

WESCO INTERNATIONAL INC

Form 10-K

February 22, 2012

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UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2011

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-14989

WESCO International, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

25-1723342

(I.R.S. Employer Identification No.)

225 West Station Square Drive

Suite 700

Pittsburgh, Pennsylvania

(Address of principal executive offices)

(412) 454-2200

(Registrant's telephone number, including area code)

15219

(Zip Code)

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

Title of Class

Common Stock, par value \$.01 per share

Name of Exchange on which registered

New York Stock Exchange

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. Yes  No

No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for at least the past 90 days. Yes  No

No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such file). Yes  No

No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

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Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
The registrant estimates that the aggregate market value of the voting shares held by non-affiliates of the registrant was approximately \$2,325.1 million as of June 30, 2011, the last business day of the registrant's most recently completed second fiscal quarter, based on the closing price on the New York Stock Exchange for such stock. As of February 20, 2012, 43,461,030 shares of Common Stock, par value \$.01 per share, of the registrant were outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE:**

Part III of this Form 10-K incorporates by reference portions of the registrant's Proxy Statement for its 2012 Annual Meeting of Stockholders.

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## PART I

## Item 1. Business.

In this Annual Report on Form 10-K, “WESCO” refers to WESCO International, Inc., and its subsidiaries and its predecessors unless the context otherwise requires. References to “we,” “us,” “our” and the “Company” refer to WESCO and its subsidiaries.

## The Company

WESCO International, Inc. (“WESCO International”), incorporated in 1993 and effectively formed in February 1994 upon acquiring a distribution business from Westinghouse Electric Corporation, is a leading North American based distributor of products and provider of advanced supply chain management and logistics services used primarily in industrial, construction, utility and commercial, institutional and government markets. We serve over 65,000 active customers globally through approximately 400 full service branches and eight distribution centers located in the United States, Canada, and Mexico with offices in 11 additional countries. At the end of 2011, we had approximately 7,100 employees worldwide.

We are a leading provider of electrical, industrial, and communications maintenance, repair and operating (“MRO”) and original equipment manufacturers (“OEM”) products, construction materials, and advanced supply chain management and logistics services. Our primary product categories include general electrical and industrial supplies, wire, cable and conduit, data and broadband communications, power distribution equipment, lighting and lighting control systems, control and automation, and motors. We distribute over 1,000,000 products from more than 18,000 suppliers utilizing a highly automated, proprietary electronic procurement and inventory replenishment system. In addition, we offer a comprehensive portfolio of value-added services, which includes supply chain management, logistics and transportation procurement, warehousing and inventory management, as well as kitting, limited assembly of products and system installation. Our value-added capabilities, extensive geographic reach, experienced workforce and broad product and supply chain solutions have enabled us to grow our business and establish a leading position in North America.

## Industry Overview

We operate in highly fragmented markets that include thousands of small regional and locally based, privately owned competitors. According to one industry publication, in 2010, the latest year for which market share data is available, the five largest North American distributors, including WESCO, accounted for approximately 28% of estimated total electrical distribution industry sales in the United States. Our global account, integrated supply and OEM programs provide customers with a regional, national, North American and global supply chain consolidation opportunity. The demand for these programs has grown in recent years, driven primarily by the desire of companies to reduce operating expenses by implementing third-party programs for the operational and administrative functions associated with the procurement, management and utilization of MRO supplies and OEM components. We believe that significant opportunities exist for further expansion of these programs. The total potential in the United States for purchases of supplies and services across all industrial distribution market segments and channels is currently estimated to be greater than \$500 billion per an industry publication.

According to management estimates, electrical distribution industry sales have grown at an approximately 5% compound annual rate over the past 20 years. This expansion has been driven by general economic growth, increased price levels for key commodities, increased use of electrical products in businesses and industries, new products and technologies, the proliferation of enhanced building and safety codes and use of the internet. Wholesale distributors have also grown as a result of a long term shift in procurement preferences that favor the use of distributors over direct relationships with manufacturers.

## Markets and Customers

We have a large base of over 65,000 active customers across a diverse set of end markets. Our top ten customers accounted for approximately 13% of our sales in 2011. No one customer accounted for more than 4% of our sales in 2011.

The following table outlines our sales breakdown by end market:

| Year Ended December 31, | 2011 | 2010 | 2009 |
|-------------------------|------|------|------|
|-------------------------|------|------|------|

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(percentages based on total sales)

|  |     |     |     |
|--|-----|-----|-----|
| Industrial                                 | 43% | 42% | 40% |
| Construction                               | 35% | 38% | 36% |
| Utility                                    | 11% | 13% | 17% |
| Commercial, Institutional and Governmental | 11% | 7%  | 7%  |

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**Industrial.** Sales to industrial customers of MRO, OEM, and construction products and services accounted for approximately 43% of our sales in 2011, compared to 42% in 2010. Industrial sales product categories include a broad range of electrical equipment and supplies as well as lubricants, pipe, valves, fittings, fasteners, cutting tools and power transmission products. In addition, OEM customers require a reliable supply of assemblies and components to incorporate into their own products as well as value-added services such as supplier consolidation, design and technical support, just-in-time supply and electronic commerce.

**Construction.** Sales of electrical and communications products to contractors accounted for approximately 35% of our sales in 2011, compared to 38% in 2010. Customers include a wide array of contractors and engineering, procurement and construction firms for industrial, infrastructure, commercial and data and broadband communications projects. Specific applications include projects for refineries, railways, hospitals, wastewater treatment facilities, data centers, security installations, offices, and modular and mobile homes. In addition to a wide array of electrical products, we offer contractors communications products for projects related to IT/network modernization, physical security upgrades, broadband deployments, network security, and disaster recovery.

**Utility.** Sales to utilities and utility contractors accounted for approximately 11% of our sales in 2011, compared to 13% in 2010. Customers include large investor-owned utilities, rural electric cooperatives, municipal power authorities and contractors that serve these customers. We provide our utility customers with products and services to support the construction and maintenance of their generation, transmission and distribution systems along with an extensive range of products that meet their power plant MRO and capital projects needs. Materials management and procurement outsourcing arrangements are also important in this market, as cost pressures and deregulation have caused utility customers to seek improvements in the efficiency and effectiveness of their supply chains.

**Commercial, Institutional and Governmental ("CIG").** Sales to CIG customers accounted for approximately 11% of our sales in 2011 compared to 7% in 2010. Customers include schools, hospitals, property management firms, retailers and federal, state and local government agencies of all types, including federal contractors.

### Business Strategy

Our goal is to grow organically and through accretive acquisitions at a rate greater than that of our industry. Our organic growth strategy leverages our existing strengths and focuses on initiatives to enhance our sales and customer service, develop new end markets, broaden our product and service offerings and expand our geographic footprint. We utilize LEAN continuous improvement initiatives on a company-wide basis to deliver operational excellence and improve productivity. We also extend our LEAN initiatives to customers to improve the efficiency and effectiveness of their operations and supply chains. In addition, we seek to generate a distinct competitive advantage through talent management and employee development processes and programs.

We have identified selected end markets and product categories that we believe provide substantial opportunities for above market growth. The end markets are construction, government, international, and utility. The product categories are data communications and security products, and lighting and sustainability. We believe our business model of global accounts and integrated supply programs also provides a significant growth opportunity. We have focused our growth efforts on these end markets, products, and business model as discussed below.

**Grow Our Global Account Customer Relationships and Base.** Our typical global account customer is a Fortune 1000 industrial or commercial company, a large utility, a major contractor, or a governmental or institutional customer, in each case with multiple locations. Our global account program is designed to provide customers with supply chain management and cost reductions by coordinating and standardizing activity for MRO materials and OEM direct materials across their multiple locations. Comprehensive implementation plans are managed at the local, national and international levels to prioritize activities, identify key performance measures, and track progress against objectives. We involve our preferred suppliers early in the implementation process, where they can contribute expertise and product knowledge to accelerate program implementation and achievement of cost savings and process improvements.

Over the past ten years, growth from our global account programs have been a material component of our organic growth strategy. Our objective is to continue to increase revenue from our global account programs by expanding our product and service offerings to existing global account customers and expanding our reach to serve additional customer locations. We also plan on expanding our customer base by capitalizing on our industry expertise and supply

chain optimization capabilities.

**Extend Our Leadership Position in Integrated Supply Programs.** Our integrated supply services are focused on customers in the industrial, utility, construction and CIG markets. We combine our personnel, product and distribution expertise, electronic technologies and service capabilities with the customer's own internal resources to meet particular service requirements. Each integrated supply program is configured to reduce the number of suppliers, total procurement costs, and

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administrative expenses as well as improve operating controls. Our integrated supply programs focus on supply chain optimization and replace the traditional multi-vendor, resource-intensive procurement process with a single, outsourced, automated process. Our services range from timely product delivery to an outsourced procurement function. We believe that customers will increasingly seek to utilize such services to consolidate and manage their MRO and OEM supply chains. We plan to expand our position as an integrated supply services leader providing MRO supplies in the United States by building upon established relationships within our large customer base and premier supplier network, and extending our services to additional customers and locations outside the United States.

**Expand Our Relationships with Construction Contractors.** Our construction sales are focused on contractors, particularly those involved with healthcare, government facilities, enterprise data communications, telecommunication and energy and government infrastructure-related projects. We believe that significant cross selling opportunities exist for electrical and data communications products and we intend to use our global account programs, LEAN initiatives and project management expertise to capitalize on construction business opportunities.

**Expand Government Business.** Our dedicated government business development and sales team is focused on serving federal, state and local government agencies. In addition to coordinating business at a federal, state and local level, we are focused on monitoring all activity and opportunities related to the American Recovery and Reinvestment Act and have seen positive results from these efforts.

**Expand Products and Services for Utilities.** Our utility customers continue to work on operating efficiency and cost reduction. As a result, we anticipate an increase in distribution grid improvement and transmission expansion projects. Accordingly, we are focused on expanding our logistical and project services, integrated supply services and project management programs to increase our scope of supply on distribution grid, generation and other energy projects.

**Expand International Operations.** We seek to capitalize on existing and emerging international market opportunities through collaborative investments with key customers and suppliers. We follow our established customers and pursue business that we believe utilizes and extends our existing capabilities. We believe this strategy of working through well-developed customer and supplier relationships significantly reduces risk and provides the opportunity to establish profitable business. Our priorities are focused on global energy and construction projects, as well as attractive vertical markets such as infrastructure, data communications, alternative energy and integrated supply and procurement outsourcing.

**Grow Our Communications Products Position.** Over the last several years, there has been a convergence of electrical and data communications contractors. Our ability to provide both electrical and communications products and services lines as well as automation, electromechanical, non-electrical MRO, physical security and utility products has presented expanded cross selling opportunities across WESCO. Communications products have continued to be in demand due to networking upgrades, low voltage security investments, data center upgrades and increasing broadband utilization. We are investing in the expansion of our communications sales force and geographic footprint. In December 2010, we expanded our capabilities into broadband and telecommunication product lines with the acquisition of TVC Communications.

**Grow Lighting System Sales.** Lighting applications are undergoing significant innovation driven by energy efficiency and sustainability trends. We expanded our sales team and marketing initiatives and will continue to add resources in this product category and in product and service offerings to provide overall energy solutions.

**Pursue Strategic Acquisitions.** Since 1995, we have completed 36 acquisitions. In 2011, we acquired two businesses: RECO LLC ("RECO") and Brews Supply, Ltd. ("Brews"). We believe that the highly fragmented nature of the electrical and industrial distribution industry will continue to provide acquisition opportunities. We expect that any future acquisitions will be financed with internally generated funds, additional debt and/or the issuance of equity securities.

**Drive Operational Excellence.** LEAN continuous improvement is a set of company-wide strategic initiatives to increase efficiency and effectiveness across the entire business enterprise, including sales, operations and administrative processes. The basic principles behind LEAN are to systematically identify and implement improvements through simplification, elimination of waste and reduction in errors. We apply LEAN in our distribution environment, and develop and deploy numerous initiatives through the Kaizen approach targeting improvements in sales, margin, warehouse operations, transportation, purchasing, inventory, accounts receivable,

accounts payable, and administrative processes. Our objective is to continue to implement LEAN initiatives across our business enterprise and to extend LEAN services to our customers and suppliers.

Talent Management. Our strategy is to develop a distinct competitive advantage through talent management and employee development. We believe our ability to attract, develop and retain diverse human capital is imperative to ongoing business success. We improve workforce capability through various programs and processes that identify, recruit, develop and promote our talent base. Significant enhancements in these programs have been made over the last several years and we expect to continue to refine and enhance these programs in the future.

Products and Services

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## Products

Our network of branches and distribution centers stock more than 250,000 unique product stock keeping units and we provide customers with access to more than 1,000,000 different products. Each branch tailors its inventory to meet the needs of its local customers.

Representative product categories and associated product lines that we offer include:

General and Industrial Supplies. Wiring devices, fuses, terminals, connectors, boxes, enclosures, fittings, lugs, terminations, tape, splicing and marking equipment, tools and testers, safety and security, personal protection, abrasives, cutting tools, tapes, consumables, fasteners, janitorial and other MRO supplies;

Wire, Cable and Conduit. Wire, cable, raceway, metallic and non-metallic conduit;

Communications Products. Structured cabling systems, broadband products, low voltage specialty systems, specialty wire and cable products, equipment racks and cabinets, access control, alarms, cameras, paging and voice solutions;

Power Distribution Equipment. Circuit breakers, transformers, switchboards, panel boards, metering products and busway products;

Lighting and Controls. Lamps, fixtures, ballasts and lighting control products;  
and

Control, Automation and Motors. Motor control devices, drives, surge and power protection, relays, timers, pushbuttons, operator interfaces, switches, sensors, and interconnects.

The following table sets forth sales information about our sales by product category:

| Year Ended December 31,<br>(percentages based on total sales) | 2011 | 2010 | 2009 |
|---|------|------|------|
| General and Industrial Supplies                               | 34%  | 35%  | 35%  |
| Wire, Cable and Conduit                                       | 18%  | 18%  | 18%  |
| Data and Broadband Communications                             | 17%  | 15%  | 14%  |
| Power Distribution Equipment                                  | 11%  | 12%  | 13%  |
| Lighting and Controls   | 9%   | 10%  | 11%  |
| Control, Automation and Motors                                | 11%  | 10%  | 9%   |

We purchase products from a diverse group of more than 18,000 suppliers. In 2011, our ten largest suppliers accounted for approximately 28% of our purchases. Our largest supplier accounted for approximately 10% of our total purchases. No other supplier accounted for more than 5% of our total purchases.

Our supplier relationships are important to us, providing access to a wide range of products, technical training, and sales and marketing support. We have over 300 preferred supplier agreements and purchase over 60% of our products pursuant to these agreements. Consistent with industry practice, most of our agreements with suppliers, including both distribution agreements and preferred supplier agreements, are terminable by either party on 60 days notice or less.

## Services

As part of our overall offering, we provide customers a comprehensive portfolio of value added services which includes more than 50 value add solutions, in 11 categories ranging from construction, e-business, energy, engineering services, green and sustainability, production support, safety and security, supply chain optimization, training, and working capital. These solutions are designed to address our customer's business needs through:

Providing technical support for manufacturing process improvements;

Implementing inventory optimization programs, including just-in-time delivery and vendor managed inventory;

Participating in joint cost savings teams;

Assigning our employees as on-site support personnel;

Consulting and recommending energy-efficient product upgrades; and

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Offering safety and product training for customer employees.

## Competitive Strengths

We compete directly with global, national, regional and local distributors of electrical and other industrial supplies. Competition is primarily focused on the local service area, and is generally based on product line breadth, product availability, service capabilities and price. We also compete with buying groups formed by smaller distributors to increase purchasing power and provide some cooperative marketing capability. While increased buying power may improve the competitive position of buying groups locally, we believe it is difficult to coordinate a diverse ownership group to provide consistent quality products and services across multiple geographic regions. Although certain Internet-based procurement service companies, auction businesses and trade exchanges remain in the marketplace, the impact on our business from these competitors has not been significant to date.

**Market Leadership.** Our ability to manage complex global supply chains, multi-site facility maintenance programs and construction projects that require special sourcing, technical advice, logistical support and locally based service has enabled us to establish a strong presence in our served markets. We have utilized these skills to generate significant revenues in a broad range of industries with intensive use of electrical and industrial products.

**Broad Product Offering and Value-added Services.** We provide a wide range of products, services and procurement solutions, which draw on our product knowledge, supply and logistics expertise, system capabilities and supplier relationships to enable our customers to maximize productivity, minimize waste, improve efficiencies, reduce costs and enhance safety. Our broad product offering and stable source of supply enables us to consistently meet virtually all of a customer's product, MRO and OEM requirements.

**Extensive Distribution Network.** We operate approximately 400 geographically dispersed branch locations and eight distribution centers (four in the United States and four in Canada). Our distribution centers add value for our customers, suppliers, and branches through the combination of a broad and deep selection of inventory, online ordering, next-day shipment and central order handling and fulfillment. Our distribution center network reduces the lead-time and cost of supply chain activities through automated replenishment and warehouse management systems and economies of scale in purchasing, inventory management, administration and transportation. This extensive network, which would be difficult and expensive to duplicate, provides us with a distinct competitive advantage and allows us to:

- Enhance localized customer service, technical support and sales coverage;
- Tailor individual branch products and services to local customer needs; and
- Offer multi-site distribution capabilities to large customers and global accounts.

**Low Cost Operator.** Our competitive position has been enhanced by our consistent favorable operating cost position, which is based on use of LEAN, strategically-located distribution centers, and purchasing economies of scale. As a result of these factors, our operating cost as a percentage of sales is one of the lowest in our industry. Our selling, general and administrative expenses as a percentage of revenues for 2011 were 14.2%.

## Geography

Our network of branches and distribution centers are located primarily in the United States, Canada, and Mexico with offices in 11 additional countries.

We attribute revenues from external customers to individual countries on the basis of the point of sale. The following table sets forth information about us by geographic area:

|                                    | Net Sales               |      |             | Long-Lived Assets |             |         |
|------------------------------------|-------------------------|------|-------------|-------------------|-------------|---------|
|                                    | Year Ended December 31, |      |             | December 31,      |             |         |
|                                    | 2011                    | 2010 | 2009        | 2011              | 2010        | 2009    |
| (In thousands)                     |                         |      |             |                   |             |         |
| United States                      | \$4,994,641             | 82 % | \$4,198,420 | 83 %              | \$3,928,182 | 85 %    |
| Canada                             | 900,551                 | 15 % | 682,415     | 13 %              | 559,367     | 12 %    |
| Mexico                             | 84,871                  | 1 %  | 51,413      | 1 %               | 39,032      | 1 %     |
| Subtotal North American Operations | 5,980,063               |      | 4,932,248   |                   | 4,526,581   |         |
|                                    |                         |      |             | 157,170           | 130,855     | 125,922 |

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|                        |             |   |   |             |   |   |             |   |   |           |           |           |
|------------------------|-------------|---|---|-------------|---|---|-------------|---|---|-----------|-----------|-----------|
| Other Foreign          | 145,655     | 2 | % | 131,614     | 3 | % | 97,373      | 2 | % | 771       | 325       | 74        |
| Total U.S. and Foreign | \$6,125,718 |   |   | \$5,063,862 |   |   | \$4,623,954 |   |   | \$157,941 | \$131,180 | \$125,996 |

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United States. To serve our customers in the United States, we operate a network of approximately 325 branches supported by four distribution centers located in Pennsylvania, Nevada, Mississippi and Arkansas. Sales in the United States represented approximately 82% of our total sales in 2011. According to the Electrical Wholesaling Magazine, the U.S. electrical wholesale distribution industry had estimated sales of approximately \$87 billion in 2011.

Canada. To serve our Canadian customers, we operate a network of approximately 50 branches in nine provinces. Branch operations are supported by four distribution centers located in Edmonton, Montreal and Vancouver. Sales in Canada represented approximately 15% of our total sales in 2011. Total annual industry sales in Canada are approximately \$6.4 billion through September 30, 2011 according to the Electro-Federation Canada - Electrical Council.

Mexico. We have 10 branch locations in Mexico. Our headquarters in Tlalnepantla Estado de Mexico operates similar to a distribution center to enhance the service capabilities of the local branches. Sales in Mexico represented approximately 1% of our total sales in 2011.

Other Foreign. We sell to global customers through domestic export sales offices located in Miami, Houston, Pittsburgh, Montreal, and Calgary within North America and sales offices in various international locations. Sales from other foreign locations represented approximately 2% of our total sales in 2011. Our branches in Aberdeen, Scotland and Manchester, England support sales efforts in Europe and the Middle East. We have a branch in Singapore to support our sales to Asia, a branch in Perth to serve customers in North, East, and West Australia, and a branch near Shanghai to serve customers in China along with operations in 6 additional countries. All of our international locations have been established to serve our growing list of customers with global operations.

### Intellectual Property

We currently have trademarks, patents and service marks registered with the U.S. Patent and Trademark Office. The registered trademarks and service marks include: “WESCO®”, our corporate logo and the running man logo. In addition, trademarks, patents, and service mark applications have been filed in various foreign jurisdictions, including Canada, Mexico, the United Kingdom, Singapore, China, Hong Kong, Thailand and the European Community.

### Environmental Matters

Our facilities and operations are subject to federal, state and local laws and regulations relating to environmental protection and human health and safety. Some of these laws and regulations may impose strict, joint and several liabilities on certain persons for the cost of investigation or remediation of contaminated properties. These persons may include former, current or future owners or operators of properties and persons who arranged for the disposal of hazardous substances. Our owned and leased real property may give rise to such investigation, remediation and monitoring liabilities under environmental laws. In addition, anyone disposing of certain products we distribute, such as ballasts, fluorescent lighting and batteries, must comply with environmental laws that regulate certain materials in these products.

We believe that we are in compliance, in all material respects, with applicable environmental laws. As a result, we do not anticipate making significant capital expenditures for environmental control matters either in the current year or in the near future.

### Seasonality

Our operating results are not significantly affected by seasonal factors. Sales during the first and fourth quarters are generally 1-3% below the sales of the second and third quarters, due to a reduced level of activity during the winter months of November through February. Sales typically increase beginning in March, with slight fluctuations per month through October. During periods of economic expansion or contraction our sales by quarter have varied significantly from this seasonal pattern.

### Website Access

Our Internet address is [www.wesco.com](http://www.wesco.com). Information contained on our website is not part of, and should not be construed as being incorporated by reference into, this Annual Report on Form 10-K. We make available free of charge under the “Investors” heading on our website our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), as well as our Proxy Statements, as soon as reasonably practicable after such documents are electronically filed or furnished, as applicable, with the Securities and

Exchange Commission (the “SEC”). You also may read and copy any materials we file with the SEC at the SEC’s Public Reference Room at 100 F Street, NE, Washington, DC 20549-0213. You may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet site at [www.sec.gov](http://www.sec.gov) that contains reports, proxy and information statements and other information regarding issuers like us who file electronically with the SEC.

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In addition, our charters for our Executive Committee, Nominating and Governance Committee, Audit Committee and Compensation Committee, as well as our Independence Standards, our Governance Guidelines and our Code of Business Ethics and Conduct for our Directors, officers and employees, are all available on our website in the “Corporate Governance” link under the “Investors” heading.

## Forward-Looking Information

This Annual Report on Form 10-K contains various “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. These statements involve certain unknown risks and uncertainties, including, among others, those contained in Item 1, “Business,” Item 1A, “Risk Factors,” and Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” When used in this Annual Report on Form 10-K, the words “anticipates,” “plans,” “believes,” “estimates,” “intends,” “expects,” “projects,” “will” and similar expressions identify forward-looking statements, although not all forward-looking statements contain such words. Such statements, including, but not limited to, our statements regarding business strategy, growth strategy, competitive strengths, productivity and profitability enhancement, competition, new product and service introductions and liquidity and capital resources are based on management’s beliefs, as well as on assumptions made by and information currently available to, management, and involve various risks and uncertainties, some of which are beyond our control. Our actual results could differ materially from those expressed in any forward-looking statement made by us or on our behalf. In light of these risks and uncertainties, there can be no assurance that the forward-looking information will in fact prove to be accurate. We have undertaken no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## Executive Officers

Our executive officers and their respective ages and positions as of February 22, 2012, are set forth below.

| Name                | Age | Position   |
|---------------------|-----|--|
| John J. Engel       | 50  | Chairman, President and Chief Executive Officer                                    |
| Stephen A. Van Oss  | 57  | Senior Vice President, Chief Operating Officer and interim Chief Financial Officer |
| Daniel A. Brailer   | 54  | Vice President, Treasurer, Investor Relations and Corporate Affairs                |
| Allan A. Duganier   | 56  | Director of Internal Audit   |
| Timothy A. Hibbard  | 55  | Vice President and Corporate Controller  |
| Diane E. Lazzaris   | 45  | Vice President, Legal Affairs  |
| Kimberly G. Windrow | 54  | Vice President, Human Resources  |

Set forth below is biographical information for our executive officers listed above.

John J. Engel was appointed Chairman of the Board in May 2011 and has served as President and Chief Executive Officer since September 2009. Previously, Mr. Engel served as our Senior Vice President and Chief Operating Officer from 2004 to September 2009. From 2003 to 2004, Mr. Engel served as Senior Vice President and General Manager of Gateway, Inc. From 1999 to 2002, Mr. Engel served as an Executive Vice President and Senior Vice President of Perkin Elmer, Inc. From 1994 to 1999, Mr. Engel served as a Vice President and General Manager of Allied Signal, Inc. and held various engineering, manufacturing and general management positions at General Electric Company from 1985 to 1994. Mr. Engel is also a director of United States Steel Corporation, an integrated steel producer.

Stephen A. Van Oss was appointed as the Company's Chief Financial Officer on February 3, 2012 on an interim basis and has served as Senior Vice President and Chief Operating Officer since September 2009. Previously, Mr. Van Oss served as our Senior Vice President and Chief Financial and Administrative Officer from 2004 to September 2009. From 2000 to 2004, he served as our Vice President and Chief Financial Officer. From 1997 to 2000, Mr. Van Oss served as our Director, Information Technology and, in 1997, as our Director, Acquisition Management. From 1995 to 1996, Mr. Van Oss served as Chief Operating Officer and Chief Financial Officer of Paper Back Recycling of America, Inc. Mr. Van Oss serves as a director of Cooper-Standard Holdings Inc. and as the chairman of its audit committee. He also serves as a trustee of Robert Morris University and is chairman of its finance committee



and is a member of its government committee.

Daniel A. Brailer has served as our Vice President, Treasurer, Investor Relations and Corporate Affairs since February 2011. From May 2006 to February 2011, he served as our Vice President, Treasurer and Investor Relations. From 1999 to May 2006, he served as our Treasurer and Director of Investor Relations. Prior to joining the Company, Mr. Brailer served in various

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positions at Mellon Financial Corporation, most recently as Senior Vice President.

Allan A. Duganier has served as our Director of Internal Audit since January 2006. From 2001 to January 2006, Mr. Duganier served as our Corporate Operations Controller and, from 2000 to 2001, as our Industrial/Construction Group Controller.

Timothy A. Hibbard was appointed as our Vice President and Corporate Controller on February 16, 2012. From July 2006 to February 2012, he served as our Corporate Controller. From 2002 to July 2006, he served as Corporate Controller at Kennametal Inc. From 2000 to February 2002, Mr. Hibbard served as Director of Finance of Kennametal's Advanced Materials Solutions Group, and, from 1998 to 2000, he served as Controller of Greenfield Industries, Inc., a subsidiary of Kennametal Inc.

Diane E. Lazzaris has served as our Vice President, Legal Affairs since February 2010. From February 2008 to February 2010, Ms. Lazzaris served as Senior Vice President — Legal, General Counsel and Corporate Secretary of Dick's Sporting Goods, Inc. From 1994 to February 2008, she held various corporate counsel positions at Alcoa Inc., most recently as Group Counsel to a group of global businesses.

Kimberly G. Windrow has served as our Vice President, Human Resources since August 2010. From 2004 until July 2010, Ms. Windrow served as Senior Vice President of Human Resources for The McGraw Hill Companies in the Education segment. From 2000 until July 2004, she served as Senior Vice President of Human Resources for The MONY Group, and from 1988 until 1999, she served in various Human Resource positions at Willis, Inc.

Item 1A. Risk Factors.

The following factors, among others, could cause our actual results to differ materially from the forward-looking statements we make. All forward-looking statements attributable to us or persons working on our behalf are expressly qualified by the following factors. This information should be read in conjunction with Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, Item 7A, Quantitative and Qualitative Disclosures about Market Risks and the consolidated financial statements and related notes included in this Form 10-K.

Adverse conditions in the global economy and disruptions of financial markets could negatively impact our results of operations.

Our results of operations are affected by the level of business activity of our customers, which in turn is affected by global economic conditions and market factors impacting the industries and markets that they serve. Although economic conditions have been improving, certain global economies and markets continue to experience significant uncertainty and volatility. Adverse economic conditions or lack of liquidity in various markets, particularly in North America, may adversely affect our revenues and operating results. Economic and financial market conditions also affect the availability of financing for projects and for our customers' capital or other expenditures, which can result in project delays or cancellations and thus affect demand for our products. There can be no assurance that any governmental responses to economic conditions or disruptions in the financial markets ultimately will stabilize the markets or increase our customers' liquidity or the availability of credit to our customers. Should one or more of our larger customers declare bankruptcy, it could adversely affect the collectability of our accounts receivable, bad debt reserves and net income. In addition, our ability to access the capital markets may be restricted at a time when we would like, or need, to do so. The global economic and financial environment also may affect our business and financial condition in ways that we currently cannot predict, and there can be no assurance that global economic and market conditions will not adversely affect our results of operations, cash flow or financial position in the future.

Downgrades of the U.S. sovereign credit rating could affect the strength of the U.S. dollar and since a majority of our sales are denominated in U.S. dollars, fluctuations of the U.S. dollar relative to other currencies could negatively affect our business, financial results and liquidity.

Acquisitions that we may undertake would involve a number of inherent risks, any of which could cause us not to realize the benefits anticipated to result.

We have expanded our operations through organic growth and selected acquisitions of businesses and assets and may seek to do so in the future. Acquisitions involve various inherent risks, including: problems that could arise from the integration of the acquired business; uncertainties in assessing the value, strengths, weaknesses, contingent and other liabilities and potential profitability of acquisition candidates; the potential loss of key employees of an acquired business; the ability to achieve identified operating and financial synergies anticipated to result from an acquisition or other transaction; and unanticipated changes in business, industry or general economic conditions that affect the assumptions underlying the acquisition or other transaction rationale. Any one or more of these factors could increase our costs or cause us not to realize the benefits

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anticipated to result from the acquisition of businesses or assets.

An increase in competition could decrease sales or earnings.

We operate in a highly competitive industry and compete directly with global, national, regional and local providers of our products. Some of our existing competitors have, and new market entrants may have, greater resources than us. Competition is primarily focused in the local service area and is generally based on product line breadth, product availability, service capabilities and price. Other sources of competition are buying groups formed by smaller distributors to increase purchasing power and provide some cooperative marketing capability.

Existing or future competitors may seek to gain or retain market share by reducing prices, and we may be required to lower our prices or may lose business, which could adversely affect our financial results. Also, to the extent that we do not meet changing customer preferences or demands or to the extent that one or more of our competitors becomes more successful with private label products or otherwise, our ability to attract and retain customers could be materially adversely affected. Existing or future competitors also may seek to compete with us for acquisitions, which could have the effect of increasing the price and reducing the number of suitable acquisitions. In addition, it is possible that competitive pressures resulting from industry consolidation could affect our growth and profit margins.

Loss of key suppliers, product cost fluctuations, lack of product availability or inefficient supply chain operations could decrease sales and earnings.

Most of our agreements with suppliers are terminable by either party on 60 days notice or less. Our ten largest suppliers in 2011 accounted for approximately 28% of our purchases for the period. Our largest supplier in 2011 was Eaton Corporation, through its Eaton Electrical division, accounting for approximately 10% of our purchases. The loss of, or a substantial decrease in the availability of, products from any of these suppliers, a supplier's change in sales strategy to rely less on distribution channels, or the loss of key preferred supplier agreements, could have a material adverse effect on our business. Supply interruptions could arise from shortages of raw materials, effects of economic or financial market conditions on a supplier's operations, labor disputes or weather conditions affecting products or shipments, transportation disruptions, or other reasons beyond our control. In addition, certain of our products, such as wire and conduit, are commodity-price-based products and may be subject to significant price fluctuations which are beyond our control. Furthermore, we cannot be certain that particular products or product lines will be available to us, or available in quantities sufficient to meet customer demand. Such limited product access could cause us to be at a competitive disadvantage. The profitability of our business is also dependent upon the efficiency of our supply chain. An inefficient or ineffective supply chain strategy or operations could increase operational costs, reduce profit margins and adversely affect our business.

Expansion into new business activities, industries, product lines or geographic areas could subject the company to increased costs and risks and may not achieve the intended results.

Engaging in or significantly expanding business activities in product sourcing, sales and services could subject the company to unexpected costs and risks. Such activities could subject us to increased operating costs, product liability, regulatory requirements and reputational risks. Our expansion into new and existing markets, including manufacturing related or regulated businesses, may present competitive, distribution and regulatory challenges that differ from current ones. We may be less familiar with the target customers and may face different or additional risks, as well as increased or unexpected costs, compared to existing operations. Growth into new markets may also bring us into direct competition with companies with whom we have little or no past experience as competitors. To the extent we are reliant upon expansion into new geographic, industry and product markets for growth and do not meet the new challenges posed by such expansion, our future sales growth could be negatively impacted, our operating costs could increase, and our business operations and financial results could be negatively affected.

Certain events or conditions could lead to interruptions in our operations, which may materially adversely affect our business, financial condition or results of operations.

We operate a number of facilities and we coordinate company activities, including information technology systems and administrative services and the like, through our headquarters operations. Our operations depend on our ability to maintain existing systems and implement new technology, which includes allocating sufficient resources to periodically upgrade our information technology systems, and to protect our equipment and the information stored in our databases against both manmade and natural disasters, as well as power losses, computer and telecommunications failures, technological breakdowns, unauthorized intrusions, and other events. Conversions to new information technology systems may result in cost overruns, delays or business interruptions. If our information technology systems are disrupted, become obsolete or do not adequately

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support our strategic, operational or compliance needs, it could result in competitive disadvantage and adversely affect our financial results and business operations, including our ability to process orders, receive and ship products, maintain inventories, collect accounts receivable and pay expenses.

Because we rely heavily on information technology both in serving our customers and in our enterprise infrastructure in order to achieve our objectives, we may be vulnerable to damage or intrusion from a variety of cyber-attacks including computer viruses, worms or other malicious software programs that access our systems. Despite the precautions we take to mitigate the risks of such events, an attack on our enterprise information technology system could result in theft or disclosure of our proprietary or confidential information or a breach of confidential customer or employee information. Such events could have an adverse impact on revenue, harm our reputation, and cause us to incur legal liability and costs, which could be significant, to address and remediate such events and related security concerns.

We also depend on accessible office facilities, distribution centers and information technology data centers for our operations to function properly. An interruption of operations at any of our distribution centers could have a material adverse effect on the operations of branches served by the affected distribution center. Such disaster related risks and effects are not predictable with certainty and, although they can be mitigated, they cannot be eliminated. We seek to mitigate our exposures to disaster events in a number of ways. For example, where feasible, we design the configuration of our facilities to reduce the consequences of disasters. We also maintain insurance for our facilities against casualties and we evaluate our risks and develop contingency plans for dealing with them. Although we have reviewed and analyzed a broad range of risks applicable to our business, the ones that actually affect us may not be those we have concluded most likely to occur. Furthermore, although our reviews have led to more systematic contingency planning, our plans are in varying stages of development and execution, such that they may not be adequate at the time of occurrence for the magnitude of any particular disaster event that befalls us.

We are subject to costs and risks associated with laws and regulations affecting our business.

The complex legal and regulatory environment exposes us to compliance costs and risks, as well as litigation and other legal proceedings, that could materially affect our operations and financial results. These laws and regulations may change, sometimes significantly, as a result of political or economic events. They include tax laws and regulations, import and export laws and regulations, government contracting laws and regulations, labor and employment laws and regulations, product safety, occupational safety and health laws and regulations, securities and exchange laws and regulations (and other laws applicable to publicly-traded companies such as the Foreign Corrupt Practices Act), and environmental laws and regulations. In addition, proposed laws and regulations in these and other areas, such as healthcare, employment, or legal matters could affect the cost of our business operations. From time to time we are involved in legal proceedings which may relate to, for example, product liability, labor and employment (including wage and hour), tax, import and export compliance, worker health and safety, general commercial and securities matters. While we believe that the outcome of any pending matter is unlikely to have a material adverse effect on our financial condition or liquidity, additional legal proceedings may arise in the future and the outcome of any legal proceedings and other contingencies could require us to take actions which could adversely affect our operations or could require us to pay substantial amounts of money.

Because we conduct business in many countries, we are subject to income taxes as well as non-income based taxes in both the United States and various foreign jurisdictions. As a result, we are required to interpret the income tax laws and rulings in each jurisdiction in which we operate and are subject to ongoing tax audits in various jurisdictions. Due to ambiguity of tax laws in certain of these jurisdictions and the subjective nature of factual determinations, the respective taxing authorities may disagree with certain positions we have taken and assess additional taxes. While we regularly evaluate the likely outcomes of these audits in order to determine the appropriateness of our tax provision, there can be no assurance that we will accurately predict the outcomes of these audits, and the actual outcomes could

adversely affect our results of operations.

Our outstanding indebtedness requires debt service commitments that could adversely affect our ability to fulfill our obligations and could limit our growth and impose restrictions on our business.

As of December 31, 2011, we had \$825.2 million of consolidated indebtedness (excludes debt discount), including \$150.0 million in aggregate principal amount of 7.50% Senior Subordinated Notes due 2017 (the "2017 Notes") and \$345.0 million in aggregate principal amount of 6.0% Convertible Senior Debentures due 2029 (the "2029 Debentures"). Our consolidated indebtedness also includes our mortgage facility, our revolving credit facility (the "Revolving Credit Facility"), which has an aggregate borrowing capacity of \$400.0 million, and accounts receivable securitization facility (the "Receivables Facility"), through which we sell up to \$450 million of our accounts receivable to a third-party conduit. We and our subsidiaries may undertake additional borrowings in the future, subject to certain limitations contained in the instruments governing our indebtedness.

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Our debt service obligations have important consequences, including: our payments of principal and interest reduce the funds available to us for operations, future business opportunities and acquisitions and other purposes; they increase our vulnerability to adverse economic, financial market and industry conditions; our ability to obtain additional financing may be limited; they may hinder our ability to adjust rapidly to changing market conditions; we may be required to incur additional interest due to the contingent interest features of the 2029 Debentures, which are embedded derivatives; and our financial results are affected by increased interest costs. Our ability to make scheduled payments of principal and interest on our debt, refinance our indebtedness, make scheduled payments on our operating leases, fund planned capital expenditures or to finance acquisitions will depend on our future performance, which, to a certain extent, is subject to economic, financial, competitive and other factors beyond our control. There can be no assurance that our business will continue to generate sufficient cash flow from operations in the future to service our debt, make necessary capital expenditures or meet other cash needs. If unable to do so, we may be required to refinance all or a portion of our existing debt, to sell assets or to obtain additional financing. Our Receivables Facility is subject to renewal in August 2014, and our Revolving Credit Facility is subject to renewal in August 2016. There can be no assurance that available funding or any sale of additional receivables or additional financing will be possible at the times of renewal in amounts or terms favorable to us, if at all.

Over the next three years, we will be required to repay approximately \$293.3 million of our currently outstanding indebtedness, of which \$250.0 million is related to our Receivables Facility expiration, \$37.6 million is related to our mortgage credit facility (including a balloon payment of approximately \$36.0 million due in the first quarter of 2013), and \$2.6 million is related to capital leases and notes payable associated with acquisitions.

We must attract, retain and motivate key employees, and the failure to do so may adversely affect our business and results of operations.

Our success depends on hiring, retaining and motivating key employees, including executive, managerial, sales, technical, marketing and support personnel. We may have difficulty locating and hiring qualified personnel. In addition, we may have difficulty retaining such personnel once hired, and key people may leave and compete against us. The loss of key personnel or our failure to attract and retain other qualified and experienced personnel could disrupt or adversely affect our business, its sales and results of operations. In addition, our operating results could be adversely affected by increased costs due to increased competition for employees, higher employee turnover, which may also result in loss of significant customer business, or increased employee benefit costs.

Our debt agreements contain restrictions that may limit our ability to operate our business.

Our credit facilities also require us to maintain specific earnings to fixed expenses and to meet minimum net worth requirements in certain circumstances. Our credit facilities and the indenture governing the 2017 Notes contain, and any of our future debt agreements may contain, certain covenant restrictions that limit our ability to operate our business, including restrictions on our ability to: incur additional debt or issue guarantees; create liens; make certain investments; enter into transactions with our affiliates; sell certain assets; make capital expenditures; redeem capital stock or make other restricted payments; declare or pay dividends or make other distributions to stockholders; and merge or consolidate with any person. Our credit facilities contain additional affirmative and negative covenants, and our ability to comply with these covenants is dependent on our future performance, which will be subject to many factors, some of which are beyond our control, including prevailing economic conditions.

As a result of these covenants, our ability to respond to changes in business and economic conditions and to obtain additional financing, if needed, may be significantly restricted, and we may be prevented from engaging in transactions that might otherwise be beneficial to us. In addition, our failure to comply with these covenants could result in a default under the 2029 Debentures, the 2017 Notes and our other debt, which could permit the holders to accelerate such debt. If any of our debt is accelerated, we may not have sufficient funds available to repay such debt.



Goodwill and indefinite life intangible assets recorded as a result of our acquisitions could become impaired.

As of December 31, 2011, our combined goodwill and indefinite life intangible assets amounted to \$1,055.0 million. To the extent we do not generate sufficient cash flows to recover the net amount of any investments in goodwill and other indefinite life intangible assets recorded, the investment could be considered impaired and subject to write-off. We expect to record further goodwill and other indefinite life intangible assets as a result of future acquisitions we may complete. Future amortization of such assets or impairments, if any, of goodwill or indefinite life intangible assets would adversely affect our results of operations in any given period.

There is a risk that the market value of our common stock may decline.

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Stock markets have experienced significant price and trading volume fluctuations, and the market prices of companies in our industry have been volatile. In recent years, volatility and disruption reached unprecedented levels. For some issuers, the markets have exerted downward pressure on stock prices and credit capacity. It is impossible to predict whether the price of our common stock will rise or fall. Trading prices of our common stock will be influenced by our operating results and prospects and by global economic, financial and other factors.

Future sales of our common stock in the public market or issuance of securities senior to our common stock could adversely affect the trading price of our common stock and the value of the 2029 Debentures.

Future sales of substantial amounts of our common stock or equity-related securities in the public market, or the perception that such sales could occur, could adversely affect prevailing trading prices of our common stock and the value of the 2029 Debentures and could impair our ability to raise capital through future offerings of equity or equity-related securities. No prediction can be made as to the effect, if any, that future sales of shares of common stock or the availability of shares of common stock for future sale will have on the trading price of our common stock or the value of the 2029 Debentures.

There may be future dilution of our common stock.

To the extent options to purchase common stock under our stock option plans are exercised, holders of our common stock will incur dilution. Additionally, our 2029 Debentures include contingent conversion price provisions and options for settlement in shares. Based on our current stock price, the 2029 Debentures may be converted into common stock which would increase dilution to our stockholders.

## Item 1B. Unresolved Staff Comments.

None.

## Item 2. Properties.

We have approximately 400 branches, of which approximately 325 are located in the United States, approximately 50 are located in Canada and the remainder are located in Mexico, the United Kingdom, Singapore, China, and Australia. Approximately 20% of our branches are owned facilities, and the remainder are leased.

The following table summarizes our distribution centers:

| Location        | Square Feet | Leased/Owned |
|-----------------|-------------|--------------|
| Warrendale, PA  | 194,000     | Owned        |
| Sparks, NV      | 131,000     | Leased       |
| Byhalia, MS     | 148,000     | Owned        |
| Little Rock, AR | 100,000     | Leased       |
| Dorval, QE      | 90,000      | Leased       |
| Burnaby, BC     | 65,000      | Owned        |
| Edmonton, AB    | 101,000     | Leased       |
| Mississauga, ON | 246,000     | Leased       |

We also lease our 69,000 square-foot headquarters in Pittsburgh, Pennsylvania. We do not regard the real property associated with any single branch location as material to our operations. We believe our facilities are in good operating condition and are adequate for their respective uses.

## Item 3. Legal Proceedings.

From time to time, a number of lawsuits and claims have been or may be asserted against us relating to the conduct of our business, including routine litigation relating to commercial and employment matters. The outcome of any litigation cannot be predicted with certainty, and some lawsuits may be determined adversely to us. However, management does not believe, based on information presently available, that the ultimate outcome of any such

pending matters is likely to have a material adverse effect on our financial condition or liquidity, although the resolution in any quarter of one or more of these matters may have a material adverse effect on our results of operations for that period.

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As initially reported in our 2008 Annual Report on Form 10-K, we are a co-defendant in a lawsuit filed in a state court in Indiana in which a customer alleges that we sold defective products manufactured or remanufactured by others and is seeking monetary damages in the amount of approximately \$50 million. We have denied any liability, continue to believe that we have meritorious defenses and intend to vigorously defend ourselves against these allegations.

Accordingly, no liability was recorded for this matter as of December 31, 2011. Furthermore, due to the uncertainty of this litigation, we are not currently able to reasonably estimate the possible loss or range of loss from this legal proceeding.

Information relating to legal proceedings is included in Note 14, Commitments and Contingencies of the Notes to Consolidated Financial Statements and is incorporated herein by reference.

Item 4. Mine Safety Disclosures.

Not applicable.

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## PART II

## Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Market, Stockholder and Dividend Information. Our common stock is listed on the New York Stock Exchange under the symbol "WCC." As of February 20, 2012, there were 43,461,030 shares of common stock outstanding held by approximately 30 holders of record. We have not paid dividends on the common stock and do not presently plan to pay dividends in the foreseeable future. It is currently expected that earnings will be reinvested to support business growth, debt reduction or acquisitions. In addition, our Revolving Credit Facility and the indenture governing the 2017 Notes restrict our ability to pay dividends. See Part II, Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations — Liquidity and Capital Resources." The following table sets forth the high and low sales prices per share of our common stock, as reported on the New York Stock Exchange, for the periods indicated.

| Quarter | Sales Prices |         |
|---------|--------------|---------|
|         | High         | Low     |
| 2010    |              |         |
| First   | \$35.77      | \$26.91 |
| Second  | 42.62        | 32.90   |
| Third   | 40.41        | 31.50   |
| Fourth  | 53.78        | 38.76   |
| 2011    |              |         |
| First   | \$63.09      | \$52.14 |
| Second  | 64.90        | 50.29   |
| Third   | 57.34        | 33.51   |
| Fourth  | 54.33        | 31.08   |

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## Item 6. Selected Financial Data.

Selected financial data and significant events related to the Company's financial results for the last five fiscal years are listed below. The financial data should be read in conjunction with the Consolidated Financial Statements and Notes thereto included in Item 8 and with Management's Discussion and Analysis of Financial Condition and Results of Operations, included in Item 7.

| Year Ended December 31,<br>(Dollars in millions, except per share data)    | 2011      | 2010      | 2009      | 2008      | 2007      |
|--|-----------|-----------|-----------|-----------|-----------|
| <b>Income Statement Data:</b>  |           |           |           |           |           |
| Net sales  | \$6,125.7 | \$5,063.9 | \$4,624.0 | \$6,110.8 | \$6,003.5 |
| Cost of goods sold   | 4,889.2   | 4,065.4   | 3,724.1   | 4,904.2   | 4,781.4   |
| Selling, general and administrative expenses                               | 872.0     | 763.7     | 693.9     | 834.3     | 791.1     |
| Depreciation and amortization  | 31.6      | 23.9      | 26.0      | 26.7      | 36.8      |
| Income from operations   | 332.9     | 210.9     | 180.0     | 345.6     | 394.2     |
| Interest expense, net  | 53.6      | 57.6      | 53.8      | 64.2      | 76.5      |
| Gain on debt exchange <sup>(1)</sup>                                       | —         | —         | (6.0)     | ) —       | —         |
| Other (income) expense <sup>(2)</sup>                                      | —         | (4.3)     | ) (5.0)   | ) (9.4)   | ) —       |
| Income before income taxes   | 279.3     | 157.6     | 137.2     | 290.8     | 317.7     |
| Provision for income taxes <sup>(3)</sup>                                  | 83.1      | 42.2      | 32.1      | 86.7      | 85.2      |
| Net income   | \$196.2   | \$115.4   | \$105.1   | \$204.1   | \$232.5   |
| Less: Net loss attributable to noncontrolling interest <sup>(5)</sup>      | (0.1)     | ) —       | —         | —         | —         |
| Net income attributable to WESCO International, Inc.                       | 196.3     | 115.4     | 105.1     | 204.1     | 232.5     |
| <b>Earnings per common share attributable to WESCO International, Inc.</b> |           |           |           |           |           |
| Basic  | \$4.54    | \$2.72    | \$2.49    | \$4.82    | \$5.09    |
| Diluted  | \$3.96    | \$2.50    | \$2.46    | \$4.71    | \$4.82    |
| <b>Weighted average common shares outstanding</b>                          |           |           |           |           |           |
| Basic  | 43.2      | 42.5      | 42.3      | 42.4      | 45.7      |
| Diluted  | 49.6      | 46.1      | 42.7      | 43.3      | 48.3      |
| <b>Other Financial Data:</b>   |           |           |           |           |           |
| Capital expenditures   | \$33.3    | \$15.1    | \$13.0    | \$35.3    | \$16.1    |
| Net cash provided by operating activities                                  | 167.5     | 127.3     | 291.7     | 279.9     | 262.3     |
| Net cash (used) provided by investing activities                           | (81.3)    | ) (220.5) | ) (10.7)  | ) 16.4    | (48.0)    |
| Net cash (used) provided by financing activities                           | (70.9)    | ) 30.6    | (264.9)   | ) (265.0) | ) (212.6) |
| <b>Balance Sheet Data:</b>   |           |           |           |           |           |
| Total assets   | \$3,078.5 | \$2,826.8 | \$2,494.2 | \$2,719.9 | \$2,858.3 |
| Total debt (including current portion and short-term debt) <sup>(3)</sup>  | 649.3     | 729.9     | 691.8     | 1,100.3   | 1,261.3   |
| Stockholders' equity <sup>(4)</sup>  | 1,345.9   | 1,148.6   | 996.3     | 755.1     | 640.1     |

(1) Represents the gain related to the 2009 convertible debt exchange. See Note 7 of the Notes to Consolidated Financial Statements.

(2) In 2010, 2009 and 2008, represents income from the LADD joint venture. See Note 9 of the notes to consolidated financial statements.

(3) Includes the discount related to the 2029 Debentures, our 2.625% Convertible Senior Debentures due 2025 (the "2025 Debentures") and our 1.75% Convertible Senior Debentures due 2026 (the "2026 Debentures") and, together with the 2029 Debentures and 2025 Debentures, the "Debentures"). See Note 7 of the Notes to Consolidated Financial Statements.

(4)

Stockholders' equity includes amounts related to the Debentures. See Note 7 of the Notes to Consolidated Financial Statements.

- (5) Represents the net loss attributable to a portion of a consolidated entity not owned by the Company. See Note 5 of the Notes to Consolidated Financial Statements.

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### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion should be read in conjunction with the audited consolidated financial statements and notes thereto included in Item 8 of this Annual Report on Form 10-K.

#### Company Overview

In 2011, we strengthened our organization and talent base, made improvements to our capital structure, expanded our international presence, improved productivity, and completed two accretive acquisitions. Our financial results reflect improving conditions in our served markets, higher product prices and product costs, favorable foreign currency exchange rates positively impacting net sales by 0.8%, and acquisitions positively impacting net sales by 6.8%. Sales increased \$1,061.9 million, or 21.0%, over the prior year. Cost of goods sold as a percentage of net sales was 79.8% and 80.3% in 2011 and 2010, respectively. Operating income increased to \$332.9 million, or 57.9%, primarily from organic growth and margin expansion. As a result, net income increased 69.9% over the prior year to \$196.2 million. Diluted earnings per share attributable to WESCO International, Inc. were \$3.96 in 2011, compared with \$2.50 in 2010.

Our end markets consist of industrial firms, electrical and data communications contractors, utilities and commercial organizations, institutions and governmental entities. Our transaction types to these markets can be categorized as stock, direct ship and special order. Stock orders are filled directly from existing inventory and represent approximately 46% of total sales. Approximately 43% of our total sales are direct ship sales. Direct ship sales are typically custom-built products, large orders or products that are too bulky to be easily handled and, as a result, are shipped directly to the customer from the supplier. Special orders are for products that are not ordinarily stocked in inventory and are ordered based on a customer's specific request. Special orders represent the remainder of total sales. We have historically financed our working capital requirements, capital expenditures, acquisitions, share repurchases and new branch openings through internally generated cash flow, debt issuances, borrowings under our credit facilities and funding through our Receivables Facility.

#### Cash Flow

We generated \$167.5 million in operating cash flow during 2011. Included in this amount was increased operating results offset by investments in working capital to fund our growth. Investing activities included payments of \$48.1 million for the acquisitions of RECO and Brews and \$33.3 million for capital expenditures. Refer to Note 5 of our Notes to the Consolidated Financial Statements for additional information regarding the RECO and Brews acquisitions. Financing activities during 2011 consisted of borrowings and repayments of \$435.7 million and \$398.9 million, respectively, related to our Revolving Credit Facility, and borrowings and repayments of \$210.0 million and \$330.0 million, respectively, related to our Receivables Facility. There was also an increase in bank overdrafts of \$19.9 million.

#### Financing Availability

As of December 31, 2011, we had \$499.3 million in total available borrowing capacity. The available borrowing capacity under our Revolving Credit Facility, which has a maturity date in August 2016 was \$299.3 million, of which \$188.6 million was the U.S. sub-facility borrowing limit and \$110.7 million was the Canadian sub-facility borrowing limit. The available borrowing capacity under the Receivables Facility, which has a maturity date in August 2014 was \$200.0 million. In addition, in August 2009, we completed an exchange offer pursuant to which we issued \$345.0 million in aggregate principal amount of 2029 Debentures in exchange for approximately \$299.7 million and \$57.7 million in aggregate principal amounts of our 2026 Debentures and 2025 Debentures, respectively. On December 23, 2010, we completed the conversion and redemption of all our outstanding 2025 Debentures. Our 2029 Debentures cannot be redeemed or repurchased until September 2016. For further discussion related to the Debentures, refer to Note 7 of our Notes to the Consolidated Financial Statements. We monitor the depository institutions that hold our cash and cash equivalents on a regular basis, and we believe that we have placed our deposits with creditworthy financial institutions. For further discussions refer to "Liquidity and Capital Resources."

#### Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments



that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to supplier programs, bad debts, inventories, insurance costs, goodwill, income taxes, contingencies and litigation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the

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carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. If actual market conditions are less favorable than those projected by management, additional adjustments to reserve items may be required. We believe the following critical accounting policies affect our judgments and estimates used in the preparation of our consolidated financial statements.

### Revenue Recognition

Revenues are recognized for product sales when title, ownership and risk of loss pass to the customer, or for services when the service is rendered. In the case of stock sales and special orders, a sale occurs at the time of shipment from our distribution point, as the terms of our sales are predominantly FOB shipping point. In cases where we process customer orders but ship directly from our suppliers, revenue is recognized once product is shipped and title has passed. In all cases, revenue is recognized once the sales price to our customer is fixed or is determinable and we have reasonable assurance as to the collectability.

In certain customer arrangements, we provide services such as inventory management. We may perform some or all of the following services for customers: determine inventory stocking levels; establish inventory reorder points; launch purchase orders; receive material; put away material; and pick material for order fulfillment. We recognize revenue for services rendered during the period based upon a previously negotiated fee arrangement. We also sell inventory to these customers and recognize revenue at the time title and risk of loss transfers to the customer.

### Selling, General and Administrative Expenses

We include warehousing, purchasing, branch operations, information services, and marketing and selling expenses in this category, as well as other types of general and administrative costs.

### Allowance for Doubtful Accounts

We maintain allowances for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. We have a systematic procedure using estimates based on historical data and reasonable assumptions of collectibles made at the local branch level and on a consolidated corporate basis to calculate the allowance for doubtful accounts.

### Excess and Obsolete Inventory

We write down our inventory to its net realizable value based on internal factors derived from historical analysis of actual losses. Looking back, we identify items at risk of becoming obsolete, defined as being in excess of 36 months supply relative to demand or movement. We then analyze in a detailed manner the ultimate disposition of the previously identified excess inventory items, such as sold, returned to supplier, or scrapped. This item by item analysis allows us to develop an estimate which represents the historical likelihood that an item identified as being in excess supply ultimately becomes obsolete. On a current basis, we apply the estimate to inventory items currently in excess of 36 months supply, and reduce our inventory carrying value by the derived amount. We revisit and test our assumptions on a periodic basis. Historically, we have not had material changes to our assumptions and do not anticipate any material changes in the future.

### Supplier Volume Rebates

We receive rebates from certain suppliers based on contractual arrangements with them. Since there is a lag between actual purchases and the rebates received from the suppliers, we must estimate and accrue the approximate amount of rebates available at a specific date. We record the amounts as other accounts receivable on the balance sheet. The corresponding rebate income is recorded as a reduction of cost of goods sold. The appropriate level of such income is derived from the level of actual purchases made by us from suppliers. Supplier volume rebate rates have historically ranged between approximately 0.8% and 1.2% of sales depending on market conditions. In 2011, the rebate rate was 1.2%.

### Goodwill and Indefinite Life Intangible Assets

We test goodwill and indefinite life intangible assets for impairment annually during the fourth quarter using information available at the end of September, or more frequently when events or circumstances occur indicating that their carrying value may not be recoverable. We test for goodwill impairment on a reporting unit level. The evaluation of impairment involves comparing the current fair value of goodwill and indefinite life intangible assets to the recorded value. We estimate the fair value of goodwill using a combination of discounted cash flow analyses and

market multiples. Assumptions used for these fair value techniques are based on a combination of historical results, current forecasts, market data and recent economic events. We evaluate the recoverability of indefinite life intangible assets using a discounted cash flow analysis based on projected financial information. The determination of fair value involves significant management judgment and we apply our best judgment when assessing the reasonableness of financial projections. Two primary assumptions were a discount rate of 11.95% and a terminal growth rate of 4.6%. A possible indicator of goodwill impairment is the relationship of a company's market capitalization to its book value. As of

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December 31, 2011, our market capitalization exceeded our book value and there were no reporting units sensitive to impairment.

The reported value of trademarks totaled \$46.9 million and \$45.7 million at December 31, 2011 and 2010, respectively. Two trademarks totaling \$18.1 million are most sensitive to a decline in financial performance. We are taking actions to improve our financial performance related to these businesses; however, we cannot predict whether or not there will be certain events that could adversely affect their reported value.

### Intangible Assets

We account for certain economic benefits purchased as a result of our acquisitions, including customer relations, distribution agreements, technology and trademarks, as intangible assets. Except for trademarks, which have an indefinite life, we amortize intangible assets over a useful life determined by the expected cash flows produced by such intangibles and their respective tax benefits. Useful lives vary between 4 and 19 years, depending on the specific intangible asset.

### Insurance Programs

We use commercial insurance for auto, workers' compensation, casualty and health claims as a risk sharing strategy to reduce our exposure to catastrophic losses. Our strategy involves large deductibles where we must pay all costs up to the deductible amount. We estimate our reserve based on historical incident rates and costs.

### Income Taxes

We recognize deferred tax assets and liabilities for expected future tax consequences of events that have been included in our consolidated financial statements or tax returns. Deferred tax assets and liabilities are determined based on the difference between the financial reporting and the tax bases of assets and liabilities using enacted tax rates in effect for the year in which the differences are expected to reverse.

We record our deferred tax assets at amounts that are expected to be realized. We evaluate future taxable income and potential tax planning strategies in assessing the potential need for a valuation allowance. Should we determine that it is more likely than not that we would not be able to realize all or part of our deferred tax assets in the future, an adjustment to the deferred tax asset would be charged to income in the period such determination was made.

We account for uncertainty in income taxes using a recognition threshold and measurement attribute prescribed by income tax accounting guidance. We frequently review tax issues and positions taken on tax returns to determine the need and amount of contingency reserves necessary to cover any probable audit adjustments.

### Convertible Debentures

We separately account for the liability and equity components of our convertible debentures in a manner that reflects our nonconvertible debt borrowing rate. We estimate our non-convertible debt borrowing rate through a combination of discussions with our financial institutions and review of relevant market data. The discounts to the convertible note balances are amortized to interest expense, using the effective interest method, over the implicit life of the debentures.

### Stock-Based Compensation

Our stock-based employee compensation plans are comprised of stock options, stock-settled stock appreciation rights and restricted stock units. Compensation cost for all stock-based awards is measured at fair value on the date of grant, and compensation cost is recognized, net of estimated forfeitures, over the service period for awards expected to vest. The fair value of stock options and stock-settled appreciation rights is determined using the Black-Scholes valuation model. Expected volatilities are based on historical volatility of our common stock. We estimate the expected life of stock options and stock-settled stock appreciation rights using historical data pertaining to option exercises and employee terminations. The risk-free rate is based on the U.S. Treasury yields in effect at the time of grant. The forfeiture assumption is based on our historical employee behavior, which we review on an annual basis. Restricted stock units with vesting dependent upon service conditions are valued based on the market price on the grant date. No dividends are assumed for stock-based awards.

### Results of Operations

The following table sets forth the percentage relationship to net sales of certain items in our consolidated statements of income for the periods presented.



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| Year Ended December 31,                              | 2011  | 2010    | 2009    |      |   |
|--|-------|---------|---------|------|---|
| Net sales  | 100.0 | % 100.0 | % 100.0 | %    |   |
| Cost of goods sold                                   | 79.8  | 80.3    | 80.5    |      |   |
| Selling, general and administrative expenses         | 14.2  | 15.1    | 15.0    |      |   |
| Depreciation and amortization                        | 0.5   | 0.5     | 0.6     |      |   |
| Income from operations                               | 5.5   | 4.1     | 3.9     |      |   |
| Interest expense                                     | 0.9   | 1.1     | 1.1     |      |   |
| Gain on debt exchange                                | —     | —       | (0.1    | )    |   |
| Other income   | —     | (0.1    | )       | (0.1 | ) |
| Income before income taxes                           | 4.6   | 3.1     | 3.0     |      |   |
| Provision for income taxes                           | 1.4   | 0.8     | 0.7     |      |   |
| Net income attributable to WESCO International, Inc. | 3.2   | % 2.3   | % 2.3   | %    |   |

## 2011 Compared to 2010

**Net Sales.** Sales in 2011 increased 21.0% to \$6,125.7 million, compared with \$5,063.9 million in 2010. Sales were positively impacted by our growth initiatives, improved conditions in our markets served, favorable foreign currency exchange rates positively impacting net sales by 0.8%, and acquisitions positively impacting net sales by 6.8%. Additionally, management estimates the price impact on net sales was approximately 3.0%.

**Cost of Goods Sold.** Cost of goods sold increased 20.3% in 2011 to \$4,889.2 million, compared with \$4,065.4 million in 2010. Cost of goods sold as a percentage of net sales was 79.8% in 2011 versus 80.3% in 2010. The decrease in the cost of goods sold percentage was primarily due to the margin impact from recent acquisitions and higher supplier volume rebate rates driven by the increase in sales.

**Selling, General and Administrative (“SG&A”) Expenses.** SG&A expenses include costs associated with personnel, shipping and handling, travel, advertising, facilities, utilities and bad debts. SG&A expenses increased by \$108.4 million, or 14.2%, to \$872.0 million in 2011. The increase in SG&A expenses is primarily due to compensation expenses related to the growth in sales and the impact from recent acquisitions of \$44.6 million. As a percentage of net sales, SG&A expenses decreased to 14.2% of sales, compared with 15.1% in 2010. SG&A expenses increased at a lower rate than sales due to the continued effectiveness of our cost control initiatives and the fixed cost nature of certain SG&A expense components.

SG&A payroll expenses for 2011 of \$608.9 million increased by \$81.4 million compared to 2010. The increase in SG&A payroll expense was primarily due to an increase in salary expense of \$43.9 million and an increase in commissions and incentives of \$23.7 million. These increases are primarily due to an increase in headcount, which is the result of both recent acquisitions and organic growth initiatives.

The remaining SG&A expenses for 2011 of \$263.1 million increased by \$27.0 million compared to 2010 due to an increase in variable operating expenses associated with the growth in sales.

**Depreciation and Amortization.** Depreciation and amortization increased \$7.7 million to \$31.6 million in 2011, compared with \$23.9 million in 2010. The increase in depreciation and amortization was primarily due to an increase in capital expenditures from \$15.1 million in 2010 to \$33.3 million in 2011.

**Income from Operations.** Income from operations increased by \$122.1 million, or 57.9%, to \$332.9 million in 2011, compared to \$210.9 million in 2010.

**Interest Expense.** Interest expense totaled \$53.6 million in 2011, compared with \$57.6 million in 2010, a decrease of 6.9%. In 2010, interest expense was negatively impacted by \$4.2 million resulting from the resolution of an outstanding tax matter.

**Other Income.** No other income was reported in 2011. In 2010, other income was comprised of equity income from the LADD joint venture totaling \$4.3 million.

**Income Taxes.** Our effective income tax rate increased to 29.8% in 2011, compared with 26.7% in 2010, primarily as a result of the increase in taxable income in the United States.

**Net Income.** Net income increased by \$80.8 million, or 69.9%, to \$196.2 million in 2011, compared to \$115.4 million in 2010.

Net Loss attributable to noncontrolling interest. Net loss attributable to noncontrolling interest totaled less than \$0.1 million in 2011.

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Net Income attributable to WESCO International, Inc. Net income and diluted earnings per share attributable to WESCO International, Inc. on a consolidated basis totaled \$196.3 million and \$3.96 per share, respectively, in 2011, compared with \$115.4 million and \$2.50 per share, respectively, in 2010.

## 2010 Compared to 2009

**Net Sales.** Sales in 2010 increased 9.5% to \$5,063.9 million, compared with \$4,624.0 million in 2009. Sales were positively impacted by our growth initiatives, improved conditions in our markets served, higher product prices due primarily to rising supplier product and commodity prices, favorable foreign currency exchange rates positively impacting net sales by 1.3% and acquisitions positively impacting net sales by 0.4%. Additionally, management estimates the price impact on net sales was approximately 2.7%.

**Cost of Goods Sold.** Cost of goods sold increased 9.2% in 2010 to \$4,065.4 million, compared with \$3,724.1 million in 2009. Cost of goods sold as a percentage of net sales was 80.3% in 2010 versus 80.5% in 2009. The decrease in the cost of goods sold percentage was primarily due to higher supplier volume rebate rates, which were driven by the increase in sales.

**Selling, General and Administrative (“SG&A”) Expenses.** SG&A expenses include costs associated with personnel, shipping and handling, travel, advertising, facilities, utilities and bad debts. SG&A expenses increased by \$69.7 million, or 10.0%, to \$763.6 million in 2010 due to the increase in commissions and incentives and the restoration of temporary cost and benefit reductions taken in the prior year. As a percentage of net sales, SG&A expenses increased to 15.1% of sales, compared with 15.0% in 2009, reflecting the impact of the reinstatement of discretionary benefits, the absence of mandatory unpaid leave of absences in the current year, an impairment charge related to our 40% interest in the LADD joint venture and an increase in variable operating expenses partially offset by the decrease in severance costs related to headcount cost reduction actions taken in the prior year. SG&A payroll expenses for 2010 of \$527.5 million increased by \$60.5 million compared to 2009. The increase in payroll expense was primarily due to the increase in commissions and incentives of \$27.8 million, the net impact of \$24.3 million related to temporary cost reductions taken in the prior year and an increase in temporary labor costs of \$5.2 million. Other SG&A payroll related costs increased by \$3.2 million. Contributing to the remaining change in SG&A expenses was a charge of \$3.8 million related to the impairment of our 40% interest in the LADD joint venture and an increase in various operating expenses of \$5.4 million due to the increase in business activity levels.

**Depreciation and Amortization.** Depreciation and amortization decreased \$2.1 million to \$23.9 million in 2010, compared with \$26.0 million in 2009. The decrease in depreciation and amortization was due to the reduction in capital expenditures in 2009 and 2010.

**Income from Operations.** Income from operations increased by \$31.0 million, or 17.2%, to \$210.9 million in 2010, compared to \$180.0 million in 2009. The increase in operating income was primarily due to improved conditions in our markets served.

**Interest Expense.** Interest expense totaled \$57.6 million in 2010, compared with \$53.8 million in 2009, an increase of 7.1%. Interest expense was impacted by an increase in interest rates and interest expense of \$4.2 million resulting from the resolution of an outstanding tax matter. Interest rates increased upon amending both the Receivables Facility and the Revolving Credit Facility in April 2009 and February 2010, respectively. The Receivables Facility was amended again in September 2010 to, among other things, reduce the program fee and commitment fee. It is expected that these changes will have a favorable impact on interest expense in the future. Amortization of the debt discount resulted in non-cash interest expense of \$4.3 million in 2010 and \$11.8 million in 2009.

**Other Income .** Other income, comprised of equity income from the LADD joint venture, totaled \$4.3 million in 2010 versus \$5.0 million in 2009. The decrease in other income is due to the sale of our 40% interest in the LADD joint venture, on June 7, 2010, to Deutsch Engineered Connecting Devices, Inc. (“Deutsch”), previously the 60% owner of the LADD joint venture. We accounted for our investment in the LADD joint venture on an equity basis, and earnings were reported as other income in the consolidated statement of income. We received equity income through May 31, 2010 and distributions through April 20, 2010, the date Deutsch notified WESCO of its exercise of its option to purchase the remaining 40% of the LADD joint venture. As a result of this transaction, in the future there will be no other income reported for the LADD joint venture.



**Income Taxes.** Our effective income tax rate increased to 26.7% in 2010, compared with 23.4% in 2009, primarily as a result of the increase in taxable income in the United States partially offset by the resolution of tax positions related to transfer pricing between Canada and the United States.

**Net Income.** Net income and diluted earnings per share on a consolidated basis totaled \$115.4 million and \$2.50 per share, respectively, in 2010, compared with \$105.1 million and \$2.46 per share, respectively, in 2009.

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## Liquidity and Capital Resources

Total assets were \$3.1 billion at December 31, 2011, compared to \$2.8 billion at December 31, 2010. The \$251.7 million increase in total assets was principally attributable to the increase in accounts receivable and inventory of \$146.7 million and \$38.1 million, respectively. These increases were due to an increase in sales activity. Also contributing to the increase in total assets was an increase in goodwill of \$22.4 million due to recent acquisitions. Total liabilities at December 31, 2011 compared to December 31, 2010 increased by \$54.4 million to \$1,732.5 million. Contributing to the increase in total liabilities was an increase in accounts payable of \$105.3 million due to increased purchasing activity in support of the sales increase and an increase in bank overdrafts of \$19.9 million. Bank overdrafts represent outstanding checks drawn on zero balance accounts that have not yet been presented to the banks for funding. These increases were partially offset by a decrease in current and long-term debt of \$80.5 million. Stockholders' equity increased by 17.2% to \$1,346.0 million at December 31, 2011, compared with \$1,148.6 million at December 31, 2010, primarily as a result of net earnings of \$196.2 million and stock-based compensation expense of \$15.4 million. The increase in stockholders' equity was partially offset by a foreign currency translations adjustment of \$12.6 million.

The following table sets forth our outstanding indebtedness:

| As of December 31,<br>(In thousands)  | 2011      | 2010      |
|---|-----------|-----------|
| Mortgage financing facility   | \$37,564  | \$39,239  |
| Accounts receivable securitization facility   | 250,000   | 370,000   |
| Revolving credit facility   | 36,792    | —         |
| 7.50% Senior Subordinated Notes due 2017  | 150,000   | 150,000   |
| 1.75% Convertible Senior Debentures due 2026, less debt discount of \$0 and \$7 in 2011 and 2010, respectively            | 56        | 214       |
| 6.0% Convertible Senior Debentures due 2029, less debt discount of \$175,908 and \$178,420 in 2011 and 2010, respectively | 169,054   | 166,580   |
| Acquisition related notes   | 85        | 204       |
| Capital leases  | 2,521     | 3,167     |
| Other   | 3,261     | 477       |
| Total debt  | 649,333   | 729,881   |
| Less current portion  | (6,411    | ) (3,988  |
| Total long-term debt  | \$642,922 | \$725,893 |

The required annual principal repayments for all indebtedness for the next five years and thereafter, as of December 31, 2011 is set forth in the following table:

| (In thousands)                          |           |
|---|-----------|
| 2012                                    | \$6,411   |
| 2013                                    | 36,594    |
| 2014                                    | 250,328   |
| 2015                                    | 133       |
| 2016                                    | 36,813    |
| Thereafter                              | 494,962   |
| Total payments on debt                  | 825,241   |
| Debt discount on convertible debentures | (175,908  |
| Total long-term debt                    | \$649,333 |

Our liquidity needs generally arise from fluctuations in our working capital requirements, capital expenditures, share



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repurchases, acquisitions and debt service obligations. As of December 31, 2011, we had \$299.3 million in available borrowing capacity under our Revolving Credit Facility, which combined with our \$200.0 million of available borrowing capacity under our Receivables Facility and our invested cash of \$11.5 million provided liquidity of \$510.8 million. Invested cash included in our determination of liquidity represents cash deposited in interest bearing accounts. We believe cash provided by operations and financing activities will be adequate to cover our current operational and business needs.

We communicate on a regular basis with our lenders regarding our financial and working capital performance and liquidity position. We are in compliance with all covenants and restrictions contained in our debt agreements as of December 31, 2011.

At December 31, 2011, we had cash and cash equivalents totaling \$63.9 million, of which \$34.8 million was held by foreign subsidiaries. The cash held by some of our foreign subsidiaries could be subject to additional U.S. income taxes if repatriated. We believe that we are able to maintain a sufficient level of liquidity for our domestic operations and commitments without repatriation of the cash held by these foreign subsidiaries.

Over the next several quarters, we expect to maintain working capital productivity, and it is expected that excess cash will be directed primarily at debt reduction and acquisitions. Our near term focus will be managing our working capital as we experience sales growth and maintaining ample liquidity and credit availability. We anticipate capital expenditures in 2012 to be at levels similar to 2011. We believe our balance sheet and ability to generate ample cash flow provides us with a durable business model and should allow us to fund expansion needs and growth initiatives. We finance our operating and investing needs as follows:

**Mortgage Financing Facility**

In 2003, we finalized a mortgage financing facility of \$51 million, of which \$37.6 million was outstanding as of December 31, 2011. Total borrowings under the mortgage financing facility are subject to a 22-year amortization schedule, with a balloon payment due at the end of the 10-year term. The interest rate on borrowings under this facility is fixed at 6.5%.

**Accounts Receivable Securitization Facility**

During 2011, we entered into an amendment of our existing Receivables Facility, pursuant to the terms and conditions of the Fourth Amendment to Third Amended and Restated Receivables Purchase Agreement, dated as of April 13, 2009 (the "Amendment"), by and among WESCO Receivables Corp., WESCO Distribution, the Purchasers and Purchaser Agents party thereto and PNC Bank, National Association, as Administrator. The Amendment added an accordion feature, allowing us to request increases to the purchase commitments of up to \$100 million in the aggregate. The Amendment also lowered the interest rate spread from 1.75% to 1.10%, the commitment fee from 0.75% to 0.55%, and extended the term of the Receivables Facility to August 2014. As of December 31, 2011, the purchase commitment was \$450 million.

Under the Receivables Facility, we sell, on a continuous basis, an undivided interest in all domestic accounts receivable to WESCO Receivables Corp., a wholly owned special purpose entity (the "SPE"). The SPE sells, without recourse, a senior undivided interest in the receivables to third-party conduits and financial institutions for cash while maintaining a subordinated undivided interest in the receivables, in the form of overcollateralization. We have agreed to continue servicing the sold receivables for the third-party conduits and financial institutions at market rates; accordingly, no servicing asset or liability has been recorded.

As of December 31, 2011 and 2010, accounts receivable eligible for securitization totaled approximately \$613.9 million and \$537.0 million, respectively. The consolidated balance sheets as of December 31, 2011 and 2010 include \$250.0 million and \$370.0 million, respectively, of account receivable balances legally sold to third parties, as well as borrowings for equal amounts. At December 31, 2011, the interest rate on borrowings under this facility was approximately 1.64%.

**Revolving Credit Facility**

During 2011, we entered into a new Revolving Credit Facility, which has an aggregate borrowing capacity of \$400 million and includes a letter of credit sub-facility of up to \$80 million. The Revolving Credit Facility consists of two separate sub-facilities: (i) a U.S. sub-facility with a borrowing limit at any given time of up to \$400 million less the amount of outstanding borrowings under the Canadian sub-facility and (ii) a Canadian sub-facility with a borrowing

limit of up to \$175 million. The facility also contains an accordion feature, allowing us to request increases to the borrowing commitments under the facility of up to \$100 million in the aggregate. The facility matures in August 2016 and is collateralized by the inventory and certain other assets of WESCO Distribution and certain of its domestic subsidiaries and the inventory, accounts receivable, and certain other assets of WESCO Distribution Canada, L.P. WESCO Distribution's obligations under the Revolving Credit Facility have been guaranteed by WESCO International and by certain of WESCO International's subsidiaries.

Availability under the facility is limited to the amount of eligible U.S. and Canadian inventory and Canadian receivables applied against certain advance rates. Depending upon the amount of excess availability under the facility, interest will be

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calculated at LIBOR plus a margin that ranges between 1.50% and 2.00% or at the Alternative Rate (prime rate) plus a margin that ranges between 0.50% and 1.00%. The interest rate margin is reduced by 0.25% if our leverage ratio, as calculated under the Revolving Credit Facility, falls below a ratio of 2.5 to 1.0. At December 31, 2011, the interest rate on borrowings under this facility was approximately 3.0%.

As long as pro forma combined availability for the preceding 60-day period, up to and including the transaction date, under the facility and our accounts receivable securitization facility is greater than \$125 million, we are permitted, subject to certain specified conditions, to make acquisitions and repurchase WESCO International's outstanding capital stock and WESCO outstanding indebtedness.

During 2011, we borrowed \$435.7 million in the aggregate under the Revolving Credit Facility and made repayments in the aggregate amount of \$398.9 million. During 2010, aggregate borrowings and repayments were \$636.0 million and \$832.5 million, respectively. At December 31, 2011, we had a balance outstanding of \$36.8 million under the facility. We had \$299.3 million available under the facility at December 31, 2011, after giving effect to outstanding letters of credit, as compared to approximately \$276.7 million at December 31, 2010.

**7.50% Senior Subordinated Notes due 2017**

At December 31, 2011, \$150 million in aggregate principal amount of the 2017 Notes was outstanding. The 2017 Notes were issued by WESCO Distribution under an indenture dated as of September 27, 2005 with The Bank of New York, as successor to J.P. Morgan Trust Company, National Association, as trustee, and are unconditionally guaranteed on an unsecured basis by WESCO International. The 2017 Notes accrue interest at the rate of 7.50% per annum and are payable in cash semi-annually in arrears on each April 15 and October 15.

Between October 15, 2011 and October 14, 2012, WESCO Distribution may redeem all or a part of the 2017 Notes at a redemption price equal to 102.50% of the principal amount. Between October 15, 2012 and October 14, 2013, WESCO Distribution may redeem all or a part of the 2017 Notes at a redemption price equal to 101.25% of the principal amount. On and after October 15, 2013, WESCO Distribution may redeem all or a part of the 2017 Notes at a redemption price equal to 100% of the principal amount.

If WESCO Distribution undergoes a change of control prior to maturity, holders of 2017 Notes will have the right, at their option, to require WESCO Distribution to repurchase for cash some or all of their 2017 Notes at a repurchase price equal to 101% of the principal amount of the 2017 Notes being repurchased, plus accrued and unpaid interest to, but not including, the repurchase date.

**6.0% Convertible Senior Debentures due 2029**

On August 27, 2009, WESCO International completed an exchange offer pursuant to which it issued \$345.0 million in aggregate principal amount of 2029 Debentures in exchange for approximately \$299.7 million and \$57.7 million in aggregate principal amounts of its outstanding 2026 Debentures and 2025 Debentures, respectively. As a result of the debt exchange, we recorded a gain of \$6.0 million, which included the write-off of debt issuance costs. The 2029 Debentures were issued pursuant to an Indenture dated August 27, 2009 (the "Indenture"), with The Bank of New York Mellon, as trustee, and are unconditionally guaranteed on an unsecured senior subordinate basis by WESCO Distribution.

We utilized an interest rate of 13.875% to reflect the non-convertible debt borrowing rate of our offering upon issuance, which was determined based on discussions with our financial institutions and a review of relevant market data, and resulted in a \$181.2 million discount to the 2029 Debenture balance and a net increase in additional capital of \$106.5 million. In addition, the financing costs related to the issuance of the 2029 Debentures were allocated between the debt and equity components. We are amortizing the debt discount and financing costs over the life of the instrument. Non-cash interest expense of \$2.5 million and \$2.1 million was recorded for the years ended December 31, 2011 and 2010, respectively. The debt discount amortization will approximate \$2.8 million in 2012, \$3.1 million in 2013, \$3.6 million in 2014, \$4.1 million in 2015, and \$4.6 million in 2016.

While the 2029 Debentures accrue interest at an effective interest rate of 13.875% (as described above), the coupon interest rate of 6.0% per annum is payable in cash semi-annually in arrears on each March 15 and September 15, commencing March 15, 2010. Beginning with the six-month period commencing September 15, 2016, we will also pay contingent interest in cash during any six-month period in which the trading price of the 2029 Debentures for each

of the five trading days ending on the second trading day immediately preceding the first day of the applicable six-month interest period equals or exceeds 120% of the principal amount of the 2029 Debentures. During any interest period when contingent interest shall be payable, the contingent interest payable per \$1,000 principal amount of 2029 Debentures will equal 0.25% of the average trading price of \$1,000 principal amount of the 2029 Debentures during the five trading days immediately preceding the first day of the applicable six-month interest period. In accordance with guidance related to derivatives and hedging, the contingent interest

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feature of the 2029 Debentures is an embedded derivative that is not considered clearly and closely related to the host contract. The contingent interest component had no significant value at issuance or December 31, 2011.

The 2029 Debentures are convertible into cash, and in certain circumstances, shares of WESCO International's common stock, \$0.01 par value, at any time on or after September 15, 2028, or prior to September 15, 2028 in certain circumstances. The 2029 Debentures will be convertible based on an initial conversion rate of 34.6433 shares of common stock per \$1,000 principal amount of the 2029 Debentures (equivalent to an initial conversion price of approximately \$28.87 per share). The conversion rate and conversion price may be adjusted under certain circumstances.

At any time on or after September 15, 2016, the Company may redeem all or a part of the 2029 Debentures plus accrued and unpaid interest (including contingent interest and additional interest, if any) to, but not including, the redemption date. If WESCO International undergoes certain fundamental changes, as defined in the Indenture, prior to maturity, holders of the 2029 Debentures will have the right, at their option, to require WESCO International to repurchase for cash some or all of their 2029 Debentures at a repurchase price equal to 100% of the principal amount of the 2029 Debentures being repurchased, plus accrued and unpaid interest (including contingent interest and additional interest, if any) to, but not including, the repurchase date.

The following table sets forth the components of our outstanding convertible debenture indebtedness:

|                         | December 31, 2011 |              |                     | December 31, 2010 |              |                     |
|-------------------------|-------------------|--------------|---------------------|-------------------|--------------|---------------------|
|                         | Principal Balance | Discount     | Net Carrying Amount | Principal Balance | Discount     | Net Carrying Amount |
| (In thousands)          |                   |              |                     |                   |              |                     |
| Convertible Debentures: |                   |              |                     |                   |              |                     |
| 2026                    | \$56              | \$—          | \$56                | \$221             | \$(7 )       | \$214               |
| 2029                    | 344,962           | (175,908 )   | 169,054             | 345,000           | (178,420 )   | 166,580             |
|                         | \$345,018         | \$(175,908 ) | \$169,110           | \$345,221         | \$(178,427 ) | \$166,794           |

## Covenant Compliance

We were in compliance with all relevant covenants contained in our debt agreements as of December 31, 2011.

## Cash Flow

An analysis of cash flows for 2011 and 2010 follows:

**Operating Activities.** Cash provided by operating activities for 2011 totaled \$167.5 million, compared with \$127.3 million of cash generated in 2010. Cash provided by operating activities included net income of \$196.2 million and adjustments to net income totaling \$65.1 million. Other sources of cash in 2011 were generated from an increase in accounts payable of \$101.7 million due to the increase in sales activity, an increase in accrued payroll and benefit costs of \$10.0 million due to the increase in commissions, incentives and benefit costs and a decrease in prepaid expenses and other current assets of \$11.3 million. Primary uses of cash in 2011 included: \$143.5 million for the increase in trade and other receivables, resulting from the increase in sales; \$33.8 million for the increase in inventory; and \$39.5 million for the decrease in other current and noncurrent liabilities. In 2010, primary sources of cash were net income of \$115.5 million and adjustments to net income totaling \$70.5 million. Other sources of cash in 2010 were generated from an increase in accounts payable of \$53.9 million, an increase in accrued payroll and benefit costs of \$34.4 million due to the increase in commissions, incentives, and benefit costs and a decrease in prepaid expenses and other current assets of \$12.6 million. Primary uses of cash in 2010 included: \$118.5 million for the increase in trade and other receivables, resulting from the increase in sales; \$33.9 million for the increase in inventory; and \$7.2 million for the decrease in other current and noncurrent liabilities.

**Investing Activities.** Net cash used by investing activities in 2011 was \$81.3 million, compared with \$220.5 million of net cash used in 2010. Included in 2011 were payments of \$48.1 million for the acquisition of the businesses of RECO and Brews Supply. During 2010, payments of \$265.4 million were made for the acquisition of the businesses of TVC Communications and Potelcom. Investing activities for 2010 also included proceeds from the sale of our 40%



interest in the LADD joint venture. Proceeds included \$40.0 million for our 40% interest, plus \$15.0 million for the collection of a promissory note. Capital expenditures were \$33.3 million and \$15.1 million in 2011 and 2010, respectively.

Financing Activities. Net cash used by financing activities in 2011 was \$70.9 million, compared with \$30.6 million of net cash provided in 2010. During 2011, borrowings and repayments of long-term debt of \$435.7 million and \$398.9 million,

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respectively, were made to our Revolving Credit Facility. Borrowings and repayments of \$210.0 million and \$330.0 million respectively, were applied to our Receivables Facility, and there were repayments of \$1.7 million to our mortgage financing facility. During 2010, borrowings and repayments of long-term debt of \$636.0 million and \$832.5 million, respectively, were made to our Revolving Credit Facility. Borrowings and repayments of \$818.0 million and \$493.0 million, respectively, were applied to our Receivables Facility, and there were repayments of \$1.6 million to our mortgage financing facility. Financing activities in 2010 also included payments of \$92.3 million related to the redemption of our 2025 Debentures.

**Contractual Cash Obligations and Other Commercial Commitments**

The following summarizes our contractual obligations, including interest, at December 31, 2011 and the effect such obligations are expected to have on liquidity and cash flow in future periods.

|  | 2012   | 2013 to<br>2014 | 2015 to<br>2016 | 2017 - After | Total     |
|--|--------|-----------------|-----------------|--------------|-----------|
| (In millions)                                      |        |                 |                 |              |           |
| Contractual cash obligations (including interest): |        |                 |                 |              |           |
| Long-term debt, excluding debt discount of \$175.9 | \$—    | \$286.9         | \$36.9          | \$495.0      | \$818.8   |
| Current and short-term debt                        | 6.4    | —               | —               | —            | 6.4       |
| Interest on indebtedness <sup>(1)</sup>            | 36.0   | 73.5            | 65.9            | 271.0        | 446.4     |
| Non-cancelable operating leases                    | 47.0   | 57.2            | 36.9            | 42.5         | 183.6     |
| Total contractual cash obligations                 | \$89.4 | \$417.6         | \$139.7         | \$808.5      | \$1,455.2 |

<sup>(1)</sup> Interest on the variable rate debt was calculated using the rates and balances outstanding at December 31, 2011. Purchase orders for inventory requirements and service contracts are not included in the table above. Generally, our purchase orders and contracts contain clauses allowing for cancellation. We do not have significant agreements to purchase material or goods that would specify minimum order quantities. Also, we do not consider obligations to taxing authorities to be contractual obligations requiring disclosure due to the uncertainty surrounding the ultimate settlement and timing of these obligations. As such, we have not included \$33.1 million of such estimated liability in the table above.

**Inflation**

The rate of inflation, as measured by changes in the producer price index, affects different commodities, the cost of products purchased and ultimately the pricing of our different products and product classes to our customers. Our pricing related to inflation did not have a material impact on our sales revenue for the year ended December 31, 2011. Historically, price changes from suppliers have been consistent with inflation and have not had a material impact on the results of operations.

**Seasonality**

Our operating results are not significantly affected by seasonal factors. Sales during the first and fourth quarters are generally 1-3% below the sales of the second and third quarters, due to a reduced level of activity during the winter months of November through February. Sales typically increase beginning in March, with slight fluctuations per month through October. During periods of economic expansion or contraction our sales by quarter have varied significantly from this pattern.

**Impact of Recently Issued Accounting Standards**

See Note 2 of our Notes to the Consolidated Financial Statements for information regarding the effect of new accounting pronouncements.

**Item 7A. Quantitative and Qualitative Disclosures about Market Risks.****Foreign Currency Risks**

Approximately 82% of our sales are denominated in U.S. dollars and are primarily from customers in the United States. As a result, currency fluctuations are currently not material to our operating results. We do have foreign

subsidiaries located in North America, South America, Europe, Africa, Asia and Australia and may establish additional foreign subsidiaries in the future. Accordingly, we may derive a larger portion of our sales from international operations, and a portion of these sales may be denominated in foreign currencies. As a result, our future operating results could become subject to fluctuations in the exchange rates of those currencies in relation to the U.S. dollar. Furthermore, to the extent that we engage in international sales denominated in U.S. dollars, an increase in the value of the U.S. dollar relative to foreign currencies could make our products

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less competitive in international markets. We have monitored and will continue to monitor our exposure to currency fluctuations.

Interest Rate Risk

**Fixed Rate Borrowings:** Approximately 65% of our debt portfolio is comprised of fixed rate debt. At various times, we have refinanced our debt to mitigate the impact of interest rate fluctuations. In 2005, we issued \$150 million in aggregate principal amount of our 2017 Notes at 7.5% and \$150 million in aggregate principal amount of our 2025 Debentures at 2.625% (accounted for at an effective fixed rate of 6.0%). In 2006, we issued additional fixed rate debt, which included \$300 million in aggregate principal amount of our 2026 Debentures at 1.75% (accounted for at an effective fixed rate of 6.0%). In August 2009, we completed an exchange offer pursuant to which we issued \$345.0 million in aggregate principal amount of 2029 Debentures at 6.0% (accounted for at an effective fixed rate of 13.875%) in exchange for approximately \$299.7 million and \$57.7 million in aggregate principal amounts of our outstanding 2026 Debentures and 2025 Debentures, respectively. The remaining outstanding balance of the 2025 Debentures was redeemed in December 2010. As these borrowings were issued at fixed rates, interest expense would not be impacted by interest rate fluctuations, although market value would be. The aggregate fair value of these debt instruments was \$850.9 million at December 31, 2011. Interest expense on our other fixed rate debt also would not be impacted by changes in market interest rates, and for this debt, fair value approximated carrying value (see Note 7 to the Consolidated Financial Statements).

**Floating Rate Borrowings:** Our variable rate borrowings at December 31, 2011 totaled \$286.8 million and represented the amount outstanding under the Revolving Credit Facility and the Receivables Facility. The fair value of these debt instruments at December 31, 2011 was \$286.8 million. We borrow under our Revolving Credit Facility and Receivables Facility for general corporate purposes, including working capital requirements and capital expenditures. Borrowings under our Revolving Credit Facility bear interest at the applicable LIBOR or base rate and therefore we are subject to fluctuations in interest rates. Additionally, we borrow under our Receivables Facility, which bears interest at the 30 day commercial paper rate plus applicable margin. A 100 basis point increase or decrease in interest rates would not have a significant impact on future earnings under our current capital structure.

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Item 8. Financial Statements and Supplementary Data.

The information required by this item is set forth in our Consolidated Financial Statements contained in this Annual Report on Form 10-K. Specific financial statements can be found at the pages listed below:

WESCO International, Inc.

|   | PAGE      |
|---|-----------|
| <u>Report of Independent Registered Public Accounting Firm</u>  | <u>29</u> |
| <u>Consolidated Balance Sheets as of December 31, 2011 and 2010</u>   | <u>30</u> |
| <u>Consolidated Statements of Income for the years ended December 31, 2011, 2010 and 2009</u>               | <u>31</u> |
| <u>Consolidated Statements of Stockholders' Equity for the years ended December 31, 2011, 2010 and 2009</u> | <u>32</u> |
| <u>Consolidated Statements of Cash Flows for the years ended December 31, 2011, 2010 and 2009</u>           | <u>33</u> |
| <u>Notes to Consolidated Financial Statements</u>   | <u>34</u> |

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of WESCO International, Inc.,

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, stockholders' equity and cash flows present fairly, in all material respects, the financial position of WESCO International, Inc. and its subsidiaries at December 31, 2011 and December 31, 2010, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2011 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011, based on criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As described in Management's Report on Internal Control over Financial Reporting, management has excluded Brews Supply, Ltd. from its assessment of internal control over financial reporting as of December 31, 2011 because it was acquired by the Company in a purchase business combination during October 2011. We have also excluded Brews Supply, Ltd. from our audit of internal control over financial reporting. Brews Supply, Ltd. is a wholly-owned subsidiary whose total assets and total revenues represent \$49.2 million and \$16.7 million, respectively, of the related consolidated financial statement amounts as of and for the year ended December 31, 2011.

/s/ PricewaterhouseCoopers LLP

Pittsburgh, Pennsylvania  
February 22, 2012

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Table of ContentsWESCO INTERNATIONAL, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS

|  | December 31,                                 |              |
|--|--|--------------|
|  | 2011   | 2010         |
|  | (Dollars in thousands,<br>except share data) |              |
| Assets   |  |              |
| Current Assets:  |  |              |
| Cash and cash equivalents  | \$63,869                                     | \$53,577     |
| Trade accounts receivable, net of allowance for doubtful accounts of \$21,590 and \$18,562 in 2011 and 2010, respectively  | 939,422                                      | 792,681      |
| Other accounts receivable  | 43,442                                       | 37,223       |
| Inventories, net   | 626,967                                      | 588,848      |
| Current deferred income taxes (Note 10)  | 28,217                                       | 3,046        |
| Income taxes receivable  | 12,206                                       | 18,146       |
| Prepaid expenses and other current assets  | 23,297                                       | 20,165       |
| Total current assets   | 1,737,420                                    | 1,513,686    |
| Property, buildings and equipment, net (Note 6)  | 133,550                                      | 118,045      |
| Intangible assets, net (Note 3)  | 156,874                                      | 160,307      |
| Goodwill (Note 3)  | 1,008,127                                    | 985,714      |
| Deferred income taxes (Note 10)  | 18,090                                       | 35,887       |
| Other assets   | 24,391                                       | 13,135       |
| Total assets   | \$3,078,452                                  | \$2,826,774  |
| Liabilities and Stockholders' Equity   |  |              |
| Current Liabilities:   |  |              |
| Accounts payable   | \$642,777                                    | \$537,505    |
| Accrued payroll and benefit costs (Note 12)  | 76,915                                       | 66,931       |
| Current portion of long-term debt (Note 7)   | 6,411  | 3,988        |
| Bank overdrafts  | 47,489                                       | 27,590       |
| Current deferred income taxes (Note 10)  | —  | 4,593        |
| Other current liabilities  | 72,254                                       | 67,626       |
| Total current liabilities  | 845,846                                      | 708,233      |
| Long-term debt, net of discount of \$175,908 and \$178,427 in 2011 and 2010, respectively (Note 7)   | 642,922                                      | 725,893      |
| Deferred income taxes (Note 10)  | 223,005                                      | 210,876      |
| Other noncurrent liabilities   | 20,769                                       | 33,178       |
| Total liabilities  | \$1,732,542                                  | \$1,678,180  |
| Commitments and contingencies (Note 14)  |  | —            |
| Stockholders' Equity:  |  |              |
| Preferred stock, \$.01 par value; 20,000,000 shares authorized, no shares issued or outstanding (Note 8)   | —  | —            |
| Common stock, \$.01 par value; 210,000,000 shares authorized, 57,021,523 and 56,576,250 shares issued and 43,424,031 and 43,009,941 shares outstanding in 2011 and 2010, respectively (Note 8) | 571  | 566          |
| Class B nonvoting convertible common stock, \$.01 par value; 20,000,000 shares authorized, 4,339,431 issued and no shares outstanding in 2011 and 2010, respectively                           | 43   | 43           |
| Additional capital (Note 8)  | 1,036,867                                    | 1,018,683    |
| Retained earnings  | 891,789                                      | 697,676      |
|  | (593,329                                     | ) (591,007 ) |



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Treasury stock, at cost; 17,936,923 and 17,905,740 shares in 2011 and 2010, respectively

|  |             |             |
|--|-------------|-------------|
| Accumulated other comprehensive income         | 10,057      | 22,633      |
| Total WESCO International stockholders' equity | 1,345,998   | 1,148,594   |
| Noncontrolling interest                        | (88         | ) —         |
| Total stockholders' equity                     | 1,345,910   | 1,148,594   |
| Total liabilities and stockholders' equity     | \$3,078,452 | \$2,826,774 |

The accompanying notes are an integral part of the condensed consolidated financial statements.

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Table of ContentsWESCO INTERNATIONAL, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF INCOME

|  | Year Ended December 31,               |             |             |
|--|---------------------------------------|-------------|-------------|
|  | 2011                                  | 2010        | 2009        |
|  | (In thousands, except per share data) |             |             |
| Net sales  | \$6,125,718                           | \$5,063,862 | \$4,623,954 |
| Cost of goods sold (excluding depreciation and amortization below)     | 4,889,149                             | 4,065,425   | 3,724,061   |
| Selling, general and administrative expenses                           | 871,983                               | 763,583     | 693,896     |
| Depreciation and amortization  | 31,607                                | 23,935      | 26,045      |
| Income from operations   | 332,979                               | 210,919     | 179,952     |
| Interest expense, net  | 53,603                                | 57,563      | 53,754      |
| Gain on debt exchange  | —                                     | —           | (5,962 )    |
| Other income (Note 9)  | —                                     | (4,285 )    | (4,991 )    |
| Income before income taxes   | 279,376                               | 157,641     | 137,151     |
| Provision for income taxes (Note 10)                                   | 83,136                                | 42,164      | 32,063      |
| Net income   | 196,240                               | 115,477     | 105,088     |
| Less: Net loss attributable to noncontrolling interest                 | (11 )                                 | —           | —           |
| Net income attributable to WESCO International, Inc.                   | \$196,251                             | \$115,477   | \$105,088   |
| Earnings per share attributable to WESCO International, Inc. (Note 11) |                                       |             |             |
| Basic  | \$4.54                                | \$2.72      | \$2.49      |
| Diluted  | \$3.96                                | \$2.50      | \$2.46      |

The accompanying notes are an integral part of the condensed consolidated financial statements.

Table of ContentsWESCO INTERNATIONAL, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

|   | Comprehensive<br>Income | Common Stock<br>Amount | Common Stock<br>Shares | Class B<br>Common<br>Stock<br>Amount | Class B<br>Common<br>Stock<br>Shares | Additional<br>Capital | Retained<br>Earnings<br>(Deficit) | Treasury Stock<br>Amount | Treasury Stock<br>Shares | Noncontrolling<br>Interest | Total         |
|---|-------------------------|------------------------|------------------------|--------------------------------------|--------------------------------------|-----------------------|-----------------------------------|--------------------------|--------------------------|----------------------------|---------------|
| (Dollars in thousands)  |                         |                        |                        |                                      |                                      |                       |                                   |                          |                          |                            |               |
| Balance, December 31, 2008  |                         | \$557                  | 55,788,620             | \$43                                 | 4,339,431                            | \$886,019             | \$477,111                         | \$(590,288)              | (17,888,089)             | \$—                        | \$(1,000,000) |
| Exercise of stock options, including tax benefit of \$895               |                         | 3                      | 179,204                |                                      |                                      | 2,270                 |                                   | (65)                     | (2,370)                  |                            |               |
| Stock-based compensation expense  |                         |                        |                        |                                      |                                      | 13,324                |                                   |                          |                          |                            |               |
| Issuance of convertible debt instruments, net of tax impact of \$68,641 |                         |                        |                        |                                      |                                      | 106,462               |                                   |                          |                          |                            |               |
| Exchange of debt, net of tax impact of \$9,837                          |                         |                        |                        |                                      |                                      | (15,220)              |                                   |                          |                          |                            |               |
| Net income  | \$105,088               |                        |                        |                                      |                                      |                       | 105,088                           |                          |                          |                            |               |
| Translation adjustment  | 29,323                  |                        |                        |                                      |                                      |                       |                                   |                          |                          |                            | 29,323        |
| Comprehensive Income  | \$134,411               |                        |                        |                                      |                                      |                       |                                   |                          |                          |                            |               |
| Balance, December 31, 2009  |                         | 560                    | 55,967,824             | 43                                   | 4,339,431                            | 992,855               | 582,199                           | \$(590,353)              | (17,890,459)             | —                          | 10,000,000    |
| Exercise of stock options, including tax benefit of \$3,082             |                         | 3                      | 268,213                |                                      |                                      | 4,852                 |                                   | (654)                    | (15,281)                 |                            |               |
| Stock-based compensation expense  |                         |                        |                        |                                      |                                      | 15,751                |                                   |                          |                          |                            |               |
| Conversion of 2025 debentures   |                         | 3                      | 340,213                |                                      |                                      | 5,225                 |                                   |                          |                          |                            |               |



Table of ContentsWESCO INTERNATIONAL, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS

|   | Year Ended December 31, |              |            |
|---|-------------------------|--------------|------------|
|   | 2011                    | 2010         | 2009       |
|   | (In thousands)          |              |            |
| Operating Activities:   |                         |              |            |
| Net income  | \$ 196,240              | \$ 115,477   | \$ 105,088 |
| Adjustments to reconcile net income to net cash provided by operating activities:         |                         |              |            |
| Depreciation and amortization   | 31,607                  | 23,935       | 26,045     |
| Stock-based compensation expense  | 15,407                  | 15,752       | 13,324     |
| Amortization of debt issuance costs   | 4,435                   | 2,584        | 3,494      |
| Amortization of debt discount   | 2,499                   | 4,262        | 11,806     |
| Gain on debt exchange   | —                       | —            | (5,962 )   |
| (Gain) loss on sale of property, buildings and equipment                                  | 304                     | (224 )       | 123        |
| Asset impairment charge   | —                       | 3,793        | —          |
| Equity income, net of distributions in 2010 and 2009 of \$1,864 and \$5,658, respectively | —                       | (2,420 )     | 668        |
| Excess tax benefit from stock-based compensation  | (5,408 )                | (3,217 )     | (1,250 )   |
| Interest related to uncertain tax positions   | 1,901                   | 4,980        | 969        |
| Deferred income taxes   | 14,373                  | 20,982       | (7,959 )   |
| Changes in assets and liabilities   |                         |              |            |
| Trade and other receivables, net  | (143,491 )              | (118,478 )   | 179,662    |
| Inventories, net  | (33,769 )               | (33,956 )    | 107,848    |
| Prepaid expenses and other current assets   | 11,268                  | 12,641       | (12,492 )  |
| Accounts payable  | 101,677                 | 53,902       | (114,289 ) |
| Accrued payroll and benefit costs   | 9,988                   | 34,422       | (19,418 )  |
| Other current and noncurrent liabilities  | (39,498 )               | (7,152 )     | 4,007      |
| Net cash provided by operating activities   | 167,533                 | 127,283      | 291,664    |
| Investing Activities:   |                         |              |            |
| Capital expenditures  | (33,347 )               | (15,132 )    | (12,970 )  |
| Acquisition payments, net of cash acquired  | (48,093 )               | (265,397 )   | (262 )     |
| Proceeds from sale of subsidiary  | —                       | 40,000       | —          |
| Equity distribution   | —                       | 4,054        | 2,420      |
| Collection of note receivable   | —                       | 15,000       | —          |
| Proceeds from sale of assets  | 97                      | 932          | 120        |
| Net cash used in investing activities   | (81,343 )               | (220,543 )   | (10,692 )  |
| Financing Activities:   |                         |              |            |
| Proceeds from issuance of long-term debt  | 648,557                 | 1,454,479    | 403,700    |
| Repayments of long-term debt  | (730,897 )              | (1,419,526 ) | (657,385 ) |
| Debt issuance costs   | (4,703 )                | (2,553 )     | (13,749 )  |
| Proceeds from the exercise of stock options   | 419                     | 1,771        | 1,377      |
| Excess tax benefit from stock-based compensation  | 5,408                   | 3,217        | 1,250      |
| Repurchase of common stock  | (7,840 )                | (655 )       | (64 )      |
| Increase (decrease) in bank overdrafts  | 19,899                  | (4,601 )     | 1,823      |
| Payments on capital lease obligations   | (1,751 )                | (1,497 )     | (1,897 )   |
| Net cash provided (used) by financing activities  | (70,908 )               | 30,635       | (264,945 ) |
| Effect of exchange rate changes on cash and cash equivalents                              | (4,990 )                | 3,873        | 9,964      |
| Net change in cash and cash equivalents   | 10,292                  | (58,752 )    | 25,991     |

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|   |          |          |           |
|---|----------|----------|-----------|
| Cash and cash equivalents at the beginning of period  | 53,577   | 112,329  | 86,338    |
| Cash and cash equivalents at the end of period  | \$63,869 | \$53,577 | \$112,329 |
| Supplemental disclosures:   |          |          |           |
| Cash paid for interest  | \$43,446 | \$46,899 | \$32,113  |
| Cash paid for taxes   | 27,359   | 11,044   | 45,185    |
| Non-cash investing and financing activities:  |          |          |           |
| Property, buildings and equipment acquired through capital leases                               | 1,112    | 301      | 781       |
| The accompanying notes are an integral part of the condensed consolidated financial statements. |          |          |           |

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WESCO INTERNATIONAL, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. ORGANIZATION

WESCO International, Inc. and its subsidiaries (collectively, “WESCO”), headquartered in Pittsburgh, Pennsylvania, is a full-line distributor of electrical, industrial and communications maintenance, repair and operating (“MRO”) and original equipment manufactures (“OEM”) products, construction materials, and advanced supply chain management and logistics services used primarily in the industrial, construction, utility and commercial, institutional and government markets. We serve over 65,000 active customers globally, through approximately 400 full service branches and eight distribution centers located primarily in the United States, Canada and Mexico, with operations in 11 additional countries.

2. ACCOUNTING POLICIES

Basis of Consolidation

The consolidated financial statements include the accounts of WESCO International, Inc. (“WESCO International”) and all of its subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying disclosures. Although these estimates are based on management’s best knowledge of current events and actions WESCO may undertake in the future, actual results may ultimately differ from the estimates.

Revenue Recognition

Revenues are recognized for product sales when title, ownership and risk of loss pass to the customer or for services when the service is rendered. In the case of stock sales and special orders, a sale occurs at the time of shipment from WESCO's distribution point, as the terms of WESCO’s sales are predominantly FOB shipping point. In cases where WESCO processes customer orders but ships directly from its suppliers, revenue is recognized once product is shipped and title has passed. In all cases, revenue is recognized once the sales price to the customer is fixed or is determinable and WESCO has reasonable assurance as to the collectability.

In certain customer arrangements, WESCO provides services such as inventory management. WESCO may perform some or all of the following services for customers: determine inventory stocking levels; establish inventory reorder points; launch purchase orders; receive material; put away material; and pick material for order fulfillment. WESCO recognizes revenue for services rendered during the period based upon a previously negotiated fee arrangement. WESCO also sells inventory to these customers and recognizes revenue at the time title and risk of loss transfers to the customer. The amount of revenue attributed to these services totaled \$10.8 million, \$11.1 million, and \$10.0 million in 2011, 2010 and 2009, respectively.

Selling, General and Administrative Expenses

WESCO includes warehousing, purchasing, branch operations, information services, and marketing and selling expenses in this category, as well as other types of general and administrative costs.

Supplier Volume Rebates

WESCO receives volume rebates from certain suppliers based on contractual arrangements with such suppliers. An asset, included within other accounts receivable on the balance sheet, represents the estimated amounts due to WESCO under the rebate provisions of such contracts. The corresponding rebate income is recorded as a reduction of cost of goods sold. The appropriate level of such income is derived from the level of actual purchases made by WESCO from suppliers. Receivables under the supplier rebate program were \$38.5 million at December 31, 2011 and \$31.0 million at December 31, 2010. Supplier volume rebate rates have historically ranged between approximately 0.8% and 1.2% of sales depending on market conditions. In 2011, the rebate rate was 1.2%.

Shipping and Handling Costs and Fees

WESCO records the costs and fees associated with transporting its products to customers as a component of selling, general and administrative expenses. These costs totaled \$50.9 million, \$42.4 million and \$49.2 million in 2011, 2010 and 2009, respectively.

Cash Equivalents

Cash equivalents are defined as highly liquid investments with original maturities of 90 days or less when purchased.

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## Asset Securitization

WESCO maintains control of the receivables transferred pursuant to its accounts receivable securitization program (the "Receivables Facility"); therefore the transfers do not qualify for "sale" treatment. As a result, the transferred receivables remain on the balance sheet, and WESCO recognizes the related secured borrowing. The expenses associated with the Receivables Facility are reported as interest expense in the statement of income.

## Allowance for Doubtful Accounts

WESCO maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. WESCO has a systematic procedure using estimates based on historical data and reasonable assumptions of collectability made at the local branch level and on a consolidated corporate basis to calculate the allowance for doubtful accounts. If the financial condition of WESCO's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required. The allowance for doubtful accounts was \$21.6 million at December 31, 2011 and \$18.6 million at December 31, 2010. The total amount recorded as selling, general and administrative expense related to bad debts was \$6.6 million, \$6.4 million and \$6.1 million for 2011, 2010 and 2009, respectively.

## Inventories

Inventories primarily consist of merchandise purchased for resale and are stated at the lower of cost or market. Cost is determined principally under the average cost method. WESCO makes provisions for obsolete or slow-moving inventories as necessary to reflect reduction in inventory value. WESCO writes down its inventory to its net realizable value based on internal factors derived from historical analysis of actual losses. Looking back, WESCO identifies items at risk of becoming obsolete, defined as being in excess of 36 months supply relative to demand or movement. WESCO then analyzes in a detailed manner the ultimate disposition of the previously identified excess inventory items, such as sold, returned to supplier, or scrapped. This item by item analysis allows WESCO to develop an estimate which represents the historical likelihood that an item identified as being in excess supply ultimately becomes obsolete. On a current basis, WESCO applies the estimate to inventory items currently in excess of 36 months supply, and reduces its inventory carrying value by the derived amount. Reserves for excess and obsolete inventories were \$14.6 million and \$20.5 million at December 31, 2011 and 2010, respectively. The total expense related to excess and obsolete inventories, included in cost of goods sold, was \$5.5 million, \$7.5 million and \$7.8 million for 2011, 2010 and 2009, respectively. WESCO absorbs into the cost of inventory the general and administrative expenses related to inventory such as purchasing, receiving and storage and at December 31, 2011 and 2010, \$47.6 million and \$43.8 million, respectively, of these costs were included in ending inventory.

## Other Assets

WESCO amortizes deferred financing fees over the term of the various debt instruments. Deferred financing fees in the amount of \$4.7 million were incurred during the year ending December 31, 2011. As of December 31, 2011 and 2010, the amount of other assets related to unamortized deferred financing fees was \$12.9 million and \$12.6 million, respectively.

## Property, Buildings and Equipment

Property, buildings and equipment are recorded at cost. Depreciation expense is determined using the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized over either their respective lease terms or their estimated lives, whichever is shorter. Estimated useful lives range from five to forty years for leasehold improvements and buildings and three to ten years for furniture, fixtures and equipment. Capitalized computer software costs are amortized using the straight-line method over the estimated useful life, typically three to five years, and are reported at the lower of unamortized cost or net realizable value. Expenditures for new facilities and improvements that extend the useful life of an asset are capitalized. Ordinary repairs and maintenance are expensed as incurred. When property is retired or otherwise disposed of, the cost and the related accumulated depreciation are removed from the accounts and any related gains or losses are recorded and reported as selling, general and administrative expenses.

WESCO assesses its long-lived assets for impairment by periodically reviewing operating performance and respective utilization of real and tangible assets. Upon closure of any branch, asset usefulness and remaining life are evaluated and any charges taken as appropriate. Of WESCO's \$133.6 million net book value of property, plant and equipment as

of December 31, 2011, \$72.9 million consists of land, buildings and leasehold improvements and are geographically dispersed among WESCO's 400 branches and eight distribution centers, mitigating the risk of impairment. Approximately \$27.8 million of assets consist of computer equipment and capitalized software and are evaluated for use and serviceability relative to carrying value. The remaining fixed assets, mainly of furniture and fixtures, warehousing equipment and transportation equipment, are similarly evaluated for serviceability and use.

Goodwill and Indefinite Life Intangible Assets

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Goodwill and indefinite life intangible assets are tested for impairment annually during the fourth quarter using information available at the end of September, or more frequently if events or circumstances occur indicating that their carrying value may not be recoverable. The evaluation of impairment involves comparing the current fair value of goodwill and indefinite life intangible assets to the recorded value. WESCO estimates the fair value of goodwill using a combination of discounted cash flow analyses and market multiples. Assumptions used for these fair value techniques are based on a combination of historical results, current forecasts, market data and recent economic events. WESCO evaluates the recoverability of indefinite life intangible assets using a discounted cash flow analysis based on projected financial information. The determination of fair value involves significant judgment and management applies its best judgment when assessing the reasonableness of financial projections. At December 31, 2011 and 2010, goodwill and trademarks totaled \$1,055.0 million and \$1,031.4 million, respectively. No impairment losses were identified in 2011 as a result of this review. However, two trademarks valued at \$18.1 million are sensitive to a further decline in financial performance. WESCO is taking actions to improve its future financial performance; however, WESCO cannot predict whether or not there will be certain events that could adversely affect the reported value of these trademarks.

### Definite Lived Intangible Assets

Intangible assets are amortized over 4 to 19 years. A portion of intangible assets related to customer relationships are amortized using an accelerated method whereas all other intangible assets subject to amortization use a straight-line method which reflects the pattern in which the economic benefits of the respective assets are consumed or otherwise used. Intangible assets are tested for impairment if events or circumstances occur indicating that the respective asset might be impaired.

### Insurance Programs

WESCO uses commercial insurance for auto, workers' compensation, casualty and health claims as a risk-reduction strategy to minimize catastrophic losses. The Company's strategy involves large deductibles where WESCO must pay all costs up to the deductible amount. WESCO estimates the reserve based on historical incident rates and costs. The assumptions included in developing this accrual include the period of time from incurrence of a claim until the claim is paid by the insurance provider. The total liability related to the insurance programs was \$9.7 million at December 31, 2011 and \$11.4 million at December 31, 2010.

### Income Taxes

Income taxes are accounted for under the liability method in accordance with income tax accounting guidance. Deferred tax assets and liabilities are determined based on differences between the financial reporting and tax basis of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. Valuation allowances, if any, are provided when it is more likely than not that a portion or all of a deferred tax asset may not be realized.

WESCO accounts for uncertainty in income taxes using a recognition threshold and measurement attribute prescribed by income tax accounting guidance. WESCO frequently reviews tax issues and positions taken on tax returns to determine the need and amount of contingency reserves necessary to cover any probable audit adjustments. WESCO recognizes interest related to unrecognized tax benefits as part of interest expense. Penalties are recognized as part of income tax expense.

### Convertible Debentures

WESCO separately accounts for the liability and equity components of its convertible debentures in a manner that reflects its non-convertible debt borrowing rate. WESCO estimates its non-convertible debt borrowing rate through a combination of discussions with its financial institutions and review of relevant market data. The discounts to the convertible note balances are amortized to interest expense, using the effective interest method, over the implicit life of the Debentures.

### Foreign Currency

The local currency is the functional currency for the majority of WESCO's operations outside the United States. Assets and liabilities of these operations are translated to U.S. dollars at the exchange rate in effect at the end of each period. Income statement accounts are translated at the average exchange rate prevailing during the period. Translation adjustments arising from the use of differing exchange rates from period to period are included as a component of

other comprehensive income within stockholders' equity. Gains and losses from foreign currency transactions are included in net income for the period.

**Stock-Based Compensation**

WESCO's stock-based employee compensation plans are comprised of stock options, stock-settled stock appreciation rights and restricted stock units. Compensation cost for all stock-based awards is measured at fair value on the date of grant, and compensation cost is recognized, net of estimated forfeitures, over the service period for awards expected to vest. The fair value of stock options and stock-settled appreciation rights is determined using the Black-Scholes valuation model. Expected volatilities are based on historical volatility of WESCO's common stock. The expected life of stock options and stock-settled

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appreciation rights is estimated using historical data pertaining to option exercises and employee terminations. The risk-free rate is based on the U.S. Treasury yields in effect at the time of grant. The forfeiture assumption is based on WESCO's historical employee behavior that is reviewed on an annual basis. The fair value of restricted stock units is determined by the grant-date closing price of WESCO's common stock. No dividends are assumed for stock based awards.

WESCO granted the following stock-settled stock appreciation rights and restricted stock units at the following weighted average assumptions:

|   | 2011    | 2010    | 2009    |
|---|---------|---------|---------|
| Stock-settled appreciation rights granted | 399,260 | 708,949 | 815,231 |
| Restricted stock units                    | 53,852  | 153,318 | 245,997 |
| Risk free interest rate                   | 2.3%    | 1.8%    | 2.3%    |
| Expected life (in years)                  | 5.0     | 5.0     | 4.5     |
| Expected volatility                       | 49%     | 49%     | 51%     |

The weighted average fair value per stock-settled appreciation right granted was \$26.46, \$14.71 and \$11.15 for the years ended December 31, 2011, 2010 and 2009, respectively. The weighted average fair value per restricted stock unit granted was \$60.05, \$33.05 and \$25.37 for the years ended December 31, 2011, 2010 and 2009, respectively. WESCO recognized \$15.4 million, \$15.8 million and \$13.3 million of non-cash stock-based compensation expense, which is included in selling, general and administrative expenses, in 2011, 2010 and 2009, respectively.

#### Treasury Stock

Common stock purchased for treasury is recorded at cost. At the date of subsequent reissue, the treasury stock account is reduced by the cost of such stock, with cost determined on a weighted average basis.

#### Fair Value of Financial Instruments

The Company's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and other accrued liabilities, and outstanding indebtedness. The estimated fair value of the Company's outstanding indebtedness described in Note 7 at December 31, 2011 and 2010 was \$1,178.9 million and \$1,269.7 million, respectively. The aggregate fair value of the senior notes and debentures was approximately \$850.9 million and \$860.2 million at December 31, 2011 and 2010, respectively. The fair values of these fixed rate facilities are estimated based upon market price quotes. The fair values of the mortgage facility, the Receivables Facility and our revolving credit facility ("the Revolving Credit Facility"), approximated carrying values. The fair values for these facilities are based upon market price quotes and market comparisons available for instruments with similar terms and maturities. For all remaining WESCO financial instruments, carrying values are considered to approximate fair value due to their short maturities.

#### Environmental Expenditures

WESCO has facilities and operations that distribute certain products that must comply with environmental regulations and laws. Expenditures for current operations are expensed or capitalized, as appropriate. Expenditures relating to existing conditions caused by past operations, and that do not contribute to future revenue, are expensed. Liabilities are recorded when remedial efforts are probable and the costs can be reasonably estimated.

#### Recent Accounting Pronouncements

In June 2011, the Financial Accounting Standards Board (the "FASB") issued new disclosure guidance related to the presentation of the statement of comprehensive income. This guidance provides an entity the option to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements; the current option to report other comprehensive income and its components in the statement of changes in stockholders' equity was eliminated. This accounting standard is effective for periods beginning on or after December 15, 2011. Other than the change in presentation, this accounting standard will not have an impact on WESCO's financial position, results of operations or cash flows.

In September 2011, the FASB issued guidance to amend and simplify the rules related to testing goodwill for impairment. The revised guidance allows an entity to make an initial qualitative evaluation, based on the entity's events and circumstances, to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. The results of this qualitative assessment determine whether it is necessary to perform the currently required two-step

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impairment test. The new guidance is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. Early adoption is permitted. Adoption of this guidance is not expected to have a material impact on WESCO's financial position, results of operations or cash flows.

In September 2011, the FASB issued an accounting update that requires additional qualitative and quantitative disclosures by employers that participate in multi-employer pension plans. The amendments are effective for annual periods for the fiscal years ending after December 15, 2011, with early adoption permitted. Adoption of this guidance did not have a material impact on WESCO's financial position, results of operations or cash flows.

Other pronouncements issued by the FASB or other authoritative accounting standards groups with future effective dates are either not applicable or are not expected to be significant to WESCO's financial position, results of operations or cash flows.

**3. GOODWILL AND INTANGIBLE ASSETS**

## Goodwill

The following table sets forth the changes in the carrying amount of goodwill:

|   | Year Ended December 31 |           |
|---|------------------------|-----------|
|   | 2011                   | 2010      |
|   | (In thousands)         |           |
| Beginning balance January 1   | \$985,714              | \$863,410 |
| Translation adjustments and payments to goodwill for prior acquisitions | (4,734                 | ) 2,467   |
| Additions to goodwill for acquisitions                                  | 27,147                 | 119,837   |
| Ending balance December 31  | \$1,008,127            | \$985,714 |

WESCO has never recorded an impairment loss related to goodwill or intangible assets.

## Intangible Assets

The components of intangible assets are as follows:

|                         | December 31, 2011 |                                      |   | December 31, 2010   |                                      |   |                     |
|-------------------------|-------------------|--------------------------------------|---|---------------------|--------------------------------------|---|---------------------|
|                         | Life              | Gross Carrying Amount <sup>(1)</sup> | Accumulated Amortization <sup>(1)</sup> | Net Carrying Amount | Gross Carrying Amount <sup>(1)</sup> | Accumulated Amortization <sup>(1)</sup> | Net Carrying Amount |
|                         | (In thousands)    |                                      |   |                     |                                      |   |                     |
| Intangible Assets:      |                   |                                      |   |                     |                                      |   |                     |
| Trademarks              | Indefinite        | \$46,852                             | \$ —                                    | \$46,852            | \$45,687                             | \$ —                                    | \$45,687            |
| Non-compete agreements  | 5-7               | 1,252                                | (1,038                                  | ) 214               | 1,252                                | (895                                    | ) 357               |
| Customer relationships  | 4-19              | 70,670                               | (32,527                                 | ) 38,143            | 65,967                               | (25,933                                 | ) 40,034            |
| Distribution agreements | 10-19             | 35,291                               | (6,897                                  | ) 28,394            | 31,084                               | (4,950                                  | ) 26,134            |
| Patents                 | 10                | 48,310                               | (5,039                                  | ) 43,271            | 48,310                               | (215                                    | ) 48,095            |
|                         |                   | \$202,375                            | \$ (45,501                              | ) \$156,874         | \$192,300                            | \$ (31,993                              | ) \$160,307         |

<sup>(1)</sup> Excludes the original cost and accumulated amortization of fully-amortized intangibles.

Amortization expense related to intangible assets totaled \$13.4 million, \$7.5 million and \$7.3 million for the years ended December 31, 2011, 2010 and 2009, respectively.

The following table sets forth the estimated amortization expense for intangibles for the next five years (in thousands):

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|                                 | Estimated<br>Amortization<br>Expense |
|---------------------------------|--------------------------------------|
| For the year ended December 31, |                                      |
| 2012                            | \$12,002                             |
| 2013                            | 11,831                               |
| 2014                            | 11,262                               |
| 2015                            | 11,262                               |
| 2016                            | 11,262                               |

**4. CONCENTRATIONS OF CREDIT RISK AND SIGNIFICANT SUPPLIERS**

WESCO distributes its products and services and extends credit to a large number of customers in the industrial, construction, utility, commercial, institutional, and governmental markets. WESCO's largest supplier accounted for approximately 10% of WESCO's purchases in 2011 and 12% of purchases in 2010 and 2009, and therefore, WESCO could potentially incur risk due to supplier concentration. Based upon WESCO's broad customer base, the Company has concluded that it has no material credit risk as a result of customer concentration.

**5. ACQUISITIONS**

The following table sets forth the consideration paid for acquisitions:

| Year Ended December 31<br>(In thousands)                   | 2011     | 2010      |
|--|----------|-----------|
| Details of acquisitions:                                   |          |           |
| Fair value of assets acquired                              | \$54,663 | \$297,849 |
| Fair value of liabilities assumed                          | (6,570)  | (31,162)  |
| Deferred acquisition payments                              | —        | 185       |
| Cash paid for acquisitions                                 | \$48,093 | \$266,872 |
| Supplemental cash flow disclosure related to acquisitions: |          |           |
| Cash paid for acquisitions                                 | \$48,093 | \$266,872 |
| Less: cash acquired  | —        | (1,475)   |
| Cash paid for acquisitions, net of cash acquired           | \$48,093 | \$265,397 |

**2011 Acquisitions of RECO, LLC and Brews Supply, Ltd.**

On March 14, 2011, WESCO Distribution, Inc. ("WESCO Distribution") completed its acquisition of RECO, LLC ("RECO"), a Siemens automation, controls, and electrical distributor located in the midwest and southeastern regions of the United States with approximately \$25 million in annual sales. WESCO funded the purchase price paid at closing with cash and borrowings under the Receivables Facility. The purchase price was allocated to the respective assets and liabilities based upon their estimated fair values as of the acquisition date. The excess of the purchase price over the fair value of the net assets acquired has been allocated to goodwill valued at \$6.0 million. Management believes the majority of goodwill will be deductible for tax purposes.

On October 3, 2011, WESCO Distribution through its wholly-owned Canadian subsidiary, completed its acquisition of Brews Supply, Ltd. ("Brews"), a full line electrical distributor of industrial, utility, and commercial products located in western Canada with approximately \$50 million in annual sales. WESCO funded the purchase price paid at closing with cash and borrowings under the Receivables Facility. The purchase price was allocated to the respective assets and liabilities based upon their estimated fair values as of the acquisition date. The excess of the purchase price over the fair value of the net assets acquired, including intangible assets, has been allocated to goodwill. The fair value of intangible assets was estimated by management and the allocation resulted in goodwill and intangible assets of \$19.8 million and \$10.2 million, respectively. Management believes the majority of goodwill will be deductible for tax purposes. The intangible assets include customer relationships of \$4.8 million amortized over 10 years, supplier



relationships of \$4.2 million amortized over 10 years and

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trademarks of \$1.2 million. Trademarks have an indefinite life and are not being amortized. No residual value is estimated for the intangible assets. With the acquisition of Brews, WESCO obtained a 49% ownership in a joint venture. This entity has been consolidated. The noncontrolling interest incurred a loss of less than \$0.1 million in 2011.

2010 Acquisitions of TVC Communications, L.L.C. and Potelcom Supply, Inc.

On December 16, 2010, WESCO Distribution completed its acquisition of TVC Communications, L.L.C. (“TVC Communications”), an international distributor in the Western Hemisphere of infrastructure products to the cable television and telecommunication industries. TVC Communications offers products necessary to build out a broadband network, ranging from the industry’s widest selection of premier branded components, to a variety of proprietary and private label products. TVC Communications also offers a full suite of value-added services, including design, engineering, installation, repair and maintenance.

WESCO paid at closing a cash purchase price of approximately \$251.0 million, net of \$1.5 million of cash acquired, of which \$20.0 million was held in escrow to address post-closing working capital adjustments. WESCO funded the purchase price paid at closing with cash and borrowings under the Receivables Facility. The purchase price was allocated to the respective assets and liabilities based upon their estimated fair values as of the acquisition date. The excess of the purchase price over the fair value of the net assets acquired, including intangible assets, has been allocated to goodwill. The fair value of intangible assets was estimated by management and the allocation resulted in intangible assets of \$86.4 million and goodwill of \$109.2 million. Management believes the majority of goodwill will be deductible for tax purposes. The intangible assets include technology patents of \$48.3 million amortized over 10 years, customer relationships of \$20.6 million amortized over 10 years, supplier relationships of \$9.7 million amortized over 15 years and trademarks of \$7.8 million. Trademarks have an indefinite life and are not being amortized. No residual value is estimated for the intangible assets.

The allocation of assets acquired and liabilities assumed for the TVC Communications acquisition is summarized below:

|  | TVC<br>Communications,<br>LLC |
|--|-------------------------------|
| (In thousands)   |                               |
| Assets Acquired  |                               |
| Cash and cash equivalents                                      | \$ 1,475                      |
| Trade accounts receivable                                      | 38,744                        |
| Other accounts receivable                                      | 978                           |
| Inventories  | 41,313                        |
| Prepaid expenses and other current assets                      | 1,377                         |
| Property, buildings and equipment                              | 2,268                         |
| Intangible assets  | 86,442                        |
| Goodwill   | 109,183                       |
| Other noncurrent assets  | 158                           |
| Total assets acquired  | 281,938                       |
| Liabilities Assumed  |                               |
| Accounts payable   | 24,249                        |
| Accrued payroll and benefit costs                              | 1,183                         |
| Other current liabilities                                      | 4,019                         |
| Total liabilities assumed                                      | 29,451                        |
| Fair value of net assets acquired, including intangible assets | \$ 252,487                    |

TVC Communications contributed \$6.9 million in net sales and had no impact on net income of WESCO's 2010 results. Unaudited pro forma results of operations (in thousands, except per share data) for the twelve months ended December 31, 2010 and 2009 are included below as if the acquisition occurred on the first day of the respective periods. The summary of the unaudited pro forma results of operations is not necessarily indicative of what WESCO's results of operations would have been had TVC Communications been acquired at the beginning of 2009, nor does it purport to represent results of operations for any

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future periods. Seasonality of sales is not a significant factor to these pro forma combined results of operations.

| Year Ended December 31<br>(In thousands, except per share data) | 2010        | 2009        |
|---|-------------|-------------|
| Net Sales   | \$5,315,929 | \$4,907,441 |
| Net Income  | 132,455     | 121,306     |
| Earnings per common share:                                      |             |             |
| Basic   | \$3.12      | \$2.87      |
| Diluted   | \$2.87      | \$2.84      |

On June 30, 2010, WESCO Distribution completed its acquisition of Potelcom Supply, Inc., a single branch operation with annual sales of approximately \$25 million serving the utility, industrial, and governmental markets in Alaska. WESCO funded the purchase price at closing with cash and borrowings under the Receivables Facility. The purchase price was allocated to the respective assets and liabilities based upon their estimated fair value as of the acquisition date. The excess of the purchase price over the fair value of the net assets acquired has been allocated to goodwill valued at \$10.7 million.

#### 6. PROPERTY, BUILDINGS AND EQUIPMENT

The following table sets forth the components of property, buildings and equipment:

|   | December 31,   |            |
|---|----------------|------------|
|   | 2011           | 2010       |
|   | (In thousands) |            |
| Buildings and leasehold improvements      | 96,527         | 92,862     |
| Furniture, fixtures and equipment         | 152,164        | 140,427    |
| Software costs                            | 44,909         | 77,335     |
|   | 293,600        | 310,624    |
| Accumulated depreciation and amortization | (190,385       | ) (215,768 |
|   | 103,215        | 94,856     |
| Land                                      | 21,097         | 21,169     |
| Construction in progress                  | 9,238          | 2,020      |
|   | 133,550        | 118,045    |

Depreciation expense was \$12.5 million, \$11.7 million and \$13.7 million, and capitalized software amortization was \$5.7 million, \$4.7 million and \$5.0 million, in 2011, 2010 and 2009, respectively. The unamortized software cost was \$19.7 million and \$18.0 million as of December 31, 2011 and 2010, respectively. Furniture, fixtures and equipment include capitalized leases of \$9.6 million and \$9.2 million and related accumulated amortization of \$4.7 million and \$4.0 million as of December 31, 2011 and 2010, respectively.

#### 7. DEBT

The following table sets forth WESCO's outstanding indebtedness:

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|   | As of December 31, |           |
|---|--------------------|-----------|
|   | 2011               | 2010      |
|   | (In thousands)     |           |
| Mortgage financing facility   | \$37,564           | \$39,239  |
| Accounts receivable securitization facility   | 250,000            | 370,000   |
| Revolving credit facility   | 36,792             | —         |
| 7.50% Senior Subordinated Notes due 2017  | 150,000            | 150,000   |
| 1.75% Convertible Senior Debentures due 2026, less debt discount of \$0 and \$7 in 2011 and 2010, respectively            | 56                 | 214       |
| 6.0% Convertible Senior Debentures due 2029, less debt discount of \$175,908 and \$178,420 in 2011 and 2010, respectively | 169,054            | 166,580   |
| Acquisition related notes   | 85                 | 204       |
| Capital leases  | 2,521              | 3,167     |
| Other   | 3,261              | 477       |
| Total debt  | 649,333            | 729,881   |
| Less current portion  | (6,411             | ) (3,988  |
| Total long-term debt  | \$642,922          | \$725,893 |

**Mortgage Financing Facility**

In 2003, WESCO finalized a mortgage financing facility of \$51 million, of which \$37.6 million was outstanding as of December 31, 2011. Total borrowings under the mortgage financing facility are subject to a 22-year amortization schedule, with a balloon payment due at the end of the 10-year term. The interest rate on borrowings under this facility is fixed at 6.5%.

**Accounts Receivable Securitization Facility**

During 2011, WESCO Distribution entered into an amendment of its existing Receivables Facility, pursuant to the terms and conditions of the Fourth Amendment to Third Amended and Restated Receivables Purchase Agreement, dated as of April 13, 2009 (the "Amendment"), by and among WESCO Receivables Corp., WESCO Distribution, the Purchasers and Purchaser Agents party thereto and PNC Bank, National Association, as Administrator. The Amendment added an accordion feature, allowing WESCO Distribution to request increases to the purchase commitments of up to \$100 million in the aggregate. The Amendment also lowered the interest rate spread from 1.75% to 1.10%, the commitment fee from 0.75% to 0.55%, and extended the term of the Receivables Facility to August 2014. As of December 31, 2011, the purchase commitment was \$450 million.

Under the Receivables Facility, WESCO sells, on a continuous basis, an undivided interest in all domestic accounts receivable to WESCO Receivables Corp., a wholly owned special purpose entity (the "SPE"). The SPE sells, without recourse, a senior undivided interest in the receivables to third-party conduits and financial institutions for cash while maintaining a subordinated undivided interest in the receivables, in the form of overcollateralization. WESCO has agreed to continue servicing the sold receivables for the third-party conduits and financial institutions at market rates; accordingly, no servicing asset or liability has been recorded.

As of December 31, 2011 and 2010, accounts receivable eligible for securitization totaled approximately \$613.9 million and \$537.0 million, respectively. The consolidated balance sheets as of December 31, 2011 and 2010 include \$250.0 million and \$370.0 million, respectively, of account receivable balances legally sold to third parties, as well as borrowings for equal amounts. At December 31, 2011, the interest rate on borrowings under this facility was approximately 1.64%.

**Revolving Credit Facility**

During 2011, WESCO Distribution entered into a new Revolving Credit Facility, which has an aggregate borrowing capacity of \$400 million and includes a letter of credit sub-facility of up to \$80 million. The Revolving Credit Facility consists of two separate sub-facilities: (i) a U.S. sub-facility with a borrowing limit at any given time of up to \$400 million less the amount of outstanding borrowings under the Canadian sub-facility and (ii) a Canadian sub-facility with a borrowing limit of up to \$175 million. The facility also contains an accordion feature, allowing WESCO

Distribution to request increases to the borrowing commitments under the facility of up to \$100 million in the aggregate. The facility matures in August 2016 and is collateralized by the inventory and certain other assets of WESCO Distribution and certain of its domestic subsidiaries and the

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inventory, accounts receivable, and certain other assets of WESCO Distribution Canada, L.P. WESCO Distribution's obligations under the Revolving Credit Facility have been guaranteed by WESCO International and by certain of WESCO International's subsidiaries.

Availability under the facility is limited to the amount of eligible U.S. and Canadian inventory and Canadian receivables applied against certain advance rates. Depending upon the amount of excess availability under the facility, interest will be calculated at LIBOR plus a margin that ranges between 1.50% and 2.00% or at the Alternative Rate (prime rate) plus a margin that ranges between 0.50% and 1.00%. The interest rate margin is reduced by 0.25% if WESCO's leverage ratio, as calculated under the Revolving Credit Facility, falls below a ratio of 2.5 to 1.0. At December 31, 2011, the interest rate on borrowings under this facility was approximately 3.0%.

As long as pro forma combined availability for the preceding 60-day period, up to and including the transaction date, under the facility and WESCO Distribution's accounts receivable securitization facility is greater than \$125 million, WESCO is permitted, subject to certain specified conditions, to make acquisitions and repurchase WESCO International's outstanding capital stock and WESCO outstanding indebtedness.

During 2011, WESCO borrowed \$435.7 million in the aggregate under the Revolving Credit Facility and made repayments in the aggregate amount of \$398.9 million. During 2010, aggregate borrowings and repayments were \$636.0 million and \$832.5 million, respectively. At December 31, 2011, WESCO had a balance outstanding of \$36.8 million under the facility. WESCO had \$299.3 million available under the facility at December 31, 2011, after giving effect to outstanding letters of credit, as compared to approximately \$276.7 million at December 31, 2010.

#### 7.50% Senior Subordinated Notes due 2017

At December 31, 2011, \$150 million in aggregate principal amount of the 7.50% Senior Subordinated Notes due 2017 (the "2017 Notes") was outstanding. The 2017 Notes were issued by WESCO Distribution under an indenture dated as of September 27, 2005 with The Bank of New York, as successor to J.P. Morgan Trust Company, National Association, as trustee, and are unconditionally guaranteed on an unsecured basis by WESCO International. The 2017 Notes accrue interest at the rate of 7.50% per annum and are payable in cash semi-annually in arrears on each April 15 and October 15.

Between October 15, 2011 and October 14, 2012, WESCO Distribution may redeem all or a part of the 2017 Notes at a redemption price equal to 102.50% of the principal amount. Between October 15, 2012 and October 14, 2013, WESCO Distribution may redeem all or a part of the 2017 Notes at a redemption price equal to 101.25% of the principal amount. On and after October 15, 2013, WESCO Distribution may redeem all or a part of the 2017 Notes at a redemption price equal to 100% of the principal amount.

If WESCO Distribution undergoes a change of control prior to maturity, holders of 2017 Notes will have the right, at their option, to require WESCO Distribution to repurchase for cash some or all of their 2017 Notes at a repurchase price equal to 101% of the principal amount of the 2017 Notes being repurchased, plus accrued and unpaid interest to, but not including, the repurchase date.

#### 2.625% Convertible Senior Debentures due 2025

Proceeds of \$150 million were received in connection with the issuance of the 2.625% Convertible Senior Debentures due 2025 (the "2025 Debentures") by WESCO International in September 2005. On August 27, 2009, WESCO International completed an exchange offer pursuant to which it issued \$345.0 million in aggregate principal amount of 6.0% Convertible Senior Debentures due 2029 (the "2029 Debentures") in exchange for approximately \$299.7 million and \$57.7 million in aggregate principal amounts of its outstanding 1.75% Convertible Senior Debentures due 2026 (the "2026 Debentures") and 2025 Debentures, respectively (see the discussion below under "6.0% Convertible Senior Debentures due 2029" for additional information). On November 19, 2010, WESCO International announced that it would redeem all of its outstanding 2025 Debentures. In connection with the redemption, holders of \$89.8 million aggregate principal amount of 2025 Debentures converted on December 23, 2010 their 2025 debentures pursuant to the terms of the 2025 Debentures. In settlement of those conversions, WESCO paid an aggregate of approximately \$89.8 million in cash, including cash in lieu of fractional shares, and issued 340,213 shares of its common stock. WESCO redeemed the remaining \$2.5 million aggregate principal amount of outstanding 2025 Debentures at a redemption price equal to 100% of the principal amount plus accrued and unpaid interest. Following the redemption on December 23, 2010, there were no 2025 Debentures outstanding.

On January 1, 2009, WESCO retrospectively applied the provisions of guidance concerning convertible debt instruments to the 2025 Debentures. WESCO utilized an interest rate of 6% to reflect the non-convertible market rate of its offering upon issuance. WESCO amortized the debt discount over a five year period starting on the date of issuance. There was no non-cash interest expense recorded for the year ended December 31, 2011. Non-cash interest expense of \$2.1 million and \$4.0 million was recorded for the years ended 2010 and 2009, respectively.



Table of Contents**1.75% Convertible Senior Debentures due 2026**

Proceeds of \$300 million were received in connection with the issuance of the 2026 Debentures by WESCO International in November 2006. On August 27, 2009, WESCO International completed an exchange offer pursuant to which it issued \$345.0 million in aggregate principal amount of 2029 Debentures in exchange for approximately \$299.7 million and \$57.7 million in aggregate principal amounts of its outstanding 2026 Debentures and 2025 Debentures, respectively (see the 6.0% Convertible Senior Debentures due 2029 discussion below for additional information). On November 30, 2011, WESCO International announced that it would redeem all of its 2026 Debentures on January 3, 2012. WESCO International redeemed the remaining \$0.1 million aggregate principal amount of outstanding 2026 Debentures at a redemption price equal to 100% of the principal amount plus accrued and unpaid interest. Following the redemption on January 3, 2012, there were no 2026 Debentures outstanding.

On January 1, 2009, WESCO retrospectively applied the provisions of guidance concerning convertible debt instruments to the 2026 Debentures. WESCO utilized an interest rate of 6% to reflect the non-convertible market rate of its offering upon issuance. WESCO amortized the debt discount over a five year period starting on the date of issuance. Non-cash interest expense of less than \$0.1 million, less than \$0.1 million and \$7.1 million was recorded for the years ended December 31, 2011, 2010 and 2009, respectively.

**6.0% Convertible Senior Debentures due 2029**

On August 27, 2009, WESCO International completed an exchange offer pursuant to which it issued \$345.0 million in aggregate principal amount of 2029 Debentures in exchange for approximately \$299.7 million and \$57.7 million in aggregate principal amounts of its outstanding 2026 Debentures and 2025 Debentures, respectively. As a result of the debt exchange, WESCO recorded a gain of \$6.0 million, which included the write-off of debt issuance costs. The 2029 Debentures were issued pursuant to an Indenture dated August 27, 2009 (the "Indenture"), with The Bank of New York Mellon, as trustee, and are unconditionally guaranteed on an unsecured senior subordinate basis by WESCO Distribution.

WESCO utilized an interest rate of 13.875% to reflect the non-convertible debt borrowing rate of its offering upon issuance, which was determined based on discussions with its financial institutions and a review of relevant market data, and resulted in a \$181.2 million discount to the 2029 Debenture balance and a net increase in additional capital of \$106.5 million. In addition, the financing costs related to the issuance of the 2029 Debentures were allocated between the debt and equity components. WESCO is amortizing the debt discount and financing costs over the life of the instrument. Non-cash interest expense of \$2.5 million and \$2.1 million was recorded for the years ended December 31, 2011 and 2010, respectively. The debt discount amortization will approximate \$2.8 million in 2012, \$3.1 million in 2013, \$3.6 million in 2014, \$4.1 million in 2015, and \$4.6 million in 2016.

While the 2029 Debentures accrue interest at an effective interest rate of 13.875% (as described above), the coupon interest rate of 6.0% per annum is payable in cash semi-annually in arrears on each March 15 and September 15, commencing March 15, 2010. Beginning with the six-month period commencing September 15, 2016, WESCO will also pay contingent interest in cash during any six-month period in which the trading price of the 2029 Debentures for each of the five trading days ending on the second trading day immediately preceding the first day of the applicable six-month interest period equals or exceeds 120% of the principal amount of the 2029 Debentures. During any interest period when contingent interest shall be payable, the contingent interest payable per \$1,000 principal amount of 2029 Debentures will equal 0.25% of the average trading price of \$1,000 principal amount of the 2029 Debentures during the five trading days immediately preceding the first day of the applicable six-month interest period. In accordance with guidance related to derivatives and hedging, the contingent interest feature of the 2029 Debentures is an embedded derivative that is not considered clearly and closely related to the host contract. The contingent interest component had no significant value at issuance or December 31, 2011.

The 2029 Debentures are convertible into cash, and in certain circumstances, shares of WESCO International's common stock, \$0.01 par value, at any time on or after September 15, 2028, or prior to September 15, 2028 in certain circumstances. The 2029 Debentures will be convertible based on an initial conversion rate of 34.6433 shares of common stock per \$1,000 principal amount of the 2029 Debentures (equivalent to an initial conversion price of approximately \$28.87 per share). The conversion rate and conversion price may be adjusted under certain circumstances.

At any time on or after September 15, 2016, the Company may redeem all or a part of the 2029 Debentures plus accrued and unpaid interest (including contingent interest and additional interest, if any) to, but not including, the redemption date. If WESCO International undergoes certain fundamental changes, as defined in the Indenture, prior to maturity, holders of the 2029 Debentures will have the right, at their option, to require WESCO International to repurchase for cash some or all of their 2029 Debentures at a repurchase price equal to 100% of the principal amount of the 2029 Debentures being repurchased, plus accrued and unpaid interest (including contingent interest and additional interest, if any) to, but not including, the repurchase date.

The following table sets forth the components of WESCO's outstanding convertible debenture indebtedness:

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|                         | December 31, 2011 |              |                                    | December 31, 2010 |              |                     |
|-------------------------|-------------------|--------------|------------------------------------|-------------------|--------------|---------------------|
|                         | Principal Balance | Discount     | Net Carrying Amount (In thousands) | Principal Balance | Discount     | Net Carrying Amount |
| Convertible Debentures: |                   |              |                                    |                   |              |                     |
| 2026                    | \$56              | \$—          | \$56                               | \$221             | \$(7 )       | \$214               |
| 2029                    | 344,962           | (175,908 )   | 169,054                            | 345,000           | (178,420 )   | 166,580             |
|                         | \$345,018         | \$(175,908 ) | \$169,110                          | \$345,221         | \$(178,427 ) | \$166,794           |

**Covenant Compliance**

WESCO was in compliance with all relevant covenants contained in its debt agreements as of December 31, 2011. The following table sets forth the aggregate principal repayment requirements for all indebtedness for the next five years and thereafter, as of December 31, 2011:

(In thousands)

|   |            |
|---|------------|
| 2012                                    | \$6,411    |
| 2013                                    | 36,594     |
| 2014                                    | 250,328    |
| 2015                                    | 133        |
| 2016                                    | 36,813     |
| Thereafter                              | 494,962    |
| Total payments on debt                  | 825,241    |
| Debt discount on convertible debentures | (175,908 ) |
| Total long-term debt                    | \$649,333  |

WESCO's credit agreements contain various restrictive covenants that, among other things, impose limitations on (i) dividend payments or certain other restricted payments or investments; (ii) the incurrence of additional indebtedness and guarantees or issuance of additional stock; (iii) creation of liens; (iv) mergers, consolidation or sales of substantially all of WESCO's assets; (v) certain transactions among affiliates; (vi) payments by certain subsidiaries to WESCO; and (vii) capital expenditures. In addition, the revolving credit agreement requires WESCO to meet certain fixed charge coverage tests depending on availability.

**8. CAPITAL STOCK****Preferred Stock**

There are 20 million shares of preferred stock authorized at a par value of \$.01 per share. The Board of Directors has the authority, without further action by the stockholders, to issue all authorized preferred shares in one or more series and to fix the number of shares, designations, voting powers, preferences, optional and other special rights and the restrictions or qualifications thereof. The rights, preferences, privileges and powers of each series of preferred stock may differ with respect to dividend rates, liquidation values, voting rights, conversion rights, redemption provisions and other matters.

**Common Stock**

There are 210 million shares of common stock and 20 million shares of Class B common stock authorized at a par value of \$.01 per share. The Class B common stock is identical to the common stock, except for voting and conversion rights. The holders of Class B common stock have no voting rights. With certain exceptions, Class B common stock may be converted, at the option of the holder, into the same number of shares of common stock.

Under the terms of the Revolving Credit Facility, WESCO International is restricted from declaring or paying dividends and



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as such, at December 31, 2011 and 2010, no dividends had been declared, and therefore no retained earnings were reserved for dividend payments.

**Additional Capital**

WESCO separately accounts for the liability and equity components of its Debentures in a manner that reflects its non-convertible debt borrowing rate. As of December 31, 2011 and 2010, the net equity included in additional capital related to the Debentures totaled \$106.4 million and \$106.5 million, respectively.

**9. EQUITY INVESTMENT**

During the first quarter of 2008, WESCO and Deutsch Engineered Connecting Devices, Inc. (“Deutsch”) completed a transaction with respect to WESCO’s LADD operations, which resulted in a joint venture in which Deutsch owned a 60% interest and WESCO owned a 40% interest. WESCO accounted for its investment in the joint venture using the equity method of accounting. Accordingly, earnings from the joint venture were recorded as other income in the consolidated statement of income. Deutsch was entitled, but not obliged, to acquire the remaining 40% after January 1, 2010. Deutsch paid to WESCO aggregate consideration of approximately \$75.0 million, consisting of \$60.0 million in cash plus a \$15.0 million promissory note for its 60% interest in the joint venture.

On January 15, 2010, WESCO received \$1.8 million in accrued interest related to the promissory note for the period from January 2, 2008 to January 2, 2010. In addition, Deutsch and WESCO entered into an amended promissory note agreement. The amendment extended the maturity date for the payment of principal and interest to the earlier of (a) the closing date of Deutsch’s option to acquire the remaining 40% joint venture interest or (b) the maturity date of Deutsch’s credit facility or mezzanine financing facility. Interest accrued at a rate of 8.5% compounded annually. Management believed this rate was commensurate with a market rate of interest; therefore, no reserve or allowance was recorded against the promissory note.

On April 30, 2010, Deutsch notified WESCO it would exercise its option to purchase the remaining 40% of the LADD joint venture. The option price for Deutsch to acquire the remaining 40% of the joint venture was determined based upon a multiple of trailing earnings, with a minimum purchase price of \$40.0 million and maximum purchase price of \$50.0 million. The investment in the LADD joint venture at March 31, 2010 was \$43.4 million, and the estimated option exercise price was \$40.0 million. As a result, WESCO recorded a pre-tax impairment loss of \$3.4 million to selling, general and administrative expenses during the first quarter of 2010. On June 7, 2010, WESCO completed the sale of its 40% interest in the LADD joint venture and recorded an additional impairment charge of \$0.4 million to selling, general and administrative expenses. WESCO received \$40.0 million for its 40% interest plus \$15.0 million for the outstanding promissory note and \$0.5 million for accrued interest.

**10. INCOME TAXES**

The following table sets forth the components of the provision for income taxes:

|                        | Year Ended December 31 |          |                |
|------------------------|------------------------|----------|----------------|
|                        | 2011                   | 2010     | 2009           |
|                        |                        |          |                |
|                        |                        |          | (In thousands) |
| Current taxes:         |                        |          |                |
| Federal <sup>(1)</sup> | \$60,415               | \$11,363 | \$30,136       |
| State                  | 5,705                  | 2,018    | 2,355          |
| Foreign                | 2,643                  | 7,801    | 7,531          |
| Total current          | 68,763                 | 21,182   | 40,022         |
| Deferred taxes:        |                        |          |                |
| Federal                | 9,692                  | 21,069   | 5,351          |
| State                  | 2,187                  | 1,112    | 1,841          |
| Foreign                | 2,494                  | (1,199)  | (15,151)       |
| Total deferred         | 14,373                 | 20,982   | (7,959)        |
|                        | \$83,136               | \$42,164 | \$32,063       |

(1)

Tax benefits related to stock options and other equity instruments recorded directly to additional paid in capital totaled \$5.6 million, \$8.2 million and \$59.7 million in 2011, 2010 and 2009, respectively.

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The following table sets forth the components of income before income taxes by jurisdiction:

|               | Year Ended December 31 |                |           |
|---------------|------------------------|----------------|-----------|
|               | 2011                   | 2010           | 2009      |
|               |                        | (In thousands) |           |
| United States | \$260,859              | \$166,108      | \$171,508 |
| Foreign       | 18,517                 | (8,467 )       | (34,357 ) |
|               | \$279,376              | \$157,641      | \$137,151 |

The following table sets forth the reconciliation between the federal statutory income tax rate and the effective rate:

|   | Year Ended December 31 |   |        |   |         |   |
|---|------------------------|---|--------|---|---------|---|
|   | 2011                   |   | 2010   |   | 2009    |   |
| Federal statutory rate                        | 35.0                   | % | 35.0   | % | 35.0    | % |
| State taxes, net of federal tax benefit       | 2.1                    |   | 1.5    |   | 2.5     |   |
| Nondeductible expenses                        | 0.7                    |   | 1.3    |   | 1.3     |   |
| Domestic tax benefit from foreign operations  | —                      |   | (0.3 ) |   | (0.4 )  |   |
| Foreign tax rate differences                  | (6.3 )                 | ) | (8.0 ) | ) | (13.7 ) | ) |
| Federal tax credits                           | (0.1 )                 | ) | (0.1 ) | ) | (0.3 )  | ) |
| Domestic production activity deduction        | (0.5 )                 | ) | (0.5 ) | ) | (0.4 )  | ) |
| Adjustment related to uncertain tax positions | (0.7 )                 | ) | (4.2 ) | ) | 0.4     |   |
| Revaluation of deferred tax items             | 0.4                    |   | 1.9    |   | (0.6 )  | ) |
| Other   | (0.8 )                 | ) | 0.1    |   | (0.4 )  | ) |
|   | 29.8                   | % | 26.7   | % | 23.4    | % |

As of December 31, 2011, WESCO had approximately \$246.8 million of undistributed earnings related to its foreign subsidiaries. Management believes that these earnings will be indefinitely reinvested in foreign jurisdiction; accordingly, WESCO has not provided for U.S. federal income taxes related to these earnings.

The following table sets forth deferred tax assets and liabilities:

|                                   | December 31 |                |          |             |
|-----------------------------------|-------------|----------------|----------|-------------|
|                                   | 2011        |                | 2010     |             |
|                                   |             | (In thousands) |          |             |
|                                   | Assets      | Liabilities    | Assets   | Liabilities |
| Accounts receivable               | \$4,015     | \$—            | \$3,586  | \$—         |
| Inventory                         | —           | 6,515          | —        | 7,163       |
| Depreciation                      | —           | 6,064          | —        | 15,754      |
| Amortization of intangible assets | —           | 162,675        | —        | 143,371     |
| Convertible debt interest         | —           | 93,736         | —        | 84,551      |
| Employee benefits                 | 30,454      | —              | 30,474   | —           |
| Tax loss carryforwards            | 24,232      | —              | 32,692   | —           |
| Other                             | 37,529      | 3,938          | 11,268   | 3,722       |
| Total deferred taxes              | \$96,230    | \$272,928      | \$78,020 | \$254,561   |

As of December 31, 2011 and 2010, WESCO had state tax benefits derived from net operating loss carryforwards of approximately \$6.3 million (\$4.1 million, net of federal income tax) and \$6.9 million (\$4.5 million, net of federal income tax),

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respectively. In addition, WESCO had tax benefits from net operating losses resulting from the recapitalization of its Canadian operations of \$20.2 million and \$27.1 million, respectively. The amounts will begin expiring in 2012 and 2027, respectively. Utilization of WESCO's state net operating loss carryforwards is subject to annual limitations imposed by state statute. Such annual limitations could result in the expiration of the net operating loss and tax credit carryforwards before utilization. Management anticipates utilizing the net operating losses prior to the expiration of statutes of limitations; accordingly, WESCO has not recorded a valuation allowance.

WESCO analyzes its filing positions for all open tax years in all jurisdictions. The Company is currently under examination in several tax jurisdictions, both within the United States and outside the United States, and remains subject to examination until the statute of limitations expires for the respective tax jurisdictions. In 2011, the Company settled its Internal Revenue Service examination for the years 2000 to 2006, for which an income tax receivable was recorded, and its Canadian Competent Authority examination for the years 1998 to 2003, for which the Company was fully reserved. The following summary sets forth the tax years that remain open in the Company's major tax jurisdictions:

|                         |                    |
|-------------------------|--------------------|
| United States — Federal | 2000 and forward * |
| United States — States  | 2006 and forward   |
| Canada                  | 1998 and forward * |

\* Open by waiver of statute only.

The following table sets forth the reconciliation of gross unrecognized tax benefits:

|  | December 31,   |          |         |
|--|----------------|----------|---------|
|  | 2011           | 2010     | 2009    |
|  | (In thousands) |          |         |
| Beginning balance January 1                                  | \$3,394        | \$8,085  | \$7,451 |
| Additions based on tax positions related to the current year | 265            | 1,439    | 319     |
| Additions for tax positions of prior years <sup>(1)</sup>    | 20,064         | 4,668    | 927     |
| Reductions for tax positions of prior years                  | (2,161         | ) (8,818 | ) —     |
| Settlements  | (512           | ) (1,368 | ) (336  |
| Lapse in statute of limitations                              | (172           | ) (612   | ) (276  |
| Ending balance December 31                                   | \$20,878       | —\$3,394 | \$8,085 |

<sup>(1)</sup> Additions for tax positions of prior years primarily relate to transfer pricing issues between the United States and Canada which are under review by the Canadian Competent Authority. A corresponding deferred tax asset in the amount of \$23.1 million excluding interest has been recorded for the position in the United States.

The total amount of unrecognized tax benefits were \$20.9 million, \$3.4 million and \$8.1 million as of December 31, 2011, 2010 and 2009, respectively. If these tax benefits were recognized in the consolidated financial statements, the portion of these amounts that would reduce the Company's tax provision would be \$19.7 million, \$1.9 million, and \$7.1 million respectively. This amount in 2011 would be offset by the corresponding deferred tax asset discussed above.

During the next twelve months, it is reasonably possible that the amount of unrecognized tax benefits will decrease by as much as \$17.3 million (all of which will be offset by the reversal of a deferred tax asset) due to certain issues being settled by the resolution of federal, state and/or foreign tax examinations and/or the expiration of statutes of limitations. Management does not expect this decrease to have an impact on the effective tax rate.

WESCO records interest related to uncertain tax positions as a part of interest expense in the consolidated statement of income. Any penalties are recognized as part of income tax expense. Penalties recorded to income tax expense were immaterial in amount for 2011, 2010 and 2009, respectively. As of December 31, 2011 and 2010, WESCO had an accrued liability of \$11.4 million and \$9.5 million, respectively, for interest related to uncertain tax positions.

## 11. EARNINGS PER SHARE



Basic earnings per share are computed by dividing net income by the weighted average common shares outstanding during the periods. Diluted earnings per share are computed by dividing net income by the weighted average common shares and common share equivalents outstanding during the periods. The dilutive effect of common share equivalents is considered in the

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diluted earnings per share computation using the treasury stock method, which includes consideration of stock-based compensation.

The following table sets forth the details of basic and diluted earnings per share:

|  | Year Ended December 31 |                |            |
|--|------------------------|----------------|------------|
|  | 2011                   | 2010           | 2009       |
|  |                        | (In thousands) |            |
| Net income   | \$ 196,251             | \$ 115,477     | \$ 105,088 |
| Weighted average common shares outstanding used in computing basic earnings per share                                | 43,220                 | 42,499         | 42,282     |
| Common shares issuable upon exercise of dilutive stock options   | 1,179                  | 840            | 390        |
| Common shares issuable from contingently convertible debentures (see below for basis of calculation)                 | 5,224                  | 2,774          | —          |
| Weighted average common shares outstanding and common share equivalents used in computing diluted earnings per share | 49,623                 | 46,113         | 42,672     |
| Earnings per share attributable to WESCO International, Inc.   |                        |                |            |
| Basic  | \$4.54                 | \$2.72         | \$2.49     |
| Diluted  | \$3.96                 | \$2.50         | \$2.46     |

As of December 31, 2011, 2010 and 2009, the computation of diluted earnings per share attributable to WESCO International, Inc. excluded stock-settled stock appreciation rights of approximately 1.2 million, 2.4 million and 3.6 million at weighted average exercise prices of \$62.48 per share, \$46.73 per share and \$39.65 per share, respectively. These amounts were excluded because their effect would have been antidilutive.

Because of WESCO's obligation to settle the par value of the 2029 Debentures and the 2026 Debentures (the "Debentures") in cash, WESCO is not required to include any shares underlying the Debentures in its diluted weighted average shares outstanding until the average stock price per share for the period exceeds the conversion price of the respective Debentures. At such time, only the number of shares that would be issuable (under the treasury stock method of accounting for share dilution) will be included, which is based upon the amount by which the average stock price exceeds the conversion price. The conversion prices of the 2029 Debentures and 2026 Debentures are \$28.87 and \$88.15, respectively. Share dilution is limited to a maximum of 11,950,622 shares for the 2029 Debentures and 635 shares for the 2026 Debentures. Share dilution for the 2026 Debentures reflects the impact of the convertible debt exchange. For the periods ended December 31, 2011 and 2010, the effect of the 2029 debentures on diluted earnings per share attributable to WESCO International, Inc. was a decrease of \$0.47 and \$0.16, respectively. There was no impact of the Debentures on diluted earnings per share attributable to WESCO International, Inc. for the year ended December 31, 2009.

## 12. EMPLOYEE BENEFIT PLANS

A majority of WESCO's employees are covered by defined contribution retirement savings plans for their service rendered subsequent to WESCO's formation. WESCO also offers a deferred compensation plan for select individuals. For U.S. participants, WESCO will make contributions in an amount equal to 50% of the participant's total monthly contributions up to a maximum of 6% of eligible compensation. For Canadian participants, WESCO will make contributions in an amount ranging from 1% to 7% of the participant's eligible compensation based on years of continuous service. In addition, employer contributions may be made at the discretion of the Board of Directors. Discretionary employer contributions charges of \$16.2 million and \$14.2 million were incurred in 2011 and 2010, respectively. All discretionary contributions were suspended during 2009 due to cost reductions actions; accordingly, no discretionary charges were incurred. For the years ended December 31, 2011, 2010 and 2009, WESCO incurred charges of \$27.6 million, \$25.3 million and \$8.3 million, respectively, for all such plans. Contributions are made in cash to employee retirement savings plan accounts. Employees then have the option to transfer balances allocated to their accounts into any of the available investment options, including WESCO common stock.

## 13. STOCK-BASED COMPENSATION

WESCO has sponsored four stock option plans: the 1999 Long-Term Incentive Plan (“LTIP”), the 1998 Stock Option Plan, the Stock Option Plan for Branch Employees and the 1994 Stock Option Plan. The LTIP was designed to be the successor plan to all prior plans. Any shares remaining reserved for future issuance under the prior plans are available for issuance under the LTIP. The LTIP and predecessor plans are administered by the Compensation Committee of the Board of Directors.

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An initial reserve of 6,936,000 shares of common stock has been authorized for issuance under the LTIP. This reserve automatically increases by (i) the number of shares of common stock covered by unexercised options granted under prior plans that are canceled or terminated after the effective date of the LTIP, and (ii) the number of shares of common stock surrendered by employees to pay the exercise price and/or minimum withholding taxes in connection with the exercise of stock options granted under our prior plans. As of December 31, 2011, 2.7 million shares of common stock were reserved under the LTIP for future equity award grants. In December 2003, in a privately negotiated transaction, WESCO redeemed the net equity value of stock options originally granted in 1994 and 1995, representing approximately 2.9 million shares. These shares are included in the reserve of common stock available for issuance under the LTIP.

Awards granted vest and become exercisable once criteria based on time is achieved. All awards vest immediately in the event of a change in control. Each award terminates on the tenth anniversary of its grant date unless terminated sooner under certain conditions.

As of December 31, 2011, there was \$16.7 million of total unrecognized compensation expense related to non-vested stock-based compensation arrangements for all awards previously made of which approximately \$10.0 million is expected to be recognized in 2012, \$6.1 million in 2013 and \$0.6 million in 2014.

The total intrinsic value of awards exercised during the years ended December 31, 2011 and 2010 was \$13.8 million and \$9.9 million, respectively. The total amount of cash received from the exercise of options was \$0.4 million and \$1.8 million, respectively. The tax benefit associated with the exercise of stock options and stock-settled stock appreciation rights totaled \$5.4 million and \$3.1 million in 2011 and 2010, respectively. WESCO uses the direct only method and tax law ordering approach to calculate the tax effects of stock-based compensation. The tax benefit was recorded as a credit to additional paid-in capital.

The following table sets forth a summary of both stock options and stock appreciation rights and related information for the years indicated:

|                            | 2011       |                                 |   |  | 2010       |                                 | 2009       |                                 |
|----------------------------|------------|---------------------------------|---|--|------------|---------------------------------|------------|---------------------------------|
|                            | Awards     | Weighted Average Exercise Price | Weighted Average Remaining Contractual Life | Aggregate Intrinsic Value (In thousands) | Awards     | Weighted Average Exercise Price | Awards     | Weighted Average Exercise Price |
| Beginning of year          | 4,498,303  | \$36.38                         |   |  | 4,226,153  | \$35.30                         | 3,933,035  | \$36.44                         |
| Granted                    | 399,260    | 59.16                           |   |  | 708,949    | 33.19                           | 815,231    | 25.37                           |
| Exercised                  | (543,154 ) | 25.83                           |   |  | (335,155 ) | 14.79                           | (253,253 ) | 12.55                           |
| Cancelled                  | (87,876 )  | 46.86                           |   |  | (101,644 ) | 40.62                           | (268,860 ) | 43.22                           |
| End of year                | 4,266,533  | 39.64                           | 6.1   | \$63,668                                 | 4,498,303  | 36.38                           | 4,226,153  | 35.30                           |
| Exercisable at end of year | 3,176,161  | \$39.23                         | 5.3   | \$48,986                                 | 3,011,120  | \$38.65                         | 2,661,320  | \$35.61                         |

The following table sets forth a summary of restricted stock units and related information for the year ended December 31, 2011:

|                               | Awards     | Weighted Average Fair Value |
|-------------------------------|------------|-----------------------------|
| Unvested at December 31, 2010 | 392,493    | \$28.36                     |
| Granted                       | 53,852     | 60.05                       |
| Vested                        | (236,913 ) | 27.93                       |

|                               |         |         |
|-------------------------------|---------|---------|
| Forfeited                     | (6,141  | ) 32.02 |
| Unvested at December 31, 2011 | 203,291 | \$37.16 |

14. COMMITMENTS AND CONTINGENCIES

Future minimum rental payments required under operating leases, primarily for real property that have noncancelable lease

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terms in excess of one year as of December 31, 2011, are as follows:

|                |          |
|----------------|----------|
| (In thousands) |          |
| 2012           | \$47,015 |
| 2013           | 32,768   |
| 2014           | 24,470   |
| 2015           | 20,580   |
| 2016           | 16,276   |
| Thereafter     | 42,498   |

Rental expense for the years ended December 31, 2011, 2010 and 2009 was \$48.0 million, \$45.4 million and \$46.3 million, respectively.

From time to time, a number of lawsuits and claims have been or may be asserted against WESCO relating to the conduct of its business, including routine litigation relating to commercial and employment matters. The outcomes of litigation cannot be predicted with certainty, and some lawsuits may be determined adversely to WESCO. However, management does not believe that the ultimate outcome is likely to have a material adverse effect on WESCO's financial condition or liquidity, although the resolution in any fiscal quarter of one or more of these matters may have a material adverse effect on WESCO's results of operations for that period.

WESCO is a co-defendant in a lawsuit filed in a state court in Indiana in which a customer alleges that WESCO sold defective products manufactured or remanufactured by others and is seeking monetary damages in the amount of approximately \$50 million. WESCO has denied any liability, continues to believe that it has meritorious defenses and intends to vigorously defend itself against these allegations. Accordingly, no liability was recorded for this matter as of December 31, 2011. Furthermore, due to the uncertainty of this litigation, WESCO is not currently able to reasonably estimate the possible loss or range of loss from this legal proceeding.

#### 15. SEGMENTS AND RELATED INFORMATION

WESCO provides distribution of product and services through its ten operating segments which have been aggregated as one reportable segment. WESCO has over 250,000 unique product stock keeping units and markets more than 1,000,000 products for customers. There were no material amounts of sales or transfers among geographic areas and no material amounts of export sales.

WESCO attributes revenues from external customers to individual countries on the basis of the point of sale. The following table sets forth information about WESCO by geographic area:

| (In thousands)            | Net Sales<br>Year Ended December 31, |      |             |      |             |      | Long-Lived Assets<br>December 31, |           |           |
|---------------------------|--------------------------------------|------|-------------|------|-------------|------|-----------------------------------|-----------|-----------|
|                           | 2011                                 |      | 2010        |      | 2009        |      | 2011                              | 2010      | 2009      |
| United States             | \$4,994,641                          | 82 % | \$4,198,420 | 83 % | \$3,928,182 | 85 % | \$131,989                         | \$117,768 | \$112,955 |
| Canada                    | 900,551                              | 15 % | 682,415     | 13 % | 559,367     | 12 % | 24,609                            | 12,446    | 12,343    |
| Mexico                    | 84,871                               | 1 %  | 51,413      | 1 %  | 39,032      | 1 %  | 572                               | 641       | 624       |
| Subtotal                  |                                      |      |             |      |             |      |                                   |           |           |
| North American Operations | 5,980,063                            |      | 4,932,248   |      | 4,526,581   |      | 157,170                           | 130,855   | 125,922   |
| Other Foreign             | 145,655                              | 2 %  | 131,614     | 3 %  | 97,373      | 2 %  | 771                               | 325       | 74        |
| Total U.S. and Foreign    | \$6,125,718                          |      | \$5,063,862 |      | \$4,623,954 |      | \$157,941                         | \$131,180 | \$125,996 |

The following table sets forth sales information about WESCO's sales by product category:

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| Year Ended December 31,<br>(percentages based on total sales) | 2011 | 2010 | 2009 |
|---|------|------|------|
| General and Industrial Supplies                               | 34%  | 35%  | 35%  |
| Wire, Cable and Conduit                                       | 18%  | 18%  | 18%  |
| Data and Broadband Communications                             | 17%  | 15%  | 14%  |
| Power Distribution Equipment                                  | 11%  | 12%  | 13%  |
| Lighting and Controls   | 9%   | 10%  | 11%  |
| Control, Automation and Motors                                | 11%  | 10%  | 9%   |

## 16. OTHER FINANCIAL INFORMATION

WESCO Distribution, a 100% owned subsidiary of WESCO International, has outstanding \$150.0 million in aggregate principal amount of 2017 Notes, and WESCO International has outstanding \$0.1 million in aggregate principal amount of 2026 Debentures and \$345.0 million in aggregate principal amount of 2029 Debentures. The 2017 Notes are fully and unconditionally guaranteed by WESCO International on a subordinated basis to all existing and future senior indebtedness of WESCO International. The 2026 Debentures and 2029 Debentures are fully and unconditionally guaranteed by WESCO Distribution on a senior subordinated basis to all existing and future senior indebtedness of WESCO Distribution.

Condensed consolidating financial information for WESCO International, WESCO Distribution, Inc. and the non-guarantor subsidiaries is as follows:



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## CONDENSED CONSOLIDATING BALANCE SHEETS

|  | December 31, 2011<br>(In thousands) |                                |                               |  |              |
|--|-------------------------------------|--------------------------------|-------------------------------|--|--------------|
|  | WESCO<br>International,<br>Inc.     | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
| Cash and cash equivalents                                | \$5                                 | \$44,412                       | \$ 19,452                     | \$—  | \$63,869     |
| Trade accounts receivable, net                           | —                                   | —                              | 939,422                       | —  | 939,422      |
| Inventories, net   | —                                   | 341,423                        | 285,544                       | —  | 626,967      |
| Other current assets                                     | 270                                 | 32,548                         | 74,344                        | —  | 107,162      |
| Total current assets                                     | 275                                 | 418,383                        | 1,318,762                     | —  | 1,737,420    |
| Intercompany receivables, net                            | —                                   | —                              | 1,881,208                     | (1,881,208 )                                   | —            |
| Property, buildings and equipment, net                   | —                                   | 54,038                         | 79,512                        | —  | 133,550      |
| Intangible assets, net                                   | —                                   | 6,981                          | 149,893                       | —  | 156,874      |
| Goodwill and other intangibles, net                      | —                                   | 246,125                        | 762,002                       | —  | 1,008,127    |
| Investments in affiliates and other<br>noncurrent assets | 2,219,142                           | 3,412,735                      | 31,745                        | (5,621,141 )                                   | 42,481       |
| Total assets   | \$2,219,417                         | \$4,138,262                    | \$ 4,223,122                  | \$(7,502,349)                                  | \$3,078,452  |
| Accounts payable   | \$—                                 | \$423,509                      | \$ 219,268                    | \$—  | \$642,777    |
| Other current liabilities                                | 7,797                               | 6,510                          | 188,762                       | —  | 203,069      |
| Total current liabilities                                | 7,797                               | 430,019                        | 408,030                       | —  | 845,846      |
| Intercompany payables, net                               | 668,447                             | 1,142,761                      | —                             | (1,811,208 )                                   | —            |
| Long-term debt   | 169,054                             | 188,081                        | 285,787                       | —  | 642,922      |
| Other noncurrent liabilities                             | 28,131                              | 163,177                        | 52,466                        | —  | 243,774      |
| Stockholders' equity                                     | 1,345,988                           | 2,214,224                      | 3,406,839                     | (5,621,141 )                                   | 1,345,910    |
| Total liabilities and stockholders' equity               | \$2,219,417                         | \$4,138,262                    | \$ 4,153,122                  | \$(7,432,349)                                  | \$3,078,452  |
|  | December 31, 2010<br>(In thousands) |                                |                               |  |              |
|  | WESCO<br>International,<br>Inc.     | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
| Cash and cash equivalents                                | \$1                                 | \$32,341                       | \$ 21,235                     | \$—  | \$53,577     |
| Trade accounts receivable, net                           | —                                   | —                              | 792,681                       | —  | 792,681      |
| Inventories, net   | —                                   | 321,111                        | 267,737                       | —  | 588,848      |
| Other current assets                                     | (4,492 )                            | 90,105                         | (7,033 )                      | —  | 78,580       |
| Total current assets                                     | (4,491 )                            | 443,557                        | 1,074,620                     | —  | 1,513,686    |
| Intercompany receivables, net                            | —                                   | —                              | 1,933,768                     | (1,933,768 )                                   | —            |
| Property, buildings and equipment, net                   | —                                   | 41,115                         | 76,930                        | —  | 118,045      |
| Intangible assets, net                                   | —                                   | 7,817                          | 152,490                       | —  | 160,307      |
| Goodwill and other intangibles, net                      | —                                   | 240,313                        | 745,401                       | —  | 985,714      |
| Investments in affiliates and other<br>noncurrent assets | 2,002,358                           | 3,237,808                      | 39,527                        | (5,230,671 )                                   | 49,022       |
| Total assets   | \$1,997,867                         | \$3,970,610                    | \$ 4,022,736                  | \$(7,164,439)                                  | \$2,826,774  |
| Accounts payable   | \$—                                 | \$349,250                      | \$ 188,255                    | \$—  | \$537,505    |
| Other current liabilities                                | 8,016                               | 17,562                         | 145,150                       | —  | 170,728      |
| Total current liabilities                                | 8,016                               | 366,812                        | 333,405                       | —  | 708,233      |
| Intercompany payables, net                               | 646,607                             | 1,287,161                      | —                             | (1,933,768 )                                   | —            |

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|  |             |             |              |               |             |
|--|-------------|-------------|--------------|---------------|-------------|
| Long-term debt                             | 166,573     | 151,755     | 407,565      | —             | 725,893     |
| Other noncurrent liabilities               | 28,077      | 167,705     | 48,272       | —             | 244,054     |
| Stockholders' equity                       | 1,148,594   | 1,997,177   | 3,233,494    | (5,230,671 )  | 1,148,594   |
| Total liabilities and stockholders' equity | \$1,997,867 | \$3,970,610 | \$ 4,022,736 | \$(7,164,439) | \$2,826,774 |

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## CONDENSED CONSOLIDATING STATEMENTS OF INCOME

Year ended December 31, 2011

(In thousands)

|   | WESCO<br>International,<br>Inc. | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
|---|---------------------------------|--------------------------------|-------------------------------|--|--------------|
| Net sales   | \$—                             | \$3,230,753                    | \$ 2,998,639                  | \$ (103,674 )                                  | \$6,125,718  |
| Cost of goods sold  | —                               | 2,585,978                      | 2,406,845                     | (103,674 )                                     | 4,889,149    |
| Selling, general and administrative expenses                | 70                              | 546,902                        | 325,011                       | —  | 871,983      |
| Depreciation and amortization                               | —                               | 11,996                         | 19,611                        | —  | 31,607       |
| Results of affiliates' operations                           | 229,621                         | 173,421                        | —                             | (403,042 )                                     | —            |
| Interest expense, net                                       | 23,990                          | 16,520                         | 13,093                        | —  | 53,603       |
| Other income  | —                               | —                              | —                             | —  | —            |
| Provision for income taxes                                  | 9,321                           | 13,157                         | 60,658                        | —  | 83,136       |
| Net income (loss)   | 196,240                         | 229,621                        | 173,421                       | (403,042 )                                     | 196,240      |
| Less: Net loss attributable to noncontrolling interest      | —                               | —                              | (11 )                         | —  | (11 )        |
| Net income (loss) attributable to WESCO International, Inc. | \$196,240                       | \$229,621                      | \$ 173,432                    | \$ (403,042 )                                  | \$196,251    |

Year ended December 31, 2010

(In thousands)

|   | WESCO<br>International,<br>Inc. | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
|---|---------------------------------|--------------------------------|-------------------------------|--|--------------|
| Net sales   | \$—                             | \$2,820,855                    | \$ 2,318,495                  | \$ (75,488 )                                   | \$5,063,862  |
| Cost of goods sold  | —                               | 2,262,038                      | 1,878,875                     | (75,488 )                                      | 4,065,425    |
| Selling, general and administrative expenses                | 234                             | 518,100                        | 245,249                       | —  | 763,583      |
| Depreciation and amortization                               | —                               | 12,581                         | 11,354                        | —  | 23,935       |
| Results of affiliates' operations                           | 153,107                         | 126,711                        | —                             | (279,818 )                                     | —            |
| Interest expense, net                                       | 27,565                          | 16,816                         | 13,182                        | —  | 57,563       |
| Other income  | —                               | (4,285 )                       | —                             | —  | (4,285 )     |
| Provision for income taxes                                  | 9,831                           | (10,791 )                      | 43,124                        | —  | 42,164       |
| Net income (loss) attributable to WESCO International, Inc. | \$115,477                       | \$153,107                      | \$ 126,711                    | \$ (279,818 )                                  | \$115,477    |



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## CONDENSED CONSOLIDATING STATEMENTS OF INCOME (continued)

Year ended December 31, 2009

(In thousands)

|  | WESCO<br>International,<br>Inc. | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
|--|---------------------------------|--------------------------------|-------------------------------|--|--------------|
| Net sales  | \$—                             | \$3,049,745                    | \$ 1,574,209                  | \$—  | \$4,623,954  |
| Cost of goods sold   | —                               | 2,470,956                      | 1,253,105                     | —  | 3,724,061    |
| Selling, general and administrative expenses                   | 39                              | 503,831                        | 190,026                       | —  | 693,896      |
| Depreciation and amortization                                  | —                               | 19,736                         | 6,309                         | —  | 26,045       |
| Results of affiliates' operations                              | 136,606                         | 99,375                         | —                             | (235,981 )                                     | —            |
| Interest expense, net  | 28,014                          | 16,106                         | 9,634                         | —  | 53,754       |
| Gain on debt exchange  | (5,962 )                        | —                              | —                             | —  | (5,962 )     |
| Other income   | —                               | (4,991 )                       | —                             | —  | (4,991 )     |
| Provision for income taxes                                     | 9,427                           | 6,876                          | 15,760                        | —  | 32,063       |
| Net income (loss) attributable to WESCO<br>International, Inc. | \$ 105,088                      | \$ 136,606                     | \$ 99,375                     | \$ (235,981 )                                  | \$ 105,088   |

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## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

|  | Year ended December 31, 2011<br>(In thousands) |                                |                               |  |              |
|--|--|--------------------------------|-------------------------------|--|--------------|
|  | WESCO<br>International,<br>Inc.                | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
| Net cash (used) provided by operating activities             | \$(19,823 )                                    | \$181,348                      | \$ 6,008                      | \$ —   | \$167,533    |
| Investing activities:  |  |                                |                               |  |              |
| Capital expenditures   | —  | (30,546 )                      | (2,801 )                      | —  | (33,347 )    |
| Acquisition payments   | —  | (48,093 )                      | —                             | —  | (48,093 )    |
| Other  | —  | 97                             | —                             | —  | 97           |
| Net cash used in investing activities                        | —  | (78,542 )                      | (2,801 )                      | —  | (81,343 )    |
| Financing activities:  |  |                                |                               |  |              |
| Net borrowings (repayments)                                  | 21,840   | (105,931 )                     | —                             | —  | (84,091 )    |
| Equity transactions  | (2,013 )                                       | —                              | —                             | —  | (2,013 )     |
| Other  | —  | 15,196                         | —                             | —  | 15,196       |
| Net cash provided (used) by financing activities             | 19,827   | (90,735 )                      | —                             | —  | (70,908 )    |
| Effect of exchange rate changes on cash and cash equivalents | —  | —                              | (4,990 )                      | —  | (4,990 )     |
| Net change in cash and cash equivalents                      | 4  | 12,071                         | (1,783 )                      | —  | 10,292       |
| Cash and cash equivalents at the beginning of year           | 1  | 32,341                         | 21,235                        | —  | 53,577       |
| Cash and cash equivalents at the end of period               | \$5  | \$44,412                       | \$ 19,452                     | \$ —   | \$63,869     |

|  | Year ended December 31, 2010<br>(In thousands) |                                |                               |  |              |
|--|--|--------------------------------|-------------------------------|--|--------------|
|  | WESCO<br>International,<br>Inc.                | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
| Net cash (used) provided by operating activities | \$(96,685 )                                    | \$301,578                      | \$ (77,610 )                  | \$ —   | \$127,283    |
| Investing activities:                            |  |                                |                               |  |              |
| Capital expenditures                             | —  | (14,702 )                      | (430 )                        | —  | (15,132 )    |
| Acquisition payments                             | —  | (265,397 )                     | —                             | —  | (265,397 )   |
| Sale of subsidiary                               | —  | 40,000                         | —                             | —  | 40,000       |
| Other  | —  | 19,986                         | —                             | —  | 19,986       |
| Net cash used in investing activities            | —  | (220,113 )                     | (430 )                        | —  | (220,543 )   |
| Financing activities:                            |  |                                |                               |  |              |
| Net borrowings (repayments)                      | 92,350   | (58,894 )                      | —                             | —  | 33,456       |
| Equity transactions                              | 4,333  | —                              | —                             | —  | 4,333        |
| Other  | —  | (7,154 )                       | —                             | —  | (7,154 )     |
|  | 96,683   | (66,048 )                      | —                             | —  | 30,635       |

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Net cash provided (used) by financing activities

|  |     |          |           |     |           |
|--|-----|----------|-----------|-----|-----------|
| Effect of exchange rate changes on cash and cash equivalents | —   | —        | 3,873     | —   | 3,873     |
| Net change in cash and cash equivalents                      | (2  | ) 15,417 | (74,167   | ) — | (58,752 ) |
| Cash and cash equivalents at the beginning of year           | 3   | 16,924   | 95,402    | —   | 112,329   |
| Cash and cash equivalents at the end of period               | \$1 | \$32,341 | \$ 21,235 | \$— | \$53,577  |

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## CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS (continued)

|  | Year ended December 31, 2009<br>(In thousands) |                                |                               |  |              |
|--|--|--------------------------------|-------------------------------|--|--------------|
|  | WESCO<br>International,<br>Inc.                | WESCO<br>Distribution,<br>Inc. | Non-Guarantor<br>Subsidiaries | Consolidating<br>and<br>Eliminating<br>Entries | Consolidated |
| Net cash (used) provided by operating activities             | \$(61,795 )                                    | \$335,097                      | \$ 18,362                     | \$ —   | \$291,664    |
| Investing activities:  |  |                                |                               |  |              |
| Capital expenditures   | —  | (12,161 )                      | (809 )                        | —  | (12,970 )    |
| Acquisition payments   | —  | (262 )                         | —                             | —  | (262 )       |
| Other  | —  | 2,540                          | —                             | —  | 2,540        |
| Net cash used in investing activities                        | —  | (9,883 )                       | (809 )                        | —  | (10,692 )    |
| Financing activities:  |  |                                |                               |  |              |
| Net borrowings (repayments)                                  | 59,235   | (314,817 )                     | —                             | —  | (255,582 )   |
| Equity transactions  | 2,563  | —                              | —                             | —  | 2,563        |
| Other  | —  | (11,926 )                      | —                             | —  | (11,926 )    |
| Net cash provided (used) by financing activities             | 61,798   | (326,743 )                     | —                             | —  | (264,945 )   |
| Effect of exchange rate changes on cash and cash equivalents | —  | —                              | 9,964                         | —  | 9,964        |
| Net change in cash and cash equivalents                      | 3  | (1,529 )                       | 27,517                        | —  | 25,991       |
| Cash and cash equivalents at the beginning of year           | —  | 18,453                         | 67,885                        | —  | 86,338       |
| Cash and cash equivalents at the end of period               | \$3  | \$16,924                       | \$ 95,402                     | \$ —   | \$112,329    |



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## 17. SELECTED QUARTERLY FINANCIAL DATA (unaudited)

The following table sets forth selected quarterly financial data for the years ended December 31, 2011 and 2010:

|   | First<br>Quarter | Second<br>Quarter | Third<br>Quarter | Fourth<br>Quarter |
|---|------------------|-------------------|------------------|-------------------|
| 2011  |                  |                   |                  |                   |
| Net Sales   | \$1,431,305      | \$1,524,515       | \$1,580,376      | \$1,589,522       |
| Cost of goods sold  | 1,145,255        | 1,217,666         | 1,264,745        | 1,261,483         |
| Income from operations  | 64,745           | 84,996            | 91,752           | 91,486            |
| Income before income taxes  | 52,104           | 71,065            | 76,673           | 79,534            |
| Net income  | 37,305           | 50,207            | 53,890           | 54,838            |
| Net income attributable to WESCO International, Inc.                                | 37,305           | 50,207            | 53,890           | 54,849            |
| Basic earnings per share attributable to WESCO International, Inc. <sup>(A)</sup>   | 0.87             | 1.16              | 1.24             | 1.27              |
| Diluted earnings per share attributable to WESCO International, Inc. <sup>(B)</sup> | 0.74             | 1.00              | 1.11             | 1.12              |
| 2010  |                  |                   |                  |                   |
| Net Sales   | \$1,148,599      | \$1,259,121       | \$1,324,555      | \$1,331,587       |
| Cost of goods sold  | 921,183          | 1,016,169         | 1,066,769        | 1,061,304         |
| Income from operations  | 38,276           | 51,355            | 61,246           | 60,042            |
| Income before income taxes  | 27,252           | 38,733            | 47,498           | 44,158            |
| Net income  | 19,200           | 27,793            | 33,661           | 34,823            |
| Net income attributable to WESCO International, Inc.                                | 19,200           | 27,793            | 33,661           | 34,823            |
| Basic earnings per share attributable to WESCO International, Inc. <sup>(A)</sup>   | 0.45             | 0.65              | 0.79             | 0.82              |
| Diluted earnings per share attributable to WESCO International, Inc. <sup>(B)</sup> | 0.44             | 0.60              | 0.74             | 0.72              |

<sup>(A)</sup> Earnings per share (EPS) in each quarter is computed using the weighted average number of shares outstanding during the quarter while EPS for the full year is computed by taking the average of the weighted average number of shares outstanding each quarter. Thus, the sum of the four quarters' EPS may not equal the full-year EPS.

<sup>(B)</sup> Diluted earnings per share (DEPS) in each quarter is computed using the weighted average number of shares outstanding during that quarter while DEPS for the full year is computed by taking the average of the weighted average number of shares outstanding each quarter. Thus, the sum of the four quarters' DEPS may not equal the full-year DEPS.

## 18. SUBSEQUENT EVENT

On January 3, 2012, WESCO Distribution, Inc. completed its acquisition of RS Electronics, a leading North American distributor of electronic and electrical products serving primarily the industrial, medical equipment, automotive, and contract manufacturing end markets with eight branches located in the midwest and southeastern United States and approximately \$60 million in annual sales. WESCO funded the purchase price paid at closing with cash and borrowings under the Receivables Facility. The purchase price allocation will be completed during the first quarter of 2012.



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Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A. Controls and Procedures.

Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of our disclosure controls and procedures as such term is defined under Rule 13a-15(e) promulgated under the Exchange Act. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

Management's Report on Internal Control Over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting as such term is defined in Exchange Act Rule 13a-15(f). Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on our evaluation under the framework in Internal Control — Integrated Framework, our management concluded that our internal control over financial reporting was effective as of December 31, 2011. Management has excluded Brews Supply, Ltd. from its assessment of internal control over financial reporting as of December 31, 2011 because it was acquired by the Company in a purchase business combination during October 2011. Brews Supply, Ltd. is a wholly owned subsidiary whose total assets and total revenues represent \$49.2 million and \$16.7 million, respectively, of the related consolidated financial statement amounts as of and for the year ended December 31, 2011.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2011 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report, which is included herein.

Changes in Internal Control Over Financial Reporting

During the last fiscal quarter of 2011, there were no changes in the Company's internal control over financial reporting identified in connection with management's evaluation of the effectiveness of the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information.

None.

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## PART III.

## Item 10. Directors, Executive Officers and Corporate Governance.

The information set forth under the captions “Board of Directors” and “Executive Officers” in our definitive Proxy Statement for our 2012 Annual Meeting of Stockholders is incorporated herein by reference.

## Codes of Business Ethics and Conduct

We have adopted a Code of Business Ethics and Conduct (“Code of Conduct”) that applies to our Directors, officers and employees that is available on our website at [www.wesco.com](http://www.wesco.com) by selecting the “Investors” tab followed by the “Corporate Governance” heading. Any amendment or waiver of the Code of Conduct for our officers or Directors will be disclosed promptly at that location on our website.

We also have adopted a Senior Financial Executive Code of Principles for Senior Executives (“Senior Financial Executive Code”) that applies to our principal executive officer, principal financial officer, principal accounting officer or controller, or persons performing these functions. The Senior Financial Executive Code is also available at that same location on our website. We intend to timely disclose any amendment or waiver of the Senior Financial Executive Code on our website and will retain such information on our website as required by applicable SEC rules. A copy of the Code of Conduct and/or Senior Financial Executive Code may also be obtained upon request by any stockholder, without charge, by writing to us at WESCO International, Inc., 225 West Station Square Drive, Suite 700, Pittsburgh, Pennsylvania 15219, Attention: Corporate Secretary.

The information required by Item 10 that relates to our Directors and executive officers is incorporated by reference from the information appearing under the captions “Corporate Governance”, “Board and Committee Meetings” and “Security Ownership” in our definitive Proxy Statement for our 2011 Annual Meeting of Stockholders that is to be filed with the SEC pursuant to the Exchange Act within 120 days of the end of our fiscal year on December 31, 2011.

## Item 11. Executive Compensation.

The information set forth under the captions “Compensation Discussion and Analysis” and “Director Compensation” in our definitive Proxy Statement for our 2012 Annual Meeting of Stockholders is incorporated herein by reference.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The information set forth under the caption “Security Ownership” in our definitive Proxy Statement for our 2012 Annual Meeting of Stockholders is incorporated herein by reference.

The following table provides information as of December 31, 2011 with respect to the shares of our common stock that may be issued under our existing equity compensation plans:

| Plan Category  | Number of securities to be issued upon exercise of outstanding options, warrants and rights | Weighted average exercise price of outstanding options, warrants and rights | Number of securities remaining available for future issuance under equity compensation plans |
|--|---|---|--|
| Equity compensation plans approved by security holders     | 4,266,533   | \$39.64   | 2,711,671  |
| Equity compensation plans not approved by security holders | —   | —   | —  |
| Total  | 4,266,533   | \$39.64   | 2,711,671  |

## Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information set forth under the captions “Transactions with Related Persons” and “Corporate Governance” in our definitive Proxy Statement for our 2012 Annual Meeting of Stockholders is incorporated herein by reference.

## Item 14. Principal Accountant Fees and Services.

The information set forth under the caption “Independent Registered Public Accounting Firm Fees and Services” in our definitive Proxy Statement for our 2012 Annual Meeting of Stockholders is incorporated herein by reference.



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## PART IV

## Item 15. Exhibits and Financial Statement Schedule.

The financial statements, financial statement schedule and exhibits listed below are filed as part of this annual report:

## (a)(1) Financial Statements

The list of financial statements required by this item is set forth in Item 8, “Financial Statements and Supplementary Data,” and is incorporated herein by reference.

## (2) Financial Statement Schedule

Schedule II — Valuation and Qualifying Accounts

## (b) Exhibits

## Exhibit

| Exhibit No. |   | Prior Filing or Sequential Page Number   |
|-------------|---|--|
| 2.1         | Recapitalization Agreement, dated as of March 27, 1998, among Thor Acquisitions L.L.C., WESCO International, Inc. (formerly known as CDW Holding Corporation) and certain security holders of WESCO International, Inc. | Incorporated by reference to Exhibit 2.1 to WESCO’s Registration Statement on Form S-4 (No. 333-43225)   |
| 2.2         | Membership Interest Purchase Agreement, dated as of November 16, 2010, by and among WESCO Distribution, Inc., WDCH, LP, TVC Communications, L.L.C. and Palisades TVC Holding, L.L.C.                                    | Incorporated by reference to Exhibit 2.1 to WESCO’s Current Report on Form 8-K, dated November 16, 2010  |
| 3.1         | Restated Certificate of Incorporation of WESCO International, Inc.  | Incorporated by reference to Exhibit 3.1 to WESCO’s Registration Statement on Form S-4 (No. 333-70404)   |
| 3.2         | Amended and Restated By-laws of WESCO International, Inc., effective as of September 28, 2009.  | Incorporated by reference to Exhibit 3.1 to WESCO’s Current Report on Form 8-K, dated September 28, 2009 |
| 4.1         | Indenture, dated as of September 22, 2005, by and among WESCO International, Inc., WESCO Distribution, Inc. and J.P. Morgan Trust Company, National Association, as Trustee.  | Incorporated by reference to Exhibit 4.4 to WESCO’s Current Report on Form 8-K, dated September 21, 2005 |
| 4.2         | Form of 7.50% Senior Subordinated Note due 2017.  | Included in Exhibit 4.1  |
| 4.3         | Indenture, dated August 27, 2009, by and among WESCO International, Inc., WESCO Distribution, Inc. and The Bank of New York, as Trustee.  | Incorporated by reference to Exhibit 4.1 to WESCO’s Current Report on Form 8-K, dated August 27, 2009    |
| 4.4         | Form of 6.0% Convertible Senior Debenture due 2029.   | Included in Exhibit 4.5  |
| 10.1        | Form of Stock Option Agreement.   | Incorporated by reference to Exhibit 10.4 to WESCO’s Registration Statement on Form S-4 (No. 333-43225)  |

10.2 Form of Amendment to Stock Option Agreement. Incorporated by reference to Exhibit 10.2 to WESCO's Current Report on Form 8-K, dated March 2, 2006

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| Exhibit No. | Description of Exhibit  | Prior Filing or Sequential Page Number   |
|-------------|---|--|
| 10.3        | Form of Management Stock Option Agreement.  | Incorporated by reference to Exhibit 10.2 to WESCO's Quarterly Report on Form 10-Q for the quarter ended September 30, 1998                        |
| 10.4        | Form of Amendment to Management Stock Option Agreement.   | Incorporated by reference to Exhibit 10.6 to WESCO's Current Report on Form 8-K dated March 2, 2006  |
| 10.5        | 1999 Deferred Compensation Plan for Non-Employee Directors, as amended and restated September 20, 2007.   | Filed herewith   |
| 10.6        | 1999 Long-Term Incentive Plan, as restated effective as of May 21, 2008.  | Incorporated by reference to Appendix B to the Proxy Statement for the 2008 Annual Meeting of Stockholders filed on Schedule 14A on April 24, 2008 |
| 10.7        | Form of Stock Appreciation Rights Agreement for Employees.  | Filed herewith   |
| 10.8        | Form of Restricted Stock Unit Agreement for Employees.  | Filed herewith   |
| 10.9        | Form of Stock Appreciation Rights Agreement for Non-Employee Directors.   | Incorporated by reference to Exhibit 10.3 to WESCO's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010                             |
| 10.10       | Form of Restricted Stock Unit Agreement for Non-Employee Directors.   | Incorporated by reference to Exhibit 10.4 to WESCO's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010                             |
| 10.11       | Lease dated December 13, 2002 between WESCO Distribution, Inc. and WESCO Real Estate IV, LLC.   | Incorporated by reference to Exhibit 10.27 to WESCO's Annual Report on Form 10-K for the year ended December 31, 2002                              |
| 10.12       | Lease Guaranty dated December 13, 2002 by WESCO International, Inc. in favor of WESCO Real Estate IV, LLC.  | Incorporated by reference to Exhibit 10.28 to WESCO's Annual Report on Form 10-K for the year ended December 31, 2002                              |
| 10.13       | Amended and Restated Registration and Participation Agreement, dated as of June 5, 1998, among WESCO International, Inc. and certain security holders of WESCO International, Inc. named therein. | Incorporated by reference to Exhibit 10.19 to WESCO's Registration Statement on Form S-4 (No. 333-43225)   |
| 10.14       | Loan Agreement between Bear Stearns Commercial Mortgage, Inc. and WESCO Real Estate IV, LLC,  | Incorporated by reference to Exhibit 10.26 to WESCO's Annual Report on Form 10-K for the year  |



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dated December 13, 2002.

ended December 31, 2002

- 10.15 Guaranty of Non-Recourse Exceptions Agreement dated December 13, 2002 by WESCO International, Inc. in favor of Bear Stearns Commercial Mortgage, Inc. Incorporated by reference to Exhibit 10.29 to WESCO's Annual Report on Form 10-K for the year ended December 31, 2002
- 10.16 Environmental Indemnity Agreement dated December 13, 2002 made by WESCO Real Estate IV, Inc. and WESCO International, Inc. in favor of Bear Stearns Commercial Mortgage, Inc. Incorporated by reference to Exhibit 10.30 to WESCO's Annual Report on Form 10-K for the year ended December 31, 2002
- 10.17 Asset Purchase Agreement, dated as of September 11, 1998, among Bruckner Supply Company, Inc. and WESCO Distribution, Inc. Incorporated by reference to Exhibit 2.01 to WESCO's Current Report on Form 8-K, dated September 11, 1998

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| Exhibit No. | Description of Exhibit   | Prior Filing or Sequential Page Number  |
|-------------|--|---|
| 10.18       | Amendment dated March 29, 2002 to Asset Purchase Agreement, dated as of September 11, 1998, among Bruckner Supply Company, Inc. and WESCO Distribution, Inc.   | Incorporated by reference to Exhibit 10.25 to WESCO's Annual Report on Form 10-K for the year ended December 31, 2002       |
| 10.19       | Agreement and Plan of Merger, dated August 16, 2005, by and among Carlton-Bates Company, the shareholders of Carlton-Bates Company signatory thereto, the Company Representative (as defined therein), WESCO Distribution, Inc. and C-B WESCO, Inc.  | Incorporated by reference to Exhibit 10.3 to WESCO's Current Report on Form 8-K, dated September 28, 2005                   |
| 10.20       | Agreement and Plan of Merger, dated October 2, 2006, by and among WESCO Distribution, Inc., WESCO Voltage, Inc., Communications Supply Holdings, Inc. and Harvest Partners, LLC, as Shareholders' Representative.  | Incorporated by reference to Exhibit 2.1 to WESCO's Current Report on Form 8-K, dated November 8, 2006                      |
| 10.21       | Credit Agreement, dated as of August 22, 2011, by and among WESCO Distribution, Inc., the other U.S. Borrowers party thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, and JPMorgan Chase Bank, N.A., Toronto Branch, as Canadian Administrative Agent.   | Incorporated by reference to Exhibit 10.1 to WESCO's Current Report on Form 8-K, dated August 22, 2011                      |
| 10.22       | Third Amended and Restated Receivables Purchase Agreement, dated as of April 13, 2009, by and among WESCO Receivables Corp., WESCO Distribution, Inc., the Purchasers and Purchaser Agents party thereto and PNC Bank, National Association (as successor to Wachovia Capital Markets, LLC), as Administrator. | Incorporated by reference to Exhibit 10.1 to WESCO's Current Report on Form 8-K, dated April 13, 2009                       |
| 10.23       | First Amendment to the Third Amended and Restated Receivables Purchase Agreement, dated as of August 31, 2009.   | Incorporated by reference to Exhibit 10.4 to WESCO's Quarterly Report on Form 10-Q for the quarter ended September 30, 2009 |
| 10.24       | Second Amendment to the Third Amended and Restated Receivables Purchase Agreement, dated as of September 7, 2010.  | Incorporated by reference to Exhibit 10.1 to WESCO's Current Report on Form 8-K, dated September 7, 2010                    |
| 10.25       | Third Amendment to the Third Amended and Restated Receivables Purchase Agreement, dated as of December 16, 2010.   | Incorporated by reference to Exhibit 10.1 to WESCO's Current Report on Form 8-K, dated December 16, 2010                    |
| 10.26       | Term Sheet, dated May 21, 2009, memorializing terms of employment of Richard P. Heyse by   | Incorporated by reference to Exhibit 10.23 to WESCO's Annual Report on Form 10-K for the year                               |

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WESCO International, Inc.

ended December 31, 2009

10.27 Amended and Restated Employment Agreement,  
dated as of September 1, 2009, between WESCO  
International Inc. and John J. Engel.

Incorporated by reference to Exhibit 10.2 to  
WESCO's Quarterly Report on Form 10-Q for the  
quarter ended September 30, 2009

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| Exhibit No. | Description of Exhibit   | Prior Filing or Sequential Page Number  |
|-------------|--|---|
| 10.28       | Amended and Restated Employment Agreement, dated as of September 1, 2009, between WESCO International Inc. and Stephen A. Van Oss. | Incorporated by reference to Exhibit 10.3 to WESCO's Quarterly Report on Form 10-Q for the quarter ended September 30, 2009 |
| 10.29       | Term Sheet, dated January 15, 2010, memorializing terms of employment of Diane Lazzaris by WESCO International, Inc.               | Incorporated by reference to Exhibit 10.28 to WESCO's Annual Report on Form 10-K for the year ended December 31, 2009       |
| 10.30       | Term Sheet, dated June 18, 2010, memorializing terms of employment of Kimberly Windrow by WESCO International, Inc.                | Incorporated by reference to Exhibit 10.1 to WESCO's Quarterly Report on Form 10-Q for the quarter ended September 30, 2010 |
| 21.1        | Subsidiaries of WESCO.   | Filed herewith  |
| 23.1        | Consent of PricewaterhouseCoopers LLP.   | Filed herewith  |
| 31.1        | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) promulgated under the Exchange Act.                            | Filed herewith  |
| 31.2        | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) promulgated under the Exchange Act.                            | Filed herewith  |
| 32.1        | Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                | Filed herewith  |
| 32.2        | Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                                | Filed herewith  |
| 101         | Interactive Data File*   | Filed herewith  |

In with accordance with Rule 406T of Regulation S-T promulgated by the Securities and Exchange Commission, Exhibit 101 is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.

The registrant hereby agrees to furnish supplementally to the Commission, upon request, a copy of any omitted schedule to any of the agreements contained herein.

Copies of exhibits may be retrieved electronically at the Securities and Exchange Commission's home page at [www.sec.gov](http://www.sec.gov). Exhibits will also be furnished without charge by writing to Stephen A. Van Oss, Senior Vice President, Chief Operating Officer and interim Chief Financial Officer, 225 West Station Square Drive, Suite 700, Pittsburgh, Pennsylvania 15219. Requests may also be directed to (412) 454-2200.

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

WESCO INTERNATIONAL, INC.

By: /s/ JOHN J. ENGEL

Name: John J. Engel

Title: Chairman, President and Chief Executive Officer

Date: February 22, 2012

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature  | Title   | Date              |
|--|---|-------------------|
| /s/ JOHN J. ENGEL<br>John J. Engel               | Chairman, President and Chief Executive Officer<br>(Principal Executive Officer)  | February 22, 2012 |
| /s/ STEPHEN A. VAN OSS<br>Stephen A. Van Oss     | Senior Vice President, Chief Operating Officer<br>and interim Chief Financial Officer<br>(Principal Financial and Accounting Officer) | February 22, 2012 |
| /s/ SANDRA BEACH LIN<br>Sandra Beach Lin         | Director  | February 22, 2012 |
| /s/ GEORGE L. MILES, JR.<br>George L. Miles, Jr. | Director  | February 22, 2012 |
| /s/ JOHN K. MORGAN<br>John K. Morgan             | Director  | February 22, 2012 |
| /s/ STEVEN A. RAYMUND<br>Steven A. Raymund       | Director  | February 22, 2012 |
| /s/ JAMES L. SINGLETON<br>James L. Singleton     | Director  | February 22, 2012 |
| /s/ ROBERT J. TARR, JR.<br>Robert J. Tarr, Jr.   | Director  | February 22, 2012 |
| /s/ LYNN M. UTTER<br>Lynn M. Utter               | Director  | February 22, 2012 |

Lynn M. Utter

/s/ WILLIAM J. VARESCHI

Director

February 22, 2012

William J. Vareschi

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## Schedule II—Valuation and Qualifying Accounts

|                                 | Col. A<br>(In thousands)<br>Balance at<br>Beginning<br>of Period | Col. B<br>Charged to<br>Expense | Col. C<br>Charged to<br>Other<br>Accounts | Col. D<br>Deductions <sup>(1)</sup> | Col. E<br>Balance at<br>End of<br>Period |
|---------------------------------|--|---------------------------------|---|-------------------------------------|--|
| (In thousands)                  |  |                                 |   |                                     |  |
| Allowance for doubtful accounts |  |                                 |   |                                     |  |
| Year ended December 31, 2011    | \$18,562   | \$6,583                         | \$—                                       | \$(3,555)                           | \$21,590                                 |
| Year ended December 31, 2010    | 20,060   | 6,439                           | —   | (7,937)                             | 18,562                                   |
| Year ended December 31, 2009    | 19,665   | 6,072                           | 2,059                                     | (7,736)                             | 20,060                                   |

<sup>(1)</sup> Includes a reduction in the allowance for doubtful accounts due to write-off of accounts receivable.