the United Kingdom from 2005.

The Company recognizes interest and penalties related to unrecognized tax benefits as a component of income tax expense. The Company's accrual for such interest and penalties increased by \$0.2 million for the three months ended March 31, 2009.

The Company's policy is to record interest expense related to sales, value added and other taxes as Interest Expense in the Consolidated Income Statements. Penalties related to such taxes are recorded as General and Administrative Expenses in the Consolidated Income Statements. Interest expense and penalties related to income taxes are recorded as a component of Income Tax Expense (Benefit) in the Consolidated Income Statements.

#### **18. Fair Value Measurements**

As of January 1, 2008, the Company adopted SFAS No. 157, Fair Value Measurements, which, among other requirements, requires enhanced disclosures about financial assets and liabilities that are measured and reported at fair value. Additionally, SFAS No. 157 provides a single definition of fair value and establishes a hierarchical disclosure framework that prioritizes and ranks the level of market price observability used in measuring assets and liabilities at fair value.

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In October 2008, the FASB issued FSP No. 157-3, Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active, which further illustrates key considerations in determining the fair value of a financial asset in an inactive market. FSP 157-3 became effective on October 10, 2008 and is applicable to all periods for which financial statements have not yet been issued. Management has adopted FSP 157-3 and applied its guidance, as applicable.

Assets and liabilities measured and reported at fair value are classified and disclosed according to one of the following categories:

**Level 1** Quoted prices are available in active markets for identical assets or liabilities as of the reporting date. Level 1 inputs generally provide the most reliable evidence of fair value.

**Level 2** Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value may be determined through the use of models or other valuation methodologies.

**Level 3** Pricing inputs are unobservable for the asset or liability and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require significant management judgment or estimation.

Certain of the Company's financial assets and liabilities are reported at fair value. The table below provides fair value measurement information for such assets and liabilities as of March 31, 2009.

	Fair Value Measurements Using:			
	Total Fair Value	Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Assets:</b>				
Trust assets related to the deferred compensation liability*	\$ 30,153	\$ 1	\$ 30,152	\$
<b>Liabilities:</b>				
Foreign currency forward exchange contracts	\$ 898	\$	\$ 898	\$
Deferred compensation liability	\$ 29,021	\$	\$ 29,021	\$

\* The Trust assets related to the deferred compensation liability in the table above do not include the cash surrender value of insurance contracts within Company-owned life insurance policies (\$2.2 million as of March 31, 2009), as these contracts are not considered to be financial instruments for the purposes of this disclosure.

### Level 1 Fair Value Measurements

*Trust assets related to the deferred compensation liability (the Trust)* The fair values of certain mutual funds investments held by the Trust are based on quoted market prices.

### Level 2 Fair Value Measurements

*Foreign currency forward exchange contracts* The fair value of foreign currency forward exchange contracts is based on referenced market rates.

*Trust assets related to the deferred compensation liability* Trust assets include investments in certain mutual funds that invest in highly liquid, short-term investments that are valued at amortized cost, which approximates fair value. Trust assets also include investments held within Company-owned variable life insurance policies, the fair value of which is based upon the prices of comparable publicly traded mutual funds. Trust assets also include insurance contracts within Company-owned life insurance policies, the fair value of which is stated in the underlying contract.

*Deferred compensation liability* The Company's deferred compensation liability reflects the Company's obligation to plan participants. The fair value of this obligation is based upon the value of the underlying participant investments, which are based upon the prices of comparable publicly traded mutual funds.



**19. Recently Issued Accounting Standards**

In December 2008, the FASB issued FSP No. FAS 132(R)-1, *Employers' Disclosures about Post Retirement Benefit Plan Assets*. This FSP amends SFAS No. 132(R) and requires expanded disclosures about plan assets in an employer's defined benefit pension or other post-retirement plans. The expanded disclosures require information to be provided on how investment decisions are made, the major categories of plan assets, input and valuation techniques used to measure fair value of plan assets and concentrations of risk with plan assets. Although earlier application is permitted, this FSP is not required to be applied by the Company until its annual report for the year ending December 31, 2009. The new disclosure requirements do not apply to interim financial statements. Management is evaluating the impact of adopting this FSP on the Company's consolidated financial statements.

In April 2009, the FASB issued FSP FAS 107-1 and APB 28-1, *Interim Disclosures about Fair Value of Financial Instruments*, which requires publicly traded companies to disclose the fair value and related carrying amounts of its financial instruments periods in interim and annual reporting, as well as the methods and significant assumptions used to estimate fair value and any changes to such methods and assumptions. This standard is effective for the Company in the second quarter of 2009. Management is evaluating the impact of this standard on its current disclosures of its financial instruments.

**ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Seasonality**

The worldwide art auction market has two principal selling seasons, which generally occur in the second and fourth quarters of the year. Accordingly, Sotheby's (or together with its subsidiaries, unless the context otherwise requires, the Company) auction business is seasonal, with peak revenues and operating income generally occurring in those quarters. Consequently, first and third quarter results have historically reflected lower Net Auction Sales (as defined below under Key Performance Indicators) when compared to the second and fourth quarters and, typically, a net loss due to the fixed nature of many of Sotheby's operating expenses. (See Note 2 of Notes to Condensed Consolidated Financial Statements.)

**RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED MARCH 31, 2009 AND 2008**

This discussion should be read in conjunction with Note 3 (Segment Reporting) of Notes to Condensed Consolidated Financial Statements.

**Overview**

As a result of the seasonality of the Auction segment's business, first quarter results typically reflect a net loss. In the first quarter of 2009, Sotheby's reported a net loss of (\$34.5) million compared to a net loss of (\$12.4) million in the first quarter of 2008. The decline in Sotheby's results is due to a \$476 million, or 71%, decrease in Net Auction Sales attributable to a continuing downturn in the international art market. Partially offsetting the impact of the substantial decrease in Net Auction Sales is a 41% improvement in auction commission margin, as well as a \$37.5 million, or 25%, decrease in expenses attributable to an array of factors, including management's cost reduction initiatives, a lower volume of Sotheby's auction offerings and favorable changes in foreign currency exchange rates.

A more detailed discussion of each of the significant factors impacting Sotheby's results for the three months ended March 31, 2009 is provided below.

**Outlook**

The international art market has significantly declined from the peak levels experienced prior to 2009. In particular, the markets for Impressionist and Contemporary Art, which had experienced substantial growth from 2004 to 2007, have been significantly impacted by this downturn and are not expected to approach recent peaks in the near term. As a result, the level of consignments for Sotheby's major spring sales in the second quarter of 2009 is substantially lower than for the same sales in the second quarter of 2008. Accordingly, Sotheby's operating results for the three and six months ended June 30, 2009 are expected to be significantly unfavorable, when compared to the results achieved for the same periods in 2008.

Due to the downturn in the global economy and international art market, on December 1, 2008 and February 26, 2009, the Company's Board of Directors approved restructuring plans impacting the Auction segment in North America, the U.K. and Continental Europe, as well as certain corporate departments. These restructuring plans (collectively, the 2008 Restructuring Plan) are the result of a strategic review of Sotheby's operations conducted by management between December 2008 and February 2009. The 2008 Restructuring Plan is resulting in a 15% decrease in global headcount, a reduction in Sotheby's selling activities in Amsterdam and the vacating of certain premises in connection with a reorganization of Sotheby's European sourcing network. As a result of the adoption of the 2008 Restructuring Plan, the Company recorded Restructuring Charges of \$4.3 million and \$5.7 million in the fourth quarter of 2008 and the first quarter of 2009, respectively.

In March and April 2009, in response to the continuing downturn in the global economy and the international art market, management conducted a further strategic review of its operations and on April 27, 2009, the Executive Committee of Sotheby's Board of Directors approved another restructuring plan (the 2009 Restructuring Plan) impacting all areas of Sotheby's global operations with the goal of additional significant cost reductions to be achieved through a further 5% reduction in global headcount. The 2009 Restructuring Plan will result in employee-related restructuring charges of approximately \$5 million, which will be recognized primarily in the second quarter of 2009.

In total, the 2008 Restructuring Plan and 2009 Restructuring Plan will result in aggregate annual cost savings of approximately \$28 million. Of this amount, approximately \$16 million is expected to be realized in 2009, almost entirely due to the headcount reductions.

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In addition to the 2008 Restructuring Plan and 2009 Restructuring Plan, management is implementing a number of other cost savings initiatives impacting all areas of expense. For example, management is implementing pay reductions for certain staff, unpaid furloughs for employees in most operating locations and a reduction in U.S. pension contributions. As a result of management's cost savings initiatives (including the 2008 Restructuring Plan and 2009 Restructuring Plan), management expects to achieve aggregate cost savings of approximately \$160 million in 2009 versus 2008, to be achieved in direct cost of services, marketing expenses, salaries and related costs and general and administrative expenses. A portion of the savings is the result of favorable changes in foreign exchange rates versus 2008 and a lower expected volume of auction sales.

(See statement on Forward Looking Statements.)

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## Results of Operations for the Three Months Ended March 31, 2009 and 2008

Sotheby's results for the three months ended March 31, 2009 and 2008 are summarized below (in thousands of dollars):

	Three Months Ended March 31,		Favorable/(Unfavorable)	
	2009	2008	\$ Change	% Change
<b>Revenues:</b>				
Auction and related revenues	\$ 45,978	\$ 107,938	\$ (61,960)	(57.4)%
Finance revenues	2,419	3,512	(1,093)	(31.1)%
Dealer revenues	4,746	16,685	(11,939)	(71.6)%
License fee revenues	779	591	188	31.8%
Other revenues	506	535	(29)	(5.4)%
<b>Total revenues</b>	<b>54,428</b>	<b>129,261</b>	<b>(74,833)</b>	<b>(57.9)%</b>
<b>Expenses **</b>	<b>110,219</b>	<b>147,671</b>	<b>37,452</b>	<b>25.4%</b>
Operating loss	(55,791)	(18,410)	(37,381)	*
Net interest expense	(9,554)	(5,338)	(4,216)	(79.0)%
Other (expense) income	(1,348)	2,623	(3,971)	*
Loss before taxes	(66,693)	(21,125)	(45,568)	*
Equity in (losses) earnings of investees, net of taxes	(151)	1,237	(1,388)	*
Income tax benefit	(32,352)	(7,493)	24,859	*
<b>Net loss</b>	<b>\$ (34,492)</b>	<b>\$ (12,395)</b>	<b>\$ (22,097)</b>	<b>*</b>
<b>Key performance indicators:</b>				
Aggregate Auction Sales (a)	\$ 236,945	\$ 781,549	\$ (544,604)	(69.7)%
Net Auction Sales (b)	\$ 199,654	\$ 675,684	\$ (476,030)	(70.5)%
Private Sales (c)	\$ 64,806	\$ 114,437	\$ (49,631)	(43.4)%
Consolidated Sales (d)	\$ 306,497	\$ 912,671	\$ (606,174)	(66.4)%
Auction commission margin (e)	19.2%	13.6%	N/A	41.2%
Average loan portfolio (f)	\$ 157,738	\$ 170,105	\$ (12,367)	(7.3)%

### Legend:

\* Represents a change in excess of 100%.

\*\* Expenses for the three months ended March 31, 2009 include restructuring charges of \$5.7 million.

(a) Represents the hammer (sale) price of property sold at auction plus buyer's premium.

(b) Represents the hammer (sale) price of property sold at auction.

(c) Represents the total purchase price of property sold in private sales brokered by Sotheby's.

(d) Consolidated Sales is equal to the sum of Aggregate Auction Sales, Private Sales and Dealer revenues.

(e) Represents total auction commission revenues as a percentage of Net Auction Sales.

(f) Represents the average loan portfolio of Sotheby's Finance segment.

## Impact of Changes in Foreign Currency Exchange Rates

For the three months ended March 31, 2009, changes in foreign currency exchange rates had a net favorable impact of approximately \$5.7 million on Sotheby's results, when compared to the same period in the prior year, as detailed in the table below (in thousands of dollars):

Three Months Ended March 31, 2009	Favorable / (Unfavorable)
Total revenues	\$ (8,588)
Total expenses	13,853
Operating loss	5,265
Net interest expense and other	483
Impact of changes in foreign currency exchange rates	\$ 5,748

## Revenues

For the three months ended March 31, 2009 and 2008, revenues consisted of the following (in thousands of dollars):

Three Months Ended March 31	2009	2008	Favorable/(Unfavorable)	
			\$ Change	% Change
Auction and related revenues:				
Auction commission revenues	\$ 38,422	\$ 92,219	\$ (53,797)	(58.3)%
Auction expense recoveries	876	1,425	(549)	(38.5)%
Private sale commissions	4,767	11,184	(6,417)	(57.4)%
Principal activities	(850)	(1,638)	788	48.1%
Catalogue subscription revenues	1,273	1,756	(483)	(27.5)%
Other	1,490	2,992	(1,502)	(50.2)%
Total auction and related revenues	45,978	107,938	(61,960)	(57.4)%
Other revenues:				
Finance revenues	2,419	3,512	(1,093)	(31.1)%
Dealer revenues	4,746	16,685	(11,939)	(71.6)%
License fee revenues	779	591	188	31.8%
Other	506	535	(29)	(5.4)%
Total other revenues	8,450	21,323	(12,873)	(60.4)%
Total revenues	\$ 54,428	\$ 129,261	\$ (74,833)	(57.9)%

## Auction and Related Revenues

For the three months ended March 31, 2009, auction and related revenues decreased \$62 million, or 57%, when compared to the same period in the prior year, principally due to lower auction commission revenues, and, to a much lesser extent, lower private sale commissions. Also impacting the comparison of auction and related revenues to the prior period are changes in foreign currency exchange rates, which contributed approximately \$7.9 million to the decrease.

**Auction Commission Revenues** For the three months ended March 31, 2009, auction commission revenues decreased \$53.8 million, or 58%, when compared to the same period in the prior year, principally due to a \$476 million, or 71%, decrease in Net Auction Sales, partially offset by a 41% improvement in auction commission margin. See Net Auction Sales and Auction Commission Margin below for a discussion of



these key performance indicators.

*Net Auction Sales* For the three months ended March 31, 2009, Net Auction Sales decreased \$476 million, or 71%, when compared to the same period in the prior year. The remainder of the decrease in Net Auction Sales is largely due to the downturn in the international art market that began in September of 2008, which has resulted in fewer consignments, lower sell through rates and decreased average selling prices. Specifically, the decline in first quarter Net Auction Sales is due to the following factors:

A \$342.9 million, or 75%, decrease in the winter Impressionist and Contemporary Art sales held in London, as significantly fewer works were offered and sold at these auctions in February 2009, when compared to the prior period.

The (RED) charity auction held in New York in February 2008, which totaled \$37.9 million in Net Auction Sales. There was no comparable charitable auction conducted in the first quarter of 2009.

The discontinuation of Chinese Contemporary Art sales in New York, which totaled \$19.2 million in March, 2008. These sales will be consolidated into the Company's Hong Kong sales beginning in the second quarter of 2009.

A \$9 million, or 13%, decrease in sales of Old Master Paintings.

During the current period, Net Auction Sales decreased approximately \$35.5 million as a result of changes in foreign currency exchange rates.

The overall decrease in Net Auction Sales was minimally offset by Sotheby's first ever sales conducted in Doha, Qatar, which were held in March 2009 and totaled \$15.3 million.

*Auction Commission Margin* Auction commission margin represents total auction commission revenues as a percentage of Net Auction Sales. Typically, auction commission margins are higher for lower value works of art or collections, while higher valued property earns lower margins. In certain situations, auction commission margins are adversely impacted by arrangements whereby auction commissions are shared with consignors or with Sotheby's partners in auction guarantees. In such situations, in an effort to reduce its financial exposure under auction guarantees, Sotheby's may: (a) share auction commissions with consignors in order to secure high value consignments without issuing auction guarantees and/or (b) enter into risk and reward sharing arrangements with unaffiliated partners whereby Sotheby's reduces its financial exposure under an auction guarantee in exchange for sharing the auction commission. Additionally, Sotheby's may also share auction commissions with a consignor as part of an auction guarantee, typically in exchange for a portion of the hammer (sale) price in excess of a negotiated amount.

Partly as a result of reduced auction commission margins in early 2008, Sotheby's implemented a buyer's premium rate increase that became effective on June 1, 2008. In salesrooms in the U.S., the buyer's premium became 25% on the first \$50,000 of hammer (sale) price; 20% on the portion of hammer price above \$50,000 up to and including \$1 million; and 12% on any remaining amount above \$1 million. Generally, in foreign salesrooms, these U.S. dollar thresholds were translated into an appropriate fixed local currency amount. For auction sales conducted through May 31, 2008, the buyer's premium charged was generally 25% of the hammer price on the first \$20,000, 20% of the hammer price above \$20,000 up to and including \$500,000 and 12% of any remaining amount over \$500,000.

As detailed in the table above under Key Performance Indicators, for the three months ended March 31, 2009, auction commission margin increased approximately 41% (from 13.6% to 19.2%), when compared to the same period in the prior year. The increase in auction commission margin versus the prior year is influenced by the following factors:

A change in sales mix, as a substantially lower portion of Net Auction Sales in 2009 was at the high-end of Sotheby's business where auction commission margins are traditionally lower. Furthermore, auction commission margin in the first quarter of 2008 was negatively impacted by sales from the (RED) charity auction, as Sotheby's auction commissions for this sale were donated to the United Nations Foundation. There was no equivalent auction conducted in the first quarter of 2009.

A significant decrease in the use of auction guarantees and related risk reduction arrangements and strategies in response to the downturn in the international art market, as well as the current uncertain and challenging economic environment. As discussed above, when management employs such risk reduction arrangements and strategies, Sotheby's shares its auction commissions with consignors or with its partners in auction guarantees.

The impact of the increased buyer's premium rate structure that became effective in June 2008, as outlined above.

*Private Sale Commissions* The level of private sale commissions earned by Sotheby's can vary significantly from period to period. For the three months ended March 31, 2009, private sale commissions decreased \$6.4 million, or 57%, primarily due to a lower volume of high-end private sales in the current period, reflecting the downturn in the international art market.

**Finance Revenues**

For the three months ended March 31, 2009, Finance revenues decreased \$1.1 million, or 31%, when compared to the same period in the prior year, principally due to lower benchmark interest rates earned on the loan portfolio and a 7% decrease in the average loan portfolio balance (from \$170.1 million to \$157.7 million). (Note: For the purposes of Management's Discussion and Analysis, Finance revenues are presented on a consolidated basis and do not include intercompany revenues earned by the Finance segment from Sotheby's Auction segment, which are eliminated in consolidation. See Note 3 of Notes to Condensed Consolidated Financial Statements.)

**Dealer Segment Results**

Dealer revenues consist of revenues earned from the sale of property held by Noortman Master Paintings, an art dealer based in The Netherlands, and objects purchased by Sotheby's for investment purposes, as well as Sotheby's share of gains resulting from the sale of property purchased by art dealers through unsecured loans from Sotheby's. Dealer cost of sales includes the net book value of Dealer inventory sold during the period and any writedowns to the carrying value of Dealer inventory. The table below summarizes revenues, cost of sales and (loss) profit for the Dealer segment for the three months ended March 31, 2009 and 2008 (in thousands of dollars):

Three Months Ended March 31	2009	2008	Favorable/(Unfavorable)	
			\$ Change	% Change
Dealer revenues	\$ 4,746	\$ 16,685	\$ (11,939)	(71.6)%
Dealer cost of sales	(8,666)	(15,918)	7,252	45.6%
Dealer (loss) profit	\$ (3,920)	\$ 767	\$ (4,687)	*

Legend:

\* Represents a change in excess of 100%.

The unfavorable comparison of Dealer segment results to the prior year is primarily attributable to \$3.5 million in Dealer inventory writedowns, representing an increase of \$1.5 million from the prior year, as well as the \$1.5 million profit earned on the sale of an individual painting in the first quarter of 2008, for which there was no comparable sale in the current period.

**Expenses**

For the three months ended March 31, 2009 and 2008, expenses consisted of the following (in thousands of dollars):

Three Months Ended March 31	2009	2008	Favorable / (Unfavorable)	
			\$ Change	% Change
Direct costs of services	\$ 9,160	\$ 13,557	\$ 4,397	32.4%
Dealer cost of sales	8,666	15,918	7,252	45.6%
Marketing expenses	2,913	5,349	2,436	45.5%
Salaries and related costs	47,960	61,171	13,211	21.6%
General and administrative expenses	30,432	45,464	15,032	33.1%
Depreciation and amortization expense	5,372	6,212	840	13.5%
Restructuring charges	5,716		(5,716)	N/A
Total expenses	\$ 110,219	\$ 147,671	\$ 37,452	25.4%

**Direct Costs of Services**

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Direct costs of services consists largely of sale specific marketing costs such as auction catalogue production and distribution expenses, sale advertising and promotion expenses and traveling exhibition costs. Also included in direct costs of services are sale-related shipping expenses. The level of direct costs incurred in any period is generally dependent upon the volume and composition of Sotheby's auction offerings. For example, direct costs attributable to single-owner or other high-value collections are typically higher than those associated with standard various-owner sales, mainly due to higher promotional costs for catalogues, special events and traveling exhibitions, as well as higher shipping expenses.

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For the three months ended March 31, 2009, direct costs of services decreased \$4.4 million, or 32%, when compared to the same period in the prior year. This decrease is consistent with the substantially lower level of auction offerings and Net Auction Sales in the current period, as well as management's cost reduction efforts. The comparison of direct costs of services to the prior period is also favorably impacted by \$1 million in costs related to the promotion of the (RED) charity auction in February 2008, for which there was no comparable event in the current period, as well as changes in foreign currency exchange rates, which contributed approximately \$0.9 million to the overall decrease.

Partially offsetting the overall decrease in direct costs of services is \$3.3 million in costs incurred to promote Sotheby's first ever auctions conducted in Doha, Qatar in March of 2009 as part of Sotheby's continued efforts to expand its presence in emerging markets.

Management will continue in its cost containment efforts addressing direct costs of services in 2009, especially with regards to the costs to produce and distribute catalogues. (See statement on Forward Looking Statements.)

### Marketing Expenses

Marketing expenses are costs related to the promotion of the Sotheby's brand and consist of the cost of corporate marketing activities (including the cost of client service initiatives) and the cost of strategic sponsorships of cultural institutions.

For the three months ended March 31, 2009, marketing expenses decreased by \$2.4 million, or 46%, when compared to the prior period primarily as a result of management's efforts to reduce discretionary spending.

### Salaries and Related Costs

For the three months ended March 31, 2009 and 2008, salaries and related costs consisted of the following (in thousands of dollars):

Three months ended March 31	2009	2008	Favorable / (Unfavorable)	
			\$ Change	% Change
Full-time salaries	\$ 30,784	\$ 35,693	\$ 4,909	13.8%
Employee benefits	2,417	4,977	2,560	51.4%
Payroll taxes	4,007	5,598	1,591	28.4%
Incentive compensation expense	1,578	2,908	1,330	45.7%
Stock compensation expense	6,537	8,175	1,638	20.0%
Other *	2,637	3,820	1,183	31.0%
<b>Total salaries and related costs</b>	<b>\$ 47,960</b>	<b>\$ 61,171</b>	<b>\$ 13,211</b>	<b>21.6%</b>

#### Legend:

\* Principally includes the cost of temporary labor and overtime.

For the three months ended March 31, 2009, salaries and related costs decreased \$13.2 million, or 22%, when compared to the same period in the prior year. This decrease is principally due to lower levels of full-time salaries, employee benefits, payroll taxes, stock compensation and incentive compensation. Also significantly impacting the comparison of salaries and related costs to the prior period are changes in foreign currency exchange rates, which contributed approximately \$6.2 million to the overall decrease.

See discussion below for an explanation of the significant factors contributing to the overall decrease in salaries and related costs. Also, see Restructuring Plan and Related Charges below for information on expected future savings in salaries and related costs.

**Full-Time Salaries** For the three months ended March 31, 2009, full-time salaries decreased \$4.9 million, or 14%, when compared to the prior period almost entirely due to changes in foreign currency exchange rates (approximately \$4.3 million), and to a lesser extent, the impact of headcount reductions resulting from the implementation of Sotheby's restructuring plans (see Restructuring Plans and Related Charges below).

**Employee Benefits** Employee benefits include the cost of Sotheby's retirement plans and its health and welfare programs, as well as employee severance costs (excluding severance costs related to the restructuring plans discussed below).



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Sotheby's material retirement plans include a defined benefit pension plan covering most of its U.K. employees and defined contribution and deferred compensation plans for its U.S. employees. Generally, the level of employee benefit costs is dependent upon headcount and compensation levels, as well as Sotheby's financial performance. Additionally, expenses related to the U.K. Pension Plan are significantly influenced by interest rates, investment performance in the debt and equity markets and actuarial assumptions. Furthermore, costs related to the Sotheby's Deferred Compensation Plan (or the "DCP") vary directly with the performance of various participant deemed investment funds.

For the three months ended March 31, 2009, employee benefit costs decreased \$2.6 million, or 51%, when compared to the prior period. This decrease is primarily attributable to the following factors:

\$1.3 million in non-restructuring related employee severance costs incurred in the first quarter of 2008, which were not repeated in the first quarter of 2009.

\$0.3 million in profit-sharing accruals in the first quarter of 2008 related to Sotheby's U.S. defined contribution and deferred compensation plans. At the time, these accruals were consistent with management's profitability projections for the year ended December 31, 2008. No profit-sharing costs were accrued in the first quarter of 2009.

A \$0.2 million increase in the net pension benefit related to the Company's defined benefit pension plan in the U.K. (the "U.K. Pension Plan"), resulting in a net pension benefit of \$0.6 million for the three months ended March 31, 2009. This increase is attributable to differences in the assumptions used to determine the net pension benefit in the periods. Specifically, in the first quarter of 2008, the assumptions used in deriving the net pension benefit did not reflect the full quarterly impact of Sotheby's agreement with the Trustees of the U.K. Pension Plan to cease the advance funding of future discretionary increases to retirees as of February 29, 2008.

Various smaller decreases as a result of restructuring-related headcount reductions initiated in the fourth quarter of 2008 and the first quarter of 2009. (See "Restructuring Plans and Related Charges" below for additional information on the cost savings initiatives being implemented by management.)

For the year ended December 31, 2009, the net pension benefit related to the U.K. Pension Plan is expected to decrease by approximately \$0.8 million when compared to 2008, primarily as a result of the changes in the assumptions for the expected long-term rate of return (7.4% for 2009, as compared to 8.3% for 2008) and the discount rate (6.0% for 2009, as compared to 6.3% for 2008). (See statement on Forward Looking Statements.)

*Stock Compensation Expense* For the three months ended March 31, 2009, stock compensation expense decreased \$1.6 million, or 20%, when compared to the prior period. This decrease is principally due to a substantially lower value of restricted stock awarded to employees in February 2009 as a result of the Company's lower profitability in 2008 when compared to 2007. For the year ending December 31, 2009, stock compensation expense is expected to decrease approximately \$10 million, or 32%, when compared to 2008.

*Incentive Compensation Expense* For the three months year ended March 31, 2009, accrued incentive compensation expense decreased \$1.3 million, or 46%, when compared to the same period in the prior year, primarily due to a lower level of private sale commission revenue.

### General and Administrative Expenses

For the three months ended March 31, 2009, general and administrative expenses decreased \$15 million, or 33%, when compared to the prior period. In the first quarter of 2009, general and administrative expenses decreased approximately \$3.6 million as a result of changes in foreign currency exchange rates. The remainder of the overall decrease is primarily attributable to the following factors:

A \$4.1 million, or 26%, decrease in professional fees, partially due to a \$1.5 million decrease in costs associated with Sotheby's outsourced tax compliance function, as well as a lower level of consulting fees, which is primarily the result of management's cost reduction initiatives.

A \$3.3 million, or 43%, decrease in travel and entertainment costs due to a lower level of travel in pursuit of business getting opportunities, as well as management's cost reduction initiatives.

A \$2.5 million decrease in bad debt expense, primarily as a result of better than expected collection efforts during the first quarter of 2009.

A \$0.8 million decrease in client goodwill gestures, authenticity claims and other litigation-related matters.

Management will continue in its cost containment efforts addressing general and administrative expenses in 2009, especially with regards to travel and entertainment costs and professional fees. (See statement on Forward Looking Statements.)

### **Restructuring Plans and Related Charges**

Due to the downturn in the global economy and international art market that began in September 2008, on December 1, 2008 and February 26, 2009, Sotheby's Board of Directors approved restructuring plans impacting the Auction segment in North America, the U.K. and Continental Europe, as well as certain corporate departments. These restructuring plans (collectively, the 2008 Restructuring Plan) are the result of a strategic review of Sotheby's operations conducted by management between December 2008 and February 2009. The 2008 Restructuring Plan is resulting in a 15% decrease in global headcount, a reduction in Sotheby's selling activities in Amsterdam and the vacating of certain premises in connection with a reorganization of Sotheby's European sourcing network. As a result of the adoption of the 2008 Restructuring Plan, Sotheby's recorded Restructuring Charges of \$4.3 million and \$5.7 million in the fourth quarter of 2008 and first quarter of 2009, respectively. Sotheby's expects to incur facilities-related restructuring charges of approximately \$1.1 million in the fourth quarter of 2009 related to the 2008 Restructuring Plan.

In March and April 2009, in response to the continuing downturn in the global economy and the international art market, management conducted a further strategic review of its operations and on April 27, 2009, the Executive Committee of Sotheby's Board of Directors approved another restructuring plan (the 2009 Restructuring Plan) impacting all areas of Sotheby's global operations with the goal of additional significant cost reductions to be achieved through a further 5% reduction in global headcount. The 2009 Restructuring Plan will result in employee-related restructuring charges of approximately \$5 million, which will be recognized primarily in the second quarter of 2009.

In total, the 2008 Restructuring Plan and 2009 Restructuring Plan will result in aggregate annual cost savings of approximately \$28 million, with approximately \$24 million resulting from headcount reductions and \$4 million resulting from the vacating of certain premises in Europe. Of these amounts, approximately \$16 million is expected to be realized in 2009 almost entirely due to the headcount reductions. The overall cost savings expected to be achieved as a result of the 2008 Restructuring Plan and 2009 Restructuring Plan is expected to be partially offset by a decrease in gross profit (i.e., auction commission revenues less direct costs of sales) of approximately \$4 million as a result of the reduction in Sotheby's selling activities in Amsterdam.

In addition to the 2008 Restructuring Plan and 2009 Restructuring Plan, management is implementing a number of other cost savings initiatives impacting all areas of expense. For example, management is implementing pay reductions for certain staff, unpaid furloughs for employees in most operating locations and a reduction in U.S. pension contributions. As a result of management's cost savings initiatives (including the 2008 Restructuring Plan and 2009 Restructuring Plan), management expects to achieve aggregate cost savings of approximately \$160 million in 2009 versus 2008, to be achieved in direct cost of services, marketing expenses, salaries and related costs and general and administrative expenses. A portion of the savings is the result of favorable changes in foreign exchange rates versus 2008 and a lower expected volume of auction sales.

(See statement on Forward Looking Statements.)

### **Net Interest Expense**

For the three months ended March 31, 2009, net interest expense increased \$4.2 million, or 79%, when compared to the prior year primarily due to the incremental interest expense related to the Convertible Notes and Senior Notes issued on June 17, 2008 (see Liquidity and Capital Resources below), as well as lower interest income which was a result of lower average balances of cash and short-term investments and lower interest rates earned on these balances. The lower average balances of cash and short-term investments are the result of the decrease in Sotheby's operating results in the current period and the \$85 million payment made in February 2009 for the purchase of the York Property (see York Property below). The overall increase in net interest expense is partially offset by \$0.8 million in interest income recognized in the first quarter of 2009 related to a previously delinquent client account that was determined to be collectible, for which there was no comparable event in the prior year.



## Extinguishment of Debt

On January 27, 2009, Sotheby's repurchased \$2.8 million of its 7.75% Senior Notes for a purchase price of \$1.6 million (representing 59% of the aggregate principal amount repurchased). This repurchase resulted in a non-cash benefit of approximately \$1.1 million, which was recognized in the first quarter of 2009.

## Other (Expense) Income

For the three months ended March 31, 2009, Sotheby's results include other expense of \$2.4 million, as compared to other income of \$2.6 million in the first quarter of 2008, which included an unrealized gain of \$4.1 million related to the change in fair value of a foreign currency option contract during that period.

## Income Tax Benefit

Sotheby's effective income tax benefit rate for the first quarter of 2009 is 48.5%. During the first quarter of 2009, Sotheby's recognized income tax expense of \$15.6 million principally attributable to the recording of a valuation allowance related to certain state and local deferred tax assets, as described below, which reduced the effective income tax benefit rate by approximately 23% for the quarter. As a result, Sotheby's effective tax benefit rate, excluding discrete items, for the first quarter of 2009 is approximately 77.1%, compared to approximately 35% in the first quarter of 2008. The comparison of the effective tax benefit rate between periods is significantly influenced by the level and mix of earnings and losses by taxing jurisdictions, as well as by foreign tax rate differentials.

As discussed above, in the first quarter of 2009, Sotheby's recognized income tax expense of \$15.6 million principally attributable to the recording of a valuation allowance related to certain state and local deferred tax assets. The recording of this valuation allowance is the result of management's determination that it is not more likely than not that certain state and local deferred tax assets will be realized. Accordingly, Sotheby's recorded a full valuation allowance of \$15.6 million against these net deferred tax assets.

Quarterly tax expense (benefit) is calculated using an estimated annual effective tax rate for the period using actual historical information and forward-looking estimates. The estimated annual effective tax rate will fluctuate due to changes in forecasted annual pre-tax income; changes in the jurisdictional mix of forecasted pre-tax income and changes to actual or forecasted permanent book to tax differences (i.e., non-deductible expenses). Furthermore, the effective tax rate may fluctuate as the result of positive or negative changes to the valuation allowance for net deferred tax assets and the impact of future tax settlements with state, federal or foreign tax authorities; or impacts from tax law changes (such changes would be recorded discretely in the quarter in which they occur). Management identifies items which are unusual and non-recurring in nature and treat these as discrete events. The tax effect of discrete items is booked entirely in the quarter in which the discrete event occurs. As a result of these circumstances, and due to potential changes in Sotheby's period to period results, significant fluctuations in Sotheby's effective tax rate and respective tax provisions or benefits over the next several quarters may occur.

## FINANCIAL CONDITION AS OF MARCH 31, 2009

This discussion should be read in conjunction with Sotheby's Condensed Consolidated Statements of Cash Flows (see Part I, Item 1, Financial Statements). For the three months ended March 31, 2009, total cash and cash equivalents decreased approximately \$225 million to \$28.5 million primarily due to the factors discussed below.

*Cash Used by Operating Activities* Net cash used by operating activities of \$165.4 million for the three months ended March 31, 2009 is principally the result of the following elements:

A \$54.5 million decrease in accounts payable and accrued liabilities.

A \$49 million decrease in the net amounts owed to clients principally due to the timing of when auction sales occurred and settled.

A net loss of \$34.5 million in the current period.

*Cash Used by Investing Activities* Net cash used by investing activities of \$47.1 million for the three months ended March 31, 2009 is principally due to the \$85 million payment made in conjunction with the York Property purchase in February 2009 (see York Property below) and the funding of other capital expenditures (\$4.1 million). These cash outflows are partially offset by a \$21.9 million decrease in restricted cash and a \$22.1 million decrease in client loans.

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*Cash Used by Financing Activities* Net cash used by financing activities of \$11.9 million for the three months ended March 31, 2009 is principally due to \$10.2 million in dividend payments in March 2009 and \$1.6 million in repurchases of 7.75% Senior Notes in January 2009.

*Non-Cash Investing and Financing Activities* On February 6, 2009, Sotheby's purchased the York Property, financed in part through the assumption of an existing \$235 million mortgage. (See York Property below.)

### SHARES OUTSTANDING

Management expects weighted average diluted shares outstanding for the three and six months ended June 30, 2009 to total approximately 66 million. (See statement on Forward Looking Statements.)

### YORK PROPERTY

On February 7, 2003, Sotheby's sold the land and building located at 1334 York Avenue, New York, N.Y. (the York Property) to an affiliate of RFR Holding Corp. (or RFR). The York Property is home to the Company's sole North American auction salesroom and its principal North American exhibition space. In conjunction with this sale, the Company leased the York Property back from RFR for an initial 20-year term, with options for Sotheby's to extend the lease for two additional 10-year terms. The resulting lease was accounted for as a capital lease, with the related asset being amortized over the initial 20-year lease term.

On January 11, 2008, Sotheby's entered into a contract to reacquire the York Property from RFR for a purchase price of \$370 million (the Purchase and Sale Agreement). Sotheby's also agreed to give the principals of RFR certain terms for future sales of works of art at Sotheby's auctions. Management has estimated the value of these terms to be approximately \$3.8 million. The sale of the York Property was originally scheduled to take place on July 1, 2009, subject to RFR's right under the Purchase and Sale Agreement to accelerate the closing to an earlier date. On November 21, 2008, RFR exercised its right to accelerate the closing, which occurred on February 6, 2009. Appraisals of the York Property were performed in January 2009, which confirmed that the value of the York Property was approximately \$390 million.

Sotheby's financed the \$370 million purchase price through an initial \$50 million cash payment made in conjunction with the signing of the Purchase and Sale Agreement on January 11, 2008, an \$85 million cash payment made at closing on February 6, 2009 and the assumption of an existing \$235 million mortgage on the York Property. The mortgage loan matures on July 1, 2035, with an optional pre-payment date of July 1, 2015, and bears an annual rate of interest of approximately 5.6%, which increases subsequent to July 1, 2015. It is Sotheby's current intention to pre-pay the mortgage on or about July 1, 2015. In conjunction with the assumption of the York Property mortgage, Sotheby's paid fees of \$2.4 million, which are being amortized to interest expense over the remaining expected term of the loan.

In conjunction with the final accounting for the York Property purchase, Sotheby's recorded the York Property mortgage obligation at its \$212.1 million fair value in the March 31, 2009 Condensed Consolidated Balance Sheet. The fair value of the York Property mortgage was calculated using a discounted cash flow approach based on a market rate of interest, which was estimated by management. The resulting \$22.9 million debt discount is being amortized to interest expense over the remaining expected term of the loan. For the year ending December 31, 2009, interest expense related to the York Property mortgage is expected to be approximately \$15 million, which includes approximately \$3 million in non-cash charges related to the amortization of the debt discount discussed above. (See statement on Forward Looking Statements.)

As a result of the closing of the transaction on February 6, 2009, the existing York Property capital lease obligation of \$167 million, which had an effective interest rate of 10.4%, and the related \$122 million net capital lease asset, as well as a \$16 million deferred gain related to the sale of the York Property in 2003 were derecognized and the net effect was deducted from the cost of the York Property recorded in Sotheby's Condensed Consolidated Balance Sheet. Accordingly, the land and building acquired was recorded in the Condensed Consolidated Balance Sheet at an initial carrying value of approximately \$292.3 million, calculated as follows (in thousands of dollars):

Fair value of York Property mortgage	\$ 212,130
Cash payments (including direct transaction costs)	137,480
Fair value of consignment terms	3,750
Derecognition of net capital lease obligation	(45,171)
Derecognition of deferred gain	(15,894)
Initial carrying value of York Property	\$ 292,295

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Appraisals of the York Property were performed in January 2009, which confirmed that the value of the York Property was approximately \$390 million as of that date.

Sotheby's reported in its Annual Report on Form 10-K for the year ended December 31, 2008 that, in 2009, net savings in depreciation expense and interest expense related to the York Property would be approximately \$2 million and \$4 million, respectively, when compared to the prior year. However, as discussed above, in conjunction with the final accounting for the York Property purchase, the related mortgage was recorded at its \$212 million fair value, rather than its \$235 million face value. The resulting \$22.9 million debt discount was deducted from the cost of the York Property and is being amortized to interest expense over the remaining expected term of the loan. Consequently, management has updated its projections and now expects net decreases in depreciation expense and interest expense related to the York Property of approximately \$3.3 million and \$0.8 million, respectively, for 2009 as compared to 2008. The expected net decrease in depreciation expense when compared to 2008 is principally the result of the difference between depreciable lives of the purchased York Property building and the derecognized York Property capital lease asset. The expected net decrease in interest expense is principally the result of the lower effective interest rate associated with the assumed York Property mortgage obligation (8%) when compared to the derecognized York Property capital lease obligation (10.4%). (See statement on Forward Looking Statements.)

### CONTRACTUAL OBLIGATIONS AND COMMITMENTS

The following table summarizes Sotheby's material contractual obligations and commitments as of March 31, 2009:

	Payments Due by Period				
	Total	Less Than One Year	1 to 3 Years	3 to 5 Years	After 5 Years
(Thousands of dollars)					
<u>York Property Mortgage (1)</u>					
Principal	\$ 235,000	\$	\$ 5,094	\$ 6,783	\$ 223,123
Interest	80,628	13,061	25,945	25,225	16,397
Sub-total	315,628	13,061	31,039	32,008	239,520
<u>Unsecured debt (2)</u>					
Principal payments	328,250			200,000	128,250
Interest payments	92,733	16,189	32,380	29,255	14,909
Sub-total	420,983	16,189	32,380	229,255	143,159
<u>Other commitments:</u>					
Operating lease obligations (3)	96,944	14,712	22,128	15,362	44,742
Note payable to Arcimboldo (4)	5,514	5,514			
Employment arrangements (5)	13,929	5,167	8,762		
Uncertain tax positions (6)					
Sub-total	116,387	25,393	30,890	15,362	44,742
Total	\$ 852,998	\$ 54,643	\$ 94,309	\$ 276,625	\$ 427,421

- (1) Represents the outstanding principal and monthly interest payments due on the York Property mortgage. The York Property mortgage matures on July 1, 2035, with an optional pre-payment date of July 1, 2015, and bears an annual interest rate of approximately 5.6%, which increases subsequent to July 1, 2015. It is Sotheby's current intention to pre-pay the mortgage on or about July 1, 2015.

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- (2) Represents the aggregate outstanding principal and semi-annual interest payments due on Sotheby's 3.125% Convertible Notes, due June 15, 2013 (the Convertible Notes) and 7.75% Senior Notes, due June 15, 2015 (the Senior Notes). (See Note 9 of Notes to Condensed Consolidated Financial Statements for additional information on the Convertible Notes and the Senior Notes.)
- (3) Represents rental payments due under Sotheby's operating lease obligations.
- (4) Represents the remaining payment due under the sale and purchase agreement related to the acquisition of Noortman Master Paintings.
- (5) Represents the remaining commitment for future salaries and other cash compensation related to employment arrangements with certain senior employees, which expire at various points between June 2009 and February 2012, excluding incentive compensation and equity grants. Such arrangements provide, among other benefits, for minimum salary levels and for incentive compensation under Sotheby's incentive compensation programs which is payable only if specified Company and individual goals are attained. Additionally, certain of these arrangements provide for annual equity grants, the accelerated vesting of certain equity grants, severance payments and continuation of benefits upon termination of employment under certain circumstances.
- (6) Sotheby's liability for uncertain tax positions that would be settled by cash payments to the respective taxing authorities is \$16.5 million, which is classified as long-term in the March 31, 2009 Condensed Consolidated Balance Sheet. This amount is excluded from the contractual obligations table above as management is unable to make reliable estimates of the period of settlement with the respective taxing authorities. (See Note 17 of Notes to Condensed Consolidated Financial Statements for more detailed information on uncertain tax positions.)

## OFF-BALANCE SHEET ARRANGEMENTS

### **Auction Guarantees**

From time to time in the ordinary course of its business, Sotheby's will guarantee to consignors a minimum price in connection with the sale of property at auction (an auction guarantee). In the event that the property sells for less than the minimum guaranteed price, Sotheby's must perform under the auction guarantee by funding the difference between the sale price at auction and the amount of the auction guarantee. If the property does not sell, the amount of the guarantee must be paid, but Sotheby's has the right to recover such amount through the future sale of the property. In some cases, the sale proceeds ultimately realized by Sotheby's exceed the amount of any losses previously recognized on the auction guarantee. Additionally, Sotheby's is generally entitled to a share of excess proceeds if the property under the auction guarantee sells above a minimum price. In addition, Sotheby's is obligated under the terms of certain auction guarantees to advance a portion of the guaranteed amount prior to the auction. In certain situations, Sotheby's reduces its financial exposure under auction guarantees through auction commission sharing arrangements with partners. Sotheby's counterparties to these risk sharing arrangements are typically major international art dealers or major art collectors. Sotheby's could be exposed to credit-related losses in the event of nonperformance by these counterparties.

Under the terms of one auction guarantee where Sotheby's incurred and recorded losses in the second and third quarters of 2008, Sotheby's has the right to receive future auction consignments beginning in 2009 to recoup up to \$5 million of the losses incurred. Sotheby's has not recorded any benefit with respect to this gain contingency but will do so once the gain contingency is realized.

As of March 31, 2009, Sotheby's had outstanding auction guarantees totaling \$6.9 million, with the related property having pre-sale low and high estimates (1) of \$6.7 million and \$9.7 million, respectively. Sotheby's financial exposure under these auction guarantees was substantially reduced by \$6.5 million as a result of a risk sharing arrangement with an unaffiliated partner. As of March 31, 2009, \$0.3 million of the guaranteed amount had been advanced by Sotheby's and was recorded within Notes Receivable and Consignor Advances in the Condensed Consolidated Balance Sheet (see Note 4). As of March 31, 2009, Accounts Payable and Accrued Liabilities included an accrued loss of \$0.2 million for a guarantee loss related to an auction guarantee that was outstanding as of that date. The property related to the auction guarantees outstanding as of March 31, 2009 was sold in April 2009.

As of December 31, 2008 and March 31, 2008, the carrying amount of the liability representing the estimated fair value of the Company's obligation to perform under its auction guarantees was approximately \$0.2 million and \$7.1 million, respectively, and was reflected in the Condensed Consolidated Balance Sheets within Accounts Payable and Accrued Liabilities.

As of April 28, 2009, Sotheby's had outstanding auction guarantees totaling \$5 million, with the related property having pre-sale low and high estimates (1) of \$5 million and \$6.5 million, respectively. Sotheby's financial exposure under these auction guarantees is entirely eliminated as a result of risk sharing arrangements with unaffiliated partners. All of the property related to such auction guarantees is being offered at auctions in May 2009. As of April 28, 2009, \$5 million of the guaranteed amount had been advanced by Sotheby's and will be recorded within Notes Receivable and Consignor Advances.

In response to the downturn in the international art market that began in September 2008, as well as the current uncertain and challenging economic environment, Sotheby's has substantially reduced its use of auction guarantees for sales occurring to date in 2009 when compared to the comparable sales occurring in 2008. Sotheby's expects to continue to significantly limit its use of auction guarantees for the foreseeable future. (See statement on Forward Looking Statements.)

(1) Pre-sale estimates are not always accurate predictions of auction sale results or the fair value of the guaranteed property.

### **Lending Commitments**

Sotheby's enters into legally binding arrangements to lend, primarily on a collateralized basis and subject to certain limitations and conditions, to potential consignors and other individuals who have collections of fine art or other objects. Unfunded commitments to extend additional credit were \$2.7 million at March 31, 2009, of which \$1.0 million is committed to an employee of Sotheby's.

## DERIVATIVE FINANCIAL INSTRUMENTS

In most cases, Sotheby's utilizes forward exchange contracts to hedge cash flow exposures related to foreign currency risks, which primarily arise from short-term foreign currency denominated intercompany balances and, to a lesser extent, foreign currency denominated client-related balances. Such forward exchange contracts are typically short-term with settlement dates less than one year from their inception. Additionally, in limited circumstances, Sotheby's will purchase foreign currency option contracts to hedge the foreign currency risk associated with amounts payable to consignors as a result of the sale of property at auction.

Exposures related to Sotheby's foreign currency risks are centrally managed by its global treasury function. Sotheby's outstanding forward exchange contracts and foreign currency option contracts, if any, are not designated as hedging instruments under Statement of Financial Accounting Standards (or, SFAS) No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, and are recorded in the Condensed Consolidated Balance Sheets at their fair values (see Note 18 of Notes to Condensed Consolidated Financial Statements). Changes in the fair value of these derivative financial instruments are recognized in the Condensed Consolidated Income Statements within Other Income (Expense).

At March 31, 2009, Sotheby's had \$139 million of notional value forward exchange and foreign currency option contracts outstanding. Notional amounts do not quantify risk or represent assets or liabilities of Sotheby's, but are used in the calculation of cash settlements under such contracts. Sotheby's is exposed to credit-related losses in the event of nonperformance by the three counterparties to its forward exchange contracts, but Sotheby's does not expect any counterparties to fail to meet their obligations given their high short-term (A1/P1) credit ratings.

As of March 31, 2009 and December 31, 2008, Sotheby's Condensed Consolidated Balance Sheets included liabilities of \$0.9 million and \$2.6 million, respectively recorded within Accounts Payable and Accrued Liabilities reflecting the aggregate fair value of Sotheby's outstanding derivative instruments on that date. As of March 31, 2008, Sotheby's Condensed Consolidated Balance Sheets included an asset of \$5.4 million recorded within Prepaid Expenses and Other Current Assets reflecting the aggregate fair value of Sotheby's outstanding derivative instruments on that date.

## CONTINGENCIES

For information related to Contingencies, see Note 12 of Notes to Condensed Consolidated Financial Statements.

## UNCERTAIN TAX POSITIONS

For information related to Uncertain Tax Positions, see Note 17 of Notes to Condensed Consolidated Financial Statements.

## LIQUIDITY AND CAPITAL RESOURCES

*Cash and Cash Equivalents* As of March 31, 2009 Sotheby's had cash and cash equivalents of approximately \$28.5 million, which are invested on a short-term basis in the highest rated AAA U.S. Treasury money market funds and the highest rated overnight time deposits with major banks.

*Bank Credit Facility* Sotheby's has a senior secured credit agreement with an international syndicate of lenders arranged by Bank of America Securities N.A. (BofA) (the BofA Credit Agreement) that expires on September 7, 2010.

As of March 31, 2009, there were no outstanding borrowings under the BofA Credit Agreement and the amount of unused borrowing capacity was \$250 million.

The borrowing capacity available under the BofA Credit Agreement is limited to a borrowing base, which is generally equal to 100% of eligible loans (i.e., notes receivable and consignor advances) made by Sotheby's in the U.S. and the U.K. plus 15% of Sotheby's net tangible assets, as defined by the BofA Credit Agreement. Borrowings under the BofA Credit Agreement are secured by substantially all of the non-real estate assets of the Company's subsidiaries in the U.S. and the U.K. Additionally, the BofA Credit Agreement contains financial covenants which limit capital expenditures and dividend payments, and which require Sotheby's to maintain certain quarterly interest and leverage ratios. The BofA Credit Agreement also has certain non-financial covenants and restrictions.

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On February 4, 2009, as a result of the acceleration by RFR of the closing date of Sotheby's purchase of the York Property (see York Property above) and the significant auction guarantee losses incurred by Sotheby's in the second half of 2008, the BofA Credit Agreement was amended to provide for the following:

An increase in the maximum consolidated leverage ratio (as defined in the BofA Credit Agreement) from 3.5 to 4.25 for the twelve months ending March 31, 2009, 4.75 for the twelve months ending June 30, 2009, 5.0 for the twelve months ending September 30, 2009 and 3.75 for the twelve months ending December 31, 2009. In the first quarter of 2010, the maximum leverage ratio reverts to 3.5 for the remaining term of the BofA Credit Agreement.

A one-time adjustment to the calculation of the consolidated leverage ratio to exclude \$53 million of auction guarantee losses incurred in the second half of 2008 from Consolidated EBITDA, as defined by the BofA Credit Agreement.

An increase of \$15 million (from \$10 million to \$25 million) in the amount of cash payments related to certain non-recurring expenses that may be excluded from the calculation of Consolidated EBITDA, as defined by the BofA Credit Agreement.

An increase of \$20 million (from \$20 million to \$40 million) in the available capacity for cash payments to repurchase long-term debt.

An increase in the interest rate charged on outstanding borrowings, which will now be LIBOR plus a margin between 3.25% and 4.5%, determined by reference to Sotheby's leverage ratio. Prior to this amendment, the interest rate charged on outstanding borrowings was LIBOR plus 1.75%.

A reduction in the total borrowing capacity from \$300 million to \$250 million.

As a result of this amendment, Sotheby's incurred fees of approximately \$2 million, which are being amortized to interest expense over the remaining term of the BofA Credit Agreement.

Management believes that Sotheby's is in compliance with the financial and non-financial covenants and restrictions under the BofA Credit Agreement.

*York Property Mortgage* As discussed above, on February 6, 2009, Sotheby's purchased the York Property from RFR for an aggregate purchase price of \$370 million. Sotheby's financed the purchase price through \$135 million in cash payments and the assumption of an existing \$235 million mortgage. The York Property mortgage matures on July 1, 2035, with an optional pre-payment date of July 1, 2015, and bears an annual rate of interest of approximately 5.6%, which increases subsequent to July 1, 2015. It is Sotheby's current intention to pre-pay the mortgage on or about July 1, 2015. In conjunction with the final accounting for the York Property purchase, Sotheby's recorded the York Property mortgage obligation at its \$212.1 million fair value in the March 31, 2009 Condensed Consolidated Balance Sheet. The fair value of the York Property mortgage was calculated using a discounted cash flow approach based on a market rate of interest, which was estimated by management. The resulting \$22.9 million debt discount is being amortized to interest expense over the remaining expected term of the loan.

*Liquidity Requirements* Sotheby's generally relies on operating cash flows supplemented by borrowings to meet its liquidity requirements.

Sotheby's short-term operating needs and capital requirements include working capital requirements, the funding of notes receivable and consignor advances, the funding of other short-term commitments to consignors, the funding of capital expenditures, the payment of any dividends, as well as the short-term commitments to be funded on or before March 31, 2010 included in the table of contractual obligations and commitments above.

Sotheby's long-term operating needs and capital requirements include working capital requirements, the funding of notes receivable and consignor advances, the funding of capital expenditures, as well as the funding of Sotheby's presently anticipated long-term contractual obligations and commitments outlined in the table of contractual obligations and commitments above.

Management believes that operating cash flows, cash balances and borrowings available under the BofA Credit agreement will be adequate to meet its anticipated short-term and long-term commitments, operating needs and capital

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requirements through the September 2010 expiration of the BofA Credit Agreement, subject to Sotheby's ability to obtain waivers and/or amendments to the BofA Credit Agreement. (See statement on Forward Looking Statements.)

Due to the continued downturn in the global economy and the international art market, management has determined that it is likely that Sotheby's will not meet certain of the financial covenants in the BofA Credit Agreement as of June 30, 2009 based on current projected Net Auction Sales and operating results for the second quarter of 2009. As a result, management has commenced discussions with BofA regarding waivers and/or amendments to the BofA Credit Agreement, which would allow Sotheby's to meet its financial covenants, but could impose additional restrictions on Sotheby's, which could include a reduction in the available borrowing capacity. Management believes that Sotheby's will be able to secure such waivers and/or amendments to the BofA Credit Agreement. Management and its advisors also believe that certain equity related instruments would also be available to Sotheby's as an additional source of capital and liquidity.

(See statement on Forward Looking Statements.)

### DIVIDENDS

On February 26, 2009, Sotheby's Board of Directors declared a quarterly dividend on its common stock of \$0.15 per share (approximately \$10.2 million), paid on March 16, 2009 to shareholders of record as of March 9, 2009.

On April 27, 2009, the Executive Committee of Sotheby's Board of Directors approved a reduction in the indicative annual dividend rate from \$0.60 per share to \$0.20 per share, a 67% reduction. Management believes that this is the appropriate decision in response to the current economic environment. Accordingly, on May 7, 2009 Sotheby's Board of Directors declared a quarterly dividend on its common stock of \$0.05 per share (approximately \$3.4 million), to be paid on June 15, 2009 to shareholders of record as of June 1, 2009.

Management will continue to assess Sotheby's quarterly dividend based upon future operating results and capital requirements.

### FUTURE IMPACT OF RECENTLY ISSUED ACCOUNTING STANDARDS

In December 2008, the Financial Accounting Standards Board (the "FASB") issued FASB Staff Position ("FSP") No. SFAS 132(R)-1, Employers' Disclosures about Pensions and Other Post Retirement Benefits. This FSP amends SFAS No. 132(R) and requires expanded disclosures about plan assets in an employer's defined benefit pension or other post-retirement plans. The expanded disclosures require information to be provided on how investment decisions are made, the major categories of plan assets, input and valuation techniques used to measure fair value of plan assets and concentrations of risk with plan assets. Although earlier application is permitted, this FSP is not required to be applied by Sotheby's until its annual report for the year ending December 31, 2009. The new disclosure requirements do not apply to interim financial statements. Management is evaluating the impact of adopting this FSP on Sotheby's consolidated financial statements.

In April 2009, the FASB issued FSP FAS 107-1 and APB 28-1, Interim Disclosures about Fair Value of Financial Instruments, which requires publicly traded companies to disclose the fair value and related carrying amounts of its financial instruments periods in interim and annual reporting, as well as the methods and significant assumptions used to estimate fair value and any changes to such methods and assumptions. This standard is effective for the Company in the second quarter of 2009. Management is evaluating the impact of this standard on its current disclosures of its financial instruments.

### FORWARD LOOKING STATEMENTS

This Form 10-Q contains certain forward looking statements; as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended, relating to future events and the financial performance of Sotheby's. Such statements are only predictions and involve risks and uncertainties, resulting in the possibility that the actual events or performance will differ materially from such predictions. Major factors which management believes could cause the actual results to differ materially from the predicted results in the forward looking statements include, but are not limited to, the factors listed below under Part I, Item 1A, Risk Factors, which are not ranked in any particular order.

### ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Sotheby's continually evaluates its market risk associated with its financial instruments and derivative financial instruments (see above) during the course of its business. As of March 31, 2009, Sotheby's financial instruments include its:

Cash and cash equivalents

Restricted cash





Notes receivable and consignor advances (see Note 4 of Notes to Condensed Consolidated Financial Statements)

Trust assets related to the deferred compensation liability (see Note 10 of Notes to Condensed Consolidated Financial Statements)

York Property mortgage (see Note 9 of Notes to Condensed Consolidated Financial Statements)

7.75% Senior Notes (see Note 9 of Notes to Condensed Consolidated Financial Statements)

3.125% Convertible Notes (see Note 9 of Notes to Condensed Consolidated Financial Statements)

Deferred compensation liability (see Note 10 of Notes to Condensed Consolidated Financial Statements), and

Note payable to Arcimboldo (see Note 12 of Notes to Condensed Consolidated Financial Statements)

Management believes that its interest rate risk is minimal as a hypothetical 10% increase or decrease in interest rates is immaterial to Sotheby's cash flow, earnings and fair value related to its financial instruments. (See statement on Forward Looking Statements.)

As of March 31, 2009, a hypothetical 10% strengthening or weakening of the U.S. dollar relative to all other currencies would result in a decrease or increase in cash flow of approximately \$5 million.

Sotheby's utilizes forward exchange contracts to manage exposures related to foreign currency risks, which primarily arise from short-term foreign currency denominated intercompany balances and, to a lesser extent, foreign currency denominated client receivable and payable balances, as well as foreign currency denominated auction guarantee obligations. At March 31, 2009, Sotheby's had \$139 million of notional value forward exchange contracts outstanding. Notional amounts do not quantify risk or represent assets or liabilities of Sotheby's, but are used in the calculation of cash settlements under such contracts. Sotheby's is exposed to credit-related losses in the event of nonperformance by the counterparties to its forward exchange and foreign currency option contracts, but Sotheby's does not expect any counterparties to fail to meet their obligations given their high credit ratings. (See Derivative Instruments above and Note 16 of Notes to Condensed Consolidated Financial Statements.)

#### **ITEM 4: CONTROLS AND PROCEDURES**

##### **Disclosure Controls and Procedures**

As March 31, 2009, the Company has carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the Company's disclosure controls and procedures. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) were effective as of March 31, 2009.

##### **Changes in Internal Control over Financial Reporting**

There was no change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II: OTHER INFORMATION

### **ITEM 1: LEGAL PROCEEDINGS**

Sotheby's is involved from time to time in claims, proceedings and litigation, including the matters described below:

*Sotheby's Inc. v. Halsey Minor* is an action commenced by a subsidiary of the Company in September 2008 in the U.S. District Court for the Southern District of New York, seeking to collect approximately \$18 million for three paintings that Mr. Minor purchased in auctions conducted by Sotheby's in the spring of 2008. Mr. Minor filed a counterclaim in that action alleging that Sotheby's had failed to disclose that the consignor of one of those paintings had an outstanding loan from Sotheby's and asserting that the sale should, therefore, be rescinded or the price of the painting reduced. The counterclaim also asserted breaches of fiduciary duties arising from alleged art consulting advice provided to Mr. Minor by a Sotheby's employee. In October 2008 Mr. Minor commenced a separate action in the U.S. District Court for the Northern District of California seeking recovery for alleged losses on behalf of a purported class of purchasers of properties that were subject to alleged undisclosed loans from Sotheby's. The California action that Mr. Minor had commenced against Sotheby's has been dismissed. In April 2009 Mr. Minor filed a motion in the New York action seeking to amend his answer and counterclaim to (i) broaden his rescission claim to cover an additional painting (ii) add a claim for damages and (iii) seek injunctive relief. The Company will be opposing that motion and, in addition, moving for summary judgment against certain of Mr. Minor's claims. While it is not possible to predict the outcome of litigation, management believes that there are meritorious defenses to the claims asserted in the counterclaim to the New York action and that they will not have a material adverse effect on the Company's consolidated results of operations, financial condition and/or cash flows. This counterclaim is being vigorously defended.

*Italian Matter* In October 2008, the Italian Antitrust Authority commenced an investigation of Italian auction houses and an Italian auction house trade association seeking evidence of practices that reduce competition, particularly in respect of the sale of modest value works of art. Sotheby's subsidiary, Sotheby's Italia S.r.l., has been contacted by the Italian Antitrust Authority and is cooperating fully with the investigation. While it is not possible to predict the outcome of this investigation, management does not believe that it will have a material adverse effect on Sotheby's consolidated results of operations, financial condition and/or cash flows.

Sotheby's becomes involved in various other claims and lawsuits incidental to the ordinary course of its business. Management does not believe that the outcome of any of these pending claims or proceedings will have a material adverse effect on Sotheby's consolidated results of operations, financial condition and/or cash flows.

(See statement on Forward Looking Statements.)

### **ITEM 1A: RISK FACTORS**

Sotheby's operating results and liquidity are significantly influenced by a number of risk factors, many of which are not within its control. These factors, which are not ranked in any particular order, include:

#### ***The overall strength of the various worldwide economies and financial markets***

The art market in which Sotheby's operates is influenced over time by the overall strength of the various worldwide economies and financial markets, although this correlation may not be immediately evident in the short-term. Sotheby's business can be particularly influenced by the economies of the U.S., the U.K., and the major countries or territories of Continental Europe and Asia.

#### ***Interest rates***

Fluctuations in interest rates influence the cost of funds for borrowings under Sotheby's senior secured credit facility, which is used periodically to finance working capital needs and, in particular, the Finance segment's client loan portfolio.

#### ***Government laws and regulations***

Many of Sotheby's activities are subject to laws and regulations including, but not limited to, import and export regulations, cultural property ownership laws, data protection and privacy laws, anti-money laundering laws, antitrust laws and value added sales taxes. In addition, Sotheby's is subject to local auction regulations, such as New York City Auction

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Regulations Subchapter M of Title 6 §§ 2-121 2-125, et. seq. Such regulations do not impose a material impediment to the worldwide business of Sotheby's, but do affect the market generally, and a material adverse change in such regulations could affect the business. Additionally, export and import laws and cultural property ownership laws could affect the availability of certain kinds of property for sale at Sotheby's principal auction locations or could increase the cost of moving property to such locations.

### ***Political conditions and world events***

Global political conditions and world events may affect Sotheby's business through their effect on the economies of various countries, as well as on the decision of buyers and sellers to purchase and sell art in the wake of economic uncertainty. Global political conditions may also influence the enactment of legislation that could adversely affect Sotheby's business.

### ***Foreign currency exchange rate movements***

Sotheby's has operations throughout the world, with approximately 68% of its revenues earned outside of the U.S. in 2008. Accordingly, fluctuations in exchange rates can have a significant impact on Sotheby's results of operations.

### ***Competition***

Competition in the art market is intense, including competition both with other auctioneers and with art dealers.

### ***The amount and quality of property being consigned to art auction houses***

The amount and quality of property being consigned to art auction houses is influenced by a number of factors not within Sotheby's control. Many major consignments, and specifically single-owner sale consignments, often become available as a result of the death or financial or marital difficulties of the owner, all of which are unpredictable. This, plus the ability of Sotheby's to sell such property, can cause auction and related revenues to be highly variable from period to period.

### ***The demand for fine arts, decorative arts, and collectibles***

The demand for fine arts, decorative arts, and collectibles is influenced not only by overall economic conditions, but also by changing trends in the art market as to which kinds of property and the works of which artists are most sought after and by the collecting preferences of individual collectors, all of which can be unpredictable.

### ***Qualified personnel***

Sotheby's business is largely a service business in which the ability of its employees to develop and maintain relationships with potential sellers and buyers of works of art is essential to its success. Moreover, Sotheby's business is both complex and unique, making it important to retain key specialists and members of management. Accordingly, Sotheby's business is highly dependent upon its success in attracting and retaining qualified personnel.

### ***Reliance on a small number of clients***

Sotheby's relies on a small number of important clients who make a significant contribution to its business and profitability. Accordingly, Sotheby's business and profitability is highly dependent upon its ability to develop and maintain relationships with this small group of important clients.

### ***Demand for art-related financing***

Sotheby's Finance segment is dependent on the demand for art-related financing, which can be significantly influenced by overall economic conditions and by the often unpredictable financial requirements of owners of major art collections.

### ***Strategic initiatives and restructuring plans***

Management is implementing certain strategic initiatives, as well as restructuring plans. Sotheby's future operating results are dependent in part on management's success in implementing these plans. Implementation of Sotheby's strategic plans and its restructuring plans could unfavorably impact its short-term operating results. (See *Restructuring Plans and Related Charges* under *Management's Discussion and Analysis of Financial Condition and Results of Operations* and statement on Forward Looking Statements.)



***Value of artworks***

The art market is not a highly liquid trading market, as a result of which, the valuation of artworks is inherently subjective and the realizable value of artworks often fluctuates over time. Accordingly, Sotheby's is at risk both as to the value of art held as inventory and as to the value of artworks pledged as collateral for Finance segment loans.

***Auction guarantees***

As discussed above under Value of Artworks, the art market is not a highly liquid trading market and, as a result, the valuation of artworks is inherently subjective. Accordingly, Sotheby's is at risk with respect to its ability to estimate the likely selling prices of works of art offered under auction guarantees. Accordingly, if management's judgments about the likely selling prices of works of art which are subject to auction guarantees prove to be inaccurate, there could be an adverse impact on Sotheby's results of operations, financial condition and liquidity.

***U.K. Pension Plan***

Future costs and obligations related to Sotheby's defined benefit pension plan in the U.K. are heavily influenced by changes in interest rates, investment performance in the debt and equity markets and actuarial assumptions, each of which is unpredictable.

***Income taxes***

Sotheby's operates in many tax jurisdictions throughout the world. Variations in taxable income in the various jurisdictions in which Sotheby's does business can have a significant impact on its effective tax rate.

Similarly, Sotheby's clients reside in various tax jurisdictions throughout the world. To the extent that there are changes to tax laws in any of these jurisdictions, such changes could adversely impact the ability and/or willingness of Sotheby's clients to purchase or sell works of art.

***Insurance Coverage***

Sotheby's maintains insurance coverage for the works of art it owns and for works of art consigned to it by its clients, which are stored at Sotheby's facilities around the world. An inability to adequately insure such works of art due to limited capacity of the global art insurance market in the future could have an adverse impact on Sotheby's business.

***The ability to obtain sufficient capital resources and/or liquidity***

The inability to obtain sufficient capital resources and/or liquidity could adversely impact Sotheby's operating flexibility, as well as its future financial condition and/or results of operations.

**ITEM 6: EXHIBITS AND REPORTS ON FORM 8-K**

(a) Exhibits

- 10.1 Purchase and Sale Agreement, dated January 11, 2008 between 1334 York Avenue L.P., Seller and Sotheby's, purchaser for 1334 York Avenue New York, New York.
- 10.2 Consent and Assumption Agreement with Release, dated February 6, 2009 between 1334 York, LLC as New Borrower, Sotheby's as New Guarantor, 1334 York Avenue L.P., as Original Borrower, Aby Rosen and Michael Fuchs as Original Guarantor and Bank of America, N.A. as Lender.
- 10.3 Loan Agreement, dated June 22, 2005 between 1334 York Avenue L.P., as Borrower and Bank of America, N.A., as Lender.
- 10.4 First Amendment to Loan Agreement, dated September 20, 2005 between 1334 York Avenue L.P., as Borrower and Bank of America, N.A., as Lender.
- 10.5 Sotheby's Restricted Stock Unit Plan, (As Amended and Restated Effective As Of February 1, 2009).
- 10.6 Ninth Amendment to the Agreement of Partnership, dated February 11, 2009, of Acquavella Modern Art, between Sotheby's Nevada, Inc. and Acquavella Contemporary Art.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 32.2 Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

(b) Reports on Form 8-K

- (i) On February 9, 2009, the Company filed a current report on Form 8-K under Item 1.01, Entry into a Material Definitive Agreement, Item 2.01, Completion of Acquisition or Disposition of Assets and Item 8.01, Other Events.
- (ii) On March 3, 2009, the Company filed a current report on Form 8-K under Item 2.02, Results of Operations and Financial Condition and Item 9.01, Financial Statements and Exhibits.
- (iii) On March 23, 2009, the Company filed a current report on Form 8-K under Item 5.02, Departure of Directors or Principal Officers; Election of Directors; Appointment of Certain Officers and Item 9.01, Financial Statements and Exhibits.

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SOTHEBY S

By: /s/ Kevin M. Delaney

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Kevin M. Delaney  
Senior Vice President,  
Controller and Chief  
Accounting Officer

Date: May 7, 2009



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## Exhibit Index

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