

EASTMAN CHEMICAL CO
Form 10-Q
November 04, 2014

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549
FORM 10-Q

(Mark
One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2014
OR
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission file number 1-12626

EASTMAN CHEMICAL COMPANY

(Exact name of registrant as specified in its charter)

| | |
|--|--------------------------------------|
| Delaware | 62-1539359 |
| (State or other jurisdiction of incorporation or organization) | (I.R.S. employer identification no.) |

| | |
|--|------------|
| 200 South Wilcox Drive | |
| Kingsport, Tennessee | 37662 |
| (Address of principal executive offices) | (Zip Code) |

Registrant's telephone number, including area code: (423) 229-2000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer | <input type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |

(Do not check if a smaller reporting company)

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
YES [] NO [X]

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Number of Shares Outstanding at September 30, 2014 |
|--|--|
| Common Stock, par value \$0.01 per share | 148,527,396 |

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UNAUDITED CONSOLIDATED STATEMENTS OF EARNINGS,
COMPREHENSIVE INCOME AND RETAINED EARNINGS

| (Dollars in millions, except per share amounts) | Third Quarter | | First Nine Months | |
|--|---------------|---------|-------------------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| Sales | \$2,413 | \$2,338 | \$7,178 | \$7,085 |
| Cost of sales | 1,777 | 1,649 | 5,290 | 5,103 |
| Gross profit | 636 | 689 | 1,888 | 1,982 |
| Selling, general and administrative expenses | 171 | 159 | 511 | 510 |
| Research and development expenses | 56 | 48 | 165 | 148 |
| Asset impairments and restructuring charges (gains), net | 71 | 3 | 77 | 24 |
| Operating earnings | 338 | 479 | 1,135 | 1,300 |
| Net interest expense | 45 | 44 | 132 | 137 |
| Other charges (income), net | (5 |) 1 | (16 |) 2 |
| Earnings from continuing operations before income taxes | 298 | 434 | 1,019 | 1,161 |
| Provision for income taxes from continuing operations | 86 | 125 | 281 | 338 |
| Earnings from continuing operations | 212 | 309 | 738 | 823 |
| Earnings from discontinued operations, net of tax | — | — | 2 | — |
| Net earnings | \$212 | \$309 | \$740 | \$823 |
| Less: Net earnings attributable to noncontrolling interest | 2 | 1 | 5 | 4 |
| Net earnings attributable to Eastman | \$210 | \$308 | \$735 | \$819 |
| Amounts attributable to Eastman stockholders | | | | |
| Earnings from continuing operations, net of tax | \$210 | \$308 | \$733 | \$819 |
| Earnings from discontinued operations, net of tax | — | — | 2 | — |
| Net earnings attributable to Eastman stockholders | \$210 | \$308 | \$735 | \$819 |
| Basic earnings per share attributable to Eastman | | | | |
| Earnings from continuing operations | \$1.41 | \$2.00 | \$4.89 | \$5.31 |
| Earnings from discontinued operations | — | — | 0.01 | — |
| Basic earnings per share attributable to Eastman | \$1.41 | \$2.00 | \$4.90 | \$5.31 |
| Diluted earnings per share attributable to Eastman | | | | |
| Earnings from continuing operations | \$1.39 | \$1.97 | \$4.83 | \$5.23 |
| Earnings from discontinued operations | — | — | 0.02 | — |
| Diluted earnings per share attributable to Eastman | \$1.39 | \$1.97 | \$4.85 | \$5.23 |

UNAUDITED CONSOLIDATED STATEMENTS OF EARNINGS,
 COMPREHENSIVE INCOME AND RETAINED EARNINGS (continued)

| (Dollars in millions, except per share amounts) | Third Quarter | | First Nine Months | |
|---|---------------|---------|-------------------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| Comprehensive Income | | | | |
| Net earnings including noncontrolling interest | \$212 | \$309 | \$740 | \$823 |
| Other comprehensive income (loss), net of tax | | | | |
| Change in cumulative translation adjustment | (127 |) 45 | (114 |) 10 |
| Defined benefit pension and other postretirement benefit plans: | | | | |
| Prior service credit arising during the period | — | 29 | — | 29 |
| Amortization of unrecognized prior service credits included in net periodic costs | (4 |) (4 |) (12 |) (11 |
| Derivatives and hedging: | | | | |
| Unrealized (loss) gain during period | 36 | (13 |) 42 | (4 |
| Reclassification adjustment for (losses) gains included in net income | — | — | (9 |) — |
| Total other comprehensive income (loss), net of tax | (95 |) 57 | (93 |) 24 |
| Comprehensive income including noncontrolling interest | 117 | 366 | 647 | 847 |
| Comprehensive income attributable to noncontrolling interest | 2 | 1 | 5 | 4 |
| Comprehensive income attributable to Eastman | \$115 | \$365 | \$642 | \$843 |
| Retained Earnings | | | | |
| Retained earnings at beginning of period | \$4,431 | \$3,456 | \$4,012 | \$3,038 |
| Net earnings attributable to Eastman | 210 | 308 | 735 | 819 |
| Cash dividends declared | (53 |) (46 |) (159 |) (139 |
| Retained earnings at end of period | \$4,588 | \$3,718 | \$4,588 | \$3,718 |

The accompanying notes are an integral part of these consolidated financial statements.

UNAUDITED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

| (Dollars in millions, except per share amounts) | September 30, 2014 | December 31, 2013 |
|--|-----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$212 | \$237 |
| Trade receivables, net | 985 | 880 |
| Miscellaneous receivables | 141 | 208 |
| Inventories | 1,358 | 1,264 |
| Other current assets | 194 | 251 |
| Total current assets | 2,890 | 2,840 |
| Properties | | |
| Properties and equipment at cost | 10,230 | 9,958 |
| Less: Accumulated depreciation | 5,878 | 5,668 |
| Net properties | 4,352 | 4,290 |
| Goodwill | 2,716 | 2,637 |
| Intangible assets, net of accumulated amortization | 1,808 | 1,761 |
| Other noncurrent assets | 369 | 317 |
| Total assets | \$12,135 | \$11,845 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities | | |
| Payables and other current liabilities | \$1,398 | \$1,470 |
| Total current liabilities | 1,398 | 1,470 |
| Long-term borrowings | 4,563 | 4,254 |
| Deferred income tax liabilities | 573 | 496 |
| Post-employment obligations | 1,242 | 1,297 |
| Other long-term liabilities | 380 | 453 |
| Total liabilities | 8,156 | 7,970 |
| Stockholders' equity | | |
| Common stock (\$0.01 par value – 350,000,000 shares authorized; shares issued – 216,136,911 and 215,131,237 for 2014 and 2013, respectively) | 2 | 2 |
| Additional paid-in capital | 1,810 | 1,778 |
| Retained earnings | 4,588 | 4,012 |
| Accumulated other comprehensive income | 78 | 171 |
| | 6,478 | 5,963 |
| Less: Treasury stock at cost (67,660,313 shares for 2014 and 62,714,861 shares for 2013) | 2,577 | 2,167 |
| Total Eastman stockholders' equity | 3,901 | 3,796 |
| Noncontrolling interest | 78 | 79 |
| Total equity | \$3,979 | \$3,875 |
| Total liabilities and stockholders' equity | \$12,135 | \$11,845 |

The accompanying notes are an integral part of these consolidated financial statements.

UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

| (Dollars in millions) | First Nine Months | | |
|---|-------------------|--------|---|
| | 2014 | 2013 | |
| Cash flows from operating activities | | | |
| Net earnings | \$740 | \$823 | |
| Adjustments to reconcile net earnings to net cash provided by (used in) operating activities: | | | |
| Depreciation and amortization | 328 | 326 | |
| Asset impairment charges | 50 | 6 | |
| Gain on sale of assets | (5 |) — | |
| Provision for deferred income taxes | 58 | 118 | |
| Mark-to-market gain on pension and other postretirement benefit plans | — | (86 |) |
| Changes in operating assets and liabilities, net of effect of acquisitions and divestitures: | | | |
| (Increase) decrease in trade receivables | (118 |) (119 |) |
| (Increase) decrease in inventories | (76 |) (14 |) |
| Increase (decrease) in trade payables | (12 |) (67 |) |
| Pension and other postretirement contributions (in excess of) less than expenses | (76 |) (120 |) |
| Variable compensation (in excess of) less than expenses | (8 |) 30 | |
| Other items, net | 68 | (103 |) |
| Net cash provided by operating activities | 949 | 794 | |
| Cash flows from investing activities | | | |
| Additions to properties and equipment | (406 |) (312 |) |
| Proceeds from sale of assets | 13 | 6 | |
| Acquisitions, net of cash acquired | (325 |) — | |
| Additions to capitalized software | (2 |) (2 |) |
| Other items, net | 2 | — | |
| Net cash used in investing activities | (718 |) (308 |) |
| Cash flows from financing activities | | | |
| Net (decrease) increase in commercial paper borrowings | (185 |) 300 | |
| Proceeds from borrowings | 615 | 150 | |
| Repayment of borrowings | (125 |) (805 |) |
| Dividends paid to stockholders | (159 |) (94 |) |
| Treasury stock purchases | (410 |) (113 |) |
| Dividends paid to noncontrolling interest | (9 |) (10 |) |
| Proceeds from stock option exercises and other items, net | 22 | 55 | |
| Net cash used in financing activities | (251 |) (517 |) |
| Effect of exchange rate changes on cash and cash equivalents | (5 |) 4 | |
| Net change in cash and cash equivalents | (25 |) (27 |) |
| Cash and cash equivalents at beginning of period | 237 | 249 | |
| Cash and cash equivalents at end of period | \$212 | \$222 | |

The accompanying notes are an integral part of these consolidated financial statements.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

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NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

1. BASIS OF PRESENTATION

The accompanying unaudited consolidated financial statements have been prepared by Eastman Chemical Company (the "Company" or "Eastman") in accordance and consistent with the accounting policies stated in the Company's 2013 Annual Report on Form 10-K and should be read in conjunction with the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K. The December 31, 2013 financial position data included herein was derived from the audited consolidated financial statements included in the 2013 Form 10-K but does not include all disclosures required by accounting principles generally accepted in the United States ("GAAP"). The unaudited consolidated financial statements are prepared in conformity with GAAP and of necessity include some amounts that are based upon management estimates and judgments. Future actual results could differ from such current estimates. The unaudited consolidated financial statements include assets, liabilities, sales revenue, and expenses of all majority-owned subsidiaries and joint ventures in which a controlling interest is maintained. Eastman accounts for other joint ventures and investments where it exercises significant influence on the equity basis. Intercompany transactions and balances are eliminated in consolidation. Certain prior period data has been reclassified in the Consolidated Financial Statements and accompanying footnotes to conform to current period presentation.

In first nine months 2014, the Company recognized \$2 million, net of tax, in earnings from discontinued operations from final settlement of commercial litigation related to the previously discontinued polyethylene terephthalate ("PET") business.

2. ACQUISITIONS

Knowlton Technologies, LLC

On August 6, 2014, the Company acquired Knowlton Technologies, LLC ("Knowlton"), a leader in the design, accelerated prototyping, and manufacture of wet-laid nonwovens in filtration, friction, and custom designed composite webs, for a total cash purchase price of \$42 million, prior to post-closing adjustments. The acquisition was accounted for as a business combination. The acquired Knowlton business is a developing business of the Eastman™ microfiber technology platform, the financial results of which are not identifiable to an operating segment and are shown as "other" operating earnings (loss). Current assets consist primarily of \$14 million in accounts receivable and inventory acquired. Management valued properties and equipment, totaling \$18 million, using the cost approach supported where available by observable market data which includes consideration of obsolescence. Goodwill of \$8 million, which represents the excess of the purchase price over the estimated fair value of net tangible and intangible assets acquired and liabilities assumed, is expected to be deductible for tax purposes. Acquired intangible assets of \$6 million consist primarily of developed technologies with an amortization period of 15 years. Management valued intangible assets using the relief from royalty method, a form of the income approach supported by observable market data from peer chemical companies. Current liabilities of \$4 million consist primarily of accounts payable. Values assigned are preliminary.

BP plc's Global Aviation Turbine Engine Oil Business

On June 2, 2014, the Company acquired BP plc's global aviation turbine engine oil business ("aviation turbine oil business") for a total cash purchase price of \$283 million, prior to post-closing adjustments. The acquisition was accounted for as a business combination and is reported in the Specialty Fluids & Intermediates ("SFI") segment. In combination with Eastman's Skydrol® aviation hydraulic fluids business, the acquired aviation turbine oil business enables Eastman to better supply the global aviation industry.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

The purchase price allocation for the aviation turbine oil business acquisition is preliminary as of September 30, 2014. The purchase price allocation remains open primarily for post-closing adjustments which may impact current assets and noncurrent assets. The Company expects to finalize the purchase price allocation in fourth quarter 2014. Adjustments to the June 30, 2014 preliminary purchase price allocation of the aviation turbine oil business acquisition during third quarter 2014 are reflected in the Company's Consolidated Statements of Financial Position as of September 30, 2014 and are summarized in the table below. These adjustments are not material to the Company's financial position or results of operations for third quarter 2014. The following table summarizes the purchase price allocation for the aviation turbine oil business acquisition as of June 2, 2014, as previously reported at June 30, 2014, the net impact of adjustments during third quarter of 2014, and the resulting preliminary purchase price allocation for the aviation turbine oil business acquisition as of June 2, 2014 as reported at September 30, 2014:

| (Dollars in millions) | As of June 2, 2014 Previously Reported | Increase (Decrease) | As of June 2, 2014 As Adjusted |
|-------------------------|---|------------------------|-----------------------------------|
| Current assets | \$42 | \$— | \$42 |
| Machinery and equipment | 11 | (1) | 10 |
| Goodwill | 68 | 24 | 92 |
| Intangible assets | 162 | (23) | 139 |
| Total purchase price | \$283 | \$— | \$283 |

Current assets consist primarily of inventory acquired. Machinery and equipment acquired included manufacturing operations in Linden, New Jersey and technology resources in Naperville, Illinois. Management valued machinery and equipment using the cost approach supported by published industry sources.

In connection with the purchase transaction, the Company recorded goodwill, which represents the excess of the purchase price over the estimated fair value of net tangible and intangible assets acquired and liabilities assumed. All goodwill is expected to be deductible for tax purposes.

Intangible assets acquired included brands that are business-to-business in nature. Also acquired were customer relationships in the aviation industry. Management valued intangible assets using the relief from royalty and multi-period excess earnings methods, both forms of the income approach supported by observable market data for peer chemical companies.

Intangible Assets acquired on June 2, 2014

| (Dollars in millions) | Fair Value | Weighted-Average Amortization Period (Years) |
|-------------------------------|------------|--|
| Amortizable intangible assets | | |
| Brands | \$74 | 30 |
| Customer relationships | 65 | 16 |
| Total | \$139 | |

In first nine months 2014, the Company recognized \$3 million and \$2 million in transaction and integration costs, respectively, related to the acquisition. Transaction and integration costs were expensed as incurred and are included in the "Selling, general and administrative expenses" line item in the Unaudited Consolidated Statements of Earnings, Comprehensive Income and Retained Earnings. As required by purchase accounting, the acquired inventories were marked to fair value. Approximately 75 percent of these inventories were sold in third quarter 2014 resulting in a \$6 million increase in cost of sales with all of these inventories sold in first nine months resulting in an \$8 million increase in cost of sales in first nine months 2014.

Beginning in June 2014, the Company's consolidated results of operations included the results of the acquired aviation turbine oil business. Based on applicable accounting and reporting guidance, the acquisition is not material to the Company's consolidated financial statements; therefore, pro forma financial information has not been presented.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

3. INVENTORIES

| (Dollars in millions) | September 30, 2014 | December 31, 2013 |
|---|-----------------------|----------------------|
| At FIFO or average cost (approximates current cost) | | |
| Finished goods | \$1,070 | \$976 |
| Work in process | 282 | 300 |
| Raw materials and supplies | 507 | 494 |
| Total inventories | 1,859 | 1,770 |
| LIFO Reserve | (501 |) (506 |
| Total inventories | \$1,358 | \$1,264 |

Inventories valued on the LIFO method were approximately 60 percent of total inventories as of both September 30, 2014 and December 31, 2013.

4. PAYABLES AND OTHER CURRENT LIABILITIES

| (Dollars in millions) | September 30, 2014 | December 31, 2013 |
|---|-----------------------|----------------------|
| Trade creditors | \$735 | \$762 |
| Accrued payrolls, vacation, and variable-incentive compensation | 155 | 205 |
| Accrued taxes | 131 | 80 |
| Post-employment obligations | 58 | 59 |
| Interest payable | 44 | 46 |
| Environmental contingent liabilities, current portion | 40 | 40 |
| Other | 235 | 278 |
| Total payables and other current liabilities | \$1,398 | \$1,470 |

Included in "Other" are certain accruals for payroll deductions and employee benefits, dividends payable, the current portion of hedging liabilities, severance, and other payables and accruals.

5. PROVISION FOR INCOME TAXES

| (Dollars in millions) | Third Quarter | | First Nine Months | | |
|---|---------------|-------|-------------------|-------|---|
| | 2014 | 2013 | 2014 | 2013 | |
| Provision for income taxes from continuing operations | \$86 | \$125 | \$281 | \$338 | |
| Effective tax rate | 29 | % 29 | % 28 | % 29 | % |

The third quarter and first nine months 2014 effective tax rates reflect benefit from the integration of Eastman and Solutia business operations and legal entity structures. The third quarter and first nine months 2013 effective tax rates were impacted by a \$14 million benefit primarily from adjustments to the tax provision to reflect the finalization of the 2012 consolidated U.S. Federal income tax return. The first nine months 2013 effective tax rate also benefited from enactment of the American Taxpayer Relief Act of 2012 in January 2013, which resulted in a \$10 million benefit primarily from a research and development ("R&D") tax credit. The tax credits expired at the end of 2013.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

6. BORROWINGS

| (Dollars in millions) | September 30, 2014 | December 31, 2013 |
|---|-----------------------|----------------------|
| Borrowings consisted of: | | |
| 3% notes due 2015 | \$250 | \$250 |
| 2.4% notes due 2017 | 998 | 998 |
| 6.30% notes due 2018 | 170 | 171 |
| 5.5% notes due 2019 | 250 | 250 |
| 4.5% notes due 2021 | 250 | 250 |
| 3.6% notes due 2022 | 893 | 894 |
| 7 1/4% debentures due 2024 | 244 | 243 |
| 7 5/8% debentures due 2024 | 54 | 54 |
| 7.60% debentures due 2027 | 222 | 222 |
| 4.8% notes due 2042 | 497 | 497 |
| 4.65% notes due 2044 | 495 | — |
| Credit facilities and commercial paper borrowings | 240 | 425 |
| Total borrowings | 4,563 | 4,254 |
| Borrowings due within one year | — | — |
| Long-term borrowings | \$4,563 | \$4,254 |

On May 15, 2014, the Company issued 4.65% notes due 2044 in the principal amount of \$500 million. Proceeds from the sale of the notes, net of approximately \$10 million in transaction costs, were \$490 million.

Credit Facility and Commercial Paper Borrowings

As of September 30, 2014, the Company has access to borrowings under a \$1 billion revolving credit agreement (the "Credit Facility") expiring October 2018. Borrowings under the Credit Facility are subject to interest at varying spreads above quoted market rates and a commitment fee is paid on the total unused commitment. At September 30, 2014 and December 31, 2013, the Company had no outstanding borrowings under the Credit Facility.

The Credit Facility provides liquidity support for commercial paper borrowings and general corporate purposes. Accordingly, any outstanding commercial paper borrowings reduce capacity for borrowings available under the Credit Facility. Given the expiration date of the Credit Facility, any commercial paper borrowings supported by the Credit Facility are classified as long-term borrowings because the Company has the ability and intent to refinance such borrowings on a long-term basis. At September 30, 2014 the Company's commercial paper borrowings were \$240 million with a weighted average interest rate of 0.31 percent. At December 31, 2013 the Company's commercial paper borrowings were \$425 million with a weighted average interest rate of 0.35 percent.

In August 2014, the Company amended a \$250 million line of credit under its accounts receivable securitization agreement (the "A/R Facility"), extending the maturity to April 2017. The amended A/R Facility has terms substantially similar to the \$250 million accounts receivable securitization agreement previously expiring April 2016. Borrowings under the A/R Facility are subject to interest rates based on a spread over the lender's borrowing costs, and the Company pays a fee to maintain availability of the A/R Facility. At September 30, 2014 and December 31, 2013 the Company had no outstanding borrowings under the A/R Facility. During first quarter 2014, \$125 million of the available amount under the A/R Facility was borrowed and then repaid during second quarter 2014.

The Credit Facility and the A/R Facility contain a number of customary covenants and events of default, including the maintenance of certain financial ratios. The Company was in compliance with all such covenants for all periods

presented. Total available borrowings under the Credit Facility and A/R Facility were \$1.01 billion and \$825 million as of September 30, 2014 and December 31, 2013, respectively. The Company would not violate applicable covenants for these periods if the total available amounts of the facilities had been borrowed.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

In connection with its entry into an Agreement and Plan of Merger to acquire Taminco Corporation ("Taminco"), in September 2014, the Company entered into an agreement with Citigroup Global Markets, Inc. which contains commitments for a \$2.75 billion senior unsecured bridge term loan facility and sets out the principal terms of an uncommitted \$1.0 billion senior unsecured term loan facility. This financing is intended to provide a portion of the funding necessary to complete the acquisition, including refinancing a portion of Taminco's outstanding debt. Depending on market conditions, the Company may seek to finance a portion of the funds to be used to complete the acquisition through the public offering of debt securities. Any commitments under the term loan facility, or proceeds from the sale of debt securities, will reduce the commitments under the bridge term loan facility on a dollar-for-dollar basis. The loan agreements were entered into on October 9, 2014 and were unfunded as of the date of filing of this Quarterly Report on Form 10-Q.

Fair Value of Borrowings

The Company has classified its long-term borrowings at September 30, 2014 and December 31, 2013 under the fair value hierarchy as defined in the accounting policies in Note 1, "Significant Accounting Policies" to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K. The fair value for fixed-rate borrowings is based on current market prices and is classified as Level 1. The fair value for the Company's floating-rate borrowings, which relate to the A/R Facility and commercial paper, equals the carrying value and is classified as Level 2.

Fair Value Measurements at September 30, 2014

| (Dollars in millions) | Recorded Amount September 30, 2014 | Total Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|-----------------------|--|------------------|---|---|---|
| Long-term borrowings | \$4,563 | \$4,802 | \$4,562 | \$240 | \$— |

Fair Value Measurements at December 31, 2013

| (Dollars in millions) | Recorded Amount December 31, 2013 | Total Fair Value | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|-----------------------|---|------------------|---|---|---|
| Long-term borrowings | \$4,254 | \$4,366 | \$3,941 | \$425 | \$— |

7.DERIVATIVES

Hedging Programs

The Company is exposed to market risk, such as changes in currency exchange rates, commodity prices, and interest rates. The Company uses various derivative financial instruments when appropriate pursuant to the Company's hedging policies to mitigate these market risk factors and their effect on the cash flows of the underlying transactions. Designation is performed on a specific exposure basis to support hedge accounting. The changes in fair value of these hedging instruments are offset in part or in whole by corresponding changes in the cash flows of the underlying exposures being hedged. The Company does not hold or issue derivative financial instruments for trading purposes.

Beginning in third quarter 2014, the maximum period for which the Company hedges commodity prices using derivative financial instruments was increased from three to five years.

For further information on hedging programs, see Note 10, "Derivatives", to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Fair Value Hedges

Fair value hedges are defined as derivative or non-derivative instruments designated as and used to hedge the exposure to changes in the fair value of an asset or a liability or an identified portion thereof that is attributable to a particular risk. For derivative instruments that are designated and qualify as a fair value hedge, the gain or loss on the derivative as well as the offsetting loss or gain on the hedged item attributable to the hedged risk are recognized in current earnings. In 2014, the Company entered into interest rate swaps to hedge the interest rate risk on the 3.6% notes due 2022. As of September 30, 2014, the total notional amount of the Company's interest rate swaps was \$500 million. As of December 31, 2013, the Company had no fair value hedges.

Cash Flow Hedges

Cash flow hedges are derivative instruments designated as and used to hedge the exposure to variability in expected future cash flows that is attributable to a particular risk. For derivative instruments that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative is reported as a component of other comprehensive income, net of income taxes and reclassified into earnings in the same period or periods during which the hedged transaction affects earnings. Gains and losses on the derivatives representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in current earnings.

| Total notional amounts (in millions, unless noted): | September 30, 2014 | December 31, 2013 |
|---|-----------------------|----------------------|
| Foreign Exchange Forward and Option Contracts | | |
| EUR/USD (in EUR) | €903 | €954 |
| EUR/USD (in approximate USD equivalent) | \$1,160 | \$1,320 |
| JPY/USD (in JPY) | ¥5,700 | ¥8,300 |
| JPY/USD (in approximate USD equivalent) | \$50 | \$80 |
| Commodity Forward and Collar Contracts | | |
| Contract ethylene sales (in thousand metric tons) | 17 | — |
| Feedstock (in million barrels) | 25 | 8 |
| Energy (in million british thermal units) | 17 | — |
| Interest rate swaps for the future issuance of debt | \$100 | — |

Total notional for commodity hedging contracts increased significantly in 2014 as a result of the increase in tenor of the contracts and management's decision to increase the level of hedge coverage.

Fair Value Measurements

For additional information on fair value measurement, see Note 1, "Significant Accounting Policies" to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

The following chart shows the gross financial assets and liabilities valued on a recurring basis.

(Dollars in millions)

| Description | September 30, 2014 | Fair Value Measurements at September 30, 2014 | | |
|------------------------|-----------------------|---|---|---|
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Derivative Assets | \$102 | \$— | \$101 | \$1 |
| Derivative Liabilities | (38) |) — | (38) |) — |

\$64

\$—

\$63

\$1

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

| Description | December 31, 2013 | Fair Value Measurements at December 31, 2013 | | |
|------------------------|----------------------|---|---|---|
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Derivative Assets | \$58 | \$— | \$58 | \$— |
| Derivative Liabilities | (46 |) — | (46 |) — |
| | \$12 | \$— | \$12 | \$— |

The Company's derivative assets are currently classified as Level 2. Level 2 fair value is based on estimates using standard pricing models. These standard pricing models use inputs which are derived from or corroborated by observable market data such as interest rate yield curves and currency spot and forward rates. The fair value of commodity contracts is derived using forward curves supplied by an industry recognized and unrelated third party. In addition, on an ongoing basis, the Company tests a subset of its valuations against valuations received from the transaction's counterparty to validate the accuracy of its standard pricing models. Counterparties to these derivative contracts are highly rated financial institutions which the Company believes carry only a minimal risk of nonperformance.

From time to time, the Company holds Level 3 assets for commodity hedges. The fair values of Level 3 instruments are determined using pricing data similar to that used in Level 2 financial instruments described above, and reflect adjustments for less liquid markets or longer contractual terms. Level 3 hedges typically will mature within one year or less. The Company determines the fair value of Level 3 commodity forward contracts based on related inputs that are either readily available in public markets or can be derived from information available in publicly quoted markets, and which influence the actual forward price of the commodity. Due to the fact that the forward price of the commodity itself is considered unobservable, the Company has categorized these forward contracts as Level 3.

The table below presents a rollforward of activity for these assets (liabilities) for the period ended September 30, 2014:

Fair Value Measurements Using Level 3 Inputs

| Commodity Contracts (Dollars in millions) | Third Quarter | | First Nine Months | |
|--|---------------|-------|-------------------|-------|
| | 2014 | 2013 | 2014 | 2013 |
| Balance at beginning of period | \$— | \$ (7 |) \$— | \$ (5 |
| Realized gain (loss) in sales revenue | — | (3 |) — | (10 |
| Change in unrealized gain (loss) | 1 | 4 | 1 | 2 |
| Settlements | — | 3 | — | 10 |
| Transfers (out) in of Level 3 | — | — | — | — |
| Balance at end of period | \$1 | \$ (3 |) \$1 | \$ (3 |

The following chart shows the financial assets and liabilities valued on a recurring basis and their location in the Unaudited Consolidated Statements of Financial Position. The Company had less than \$1 million of nonqualifying derivatives or derivatives that are not designated as hedges recorded as of September 30, 2014 and December 31, 2013. All of the Company's derivative contracts are subject to master netting arrangements, or similar agreements, which provide for the option to settle contracts on a net basis when they settle on the same day and the same currency. In addition, these arrangements provide for a net settlement of all contracts with a given counterparty in the event that the arrangement is terminated due to the occurrence of default or a termination event. The Company has elected to present the derivative contracts on a gross basis in the Unaudited Consolidated Statements of Financial Position. Had the Company chosen to present the derivatives contracts on a net basis, the Company would have a derivative in a net asset position of \$87 million and a derivative in a net liability position of \$23 million as of September 30, 2014. The

Company does not have any cash collateral due under such agreements.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Fair Value of Derivatives Designated as Hedging Instruments

| (Dollars in millions) | | Fair Value Measurements | |
|----------------------------|--|-------------------------|-------------------|
| | | Significant | Other Observable |
| | | Inputs | |
| Derivative Assets | Statement of Financial Position Location | September 30, 2014 | December 31, 2013 |
| Cash Flow Hedges | | | |
| Commodity contracts | Other current assets | \$9 | \$20 |
| Commodity contracts | Other noncurrent assets | 1 | 7 |
| Foreign exchange contracts | Other current assets | 43 | 17 |
| Foreign exchange contracts | Other noncurrent assets | 49 | 14 |
| | | \$102 | \$58 |

| (Dollars in millions) | | Fair Value Measurements | |
|----------------------------|--|-------------------------|-------------------|
| | | Significant | Other Observable |
| | | Inputs | |
| Derivative Liabilities | Statement of Financial Position Location | September 30, 2014 | December 31, 2013 |
| Fair Value Hedges | | | |
| Interest rate swaps | Other long-term liabilities | \$3 | \$— |
| Cash Flow Hedges | | | |
| Commodity contracts | Payables and other current liabilities | 10 | — |
| Commodity contracts | Other long-term liabilities | 15 | — |
| Foreign exchange contracts | Payables and other current liabilities | 9 | 21 |
| Foreign exchange contracts | Other long-term liabilities | 1 | 25 |
| | | \$38 | \$46 |

Derivatives' Hedging Relationships

| (Dollars in millions) | | Third Quarter | |
|---|---|---|--------------------|
| | | Amount of Gain/ (Loss) Recognized Income on Derivatives | |
| | | September 30, 2014 | September 30, 2013 |
| Derivatives in Fair Value Hedging Relationships | Location of Gain/(Loss) Recognized in Income on Derivatives | | |
| Interest rate contracts | Net interest expense | \$2 | \$— |
| | | \$2 | \$— |
| (Dollars in millions) | | First Nine Months | |
| | | Amount of Gain/ (Loss) Recognized Income on Derivatives | |
| | | September 30, 2014 | September 30, 2013 |
| Derivatives in Fair Value Hedging Relationships | Location of Gain/(Loss) Recognized in Income on Derivatives | | |
| Interest rate contracts | Net interest expense | \$3 | \$— |
| | | \$3 | \$— |

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

| (Dollars in millions) | Third Quarter | | Location of gain/(loss) reclassified from Accumulated Other Comprehensive Income into income (effective portion) | Pre-tax amount of gain/(loss) reclassified from Accumulated Other Comprehensive Income into income (effective portion) | |
|---|--------------------|--------------------|--|--|--------------------|
| | September 30, 2014 | September 30, 2013 | | September 30, 2014 | September 30, 2013 |
| Derivatives' Cash Flow Hedging Relationships | | | | | |
| Commodity contracts | \$ (22) | \$ 8 | Sales | \$— | \$ (3) |
| Foreign exchange contracts | 57 | (22) | Cost of Sales | (1) | 4 |
| Forward starting interest rate swap contracts | 1 | 1 | Sales | 4 | 2 |
| | \$ 36 | \$ (13) | Net interest expense | (2) | (2) |
| | | | | \$ 1 | \$ 1 |
| | | | | | |
| (Dollars in millions) | First Nine Months | | Location of gain/(loss) reclassified from Accumulated Other Comprehensive Income into income (effective portion) | Pre-tax amount of gain/(loss) reclassified from Accumulated Other Comprehensive Income into income (effective portion) | |
| | September 30, 2014 | September 30, 2013 | | September 30, 2014 | September 30, 2013 |
| Derivatives' Cash Flow Hedging Relationships | | | | | |
| Commodity contracts | \$ (27) | \$ 4 | Sales | \$— | \$ (10) |
| Foreign exchange contracts | 59 | (11) | Cost of sales | 18 | 1 |
| Forward starting interest rate swap contracts | 1 | 3 | Sales | 3 | 8 |
| | \$ 33 | \$ (4) | Net interest expense | (6) | (6) |
| | | | | \$ 15 | \$ (7) |

"Change in amount after tax of gain/(loss) recognized in Other Comprehensive Income on derivatives (effective portion)" declined for commodity contracts as a result of decreased propane prices and improved for foreign exchange contracts as a result of the lower EUR foreign exchange rate.

Hedging Summary

Monetized positions and mark-to-market gains and losses from raw materials and energy, currency, and certain interest rate hedges that were included in accumulated other comprehensive income before taxes totaled losses of approximately \$8 million at September 30, 2014 and \$80 million at September 30, 2013 with the decrease primarily a result of lower propane prices and EUR exchange rate. If realized, \$23 million net gains in third quarter 2014 will be reclassified into earnings during the next 12 months. Ineffective portions of hedges are immediately recognized in cost of sales or other charges (income), net. There were no material gains or losses related to the ineffective portion of hedges recognized in third quarter and first nine months 2014 or third quarter and first nine months 2013.

The gains or losses on nonqualifying derivatives or derivatives that are not designated as hedges are marked to market in the line item "Other charges (income), net" of the Unaudited Consolidated Statements of Earnings, and, in all

periods presented, represent foreign exchange derivatives denominated in multiple currencies and are transacted and settled in the same quarter. The Company recognized \$1 million net gains during third quarter 2014 and \$3 million net losses during third quarter 2013 on nonqualifying derivatives. The Company recognized approximately \$4 million net gains and \$4 million net losses on nonqualifying derivatives during first nine months 2014 and 2013, respectively.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

8. RETIREMENT PLANS

As described in more detail below, Eastman offers various postretirement benefits to its employees.

Defined Benefit Pension Plans and Other Postretirement Benefit Plans

Eastman maintains defined benefit pension plans that provide eligible employees with retirement benefits. In addition, Eastman provides a subsidy for life insurance, health care, and dental benefits to eligible retirees hired prior to January 1, 2007, and a subsidy for health care and dental benefits to retirees' eligible survivors. Costs recognized for these benefits are recorded using estimated amounts, which may change as actual costs derived for the year are determined.

For additional information regarding retirement plans, see Note 11, "Retirement Plans", to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

Components of net periodic benefit cost were as follows:

| | Third Quarter | | | | Other Postretirement Benefit Plans | |
|--|-------------------|----------|--------|----------|------------------------------------|---------|
| | Pension Plans | | | | 2014 | 2013 |
| | 2014 | 2013 | 2014 | 2013 | | |
| (Dollars in millions) | U.S. | Non-U.S. | U.S. | Non-U.S. | | |
| Components of net periodic benefit cost: | | | | | | |
| Service cost | \$11 | \$4 | \$11 | \$3 | \$2 | \$2 |
| Interest cost | 24 | 7 | 22 | 7 | 11 | 11 |
| Expected return on assets | (36) | (9) | (32) | (9) | (2) | (1) |
| Amortization of: | | | | | | |
| Prior service cost (credit) | (1) | — | (1) | — | (6) | (6) |
| Mark-to-market pension and other postretirement benefits gain ⁽¹⁾ | — | — | — | — | — | (86) |
| Net periodic benefit cost | \$(2) | \$2 | \$— | \$1 | \$5 | \$(80) |
| | First Nine Months | | | | | |
| | Pension Plans | | | | Other Postretirement Benefit Plans | |
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| (Dollars in millions) | U.S. | Non-U.S. | U.S. | Non-U.S. | | |
| Components of net periodic benefit cost: | | | | | | |
| Service cost | \$31 | \$11 | \$32 | \$10 | \$6 | \$8 |
| Interest cost | 74 | 23 | 66 | 21 | 33 | 33 |
| Expected return on assets | (107) | (28) | (96) | (26) | (5) | (5) |
| Amortization of: | | | | | | |
| Prior service cost (credit) | (3) | — | (3) | — | (18) | (16) |
| Mark-to-market pension and other postretirement benefits gain ⁽¹⁾ | — | — | — | — | — | (86) |
| Net periodic benefit cost | \$(5) | \$6 | \$(1) | \$5 | \$16 | \$(66) |

- (1) Mark-to-market gain in third quarter and first nine months 2013 due to the interim remeasurement of the Eastman other postretirement benefit plan obligation, triggered by a plan change in life insurance benefits in third quarter.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

In third quarter 2013, the Company changed life insurance benefits provided to future retirees by the Eastman other postretirement benefit plan which triggered an interim remeasurement of this other postretirement benefit plan obligation. The remeasurement resulted in a reduction in the accumulated postretirement benefit obligation of approximately \$47 million which will be amortized as a prior service credit from Accumulated Other Comprehensive Income over 8 years. The remeasurement of the plan also resulted in a mark-to-market ("MTM") actuarial gain of \$86 million in third quarter 2013. The actuarial gain was primarily due to a higher assumed discount rate of 4.72 percent in third quarter 2013 compared to 4.01 percent at December 31, 2012. The higher assumed discount rate is reflective of changes in global market conditions and interest rates on high-grade corporate bonds. For additional information concerning the Company's accounting methodology for pension and other postretirement actuarial gains and losses, see Note 1, "Significant Accounting Policies" in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

The Company contributed \$47 million and \$99 million to its U.S. defined benefit pension plans in first nine months 2014 and 2013, respectively.

9.COMMITMENTS

Purchase Obligations and Lease Commitments

The Company had various purchase obligations at September 30, 2014 totaling \$2.0 billion over a period of approximately 30 years for materials, supplies, and energy incident to the ordinary conduct of business. The Company also had various lease commitments for property and equipment under cancelable, noncancelable, and month-to-month operating leases totaling \$254 million over a period of approximately 45 years. Of the total lease commitments, approximately 55 percent relate to real property, including office space, storage facilities, and land; approximately 35 percent relate to railcars; and approximately 10 percent relate to machinery and equipment, including computer and communications equipment and production equipment.

Guarantees

The Company has operating leases with terms that require the Company to guarantee a portion of the residual value of the leased assets upon termination of the lease as well as other guarantees. Disclosures about each group of similar guarantees are provided below.

Residual Value Guarantees

The Company has operating leases with terms that require the Company to guarantee a portion of the residual value of the leased assets upon termination of the lease. These residual value guarantees at September 30, 2014 totaled \$121 million and consisted primarily of leases for railcars and company aircraft and will expire beginning in 2016. Management believes, based on current facts and circumstances, that the likelihood of material residual guarantee payments is remote.

Other Guarantees

Guarantees and claims also arise during the ordinary course of business from relationships with joint venture partners, suppliers, customers, and other parties when the Company undertakes an obligation to guarantee the performance of others, if specified triggering events occur. Non-performance under a contract could trigger an obligation of the Company. The Company's current other guarantees include guarantees relating primarily to intellectual property, environmental matters, and other indemnifications and have arisen through the normal course of business. The ultimate effect on future financial results is not subject to reasonable estimation because considerable uncertainty

exists as to the final outcome of these claims, if they were to occur. These other guarantees have terms between 1 and 20 years with maximum potential future payments of \$32 million in the aggregate, with none of these guarantees being individually significant to the Company's operating results, financial position, or liquidity. Management's current expectation is that future payment or performance related to non-performance under other guarantees is remote.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

10. ENVIRONMENTAL MATTERS

Certain Eastman manufacturing sites generate hazardous and nonhazardous wastes, the treatment, storage, transportation, and disposal of which are regulated by various governmental agencies. In connection with the cleanup of various hazardous waste sites, the Company, along with many other entities, has been designated a potentially responsible party ("PRP") by the U.S. Environmental Protection Agency under the Comprehensive Environmental Response, Compensation and Liability Act, which potentially subjects PRPs to joint and several liability for such cleanup costs. In addition, the Company will be required to incur costs for environmental remediation and closure and postclosure under the federal Resource Conservation and Recovery Act. Reserves for environmental contingencies have been established in accordance with Eastman's policies described in Note 1, "Significant Accounting Policies" to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K. The Company's total reserve for environmental contingencies was \$350 million and \$368 million at September 30, 2014 and December 31, 2013, respectively. At September 30, 2014 and December 31, 2013, this reserve included \$10 million and \$9 million, respectively, related to sites previously closed and impaired by Eastman and sites that have been divested by Eastman but for which the Company retains the environmental liability related to these sites.

Estimated future environmental expenditures for remediation costs ranged from the minimum or best estimate of \$329 million to the maximum of \$568 million and from the minimum or best estimate of \$341 million to the maximum of \$581 million at September 30, 2014 and December 31, 2013, respectively. The maximum estimated future costs are considered to be reasonably possible and include the amounts accrued at both September 30, 2014 and December 31, 2013. Although the resolution of uncertainties related to these environmental matters may have a material adverse effect on the Company's consolidated results of operations in the period recognized, because of the availability of legal defenses, the Company's preliminary assessment of actions that may be required, and if applicable, the expected sharing of costs, management does not believe that the Company's liability for these environmental matters, individually or in the aggregate, will be material to the Company's consolidated financial position or cash flows.

For facilities that have environmental asset retirement obligations, the best estimate accrued to date over the facilities' estimated useful lives for these environmental asset retirement obligation costs was \$21 million and \$27 million at September 30, 2014 and December 31, 2013, respectively.

Reserves for environmental remediation that management believes to be probable and estimable are recorded as current and long-term liabilities in the Unaudited Consolidated Statements of Financial Position. These reserves include liabilities expected to be paid out within 30 years. The amounts charged to pre-tax earnings for environmental remediation and related charges are included in cost of sales and other charges (income), net, and are summarized below:

| (Dollars in millions) | Environmental Remediation Liabilities |
|---|--|
| Balance at December 31, 2013 | \$341 |
| Changes in estimates recorded to earnings | 7 |
| Cash reductions | (19) |
| Balance at September 30, 2014 | \$329 |

The Company's total environmental reserve for environmental contingencies, including remediation costs and asset retirement obligations, is recorded in the Unaudited Consolidated Statements of Financial Position as follows:

| (Dollars in millions) | September 30, 2014 | December 31, 2013 |
|---|--------------------|-------------------|
| Environmental contingent liabilities, current | \$40 | \$40 |
| Environmental contingent liabilities, long-term | 310 | 328 |

Total

\$350

\$368

19

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

11. LEGAL MATTERS

General

From time to time, the Company and its operations are parties to, or targets of, lawsuits, claims, investigations and proceedings, including product liability, personal injury, asbestos, patent and intellectual property, commercial, contract, environmental, antitrust, health and safety, and employment matters, which are being handled and defended in the ordinary course of business. While the Company is unable to predict the outcome of these matters, it does not believe, based upon currently available facts, that the ultimate resolution of any such pending matters will have a material adverse effect on its overall financial condition, results of operations, or cash flows.

12. STOCKHOLDERS' EQUITY

A reconciliation of the changes in stockholders' equity for first nine months 2014 is provided below:

| (Dollars in millions) | Common Stock at Par Value \$ | Paid-in Capital \$ | Retained Earnings \$ | Accumulated Other Comprehensive Income (Loss) \$ | Treasury Stock at Cost \$ | Total Stockholders' Equity Attributed to Eastman \$ | Noncontrolling Interest \$ | Total Stockholders' Equity \$ |
|--|--|--------------------------|----------------------------|--|------------------------------------|--|-------------------------------|-------------------------------------|
| Balance at December 31, 2013 | 2 | 1,778 | 4,012 | 171 | (2,167) | 3,796 | 79 | 3,875 |
| Net Earnings | — | — | 735 | — | — | 735 | 5 | 740 |
| Cash Dividends Declared ⁽¹⁾ (\$1.05 per share) | — | — | (159) | — | — | (159) | — | (159) |
| Other Comprehensive Income | — | — | — | (93) | — | (93) | — | (93) |
| Share-Based Compensation Expense ⁽²⁾ | — | 23 | — | — | — | 23 | — | 23 |
| Stock Option Exercises | — | 12 | — | — | — | 12 | — | 12 |
| Other ⁽³⁾ | — | (3) | — | — | — | (3) | (2) | (5) |
| Share Repurchase | — | — | — | — | (410) | (410) | — | (410) |
| Distributions to Noncontrolling Interest | — | — | — | — | — | — | (4) | (4) |
| Balance at September 30, 2014 | 2 | 1,810 | 4,588 | 78 | (2,577) | 3,901 | 78 | 3,979 |

⁽¹⁾ Includes cash dividends paid and dividends declared, but unpaid.

⁽²⁾ Includes the fair value of equity share-based awards recognized for share-based compensation.

⁽³⁾ Paid in capital includes tax benefits/charges relating to the difference between the amounts deductible for federal income taxes over the amounts charged to income for book value purposes have been adjusted to paid-in capital and other items. Equity attributable to noncontrolling interest includes adjustments for currency revaluation.

ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS), NET OF TAX

| | Cumulative Translation Adjustment | Benefit Plans Unrecognized Prior Service Credits | Unrealized Gains (Losses) on Derivative Instruments | Unrealized Losses on Investments | Accumulated Other Comprehensive Income (Loss) |
|----------------------------------|---|---|--|--|--|
| (Dollars in millions) | | | | | |
| Balance at December 31, 2012 | \$105 | \$65 | \$(46) | \$(1) | \$123 |
| Period change | 28 | 13 | 7 | — | 48 |
| Balance at December 31, 2013 | 133 | 78 | (39) | (1) | 171 |
| Period change | (114) | (12) | 33 | — | (93) |
| Balance at September 30, 2014 | \$19 | \$66 | \$(6) | \$(1) | \$78 |

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Amounts of other comprehensive income (loss) are presented net of applicable taxes. The Company records deferred income taxes on the cumulative translation adjustment related to branch operations and other entities included in the Company's consolidated U.S. tax return. No deferred income taxes are provided on the cumulative translation adjustment of subsidiaries outside the United States, as such cumulative translation adjustment is considered to be a component of indefinitely invested, unremitted earnings of these foreign subsidiaries.

Components of other comprehensive income recorded in the Unaudited Consolidated Statements of Earnings, Comprehensive Income and Retained Earnings are presented below, before tax and net of tax effects:

| (Dollars in millions) | Third Quarter | | 2013 | |
|--|-------------------|------------|------------|------------|
| | 2014 | | 2013 | |
| | Before Tax | Net of Tax | Before Tax | Net of Tax |
| Other comprehensive income (loss) | | | | |
| Change in cumulative translation adjustment | \$(127 |) \$(127 |) \$43 | \$45 |
| Defined benefit pension and other postretirement benefit plans: | | | | |
| Prior service credit arising during the period | — | — | 47 | 29 |
| Amortization of unrecognized prior service credits included in net periodic costs ⁽¹⁾ | (7 |) (4 |) (7 |) (4 |
| Change in defined benefit pension and other postretirement benefit plans | (7 |) (4 |) 40 | 25 |
| Derivatives and hedging: ⁽²⁾ | | | | |
| Unrealized (loss) gain | 58 | 36 | (19 |) (13 |
| Reclassification adjustment for (gain) loss included in net income | — | — | (2 |) — |
| Change in derivatives and hedging | 58 | 36 | (21 |) (13 |
| Total other comprehensive income (loss) | \$(76 |) \$(95 |) \$62 | \$57 |
| | | | | |
| | First Nine Months | | 2013 | |
| | 2014 | | 2013 | |
| | Before Tax | Net of Tax | Before Tax | Net of Tax |
| Other comprehensive income (loss) | | | | |
| Change in cumulative translation adjustment | \$(115 |) \$(114 |) \$8 | \$10 |
| Defined benefit pension and other postretirement benefit plans: | | | | |
| Prior service credit arising during the period | — | — | 47 | 29 |
| Amortization of unrecognized prior service credits included in net periodic costs ⁽¹⁾ | (21 |) (12 |) (19 |) (11 |
| Change in defined benefit pension and other postretirement benefit plans | (21 |) (12 |) 28 | 18 |
| Derivatives and hedging: ⁽²⁾ | | | | |
| Unrealized gain (loss) during period | 67 | 42 | (13 |) (4 |
| Reclassification adjustment for (gain) loss included in net income | (14 |) (9 |) 6 | — |
| Change in derivatives and hedging | 53 | 33 | (7 |) (4 |
| Total other comprehensive income (loss) | \$(83 |) \$(93 |) \$29 | \$24 |

- (1) Included in the calculation of net periodic benefit costs for pension and other postretirement benefit plans. See Note 8, "Retirement Plans".
- (2) For additional information regarding the impact of reclassifications into earnings, refer to Note 7, "Derivatives".

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

13. EARNINGS AND DIVIDENDS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share ("EPS") from continuing operations:

| | Third Quarter | | First Nine Months | |
|---|---------------|--------|-------------------|--------|
| | 2014 | 2013 | 2014 | 2013 |
| (In millions, except per share amounts) | | | | |
| Numerator | | | | |
| Earnings attributable to Eastman stockholders: | | | | |
| Earnings from continuing operations, net of tax | \$210 | \$308 | \$733 | \$819 |
| Denominator | | | | |
| Weighted average shares used for basic EPS | 148.7 | 154.0 | 149.8 | 154.3 |
| Dilutive effect of stock options and other awards | 1.6 | 2.4 | 1.7 | 2.4 |
| Weighted average shares used for diluted EPS | 150.3 | 156.4 | 151.5 | 156.7 |
| EPS from continuing operations ⁽¹⁾ | | | | |
| Basic | \$1.41 | \$2.00 | \$4.89 | \$5.31 |
| Diluted | \$1.39 | \$1.97 | \$4.83 | \$5.23 |

⁽¹⁾ Earnings per share are calculated using whole dollars and shares.

In both third quarter and first nine months 2014, common shares underlying options to purchase 210,143 shares of common stock were excluded from the shares treated as outstanding for computation of diluted earnings per share because the total market value of option exercises for these awards was less than the total cash proceeds that would be received for these exercises. Third quarter and first nine months 2014 reflect the impact of share repurchases of 618,896 and 4,945,452 shares, respectively.

In third quarter 2013, common shares underlying options to purchase 125,019 shares of common stock, were excluded from the shares treated as outstanding for computation of diluted earnings per share because the total market value of option exercises for these awards was less than the total cash proceeds that would be received for these exercises. In first nine months 2013, there were no outstanding options to purchase shares of common stock excluded from the computation of diluted earnings per share. Third quarter and first nine months 2013 reflect the impact of share repurchases of 463,418 and 1,579,118 shares, respectively.

The Company declared cash dividends of \$0.35 and \$0.30 per share in third quarter 2014 and 2013, respectively, and \$1.05 and \$0.90 per share in first nine months 2014 and 2013, respectively.

14. ASSET IMPAIRMENTS AND RESTRUCTURING CHARGES (GAINS), NET

In third quarter and first nine months 2014, there were net asset impairments and restructuring charges of \$71 million and \$77 million, respectively.

In third quarter and first nine months 2014, asset impairments of \$18 million and restructuring charges, including severance, of \$24 million were recognized in the Additives & Functional Products ("AFP") segment for costs of the planned closure of a Crystex[®] R&D facility in France. This closure is subject to certain local legal and regulatory requirements.

As a result of the annual impairment testing of indefinite-lived intangible assets, in third quarter and first nine months 2014 the Company recognized an intangible asset impairment of \$22 million in the AFP segment to adjust the carrying value of the Crystex® tradename to the estimated fair value. This impairment resulted from a decrease in projected revenue since the tradename was acquired from Solutia in 2012. The estimated fair value was determined using an income approach, specifically the relief from royalty method.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

In addition, during third quarter and first nine months 2014, a change in estimate of certain costs for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site resulted in a restructuring charge of \$5 million to previously recognized asset impairments and restructuring charges.

During first nine months 2014, the Company recognized gains from the sales of previously impaired assets at the former Photovoltaics production facility in Germany and a former polymers production facility in China of \$5 million and \$2 million, respectively.

In first nine months 2014, charges included \$8 million of asset impairments, including intangible assets, and \$2 million of restructuring charges in the Advanced Materials ("AM") segment primarily due to the closure of a production facility in Taiwan for the Flexvue® product line. First nine months 2014 also included \$5 million of restructuring charges for severance associated with the continued integration of the acquired Solutia businesses.

In third quarter and first nine months 2013, there were \$3 million and \$24 million, respectively, of net asset impairments and restructuring charges including \$3 million and \$9 million, respectively, of restructuring charges primarily for severance associated with the continued integration of the acquired Solutia businesses.

During first nine months 2013, management decided to shut-down the Photovoltaics product line, including the primary production facility in Germany. This resulted in the Company recognizing asset impairments of \$7 million and restructuring charges of \$5 million including charges for severance. During first nine months 2013, the Company also recognized severance charges of \$6 million primarily for a voluntary separation plan for certain employees. In addition, during first nine months 2013, a change in estimate of certain costs for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site resulted in a reduction of \$4 million to previously recognized asset impairments and restructuring charges.

Changes in Reserves for Asset Impairments, Restructuring Charges (Gains), and Severance Charges

The following table summarizes the changes in other asset impairments and restructuring charges and gains, the non-cash reductions attributable to asset impairments, and the cash reductions in shutdown reserves for severance costs and site closure costs paid for first nine months 2014 and full year 2013:

| (Dollars in millions) | Balance at January 1, 2014 | Provision/ Adjustments | Non-cash Reductions | Cash Reductions | Balance at September 30, 2014 |
|--------------------------------------|----------------------------------|---------------------------|------------------------|--------------------|-------------------------------------|
| Non-cash charges | \$— | \$50 | \$(50) |) \$— | \$— |
| Severance costs | 22 | 13 | — | (19) |) 16 |
| Site closure and restructuring costs | 14 | 14 | (3) | (5) |) 20 |
| Total | \$36 | \$77 | \$(53) |) \$(24) |) \$36 |

| (Dollars in millions) | Balance at January 1, 2013 | Provision/ Adjustments | Non-cash Reductions | Cash Reductions | Balance at December 31, 2013 |
|--------------------------------------|----------------------------------|---------------------------|------------------------|--------------------|------------------------------------|
| Non-cash charges | \$— | \$28 | \$(28) |) \$— | \$— |
| Severance costs | 4 | 27 | 2 | (11) |) 22 |
| Site closure and restructuring costs | 21 | 21 | (16) | (12) |) 14 |
| Total | \$25 | \$76 | \$(42) |) \$(23) |) \$36 |

Substantially all costs remaining for severance are expected to be applied to the reserves within one year.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

15. SHARE-BASED COMPENSATION AWARDS

The Company utilizes share-based awards under employee and non-employee director compensation programs. These share-based awards may include restricted and unrestricted stock, restricted stock units, stock options, and performance shares. In third quarter 2014 and 2013, \$6 million and \$8 million, respectively, of compensation expense before tax were recognized in selling, general and administrative expense in the Unaudited Consolidated Statements of Earnings for all share-based awards. The impact on third quarter 2014 and 2013 net earnings of \$4 million and \$5 million, respectively, is net of deferred tax expense related to share-based award compensation for each period.

In first nine months 2014 and 2013, \$23 million and \$27 million, respectively, of compensation expense before tax were recognized in selling, general and administrative expense in the Unaudited Consolidated Statements of Earnings for all share-based awards. The impact on first nine months 2014 and 2013 net earnings of \$14 million and \$17 million, respectively, is net of deferred tax expense related to share-based award compensation for each period.

For additional information regarding share-based compensation plans and awards, see Note 18, "Share-Based Compensation Plans and Awards", to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

16. SUPPLEMENTAL CASH FLOW INFORMATION

Included in the line item "Other items, net" of the "Cash flows from operating activities" section of the Unaudited Consolidated Statements of Cash Flows are the following changes to Unaudited Consolidated Statement of Financial Position line items:

| (Dollars in millions) | First Nine Months | |
|--|-------------------|---------|
| | 2014 | 2013 |
| Other current assets | \$23 | \$(1) |
| Other noncurrent assets | 25 | 20 |
| Payables and other current liabilities | 52 | (24) |
| Long-term liabilities and equity | (32) | (98) |
| Total | \$68 | \$(103) |

These changes included monetized positions from raw material and energy, currency, and certain interest rate hedges, prepaid insurance, miscellaneous deferrals, accrued taxes, interest accruals, and environmental accruals.

17. SEGMENT INFORMATION

The Company's products and operations are currently managed and reported in five operating segments: Additives & Functional Products ("AFP"), Adhesives & Plasticizers ("A&P"), Advanced Materials ("AM"), Fibers, and Specialty Fluids & Intermediates ("SFI"). For additional information concerning the Company's segments' businesses and products, see Note 21, "Segment Information" to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

Included in third quarter and first nine months 2014 "other" was sales revenue from the acquired Knowlton business, part of the Eastman™ microfibers technology platform. Included in third quarter and first nine months 2013 "other" sales revenue were the Perennial Wood™ growth initiative and the Photovoltaics product line acquired from Solutia in 2012. There was no sales revenue related to Perennial Wood™ included in third quarter or first nine months 2014 as a result of decisions made by management in 2013 not to continue its Perennial Wood™ growth initiative.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

| (Dollars in millions) | Third Quarter | |
|----------------------------------|---------------|---------|
| | 2014 | 2013 |
| Sales | | |
| Additives & Functional Products | \$458 | \$445 |
| Adhesives & Plasticizers | 347 | 321 |
| Advanced Materials | 604 | 583 |
| Fibers | 346 | 363 |
| Specialty Fluids & Intermediates | 650 | 620 |
| Total Sales by Segment | 2,405 | 2,332 |
| Other | 8 | 6 |
| Total Sales | \$2,413 | \$2,338 |

| (Dollars in millions) | First Nine Months | |
|----------------------------------|-------------------|---------|
| | 2014 | 2013 |
| Sales | | |
| Additives & Functional Products | \$1,333 | \$1,294 |
| Adhesives & Plasticizers | 1,050 | 1,005 |
| Advanced Materials | 1,816 | 1,792 |
| Fibers | 1,086 | 1,072 |
| Specialty Fluids & Intermediates | 1,884 | 1,904 |
| Total Sales by Segment | 7,169 | 7,067 |
| Other | 9 | 18 |
| Total Sales | \$7,178 | \$7,085 |

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

| (Dollars in millions) | Third Quarter | |
|---|---------------|-------|
| | 2014 | 2013 |
| Operating Earnings (Loss) | | |
| Additives & Functional Products ⁽¹⁾⁽²⁾⁽³⁾ | \$37 | \$111 |
| Adhesives & Plasticizers | 52 | 41 |
| Advanced Materials ⁽³⁾ | 76 | 69 |
| Fibers | 112 | 113 |
| Specialty Fluids & Intermediates ⁽⁴⁾ | 90 | 90 |
| Total Operating Earnings by Segment | 367 | 424 |
| Other ⁽⁵⁾ | | |
| Growth initiatives and businesses not allocated to segments ⁽⁶⁾ | (18 |) (20 |
| Pension and other postretirement benefit costs not allocated to operating segments ⁽⁷⁾ | 3 | 87 |
| Acquisition transaction, integration, and restructuring costs ⁽⁸⁾⁽⁹⁾⁽¹⁰⁾ | (14 |) (12 |
| Total Operating Earnings | \$338 | \$479 |

Included in third quarter 2014 earnings are asset impairments and restructuring charges of \$42 million for costs of ⁽¹⁾ the planned closure of a Crystex[®] R&D facility in France. This closure is subject to certain local legal and regulatory requirements.

⁽²⁾ Included in third quarter 2014 earnings is a \$22 million asset impairment of the Crystex[®] tradename.

⁽³⁾ Included in third quarter 2014 earnings are asset impairments and restructuring charges of \$1 million and \$4 million in the AFP and AM segments, respectively, related to a change in estimate of certain costs of the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site.

⁽⁴⁾ As required by purchase accounting, acquired BP plc global aviation turbine engine oil business inventories were marked to fair value. Included in third quarter 2014 earnings are additional costs of these inventories.

Approximately 75 percent, or \$6 million, of these inventories were sold in third quarter 2014 resulting in an increase in cost of sales.

⁽⁵⁾ R&D, certain components of pension and other postretirement benefits, and other expenses and income not identifiable to an operating segment are not included in segment operating results and are shown as "other" operating earnings (loss).

⁽⁶⁾ Businesses not allocated to segments in 2013 included the Perennial Wood[™] growth initiative and Photovoltaics product line, both of which ceased production in the second half of 2013. Businesses not allocated to segments in 2014 include Eastman[™] microfiber technology platform.

⁽⁷⁾ Included in third quarter 2013 earnings is a MTM other postretirement benefit plan gain of \$86 million for a change in benefits. See Note 8, "Retirement Plans."

⁽⁸⁾ Included in third quarter 2014 earnings are transaction costs of \$7 million for the pending acquisitions of Taminco and Commonwealth Laminating & Coating, and for the completed acquisition of the global aviation turbine engine oil business from BP plc.

⁽⁹⁾ Included in third quarter 2014 earnings are integration costs of \$5 million for the acquired Solutia and global aviation turbine engine oil businesses. Included in third quarter 2013 earnings are integration costs of \$9 million for the acquired Solutia businesses.

⁽¹⁰⁾ Included in third quarter 2014 earnings are restructuring charges of \$2 million for severance associated with the continued integration of the acquired Solutia businesses. Included in third quarter 2013 earnings are restructuring charges of \$3 million primarily for severance associated with the continued integration of the acquired Solutia businesses.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

| (Dollars in millions) | First Nine Months | |
|--|-------------------|---------|
| | 2014 | 2013 |
| Operating Earnings (Loss) | | |
| Additives & Functional Products ⁽¹⁾⁽²⁾⁽³⁾⁽⁴⁾⁽⁵⁾⁽⁶⁾ | \$236 | \$313 |
| Adhesives & Plasticizers ⁽⁶⁾ | 155 | 139 |
| Advanced Materials ⁽³⁾⁽⁵⁾⁽⁶⁾⁽⁷⁾ | 217 | 216 |
| Fibers | 352 | 343 |
| Specialty Fluids & Intermediates ⁽⁶⁾⁽⁸⁾ | 248 | 302 |
| Total Operating Earnings by Segment | 1,208 | 1,313 |
| Other ⁽⁹⁾ | | |
| Growth initiatives and businesses not allocated to segments ⁽¹⁰⁾⁽¹¹⁾⁽¹²⁾ | (46 |) (73 |
| Pension and other postretirement benefit costs not allocated to operating segments ⁽¹³⁾ | 9 | 93 |
| Acquisition transaction, integration, and restructuring costs ⁽¹⁴⁾⁽¹⁵⁾⁽¹⁶⁾ | (36 |) (33 |
| Total Operating Earnings | \$1,135 | \$1,300 |

Included in first nine months 2014 earnings are asset impairments and restructuring charges of \$42 million for ⁽¹⁾ costs of the planned closure of a Crystex[®] R&D facility in France. This closure is subject to certain local legal and regulatory requirements.

⁽²⁾ Included in first nine months 2014 earnings is a \$22 million asset impairment of the Crystex[®] tradename.

⁽³⁾ Included in first nine months 2014 earnings are asset impairments and restructuring charges of \$1 million and \$4 million in the AFP and AM segments, respectively, related to a change in estimate of certain costs of the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site.

⁽⁴⁾ Included in first nine months 2014 earnings is a \$2 million gain on the sale of previously impaired assets at a former polymers production facility in China.

⁽⁵⁾ Included in first nine months 2013 earnings is a reduction in previous charges for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site, which is reported as reductions of \$1 million and \$3 million in the AFP and AM segments, respectively.

⁽⁶⁾ Included in first nine months 2013 earnings are restructuring charges of \$2 million, \$1 million, \$2 million, and \$1 million in the AFP, A&P, AM, and SFI segments, respectively, primarily for severance

⁽⁷⁾ Included in first nine months 2014 earnings are asset impairments and restructuring charges of \$10 million primarily for the closure of a production facility in Taiwan for the Flexvue[®] product line.

⁽⁸⁾ As required by purchase accounting, acquired BP plc's global aviation turbine engine oil business inventories were marked to fair value. Included in first nine months 2014 earnings are additional costs of these inventories.

Approximately \$8 million were sold in first nine months 2014 resulting in an increase in cost of sales.

⁽⁹⁾ R&D, certain components of pension and other postretirement benefits, and other expenses and income not identifiable to an operating segment are not included in segment operating results and are shown as "other" operating earnings (loss).

⁽¹⁰⁾ Businesses not allocated to segments in 2013 included the Perennial Wood[™] growth initiative and Photovoltaics product line, both of which ceased production in the second half of 2013. Businesses not allocated to segments in 2014 include Eastman[™] microfiber technology platform.

⁽¹¹⁾ Included in first nine months 2014 earnings is a \$5 million gain on sales of previously impaired assets at the former Photovoltaics production facility in Germany.

⁽¹²⁾ Included in first nine months 2013 earnings are asset impairments and restructuring charges of \$13 million primarily for the closure of a production facility in Germany for the Photovoltaics product line.

⁽¹³⁾ Included in first nine months 2013 earnings is a MTM other postretirement benefit plan gain of \$86 million for a change in benefits. See Note 8, "Retirement Plans."

⁽¹⁴⁾ Included in first nine months 2014 earnings are transaction costs of \$10 million for the pending acquisition of Taminco and Commonwealth Laminating & Coating, and for the completed acquisition of the global aviation

turbine engine oil business from BP plc.

- (15) Included in first nine months 2014 earnings are integration costs of \$21 million for the acquired Solutia and the global aviation turbine engine oil businesses. Included in first nine months 2013 earnings are integration costs of \$24 million for the acquired Solutia businesses.
- (16) Included in first nine months 2014 and 2013 earnings are restructuring charges of \$5 million and \$9 million, respectively, primarily for severance associated with the continued integration of the acquired Solutia businesses.

NOTES TO THE UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

| (Dollars in millions) | September 30, 2014 | December 31, 2013 |
|----------------------------------|-----------------------|----------------------|
| Assets by Segment ⁽¹⁾ | | |
| Additives & Functional Products | \$2,963 | \$2,940 |
| Adhesives & Plasticizers | 1,025 | 996 |
| Advanced Materials | 3,794 | 3,807 |
| Fibers | 986 | 974 |
| Specialty Fluids & Intermediates | 2,376 | 2,054 |
| Total Assets by Segment | 11,144 | 10,771 |
| Corporate Assets | 991 | 1,074 |
| Total Assets | \$12,135 | \$11,845 |

(1) The chief operating decision maker holds segment management accountable for accounts receivable, inventory, fixed assets, goodwill, and intangible assets.

18. RECENTLY ISSUED ACCOUNTING STANDARDS

In April 2014, the Financial Accounting Standards Board ("FASB") issued amended accounting guidance for discontinued operations. The amendments improve the definition of discontinued operations by limiting discontinued operations reporting to disposals of components of an entity that represents strategic shifts that have (or will have) a major effect on any entity's operations and financial results. Examples of a strategic shift that has (or will have) a major effect on an entity's operations and financial results could include a disposal of a major geographical area, a major line of business, a major equity method investment, or other major parts of an entity. The amendments require an entity to present, for each comparative period, the assets and liabilities of a disposal group that includes a discontinued operation separately in the assets and liability sections, respectively, of the statement of financial position. In addition to enhanced disclosures for discontinued operations, disclosures are required for disposal of an individually significant component of an entity that does not qualify for discontinued operations presentation in the financial statements. This guidance is effective prospectively for reporting periods beginning on or after December 15, 2014. Early adoption is permitted, but only for disposals that have not been reported in financial statements previously issued or available for issuance. The Company has concluded that changes in its accounting required by this new guidance will not materially impact the Company's future accounting for any discontinued operations or its financial position or results of operations.

In May 2014, the FASB and International Accounting Standards Board jointly issued new principles-based accounting guidance for revenue recognition that will supersede virtually all existing revenue guidance. The core principle of this guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods and services. To achieve the core principle, the guidance establishes the following five steps: 1) identify the contract(s) with a customer, 2) identify the performance obligation in the contract, 3) determine the transaction price, 4) allocate the transaction price to the performance obligations in the contract, and 5) recognize revenue when (or as) the entity satisfies a performance obligation. The guidance also details the accounting treatment for costs to obtain or fulfill a contract. Lastly, disclosure requirements have been enhanced to provide sufficient information to enable users of financial statements to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. This guidance is effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period. Early application is not permitted. The Company is currently evaluating the impact on the Company's financial position or results of operations and related disclosures.

ITEM MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF
2. OPERATIONS

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This Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is based upon the consolidated financial statements of Eastman Chemical Company ("Eastman" or the "Company"), which have been prepared in accordance with accounting principles generally accepted ("GAAP") in the United States, and should be read in conjunction with the Company's audited consolidated financial statements, including related notes, and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in the Company's 2013 Annual Report on Form 10-K, and the Company's unaudited consolidated financial statements, including related notes, included elsewhere in this Quarterly Report on Form 10-Q. All references to earnings per share ("EPS") contained in this report are diluted earnings from continuing operations per share unless otherwise noted.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

CRITICAL ACCOUNTING ESTIMATES

In preparing the consolidated financial statements in conformity with GAAP, the Company's management must make decisions which impact the reported amounts and the related disclosures. Such decisions include the selection of the appropriate accounting principles to be applied and assumptions on which to base estimates and judgments that affect the reported amounts of assets, liabilities, sales revenue and expenses, and related disclosure of contingent assets and liabilities. On an ongoing basis, the Company evaluates its estimates, including those related to allowances for doubtful accounts, impairment of long-lived assets, environmental costs, pension and other postretirement benefits, litigation and contingent liabilities, income taxes, and purchase accounting. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. The Company's management believes the critical accounting estimates described in Part II, Item 7 of the Company's 2013 Annual Report on Form 10-K are the most important to the fair presentation of the Company's financial condition and results. These estimates require management's most significant judgments in the preparation of the Company's consolidated financial statements.

Impairment of Long-Lived Assets

The Company conducted its annual testing of goodwill and indefinite-lived intangible assets in third quarter of 2014, as described below.

Goodwill

The testing of goodwill is performed at the "reporting unit" level which the Company has determined to be its "components". Components are defined as one level below an operating segment, and in order to be a reporting unit, the component must 1) be a "business" as defined by applicable accounting standards (an integrated set of activities and assets that is capable of being conducted and managed for the purpose of providing a return in the form of dividends, lower costs, or other economic benefits directly to the investors or other owners, member, or participants); 2) have discrete financial information available; and 3) be reviewed regularly by Company operating segment management. The Company aggregates certain components into reporting units based on economic similarities. During 2014 testing, the Company did not evaluate the components acquired from Solutia in 2012 for aggregation, instead testing each component as a separate reporting unit. However, management will continue to review further aggregation as those components continue to be integrated into Eastman.

The Company uses an income approach and applies a fair value methodology based on discounted cash flows in testing the carrying value of goodwill for each reporting unit. The key assumptions and estimates used in the Company's 2014 goodwill impairment testing included a long-term projection of revenues, expenses, and cash flows, the estimated discount rate, and the estimated tax rate. The Company believes these assumptions are consistent with those a hypothetical market participant would use given circumstances that were present at the time the estimates were made. However, actual results and amounts may be significantly different from the Company's estimates. In addition, the use of different estimates or assumptions could result in materially different determinations. If the estimated fair value of a reporting unit is determined to be less than the carrying value of the net assets of the reporting unit including goodwill, additional steps, including an allocation of the estimated fair value to the assets and liabilities of the reporting unit, would be necessary to determine the amount, if any, of goodwill impairment.

As a result of the tests performed during third quarter 2014, there was no impairment of the Company's goodwill. Fair values substantially exceeded the carrying values for each reporting unit tested, except for the specialty fluids reporting unit (a part of the Specialty Fluids and Intermediates ("SFI") operating segment) acquired from Solutia.

Goodwill of \$524 million is allocated to the specialty fluids reporting unit, the fair value of which exceeded the carry value by 5 percent. Two of the most critical assumptions used in the calculation of the fair value of the specialty fluids reporting unit are the long-term growth rate and the discount rate. The Company performed a sensitivity analysis on both of those assumptions. The fair value was 7 percent less than the carrying value with a 1 percent decrease in the long-term growth rate and 10 percent less than the carrying value with a 1 percent increase in the discount rate.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

In order to determine the discount rate, the Company uses a market perspective weighted average cost of capital ("WACC") approach. The WACC is calculated incorporating weighted average returns on debt and equity from market participants. Therefore, changes in the market, which are beyond the control of the Company, may have an impact on future calculations of estimated fair value.

Indefinite-lived Intangible Assets

The carrying value of indefinite-lived intangible assets is considered to be impaired when the fair value, as established by appraisal or based on discounted future cash flows of certain related products, is less than the respective carrying values.

Indefinite-lived intangible assets, consisting of various tradenames, are tested for potential impairment by comparing the estimated fair value to the carrying amount. The Company uses an income approach, specifically the relief from royalty method, to test indefinite-lived intangible assets. The estimated fair value of the tradenames is determined based on an assumed royalty rate savings, discounted by the calculated market participant WACC plus a 1 percent risk premium. The carrying value of indefinite-lived intangible assets is considered to be impaired when the estimated fair value is less than the carrying value of the trademarks.

As of July 1, 2014, the testing date, the Company had \$567 million in indefinite-lived intangible assets. In third quarter 2014, the Company recognized an impairment of \$22 million in the Additives & Functional Products ("AFP") segment to adjust the carrying value of the Crystex[®] tradename to \$135 million as a result of the decrease in projected revenues since the tradename was acquired from Solutia in 2012.

The Company will continue to monitor both goodwill and indefinite-lived intangible assets for any indication of triggering events which might require additional testing before the next required annual impairment test.

NON-GAAP FINANCIAL MEASURES

Company Use of Non-GAAP Financial Measures

In addition to evaluating the Company's financial condition, results of operations, liquidity and cash flows as reported in accordance with GAAP, Eastman management also evaluates Company and operating segment performance, and makes resource allocation and performance evaluation decisions, excluding the effect of transactions, costs, and losses or gains that do not directly arise from Eastman's normal, or "core", business and operations, or are otherwise of an unusual or non-recurring nature. These transactions, costs, and losses or gains relate to, among other things, cost reduction, growth and profitability improvement initiatives, and other events outside of core business operations (such as mark-to-market losses or gains for pension and other postretirement benefit plans, typically in the fourth quarter of each year and any other quarters in which an interim remeasurement is triggered). Because non-core or non-recurring transactions, costs, and losses or gains may materially affect the Company's, or any particular operating segment's, financial condition or results in a specific period in which they are recognized, Eastman believes it is appropriate to evaluate both the financial measures prepared and calculated in accordance with GAAP and the related non-GAAP financial measures excluding the effect on our results of these non-core or non-recurring items. In addition to using such measures to evaluate results in a specific period, management evaluates such non-GAAP measures, and believes that investors may also evaluate such measures, because such measures may provide more complete and consistent comparisons of the Company's, and its segments', operational performance on a period-over-period historical basis and, as a result, provide a better indication of expected future trends. Management discloses these non-GAAP

measures, and the related reconciliations to the most comparable GAAP financial measures, because it believes investors use these metrics in evaluating longer term period-over-period performance, and to allow investors to better understand and evaluate the information used by management to assess the Company's, and its operating segments', performance, make resource allocation decisions and evaluate organizational and individual performance in determining certain performance-based compensation. Non-GAAP measures do not have definitions under GAAP, and may be defined differently by, and not be comparable to, similarly titled measures used by other companies. As a result, management cautions investors not to place undue reliance on any non-GAAP measure, but to consider such measures with the most directly comparable GAAP measure.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

Non-GAAP Measures in this Quarterly Report

The non-core or non-recurring items excluded by management in its evaluation of certain results in this Quarterly Report are:

Costs resulting from the sale of acquired BP plc global aviation turbine engine oil business (the "aviation turbine oil business") inventories at fair value (as required by purchase accounting, these inventories were marked to fair value and sold in second quarter and third quarter 2014);

Costs of integration of the acquired Solutia, aviation turbine engine oil business, and Knowlton Technologies, LLC ("Knowlton") businesses and acquisition transaction, and financing costs of the completed Knowlton and pending Taminco Corporation ("Taminco") and Commonwealth Laminating & Coating, Inc. ("CLC") acquisitions, which are non-core costs;

Mark-to-market ("MTM") pension and other postretirement benefit plans gain due to an interim remeasurement of plan obligations triggered by a change in future retiree life insurance benefits. This actuarial gain was primarily due to higher than assumed discount rates reflective of changes in global market conditions and interest rates on high-grade corporate bonds and changes in other postretirement benefit plan obligations resulting from a plan amendment, and did not directly arise from Eastman's core business and operations; and

Asset impairments and restructuring charges and gains, net, which, other than severance costs, are not cash transactions impacting profitability,

in each case for the periods and in the amounts in the table below.

Non - GAAP Financial Measures -- Excluded Non-Core or Non-Recurring Items

| (Dollars in millions) | Third Quarter | | First Nine Months | | |
|---|---------------|------|-------------------|------|---|
| | 2014 | 2013 | 2014 | 2013 | |
| Non-core or non-recurring items impacting operating earnings: | | | | | |
| Additional costs of acquired inventories | \$6 | \$— | \$8 | \$— | |
| Acquisition transaction costs | 7 | — | 10 | — | |
| Acquisition integration costs | 5 | 9 | 21 | 24 | |
| Mark-to-market pension and other postretirement benefits gain | — | (86 |) — | (86 |) |
| Asset impairments and restructuring charges, net | 71 | 3 | 77 | 24 | |
| Non-core or non-recurring items impacting earnings before income taxes: | | | | | |
| Taminco acquisition financing costs | 3 | — | 3 | — | |

This MD&A includes the effect of the foregoing on the following financial measures:

Gross profit,
Selling, general, and administrative ("SG&A") expenses,
Research and development ("R&D") expenses,
Operating earnings,
Other charges (income), net,
Earnings from continuing operations, and

Diluted earnings per
share.

These non-GAAP financial measures, and the accompanying reconciliations of the non-GAAP financial measures to the most comparable GAAP measures, are presented in "Overview", "Results of Operations", and "Summary by Operating Segment" in this MD&A.

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Other Non-GAAP Financial Measures

Alternative Non-GAAP Cash Flow Measures

In addition to the non-GAAP measures presented in this Quarterly Report and other periodic reports, from time to time management evaluates and discloses to investors and securities analysts the non-GAAP measure cash provided by operating activities excluding certain non-core or non-recurring items ("cash provided by operating activities, as adjusted") when analyzing, among other things, business performance, liquidity and financial position, and performance-based compensation. Eastman management uses this non-GAAP measure in conjunction with the GAAP measure cash provided by operating activities because it believes it is a more appropriate metric to evaluate the cash flows from Eastman's core operations that are available to grow the business and create stockholder value, and because it allows for a more consistent period-over-period presentation of such amounts. In its evaluation, Eastman management generally excludes the impact of certain non-core activities and decisions of management because such activities and decisions are not considered core, ongoing components of operations and the decisions to undertake or not to undertake such activities may be made irrespective of the cash generated from operations. From time to time, management discloses this non-GAAP measure and the related reconciliation to investors and securities analysts to allow them to better understand and evaluate the information used by management in its decision making processes and because management believes investors and securities analysts use similar measures to assess Company performance, liquidity, and financial position over multiple periods and to compare these with other companies.

Similarly, from time to time, Eastman may disclose to investors and securities analysts one or both of alternative non-GAAP measures of "free cash flow", which management defines as (i) cash provided by operating activities, as adjusted, described above, less the amounts of capital expenditures and dividends, and (ii) cash provided by operating activities, as adjusted, described above, less the amount of capital expenditures. Management believes such items are generally funded from available cash and, as such, should be considered in determining free cash flow. Eastman management believes these are appropriate metrics to use to evaluate the Company's overall ability to generate cash to fund future operations, inorganic growth opportunities, and to meet the Company's debt repayment obligations. Management believes these metrics are useful to investors and securities analysts in order to provide them with information similar to that used by management in evaluating potential future cash available for various initiatives and because management believes investors and securities analysts often use a similar measure of free cash flow to compare the results, and value, of comparable companies.

Alternative Non-GAAP Earnings Measures

From time to time, Eastman may disclose to investors and securities analysts the non-GAAP earnings measures "Adjusted EBITDA" and "Return on Invested Capital" (or "ROIC"). Management defines "Adjusted EBITDA" as "EBITDA" (net earnings or net earnings per share before interest, taxes, depreciation and amortization) adjusted to exclude the same non-core and non-recurring items as are excluded from the Company's other non-GAAP earnings measures for the same periods. "EBITDA Margin" is Adjusted EBITDA divided by the GAAP measure sales revenue in the Company's income statement for the same periods. Management defines "ROIC" as net income plus interest expense after tax divided by average total borrowings plus average stockholders' equity for the periods presented, each derived from the GAAP measures in the Company's financial statements for the periods presented. Management believes that Adjusted EBITDA and ROIC are useful as supplemental measures in evaluating the performance of and returns from Eastman's operating businesses, and understands that investors and securities analysts often use similar measures of Adjusted EBITDA and ROIC to compare the results, returns, and value, of the Company with those of other companies.

OVERVIEW

Eastman's portfolio of specialty businesses holds leading market positions and manufactures products that enhance performance in a variety of end markets such as transportation, building and construction, and consumables. Management believes that despite ongoing economic uncertainty, the Company's key end markets have generally benefited from modest global economic growth during 2014. Eastman management believes that the Company's global market and manufacturing presence, and vertically integrated manufacturing streams, combined with global trends such as energy efficiency, a rising middle class in emerging economies, and increased health and wellness will continue to support the Company's achievement of its growth objectives in the long term.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Company generated sales revenue of \$2.4 billion and \$2.3 billion in third quarter 2014 and 2013, respectively. Sales revenue increased \$75 million in third quarter 2014 primarily due to higher sales volume of \$57 million in the Adhesives & Plasticizers ("A&P") and Advanced Materials ("AM") segments and \$46 million of higher selling prices in the SFI, Fibers, and AFP segments, partially offset by \$29 million of lower sales volume in the Fibers segment.

The Company generated sales revenue of \$7.2 billion and \$7.1 billion in first nine months 2014 and 2013, respectively. Sales revenue increased \$93 million in first nine months 2014 primarily due to higher sales volume of \$88 million in the A&P and AFP segments, higher selling prices of \$14 million in the AFP segment, partially offset by \$28 million of lower selling prices in the A&P segment.

Operating earnings were \$338 million in third quarter 2014 compared with \$479 million in third quarter 2013.

Excluding the non-core or non-recurring items referenced in "Non-GAAP Financial Measures", operating earnings in third quarter 2014 and 2013 were \$427 million and \$405 million, respectively, primarily due to \$22 million of higher earnings in the AM and A&P segments.

Operating earnings were \$1.1 billion in first nine months 2014 compared with \$1.3 billion in first nine months 2013.

Excluding the non-core or non-recurring items referenced in "Non-GAAP Financial Measures", operating earnings in both first nine months 2014 and 2013 were \$1.3 billion.

As described in more detail in "Results of Operations", earnings from continuing operations and diluted earnings per share attributable to Eastman were as follows:

| | Third Quarter | | | |
|--|-------------------|--------|-------|--------|
| | 2014 | | 2013 | |
| (Dollars in millions, except diluted EPS) | \$ | EPS | \$ | EPS |
| Earnings from continuing operations, net of tax | \$210 | \$1.39 | \$308 | \$1.97 |
| Earnings from continuing operations excluding non-core or non-recurring items, net of tax ⁽¹⁾ | \$284 | \$1.89 | \$263 | \$1.68 |
| | First Nine Months | | | |
| | 2014 | | 2013 | |
| (Dollars in millions, except diluted EPS) | \$ | EPS | \$ | EPS |
| Earnings from continuing operations, net of tax | \$733 | \$4.83 | \$819 | \$5.23 |
| Earnings from continuing operations excluding non-core or non-recurring items, net of tax ⁽¹⁾ | \$822 | \$5.43 | \$798 | \$5.09 |

⁽¹⁾ Excludes the non-core or non-recurring items referenced in "Non-GAAP Financial Measures".

The Company generated \$949 million in cash from operating activities in first nine months 2014 compared with cash provided by operating activities of \$794 million in first nine months 2013. The increase in cash from operating activities was primarily due to lower tax payments and timing of pension funding.

In 2014, the Company made progress on both inorganic (external growth through joint venture and acquisition) and organic (internal growth) growth initiatives including:

- entering into a definitive agreement with Taminco on September 11, 2014 under which Eastman will acquire Taminco, a global specialty chemical company. Under the terms of the agreement, Taminco stockholders will receive

\$26.00 in cash for each share of Taminco common stock. The total transaction value is \$2.8 billion, including net assumed debt of \$1 billion. The acquisition will be funded with available cash and debt financing. The transaction is expected to be completed by the end of 2014. The acquisition of Taminco is expected to:

- strengthen Eastman's presence in attractive niche-end markets benefiting from megatrends;
- leverage a world-class technology platform underpinned by a common business model;
- provide synergy opportunities; and
- enhance growth prospects.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
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in the AFP segment:

deciding to proceed with the expansion of the Crystex[®] insoluble sulfur rubber additive manufacturing facility in Kuantan, Malaysia, expected to be operational in the first half of 2017, and deciding to close a Crystex[®] R&D facility in France, both to decrease Crystex[®] costs.

in the A&P segment:

completing the capacity expansion of its Eastman 168[™] non-phthalate plasticizers at its manufacturing facility in Texas City, Texas in second quarter 2014.

in the AM segment:

continuing the expansion of Eastman Tritan[™] copolyester capacity at the Kingsport, Tennessee manufacturing facility which is expected to be operational by the end of 2014 to meet expected demand for Eastman Tritan[™] copolyester;

beginning an additional expansion of the of Eastman Tritan[™] copolyester capacity at the Kingsport, Tennessee manufacturing facility in fourth quarter 2014 which is expected to be operational in early 2017; and

entering into a definitive agreement to acquire CLC, a specialty films business. The acquisition is expected to be completed by the end of 2014.

in the SFI segment:

continuing a Therminol[®] heat transfer fluid capacity expansion in Newport, Wales, which is expected to be operational in the first half of 2015 to support expected demand in the industrial chemicals and processing market; and

completing the acquisition of the aviation turbine oil business from BP plc. In combination with Eastman's Skydrol[®] aviation hydraulic fluids business, the acquired aviation turbine oil business enables Eastman to better supply the global aviation industry.

RESULTS OF OPERATIONS

| (Dollars in millions) | Third Quarter | | | First Nine Months | | | | |
|-----------------------|---------------|---------|--------|-------------------|---------|--------|---|--|
| | 2014 | 2013 | Change | 2014 | 2013 | Change | | |
| Sales | \$2,413 | \$2,338 | 3 | % \$7,178 | \$7,085 | 1 | % | |
| Volume effect | | | 2 | % | | — | % | |
| Price effect | | | 1 | % | | 1 | % | |
| Exchange rate effect | | | — | % | | — | % | |

| (Dollars in millions) | Third Quarter | | | First Nine Months | | | | |
|---|---------------|-------|--------|-------------------|---------|--------|----|--|
| | 2014 | 2013 | Change | 2014 | 2013 | Change | | |
| Gross Profit | \$636 | \$689 | (8 |)% \$1,888 | \$1,982 | (5 |)% | |
| Additional costs of acquired inventories | 6 | — | | 8 | — | | | |
| Mark-to-market pension and other postretirement benefits gain | — | (68 |) | — | (68 |) | | |
| Gross Profit excluding non-core or non-recurring items | \$642 | \$621 | 3 | % \$1,896 | \$1,914 | (1 |)% | |

Gross profit decreased by \$53 million in third quarter 2014 compared with third quarter 2013. Gross profit in third quarter 2013 included a \$68 million MTM gain triggered by an other postretirement benefit plan amendment. Excluding non-core or non-recurring items, gross profit increased by \$21 million, primarily in the AM and A&P segments.

Gross profit decreased by \$94 million in first nine months 2014 compared with first nine months 2013. Gross profit in first nine months 2013 included the \$68 million MTM gain triggered by an other postretirement benefit plan amendment. Excluding non-core or non-recurring items, gross profit was relatively unchanged.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
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Gross profit in third quarter and first nine months 2014 was negatively impacted \$6 million and \$8 million, respectively, by the sale of the acquired aviation turbine oil business inventories, which were marked to fair value as required by purchase accounting. For more information see Note 2, "Acquisitions", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

| (Dollars in millions) | Third Quarter | | | First Nine Months | | | | |
|---|---------------|-------|--------|-------------------|-------|--------|----|----|
| | 2014 | 2013 | Change | 2014 | 2013 | Change | | |
| Selling, General and Administrative Expenses | \$171 | \$159 | 8 | % \$511 | \$510 | — | % | |
| Acquisition transaction costs | (7 |) — | | (10 |) — | | | |
| Acquisition integration costs | (5 |) (9 |) | (21 |) (24 |) | | |
| Mark-to-market pension and other postretirement benefits gain | — | 15 | | — | 15 | | | |
| Selling, General, and Administrative Expenses excluding non-core or non-recurring items | \$159 | \$165 | (4 |)% | \$480 | \$501 | (4 |)% |

SG&A expenses in third quarter 2014 were higher compared to third quarter 2013 primarily due to the MTM gain triggered by an other postretirement benefit plan amendment in third quarter 2013.

SG&A expenses in first nine months 2014 were relatively unchanged compared to first nine months 2013.

Excluding non-core and non-recurring items, SG&A expenses in third quarter and first nine months 2014 were lower compared to third quarter and first nine months 2013 primarily due to Solutia acquisition cost reduction synergies.

| (Dollars in millions) | Third Quarter | | | First Nine Months | | | | |
|---|---------------|------|--------|-------------------|-------|--------|---|--|
| | 2014 | 2013 | Change | 2014 | 2013 | Change | | |
| Research and Development Expenses | \$56 | \$48 | 17 | % \$165 | \$148 | 11 | % | |
| Mark-to-market pension and other postretirement benefits gain | — | 3 | | — | 3 | | | |
| Research and Development Expenses excluding non-core or non-recurring items | \$56 | \$51 | 10 | % \$165 | \$151 | 9 | % | |

R&D expenses were higher in third quarter 2014 compared to third quarter 2013 primarily due to increased R&D for growth initiatives in the AFP segment and the third quarter 2013 MTM gain triggered by an other postretirement benefit plan amendment. R&D expenses were higher in first nine months 2014 compared to first nine months 2013 primarily due to increased R&D for growth initiatives in the AFP and AM segments and the first nine months 2013 MTM gain triggered by an other postretirement benefit plan amendment.

Asset Impairments and Restructuring Charges (Gains), Net

In third quarter and first nine months 2014, there were net asset impairments and restructuring charges of \$71 million and \$77 million, respectively.

In third quarter and first nine months 2014, asset impairments of \$18 million and restructuring charges, including severance, of \$24 million were recognized in the AFP segment for the closure of a Crystex[®] R&D facility in France.

As a result of the annual impairment testing of indefinite-lived intangible assets, in third quarter and first nine months 2014 the Company recognized an intangible asset impairment of \$22 million in the AFP segment to adjust the carrying value of the Crystex[®] tradename to \$135 million. This impairment resulted from a decrease in projected revenues since the tradename was acquired from Solutia in 2012. The estimated fair value was determined using an income approach, specifically the relief from royalty method.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
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In addition, during third quarter and first nine months 2014, a change in estimate of certain costs for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site resulted in a restructuring charge of \$5 million to previously recognized asset impairments and restructuring charges.

During first nine months 2014, the Company recognized gains from the sales of previously impaired assets at the former Photovoltaics production facility in Germany and a former polymers production facility in China of \$5 million and \$2 million, respectively.

In first nine months 2014, charges included \$8 million of asset impairments, including intangible assets, and \$2 million of restructuring charges in the AM segment primarily due to the closure of a production facility in Taiwan for the Flexvue® product line. First nine months 2014 also included \$5 million of restructuring charges for severance associated with the continued integration of the acquired Solutia businesses.

In third quarter and first nine months 2013, there were net asset impairments and restructuring charges of \$3 million and \$24 million, respectively, including \$3 million and \$9 million, respectively, of restructuring charges primarily for severance associated with the continued integration of the acquired Solutia businesses.

During first nine months 2013, management decided to shut-down the Photovoltaics product line, including the primary production facility in Germany. This resulted in the Company recognizing asset impairments of \$7 million and restructuring charges of \$5 million including charges for severance. During first nine months 2013, the Company also recognized severance charges of \$6 million primarily for a voluntary separation plan for certain employees. In addition, during first nine months 2013, a change in estimate of certain costs for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site resulted in a reduction of \$4 million to previously recognized asset impairments and restructuring charges.

For more information regarding asset impairments and restructuring charges and gains see Note 14, "Asset Impairments and Restructuring Charges (Gains), Net", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

Operating Earnings

| (Dollars in millions) | Third Quarter | | | First Nine Months | | | Change)% |
|---|---------------|-------|--------|-------------------|---------|--------|--------------|
| | 2014 | 2013 | Change | 2014 | 2013 | Change | |
| Operating earnings | \$338 | \$479 | (29 | \$1,135 | \$1,300 | (13 |)% |
| Additional costs of acquired inventories | 6 | — | | 8 | — | | |
| Acquisition transaction costs | 7 | — | | 10 | — | | |
| Acquisition integration costs | 5 | 9 | | 21 | 24 | | |
| Mark-to-market pension and other postretirement benefits gain | — | (86 |) | — | (86 |) | |
| Asset impairments and restructuring charges (gains), net | 71 | 3 | | 77 | 24 | | |
| Operating earnings excluding non-core or non-recurring items | \$427 | \$405 | 5 | % \$1,251 | \$1,262 | (1 |)% |

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
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Net Interest Expense

| (Dollars in millions) | Third Quarter | | | First Nine Months | | |
|----------------------------|---------------|------|--------|-------------------|-------|--------|
| | 2014 | 2013 | Change | 2014 | 2013 | Change |
| Gross interest costs | \$51 | \$48 | | \$148 | \$144 | |
| Less: Capitalized interest | 1 | 2 | | 5 | 3 | |
| Interest expense | 50 | 46 | 9 | % 143 | 141 | 1 |
| Interest income | 5 | 2 | | 11 | 4 | |
| Net interest expense | \$45 | \$44 | 2 | % \$132 | \$137 | (4 |

Net interest expense increased \$1 million in third quarter 2014 compared to third quarter 2013, primarily due to the new \$500 million principal amount notes issued in May 2014 partially offset by reduction in 2013 of the amount outstanding under the five-year term loan (the "Term Loan") used to finance part of the Solutia acquisition. Net interest expense decreased \$5 million in first nine months 2014 compared to first nine months 2013, primarily due to reduction in 2013 of the amount outstanding under the Term Loan.

Other Charges (Income), Net

| (Dollars in millions) | Third Quarter | | First Nine Months | |
|---|---------------|-------|-------------------|-------|
| | 2014 | 2013 | 2014 | 2013 |
| Foreign exchange transaction (gains) losses, net | \$(6 |) \$3 | \$(6 |) \$7 |
| Financing costs related to the acquisition of Taminco | 3 | — | 3 | — |
| (Income) loss from equity investments and other investment (gains) losses, net | (2 |) (2 |) (7 |) (5 |
| Other, net | — | — | (6 |) — |
| Other charges (income), net | \$(5 |) \$1 | \$(16 |) \$2 |
| Financing costs related to the acquisition of Taminco | (3 |) — | (3 |) — |
| Other charges (income), net excluding financing costs related to the acquisition of Taminco | \$(8 |) \$1 | \$(19 |) \$2 |

Included in other charges (income), net are gains or losses on foreign exchange transactions, equity investments, business venture investments, non-operating assets, and certain litigation costs and earnings. Third quarter and first nine months 2014 included Taminco acquisition financing costs. Financing costs recognized in "Other charges (income), net" during 2014 were primarily Taminco acquisition borrowing fees.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
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Provision for Income Taxes

| (Dollars in millions) | Third Quarter | | First Nine Months | | |
|---|---------------|-------|-------------------|-------|---|
| | 2014 | 2013 | 2014 | 2013 | |
| | \$ | \$ | \$ | \$ | |
| Provision for income taxes, as reported | \$86 | \$125 | \$281 | \$338 | |
| Effective tax rate | 29 | % 29 | % 28 | % 29 | % |

The third quarter and first nine months 2014 effective tax rates reflect benefit from the integration of Eastman and Solutia business operations and legal entity structures. The third quarter and first nine months 2013 effective tax rates were impacted by a \$14 million benefit primarily from adjustments to the tax provision to reflect the finalization of the 2012 consolidated U.S. Federal income tax return. The first nine months 2013 effective tax rate also benefited from enactment of the American Taxpayer Relief Act of 2012 in January 2013, which resulted in a \$10 million benefit primarily from an R&D tax credit. The tax credits expired at the end of 2013.

The Company expects its full year tax rate on reported earnings to be approximately 28 percent, excluding non-core or non-recurring items.

Earnings from Continuing Operations and Diluted Earnings per Share

| (Dollars in millions, except diluted EPS) | Third Quarter | | 2013 | | |
|---|---------------|--------|-------|--------|---|
| | 2014 | EPS | \$ | EPS | |
| Earnings from continuing operations, net of tax | \$210 | \$1.39 | \$308 | \$1.97 | |
| Additional costs of acquired inventories, net of tax | 4 | 0.02 | — | — | |
| Acquisition transaction, integration, and financing costs, net of tax | 10 | 0.06 | 6 | 0.04 | |
| Mark-to-market pension and other postretirement benefits gain, net of tax | — | — | (53) | (0.34) |) |
| Asset impairments and restructuring charges (gains), net of tax | 60 | 0.42 | 2 | 0.01 | |
| Earnings from continuing operations excluding non-core or non-recurring items, net of tax | \$284 | \$1.89 | \$263 | \$1.68 | |

| (Dollars in millions, except diluted EPS) | First Nine Months | | 2013 | | |
|---|-------------------|--------|-------|--------|---|
| | 2014 | EPS | \$ | EPS | |
| Earnings from continuing operations, net of tax | \$733 | \$4.83 | \$819 | \$5.23 | |
| Additional costs of acquired inventories, net of tax | 5 | 0.03 | — | — | |
| Acquisition transaction, integration, and financing costs, net of tax | 21 | 0.14 | 16 | 0.10 | |
| Mark-to-market pension and other postretirement benefits gain, net of tax | — | — | (53) | (0.34) |) |
| Asset impairments and restructuring charges (gains), net of tax | 63 | 0.43 | 16 | 0.10 | |
| Earnings from continuing operations excluding non-core or non-recurring items, net of tax | \$822 | \$5.43 | \$798 | \$5.09 | |

Third quarter and first nine months 2014 diluted shares outstanding were less than third quarter and first nine months 2013 primarily due to an increased number of shares repurchased in first nine months 2014.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
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Net Earnings and Diluted Earnings per Share

| (Dollars in millions, except diluted EPS) | Third Quarter | | 2013 | |
|---|---------------|--------|-------|--------|
| | 2014 | EPS | \$ | EPS |
| Net earnings | \$210 | \$1.39 | \$308 | \$1.97 |

| (Dollars in millions, except diluted EPS) | First Nine Months | | 2013 | |
|---|-------------------|--------|-------|--------|
| | 2014 | EPS | \$ | EPS |
| Earnings from continuing operations, net of tax | \$733 | \$4.83 | \$819 | \$5.23 |
| Earnings from discontinued operations, net of tax | 2 | 0.02 | — | — |
| Net earnings | \$735 | \$4.85 | \$819 | \$5.23 |

In first nine months 2014, the Company recognized \$2 million, net of tax, in earnings from discontinued operations from final settlement of commercial litigation related to the previously discontinued polyethylene terephthalate ("PET") business.

SUMMARY BY OPERATING SEGMENT

Eastman has five reporting segments: Additives & Functional Products ("AFP"), Adhesives & Plasticizers ("A&P"), Advanced Materials ("AM"), Fibers, and Specialty Fluids & Intermediates ("SFI"). For additional information concerning the Company's segments' businesses and products, see Note 21, "Segment Information" to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K.

Additives & Functional Products Segment

| (Dollars in millions) | Third Quarter | | | | First Nine Months | | | |
|--|---------------|-------|--------|------|-------------------|---------|--------|------|
| | 2014 | 2013 | Change | | 2014 | 2013 | Change | |
| | | | \$ | % | | | \$ | % |
| Sales | \$458 | \$445 | \$13 | 3 | \$1,333 | \$1,294 | \$39 | 3 |
| Volume effect | | | 4 | 1 | | | 22 | 2 |
| Price effect | | | 9 | 2 | | | 14 | 1 |
| Exchange rate effect | | | — | — | | | 3 | — |
| Operating earnings | 37 | 111 | (74) | (67) | 236 | 313 | (77) | (25) |
| Asset impairments and restructuring charges (gains), net | 65 | — | | | 63 | 1 | | |
| Operating earnings excluding non-core or non-recurring items | 102 | 111 | (9) | (8) | 299 | 314 | (15) | (5) |

Sales revenue in third quarter 2014 increased compared to third quarter 2013 primarily due to higher coatings product lines selling prices and higher sales volume attributed to strengthened demand in key end markets. The increase was partially offset by lower Crystex[®] insoluble sulfur rubber additive sales volume, primarily attributed to weakened demand in Asia Pacific and Latin America.

Sales revenue in first nine months 2014 increased compared to first nine months 2013 primarily due to higher sales volume and higher selling prices for coatings product lines.

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Operating earnings in third quarter 2014 decreased compared to third quarter 2013. Operating earnings in third quarter 2014 included \$42 million of asset impairments and restructuring charges for the closure of a Crystex[®] R&D facility in France and a \$22 million intangible asset impairment of the Crystex[®] tradename. The impairment of the Crystex[®] tradename is a result of a decrease in projected revenue since the tradename was acquired from Solutia in 2012. Excluding non-core or non-recurring items in third quarter 2014, operating earnings decreased in third quarter 2014 compared to third quarter 2013. The decrease was due to \$5 million primarily in development costs of next generation Crystex[®] insoluble sulfur technology and higher raw material and energy costs, particularly for propane, offsetting higher selling prices primarily for coatings product lines by \$4 million.

Operating earnings in first nine months 2014 decreased compared to first nine months 2013. Excluding non-core or non-recurring items, operating earnings decreased in first nine months 2014 compared to first nine months 2013. The decrease was primarily due to higher raw material and energy costs, particularly for propane in the first half of 2014, offsetting higher selling prices for coatings product lines by \$18 million and \$10 million primarily in development costs of next generation Crystex[®] insoluble sulfur technology. The decrease was partially offset by \$10 million of higher sales volume.

The Company continues to make progress in the refinement and enhancement of its technology for the manufacture of Crystex[®] insoluble sulfur in order to improve its cost position and introduce a higher performance product into the tires industry market. The Company has decided to proceed with incorporating this technology into a capacity expansion at the Kuantan, Malaysia manufacturing facility to capitalize on expected high industrial growth rates in the Asia Pacific region. This expansion is expected to be operational in the first half of 2017.

Adhesives & Plasticizers Segment

| (Dollars in millions) | Third Quarter | | | | First Nine Months | | | | |
|---|---------------|-------|--------|------|-------------------|---------|--------|------|----|
| | 2014 | 2013 | Change | | 2014 | 2013 | Change | | |
| | | | \$ | % | | | \$ | % | |
| Sales | \$347 | \$321 | \$26 | 8 | % \$1,050 | \$1,005 | \$45 | 4 | % |
| Volume effect | | | 29 | 9 | % | | 66 | 6 | % |
| Price effect | | | (5 |) (2 |)% | | (28 |) (3 |)% |
| Exchange rate effect | | | 2 | 1 | % | | 7 | 1 | % |
| Operating earnings | 52 | 41 | 11 | 27 | % 155 | 139 | 16 | 12 | % |
| Asset impairments and restructuring charges | — | — | | | — | 1 | | | |
| Operating earnings excluding non-core or non-recurring item | 52 | 41 | 11 | 27 | % 155 | 140 | 15 | 11 | % |

Sales revenue in third quarter 2014 increased compared to third quarter 2013 primarily due to higher sales volume in both adhesives resins and plasticizers product lines more than offsetting lower plasticizers selling prices. Higher sales volume for adhesives resins product lines was primarily attributed to stronger end-market demand, particularly for packaging and hygiene. Higher sales volume for plasticizers product lines was primarily attributed to the substitution of phthalate plasticizers with Eastman non-phthalate plasticizers and strengthened demand in the building and construction end-market, particularly in North America. Lower selling prices for plasticizers product lines were primarily attributed to continued competitive pressures resulting from weakened demand in Asia Pacific and Europe.

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Sales revenue in first nine months 2014 increased compared to first nine months 2013 primarily due to higher sales volume more than offsetting lower selling prices. Higher sales volume for adhesives resins product lines was mostly attributed to stronger end-market demand, particularly for packaging and hygiene. Higher sales volume for plasticizers product lines was primarily attributed to the substitution of phthalate plasticizers with Eastman non-phthalate plasticizers. Lower selling prices for plasticizers product lines were primarily attributed to continued competitive pressures resulting from weakened demand in Asia Pacific and Europe. Lower selling prices for adhesives resins product lines were primarily due to continued competitive pressure resulting from greater industry supply attributed to increased availability of key raw materials and additional competitor capacity in the first half of 2014.

Operating earnings increased in third quarter 2014 primarily due to \$5 million of higher sales volume and \$4 million of higher capacity utilization that resulted in lower unit costs, primarily in the adhesives resins product lines.

Operating earnings increased in first nine months 2014 primarily due to \$22 million of lower operating costs including the benefit of higher capacity utilization that resulted in lower unit costs and targeted cost reductions and \$19 million of higher sales volume, more than offsetting \$30 million of lower selling prices and slightly higher raw material and energy costs.

Expansion of Eastman 168™ non-phthalate plasticizers' capacity at the manufacturing facility in Texas City, Texas was completed in second quarter 2014.

In 2012, the Company announced a joint venture to build a hydrogenated hydrocarbon resin plant in Nanjing, China. The venture will be equally owned by Eastman and Sinopec Yangzi Petrochemical Company Limited. The Company and Sinopec Yangzi Petrochemical Company Limited continue to evaluate the timing of this project depending upon market conditions for hydrogenated hydrocarbon resins. The facility is expected to produce 50,000 metric tons of the A&P segment's Regalite™ hydrogenated hydrocarbon resins upon completion, increasing Eastman's total capacity for hydrogenated resins by 50 percent, making Eastman the largest global supplier of hydrogenated hydrocarbon resins, and supporting expected demand growth for its products in hygiene and packaging applications.

Advanced Materials Segment

| (Dollars in millions) | Third Quarter | | | | First Nine Months | | | |
|--|---------------|-------|--------|-------|-------------------|---------|--------|-------|
| | 2014 | 2013 | Change | | 2014 | 2013 | Change | |
| | | | \$ | % | | | \$ | % |
| Sales | \$604 | \$583 | \$21 | 4 % | \$1,816 | \$1,792 | \$24 | 1 % |
| Volume effect | | | 28 | 5 % | | | 33 | 2 % |
| Price effect | | | (6) | (1) % | | | (14) | (1) % |
| Exchange rate effect | | | (1) | — % | | | 5 | — % |
| Operating earnings | 76 | 69 | 7 | 10 % | 217 | 216 | 1 | — % |
| Asset impairments and restructuring charges (gains), net | 4 | — | | | 14 | (1) | | |
| Operating earnings excluding non-core or non-recurring items | 80 | 69 | 11 | 16 % | 231 | 215 | 16 | 7 % |

Sales revenue in third quarter 2014 increased compared to third quarter 2013 primarily due to higher sales volume of premium products, including Eastman Tritan™ copolyester, Eastman Visualize™ Material, interlayers with acoustic properties, and V-Kool® window film. The increased sales volume is primarily due to continued market adoption of premium products.

Sales revenue in first nine months 2014 increased compared to first nine months 2013 as higher sales volume for Eastman Tritan™ copolyester and interlayers with acoustic properties was partially offset by lower sales volume for Flexvue® coated films.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

Excluding non-core or non-recurring items, operating earnings in third quarter 2014 increased compared to third quarter 2013 due to higher sales volume and improved product mix. Operating earnings in third quarter 2014 included asset impairment charges of \$4 million, related to a change in estimate of certain costs for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site.

Operating earnings in first nine months 2014 increased compared to first nine months 2013. Operating earnings in first nine months 2014 included asset impairments and restructuring charges of \$10 million primarily for the closure of a production facility in Taiwan for the Flexvue® product line and \$4 million of asset impairments related to a change in estimate of certain costs for the fourth quarter 2012 termination of the operating agreement for the Sao Jose dos Campos, Brazil site. Excluding non-core or non-recurring items, operating earnings increased in first nine months 2014 compared to first nine months 2013 primarily due to \$35 million of higher sales volume in specialty plastics product lines and interlayers with acoustic properties, partially offsetting \$12 million of lower sales volume for performance films product lines.

The Company expects to complete the current expansion of Eastman Tritan™ copolyester capacity at its Kingsport, Tennessee manufacturing facility by the end of 2014. An additional expansion of Eastman Tritan™ copolyester capacity began in fourth quarter 2014 and is expected to be operational in early 2017.

The Company is also progressing on enhancements and innovations to improve its cost position in its polyvinyl butyral ("PVB") resin technology supporting growth in the transportation and building and construction markets in the Asia Pacific region. The Company continues to evaluate timing of a capacity expansion at the Kuantan, Malaysia PVB manufacturing facility.

In March 2014, the Company entered into a definitive agreement to acquire CLC, a specialty films business. The acquisition is expected to be completed by the end of 2014.

Fibers Segment

| | Third Quarter | | | | First Nine Months | | | |
|-----------------------|---------------|-------|--------|------|-------------------|---------|--------|------|
| | 2014 | 2013 | Change | | 2014 | 2013 | Change | |
| (Dollars in millions) | | | \$ | % | | | \$ | % |
| Sales | \$346 | \$363 | \$(17) | (5)% | \$1,086 | \$1,072 | \$14 | 1% |
| Volume effect | | | (29) | (8)% | | | (31) | (3)% |
| Price effect | | | 11 | 3% | | | 42 | 4% |
| Exchange rate effect | | | 1 | —% | | | 3 | —% |
| Operating earnings | 112 | 113 | (1) | (1)% | 352 | 343 | 9 | 3% |

Sales revenue in third quarter 2014 decreased compared to third quarter 2013 primarily due to lower acetate tow sales volume, partially offset by higher selling prices and increased sales of acetate flake to Eastman's China acetate tow joint venture. The lower acetate tow sales volume was attributed to additional industry capacity including Eastman's China acetate tow joint venture, relatively unchanged demand in China resulting in a reduction of imports, and customer buying patterns.

Sales revenue in first nine months 2014 increased compared to first nine months 2013 primarily due to higher acetate flake sales volume to Eastman's China acetate tow joint venture and higher selling prices more than offsetting lower

acetate tow sales volume. The lower acetate tow sales volume was attributed to additional industry capacity including Eastman's China acetate tow joint venture, relatively unchanged demand in China resulting in a reduction of imports, and customer buying patterns.

Operating earnings in third quarter 2014 were relatively unchanged compared to third quarter 2013 as higher selling prices and lower raw material and energy costs of \$20 million were offset by \$21 million of lower acetate tow sales volume and related lower capacity utilization resulting in higher unit costs.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

Operating earnings in first nine months 2014 increased compared to first nine months 2013 primarily due to higher selling prices and lower raw material and energy costs of \$54 million more than offsetting \$39 million of lower acetate tow sales volume and related lower capacity utilization resulting in higher unit costs.

Results from the China acetate tow joint venture are reported as an equity investment in "Other (income) charges, net" within the Unaudited Consolidated Statements of Earnings.

Specialty Fluids & Intermediates Segment

| (Dollars in millions) | Third Quarter | | | | First Nine Months | | | |
|--|---------------|-------|--------|-----|-------------------|---------|--------|-------|
| | 2014 | 2013 | Change | | 2014 | 2013 | Change | |
| | | | \$ | % | | | \$ | % |
| Sales | \$650 | \$620 | \$30 | 5 % | \$1,884 | \$1,904 | \$(20) | (1)% |
| Volume effect | | | 3 | 1 % | | | (72) | (4)% |
| Price effect | | | 26 | 4 % | | | 50 | 3 % |
| Exchange rate effect | | | 1 | — % | | | 2 | — % |
| Operating earnings | 90 | 90 | — | — % | 248 | 302 | (54) | (18)% |
| Additional costs of acquired inventories | 6 | — | | | 8 | — | | |
| Asset impairments and restructuring charges, net | — | — | | | — | 1 | | |
| Operating earnings excluding non-core or non-recurring items | 96 | 90 | 6 | 7 % | 256 | 303 | (47) | (16)% |

Sales revenue in third quarter 2014 increased compared to third quarter 2013 mainly due to higher selling prices in intermediates product lines, primarily attributed to decreased industry supply in multiple intermediates product markets, partially offset by lower selling prices for heat transfer fluids. Sales volume increased slightly due to acquired aviation turbine oil products sales in third quarter 2014 mostly offset by lower intermediates product lines and heat transfer fluids sales volume.

Sales revenue in first nine months 2014 decreased compared to first nine months 2013 due to lower sales volume in specialty fluids partially offset by higher sales volume of the acquired aviation turbine oil product lines. In addition, sales volume declined due to the impact of the first quarter weather-related outage at the Longview, Texas site and the second quarter unplanned shutdown at the Kingsport site. Sales revenue was also negatively impacted by lower sales volume for olefin-based intermediates product lines resulting from increased use of intermediates in the manufacture of higher-value downstream derivatives in other segments. The sales revenue decrease was partially offset by higher selling prices and higher sales volume for acetyl-based product lines.

Operating earnings in third quarter 2014 included \$6 million of additional costs of the acquired aviation turbine oil business inventories. Excluding non-core or non-recurring items, operating earnings increased in third quarter 2014 primarily due to higher selling prices for intermediates product lines exceeding higher raw material and energy costs by \$8 million and \$7 million of sales volume of the acquired aviation turbine oil products partially offset by \$5 million of lower heat transfer fluids sales revenue.

Operating earnings in first nine months 2014 included \$8 million of additional costs of the acquired aviation turbine oil business inventories. Excluding non-core or non-recurring items, operating earnings decreased in first nine months 2014 primarily due to higher raw material and energy costs, particularly for propane in the first half of the year, exceeding higher selling prices by \$22 million and \$17 million from lower sales volume and related lower capacity utilization resulting in higher unit costs.

The Therminol® heat transfer fluid capacity expansion in Newport, Wales is expected to be operational in the first half 2015 to support expected demand in the industrial chemicals and processing market.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

In 2012, the Company entered into an agreement with Enterprise Products Partners L.P. to purchase propylene from a planned propane dehydrogenation plant expected to be operational in 2016, which is expected to further improve the Company's competitive cost position compared to purchasing olefins in the North American market. Prior to completion of the plant, the Company continues to benefit from a propylene market contract improving its cost position for purchased propylene. The Company continues to actively pursue options with third parties for monetizing the Company's excess ethylene capacity while retaining its cost-advantaged integrated position to propylene.

The Company is also actively pursuing licensing opportunities for acetyls, oxo derivatives, and mono ethylene glycol, including the development, in conjunction with a third party, of advanced proprietary technology for the production of mono ethylene glycol from synthesis gas-based feedstocks.

On June 2, 2014, the Company acquired the aviation turbine oil business. In combination with Eastman's Skydrol® aviation hydraulic fluids business, the acquired aviation turbine oil business enables Eastman to better supply the global aviation industry. Beginning in June, the Company's consolidated results of operations included the results of the acquired aviation turbine oil business.

Other

| (Dollars in millions) | Third Quarter | | First Nine Months | |
|---|---------------|---------|-------------------|---------|
| | 2014 | 2013 | 2014 | 2013 |
| Sales | \$8 | \$6 | \$9 | \$18 |
| Operating loss | | | | |
| Growth initiatives and businesses not allocated to segments | \$(18) | \$(20) | \$(46) | \$(73) |
| Pension and other postretirement benefit income (expense) not allocated to operating segments | 3 | 87 | 9 | 93 |
| Acquisition transaction, integration, and restructuring costs | (14) | (12) | (36) | (33) |
| Operating loss before exclusions | (29) | 55 | (73) | (13) |
| Acquisition transaction costs | 7 | — | 10 | — |
| Acquisition integration costs | 5 | 9 | 21 | 24 |
| Mark-to-market pension and other postretirement benefits gain | — | (86) | — | (86) |
| Asset impairments and restructuring charges (gains), net | 2 | 3 | — | 22 |
| Operating loss excluding non-core or non-recurring items | \$(15) | \$(19) | \$(42) | \$(53) |

Sales revenue and costs related to growth initiatives, certain components of pension and other postretirement benefits, and other expenses and income not identifiable to an operating segment are not included in segment operating results for any of the periods presented and are shown as "other" sales revenue and "other" operating earnings (loss) when applicable. Third quarter and first nine months 2014 include revenues from the acquired Knowlton business, part of the Eastman™ microfibers technology platform. Due to decisions made by management in 2013 not to continue its Perennial Wood™ growth initiative and to shut-down the Photovoltaics product line there were no related sales revenues or costs in third quarter or first nine months 2014. For more information, see Note 17, "Segment Information", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

Included in third quarter and first nine months 2014 operating losses are transaction costs of \$7 million and \$10 million, respectively, for the pending acquisitions of Taminco and CLC, and the completed acquisition of the aviation turbine engine oil business. Included in third quarter and first nine months 2014 operating losses are integration costs of \$5 million and \$21 million, respectively, for the acquired Solutia, aviation turbine oil, and Knowlton businesses. Included in third quarter and first nine months 2014 operating losses are \$2 million and \$5 million, respectively for severance related to the continued integration of Solutia. Included in first nine months 2014 is a \$5 million gain for sales of previously impaired assets at the former Photovoltaics production facility in Germany.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Included in third quarter and first nine months 2013 operating losses are Solutia integration costs of \$9 million and \$24 million, respectively. First nine months 2013 operating losses also included \$13 million of asset impairments and restructuring charges primarily for the closure of a production facility in Germany for the Photovoltaics product line. In third quarter and first nine months 2013, there were \$3 million and \$9 million, respectively, of restructuring charges primarily for severance associated with the continued integration of Solutia. For more information, see Note 14, "Asset Impairments and Restructuring Charges (Gains), Net", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

In third quarter and first nine months 2013, pension income (expense) and gain (loss) not allocated to operating segments included an \$86 million MTM gain due to the interim remeasurement of the Eastman other postretirement benefit plan obligation which was triggered by a plan change in life insurance benefits. The actuarial gain was primarily due to a higher assumed discount rate in third quarter 2013 compared to December 31, 2012 reflective of changes in global market conditions and interest rates on high-grade corporate bonds. For more information, see Note 8, "Retirement Plans", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

Excluding non-core or non-recurring items, the lower operating losses in first nine months 2014 were primarily due to decisions made by management in 2013 not to continue its Perennial Wood™ growth initiative and to shut-down the Photovoltaics product line, including the primary production facility in Germany.

The Company continues to explore and invest in growth initiatives at a corporate level that are aligned with macro trends in sustainability, consumerism, and energy efficiency through high performance materials, advanced cellulose, and environmentally-friendly chemistry. One of these initiatives is Eastman™ microfiber technology platform.

SUMMARY BY CUSTOMER LOCATION

| (Dollars in millions) | Sales Revenue | | | |
|---------------------------------|---------------|---------|--------|----|
| | Third Quarter | | | |
| | 2014 | 2013 | Change | |
| United States and Canada | \$1,131 | \$1,069 | 6 | % |
| Asia Pacific | 631 | 658 | (4) |)% |
| Europe, Middle East, and Africa | 520 | 481 | 8 | % |
| Latin America | 131 | 130 | 1 | % |
| | \$2,413 | \$2,338 | 3 | % |

Sales revenue in United States and Canada increased in third quarter 2014 compared to third quarter 2013 primarily due to higher sales revenue in the SFI segment, particularly in intermediates product lines, and higher sales revenue in the A&P segment, primarily due to higher sales volume in both plasticizers and adhesives resins product lines.

Sales revenue in Asia Pacific decreased in third quarter 2014 compared to third quarter 2013 primarily due to lower sales revenue in the Fibers segment, particularly for acetate tow, and lower sales revenue in the SFI segment, particularly for olefin-based intermediates product lines, partially offset by higher sales revenue in the AM segment, primarily for specialty plastics product lines.

Sales revenue in Europe, Middle East, and Africa increased in third quarter 2014 compared to third quarter 2013 primarily due to higher sales revenue in the Fibers segment, particularly for acetate tow, and higher sales revenue in the A&P segment, particularly for higher sales volume in adhesive resins product lines.

Sales revenue in Latin America increased slightly in third quarter 2014 compared to third quarter 2013 primarily due to higher sales revenue in the SFI and Fibers segments, partially offset by lower sales revenue in the A&P segment.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

| (Dollars in millions) | Sales Revenue | | | Change | |
|---------------------------------|-------------------|---------|----|--------|----|
| | First Nine Months | | | | |
| | 2014 | 2013 | | | |
| United States and Canada | \$3,342 | \$3,271 | 2 | | % |
| Asia Pacific | 1,886 | 1,935 | (3 | |)% |
| Europe, Middle East, and Africa | 1,578 | 1,503 | 5 | | % |
| Latin America | 372 | 376 | (1 | |)% |
| | \$7,178 | \$7,085 | 1 | | % |

Sales revenue in United States and Canada increased in first nine months 2014 compared to first nine months 2013 primarily due to higher sales revenue in the SFI, AFP, and A&P segments, partially offset by lower sales revenue in the AM segment.

Sales revenue in Asia Pacific decreased in first nine months 2014 compared to first nine months 2013 primarily due to lower sales revenue in the SFI segment, particularly for olefin-based intermediates product lines, and lower sales revenue in the Fibers segment, primarily for acetate tow, partially offset by higher sales revenue in the AM segment, primarily in specialty plastics product lines.

Sales revenue in Europe, Middle East, and Africa increased in first nine months 2014 compared to first nine months 2013 primarily due to higher sales revenue in the A&P segment, particularly in adhesives resins product lines, and higher sales revenue in the Fibers segment, primarily for acetate tow, and higher sales revenue in the AFP segment.

Sales revenue in Latin America decreased in first nine months 2014 compared to first nine months 2013 primarily due to lower sales revenue in the A&P, AFP, and SFI segments, partially offset by higher sales revenue in the AM and Fibers segments.

With a substantial portion of sales to customers outside the United States, Eastman is subject to the risks associated with operating in international markets. To mitigate its exchange rate risks, the Company frequently seeks to negotiate payment terms in U.S. dollars or euros. In addition, where it deems such actions advisable, the Company engages in foreign currency hedging transactions and requires letters of credit and prepayment for shipments where its assessment of individual customer and country risks indicates their use is appropriate. For additional information concerning these practices, see Note 10, "Derivatives", to the consolidated financial statements in Part II, Item 8 and Part II, Item 7A "Qualitative and Quantitative Disclosures About Market Risk" of the Company's 2013 Annual Report on Form 10-K and "Forward-Looking Statements and Risk Factors" of this Quarterly Report on Form 10-Q.

LIQUIDITY, CAPITAL RESOURCES, AND OTHER FINANCIAL INFORMATION

Cash and Cash Flows

| (Dollars in millions) | First Nine Months | | |
|--|-------------------|--------|---|
| | 2014 | 2013 | |
| Net cash provided by (used in) | | | |
| Operating activities | \$949 | \$794 | |
| Investing activities | (718 |) (308 |) |
| Financing activities | (251 |) (517 |) |
| Effect of exchange rate changes on cash and cash equivalents | (5 |) 4 | |
| Net change in cash and cash equivalents | (25 |) (27 |) |

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| | | |
|--|-------|-------|
| Cash and cash equivalents at beginning of period | 237 | 249 |
| Cash and cash equivalents at end of period | \$212 | \$222 |

Cash provided by operating activities was \$949 million in first nine months 2014 compared with cash provided by operating activities of \$794 million in first nine months 2013. The increase in cash from operating activities was primarily due to lower tax payments and timing of pension funding.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Cash used in investing activities increased \$410 million in first nine months 2014 compared with first nine months 2013. The increase was primarily due to cash used for the acquisitions of the aviation turbine oil business and Knowlton in first nine months 2014. Cash used for additions to properties and equipment was \$406 million in first nine months 2014 and \$312 million in first nine months 2013.

Cash used in financing activities was \$251 million in first nine months 2014 compared with \$517 million used in first nine months 2013. During first nine months 2014, the Company had net proceeds of \$490 million from the issuance of new debt and repaid \$185 million of commercial paper borrowings. During first nine months 2013, the Company had net proceeds of \$300 million from commercial paper borrowings and \$150 million from its accounts receivable securitization facility (the "A/R Facility"), and repaid \$800 million of borrowings under the Term Loan. Share repurchases totaled \$410 million in first nine months 2014 compared with \$113 million in first nine months 2013. Dividend payments were \$159 million in first nine months 2014 and \$94 million in first nine months 2013. The fourth quarter 2012 dividend of \$45 million was paid in December 2012 rather than January 2013.

In 2014, the Company expects capital expenditures of approximately \$575 million and funding of its U.S. defined benefit pension plans of \$120 million. The priorities for uses of available cash in 2014 are funding growth initiatives and returning cash to stockholders by dividend payments and stock repurchases.

Liquidity and Capital Resources

The Company had access to the sources of liquidity described below.

In October 2014, the Company entered into a \$1.25 billion revolving credit agreement (the "Credit Facility") expiring October 2019. The Credit Facility amends and extends, and has terms substantially similar to, the \$1 billion revolving credit agreement entered into in October 2013 (the "Prior Credit Facility"). Borrowings under the Credit Facility are subject to interest at varying spreads above quoted market rates and a commitment fee is paid on the total unused commitment. At September 30, 2014 and December 31, 2013, the Company had no outstanding borrowings under the Credit Facility.

The Credit Facility provides liquidity support for commercial paper borrowings and general corporate purposes. Accordingly, any outstanding commercial paper borrowings reduce capacity for borrowings available under the Credit Facility. Given the expiration date of the Credit Facility, any commercial paper borrowings supported by the Credit Facility are classified as long-term borrowings because the Company has the ability and intent to refinance such borrowings on a long-term basis. At September 30, 2014 the Company's commercial paper borrowings were \$240 million with a weighted average interest rate of 0.31 percent. At December 31, 2013 the Company's commercial paper borrowings were \$425 million with a weighted average interest rate of 0.35 percent.

In August 2014, the Company amended a \$250 million line of credit under its A/R Facility, extending the maturity to April 2017. The amended A/R Facility has terms substantially similar to the \$250 million accounts receivable securitization agreement previously expiring April 2016. Borrowings under the A/R Facility are subject to interest rates based on a spread over the lender's borrowing costs, and the Company pays a fee to maintain availability of the A/R Facility. At September 30, 2014 and December 31, 2013 the Company had no outstanding borrowings under the A/R Facility. During first quarter 2014, \$125 million of the available amount under the A/R Facility was borrowed and then repaid during second quarter 2014.

The Credit Facility and the A/R Facility contain a number of customary covenants and events of default, including the maintenance of certain financial ratios. The Company was in compliance with all such covenants for all periods presented. Total available borrowings under the Credit Facility and A/R Facility were \$1.01 billion and \$825 million as of September 30, 2014 and December 31, 2013, respectively. The Company would not violate applicable covenants for these periods if the total available amounts of the facilities had been borrowed.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

On October 9, 2014, Eastman entered into a \$1.0 billion five-year Term Loan Agreement (the "Term Loan Agreement") and a \$1.75 billion Senior Bridge Loan Credit Agreement (the "Bridge Loan Agreement"). Eastman intends to use financing from the Term Loan Agreement and, in certain circumstances, the Bridge Loan Agreement, to pay, in part, for the pending acquisition of Taminco and a portion of the fees and expenses related to the acquisition, which may include the repayment of certain outstanding borrowings of Taminco. In addition, Eastman expects to offer new public debt securities prior to or following the completion of the acquisition. The commitments of the lenders under the Bridge Loan Agreement will be reduced on a dollar-for-dollar basis by any proceeds Eastman receives from any offering of debt securities. Each of the Term Loan Agreement and the Bridge Loan Agreement contains certain customary representations, warranties and covenants, including maintenance of certain financial ratios. The Company has been in compliance with all such covenants since October 9, 2014.

In first nine months 2014, the Company made \$47 million in contributions to its U.S. defined benefit pension plans. In 2014, the Company expects U.S. defined benefit pension plan funding of \$120 million, of which approximately \$47 million is the minimum required cash contribution under the Employee Retirement Income Security Act of 1974, as amended, and the Internal Revenue Code of 1986, as amended. Excess contributions are periodically made by management in order to keep the plans' funded status above 80 percent under the funding provisions of the Pension Protection Act to avoid partial benefit restrictions on accelerated forms of payment. The Company's U.S. defined benefit pension plans are not currently under any benefit restrictions.

The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. An analysis of trends including the aging of accounts receivable and days sales outstanding is performed on a regular basis in order to ensure appropriate adjustments are made to the allowance for doubtful accounts in a timely manner. No significant variances were identified in the trend analysis performed for third quarter 2014 compared to third quarter 2013. The Company believes, based on historical results and its regular analysis, the likelihood of write-offs having a material impact on financial results is remote.

Cash flows from operations, cash and cash equivalents, and the other sources of liquidity described above are expected to be available and sufficient to meet foreseeable cash requirements. However, the Company's cash flows from operations can be affected by numerous factors including risks associated with global operations, raw material availability and cost, demand for and pricing of Eastman's products, capacity utilization, and other factors described under "Forward-Looking Statements and Risk Factors" below. Eastman management believes maintaining a financial profile consistent with an investment grade credit rating is important to its long-term strategic and financial flexibility.

Capital Expenditures

Capital expenditures were \$406 million and \$312 million in first nine months 2014 and 2013, respectively. The expenditures in first nine months 2014 were primarily for improvements to plants, purchases of equipment, and organic growth initiatives particularly in the SFI and AM segments. The expenditures in first nine months 2013 were primarily for improvements to plants, purchases of equipment, and organic growth initiatives particularly in the SFI and AM segments. The Company expects that 2014 capital spending will be approximately \$575 million, including capital investment that will modernize and expand the Kingsport, Tennessee site, and a Therminol[®] heat transfer fluid capacity expansion in Newport, Wales.

Environmental Matters

Certain Eastman manufacturing sites generate hazardous and nonhazardous wastes, the treatment, storage, transportation, and disposal of which are regulated by various governmental agencies. In connection with the cleanup of various hazardous waste sites, the Company, along with many other entities, has been designated a potentially responsible party ("PRP"), by the U.S. Environmental Protection Agency under the Comprehensive Environmental Response, Compensation and Liability Act, which potentially subjects PRPs to joint and several liability for such cleanup costs. In addition, the Company will be required to incur costs for environmental remediation and closure and postclosure under the federal Resource Conservation and Recovery Act. Reserves for environmental contingencies have been established in accordance with Eastman's policies described in Note 1, "Significant Accounting Policies", to the consolidated financial statements in Part II, Item 8 of the Company's 2013 Annual Report on Form 10-K. The Company's total reserve for environmental contingencies was \$350 million and \$368 million at September 30, 2014 and December 31, 2013, respectively. At September 30, 2014 and December 31, 2013, this reserve included \$10 million and \$9 million, respectively, related to sites previously closed and impaired by Eastman and sites that have been divested by Eastman but for which the Company retains the environmental liability related to these sites.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

Estimated future environmental expenditures for remediation costs ranged from the minimum or best estimate of \$329 million to the maximum of \$568 million and from the minimum or best estimate of \$341 million to the maximum of \$581 million at September 30, 2014 and December 31, 2013, respectively. The maximum estimated future costs are considered to be reasonably possible and are inclusive of the amounts accrued at both September 30, 2014 and December 31, 2013. Although the resolution of uncertainties related to these environmental matters may have a material adverse effect on the Company's consolidated results of operations in the period recognized, because of the availability of legal defenses, the Company's preliminary assessment of actions that may be required, and if applicable, the expected sharing of costs, management does not believe that the Company's liability for these environmental matters, individually or in the aggregate, will be material to the Company's consolidated financial position or cash flows.

The best estimate accrued to date over the facilities' estimated useful lives for asset retirement obligation costs was \$21 million and \$27 million at September 30, 2014 and December 31, 2013, respectively.

Reserves for environmental remediation that management believes to be probable and estimable are recorded as current and long-term liabilities in the Unaudited Consolidated Statements of Financial Position. These reserves include liabilities expected to be paid out within 30 years. Changes in the reserves for environmental remediation liabilities during first nine months 2014 including net charges taken, which are included in cost of goods sold, and cash reductions are summarized below:

| (Dollars in millions) | Environmental Remediation Liabilities |
|-------------------------------|--|
| Balance at December 31, 2013 | \$341 |
| Net charges taken | 7 |
| Cash reductions | (19) |
| Balance at September 30, 2014 | \$329 |

Other Commitments

At September 30, 2014, the Company's obligations under notes and debentures and credit facilities totaled \$4.6 billion to be paid over a period of approximately 30 years. See Note 6, "Borrowings", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

The Company had various purchase obligations at September 30, 2014 totaling \$2.0 billion over a period of approximately 30 years for materials, supplies, and energy incident to the ordinary conduct of business. The Company also had various lease commitments for property and equipment under cancelable, noncancelable, and month-to-month operating leases totaling approximately \$254 million over a period of approximately 45 years. Of the total lease commitments, approximately 55 percent relate to real property, including office space, storage facilities, and land; approximately 35 percent relate to railcars; and approximately 10 percent relate to machinery and equipment, including computer and communications equipment and production equipment.

In addition, the Company had other liabilities at September 30, 2014, totaling \$1.8 billion related primarily to pension, retiree medical, other postretirement obligations, and environmental reserves.

As of September 30, 2014, there have been no material changes to the Company's commitments at December 31, 2013. See Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of the Company's 2013 Annual Report on Form 10-K.

Off Balance Sheet and Other Financing Arrangements

If certain operating leases are terminated by the Company, it has guaranteed a portion of the residual value loss, if any, incurred by the lessors in disposing of the related assets. For information on the Company's residual value guarantees, see Note 9, "Commitments", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Guarantees and claims also arise during the ordinary course of business from relationships with joint venture partners, suppliers, customers, and other parties when the Company undertakes an obligation to guarantee the performance of others, if specified triggering events occur. Non-performance under a contract could trigger an obligation of the Company. The Company's current other guarantees include guarantees relating primarily to intellectual property, environmental matters, and other indemnifications and have arisen through the normal course of business. The ultimate effect on future financial results is not subject to reasonable estimation because considerable uncertainty exists as to the final outcome of these claims, if they were to occur. These other guarantees have terms between 1 and 20 years with maximum potential future payments of \$32 million in the aggregate, with none of these guarantees being individually significant to the Company's operating results, financial position, or liquidity. The Company's current expectation is that future payment or performance related to non-performance under other guarantees is considered remote.

Treasury Stock

In February 2011, the Company's Board of Directors authorized repurchase of up to \$300 million of the Company's outstanding common stock. The Company completed the \$300 million of repurchases in August 2013, acquiring a total of 6,141,999 shares.

In May 2013, the Company's Board of Directors authorized repurchase of up to \$300 million of the Company's outstanding common stock. The Company completed the \$300 million of repurchases in March 2014, acquiring a total of 3,840,949 shares.

In February 2014, the Company's Board of Directors authorized repurchase of up to an additional \$1 billion of the Company's outstanding common stock at such times, in such amounts, and on such terms, as determined to be in the best interests of the Company. As of September 30, 2014, a total of 2,933,029 shares have been repurchased under this authorization for a total amount of \$250 million.

During first nine months 2014, the Company repurchased 4,945,452 shares of common stock for a cost of approximately \$410 million.

Dividends

The Company declared cash dividends of \$0.35 and \$0.30 per share in third quarter 2014 and 2013, respectively, and \$1.05 and \$0.90 per share in first nine months 2014 and 2013, respectively.

RECENTLY ISSUED ACCOUNTING STANDARDS

For information regarding the impact of recently issued accounting standards, see Note 18 "Recently Issued Accounting Standards", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

2014 OUTLOOK

Eastman is focused on achieving consistent earnings growth through a market-driven approach that takes advantage of the Company's existing technology platforms, global marketing and manufacturing presence, leading positions in end markets, and vertically integrated manufacturing streams. This focus is supported by the Company's geographic and

end-market diversity as it serves global markets, including emerging economies with above average growth rates, and offers both original equipment manufacturing and after-market products in a variety of end markets, such as transportation, building and construction, and consumables.

The Company expects its fourth quarter 2014 revenue growth will approximate global GDP growth.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Company expects that market prices for commodity products and raw material and energy costs will continue to be volatile, and the Company will continue to use pricing and hedging strategies to mitigate this volatility.

For 2014, the Company also expects:

- operating results to benefit from capacity expansions and improved product mix;
- cash generated by operating activities of approximately \$1.4 billion;
- capital spending to be approximately \$575 million;
- to fund growth initiatives, dividend payments, and stock repurchases; and
- its full year tax rate on reported earnings before income tax to be approximately 28 percent, excluding non-core or non-recurring items.

Based on the foregoing expectations, the strength of the Company's differentiated portfolio of businesses, and expected costs of a planned maintenance shutdown of an olefins cracking unit at the Longview, Texas site in fourth quarter, the Company expects full year 2014 earnings per share to approach \$7.00 per share. Non-core or non-recurring costs, charges, losses, or gains are excluded from the earnings per share projection.

See "Forward-Looking Statements and Risk Factors" below.

FORWARD-LOOKING STATEMENTS AND RISK FACTORS

Certain statements made in this Quarterly Report are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act, Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities and Exchange Act of 1934, as amended. Forward-looking statements are all statements, other than statements of historical fact, that may be made by us from time to time. In some cases, you can identify forward-looking statements by terminology such as "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "will," "would," and similar expressions or expressions of the negative of these terms. Forward-looking statements may relate to, among other things, such matters as planned and expected capacity increases and utilization; anticipated capital spending; expected depreciation and amortization; environmental matters; pending and future legal proceedings; exposure to, and effects of hedging of, raw material and energy costs, foreign currencies and interest rates; global and regional economic, political, and business conditions; competition; growth opportunities; supply and demand, volume, price, cost, margin and sales; earnings, cash flow, dividends and other expected financial results and conditions; expectations, strategies, and plans for individual assets and products, businesses, and segments as well as for the whole of Eastman; cash requirements and uses of available cash; financing plans and activities; pension expenses and funding; credit ratings; anticipated and other future restructuring, acquisition, divestiture, and consolidation activities; cost reduction and control efforts and targets; the timing and costs of, and benefits from, the integration of, and expected business and financial performance of, acquired businesses; strategic initiatives and development, production, commercialization and acceptance of new products, services and technologies and related costs; asset, business and product portfolio changes; and expected tax rates and net interest costs.

Forward-looking statements are based upon certain underlying assumptions as of the date such statements were made. Such assumptions are based upon internal estimates and other analyses of current market conditions and trends, management expectations, plans, and strategies, economic conditions, and other factors. Forward-looking statements and the assumptions underlying them are necessarily subject to risks and uncertainties inherent in projecting future conditions and results. Actual results could differ materially from expectations expressed in the forward-looking

statements if one or more of the underlying assumptions and expectations proves to be inaccurate or is unrealized. In addition to the factors described elsewhere in this Quarterly Report, the following are the most significant known factors, risks, and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

The Company cautions you not to place undue reliance on forward-looking statements, which speak only as of the date of this Quarterly Report. Additional factors not presently known to the Company, or that the Company does not currently believe to be material, may also cause actual results to differ materially from expectations. Except as may be required by law, the Company undertakes no obligation to update or alter these forward-looking statements, whether as a result of new information, future events, or otherwise.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Uncertain conditions in the global economy and the financial markets could negatively impact the Company.

Uncertain conditions in the global economy and global capital markets may adversely affect the Company's results of operations, financial condition, and cash flows. The Company's business and operating results were affected by the impact of the most recent global recession, including the credit market crisis, declining consumer and business confidence, fluctuating commodity prices, volatile exchange rates, and other challenges that affected the global economy. If the global economy or financial markets again deteriorate or experience significant new disruptions, the Company's results of operations, financial condition, and cash flows could be materially adversely affected; in addition the Company's ability to access the credit and capital markets under attractive rates and terms could be constrained, which may negatively impact the Company's liquidity or ability to pursue certain growth initiatives.

Volatility in costs for strategic raw material and energy commodities or disruption in the supply of these commodities could adversely affect our financial results.

The Company is reliant on certain strategic raw material and energy commodities for its operations and utilizes risk management tools, including hedging, as appropriate, to mitigate short-term market fluctuations in raw material and energy costs. These risk mitigation measures cannot eliminate all exposure to market fluctuations. In addition, natural disasters, plant interruptions, changes in laws or regulations, war or other outbreak of hostilities or terrorism, and breakdown or degradation of transportation infrastructure used for delivery of strategic raw material and energy commodities, could adversely impact both the cost and availability of these commodities.

The Company's business is subject to operating risks common to chemical manufacturing businesses, any of which could disrupt manufacturing operations or related infrastructure and adversely affect results of operations.

As a global specialty chemicals manufacturing company, our business is subject to operating risks common to chemical manufacturing, storage, handling, and transportation. Significant limitation on the Company's ability to manufacture products due to disruption of manufacturing operations or related infrastructure could have a material adverse effect on the Company's sales revenue, costs, results of operations, and financial condition. Disruptions could occur due to internal factors such as computer or equipment malfunction (accidental or intentional), operator error, or process failures; or external factors such as computer or equipment malfunction at third-party service providers, natural disasters, pandemic illness, changes in laws or regulations, war or other outbreak of hostilities or terrorism, cyber attacks, or breakdown or degradation of transportation infrastructure used for delivery of supplies to the Company or for delivery of products to customers. The Company has in the past experienced cyber attacks and breaches of its computer information systems, and although none of these has had a material adverse effect on the Company's operations, no assurances can be provided that any future disruptions due to these, or other, circumstances will not have a material effect on operations. Such disruptions could result in an unplanned event that could be significant in scale and could negatively impact operations, neighbors, and the environment, and could have a negative impact on the Company's results of operations.

Loss or financial weakness of any of the Company's largest customers could adversely affect our financial results.

Although the Company has an extensive customer base; loss of, or material financial weakness of, certain of our largest customers could adversely affect the Company's financial condition and results of operations until such business is replaced. No assurances can be made that the Company would be able to regain or replace any lost customers.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Growth initiatives may not achieve desired business or financial objectives and may require a significant use of resources in excess of those estimated or budgeted for such initiatives.

The Company continues to identify and pursue growth opportunities through both internal (or "organic") development and acquisitions and joint ventures to diversify and extend the portfolio of our businesses. These growth opportunities include development and commercialization or licensing of innovative new products and technologies and related employee leadership, expertise, and skill development and retention, expansion into new markets and geographic regions, and alliances, ventures, and acquisitions that complement and extend the Company's portfolio of businesses and capabilities. There can be no assurance that such innovation, development and commercialization or licensing efforts, investments, or acquisitions and alliances (including integration of acquired businesses) will result in financially successful commercialization of products, or acceptance by existing or new customers, or successful entry into new markets or otherwise achieve their underlying strategic business objectives or that they will be beneficial to the Company's results of operations. There also can be no assurance regarding the timing of completion of proposed acquisitions or licensing, expected benefits of proposed acquisitions or licensing, completion of integration plans, and synergies therefrom. There also can be no assurance that capital projects for growth efforts can be completed within the time or at the costs projected due, among other things, to demand for and availability of construction materials and labor and obtaining regulatory approvals and operating permits and reaching agreement on terms of key agreements and arrangements with potential suppliers and customers. Any such delays or cost overruns or the inability to obtain such approvals or to reach such agreements on acceptable terms could negatively affect the returns from any proposed or current investments and projects.

Significant acquisitions expose the Company to risks and uncertainties, the occurrence of any of which could materially adversely affect the Company's business, financial condition, and results of operations.

While acquisitions have been and continue to be a part of the Company's growth strategy, acquisition of large companies (such as the acquisition of Solutia and the pending acquisition of Taminco) subjects the Company to a number of risks and uncertainties, the occurrence of any of which could have a material adverse effect on Eastman. These include, but are not limited to the possibility that the financial performance of the acquired business may be significantly worse than expected; that significant additional indebtedness may constrain the Company's ability to access the credit and capital markets at attractive interest rates and favorable terms, which may negatively impact the Company's liquidity or ability to pursue certain growth initiatives; that the Company may not be able to achieve the cost, revenue, tax, or other "synergies" expected from any acquisition, or that there may be delays in achieving any such synergies; and that the Company may be required to expend significant additional resources in order to integrate any acquired business into Eastman or that the integration efforts will not achieve the expected benefits.

Legislative or regulatory actions could increase the Company's future compliance costs.

The Company and its facilities and businesses are subject to complex, health, safety and environmental laws and regulations, which require and will continue to require significant expenditures to remain in compliance with such laws and regulations. The Company's accruals for such costs and associated liabilities are subject to changes in estimates on which the accruals are based. For example, any amount accrued for environmental matters reflects the Company's assumptions about remediation requirements at the contaminated site, the nature of the remedy, the outcome of discussions with regulatory agencies and other potentially responsible parties at multi-party sites, and the number and financial viability of other potentially responsible parties. Changes in the estimates on which the accruals are based, unanticipated government enforcement action, or changes in health, safety, environmental, chemical control regulations, and testing requirements could result in higher costs. Specifically, pending and proposed U.S. Federal

legislation and regulation increase the likelihood that the Company's manufacturing sites will in the future be impacted by regulation of greenhouse gas emissions and energy policy, which legislation and regulation, if enacted, may result in capital expenditures, increases in costs for raw materials and energy, limitations on raw material and energy source and supply choices, and other direct compliance costs.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL
CONDITION AND RESULTS OF OPERATIONS

In addition to the foregoing most significant known risk factors to the Company, there may be other factors, not currently known to the Company, which could, in the future, materially adversely affect the Company, its business, financial condition, or results of operations. The foregoing discussion of the most significant risk factors to the Company does not necessarily present them in order of importance. This disclosure, including that under "Outlook" and other forward-looking statements and related disclosures made by the Company in this Quarterly Report and elsewhere from time to time, represents management's best judgment as of the date the information is given. The Company does not undertake responsibility for updating any of such information, whether as a result of new information, future events, or otherwise, except as required by law. Investors are advised, however, to consult any further public Company disclosures (such as in filings with the Securities and Exchange Commission or in Company press releases) on related subjects.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the potential negative impact of adverse changes in prices or rates on a firm's net income. Eastman Chemical Company ("Eastman" or the "Company") has exposure to various market risks from changes in the prices of various commodities, interest rates, and foreign currency exchange rates. In an effort to manage these risks, the Company enters into derivative contracts which are governed by policies, procedures, and internal processes set forth by its Board.

The Company determines its exposures to market risk by utilizing sensitivity analyses, which measure the potential losses in fair value resulting from one or more selected hypothetical changes in interest rates, foreign currency exchange rates, or commodity prices. For more information regarding exposures, refer to Part II, Item 7A of the Company's 2013 Annual Report on Form 10-K.

For purposes of calculating the market risks associated with the fair value of interest-rate-sensitive instruments, the Company uses a one hundred basis point shift in interest rates. At September 30, 2014 and December 31, 2013, the market risk associated with the fair value of interest-rate-sensitive instruments, assuming a one hundred basis point change in interest rates was approximately \$352 million and \$274 million, respectively, on long-term borrowings with the increase primarily attributed to the second quarter 2014 issuance of new 4.65% bonds maturing 2044. In addition, the market risk associated with interest rate swaps hedging the interest rate risk on the 3.6% bonds maturing 2022 and interest rate swaps for the future issuance of debt was \$28 million at September 30, 2014. There were no interest rate swaps at December 31, 2013.

At September 30, 2014, the market risk associated with certain cash flows denominated in certain foreign currencies assuming a 10 percent adverse move in the U.S. dollar relative to these foreign currencies was approximately \$116 million, with an additional \$12 million exposure for each additional one percentage point adverse change in those foreign currency rates. At December 31, 2013, the market risk associated with certain cash flows denominated in certain foreign currencies assuming a 10 percent adverse move in the U.S. dollar relative to these foreign currencies was approximately \$137 million, with an additional \$14 million exposure for each additional one percentage point adverse change in those foreign currency rates. Since the Company utilizes currency-sensitive derivative instruments for hedging anticipated foreign currency transactions, a loss in fair value from those instruments is generally offset by an increase in the value of the underlying anticipated transactions.

At September 30, 2014, the market risk associated with derivative contracts for feedstocks and natural gas, assuming an instantaneous parallel shift in the underlying commodity price of 10 percent, was \$84 million with an additional \$9 million exposure for each one percentage point move in closing price thereafter. At December 31, 2013, the market risk associated with these derivative contracts, assuming an instantaneous parallel shift in the underlying commodity price of 10 percent, was \$30 million, with less than an additional \$3 million exposure for each one percentage point move in closing price thereafter. The increase in market risk in September 2014 compared to December 2013 was due to a significantly larger commodity derivative portfolio at September 30, 2013.

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

The Company maintains a set of disclosure controls and procedures designed to ensure that information required to be disclosed by the Company in reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in Securities and Exchange Commission rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to provide reasonable assurance that information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is accumulated and communicated to the Company's management,

including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. An evaluation was carried out under the supervision and with the participation of the Company's management, including the Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the CEO and CFO have concluded that as of September 30, 2014, the Company's disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed was accumulated and communicated to management as appropriate to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There has been no change in the Company's internal control over financial reporting that occurred during the third quarter of 2014 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

General

From time to time, Eastman Chemical Company ("Eastman" or the "Company") and its operations are parties to, or targets of, lawsuits, claims, investigations and proceedings, including product liability, personal injury, asbestos, patent and intellectual property, commercial, contract, environmental, antitrust, health and safety, and employment matters, which are being handled and defended in the ordinary course of business. While the Company is unable to predict the outcome of these matters, it does not believe, based upon currently available facts, that the ultimate resolution of any such pending matters (including those described below) will have a material adverse effect on its overall financial condition, results of operations, or cash flows.

Solutia Legacy Torts Claims Litigation

Pursuant to an Amended and Restated Settlement Agreement effective February 28, 2008 between Solutia Inc. ("Solutia") and Monsanto Company ("Monsanto") in connection with Solutia's emergence from Chapter 11 bankruptcy proceedings (the "Monsanto Settlement Agreement"), Monsanto is responsible to defend and indemnify Solutia against any Legacy Tort Claims (as defined in the Monsanto Settlement Agreement) and Solutia agreed to retain responsibility for certain tort claims, if any, that may arise from Solutia's conduct after its spinoff from Pharmacia Corporation ("Pharmacia") (f/k/a Monsanto), which occurred on September 1, 1997. Solutia, which became a wholly owned subsidiary of Eastman on July 2, 2012 upon the Company's acquisition of Solutia, has been named as a defendant in several such proceedings, and has submitted the matters to Monsanto as Legacy Tort Claims. To the extent these matters are not within the meaning of Legacy Tort Claims, Solutia could potentially be liable thereunder. In connection with the completion of its acquisition of Solutia, Eastman guaranteed the obligations of Solutia and Eastman was added as an indemnified party under the Monsanto Settlement Agreement.

ITEM 1A. RISK FACTORS

For identification and discussion of the most significant risks applicable to the Company and its business, see "Forward-Looking Statements and Risk Factors" in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part I, Item 2 of this Quarterly Report on Form 10-Q.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

(c) Purchases of Equity Securities by the Issuer

| Period | Total Number of Shares Purchased (1) | Average Price Paid Per Share (2) | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (3) | Approximate Dollar Value (in millions) that May Yet Be Purchased Under the Plans or Programs (3) |
|------------------------|---|-------------------------------------|---|---|
| July 1 - 31, 2014 | 137,856 | \$87.09 | 137,856 | \$788 |
| August 1 - 31, 2014 | 481,040 | \$79.27 | 481,040 | \$750 |
| September 1 - 30, 2014 | — | \$— | — | \$750 |
| Total | 618,896 | \$81.01 | 618,896 | |

- (1) All shares were repurchased under a Company announced repurchase plan.
- (2) Average price paid per share reflects the weighted average purchase price paid for shares.
In February 2014, the Board of Directors authorized repurchase of up to an additional \$1 billion of the Company's outstanding common stock. As of September 30, 2014, a total of 2,933,029 shares have been repurchased under
- (3) this authorization for a total amount of \$250 million. During first nine months 2014, the Company repurchased 4,945,452 shares of common stock for a cost of approximately \$410 million. For additional information, see Note 12, "Stockholders' Equity", to the Company's unaudited consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q.

ITEM 6. EXHIBITS

Exhibits filed as part of this report are listed in the Exhibit Index appearing on page 59.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Eastman Chemical Company

Date: November 4, 2014

By: /s/ Curtis E. Espeland
Curtis E. Espeland
Executive Vice President and Chief Financial Officer

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EXHIBIT INDEX

| Exhibit Number | Description | Sequential Page Number |
|----------------|---|------------------------|
| 2.01 | Agreement and Plan of Merger, dated September 11, 2014 , by and among Eastman Chemical Company, Stella Merger Corp., and Taminco Corporation (incorporated herein by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K dated September 11, 2014) | |
| 3.01 | Amended and Restated Certificate of Incorporation of Eastman Chemical Company (incorporated herein by reference to Exhibit 3.01 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012) | |
| 3.02 | Amended and Restated Bylaws of Eastman Chemical Company (incorporated herein by reference to Exhibit 3.02 to the Company's Annual Report on Form 10-K for the year ended December 31, 2013) | |
| 4.01 | Form of Eastman Chemical Company common stock certificate as amended February 1, 2001 (incorporated herein by reference to Exhibit 4.01 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2001) | |
| 4.02 | Indenture, dated as of January 10, 1994, between Eastman Chemical Company and The Bank of New York, as Trustee (the "Indenture") (incorporated herein by reference to Exhibit 4(a) to the Company's Current Report on Form 8-K dated January 10, 1994) | |
| 4.03 | Indenture, dated as of June 5, 2012, between Eastman Chemical Company and Wells Fargo Bank, as Trustee (incorporated herein by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K dated June 5, 2012) | |
| 4.04 | Form of 7 1/4% Debentures due January 15, 2024 (incorporated herein by reference to Exhibit 4(d) to the Company's Current Report on Form 8-K dated January 10, 1994) | |
| 4.05 | Officers' Certificate pursuant to Sections 201 and 301 of the Indenture related to 7 5/8% Debentures due 2024 (incorporated herein by reference to Exhibit 4(a) to the Company's Current Report on Form 8-K dated June 8, 1994) | |
| 4.06 | Form of 7 5/8% Debentures due June 15, 2024 (incorporated herein by reference to Exhibit 4(b) to the Company's Current Report on Form 8-K dated June 8, 1994) | |
| 4.07 | Form of 7.60% Debentures due February 1, 2027 (incorporated herein by reference to Exhibit 4.08 to the Company's Annual Report on Form 10-K for the year ended December 31, 1996) | |
| 4.08 | Officer's Certificate pursuant to Sections 201 and 301 of the Indenture related to 7.60% Debentures due February 1, 2027 (incorporated herein by reference to Exhibit 4.09 to the Company's Annual Report on Form 10-K for the year ended December 31, 2006) | |

4.09 Form of 5.500% Notes due 2019 (incorporated herein by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K dated November 2, 2009)

4.10 Form of 6.30% Notes due 2018 (incorporated herein by reference to Exhibit 4.14 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2003)

4.11 Form of 3% Note due 2015 (incorporated herein by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K dated December 10, 2010)

4.12 Form of 4.5% Note due 2021 (incorporated herein by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K dated December 10, 2010)

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EXHIBIT INDEX

| Exhibit Number | Description | Sequential Page Number |
|----------------|---|------------------------|
| 4.13 | Form of 2.4% Note due 2017 (incorporated herein by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K dated June 5, 2012) | |
| 4.14 | Form of 3.6% Note due 2022 (incorporated herein by reference to Exhibit 4.3 to the Company's Current Report on Form 8-K dated June 5, 2012) | |
| 4.15 | Form of 4.8% Note due 2042 (incorporated herein by reference to Exhibit 4.4 to the Company's Current Report on Form 8-K dated June 5, 2012) | |
| 4.16 | Form of 4.65% Note due 2044 (incorporated herein by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K dated May 15, 2014) | |
| 10.01 | Amendment to \$250,000,000 Accounts Receivable Securitization agreement dated July 9, 2008 (amended February 18, 2009, July 8, 2009, July 7, 2010, January 31, 2011, July 6, 2011, April 30, 2012, August 1, 2013, and August 29, 2014), between the Company and The Bank of Tokyo-Mitsubishi UFJ, Ltd., as agent. (incorporated herein by reference to Exhibit 4.09 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2009, Exhibit 4.10 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010, Exhibit 4.10 to the Company's Annual Report on Form 10-K for the year ended December 31, 2010, Exhibit 4.10 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2011, Exhibit 10.01 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012, and Exhibit 10.01 to the Company's Quarterly Report on Form 10-Q/A for the quarter ended June 30, 2013) | 62 |
| 10.02 | Five-Year Senior Term Loan Credit Agreement, dated as of October 9, 2014, by and among Eastman Chemical Company, the initial lenders named therein, Citibank, N. A., as administrative agent, Citigroup Global Markets Inc., J.P. Morgan Securities LLC, and Merrill Lynch, Pierce, Fenner & Smith Incorporated, as joint lead arrangers, Bank of America, N.A., as documentation agent, and JPMorgan Chase Bank, N.A., as syndication agent (incorporated herein by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K dated October 9, 2014) | |
| 10.03 | Senior Bridge Term Loan Credit Agreement, dated as of October 9, 2014, by and among Eastman Chemical Company, the initial lenders named therein, Citibank, N. A., as administrative agent, Citigroup Global Markets Inc., as sole lead arranger, Bank of America, N.A., as documentation agent, and JPMorgan Chase Bank, N.A., as syndication agent (incorporated herein by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K dated October 9, 2014) | |
| 10.04 | Amendment to Amended and Restated Five-Year Credit Agreement, dated as of October 31, 2013, (amended December 20, 2013 and October 9, 2014), among Eastman Chemical Company, the initial lenders named therein, and Citibank N.A., as | |

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administrative agent, Citigroup Global Markets Inc. and J.P. Morgan Securities LLC, as joint lead arrangers (incorporated herein by reference to Exhibit 10.01 to the Company's Current Report on Form 8-K dated October 31, 2013, Exhibit 10.30 to the Company's Annual Report on Form 10-K for the year ended December 31, 2013, and Exhibit 10.3 to the Company's Current Report on Form 8-K dated October 9, 2014)

| | | |
|-------|--|----|
| 12.01 | Statement re: Computation of Ratios of Earnings to Fixed Charges | 67 |
| 31.01 | Rule 13a – 14(a) Certification by Mark J. Costa, Chief Executive Officer, for the quarter ended September 30, 2014 | 68 |
| 31.02 | Rule 13a – 14(a) Certification by Curtis E. Espeland, Executive Vice President and Chief Financial Officer, for the quarter ended September 30, 2014 | 69 |
| 32.01 | Section 1350 Certification by Mark J. Costa, Chief Executive Officer, for the quarter ended September 30, 2014 | 70 |

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EXHIBIT INDEX

| Exhibit Number | Description | Sequential Page Number |
|-------------------|--|------------------------------|
| 32.02 | Section 1350 Certification by Curtis E. Espeland, Executive Vice President and Chief Financial Officer, for the quarter ended September 30, 2014 | 71 |
| 101.INS | XBRL Instance Document | |
| 101.SCH | XBRL Taxonomy Extension Schema Document | |
| 101.CAL | XBRL Taxonomy Calculation Linkbase Document | |
| 101.DEF | XBRL Definition Linkbase Document | |
| 101.LAB | XBRL Taxonomy Label Linkbase Document | |
| 101.PRE | XBRL Presentation Linkbase Document | |