

VORNADO REALTY TRUST  
Form 10-Q  
November 03, 2011

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark one)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period **September 30, 2011**  
ended:

**Or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from:** \_\_\_\_\_ **to** \_\_\_\_\_

**Commission File Number:** **001-11954**

**VORNADO REALTY TRUST**

(Exact name of registrant as specified in its charter)

**Maryland**

**22-1657560**

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(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

**888 Seventh Avenue, New York, New York**  
(Address of principal executive offices)

**10019**  
(Zip Code)

**(212) 894-7000**

(Registrant's telephone number, including area code)

**N/A**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Accelerated Filer

Non-Accelerated Filer (Do not check if smaller reporting company)

Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of September 30, 2011, 184,496,038 of the registrant's common shares of beneficial interest are outstanding.



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**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements**

**VORNADO REALTY TRUST  
CONSOLIDATED BALANCE SHEETS  
(UNAUDITED)**

| (Amounts in thousands, except share and per share amounts)                                       | <b>September 30,<br/>2011</b> | <b>December 31,<br/>2010</b> |
|--|-------------------------------|------------------------------|
| <b>ASSETS</b>  |                               |                              |
| Real estate, at cost:  |                               |                              |
| Land   | \$ 4,524,930                  | \$ 4,535,042                 |
| Buildings and improvements   | 12,573,880                    | 12,510,244                   |
| Development costs and construction in progress   | 225,098                       | 217,505                      |
| Leasehold improvements and equipment   | 127,294                       | 124,910                      |
| Total  | 17,451,202                    | 17,387,701                   |
| Less accumulated depreciation and amortization   | (2,975,075)                   | (2,715,046)                  |
| Real estate, net   | 14,476,127                    | 14,672,655                   |
| Cash and cash equivalents  | 585,183                       | 690,789                      |
| Restricted cash  | 124,984                       | 200,822                      |
| Marketable securities  | 631,361                       | 766,116                      |
| Accounts receivable, net of allowance for doubtful accounts of \$76,935 and \$62,979             | 145,854                       | 157,146                      |
| Investments in partially owned entities  | 1,157,326                     | 927,672                      |
| Investment in Toys "R" Us  | 546,258                       | 447,334                      |
| Real Estate Fund investments   | 261,417                       | 144,423                      |
| Mezzanine loans receivable, net  | 156,365                       | 202,412                      |
| Receivable arising from the straight-lining of rents, net of allowance of \$8,973 and \$7,316    | 724,483                       | 695,486                      |
| Deferred leasing and financing costs, net of accumulated amortization of \$236,859 and \$219,965 | 360,056                       | 354,864                      |
| Identified intangible assets, net of accumulated amortization of \$356,118 and \$335,113         | 334,878                       | 346,157                      |
| Assets related to discontinued operations  | 253,352                       | 519,285                      |
| Due from officers  | 13,185                        | 13,187                       |
| Other assets   | 417,399                       | 379,123                      |
|  | <b>\$ 20,188,228</b>          | <b>\$ 20,517,471</b>         |
| <b>LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY</b>                               |                               |                              |
| Notes and mortgages payable  | \$ 8,462,191                  | \$ 8,255,101                 |
| Senior unsecured notes   | 959,421                       | 1,082,928                    |
| Exchangeable senior debentures   | 496,139                       | 491,000                      |
| Convertible senior debentures  | 188,799                       | 186,413                      |
| Revolving credit facility debt   | 300,000                       | 874,000                      |
| Accounts payable and accrued expenses  | 469,024                       | 438,479                      |
| Deferred credit  | 532,221                       | 575,836                      |

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|   |               |               |
|---|---------------|---------------|
| Deferred compensation plan  | 94,623        | 91,549        |
| Deferred tax liabilities  | 13,814        | 13,278        |
| Liabilities related to discontinued operations  | 8,954         | 267,652       |
| Other liabilities   | 139,353       | 82,856        |
| Total liabilities   | 11,664,539    | 12,359,092    |
| Commitments and contingencies   |               |               |
| Redeemable noncontrolling interests:  |               |               |
| Class A units - 12,526,395 and 12,804,202 units outstanding   | 934,720       | 1,066,974     |
| Series D cumulative redeemable preferred units - 9,000,001 and 10,400,001 units outstanding   | 226,000       | 261,000       |
| Total redeemable noncontrolling interests   | 1,160,720     | 1,327,974     |
| Vornado shareholders' equity:   |               |               |
| Preferred shares of beneficial interest: no par value per share; authorized 110,000,000 shares; issued and outstanding 42,186,709 and 32,340,009 shares   | 1,021,855     | 783,088       |
| Common shares of beneficial interest: \$.04 par value per share; authorized 250,000,000 shares; issued and outstanding 184,496,038 and 183,661,875 shares | 7,350         | 7,317         |
| Additional capital  | 7,112,004     | 6,932,728     |
| Earnings less than distributions  | (1,330,405)   | (1,480,876)   |
| Accumulated other comprehensive (loss) income   | (59,019)      | 73,453        |
| Total Vornado shareholders' equity  | 6,751,785     | 6,315,710     |
| Noncontrolling interests in consolidated subsidiaries   | 611,184       | 514,695       |
| Total equity  | 7,362,969     | 6,830,405     |
|   | \$ 20,188,228 | \$ 20,517,471 |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**(UNAUDITED)**

|  | <b>For the Three</b>              |             | <b>For the Nine</b>               |             |
|--|-----------------------------------|-------------|-----------------------------------|-------------|
|  | <b>Months Ended September 30,</b> |             | <b>Months Ended September 30,</b> |             |
| (Amounts in thousands, except per share amounts)   | <b>2011</b>                       | <b>2010</b> | <b>2011</b>                       | <b>2010</b> |
| <b>REVENUES:</b>   |                                   |             |                                   |             |
| Property rentals   | \$ 561,149                        | \$ 559,518  | \$1,688,551                       | \$1,661,967 |
| Tenant expense reimbursements  | 94,053                            | 95,341      | 264,857                           | 271,040     |
| Cleveland Medical Mart development project   | 35,135                            | -           | 108,203                           | -           |
| Fee and other income   | 37,006                            | 32,266      | 112,239                           | 104,838     |
| Total revenues   | 727,343                           | 687,125     | 2,173,850                         | 2,037,845   |
| <b>EXPENSES:</b>   |                                   |             |                                   |             |
| Operating  | 285,659                           | 275,077     | 841,266                           | 802,927     |
| Depreciation and amortization  | 134,074                           | 130,599     | 393,846                           | 393,259     |
| General and administrative   | 46,452                            | 55,200      | 155,566                           | 153,231     |
| Cleveland Medical Mart development project   | 33,419                            | -           | 101,637                           | -           |
| Tenant buy-outs and other acquisition related costs  | 2,288                             | 921         | 22,455                            | 2,851       |
| Total expenses   | 501,892                           | 461,797     | 1,514,770                         | 1,352,268   |
| Operating income   | 225,451                           | 225,328     | 659,080                           | 685,577     |
| (Loss) income applicable to Toys "R" Us  | (9,304)                           | (2,557)     | 80,794                            | 102,309     |
| Income (loss) from partially owned entities  | 13,552                            | (1,996)     | 56,239                            | 13,800      |
| Income (loss) from Real Estate Fund (of which \$3,675 and (\$1,091) is attributable to noncontrolling interests, in each three-month period, respectively, and \$15,703 and (\$1,091) in each nine-month period, respectively) | 5,353                             | (1,410)     | 25,491                            | (1,410)     |
| Interest and other investment (loss) income, net   | (29,994)                          | 47,096      | 95,121                            | 65,676      |
| Interest and debt expense (including amortization of deferred financing costs of \$4,828 and \$5,170 in each three-month period, respectively, and \$14,696 and \$14,085 in each nine-month period, respectively)              | (136,672)                         | (145,561)   | (408,532)                         | (423,354)   |
| Net (loss) on extinguishment of debt   | -                                 | (724)       | -                                 | (1,796)     |
| Net gain on disposition of wholly owned and partially owned assets   | 1,298                             | 5,072       | 7,975                             | 12,759      |
| Income before income taxes   | 69,684                            | 125,248     | 516,168                           | 453,561     |
| Income tax expense   | (7,144)                           | (5,449)     | (19,448)                          | (15,993)    |

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|  |                  |                  |                   |                   |
|--|------------------|------------------|-------------------|-------------------|
| Income from continuing operations  | 62,540           | 119,799          | 496,720           | 437,568           |
| Income (loss) from discontinued operations   | 3,683            | (3,667)          | 146,293           | (11,681)          |
| Net income   | 66,223           | 116,132          | 643,013           | 425,887           |
| Less:  |                  |                  |                   |                   |
| Net income attributable to noncontrolling interests in consolidated subsidiaries                               | (5,636)          | (296)            | (20,643)          | (1,490)           |
| Net income attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (6,825)          | (11,584)         | (47,364)          | (33,487)          |
| Net income attributable to Vornado   | 53,762           | 104,252          | 575,006           | 390,910           |
| Preferred share dividends  | (17,627)         | (13,442)         | (47,743)          | (41,975)          |
| Discount on preferred share and unit redemptions   | 5,000            | 4,382            | 5,000             | 4,382             |
| <b>NET INCOME attributable to common shareholders</b>  | <b>\$ 41,135</b> | <b>\$ 95,192</b> | <b>\$ 532,263</b> | <b>\$ 353,317</b> |
| <b>INCOME PER COMMON SHARE - BASIC:</b>  |                  |                  |                   |                   |
| Income from continuing operations, net   | \$ 0.20          | \$ 0.54          | \$ 2.14           | \$ 2.00           |
| Income (loss) from discontinued operations, net  | 0.02             | (0.02)           | 0.75              | (0.06)            |
| Net income per common share  | \$ 0.22          | \$ 0.52          | \$ 2.89           | \$ 1.94           |
| Weighted average shares  | 184,398          | 182,462          | 184,220           | 182,014           |
| <b>INCOME PER COMMON SHARE - DILUTED:</b>  |                  |                  |                   |                   |
| Income from continuing operations, net   | \$ 0.20          | \$ 0.54          | \$ 2.12           | \$ 1.98           |
| Income (loss) from discontinued operations, net  | 0.02             | (0.02)           | 0.74              | (0.06)            |
| Net income per common share  | \$ 0.22          | \$ 0.52          | \$ 2.86           | \$ 1.92           |
| Weighted average shares  | 186,065          | 184,168          | 186,039           | 183,826           |
| <b>DIVIDENDS PER COMMON SHARE</b>  | <b>\$ 0.69</b>   | <b>\$ 0.65</b>   | <b>\$ 2.07</b>    | <b>\$ 1.95</b>    |

See notes to consolidated financial statements (unaudited).



**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(UNAUDITED)**

| (Amounts in thousands)  | For the Three<br>Months Ended September 30, |            | For the Nine<br>Months Ended September 30, |            |
|---|---|------------|--|------------|
|   | 2011  | 2010       | 2011                                       | 2010       |
| Net income  | \$ 66,223                                   | \$ 116,132 | \$ 643,013                                 | \$ 425,887 |
| Other comprehensive (loss) income:  |   |            |  |            |
| Change in unrealized net (loss)<br>gain on securities<br>available-for-sale               | (161,178)                                   | 8,966      | (120,334)                                  | 34,497     |
| Pro rata share of other<br>comprehensive income (loss) of<br>nonconsolidated subsidiaries | 112   | 3,885      | 26,477                                     | (12,080)   |
| Change in value of interest rate<br>swap  | (24,424)                                    | -          | (42,458)                                   | -          |
| Other   | (69)  | (5,176)    | (5,114)                                    | (5,594)    |
| Comprehensive (loss) income   | (119,336)                                   | 123,807    | 501,584                                    | 442,710    |
| Less:   |   |            |  |            |
| Comprehensive income<br>attributable to noncontrolling<br>interests                       | (400)                                       | (12,414)   | (59,050)                                   | (36,148)   |
| Comprehensive (loss) income attributable to<br>Vornado                                    | \$ (119,736)                                | \$ 111,393 | \$ 442,534                                 | \$ 406,562 |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
**(UNAUDITED)**

| (Amounts in thousands)                                | Accumulated      |           |               |         |             |                    |                     |                 |             |
|---|------------------|-----------|---------------|---------|-------------|--------------------|---------------------|-----------------|-------------|
|   | Preferred Shares |           | Common Shares |         | Additional  | Earnings Less Than | Other Comprehensive | Non-controlling | Total       |
|   | Shares           | Amount    | Shares        | Amount  | Capital     | Distributions      | Income (Loss)       | Interests       | Equity      |
| <b>Balance, December 31, 2009</b>                     | 33,952           | \$823,686 | 181,214       | \$7,218 | \$6,961,007 | \$(1,577,591)      | \$ 28,449           | \$406,637       | \$6,649,406 |
| Net income  | -                | -         | -             | -       | -           | 390,910            | -                   | 1,490           | 392,400     |
| Dividends on common shares                            | -                | -         | -             | -       | -           | (354,937)          | -                   | -               | (354,937)   |
| Dividends on preferred shares                         | -                | -         | -             | -       | -           | (42,100)           | -                   | -               | (42,100)    |
| Redemption of preferred shares                        | (1,600)          | (39,982)  | -             | -       | -           | 4,382              | -                   | -               | (35,600)    |
| Common shares issued:                                 |                  |           |               |         |             |                    |                     |                 |             |
| Upon redemption of Class A units, at redemption value | -                | -         | 822           | 33      | 62,573      | -                  | -                   | -               | 62,606      |
| Under employees' share option plan                    | -                | -         | 596           | 24      | 10,922      | (25,583)           | -                   | -               | (14,637)    |
| Under dividend reinvestment plan                      | -                | -         | 17            | 1       | 1,231       | -                  | -                   | -               | 1,232       |
| Contributions:  |                  |           |               |         |             |                    |                     |                 |             |
| Real Estate Fund                                      | -                | -         | -             | -       | -           | -                  | -                   | 37,698          | 37,698      |
| Other   | -                | -         | -             | -       | -           | -                  | -                   | 188             | 188         |
| Conversion of Series A preferred shares to common     | (3)              | (177)     | 5             | -       | 177         | -                  | -                   | -               | -           |

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|  |        |           |         |         |             |               |           |           |             |
|--|--------|-----------|---------|---------|-------------|---------------|-----------|-----------|-------------|
| shares   |        |           |         |         |             |               |           |           |             |
| Deferred compensation shares and options                                     | -      | -         | 17      | 1       | 6,155       | -             | -         | -         | 6,156       |
| Change in unrealized net gain on securities available-for-sale               | -      | -         | -       | -       | -           | -             | 34,497    | -         | 34,497      |
| Pro rata share of other comprehensive (loss) of nonconsolidated subsidiaries | -      | -         | -       | -       | -           | -             | (12,080)  | -         | (12,080)    |
| Adjustments to carry redeemable Class A units at redemption value            | -      | -         | -       | -       | (232,099)   | -             | -         | -         | (232,099)   |
| Other  | -      | -         | -       | -       | (61)        | 30            | (5,594)   | 670       | (4,955)     |
| <b>Balance, September 30, 2010</b>   | 32,349 | \$783,527 | 182,671 | \$7,277 | \$6,809,905 | \$(1,604,889) | \$ 45,272 | \$446,683 | \$6,487,775 |

**Accumulated**

(Amounts in thousands)

|                                       | <b>Preferred Shares</b> |               | <b>Common Shares</b> |               | <b>Additional</b> | <b>Earnings Less Than</b> | <b>Other Comprehensive</b> | <b>Non-controlling</b> | <b>Total</b>  |
|---------------------------------------|-------------------------|---------------|----------------------|---------------|-------------------|---------------------------|----------------------------|------------------------|---------------|
|                                       | <b>Shares</b>           | <b>Amount</b> | <b>Shares</b>        | <b>Amount</b> | <b>Capital</b>    | <b>Distributions</b>      | <b>Income (Loss)</b>       | <b>Interests</b>       | <b>Equity</b> |
| <b>Balance, December 31, 2010</b>     | 32,340                  | \$ 783,088    | 183,662              | \$7,317       | \$6,932,728       | \$(1,480,876)             | \$ 73,453                  | \$514,695              | \$6,830,405   |
| Net income                            | -                       | -             | -                    | -             | -                 | 575,006                   | -                          | 20,643                 | 595,649       |
| Dividends on common shares            | -                       | -             | -                    | -             | -                 | (381,382)                 | -                          | -                      | (381,382)     |
| Dividends on preferred shares         | -                       | -             | -                    | -             | -                 | (47,905)                  | -                          | -                      | (47,905)      |
| Issuance of Series J preferred shares | 9,850                   | 239,037       | -                    | -             | -                 | -                         | -                          | -                      | 239,037       |
| Common shares issued:                 |                         |               |                      |               |                   |                           |                            |                        |               |

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|  |     |       |     |    |         |       |           |          |           |
|--|-----|-------|-----|----|---------|-------|-----------|----------|-----------|
| Upon redemption of Class A units, at redemption value                        | -   | -     | 435 | 17 | 38,203  | -     | -         | -        | 38,220    |
| Under employees' share option plan   | -   | -     | 369 | 15 | 21,603  | (397) | -         | -        | 21,221    |
| Under dividend reinvestment plan   | -   | -     | 15  | 1  | 1,329   | -     | -         | -        | 1,330     |
| Contributions:   |     |       |     |    |         |       |           |          |           |
| Real Estate Fund   | -   | -     | -   | -  | -       | -     | -         | 109,241  | 109,241   |
| Other  | -   | -     | -   | -  | -       | -     | -         | 364      | 364       |
| Distributions:   |     |       |     |    |         |       |           |          |           |
| Real Estate Fund   | -   | -     | -   | -  | -       | -     | -         | (22,713) | (22,713)  |
| Other  | -   | -     | -   | -  | -       | -     | -         | (15,604) | (15,604)  |
| Conversion of Series A preferred shares to common shares                     | (3) | (165) | 5   | -  | 165     | -     | -         | -        | -         |
| Deferred compensation shares and options                                     | -   | -     | 10  | -  | 7,866   | -     | -         | -        | 7,866     |
| Change in unrealized net loss on securities available-for-sale               | -   | -     | -   | -  | -       | -     | (120,334) | -        | (120,334) |
| Pro rata share of other comprehensive income of nonconsolidated subsidiaries | -   | -     | -   | -  | -       | -     | 26,477    | -        | 26,477    |
| Change in value of interest rate swap  | -   | -     | -   | -  | -       | -     | (42,458)  | -        | (42,458)  |
| Adjustments to carry redeemable  | -   | -     | -   | -  | 114,628 | -     | -         | -        | 114,628   |

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|  |        |             |         |         |             |               |             |           |             |
|--|--------|-------------|---------|---------|-------------|---------------|-------------|-----------|-------------|
| Class A units<br>at<br>redemption<br>value                                     |        |             |         |         |             |               |             |           |             |
| Redeemable<br>noncontrolling<br>interests'<br>share of<br>above<br>adjustments | -      | -           | -       | -       | -           | -             | 8,957       | -         | 8,957       |
| Other  | -      | (105)       | -       | -       | (4,518)     | 5,149         | (5,114)     | 4,558     | (30)        |
| <b>Balance,<br/>September<br/>30, 2011</b>                                     | 42,187 | \$1,021,855 | 184,496 | \$7,350 | \$7,112,004 | \$(1,330,405) | \$ (59,019) | \$611,184 | \$7,362,969 |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

|  | <b>For the Nine Months Ended</b> |             |
|--|----------------------------------|-------------|
|  | <b>September 30,</b>             |             |
|  | <b>2011</b>                      | <b>2010</b> |
| (Amounts in thousands)   |                                  |             |
| <b>Cash Flows from Operating Activities:</b>                                       |                                  |             |
| Net income   | \$ 643,013                       | \$ 425,887  |
| Adjustments to reconcile net income to net cash provided by operating activities:  |                                  |             |
| Depreciation and amortization (including amortization of deferred financing costs) | 414,992                          | 419,638     |
| Equity in net income of partially owned entities, including Toys "R" Us            | (137,033)                        | (116,109)   |
| Net (gain) loss on extinguishment of debt  | (83,907)                         | 1,796       |
| Mezzanine loans loss (reversal) accrual and net gain on disposition                | (82,744)                         | 6,900       |
| Distributions of income from partially owned entities                              | 75,612                           | 36,829      |
| Net gain on sales of real estate   | (51,623)                         | -           |
| Amortization of below-market leases, net   | (49,988)                         | (49,144)    |
| Straight-lining of rental income   | (38,262)                         | (55,581)    |
| Loss (income) from the mark-to-market of J.C. Penney derivative position           | 27,136                           | (32,249)    |
| Other non-cash adjustments   | 20,261                           | 36,058      |
| Unrealized gain on Real Estate Fund assets   | (19,209)                         | -           |
| Net gain on disposition of wholly owned and partially owned assets                 | (7,975)                          | (12,759)    |
| Litigation loss accrual and impairment losses                                      | -                                | 15,197      |
| Changes in operating assets and liabilities:                                       |                                  |             |
| Real Estate Fund investments   | (97,785)                         | (62,500)    |
| Accounts receivable, net   | 11,292                           | (6,468)     |
| Prepaid assets   | (68,558)                         | (45,104)    |
| Other assets   | (43,413)                         | (59,614)    |
| Accounts payable and accrued expenses  | 32,227                           | 78,153      |
| Other liabilities  | 22,635                           | 13,791      |
| Net cash provided by operating activities  | 566,671                          | 594,721     |
| <b>Cash Flows from Investing Activities:</b>                                       |                                  |             |
| Investments in partially owned entities  | (440,865)                        | (159,053)   |
| Distributions of capital from partially owned entities                             | 274,283                          | 45,613      |
| Proceeds from sales of real estate and related investments                         | 135,762                          | 48,998      |
| Restricted cash  | 121,463                          | 125,204     |
| Additions to real estate   | (109,963)                        | (98,789)    |
| Proceeds from sales and repayments of mezzanine loans                              | 100,525                          | 109,594     |
| Development costs and construction in progress                                     | (52,816)                         | (86,871)    |
| Investments in mezzanine loans receivable and other                                | (44,215)                         | (75,697)    |

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|   |          |          |
|---|----------|----------|
| Funding of collateral for J.C. Penney derivative    | (33,850) | -        |
| Return of derivative collateral                     | 28,700   | -        |
| Proceeds from sales of marketable securities        | 19,301   | 126,015  |
| Proceeds from maturing short-term investments       | -        | 40,000   |
| Purchases of marketable securities                  | -        | (13,917) |
| Acquisitions of real estate and other               | -        | (10,000) |
| Net cash (used in) provided by investing activities | (1,675)  | 51,097   |

See notes to consolidated financial statements (unaudited).

**VORNADO REALTY TRUST**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS - CONTINUED**  
**(UNAUDITED)**

|   | <b>For the Nine Months Ended</b> |                |
|---|----------------------------------|----------------|
|   | <b>September 30,</b>             |                |
|   | <b>2011</b>                      | <b>2010</b>    |
| (Amounts in thousands)  |                                  |                |
| <b>Cash Flows from Financing Activities:</b>  |                                  |                |
| Repayments of borrowings  | \$ (2,666,610)                   | \$ (1,462,652) |
| Proceeds from borrowings  | 2,184,167                        | 1,603,359      |
| Dividends paid on common shares   | (381,382)                        | (354,937)      |
| Proceeds from the issuance of Series J preferred shares                                       | 239,037                          | -              |
| Contributions from noncontrolling interests   | 109,605                          | 39,351         |
| Distributions to noncontrolling interests   | (77,330)                         | (41,055)       |
| Dividends paid on preferred shares  | (43,675)                         | (42,100)       |
| Debt issuance and other costs   | (28,614)                         | (14,942)       |
| Purchases of outstanding preferred units and shares   | (28,000)                         | (48,600)       |
| Proceeds received from exercise of employee share options                                     | 22,947                           | 12,192         |
| Repurchase of shares related to stock compensation agreements and related tax withholdings    | (747)                            | (25,659)       |
| Net cash used in financing activities   | (670,602)                        | (335,043)      |
| Net (decrease) increase in cash and cash equivalents  | (105,606)                        | 310,775        |
| Cash and cash equivalents at beginning of period  | 690,789                          | 535,479        |
| Cash and cash equivalents at end of period  | \$ 585,183                       | \$ 846,254     |
| <b>Supplemental Disclosure of Cash Flow Information:</b>                                      |                                  |                |
| Cash payments for interest (including capitalized interest of \$0 and \$875)                  | \$ 388,938                       | \$ 409,953     |
| Cash payments for income taxes  | \$ 10,299                        | \$ 5,348       |
| <b>Non-Cash Investing and Financing Activities:</b>   |                                  |                |
| Change in unrealized net (loss) gain on securities available-for-sale                         | \$ (120,334)                     | \$ 34,497      |
| Adjustments to carry redeemable Class A units at redemption value                             | 114,628                          | (232,099)      |
| Common shares issued upon redemption of Class A units, at redemption value                    | 38,220                           | 62,606         |
| Contribution of mezzanine loan receivable to a joint venture                                  | 73,750                           | -              |
| Like-kind exchange of real estate   | (45,625)                         | -              |
| Extinguishment of a liability in connection with the acquisition of real estate               | -                                | 20,500         |
| Investment in J.C. Penney, Inc.   | -                                | 271,372        |
| Decrease in assets and liabilities resulting from deconsolidation of discontinued operations: |                                  |                |
| Assets related to discontinued operations   | (145,333)                        | -              |
|   | (232,502)                        | -              |



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|   | Liabilities related to discontinued operations |          |
|---|--|----------|
| Write-off of fully depreciated assets                       | (58,279)                                       | (50,785) |
| See notes to consolidated financial statements (unaudited). |  |          |

**VORNADO REALTY TRUST**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(UNAUDITED)**

**1. Organization**

Vornado Realty Trust (“Vornado”) is a fully integrated real estate investment trust (“REIT”) and conducts its business through, and substantially all of its interests in properties are held by, Vornado Realty L.P., a Delaware limited partnership (the “Operating Partnership”). Accordingly, Vornado’s cash flow and ability to pay dividends to its shareholders is dependent upon the cash flow of the Operating Partnership and the ability of its direct and indirect subsidiaries to first satisfy their obligations to creditors. Vornado is the sole general partner of, and owned approximately 93.3% of the common limited partnership interest in the Operating Partnership at September 30, 2011. All references to “we,” “us,” “our,” the “Company” and “Vornado” refer to Vornado Realty Trust and its consolidated subsidiaries, including the Operating Partnership.

**2. Basis of Presentation**

The accompanying consolidated financial statements are unaudited and include the accounts of Vornado, and the Operating Partnership and its consolidated partially owned entities. All intercompany amounts have been eliminated. In our opinion, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations and changes in cash flows have been made. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) have been condensed or omitted. These condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q of the Securities and Exchange Commission (the “SEC”) and should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2010, as filed with the SEC.

We have made estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. The results of operations for the three and nine months ended September 30, 2011 are not necessarily indicative of the operating

results for the full year.

### **3. Recently Issued Accounting Literature**

In June 2011, the Financial Accounting Standards Board (“FASB”) issued an update to Accounting Standards Codification (“ASC”) 220, *Comprehensive Income*, which requires, among other things, presentation of the components of net income and other comprehensive income in one continuous statement or in two separate but consecutive statements. This update is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2011. We believe that the adoption of this guidance on January 1, 2012 will not have a material effect on our consolidated financial statements.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

**4. Vornado Capital Partners, L.P. and Vornado Capital Partners Parallel, L.P. (the "Fund")**

We are the general partner and investment manager of an \$800,000,000 real estate investment Fund, to which we have committed \$200,000,000. The Fund has a term of eight years and is our exclusive investment vehicle during its three-year investment period, which concludes in July 2013, for all investments that fit within the Fund's investment parameters, as defined. The Fund is accounted for under the AICPA Audit and Accounting Guide for Investment Companies and its investments are reported on its balance sheet at fair value, with changes in value each period recognized in earnings. We consolidate the accounts of the Fund into our consolidated financial statements.

From inception through September 30, 2011, the Fund received aggregate capital contributions from partners of \$256,100,000, including \$64,031,000 from us, and as of September 30, 2011, has five investments with an aggregate fair value of approximately \$261,417,000. Below is a summary of income (loss) from the Fund for the three and nine months ended September 30, 2011 and 2010.

| (Amounts in thousands)  | For the Three Months<br>Ended September 30, |            | For the Nine Months<br>Ended September 30, |            |
|---|---|------------|--|------------|
|   | 2011  | 2010       | 2011                                       | 2010       |
| Operating (loss) income   | \$ (286)                                    | \$ (1,410) | \$ 3,197                                   | \$ (1,410) |
| Net realized gains  | -   | -          | 3,085                                      | -          |
| Net unrealized gains  | 5,639                                       | -          | 19,209                                     | -          |
| Income (loss) from Real Estate Fund   | 5,353                                       | (1,410)    | 25,491                                     | (1,410)    |
| Less:   |   |            |  |            |
| (Income) loss attributable to<br>noncontrolling interests                     | (3,675)                                     | 1,091      | (15,703)                                   | 1,091      |
| Income (loss) from Real Estate Fund<br>attributable to Vornado <sup>(1)</sup> | \$ 1,678                                    | \$ (319)   | \$ 9,788                                   | \$ (319)   |

- (1) Excludes \$378 and \$1,803 of management, leasing and development fees in the three and nine months ended September 30, 2011, respectively, which are included as a component of "fee and other income" on our consolidated statements of income.

*One Park Avenue*

On March 1, 2011, we as a co-investor, together with the Fund, acquired a 95% interest in One Park Avenue, a 932,000 square foot office building located between 32<sup>nd</sup> and 33<sup>rd</sup> Streets in New York, for \$374,000,000. The purchase price consisted of \$137,000,000 in cash and 95% of a new \$250,000,000 five-year mortgage that bears interest at 5.0%. The Fund accounts for its 64.7% interest in the property at fair value in accordance with the AICPA Audit and Accounting Guide for Investment Companies. We account for our directly owned 30.3% equity interest under the equity method of accounting.

## **5. Marketable Securities and Derivative Instruments**

*Marketable Securities*

Our portfolio of marketable securities is comprised of debt and equity securities that are classified as available for sale. Available for sale securities are presented on our consolidated balance sheets at fair value. Gains and losses resulting from the mark-to-market of these securities are included in "other comprehensive (loss) income." Gains and losses are recognized in earnings only upon the sale of the securities and are recorded based on the weighted average cost of such securities.

In the nine months ended September 30, 2011 and 2010, we sold certain marketable securities for aggregate proceeds of \$19,301,000 and \$155,118,000, resulting in net gains of \$2,139,000 and \$8,960,000, respectively, of which \$0 and \$5,052,000 was recognized in the three months ended September 30, 2011 and 2010, respectively.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 5. Marketable Securities and Derivative Instruments- continued

*Marketable Securities-continued*

Below is a summary of our marketable securities portfolio as of September 30, 2011 and December 31, 2010.

|                    | Maturity      | As of September 30, 2011 |            |                        | Maturity      | As of December 31, 2010 |            |                 |
|--------------------|---------------|--------------------------|------------|------------------------|---------------|-------------------------|------------|-----------------|
|                    |               | Fair Value               | GAAP Cost  | Unrealized (Loss) Gain |               | Fair Value              | GAAP Cost  | Unrealized Gain |
| Equity securities: |               |                          |            |                        |               |                         |            |                 |
| J.C. Penney        | n/a           | \$ 497,680               | \$ 590,366 | \$ (92,686)            | n/a           | \$ 600,600              | \$ 590,366 | \$ 10,234       |
| Other              | n/a           | 26,769                   | 13,561     | 13,208                 | n/a           | 47,248                  | 26,481     | 20,767          |
| Debt securities    | 04/13 - 10/18 | 106,912                  | 102,679    | 4,233                  | 08/11 - 10/18 | 118,268                 | 104,180    | 14,088          |
|                    |               | \$ 631,361               | \$ 706,606 | \$ (75,245)            |               | \$ 766,116              | \$ 721,027 | \$ 45,089       |

*Investment in J.C. Penney Company, Inc. ("J.C. Penney") (NYSE: JCP)*

We own an economic interest in 23,400,000 J.C. Penney common shares, or 10.9% of J.C. Penney's outstanding common shares. Below are the details of our investment.

We own 18,584,010 common shares at an average economic cost of \$25.71 per share or \$477,829,000 in the aggregate. As of September 30, 2011, these shares have an aggregate fair value of \$497,680,000, based on J.C.

Penney's closing share price of \$26.78 per share at September 30, 2011. Of these shares, 15,500,000 were acquired through the exercise of a call option that was acquired on September 28, 2010 and settled on November 9, 2010. During the period in which the call option was outstanding and classified as a derivative instrument, we recognized \$112,537,000 of income. Upon exercise of the call option, the GAAP basis of the 18,584,010 common shares we own increased to \$31.77 per share, or \$590,366,000 in the aggregate. These shares are included in marketable equity securities on our consolidated balance sheet and are classified as "available for sale." During the nine months ended September 30, 2011, we recognized a \$102,920,000 loss from the mark-to-market of these shares, which is included in "other comprehensive (loss) income," based on the difference between the carrying amount of these shares of \$600,600,000 at December 31, 2010 and the fair value of \$497,680,000 at September 30, 2011.

We also own an economic interest in 4,815,990 common shares through a forward contract executed on October 7, 2010, at a weighted average strike price of \$28.76 per share, or \$138,492,000 in the aggregate. The contract may be settled, at our election, in cash or common shares, in whole or in part, at any time prior to October 9, 2012. The counterparty may accelerate settlement, in whole or in part, upon one year's notice to us. The strike price per share increases at an annual rate of LIBOR plus 80 basis points. The contract is a derivative instrument that does not qualify for hedge accounting treatment. Mark-to-market adjustments on the underlying common shares are recognized in "interest and other investment (loss) income, net" on our consolidated statements of income. During the three and nine months ended September 30, 2011, we recognized losses of \$37,537,000 and \$27,136,000, respectively, from the mark-to-market of the underlying common shares, based on J.C. Penney's closing share price of \$26.78 per share at September 30, 2011.

On September 16, 2011, we entered into an agreement with J.C. Penney which enables us to increase our beneficial and/or economic ownership to up to 15.4% of J.C. Penney's outstanding common shares. We have agreed to vote any common shares we hold in excess of 9.9% of J.C. Penney's outstanding common shares in accordance with either the recommendation of the board of directors of J.C. Penney or in direct proportion to the vote of all other public shareholders of J.C. Penney (excluding shares affiliated with Pershing Square Capital Management L.P.).

We review our investment in J.C. Penney on a continuing basis. Depending on various factors, including, without limitation, J.C. Penney's financial position and strategic direction, actions taken by its board, price levels of its common stock, other investment opportunities available to us, market conditions and general economic and industry conditions, we may take such actions with respect to J.C. Penney as we deem appropriate, including (i) purchasing additional common stock or other financial instruments related to J.C. Penney, subject to our agreement with J.C. Penney as described in the preceding paragraph, or (ii) selling some or all of our beneficial or economic holdings, or (iii) engaging in hedging or similar transactions.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

**6. Investments in Partially Owned Entities***Toys “R” Us (“Toys”)*

As of September 30, 2011, we own 32.7% of Toys. The business of Toys is highly seasonal. Historically, Toys’ fourth quarter net income accounts for more than 80% of its fiscal year net income. We account for our investment in Toys under the equity method and record our 32.7% share of Toys net income or loss on a one-quarter lag basis because Toys’ fiscal year ends on the Saturday nearest January 31, and our fiscal year ends on December 31. As of September 30, 2011, the carrying amount of our investment in Toys does not differ materially from our share of the equity in the net assets of Toys on a purchase accounting basis.

On May 28, 2010, Toys filed a registration statement, as amended, with the SEC for the offering and sale of its common stock. The offering, if completed, would result in a reduction of our percentage ownership of Toys’ equity. The size of the offering and its completion are subject to market and other conditions.

Below is a summary of Toys’ latest available financial information on a purchase accounting basis:

(Amounts in thousands)

|  | <b>Balance as of</b>              |                      |                                  |                      |
|--|-----------------------------------|----------------------|----------------------------------|----------------------|
|  | <b>July 30, 2011</b>              |                      | <b>October 30, 2010</b>          |                      |
| <b>Balance Sheet:</b>                  |                                   |                      |                                  |                      |
| Assets                                 |                                   |                      | \$ 11,778,000                    | \$ 12,810,000        |
| Liabilities                            |                                   |                      | 9,969,000                        | 11,317,000           |
| Toys “R” Us, Inc. equity               |                                   |                      | 1,809,000                        | 1,493,000            |
|  | <b>For the Three Months Ended</b> |                      | <b>For the Nine Months Ended</b> |                      |
| <b>Income Statement:</b>               | <b>July 30, 2011</b>              | <b>July 31, 2010</b> | <b>July 30, 2011</b>             | <b>July 31, 2010</b> |
| Total revenues                         | \$ 2,648,000                      | \$ 2,565,000         | \$ 11,256,000                    | \$ 11,030,000        |
| Net (loss) income attributable to Toys | (36,000)                          | (16,000)             | 227,000                          | 292,000              |



**Alexander's, Inc. ("Alexander's") (NYSE: ALX)**

As of September 30, 2011, we own 1,654,068 Alexander's common shares, or approximately 32.4% of Alexander's common equity. We manage, lease and develop Alexander's properties pursuant to the agreements described below which expire in March of each year and are automatically renewable. As of September 30, 2011, Alexander's owed us \$43,308,000 in fees under these agreements.

As of September 30, 2011, the fair value of our investment in Alexander's, based on Alexander's September 30, 2011 closing share price of \$361.02, was \$597,152,000, or \$406,875,000 in excess of the carrying amount on our consolidated balance sheet. As of September 30, 2011, the carrying amount of our investment in Alexander's, excluding amounts owed to us, exceeds our share of the equity in the net assets of Alexander's by approximately \$59,188,000. The majority of this basis difference resulted from the excess of our purchase price for the Alexander's common stock acquired over the book value of Alexander's net assets. Substantially all of this basis difference was allocated, based on our estimates of the fair values of Alexander's assets and liabilities, to real estate (land and buildings). We are amortizing the basis difference related to the buildings into earnings as additional depreciation expense over their estimated useful lives. This depreciation is not material to our share of equity in Alexander's net income. The basis difference related to the land will be recognized upon disposition of our investment.

Below is a summary of Alexander's latest available financial information:

(Amounts in thousands)

|  | <b>Balance as of</b>              |                      |                                  |                      |
|--|-----------------------------------|----------------------|----------------------------------|----------------------|
|  | <b>September 30,</b>              |                      | <b>December 31,</b>              |                      |
|  | <b>2011</b>                       |                      | <b>2010</b>                      |                      |
| <b>Balance Sheet:</b>                  |                                   |                      |                                  |                      |
| Assets                                 | \$ 1,785,000                      |                      | \$ 1,679,000                     |                      |
| Liabilities                            | 1,427,000                         |                      | 1,335,000                        |                      |
| Noncontrolling interests               | 4,000                             |                      | 3,000                            |                      |
| Stockholders' equity                   | 354,000                           |                      | 341,000                          |                      |
|  | <b>For the Three Months Ended</b> |                      | <b>For the Nine Months Ended</b> |                      |
|  | <b>September 30,</b>              | <b>September 30,</b> | <b>September 30,</b>             | <b>September 30,</b> |
|  | <b>2011</b>                       | <b>2010</b>          | <b>2011</b>                      | <b>2010</b>          |
| <b>Income Statement:</b>               |                                   |                      |                                  |                      |
| Total revenues                         | \$ 65,000                         | \$ 61,000            | \$ 190,000                       | \$ 179,000           |
| Net income attributable to Alexander's | 20,000                            | 18,000               | 59,000                           | 49,000               |



**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**6. Investments in Partially Owned Entities – continued**

*Lexington Realty Trust (“Lexington”) (NYSE: LXP)*

As of September 30, 2011, we own 18,468,969 Lexington common shares, or approximately 11.7% of Lexington’s common equity. We account for our investment in Lexington under the equity method because we believe we have the ability to exercise significant influence over Lexington’s operating and financial policies, based on, among other factors, our representation on Lexington’s Board of Trustees and the level of our ownership in Lexington as compared to other shareholders. We record our pro rata share of Lexington’s net income or loss on a one-quarter lag basis because we file our consolidated financial statements on Form 10-K and 10-Q prior to the time that Lexington files its consolidated financial statements.

Based on Lexington’s September 30, 2011 closing share price of \$6.54, the fair value of our investment in Lexington was \$120,787,000, or \$59,472,000 in excess of the September 30, 2011 carrying amount on our consolidated balance sheet. As of September 30, 2011, the carrying amount of our investment in Lexington was less than our share of the equity in the net assets of Lexington by approximately \$48,861,000. This basis difference resulted primarily from \$107,882,000 of non-cash impairment charges recognized during 2008, partially offset by purchase accounting for our acquisition of an additional 8,000,000 common shares of Lexington in October 2008, of which the majority relates to our estimate of the fair values of Lexington’s real estate (land and buildings) as compared to the carrying amounts in Lexington’s consolidated financial statements. The basis difference related to the buildings is being amortized over their estimated useful lives as an adjustment to our equity in net income or loss of Lexington. This amortization is not material to our share of equity in Lexington’s net income or loss. The basis difference attributable to the land will be recognized upon disposition of our investment.

Below is a summary of Lexington’s latest available financial information:

(Amounts in thousands)

**Balance as of**

Alexander’s, Inc. (“Alexander’s”) (NYSE: ALX)

|                                      |                                   |                      | <b>June 30, 2011</b>             | <b>September 30, 2010</b> |
|--------------------------------------|-----------------------------------|----------------------|----------------------------------|---------------------------|
| <b>Balance Sheet:</b>                |                                   |                      |                                  |                           |
| Assets                               |                                   |                      | \$ 3,240,000                     | \$ 3,385,000              |
| Liabilities                          |                                   |                      | 1,910,000                        | 2,115,000                 |
| Noncontrolling interests             |                                   |                      | 60,000                           | 71,000                    |
| Shareholders' equity                 |                                   |                      | 1,270,000                        | 1,199,000                 |
|                                      | <b>For the Three Months Ended</b> |                      | <b>For the Nine Months Ended</b> |                           |
| <b>Income Statement:</b>             | <b>June 30, 2011</b>              | <b>June 30, 2010</b> | <b>June 30, 2011</b>             | <b>June 30, 2010</b>      |
| Total revenues                       | \$ 83,000                         | \$ 81,000            | \$ 252,000                       | \$ 249,000                |
| Net (loss) attributable to Lexington | (44,000)                          | (24,000)             | (49,000)                         | (97,000)                  |

*LNR Property LLC ("LNR")*

As of September 30, 2011, we own a 26.2% equity interest in LNR, which we acquired in July 2010. We account for our investment in LNR under the equity method and record our 26.2% share of LNR's net income or loss on a one-quarter lag basis because we file our consolidated financial statements on Form 10-K and 10-Q prior to receiving LNR's consolidated financial statements.

LNR consolidates certain commercial mortgage-backed securities ("CMBS") and Collateralized Debt Obligation ("CDO") trusts for which it is the primary beneficiary. The assets of these trusts (primarily commercial mortgage loans), which aggregate approximately \$138.5 billion as of June 30, 2011, are the sole source of repayment of the related liabilities, which are non-recourse to LNR and its equity holders, including us. Changes in the fair value of these assets each period are offset by changes in the fair value of the related liabilities through LNR's consolidated income statement. As of September 30, 2011, the carrying amount of our investment in LNR does not materially differ from our share of LNR's equity.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 6. Investments in Partially Owned Entities – continued

*LNR Property LLC (“LNR”) – continued*

Below is a summary of LNR’s latest available financial information:

| (Amounts in thousands)            | <b>Balance as of</b>                  |                                      |
|-----------------------------------|---------------------------------------|--------------------------------------|
| <b>Balance Sheet:</b>             | <b>June 30, 2011</b>                  | <b>September 30, 2010</b>            |
| Assets                            | \$ 139,731,000                        | \$ 143,266,000                       |
| Liabilities                       | 139,025,000                           | 142,720,000                          |
| Noncontrolling interests          | 43,000                                | 37,000                               |
| LNR equity                        | 663,000                               | 509,000                              |
|                                   | <b>For the Three Months<br/>Ended</b> | <b>For the Nine Months<br/>Ended</b> |
| <b>Income Statement:</b>          | <b>June 30, 2011</b>                  | <b>June 30, 2011</b>                 |
| Total revenues                    | \$ 73,000                             | \$ 156,000                           |
| Net income attributable to<br>LNR | 52,000                                | 152,000                              |

*280 Park Avenue Joint Venture*

On March 16, 2011, we formed a 50/50 joint venture with SL Green Realty Corp (“SL Green”) to own the mezzanine debt of 280 Park Avenue, a 1.2 million square foot office building located between 48th and 49th Streets in Manhattan (the “Property”). We contributed our mezzanine loan with a face amount of \$73,750,000, and they contributed their mezzanine loans with a face amount of \$326,250,000 to the joint venture. We equalized our interest in the joint venture with SL Green by paying them \$111,250,000 in cash and assuming \$15,000,000 of their debt. On May 17, 2011, as part of the recapitalization of the Property, the joint venture contributed its debt position for 99% of the common equity of a new joint venture which owns the Property. The new joint venture expects to spend \$150,000,000 for re-tenanting and repositioning the Property. We account for our 49.5% equity interest in the Property under the equity method of accounting from the date of recapitalization.

*Independence Plaza*

On June 17, 2011, a joint venture in which we are a 51% partner invested \$55,000,000 in cash (of which we contributed \$35,000,000) to acquire a face amount of \$150,000,000 of mezzanine loans and a \$35,000,000 participation in a senior loan on Independence Plaza, a residential complex comprised of three 39-story buildings in the Tribeca submarket of Manhattan. We share control over major decisions with our joint venture partner. Accordingly, we account for our 51% interest in the joint venture under the equity method of accounting from the date of acquisition.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 6. Investments in Partially Owned Entities - continued

Investments in partially owned entities as of September 30, 2011 and December 31, 2010 and income (loss) recognized from these investments for the three and nine months ended September 30, 2011 and 2010 are as follows:

| (Amounts in thousands)   | Percentage<br>Ownership as of<br>September 30,<br>2011 |             | Balance as of<br>September 30,<br>2011             |  | December 31,<br>2010 |  |
|--|--|-------------|--|--|----------------------|--|
| <b>Investments:</b>  |  |             |  |  |                      |  |
| Toys   | 32.7 %   |             | \$ 546,258   |  | \$ 447,334           |  |
| Alexander's  | 32.4 %   |             | \$ 190,277   |  | \$ 186,811           |  |
| Lexington  | 11.7 %   |             | 61,315   |  | 57,270               |  |
| LNR  | 26.2 %   |             | 156,090  |  | 132,973              |  |
| India real estate ventures   | 4%-36.5%   |             | 101,155  |  | 127,193              |  |
| Partially owned office buildings <sup>(1)</sup>  | Various  |             | 452,284  |  | 181,838              |  |
| Other equity method investments <sup>(2)</sup>   | Various  |             | 196,205  |  | 241,587              |  |
|  |  |             | \$ 1,157,326                                       |  | \$ 927,672           |  |
|  | <b>For the Three Months Ended<br/>September 30,</b>    |             | <b>For the Nine Months Ended<br/>September 30,</b> |  |                      |  |
| <b>Our Share of Net Income (Loss):</b>   | <b>2011</b>  | <b>2010</b> | <b>2011</b>  |  | <b>2010</b>          |  |
| <b>Toys – 32.7% share of:</b>  |  |             |  |  |                      |  |
| Equity in net (loss) income<br>before income taxes   | \$ (26,773)  | \$ (32,574) | \$ 104,049   |  | \$ 93,662            |  |
| Income tax benefit (expense)   | 15,135   | 27,501      | (29,914)   |  | 1,914                |  |
| Equity in net (loss) income  | (11,638)   | (5,073)     | 74,135   |  | 95,576               |  |
| Interest and other income  | 2,334  | 2,516       | 6,659  |  | 6,733                |  |
|  | \$ (9,304)   | \$ (2,557)  | \$ 80,794  |  | \$ 102,309           |  |
| <b>Alexander's – 32.4% share of:</b>   |  |             |  |  |                      |  |
| Equity in net income   | \$ 6,437   | \$ 5,612    | \$ 18,507  |  | \$ 14,309            |  |
| Management, leasing and<br>development fees  | 2,170  | 1,945       | 6,749  |  | 6,774                |  |
|  | 8,607  | 7,557       | 25,256   |  | 21,083               |  |
| <b>Lexington – 11.7% share in 2011<br/>and 13.8% share<br/>in 2010 of equity in net (loss)<br/>income <sup>(3)</sup></b> | (617)  | (2,301)     | 10,209   |  | 3,316                |  |

|   |           |            |           |           |
|---|-----------|------------|-----------|-----------|
| <b>LNR</b> – 26.2% share of equity in net income (acquired in July 2010) <sup>(4)</sup>           | 13,656    | -          | 39,913    | -         |
| <b>India real estate ventures</b> – 4% to 36.5% range in our share of equity in net (loss) income | (690)     | (195)      | (692)     | 2,062     |
| <b>Partially owned office buildings</b> <sup>(5)</sup>  | (6,839)   | 86         | (13,829)  | 1,864     |
| <b>Other equity method investments</b>  | (565)     | (7,143)    | (4,618)   | (14,525)  |
|   | \$ 13,552 | \$ (1,996) | \$ 56,239 | \$ 13,800 |

- 
- (1) Includes interests in 330 Madison Avenue (25%), One Park Avenue (30.3%), 280 Park Avenue (49.5%), 825 Seventh Avenue (50%), Warner Building and 1101 17th Street (55%), Fairfax Square (20%), Rosslyn Plaza (46%) and West 57th Street properties (50%).
- (2) Includes interests in Monmouth Mall, Verde Realty Operating Partnership, 85 10th Avenue Associates and others.
- (3) Includes net gains of \$9,760 and \$5,998 in the nine months ended September 30, 2011 and 2010, respectively, resulting from Lexington's stock issuances.
- (4) The nine months ended September 30, 2011 includes \$6,020 for our share of net gains from asset sales and \$8,977 for our share of a tax settlement gain.
- (5) The nine months ended September 30, 2011 includes \$9,022 for our share of expense, primarily for straight-line rent reserves and the write-off of tenant improvements in connection with a tenant's bankruptcy at the Warner Building.



## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 6. Investments in Partially Owned Entities – continued

Below is a summary of the debt of our partially owned entities as of September 30, 2011 and December 31, 2010, none of which is recourse to us.

| (Amounts in thousands)   | Maturity    | Interest<br>Rate at<br>September<br>30,<br>2011 | 100% of<br>Partially Owned Entities' Debt at<br>September 30,<br>2011 | December 31,<br>2010 |
|--|-------------|---|---|----------------------|
| <b>Toys (32.7% interest) (as of July 30, 2011 and October 30, 2010, respectively):</b> |             |   |   |                      |
| Senior unsecured notes (Face value – \$950,000)  | 07/17       | 10.75 %   | \$ 929,773  | \$ 928,045           |
| Senior unsecured notes (Face value – \$725,000)  | 12/17       | 8.50 %  | 716,325   | 715,577              |
| \$700 million secured term loan facility   | 09/16       | 6.00 %  | 685,595   | 689,757              |
| Senior U.K. real estate facility   | 04/13       | 5.02 %  | 573,207   | 561,559              |
| \$400 million secured term loan facility   | 05/18       | 5.25 %  | 396,082   | -                    |
| 7.875% senior notes (Face value – \$400,000)   | 04/13       | 9.50 %  | 390,135   | 386,167              |
| 7.375% senior secured notes (Face value – \$350,000)                                   | 09/16       | 7.38 %  | 358,147   | 350,000              |
| 7.375% senior notes (Face value – \$400,000)   | 10/18       | 9.99 %  | 347,238   | 343,528              |
| Japan bank loans   | 03/12-02/16 | 1.85%-2.85%                                     | 194,376   | 180,500              |
| Spanish real estate facility   | 02/13       | 4.51 %  | 183,857   | 179,511              |
| \$1.85 billion credit facility   | 08/15       | 2.91 %  | 173,000   | 519,810              |
| Japan borrowings   | 06/12-06/13 | 0.98 %  | 108,149   | 141,360              |
| Junior U.K. real estate facility   | 04/13       | 6.81%-7.84%                                     | 99,850  | 98,266               |
| French real estate facility  | 02/13       | 4.51 %  | 88,696  | 86,599               |
| European and Australian asset-based revolving credit facility                          | 03/16       | 2.89 %  | 32,852  | 25,767               |
| 8.750% debentures (Face value – \$21,600)  | 09/21       | 9.17 %  | 21,080  | 21,054               |

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|                                       |         |         |              |              |
|---------------------------------------|---------|---------|--------------|--------------|
| 7.625% bonds (Face value – \$500,000) | n/a     | n/a     | -            | 495,943      |
| Other                                 | Various | Various | 170,806      | 156,853      |
|                                       |         |         | \$ 5,469,168 | \$ 5,880,296 |

**Alexander's (32.4% interest):**

|  |       |        |              |              |
|--|-------|--------|--------------|--------------|
| 731 Lexington Avenue mortgage note payable, collateralized by the office space | 02/14 | 5.33 % | \$ 342,928   | \$ 351,751   |
| 731 Lexington Avenue mortgage note payable, collateralized by the retail space | 07/15 | 4.93 % | 320,000      | 320,000      |
| Rego Park construction loan payable  | 12/11 | 1.42 % | 277,200      | 277,200      |
| Kings Plaza Regional Shopping Center mortgage note payable <sup>(1)</sup>      | 06/16 | 2.04 % | 250,000      | 151,214      |
| Rego Park mortgage note payable  | 03/12 | 0.75 % | 78,246       | 78,246       |
| Paramus mortgage note payable <sup>(2)</sup>                                   | 10/11 | 5.92 % | 68,000       | 68,000       |
|  |       |        | \$ 1,336,374 | \$ 1,246,411 |

**Lexington (11.7% interest) (as of June 30, 2011 and**

**September 30, 2010, respectively):**

|  |           |        |              |              |
|--|-----------|--------|--------------|--------------|
| Mortgage loans collateralized by Lexington's real estate | 2011-2037 | 5.80 % | \$ 1,728,515 | \$ 1,927,729 |
|--|-----------|--------|--------------|--------------|

**LNR (26.2% interest) (as of June 30, 2011 and**

**September 30, 2010):**

|   |           |        |                |                |
|---|-----------|--------|----------------|----------------|
| Mortgage notes payable                          | 2011-2043 | 4.75 % | \$ 331,411     | \$ 508,547     |
| Liabilities of consolidated CMBS and CDO trusts | n/a       | 5.30 % | 138,541,030    | 142,001,333    |
|   |           |        | \$ 138,872,441 | \$ 142,509,880 |

(1) On June 10, 2011, Alexander's completed a \$250,000 refinancing of this loan. The five-year interest only loan is at LIBOR plus 1.70%.

(2) On October 5, 2011, this loan, which was scheduled to mature in October 2011, was refinanced for the same amount. The new seven-year interest only loan has a fixed rate of 2.90%.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 6. Investments in Partially Owned Entities - continued

| (Amounts in thousands)  | Maturity    | Interest<br>Rate at<br>September<br>30,<br>2011 | 100% of<br>Partially Owned Entities' Debt<br>at<br>September 30,<br>2011 | December 31,<br>2010 |
|---|-------------|---|--|----------------------|
| <b>Partially owned office buildings:</b>  |             |   |  |                      |
| 280 Park Avenue (49.5% interest) mortgage notes payable   |             |   |  |                      |
| (Face value - \$740,000 at 6.37%)   | 06/16       | 3.93 %  | \$ 818,564   | \$ n/a               |
| One Park Avenue (30.3% interest) mortgage note payable  | 03/16       | 5.00 %  | 250,000  | n/a                  |
| Warner Building (55% interest) mortgage note payable  | 05/16       | 6.26 %  | 292,700  | 292,700              |
| 330 Madison Avenue (25% interest) mortgage note payable   | 06/15       | 1.77 %  | 150,000  | 150,000              |
| Kaempfer Properties (2.5% and 5.0% interests in two partnerships)   |             |   |  |                      |
| mortgage notes payable,<br>collateralized by the partnerships'<br>real estate                                       | 11/11-12/11 | 5.86 %  | 137,460  | 139,337              |
| Fairfax Square (20% interest) mortgage note payable   | 12/14       | 7.00 %  | 71,176   | 71,764               |
| Rosslyn Plaza (46% interest) mortgage note payable  | 12/11       | 1.22 %  | 56,680   | 56,680               |
| 330 West 34th Street (34.8% interest) mortgage note payable,<br>collateralized by land                              | 07/22       | 5.71 %  | 50,150   | 50,150               |
| West 57th Street (50% interest) mortgage note payable   | 02/14       | 4.94 %  | 22,060   | 22,922               |
| 825 Seventh Avenue (50% interest) mortgage note payable   | 10/14       | 8.07 %  | 20,205   | 20,565               |
| <b>India Real Estate Ventures:</b>  |             |   |  |                      |
| TCG Urban Infrastructure Holdings (25% interest) mortgage notes payable, collateralized by the entity's real estate | 2011-2022   | 11.81 %   | 238,957  | 196,319              |

**Other:**

|  |             |        |         |         |
|--|-------------|--------|---------|---------|
| Verde Realty Operating Partnership (8.3% interest) mortgage notes payable, collateralized by the partnerships' real estate   | 2013-2025   | 6.18 % | 353,346 | 581,086 |
| Green Courte Real Estate Partners, LLC (8.3% interest) (as of June 30, 2011 and September 30, 2010), mortgage notes payable, collateralized by the partnerships' real estate | 2011-2018   | 5.57 % | 294,292 | 296,991 |
| Monmouth Mall (50% interest) mortgage note payable   | 02/14-09/15 | 5.35 % | 171,755 | 164,474 |
| Wells/Kinzie Garage (50% interest) mortgage note payable   | 12/17       | 5.00 % | 14,856  | 15,022  |
| Orleans Hubbard Garage (50% interest) mortgage note payable  | 12/17       | 5.00 % | 9,403   | 9,508   |
| Waterfront Station (2.5% interest)   | n/a         | n/a    | -       | 217,106 |
| Other  | Various     | 4.61 % | 663,162 | 418,339 |

Based on our ownership interest in the partially owned entities above, our pro rata share of the debt of these partially owned entities was \$39,802,179,000 and \$40,443,346,000 as of September 30, 2011 and December 31, 2010, respectively. Excluding our pro rata share of LNR's liabilities related to consolidated CMBS and CDO trusts which are non-recourse to LNR and its equity holders, including us, our pro rata share of partially owned entities debt is \$3,540,451,000 and \$3,275,917,000 at September 30, 2011 and December 31, 2010, respectively.

**7. Mezzanine Loans Receivable**

On March 2, 2011, we sold our mezzanine loan in the Tharaldson Lodging Companies for \$70,848,000 in cash, which had a carrying amount of \$60,416,000 and recognized a net gain of \$10,474,000. The gain is included as a component of "interest and other investment income, net" on our consolidated statement of income.

In the first quarter of 2011, we recognized \$72,270,000 of income, representing the difference between the fair value of our 280 Park Avenue Mezzanine Loan of \$73,750,000, and its carrying amount of \$1,480,000. The \$72,270,000 of income, which is included in "interest and other investment income, net" on our consolidated statement of income, is comprised of \$63,145,000 from the reversal of the loan loss reserve and \$9,125,000 of previously unrecognized interest income. Our decision to reverse the loan loss reserve was based on the increase in value of the underlying collateral. On March 16, 2011, we contributed this mezzanine loan to a 50/50 joint venture with SL Green (see Note 6 – Investments in Partially Owned Entities).



**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**7. Mezzanine Loans Receivable - continued**

As of September 30, 2011 and December 31, 2010, the carrying amount of mezzanine loans receivable was \$156,365,000 and \$202,412,000, respectively, net of allowances of \$0 and \$73,216,000, respectively. These loans have a weighted average interest rate of 5.57% and maturities ranging from November 2011 to August 2015.

**8. Discontinued Operations**

On March 31, 2011, the receiver completed the disposition of the High Point Complex in North Carolina. In connection therewith, the property and related debt were removed from our consolidated balance sheet and we recognized a net gain of \$83,907,000 on the extinguishment of debt.

During 2011, we sold 1140 Connecticut Avenue and 1227 25<sup>th</sup> Street for \$127,000,000 in cash, which resulted in a \$45,862,000 net gain, and three retail properties in separate transactions for an aggregate of \$40,990,000 in cash, which resulted in net gains aggregating \$5,761,000.

In the third quarter of 2011, we reclassified the assets and liabilities and the combined results of operations of 350 West Mart Center, a 1.2 million square feet office building in Chicago, Illinois which is a part of our Merchandise Mart Properties segment and four retail properties, as “discontinued operations.”

The tables below set forth the assets and liabilities related to discontinued operations at September 30, 2011 and December 31, 2010, and their combined results of operations for the three and nine months ended September 30, 2011 and 2010.

| (Amounts in thousands)   | <b>Assets Related to</b>             |                                      | <b>Liabilities Related to</b>        |                                      |
|--|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
|  | <b>Discontinued Operations as of</b> | <b>Discontinued Operations as of</b> | <b>Discontinued Operations as of</b> | <b>Discontinued Operations as of</b> |
|  | <b>September 30,</b>                 | <b>December 31,</b>                  | <b>September 30,</b>                 | <b>December 31,</b>                  |
|  | <b>2011</b>                          | <b>2010</b>                          | <b>2011</b>                          | <b>2010</b>                          |
| 350 West Mart Center   | \$ 170,333                           | \$ 162,984                           | \$ 1,128                             | \$ -                                 |
| Retail properties  | 83,019                               | 121,837                              | 7,826                                | 11,730                               |
| High Point   | -                                    | 154,563                              | -                                    | 236,974                              |
| 1227 25th Street   | -                                    | 43,630                               | -                                    | -                                    |
| 1140 Connecticut Avenue  | -                                    | 36,271                               | -                                    | 18,948                               |
| Total  | \$ 253,352                           | \$ 519,285                           | \$ 8,954                             | \$ 267,652                           |
|  | <b>For the Three Months</b>          |                                      | <b>For the Nine Months</b>           |                                      |
|  | <b>Ended September 30,</b>           |                                      | <b>Ended September 30,</b>           |                                      |
|  | <b>2011</b>                          | <b>2010</b>                          | <b>2011</b>                          | <b>2010</b>                          |
| (Amounts in thousands)   |                                      |                                      |                                      |                                      |
| Total revenues   | \$ 9,744                             | \$ 20,163                            | \$ 36,486                            | \$ 61,883                            |
| Total expenses   | 6,061                                | 18,830                               | 25,723                               | 58,508                               |
|  | 3,683                                | 1,333                                | 10,763                               | 3,375                                |
| Net gain on extinguishment of High Point debt                    | -                                    | -                                    | 83,907                               | -                                    |
| Net gain on sale of 1140 Connecticut Avenue and 1227 25th Street | -                                    | -                                    | 45,862                               | -                                    |
| Net gain on sales of other real estate                           | -                                    | -                                    | 5,761                                | -                                    |
| Litigation loss accrual and impairment loss                      | -                                    | (5,000)                              | -                                    | (15,056)                             |
| Income (loss) from discontinued operations                       | \$ 3,683                             | \$ (3,667)                           | \$ 146,293                           | \$ (11,681)                          |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

**9. Identified Intangible Assets and Liabilities**

The following summarizes our identified intangible assets (primarily acquired above-market leases) and liabilities (primarily acquired below-market leases) as of September 30, 2011 and December 31, 2010.

| (Amounts in thousands)  | <b>Balance as of</b>          |                              |
|---|-------------------------------|------------------------------|
|   | <b>September 30,<br/>2011</b> | <b>December 31,<br/>2010</b> |
| <b>Identified intangible assets:</b>                                    |                               |                              |
| Gross amount  | \$ 690,996                    | \$ 681,270                   |
| Accumulated amortization  | (356,118)                     | (335,113)                    |
| Net   | \$ 334,878                    | \$ 346,157                   |
| <b>Identified intangible liabilities (included in deferred credit):</b> |                               |                              |
| Gross amount  | \$ 861,696                    | \$ 856,689                   |
| Accumulated amortization  | (380,198)                     | (335,317)                    |
| Net   | \$ 481,498                    | \$ 521,372                   |

Amortization of acquired below-market leases, net of acquired above-market leases, resulted in an increase to rental income of \$16,100,000 and \$16,756,000 for the three months ended September 30, 2011 and 2010, respectively, and \$49,387,000 and \$48,476,000 for the nine months ended September 30, 2011 and 2010, respectively. Estimated annual amortization of acquired below-market leases, net of acquired above-market leases, for each of the five succeeding years commencing January 1, 2012 is as follows:

| (Amounts in thousands) |           |
|------------------------|-----------|
| 2012                   | \$ 51,092 |
| 2013                   | 43,174    |
| 2014                   | 37,419    |
| 2015                   | 34,673    |
| 2016                   | 31,281    |

Amortization of all other identified intangible assets (a component of depreciation and amortization expense) was \$16,059,000 and \$15,032,000 for the three months ended September 30, 2011 and 2010, respectively, and



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\$43,782,000 and \$45,317,000 for the nine months ended September 30, 2011 and 2010, respectively. Estimated annual amortization of all other identified intangible assets including acquired in-place leases, customer relationships, and third party contracts for each of the five succeeding years commencing January 1, 2012 is as follows:

| (Amounts in thousands) |           |
|------------------------|-----------|
| 2012                   | \$ 47,168 |
| 2013                   | 39,703    |
| 2014                   | 21,398    |
| 2015                   | 16,471    |
| 2016                   | 13,924    |

We are a tenant under ground leases for certain properties. Amortization of these acquired below-market leases, net of above-market leases resulted in an increase to rent expense of \$344,000 and \$539,000 for the three months ended September 30, 2011 and 2010, respectively, and \$1,033,000 and \$1,618,000 for the nine months ended September 30, 2011 and 2010, respectively. Estimated annual amortization of these below-market leases, net of above-market leases, for each of the five succeeding years commencing January 1, 2012 is as follows:

| (Amounts in thousands) |          |
|------------------------|----------|
| 2012                   | \$ 1,377 |
| 2013                   | 1,377    |
| 2014                   | 1,377    |
| 2015                   | 1,377    |
| 2016                   | 1,377    |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 10. Debt

The following is a summary of our debt:

| (Amounts in thousands)                                    | Maturity | Interest<br>Rate at<br>September<br>30,<br>2011 | September 30,<br>2011 | Balance at<br>September 30,<br>2011 | December 31,<br>2010 |
|---|----------|---|-----------------------|-------------------------------------|----------------------|
| <b>Notes and mortgages payable:</b>                       | (1)      | 2011  | 2011                  | 2011                                | 2010                 |
| <b>Fixed rate:</b>  |          |   |                       |                                     |                      |
| New York Office:  |          |   |                       |                                     |                      |
| 350 Park Avenue   | 01/12    | 5.48 %  | \$ 430,000            | \$ 430,000                          |                      |
| Two Penn Plaza <sup>(2)</sup>                             | 03/18    | 5.13 %  | 425,000               | 277,347                             |                      |
| 1290 Avenue of the Americas                               | 01/13    | 5.97 %  | 415,934               | 424,136                             |                      |
| 770 Broadway  | 03/16    | 5.65 %  | 353,000               | 353,000                             |                      |
| 888 Seventh Avenue  | 01/16    | 5.71 %  | 318,554               | 318,554                             |                      |
| 909 Third Avenue  | 04/15    | 5.64 %  | 204,203               | 207,045                             |                      |
| Eleven Penn Plaza   | 12/11    | 5.20 %  | 196,253               | 199,320                             |                      |
| Washington, DC Office:                                    |          |   |                       |                                     |                      |
| Skyline Place   | 02/17    | 5.74 %  | 678,000               | 678,000                             |                      |
| River House Apartments                                    | 04/15    | 5.43 %  | 195,546               | 195,546                             |                      |
| 2121 Crystal Drive <sup>(3)</sup>                         | 03/23    | 5.51 %  | 150,000               | -                                   |                      |
| Bowen Building  | 06/16    | 6.14 %  | 115,022               | 115,022                             |                      |
| 1215 Clark Street, 200 12th Street<br>and 251 18th Street | 01/25    | 7.09 %  | 109,067               | 110,931                             |                      |
| West End 25 <sup>(4)</sup>                                | 06/21    | 4.88 %  | 101,671               | -                                   |                      |
| Universal Buildings                                       | 04/14    | 6.42 %  | 99,456                | 103,049                             |                      |
| Reston Executive I, II, and III                           | 01/13    | 5.57 %  | 93,000                | 93,000                              |                      |
| 2011 Crystal Drive  | 08/17    | 7.30 %  | 80,711                | 81,362                              |                      |
| 1550 and 1750 Crystal Drive                               | 11/14    | 7.08 %  | 77,292                | 79,411                              |                      |
| 220 20th Street <sup>(5)</sup>                            | 02/18    | 4.61 %  | 75,323                | -                                   |                      |
| 1235 Clark Street   | 07/12    | 6.75 %  | 51,569                | 52,314                              |                      |
| 2231 Crystal Drive  | 08/13    | 7.08 %  | 44,422                | 46,358                              |                      |
| 1750 Pennsylvania Avenue                                  | 06/12    | 7.26 %  | 44,538                | 45,132                              |                      |
| 1225 Clark Street   | 08/13    | 7.08 %  | 26,571                | 27,616                              |                      |

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|   |             |             |              |              |
|---|-------------|-------------|--------------|--------------|
| 1800, 1851 and 1901 South Bell Street                       | 12/11       | 6.91 %      | 2,610        | 10,099       |
| Retail:   |             |             |              |              |
| Cross-collateralized mortgages on 40 strip shopping centers | 09/20       | 4.20 %      | 588,377      | 597,138      |
| Montehiedra Town Center                                     | 07/16       | 6.04 %      | 120,000      | 120,000      |
| Broadway Mall   | 07/13       | 5.30 %      | 88,383       | 90,227       |
| 828-850 Madison Avenue Condominium                          | 06/18       | 5.29 %      | 80,000       | 80,000       |
| North Bergen (Tonnelles Avenue) (6)                         | 01/18       | 4.59 %      | 75,000       | -            |
| Las Catalinas Mall  | 11/13       | 6.97 %      | 56,488       | 57,737       |
| 510 5th Avenue  | 01/16       | 5.60 %      | 31,850       | 32,189       |
| Other   | 03/12-05/36 | 5.12%-7.30% | 95,962       | 97,054       |
| Merchandise Mart:   |             |             |              |              |
| Merchandise Mart  | 12/16       | 5.57 %      | 550,000      | 550,000      |
| Boston Design Center  | 09/15       | 5.02 %      | 67,655       | 68,538       |
| Washington Design Center                                    | n/a         | n/a         | -            | 43,447       |
| Other:  |             |             |              |              |
| 555 California Street (7)                                   | 09/21       | 5.10 %      | 600,000      | 640,911      |
| Borgata Land (8)  | 02/21       | 5.14 %      | 60,000       | -            |
| Industrial Warehouses                                       | n/a         | n/a         | -            | 24,358       |
| Total fixed rate notes and mortgages payable                |             | 5.52 %      | \$ 6,701,457 | \$ 6,248,841 |

See notes on page 22.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 10. Debt - continued

| (Amounts in thousands)  |          |                       | Interest<br>Rate at      | Balance at               |                      |
|---|----------|-----------------------|--------------------------|--------------------------|----------------------|
|   | Maturity | Spread over<br>LIBOR  | September<br>30,<br>2011 | September<br>30,<br>2011 | December 31,<br>2010 |
| <b>Notes and mortgages payable:</b>   |          |                       |                          |                          |                      |
| <b>Variable rate:</b>   |          |                       |                          |                          |                      |
| New York Office:  |          |                       |                          |                          |                      |
| Manhattan Mall  | 02/12    | L+55                  | 0.78 %                   | \$ 232,000               | \$ 232,000           |
| 866 UN Plaza <sup>(9)</sup>   | 05/16    | L+125 <sup>(9)</sup>  | 1.52 %                   | 44,978                   | 44,978               |
| Washington, DC Office:  |          |                       |                          |                          |                      |
| 2101 L Street   | 02/13    | L+120                 | 1.45 %                   | 150,000                  | 150,000              |
| River House Apartments<br>2200/2300 Clarendon<br>Boulevard                        | 04/18    | n/a <sup>(10)</sup>   | 1.53 %                   | 64,000                   | 64,000               |
| 1730 M and 1150 17th<br>Street  | 01/15    | L+75                  | 0.98 %                   | 54,833                   | 59,278               |
| West End 25 <sup>(4)</sup>  | 06/14    | L+140                 | 1.72 %                   | 43,581                   | 43,581               |
| 220 20th Street <sup>(5)</sup>  | n/a      | n/a                   | n/a                      | -                        | 95,220               |
|   | n/a      | n/a                   | n/a                      | -                        | 83,573               |
| Retail:   |          |                       |                          |                          |                      |
| Green Acres Mall  | 02/13    | L+140                 | 1.73 %                   | 325,045                  | 335,000              |
| Bergen Town Center  | 03/13    | L+150                 | 1.76 %                   | 279,044                  | 279,044              |
| San Jose Strip Center   | 03/13    | L+400                 | 4.25 %                   | 113,641                  | 120,863              |
| Beverly Connection <sup>(11)</sup>  | 10/11    | L+350 <sup>(11)</sup> | 5.00 %                   | 100,000                  | 100,000              |
| 4 Union Square South  | 04/14    | L+325                 | 3.52 %                   | 75,000                   | 75,000               |
| Cross-collateralized<br>mortgages on 40 strip<br>shopping centers <sup>(12)</sup> | 09/20    | L+136 <sup>(12)</sup> | 2.36 %                   | 60,000                   | 60,000               |
| 435 Seventh Avenue <sup>(13)</sup>  | 08/14    | L+300 <sup>(13)</sup> | 5.00 %                   | 51,479                   | 51,844               |
| Other   | 11/12    | L+375                 | 3.97 %                   | 20,983                   | 21,862               |
| Other:  |          |                       |                          |                          |                      |
|   |          | L+235-L+245           |                          |                          |                      |
| 220 Central Park South <sup>(14)</sup>  | 10/11    | <sup>(14)</sup>       | 2.61 %                   | 123,750                  | 123,750              |
| Other   | 11/11    | L+250                 | 2.75 %                   | 22,400                   | 66,267               |
| Total variable rate notes and<br>mortgages payable                                |          |                       | 2.19 %                   | 1,760,734                | 2,006,260            |
| Total notes and mortgages payable   |          |                       | 4.83 %                   | \$8,462,191              | \$8,255,101          |

**Senior unsecured notes:**

|   |       |  |        |            |              |
|---|-------|--|--------|------------|--------------|
| Senior unsecured notes due 2015                 | 04/15 |  | 4.25 % | \$ 499,421 | \$ 499,296   |
| Senior unsecured notes due 2039 <sup>(15)</sup> | 10/39 |  | 7.88 % | 460,000    | 460,000      |
| Floating rate senior unsecured notes due 2011   | n/a   |  | n/a    | -          | 23,250       |
| Senior unsecured notes due 2011                 | n/a   |  | n/a    | -          | 100,382      |
| Total senior unsecured notes                    |       |  | 5.99 % | \$ 959,421 | \$ 1,082,928 |

**3.88% exchangeable senior debentures due 2025**

|               |       |  |        |            |            |
|---------------|-------|--|--------|------------|------------|
| (see page 23) | 04/12 |  | 5.32 % | \$ 496,139 | \$ 491,000 |
|---------------|-------|--|--------|------------|------------|

**Convertible senior debentures: (see page 23)**

|   |       |  |        |            |            |
|---|-------|--|--------|------------|------------|
| 3.63% due 2026                                      | 11/11 |  | 5.32 % | \$ 178,696 | \$ 176,499 |
| 2.85% due 2027                                      | 04/12 |  | 5.45 % | 10,103     | 9,914      |
| Total convertible senior debentures <sup>(16)</sup> |       |  | 5.33 % | \$ 188,799 | \$ 186,413 |

**Unsecured revolving credit facilities:**

|   |       |       |        |            |            |
|---|-------|-------|--------|------------|------------|
| \$1.595 billion unsecured revolving credit facility <sup>(17)</sup>   | 09/12 | L+55  | 0.75 % | \$ 300,000 | \$ 669,000 |
| \$1.25 billion unsecured revolving credit facility<br>(\$22,085 reserved for outstanding letters of credit) <sup>(18)</sup> | 06/16 | L+135 | -      | -          | 205,000    |
| Total unsecured revolving credit facilities   |       |       | 0.75 % | \$ 300,000 | \$ 874,000 |

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See notes on the following page.

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**10. Debt - continued**

Notes to preceding tabular information (Amounts in thousands):

- (1) Represents the extended maturity for certain loans in which we have the unilateral right, ability and intent to extend. In the case of our convertible and exchangeable debt, represents the earliest date holders may require us to repurchase the debentures.
- (2) On February 11, 2011, we completed a \$425,000 refinancing of this property. The seven-year loan bears interest at LIBOR plus 2.00%, which was swapped for the term of the loan to a fixed rate of 5.13%. The loan amortizes based on a 30-year schedule beginning in the fourth year. We retained net proceeds of approximately \$139,000, after repaying the existing loan and closing costs.
- (3) On February 10, 2011, we completed a \$150,000 financing of this property. The 12-year fixed rate loan bears interest at 5.51% and amortizes based on a 30-year schedule beginning in the third year. This property was previously unencumbered.
- (4) In May 2011, we repaid the outstanding balance of the variable-rate construction loan on this property and closed on a \$101,671 mortgage at a fixed rate of 4.88%. The loan has a 10-year term and amortizes based on a 30-year schedule beginning in the sixth year.
- (5) On January 18, 2011, we repaid the outstanding balance of the variable-rate construction loan on this property and closed on a \$76,100 mortgage at a fixed rate of 4.61%. The loan has a seven-year term and amortizes based on a 30-year schedule.
- (6) On January 10, 2011, we completed a \$75,000 financing of this property. The seven-year fixed rate loan bears interest at 4.59% and amortizes based on a 25-year schedule beginning in the sixth year. This property was previously unencumbered.
- (7) On September 1, 2011, we completed a \$600,000 refinancing of this property. The 10-year fixed rate loan bears interest at 5.10% and amortizes based on a 30-year schedule beginning in the fourth year.
- (8) In January 2011, we completed a \$60,000 financing of this property. The 10-year fixed rate loan bears interest at 5.14% and amortizes based on a 30-year schedule beginning in the third year.
- (9) On May 10, 2011, we refinanced this loan for the same amount. The five-year interest only loan is at LIBOR plus 1.25%.
- (10) This loan bears interest at the Freddie Mac Reference Note Rate plus 1.53%.
- (11) In October 2011, this loan was refinanced in the same amount for one year, with two one-year extension options. The interest rate on the new loan is at

- LIBOR plus 4.25% with a LIBOR floor of 0.50%.
- (12) This loan has a LIBOR floor of 1.00%.
- (13) This loan has a LIBOR floor of 2.00%.
- (14) In October 2011, we extended the maturity date of this loan to October 2012, with a provision for a one-year extension option.
- (15) These notes may be redeemed at our option in whole or in part beginning on October 1, 2014, at a price equal to the principal amount plus accrued interest.
- (16) The net proceeds from the offering of these debentures were contributed to the Operating Partnership in the form of an inter-company loan and the Operating Partnership fully and unconditionally guaranteed payment of these debentures. There are no restrictions which limit the Operating Partnership from making distributions to Vornado and Vornado has virtually no independent assets or operations outside of the Operating Partnership.
- (17) We are in the process of renewing this facility and expect to enter into a new \$1,250,000 facility that has a four-year term, with a one-year extension option and bears interest on drawn amounts at LIBOR plus 1.25% and has a .25% facility fee (drawn or undrawn), based on our credit ratings.
- (18) On June 8, 2011, we renewed this facility and increased it to \$1,250,000 from \$1,000,000. The renewed facility matures in four years, has a one-year extension option and bears interest on drawn amounts at LIBOR plus 1.35% and has a .30% facility fee (drawn or undrawn), based on our credit ratings.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 10. Debt – continued

Pursuant to the provisions of Accounting Standards Codification (“ASC”) 470-20, *Debt with Conversion and Other Options*, below is a summary of required disclosures related to our convertible and exchangeable senior debentures.

| (Amounts in thousands, except per share amounts)  | 2.85% Convertible Senior Debentures due 2027 |                   | 3.63% Convertible Senior Debentures due 2026 |                   | 3.88% Exchangeable Senior Debentures due 2025 |                   |
|---|--|-------------------|--|-------------------|---|-------------------|
|   | September 30, 2011                           | December 31, 2010 | September 30, 2011                           | December 31, 2010 | September 30, 2011                            | December 31, 2010 |
| <b>Balance Sheet:</b>   |  |                   |  |                   |   |                   |
| Principal amount of debt component  | \$ 10,233                                    | \$ 10,233         | \$ 179,052                                   | \$ 179,052        | \$ 499,982                                    | \$ 499,982        |
| Unamortized discount  | (130)  | (319)             | (356)  | (2,553)           | (3,843)                                       | (8,982)           |
| Carrying amount of debt component   | \$ 10,103                                    | \$ 9,914          | \$ 178,696                                   | \$ 176,499        | \$ 496,139                                    | \$ 491,000        |
| Carrying amount of equity component   | \$ 956                                       | \$ 956            | \$ 9,604                                     | \$ 9,604          | \$ 32,301                                     | \$ 32,301         |
| Effective interest rate   | 5.45 %                                       | 5.45 %            | 5.32 %                                       | 5.32 %            | 5.32 %  | 5.32 %            |
| Maturity date (period through which discount is being amortized)                                    | 4/1/12                                       |                   | 11/15/11                                     |                   | 4/15/12                                       |                   |
| Conversion price per share, as adjusted   | \$ 157.18                                    |                   | \$ 148.46                                    |                   | \$ 87.17                                      |                   |
| Number of shares on which the aggregate consideration to be delivered upon conversion is determined | - (1)  |                   | - (1)  |                   | 5,736   |                   |

(1) Our convertible senior debentures require that upon conversion, the entire principal amount is to be settled in cash, and at our option, any excess value above the principal amount may be settled in cash or common



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shares. Based on the September 30, 2011 closing share price of our common shares and the conversion prices in the table above, there was no excess value; accordingly, no common shares would be issued if these securities were settled on this date. The number of common shares on which the aggregate consideration that would be delivered upon conversion is 65 and 1,206 common shares, respectively.

| (Amounts in thousands)                                | <b>Three Months Ended</b> |             | <b>Nine Months Ended</b> |             |
|---|---------------------------|-------------|--------------------------|-------------|
| <b>Income Statement:</b>                              | <b>September 30,</b>      |             | <b>September 30,</b>     |             |
| <b>2.85% Convertible Senior Debentures due 2027:</b>  | <b>2011</b>               | <b>2010</b> | <b>2011</b>              | <b>2010</b> |
| Coupon interest                                       | \$ 74                     | \$ 160      | \$ 219                   | \$ 480      |
| Discount amortization – original issue                | 11                        | 23          | 33                       | 69          |
| Discount amortization – ASC 470-20 implementation     | 52                        | 110         | 156                      | 325         |
|   | \$ 137                    | \$ 293      | \$ 408                   | \$ 874      |
| <b>3.63% Convertible Senior Debentures due 2026:</b>  |                           |             |                          |             |
| Coupon interest                                       | \$ 1,623                  | \$ 3,523    | \$ 4,868                 | \$ 11,328   |
| Discount amortization – original issue                | 202                       | 417         | 598                      | 1,320       |
| Discount amortization – ASC 470-20 implementation     | 540                       | 1,117       | 1,599                    | 3,533       |
|   | \$ 2,365                  | \$ 5,057    | \$ 7,065                 | \$ 16,181   |
| <b>3.88% Exchangeable Senior Debentures due 2025:</b> |                           |             |                          |             |
| Coupon interest                                       | \$ 4,843                  | \$ 4,844    | \$ 14,531                | \$ 14,532   |
| Discount amortization – original issue                | 410                       | 389         | 1,213                    | 1,151       |
| Discount amortization – ASC 470-20 implementation     | 1,326                     | 1,258       | 3,926                    | 3,724       |
|   | \$ 6,579                  | \$ 6,491    | \$ 19,670                | \$ 19,407   |

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## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

**11. Redeemable Noncontrolling Interests**

Redeemable noncontrolling interests on our consolidated balance sheets represent Operating Partnership units held by third parties and are comprised of Class A units and Series D-10, D-14, D-15 and D-16 (collectively, "Series D") cumulative redeemable preferred units. Redeemable noncontrolling interests on our consolidated balance sheets are recorded at the greater of their carrying amount or redemption value at the end of each reporting period. Changes in the value from period to period are charged to "additional capital" in our consolidated statements of changes in equity. Below is a table summarizing the activity of redeemable noncontrolling interests.

|   |              |
|---|--------------|
| (Amounts in thousands)  |              |
| Balance at December 31, 2009  | \$ 1,251,628 |
| Net income  | 33,487       |
| Distributions   | (40,702)     |
| Conversion of Class A units into common shares, at redemption value | (62,606)     |
| Adjustments to carry redeemable Class A units at redemption value   | 232,099      |
| Redemption of Series D-12 redeemable units                          | (13,000)     |
| Other, net  | 16,316       |
| Balance at September 30, 2010                                       | \$ 1,417,222 |
| Balance at December 31, 2010  | \$ 1,327,974 |
| Net income  | 47,364       |
| Distributions   | (38,393)     |
| Conversion of Class A units into common shares, at redemption value | (38,220)     |
| Adjustments to carry redeemable Class A units at redemption value   | (114,628)    |
| Redemption of Series D-11 redeemable units                          | (28,000)     |
| Other, net  | 4,623        |
| Balance at September 30, 2011                                       | \$ 1,160,720 |

As of September 30, 2011 and December 31, 2010, the aggregate redemption value of redeemable Class A units was \$934,720,000 and \$1,066,974,000, respectively.

Redeemable noncontrolling interests exclude our Series G-1 through G-4 convertible preferred units and Series D-13 cumulative redeemable preferred units, as they are accounted for as liabilities in accordance with ASC 480, *Distinguishing Liabilities and Equity*, because of their possible settlement by issuing a variable number of Vornado common shares. Accordingly the fair value of these units is included as a component of “other liabilities” on our consolidated balance sheets and aggregated \$55,052,000 and \$55,097,000 as of September 30, 2011 and December 31, 2010, respectively.

In 2011, we redeemed 1,400,000 Series D-11 cumulative redeemable preferred units with a par value of \$25.00 per unit, for an aggregate of \$28,000,000 in cash. In 2010, we redeemed 800,000 Series D-12 cumulative redeemable preferred units with a par value of \$25.00 per unit, for an aggregate of \$13,000,000 in cash.

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**12. Shareholders' Equity**

On April 20, 2011, we sold 7,000,000 6.875% Series J Cumulative Redeemable Preferred Shares at a price of \$25.00 per share, in an underwritten public offering pursuant to an effective registration statement. On April 21, 2011, the underwriters exercised their option to purchase an additional 1,050,000 shares to cover over-allotments. On May 5, 2011 and August 5, 2011, we sold an additional 800,000 and 1,000,000 shares, respectively, at a price of \$25.00 per share. We retained aggregate net proceeds of \$239,037,000, after underwriters' discounts and issuance costs and contributed the net proceeds to the Operating Partnership in exchange for 9,850,000 Series J Preferred Units (with economic terms that mirror those of the Series J Preferred Shares). Dividends on the Series J Preferred Shares are cumulative and payable quarterly in arrears. The Series J Preferred Shares are not convertible into, or exchangeable for, any of our properties or securities. On or after five years from the date of issuance (or sooner under limited circumstances), we, at our option, may redeem the Series J Preferred Shares at a redemption price of \$25.00 per share, plus accrued and unpaid dividends through the date of redemption. The Series J Preferred Shares have no maturity date and will remain outstanding indefinitely unless redeemed by us.

**13. Fair Value Measurements**

ASC 820, *Fair Value Measurement and Disclosures* defines fair value and establishes a framework for measuring fair value. The objective of fair value is to determine the price that would be received upon the sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (the exit price). ASC 820 establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three levels: Level 1 – quoted prices (unadjusted) in active markets that are accessible at the measurement date for assets or liabilities; Level 2 – observable prices that are based on inputs not quoted in active markets, but corroborated by market data; and Level 3 – unobservable inputs that are used when little or no market data is available. The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. In determining fair value, we utilize valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible as well as consider counterparty credit risk in our assessment of fair value. Considerable judgment is necessary to interpret Level 2 and 3 inputs in determining the fair value of our financial and non-financial assets and liabilities. Accordingly, our fair value estimates, which are made at the end of each reporting period, may be different than the amounts that may ultimately be realized upon sale or disposition of these assets.

*Financial Assets and Liabilities Measured at Fair Value*

Financial assets and liabilities that are measured at fair value in our consolidated financial statements consist of (i) marketable securities, (ii) derivative positions in marketable equity securities, (iii) the assets of our deferred compensation plan, which are primarily marketable equity securities and equity investments in limited partnerships, (iv) Real Estate Fund investments, and (v) mandatorily redeemable instruments (Series G-1 through G-4 convertible preferred units and Series D-13 cumulative redeemable preferred units). The tables below aggregate the fair values of financial assets and liabilities by the levels in the fair value hierarchy at September 30, 2011 and December 31, 2010, respectively.

| (Amounts in thousands)  | <b>Total</b>        | <b>As of September 30, 2011</b> |                  |                   |
|---|---------------------|---------------------------------|------------------|-------------------|
|   |                     | <b>Level 1</b>                  | <b>Level 2</b>   | <b>Level 3</b>    |
| Marketable securities   | \$ 631,361          | \$ 631,361                      | \$ -             | \$ -              |
| Real Estate Fund investments (75% of which is attributable to noncontrolling interests) | 261,417             | -                               | -                | 261,417           |
| Deferred compensation plan assets (included in other assets)                            | 94,623              | 40,736                          | -                | 53,887            |
| <b>Total assets</b>   | <b>\$ 987,401</b>   | <b>\$ 672,097</b>               | <b>\$ -</b>      | <b>\$ 315,304</b> |
| Mandatorily redeemable instruments (included in other liabilities)                      | \$ 55,052           | \$ 55,052                       | \$ -             | \$ -              |
| (Amounts in thousands)  | <b>Total</b>        | <b>As of December 31, 2010</b>  |                  |                   |
|   |                     | <b>Level 1</b>                  | <b>Level 2</b>   | <b>Level 3</b>    |
| Marketable securities   | \$ 766,116          | \$ 766,116                      | \$ -             | \$ -              |
| Real Estate Fund investments (75% of which is attributable to noncontrolling interests) | 144,423             | -                               | -                | 144,423           |
| Deferred compensation plan assets (included in other assets)                            | 91,549              | 43,699                          | -                | 47,850            |
| Derivative positions in marketable equity securities (included in other assets)         | 17,616              | -                               | 17,616           | -                 |
| <b>Total assets</b>   | <b>\$ 1,019,704</b> | <b>\$ 809,815</b>               | <b>\$ 17,616</b> | <b>\$ 192,273</b> |
| Mandatorily redeemable instruments (included in other liabilities)                      | \$ 55,097           | \$ 55,097                       | \$ -             | \$ -              |

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 13. Fair Value Measurements - continued

*Financial Assets and Liabilities Measured at Fair Value - continued*

The tables below summarize the changes in the fair value of the Level 3 assets above, by category, for the three and nine months ended September 30, 2011 and 2010.

**Real Estate Fund****Investments:**

| (Amounts in thousands)           | For the Three Months<br>Ended September 30, |           | For the Nine Months<br>Ended September 30, |           |
|----------------------------------|---|-----------|--|-----------|
|                                  | 2011  | 2010      | 2011                                       | 2010      |
| Beginning balance                | \$ 255,795                                  | \$ -      | \$ 144,423                                 | \$ -      |
| Purchases                        | -   | 42,500    | 123,047                                    | 42,500    |
| Sales                            | -   | -         | (12,831)                                   | -         |
| Realized and unrealized<br>gains | 5,639                                       | -         | 22,294                                     | -         |
| Other, net                       | (17)  | -         | (15,516)                                   | -         |
| Ending balance                   | \$ 261,417                                  | \$ 42,500 | \$ 261,417                                 | \$ 42,500 |

**Deferred Compensation****Plan Assets:**

| (Amounts in thousands)                    | For the Three Months<br>Ended September 30, |           | For the Nine Months<br>Ended September 30, |           |
|---|---|-----------|--|-----------|
|   | 2011  | 2010      | 2011                                       | 2010      |
| Beginning balance                         | \$ 53,724                                   | \$ 43,598 | \$ 47,850                                  | \$ 39,589 |
| Purchases                                 | 3,155                                       | 9,802     | 22,259                                     | 16,144    |
| Sales                                     | (1,044)                                     | (7,850)   | (18,538)                                   | (11,430)  |
| Realized and unrealized<br>(losses) gains | (2,051)                                     | 487       | 2,166                                      | 1,637     |
| Other, net                                | 103   | -         | 150  | 97        |
| Ending balance                            | \$ 53,887                                   | \$ 46,037 | \$ 53,887                                  | \$ 46,037 |

*Financial Assets and Liabilities not Measured at Fair Value*

Financial assets and liabilities that are not measured at fair value in our consolidated financial statements include mezzanine loans receivable and debt. Estimates of the fair values of these instruments are based on our assessments of available market information and valuation methodologies, including discounted cash flow analyses. The table below summarizes the carrying amounts and fair values of these financial instruments as of September 30, 2011 and December 31, 2010.

| (Amounts in thousands)         | As of September 30, 2011 |               | As of December 31, 2010 |               |
|--------------------------------|--------------------------|---------------|-------------------------|---------------|
|                                | Carrying Amount          | Fair Value    | Carrying Amount         | Fair Value    |
| Mezzanine loans receivable     | \$ 156,365               | \$ 150,226    | \$ 202,412              | \$ 197,581    |
| Debt:                          |                          |               |                         |               |
| Notes and mortgages payable    | \$ 8,462,191             | \$ 8,576,512  | \$ 8,255,101            | \$ 8,446,791  |
| Senior unsecured notes         | 959,421                  | 1,011,602     | 1,082,928               | 1,119,512     |
| Exchangeable senior debentures | 496,139                  | 514,981       | 491,000                 | 554,355       |
| Convertible senior debentures  | 188,799                  | 189,816       | 186,413                 | 191,510       |
| Revolving credit facility debt | 300,000                  | 300,000       | 874,000                 | 874,000       |
|                                | \$ 10,406,550            | \$ 10,592,911 | \$ 10,889,442           | \$ 11,186,168 |

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**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**14. Stock-based Compensation**

Our Share Option Plan (the “Plan”) provides for grants of incentive and non-qualified stock options, restricted stock, restricted Operating Partnership units and out-performance plan rewards to certain of our employees and officers. We account for all stock-based compensation in accordance ASC 718, *Compensation – Stock Compensation*. Stock-based compensation expense for the three months ended September 30, 2011 and 2010 consists of stock option awards, restricted stock awards, Operating Partnership unit awards and out-performance plan awards. Stock-based compensation expense was \$7,320,000 and \$11,210,000 in the three months ended September 30, 2011 and 2010, respectively, and \$21,384,000 and \$26,167,000 in the nine months ended September 30, 2011 and 2010, respectively.

**15. Fee and Other Income**

The following table sets forth the details of our fee and other income:

| (Amounts in thousands)      | <b>For the Three Months<br/>Ended September 30,</b> |                  | <b>For the Nine Months<br/>Ended September 30,</b> |                   |
|-----------------------------|---|------------------|--|-------------------|
|                             | <b>2011</b>   | <b>2010</b>      | <b>2011</b>  | <b>2010</b>       |
| Tenant cleaning fees        | \$ 15,647   | \$ 13,613        | \$ 46,479  | \$ 40,733         |
| Management and leasing fees | 4,361   | 3,555            | 15,456   | 16,075            |
| Lease termination fees      | 4,803   | 2,301            | 12,478   | 10,112            |
| Other income                | 12,195  | 12,797           | 37,826   | 37,918            |
|                             | <b>\$ 37,006</b>                                    | <b>\$ 32,266</b> | <b>\$ 112,239</b>                                  | <b>\$ 104,838</b> |

Fee and other income above includes management fee income from Interstate Properties, a related party, of \$195,000 and \$192,000 for the three months ended September 30, 2011 and 2010, respectively, and \$586,000 and \$584,000 for the nine months ended September 30, 2011 and 2010, respectively. The above table excludes management fee income from partially owned entities which is included in income from partially owned entities (see Note 6 – Investments in Partially Owned Entities).



**16. Interest and Other Investment (Loss) Income, Net**

The following table sets forth the details of our interest and other investment income:

| (Amounts in thousands)   | <b>For the Three Months<br/>Ended September 30,</b> |             | <b>For the Nine Months<br/>Ended September 30,</b> |             |
|--|---|-------------|--|-------------|
|  | <b>2011</b>   | <b>2010</b> | <b>2011</b>  | <b>2010</b> |
| Mezzanine loans loss reversal (accrual) and net gain on disposition            | \$ -  | \$ -        | \$ 82,744  | \$ (6,900)  |
| Dividends and interest on marketable securities                                | 7,605   | 6,445       | 22,941   | 21,068      |
| Interest on mezzanine loans  | 3,442   | 2,620       | 9,169  | 7,660       |
| Mark-to-market of investments in our deferred compensation plan <sup>(1)</sup> | (5,243)   | 3,907       | 1,502  | 5,684       |
| (Loss) income from the mark-to-market of J.C. Penney derivative position       | (37,537)  | 32,249      | (27,136)   | 32,249      |
| Other, net   | 1,739   | 1,875       | 5,901  | 5,915       |
|  | \$ (29,994)   | \$ 47,096   | \$ 95,121  | \$ 65,676   |

(1) This (loss) income is entirely offset by the revenue/expense resulting from the mark-to-market of the deferred compensation plan liability, which is included in "general and administrative" expense.

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## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

**17. Income Per Share**

The following table provides a reconciliation of both net income and the number of common shares used in the computation of (i) basic income per common share - which utilizes the weighted average number of common shares outstanding without regard to dilutive potential common shares, and (ii) diluted income per common share - which includes the weighted average common shares and dilutive share equivalents. Dilutive share equivalents may include our Series A convertible preferred shares, employee stock options, restricted stock and exchangeable senior debentures.

| (Amounts in thousands, except per share amounts)   | For the Three Months     |            | For the Nine Months      |            |
|--|--------------------------|------------|--------------------------|------------|
|  | Ended September 30, 2011 | 2010       | Ended September 30, 2011 | 2010       |
| <b>Numerator:</b>  |                          |            |                          |            |
| Income from continuing operations, net of income attributable to noncontrolling interests          | \$ 50,314                | \$ 107,919 | \$ 437,576               | \$ 402,591 |
| Income (loss) from discontinued operations, net of income attributable to noncontrolling interests | 3,448                    | (3,667)    | 137,430                  | (11,681)   |
| Net income attributable to Vornado   | 53,762                   | 104,252    | 575,006                  | 390,910    |
| Preferred share dividends  | (17,627)                 | (13,442)   | (47,743)                 | (41,975)   |
| Discount on preferred share and unit redemptions   | 5,000                    | 4,382      | 5,000                    | 4,382      |
| Net income attributable to common shareholders   | 41,135                   | 95,192     | 532,263                  | 353,317    |
| Earnings allocated to unvested participating securities  | (48)                     | (29)       | (199)                    | (79)       |
| Numerator for basic income per share   | 41,087                   | 95,163     | 532,064                  | 353,238    |
| Impact of assumed conversions:   |                          |            |                          |            |
| Convertible preferred share dividends  | -                        | -          | 94                       | 121        |
| Numerator for diluted income per share   | \$ 41,087                | \$ 95,163  | \$ 532,158               | \$ 353,359 |
| <b>Denominator:</b>  |                          |            |                          |            |

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|  |         |         |         |         |
|--|---------|---------|---------|---------|
| Denominator for basic income per share –           |         |         |         |         |
| weighted average shares                            | 184,398 | 182,462 | 184,220 | 182,014 |
| Effect of dilutive securities <sup>(1)</sup> :     |         |         |         |         |
| Employee stock options and restricted share awards | 1,667   | 1,706   | 1,764   | 1,741   |
| Convertible preferred shares                       | -       | -       | 55      | 71      |
| Denominator for diluted income per share –         |         |         |         |         |
| weighted average shares and assumed conversions    | 186,065 | 184,168 | 186,039 | 183,826 |
| <b>INCOME PER COMMON SHARE – BASIC:</b>            |         |         |         |         |
| Income from continuing operations, net             | \$ 0.20 | \$ 0.54 | \$ 2.14 | \$ 2.00 |
| Income (loss) from discontinued operations, net    | 0.02    | (0.02)  | 0.75    | (0.06)  |
| Net income per common share                        | \$ 0.22 | \$ 0.52 | \$ 2.89 | \$ 1.94 |
| <b>INCOME PER COMMON SHARE – DILUTED:</b>          |         |         |         |         |
| Income from continuing operations, net             | \$ 0.20 | \$ 0.54 | \$ 2.12 | \$ 1.98 |
| Income (loss) from discontinued operations, net    | 0.02    | (0.02)  | 0.74    | (0.06)  |
| Net income per common share                        | \$ 0.22 | \$ 0.52 | \$ 2.86 | \$ 1.92 |

(1) The effect of dilutive securities above excludes anti-dilutive weighted average common share equivalents of 18,857 and 19,837 in the three months ended September 30, 2011 and 2010, respectively, and 18,687 and 19,843 in the nine months ended September 30, 2011 and 2010, respectively.

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**18. Cleveland Medical Mart Development Project**

During 2010, two of our wholly owned subsidiaries entered into agreements with Cuyahoga County, Ohio (the “County”) to develop and operate the Cleveland Medical Mart and Convention Center (the “Facility”), a 1,000,000 square foot showroom, trade show and conference center in Cleveland’s central business district. The County will fund the development of the Facility, using the proceeds it received from the issuance of general obligation bonds and other sources, up to the development budget of \$465,000,000 and maintain effective control of the property. During the 17-year development and operating period, our subsidiaries will receive net settled payments of approximately \$10,000,000 per year, which are net of its \$36,000,000 annual obligation to the County. Our subsidiaries’ obligation has been pledged by the County to the bondholders, but is payable by our subsidiaries only to the extent that they first receive at least an equal payment from the County. Our subsidiaries engaged a contractor to construct the Facility pursuant to a guaranteed maximum price contract; although our subsidiaries are ultimately responsible for cost overruns, the contractor is responsible for all costs incurred in excess of its contract and has provided a completion guaranty. Construction of the Facility is expected to be completed in 2013. Upon completion, our subsidiaries are required to fund \$11,500,000, primarily for tenant improvements, and they are responsible for operating expenses and are entitled to the net operating income, if any, of the Facility. The County may terminate the operating agreement five years from the completion of development and periodically thereafter, if our subsidiaries fail to achieve certain performance thresholds.

We account for these agreements using criteria set forth in ASC 605-25, *Multiple-Element Arrangements*, as our subsidiaries are providing development, marketing, leasing, and other property management related services over the 17-year term. We recognize development fees using the percentage of completion method of accounting. In the three and nine months ended September 30, 2011, we recognized \$35,135,000 and \$108,203,000 of revenue, respectively, which is offset by development costs expensed of \$33,419,000 and \$101,637,000, respectively.

**19. Commitments and Contingencies**

*Insurance*

We maintain general liability insurance with limits of \$300,000,000 per occurrence and all risk property and rental value insurance with limits of \$2.0 billion per occurrence, including coverage for terrorist acts, with sub-limits for certain perils such as floods. Our California properties have earthquake insurance with coverage of \$180,000,000 per occurrence, subject to a deductible in the amount of 5% of the value of the affected property, up to a \$180,000,000 annual aggregate.

Penn Plaza Insurance Company, LLC (“PPIC”), our wholly owned consolidated subsidiary, acts as a re-insurer with respect to all risk property and rental value insurance and a portion of our earthquake insurance coverage, and as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological (“NBCR”) acts, as defined by the Terrorism Risk Insurance Program Reauthorization Act. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. Coverage for NBCR losses is up to \$2 billion per occurrence, for which PPIC is responsible for a deductible of \$3,200,000 and 15% of the balance of a covered loss and the Federal government is responsible for the remaining 85% of a covered loss. We are ultimately responsible for any loss borne by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in future policy years.

Our debt instruments, consisting of mortgage loans secured by our properties which are non-recourse to us, senior unsecured notes, exchangeable senior debentures, convertible senior debentures and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance our properties and expand our portfolio.

**VORNADO REALTY TRUST**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)**

**(UNAUDITED)**

**19. Commitments and Contingencies – continued**

*Other Commitments and Contingencies*

Our mortgage loans are non-recourse to us. However, in certain cases we have provided guarantees or master leased tenant space. These guarantees and master leases terminate either upon the satisfaction of specified circumstances or repayment of the underlying loans. As of September 30, 2011, the aggregate dollar amount of these guarantees and master leases is approximately \$151,959,000.

At September 30, 2011, \$22,085,000 of letters of credit were outstanding under one of our revolving credit facilities. Our credit facilities contain financial covenants that require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provide for higher interest rates in the event of a decline in our ratings below Baa3/BBB. Our credit facilities also contain customary conditions precedent to borrowing, including representations and warranties, and also contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal.

Each of our properties has been subjected to varying degrees of environmental assessment at various times. The environmental assessments did not reveal any material environmental contamination. However, there can be no assurance that the identification of new areas of contamination, changes in the extent or known scope of contamination, the discovery of additional sites, or changes in cleanup requirements would not result in significant costs to us.

As part of the process of obtaining the required approvals to demolish and develop our 220 Central Park South property into a new residential tower, we have committed to fund the estimated project cost of approximately \$400,000,000 to \$425,000,000. In addition, we expect to fund additional capital to certain of our partially owned entities aggregating approximately \$264,000,000.

*Litigation*

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters, including the matter referred to below, is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

On January 8, 2003, Stop & Shop filed a complaint with the United States District Court for the District of New Jersey (“USDC-NJ”) claiming that we had no right to reallocate and therefore continue to collect the \$5,000,000 of annual rent from Stop & Shop pursuant to the Master Agreement and Guaranty, because of the expiration of the East Brunswick, Jersey City, Middletown, Union and Woodbridge leases to which the \$5,000,000 of additional rent was previously allocated. Stop & Shop asserted that a prior order of the Bankruptcy Court for the Southern District of New York dated February 6, 2001, as modified on appeal to the District Court for the Southern District of New York on February 13, 2001, froze our right to reallocate which effectively terminated our right to collect the additional rent from Stop & Shop. On March 3, 2003, after we moved to dismiss for lack of jurisdiction, Stop & Shop voluntarily withdrew its complaint. On March 26, 2003, Stop & Shop filed a new complaint in New York State Supreme Court, asserting substantially the same claims as in its USDC-NJ complaint. We removed the action to the United States District Court for the Southern District of New York. In January 2005, that court remanded the action to the New York State Supreme Court. On February 14, 2005, we served an answer in which we asserted a counterclaim seeking a judgment for all the unpaid additional rent accruing through the date of the judgment and a declaration that Stop & Shop will continue to be liable for the additional rent as long as any of the leases subject to the Master Agreement and Guaranty remain in effect. On May 17, 2005, we filed a motion for summary judgment. On July 15, 2005, Stop & Shop opposed our motion and filed a cross-motion for summary judgment. On December 13, 2005, the Court issued its decision denying the motions for summary judgment. Both parties appealed the Court’s decision and on December 14, 2006, the Appellate Court division issued a decision affirming the Court’s decision. On January 16, 2007, we filed a motion for the reconsideration of one aspect of the Appellate Court’s decision which was denied on March 13, 2007. A trial was held in November 2010 and closing arguments were held in March 2011. As of September 30, 2011, we have a \$40,733,000 receivable from Stop & Shop, of which \$23,105,000 has been reserved. We believe, after consultation with counsel, that the maximum reasonably possible loss is up to the total amount of the receivable of \$40,733,000.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 20. Segment Information

Below is a summary of net income and a reconciliation of net income to EBITDA<sup>(1)</sup> by segment for the three and nine months ended September 30, 2011 and 2010.

|   | For the Three Months Ended September 30, 2011 |                    |              |           |                     |      |                      |
|---|---|--------------------|--------------|-----------|---------------------|------|----------------------|
|   | Total   | New York<br>Office | DC<br>Office | Retail    | Merchandise<br>Mart | Toys | Other <sup>(3)</sup> |
| Property rentals                                  | \$ 530,086                                    | \$196,123          | \$ 133,156   | \$105,788 | \$ 46,278           | \$ - | \$ 48,741            |
| Straight-line rent adjustments                    | 14,963  | 3,998              | 6,673        | 4,696     | (1,006)             | -    | 602                  |
| Amortization of acquired below-market leases, net | 16,100  | 8,153              | 547          | 6,268     | 21                  | -    | 1,111                |
| Total rentals                                     | 561,149                                       | 208,274            | 140,376      | 116,752   | 45,293              | -    | 50,454               |
| Tenant expense reimbursements                     | 94,053  | 43,025             | 9,328        | 36,297    | 2,972               | -    | 2,431                |
| Cleveland Medical Mart development project        | 35,135  | -                  | -            | -         | 35,135              | -    | -                    |
| Fee and other income:                             |   |                    |              |           |                     |      |                      |
| Tenant cleaning fees                              | 15,647  | 24,047             | -            | -         | -                   | -    | (8,400)              |
| Management and leasing fees                       | 4,361   | 1,653              | 2,670        | 541       | 45                  | -    | (548)                |
| Lease termination fees                            | 4,803   | 3,540              | 1,002        | 261       | -                   | -    | -                    |
| Other   | 12,195  | 5,212              | 5,232        | 1,155     | 988                 | -    | (392)                |
| Total revenues                                    | 727,343                                       | 285,751            | 158,608      | 155,006   | 84,433              | -    | 43,545               |
| Operating expenses                                | 285,659                                       | 129,472            | 51,791       | 57,412    | 30,803              | -    | 16,181               |
| Depreciation and amortization                     | 134,074                                       | 47,038             | 33,885       | 30,080    | 10,372              | -    | 12,699               |
| General and administrative                        | 46,452  | 4,461              | 6,505        | 6,721     | 9,534               | -    | 19,231               |
| Cleveland Medical Mart development project        | 33,419  | -                  | -            | -         | 33,419              | -    | -                    |



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|  |           |          |          |          |         |         |          |
|--|-----------|----------|----------|----------|---------|---------|----------|
| Tenant buy-outs and other acquisition related costs  | 2,288     | -        | -        | 1,593    | -       | -       | 695      |
| Total expenses   | 501,892   | 180,971  | 92,181   | 95,806   | 84,128  | -       | 48,806   |
| Operating income (loss)  | 225,451   | 104,780  | 66,427   | 59,200   | 305     | -       | (5,261)  |
| (Loss) applicable to Toys  | (9,304)   | -        | -        | -        | -       | (9,304) | -        |
| Income (loss) from partially owned entities  | 13,552    | (5,136)  | (1,356)  | 889      | 38      | -       | 19,117   |
| Income from Real Estate Fund   | 5,353     | -        | -        | -        | -       | -       | 5,353    |
| Interest and other investment (loss) income, net   | (29,994)  | 146      | 39       | 3        | 17      | -       | (30,199) |
| Interest and debt expense  | (136,672) | (35,395) | (30,256) | (23,176) | (9,365) | -       | (38,480) |
| Net gain on disposition of wholly owned and partially owned assets   | 1,298     | -        | -        | -        | -       | -       | 1,298    |
| Income (loss) before income taxes  | 69,684    | 64,395   | 34,854   | 36,916   | (9,005) | (9,304) | (48,172) |
| Income tax expense   | (7,144)   | (678)    | (960)    | -        | (890)   | -       | (4,616)  |
| Income (loss) from continuing operations   | 62,540    | 63,717   | 33,894   | 36,916   | (9,895) | (9,304) | (52,788) |
| Income from discontinued operations  | 3,683     | 165      | -        | 818      | 2,700   | -       | -        |
| Net income (loss)  | 66,223    | 63,882   | 33,894   | 37,734   | (7,195) | (9,304) | (52,788) |
| Less:  |           |          |          |          |         |         |          |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (5,636)   | (2,219)  | -        | 110      | -       | -       | (3,527)  |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (6,825)   | -        | -        | -        | -       | -       | (6,825)  |
| Net income (loss) attributable to Vornado  | 53,762    | 61,663   | 33,894   | 37,844   | (7,195) | (9,304) | (63,140) |
| Interest and debt expense <sup>(2)</sup>   | 197,864   | 39,526   | 33,703   | 24,368   | 9,523   | 38,018  | 52,726   |

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|   |            |            |            |           |           |           |           |
|---|------------|------------|------------|-----------|-----------|-----------|-----------|
| Depreciation and<br>amortization <sup>(2)</sup> | 193,394    | 53,936     | 38,085     | 30,946    | 12,230    | 34,293    | 23,904    |
| Income tax (benefit)<br>expense <sup>(2)</sup>  | (7,350)    | 736        | 925        | -         | 890       | (15,135)  | 5,234     |
| EBITDA <sup>(1)</sup>                           | \$ 437,670 | \$ 155,861 | \$ 106,607 | \$ 93,158 | \$ 15,448 | \$ 47,872 | \$ 18,724 |

See notes on page 35.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 20. Segment Information – continued

(Amounts in thousands)

For the Three Months Ended September 30, 2010

|   |            | Washington,        |              |           |                     |         |                      |
|---|------------|--------------------|--------------|-----------|---------------------|---------|----------------------|
|   | Total      | New York<br>Office | DC<br>Office | Retail    | Merchandise<br>Mart | Toys    | Other <sup>(3)</sup> |
| Property rentals                                    | \$ 526,776 | \$ 194,815         | \$ 146,439   | \$ 97,625 | \$ 42,774           | \$ -    | \$ 45,123            |
| Straight-line rent adjustments                      | 15,986     | 7,573              | 347          | 7,441     | (457)               | -       | 1,082                |
| Amortization of acquired below-market leases, net   | 16,756     | 8,936              | 594          | 5,820     | 15                  | -       | 1,391                |
| Total rentals                                       | 559,518    | 211,324            | 147,380      | 110,886   | 42,332              | -       | 47,596               |
| Tenant expense reimbursements                       | 95,341     | 40,387             | 15,129       | 35,688    | 2,784               | -       | 1,353                |
| Fee and other income:                               |            |                    |              |           |                     |         |                      |
| Tenant cleaning fees                                | 13,613     | 21,721             | -            | -         | -                   | -       | (8,108)              |
| Management and leasing fees                         | 3,555      | 1,428              | 2,772        | 214       | (2)                 | -       | (857)                |
| Lease termination fees                              | 2,301      | 1,220              | 728          | 346       | 7                   | -       | -                    |
| Other   | 12,797     | 5,505              | 5,554        | 1,016     | 800                 | -       | (78)                 |
| Total revenues                                      | 687,125    | 281,585            | 171,563      | 148,150   | 45,921              | -       | 39,906               |
| Operating expenses                                  | 275,077    | 124,152            | 58,327       | 52,309    | 26,391              | -       | 13,898               |
| Depreciation and amortization                       | 130,599    | 44,131             | 36,764       | 26,329    | 9,853               | -       | 13,522               |
| General and administrative                          | 55,200     | 4,504              | 5,984        | 8,843     | 6,010               | -       | 29,859               |
| Tenant buy-outs and other acquisition related costs | 921        | -                  | -            | -         | -                   | -       | 921                  |
| Total expenses                                      | 461,797    | 172,787            | 101,075      | 87,481    | 42,254              | -       | 58,200               |
| Operating income (loss)                             | 225,328    | 108,798            | 70,488       | 60,669    | 3,667               | -       | (18,294)             |
| (Loss) applicable to Toys                           | (2,557)    | -                  | -            | -         | -                   | (2,557) | -                    |
| (Loss) income from partially owned entities         | (1,996)    | 1,705              | (1,095)      | 833       | 8                   | -       | (3,447)              |
|   | (1,410)    | -                  | -            | -         | -                   | -       | (1,410)              |

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|  |            |            |            |           |           |           |           |
|--|------------|------------|------------|-----------|-----------|-----------|-----------|
| (Loss) from Real Estate Fund   |            |            |            |           |           |           |           |
| Interest and other investment income (loss), net   | 47,096     | 139        | 81         | (46)      | 11        | -         | 46,911    |
| Interest and debt expense  | (145,561)  | (33,293)   | (33,367)   | (24,199)  | (9,556)   | -         | (45,146)  |
| Net (loss) on extinguishment of debt   | (724)      | -          | -          | -         | -         | -         | (724)     |
| Net gain on disposition of wholly owned and partially owned assets   | 5,072      | -          | -          | -         | -         | -         | 5,072     |
| Income (loss) before income taxes  | 125,248    | 77,349     | 36,107     | 37,257    | (5,870)   | (2,557)   | (17,038)  |
| Income tax (expense) benefit   | (5,449)    | (861)      | (1,001)    | (2)       | 714       | -         | (4,299)   |
| Income (loss) from continuing operations   | 119,799    | 76,488     | 35,106     | 37,255    | (5,156)   | (2,557)   | (21,337)  |
| (Loss) income from discontinued operations   | (3,667)    | 30         | 1,410      | (3,642)   | (1,465)   | -         | -         |
| Net income (loss)  | 116,132    | 76,518     | 36,516     | 33,613    | (6,621)   | (2,557)   | (21,337)  |
| Less:  |            |            |            |           |           |           |           |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (296)      | (2,442)    | -          | 397       | -         | -         | 1,749     |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (11,584)   | -          | -          | -         | -         | -         | (11,584)  |
| Net income (loss) attributable to Vornado  | 104,252    | 74,076     | 36,516     | 34,010    | (6,621)   | (2,557)   | (31,172)  |
| Interest and debt expense <sup>(2)</sup>   | 208,294    | 31,817     | 34,241     | 26,395    | 15,883    | 40,558    | 59,400    |
| Depreciation and amortization <sup>(2)</sup>   | 179,148    | 42,531     | 41,394     | 28,024    | 12,782    | 30,079    | 24,338    |
| Income tax (benefit) expense <sup>(2)</sup>  | (23,013)   | 861        | 1,054      | 2         | (714)     | (27,501)  | 3,285     |
| EBITDA <sup>(1)</sup>  | \$ 468,681 | \$ 149,285 | \$ 113,205 | \$ 88,431 | \$ 21,330 | \$ 40,579 | \$ 55,851 |

See notes on page 35.



## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 20. Segment Information – continued

(Amounts in thousands)

|   | For the Nine Months Ended September 30, 2011 |                 |            |            |                  |      |                      |
|---|--|-----------------|------------|------------|------------------|------|----------------------|
|   | Total  | New York Office | DC Office  | Retail     | Merchandise Mart | Toys | Other <sup>(3)</sup> |
| Property rentals                                    | \$ 1,604,451                                 | \$ 586,797      | \$ 413,810 | \$ 316,729 | \$ 154,485       | \$ - | \$ 132,630           |
| Straight-line rent adjustments                      | 34,713                                       | 15,777          | 5,962      | 12,556     | (2,059)          | -    | 2,477                |
| Amortization of acquired below-market leases, net   | 49,387                                       | 24,549          | 1,525      | 19,899     | 55               | -    | 3,359                |
| Total rentals                                       | 1,688,551                                    | 627,123         | 421,297    | 349,184    | 152,481          | -    | 138,466              |
| Tenant expense reimbursements                       | 264,857                                      | 108,267         | 27,561     | 111,519    | 9,121            | -    | 8,389                |
| Cleveland Medical Mart development project          | 108,203                                      | -               | -          | -          | 108,203          | -    | -                    |
| Fee and other income:                               |  |                 |            |            |                  |      |                      |
| Tenant cleaning fees                                | 46,479                                       | 71,156          | -          | -          | -                | -    | (24,677)             |
| Management and leasing fees                         | 15,456                                       | 5,260           | 9,629      | 2,439      | 348              | -    | (2,220)              |
| Lease termination fees                              | 12,478                                       | 9,176           | 3,013      | 289        | -                | -    | -                    |
| Other   | 37,826                                       | 15,078          | 15,894     | 4,241      | 2,832            | -    | (219)                |
| Total revenues                                      | 2,173,850                                    | 836,060         | 477,394    | 467,672    | 272,985          | -    | 119,739              |
| Operating expenses                                  | 841,266                                      | 367,291         | 150,375    | 173,623    | 99,266           | -    | 50,711               |
| Depreciation and amortization                       | 393,846                                      | 138,837         | 101,634    | 85,653     | 29,113           | -    | 38,609               |
| General and administrative                          | 155,566                                      | 14,389          | 19,504     | 22,034     | 23,855           | -    | 75,784               |
| Cleveland Medical Mart development project          | 101,637                                      | -               | -          | -          | 101,637          | -    | -                    |
| Tenant buy-outs and other acquisition related costs | 22,455                                       | -               | -          | 16,593     | 3,040            | -    | 2,822                |

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|  |           |           |          |          |          |         |           |
|--|-----------|-----------|----------|----------|----------|---------|-----------|
| Total expenses   | 1,514,770 | 520,517   | 271,513  | 297,903  | 256,911  | -       | 167,926   |
| Operating income (loss)  | 659,080   | 315,543   | 205,881  | 169,769  | 16,074   | -       | (48,187)  |
| Income applicable to Toys  | 80,794    | -         | -        | -        | -        | 80,794  | -         |
| Income (loss) from partially owned entities  | 56,239    | (4,893)   | (6,038)  | 2,131    | 292      | -       | 64,747    |
| Income from Real Estate Fund   | 25,491    | -         | -        | -        | -        | -       | 25,491    |
| Interest and other investment income, net  | 95,121    | 466       | 119      | 5        | 35       | -       | 94,496    |
| Interest and debt expense  | (408,532) | (103,514) | (89,911) | (69,482) | (28,140) | -       | (117,485) |
| Net gain on disposition of wholly owned and partially owned assets   | 7,975     | -         | -        | -        | -        | -       | 7,975     |
| Income (loss) before income taxes  | 516,168   | 207,602   | 110,051  | 102,423  | (11,739) | 80,794  | 27,037    |
| Income tax expense   | (19,448)  | (1,637)   | (2,267)  | (5)      | (2,211)  | -       | (13,328)  |
| Income (loss) from continuing operations   | 496,720   | 205,965   | 107,784  | 102,418  | (13,950) | 80,794  | 13,709    |
| Income from discontinued operations  | 146,293   | 398       | 46,466   | 9,217    | 90,212   | -       | -         |
| Net income   | 643,013   | 206,363   | 154,250  | 111,635  | 76,262   | 80,794  | 13,709    |
| Less:  |           |           |          |          |          |         |           |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (20,643)  | (6,815)   | -        | 196      | -        | -       | (14,024)  |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (47,364)  | -         | -        | -        | -        | -       | (47,364)  |
| Net income (loss) attributable to Vornado  | 575,006   | 199,548   | 154,250  | 111,831  | 76,262   | 80,794  | (47,679)  |
| Interest and debt expense <sup>(2)</sup>   | 599,668   | 108,473   | 100,017  | 73,000   | 32,025   | 121,546 | 164,607   |
|  | 561,738   | 146,650   | 118,290  | 88,322   | 34,632   | 101,862 | 71,982    |

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Depreciation and  
amortization<sup>(2)</sup>

|                                   |              |            |            |            |            |            |            |
|-----------------------------------|--------------|------------|------------|------------|------------|------------|------------|
| Income tax expense <sup>(2)</sup> | 42,135       | 1,695      | 2,380      | 5          | 2,211      | 29,914     | 5,930      |
| EBITDA <sup>(1)</sup>             | \$ 1,778,547 | \$ 456,366 | \$ 374,937 | \$ 273,158 | \$ 145,130 | \$ 334,116 | \$ 194,840 |

See notes on page 35.



## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 20. Segment Information – continued

(Amounts in thousands)

|   | For the Nine Months Ended September 30, 2010 |                 |            |                    |                  |         |                      |
|---|--|-----------------|------------|--------------------|------------------|---------|----------------------|
|   | Total  | New York Office | DC Office  | Merchandise Retail | Merchandise Mart | Toys    | Other <sup>(3)</sup> |
| Property rentals                                    | \$1,560,473                                  | \$582,090       | \$ 426,217 | \$284,808          | \$ 145,206       | \$ -    | \$ 122,152           |
| Straight-line rent adjustments                      | 53,018                                       | 22,642          | 5,519      | 21,699             | 628              | -       | 2,530                |
| Amortization of acquired below-market leases, net   | 48,476                                       | 27,312          | 1,836      | 14,897             | (91)             | -       | 4,522                |
| Total rentals                                       | 1,661,967                                    | 632,044         | 433,572    | 321,404            | 145,743          | -       | 129,204              |
| Tenant expense reimbursements                       | 271,040                                      | 105,968         | 42,592     | 107,799            | 8,876            | -       | 5,805                |
| Fee and other income:                               |  |                 |            |                    |                  |         |                      |
| Tenant cleaning fees                                | 40,733                                       | 62,778          | -          | -                  | -                | -       | (22,045)             |
| Management and leasing fees                         | 16,075                                       | 4,278           | 13,252     | 759                | 31               | -       | (2,245)              |
| Lease termination fees                              | 10,112                                       | 4,245           | 1,256      | 4,182              | 429              | -       | -                    |
| Other   | 37,918                                       | 14,428          | 16,452     | 2,284              | 3,471            | -       | 1,283                |
| Total revenues                                      | 2,037,845                                    | 823,741         | 507,124    | 436,428            | 158,550          | -       | 112,002              |
| Operating expenses                                  | 802,927                                      | 349,934         | 163,097    | 159,131            | 85,915           | -       | 44,850               |
| Depreciation and amortization                       | 393,259                                      | 131,911         | 108,994    | 80,550             | 30,111           | -       | 41,693               |
| General and administrative                          | 153,231                                      | 13,824          | 18,079     | 22,591             | 20,252           | -       | 78,485               |
| Tenant buy-outs and other acquisition related costs | 2,851  | -               | -          | -                  | -                | -       | 2,851                |
| Total expenses                                      | 1,352,268                                    | 495,669         | 290,170    | 262,272            | 136,278          | -       | 167,879              |
| Operating income (loss)                             | 685,577                                      | 328,072         | 216,954    | 174,156            | 22,272           | -       | (55,877)             |
| Income applicable to Toys                           | 102,309                                      | -               | -          | -                  | -                | 102,309 | -                    |
| Income (loss) from partially owned                  |  |                 |            |                    |                  |         |                      |

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|  |             |           |            |           |           |           |            |
|--|-------------|-----------|------------|-----------|-----------|-----------|------------|
| entities   | 13,800      | 4,345     | (1,099)    | 3,353     | 239       | -         | 6,962      |
| (Loss) from Real Estate Fund   | (1,410)     | -         | -          | -         | -         | -         | (1,410)    |
| Interest and other investment income, net  | 65,676      | 466       | 130        | 143       | 35        | -         | 64,902     |
| Interest and debt expense  | (423,354)   | (99,026)  | (101,592)  | (62,047)  | (28,383)  | -         | (132,306)  |
| Net (loss) on extinguishment of debt   | (1,796)     | -         | -          | -         | -         | -         | (1,796)    |
| Net gain on disposition of wholly owned and partially owned assets   | 12,759      | -         | -          | -         | 765       | -         | 11,994     |
| Income (loss) before income taxes  | 453,561     | 233,857   | 114,393    | 115,605   | (5,072)   | 102,309   | (107,531)  |
| Income tax (expense) benefit   | (15,993)    | (1,670)   | (1,092)    | (37)      | 118       | -         | (13,312)   |
| Income (loss) from continuing operations   | 437,568     | 232,187   | 113,301    | 115,568   | (4,954)   | 102,309   | (120,843)  |
| (Loss) income from discontinued operations   | (11,681)    | 106       | (5,776)    | (1,539)   | (4,472)   | -         | -          |
| Net income (loss)  | 425,887     | 232,293   | 107,525    | 114,029   | (9,426)   | 102,309   | (120,843)  |
| Less:  |             |           |            |           |           |           |            |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (1,490)     | (7,290)   | -          | 895       | -         | -         | 4,905      |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (33,487)    | -         | -          | -         | -         | -         | (33,487)   |
| Net income (loss) attributable to Vornado  | 390,910     | 225,003   | 107,525    | 114,924   | (9,426)   | 102,309   | (149,425)  |
| Interest and debt expense <sup>(2)</sup>   | 611,993     | 94,404    | 104,355    | 68,275    | 45,370    | 123,791   | 175,798    |
| Depreciation and amortization <sup>(2)</sup>   | 549,400     | 127,341   | 120,929    | 85,335    | 39,049    | 99,850    | 76,896     |
| Income tax expense (benefit) <sup>(2)</sup>  | 13,553      | 1,670     | 1,161      | 37        | (59)      | (1,914)   | 12,658     |
| EBITDA <sup>(1)</sup>  | \$1,565,856 | \$448,418 | \$ 333,970 | \$268,571 | \$ 74,934 | \$324,036 | \$ 115,927 |

See notes on the following page.

## VORNADO REALTY TRUST

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

(UNAUDITED)

## 20. Segment Information - continued

**Notes to preceding tabular information:**

- (1) EBITDA represents "Earnings Before Interest, Taxes, Depreciation and Amortization." We consider EBITDA a supplemental measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, we utilize this measure to make investment decisions as well as to compare the performance of our assets to that of our peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.
- (2) Interest and debt expense, depreciation and amortization and income tax (benefit) expense in the reconciliation of net income (loss) to EBITDA includes our share of these items from partially owned entities.
- (3) The components of other EBITDA are summarized below. The totals for each of the columns below agree to the total EBITDA for the "other" column in the preceding EBITDA by segment reconciliations.

| (Amounts in thousands)                                       | For the Three Months<br>Ended September 30, |          | For the Nine Months<br>Ended September 30, |          |
|--|---|----------|--|----------|
|  | 2011  | 2010     | 2011                                       | 2010     |
| Our share of Real Estate Fund:                               |   |          |  |          |
| Operations   | \$ 743                                      | \$ (319) | \$ 2,550                                   | \$ (319) |
| Net unrealized gains   | 1,410                                       | -        | 4,802                                      | -        |
| Net realized gains   | -   | -        | 771  | -        |
| Carried interest (reversal) accrual                          | (475)                                       | -        | 1,665                                      | -        |
| Total  | 1,678                                       | (319)    | 9,788                                      | (319)    |
| Alexander's  | 14,588                                      | 13,288   | 45,577                                     | 41,947   |
| LNR (acquired in July 2010) <sup>(1)</sup>                   | 15,769                                      | -        | 38,569                                     | -        |
| Lexington <sup>(2)</sup>                                     | 8,424                                       | 8,092    | 37,730                                     | 37,375   |
| 555 California Street  | 11,220                                      | 11,797   | 32,608                                     | 34,421   |
| Hotel Pennsylvania   | 9,773                                       | 8,080    | 18,382                                     | 14,249   |
| Other investments  | 10,075                                      | 4,004    | 30,011                                     | 22,619   |
|  | 71,527                                      | 44,942   | 212,665                                    | 150,292  |
| Corporate general and administrative expenses <sup>(3)</sup> | (21,585)                                    | (20,712) | (62,964)                                   | (60,668) |
| Investment income and other, net <sup>(3)</sup>              | 12,530                                      | 15,808   | 38,860                                     | 41,876   |
|  | -   | -        | 82,744                                     | (6,900)  |

|  |           |           |            |            |
|--|-----------|-----------|------------|------------|
| Mezzanine loans loss reversal (accrual) and net gain on disposition  |           |           |            |            |
| (Loss) income from the mark-to-market of J.C. Penney derivative position                                       | (37,537)  | 32,249    | (27,136)   | 32,249     |
| Net gain on sale of condominiums   | 1,298     | -         | 5,884      | 3,149      |
| Acquisition related costs  | (684)     | (921)     | (4,398)    | (2,851)    |
| Real Estate Fund placement fees  | -         | (3,207)   | (3,451)    | (5,937)    |
| Net loss on extinguishment of debt   | -         | (724)     | -          | (1,796)    |
| Net income attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (6,825)   | (11,584)  | (47,364)   | (33,487)   |
|  | \$ 18,724 | \$ 55,851 | \$ 194,840 | \$ 115,927 |

- (1) The nine months ended September 30, 2011 includes \$6,020 for our share of net gains from asset sales and \$8,977 for our share of a tax settlement gain.
- (2) Includes net gains of \$9,760 and \$5,998 in the nine months ended September 30, 2011 and 2010, respectively, resulting from Lexington's stock issuances.
- (3) The amounts in these captions (for this table only) exclude the mark-to-market of our deferred compensation plan assets and offsetting liability.

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

Shareholders and Board of Trustees

Vornado Realty Trust

New York, New York

We have reviewed the accompanying consolidated balance sheet of Vornado Realty Trust (the “Company”) as of September 30, 2011, and the related consolidated statements of income and comprehensive income for the three-month and nine-month periods ended September 30, 2011 and 2010, and of changes in equity and cash flows for the nine-month periods ended September 30, 2011 and 2010. These interim financial statements are the responsibility of the Company’s management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Vornado Realty Trust as of December 31, 2010, and the related consolidated statements of income, changes in equity, and cash flows for the year then ended (not presented herein); and in our report dated February 23, 2011, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2010 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ DELOITTE & TOUCHE LLP

Parsippany, New Jersey

November 3, 2011

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Certain statements contained in this Quarterly Report constitute forward looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of performance. They represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Our future results, financial condition and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as "approximates," "believes," "expects," "anticipates," "estimates," "intends," "plans," "would," "may" or other similar expressions in this Quarterly Report on Form 10 Q. Many of the factors that will determine the outcome of these and our other forward-looking statements are beyond our ability to control or predict. For further discussion of factors that could materially affect the outcome of our forward-looking statements, see "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2010. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on our forward-looking statements, which speak only as of the date of this Quarterly Report on Form 10-Q or the date of any document incorporated by reference. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances occurring after the date of this Quarterly Report on Form 10-Q.

Management's Discussion and Analysis of Financial Condition and Results of Operations includes a discussion of our consolidated financial statements for the three and nine months ended September 30, 2011. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

### *Critical Accounting Policies*

A summary of our critical accounting policies is included in our Annual Report on Form 10-K for the year ended December 31, 2010 in Management's Discussion and Analysis of Financial Condition. There have been no significant changes to our policies during 2011.



**Overview****Business Objective and Operating Strategy**

Our business objective is to maximize shareholder value, which we measure by the total return provided to our shareholders. Below is a table comparing our performance to the Morgan Stanley REIT Index (“RMS”) and the SNL REIT Index (“SNL”) for the following periods ended September 30, 2011:

|            | <b>Total Return<sup>(1)</sup></b> |            |            |
|------------|-----------------------------------|------------|------------|
|            | <b>Vornado</b>                    | <b>RMS</b> | <b>SNL</b> |
| One-year   | (9.9%)                            | 1.3%       | 1.2%       |
| Three-year | (9.2%)                            | (5.0%)     | (4.0%)     |
| Five-year  | (18.7%)                           | (12.2%)    | (8.9%)     |
| Ten-year   | 196.5%                            | 139.6%     | 149.5%     |

(1) Past performance is not necessarily indicative of future performance.

We intend to achieve our business objective by continuing to pursue our investment philosophy and executing our operating strategies through:

- Maintaining a superior team of operating and investment professionals and an entrepreneurial spirit;
- Investing in properties in select markets, such as New York City and Washington, DC, where we believe there is a high likelihood of capital appreciation;
- Acquiring quality properties at a discount to replacement cost and where there is a significant potential for higher rents;
- Investing in retail properties in select under-stored locations such as the New York City metropolitan area;
- Developing and redeveloping existing properties to increase returns and maximize value; and
- Investing in operating companies that have a significant real estate component.

We expect to finance our growth, acquisitions and investments using internally generated funds, proceeds from possible asset sales and by accessing the public and private capital markets. We may also offer Vornado common or preferred shares or Operating Partnership units in exchange for property and may repurchase or otherwise reacquire our shares or any other securities in the future.

We compete with a large number of real estate property owners and developers, some of which may be willing to accept lower returns on their investments. Principal factors of competition are rents charged, attractiveness of location, the quality of the property and the breadth and the quality of services provided. Our success depends upon, among other factors, trends of the national, regional and local economies, the financial condition and operating results of current and prospective tenants and customers, availability and cost of capital, construction and renovation costs, taxes, governmental regulations, legislation and population trends. See “Item 1A. Risk Factors” in our Annual Report on Form 10-K, as amended, for additional information regarding these factors.

## Overview - continued

### Recently Issued Accounting Literature

In June 2011, the Financial Accounting Standards Board (“FASB”) issued an update to Accounting Standards Codification (“ASC”) 220, *Comprehensive Income*, which requires, among other things, presentation of the components of net income and other comprehensive income in one continuous statement or in two separate but consecutive statements. This update is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2011. We believe that the adoption of this guidance on January 1, 2012 will not have a material effect on our consolidated financial statements.

### 2011 Acquisitions and Investments

#### *One Park Avenue*

On March 1, 2011, we as a co-investor, together with the Fund, acquired a 95% interest in One Park Avenue, a 932,000 square foot office building located between 32<sup>nd</sup> and 33<sup>rd</sup> Streets in New York, for \$374,000,000. The purchase price consisted of \$137,000,000 in cash and 95% of a new \$250,000,000 five-year mortgage that bears interest at 5.0%.

#### *280 Park Avenue Joint Venture*

On March 16, 2011, we formed a 50/50 joint venture with SL Green Realty Corp (“SL Green”) to own the mezzanine debt of 280 Park Avenue, a 1.2 million square foot office building located between 48th and 49th Streets in Manhattan (the “Property”). We contributed our mezzanine loan with a face amount of \$73,750,000 and they contributed their mezzanine loans with a face amount of \$326,250,000 to the joint venture. We equalized our interest in the joint venture with SL Green by paying them \$111,250,000 in cash and assuming \$15,000,000 of their debt. On May 17, 2011, as part of the recapitalization of the Property, the joint venture contributed its debt position for 99% of the common equity of a new joint venture which owns the Property. The new joint venture expects to spend

\$150,000,000 for re-tenanting and repositioning the Property.

*Independence Plaza*

On June 17, 2011, a joint venture in which we are a 51% partner invested \$55,000,000 in cash (of which we contributed \$35,000,000) to acquire a face amount of \$150,000,000 of mezzanine loans and a \$35,000,000 participation in a senior loan on Independence Plaza, a residential complex comprised of three 39-story buildings in the Tribeca submarket of Manhattan.

**2011 Dispositions**

On March 31, 2011, the receiver completed the disposition of the High Point Complex in North Carolina. In connection therewith, the property and related debt were removed from our consolidated balance sheet and we recognized a net gain of \$83,907,000 on the extinguishment of debt.

During 2011, we sold 1140 Connecticut Avenue and 1227 25<sup>th</sup> Street for \$127,000,000 in cash, which resulted in a \$45,862,000 net gain, and three retail properties in separate transactions for an aggregate of \$40,990,000 in cash, which resulted in net gains aggregating \$5,761,000.

**Overview - continued**

**2011 Financing Activities**

In January 2011, we completed a \$60,000,000 financing of land under a portion of the Borgata Hotel and Casino complex. The 10-year fixed rate loan bears interest at 5.14% and amortizes based on a 30-year schedule beginning in the third year.

On January 10, 2011, we completed a \$75,000,000 financing of North Bergen (Tonnelle Avenue), a 410,000 square foot strip shopping center. The seven-year fixed rate loan bears interest rate at 4.59% and amortizes based on a 25-year schedule beginning in the sixth year. This property was previously unencumbered.

On January 18, 2011, we repaid the outstanding balance of the construction loan on 220 20<sup>th</sup> Street and closed on a \$76,100,000 mortgage at a fixed rate of 4.61%. The loan has a seven-year term and amortizes based on a 30-year schedule.

On February 10, 2011, we completed a \$150,000,000 financing of 2121 Crystal Drive, a 506,000 square foot office building located in Crystal City, Arlington, Virginia. The 12-year fixed rate loan bears interest at 5.51% and amortizes based on a 30-year schedule beginning in the third year. This property was previously unencumbered.

On February 11, 2011, we completed a \$425,000,000 refinancing of Two Penn Plaza, a 1.6 million square foot Manhattan office building. The seven-year loan bears interest at LIBOR plus 2.00%, which was swapped for the term of the loan to a fixed rate of 5.13%. The loan amortizes based on a 30-year schedule beginning in the fourth year. We retained net proceeds of approximately \$139,000,000 after repaying the existing loan and closing costs.

On April 20, 2011, we sold 7,000,000 6.875% Series J Cumulative Redeemable Preferred Shares at a price of \$25.00 per share, in an underwritten public offering pursuant to an effective registration statement. On April 21, 2011, the underwriters exercised their option to purchase an additional 1,050,000 shares to cover over-allotments. On May 5, 2011 and August 5, 2011 we sold an additional 800,000 and 1,000,000 shares, respectively, at a price of \$25.00 per share. We retained aggregate net proceeds of \$239,037,000, after underwriters' discounts and issuance costs and contributed the net proceeds to the Operating Partnership in exchange for 9,850,000 Series J Preferred Units (with

economic terms that mirror those of the Series J Preferred Shares). Dividends on the Series J Preferred Shares are cumulative and payable quarterly in arrears. The Series J Preferred Shares are not convertible into, or exchangeable for, any of our properties or securities. On or after five years from the date of issuance (or sooner under limited circumstances), we, at our option, may redeem the Series J Preferred Shares at a redemption price of \$25.00 per share, plus accrued and unpaid dividends through the date of redemption. The Series J Preferred Shares have no maturity date and will remain outstanding indefinitely unless redeemed by us.

In May 2011, we repaid the outstanding balance of the construction loan on West End 25, and closed on a \$101,671,000 mortgage at a fixed rate of 4.88%. The loan has a 10-year term and amortizes based on a 30-year schedule beginning in the sixth year.

On June 8, 2011, we renewed one of our two unsecured revolving credit facilities, and increased it to \$1,250,000,000 from \$1,000,000,000. The renewed facility matures in four years, has a one-year extension option and bears interest on drawn amounts at LIBOR plus 1.35% and has a .30% facility fee (drawn or undrawn), based on our credit ratings. We plan to renew our second revolving credit facility of \$1,595,000,000, which matures in September 2012, with a new \$1,250,000,000 facility that has a four-year term, with a one-year extension option and bears interest on drawn amounts at LIBOR plus 1.25% and has a .25% facility fee (drawn or undrawn), based on our credit ratings.

On September 1, 2011, we completed a \$600,000,000 refinancing of 555 California Street, a three-building office complex aggregating 1.8 million square feet in San Francisco's financial district, known as the Bank of America center, in which we own a 70% controlling interest. The 10-year loan bears interest at 5.10% and amortizes based on a 30-year schedule beginning in the fourth year. The proceeds of the new loan and \$45,000,000 of existing cash were used to repay the existing loan and closing costs.

**Overview - continued**Quarter Ended September 30, 2011 Financial Results Summary

Net income attributable to common shareholders for the quarter ended September 30, 2011 was \$41,135,000, or \$0.22 per diluted share, compared to \$95,192,000, or \$0.52 per diluted share, for the quarter ended September 30, 2010. Net income for the quarter ended September 30, 2011 includes \$3,591,000 of net gains on sale of real estate. In addition, the quarters ended September 30, 2011 and 2010 include certain other items that affect comparability, which are listed in the table below. The aggregate of net gains on sale of real estate and the items in the table below, net of amounts attributable to noncontrolling interests, decreased net income attributable to common shareholders by \$26,352,000, or \$0.14 per diluted share for the quarter ended September 30, 2011 and increased net income attributable to common shareholders for the quarter ended September 30, 2010 by 22,274,000, or \$0.12 per diluted share.

Funds From Operations attributable to common shareholders plus assumed conversions (“FFO”) for the quarter ended September 30, 2011 was \$195,125,000, or \$1.05 per diluted share, compared to \$248,964,000, or \$1.31 per diluted share, for the prior year’s quarter. FFO for the quarters ended September 30, 2011 and 2010 include certain items that affect comparability which are listed in the table below. The aggregate of these items, net of amounts attributable to noncontrolling interests, decreased FFO by \$27,759,000, or \$0.15 per diluted share for the quarter ended September 30, 2011 and increased FFO for the quarter ended September 30, 2010 by \$27,464,000, or \$0.14 per diluted share.

| (Amounts in thousands)   | <b>For the Three Months Ended<br/>September 30,</b> |             |
|--|---|-------------|
|  | <b>2011</b>   | <b>2010</b> |
| <b>Items that affect comparability income (expense):</b>                 |   |             |
| (Loss) income from the mark-to-market of J.C. Penney derivative position | \$ (37,537)   | \$ 32,249   |
| Merchandise Mart restructuring costs                                     | (3,722)   | -           |
| Buy-out of a below market lease  | (1,593)   | -           |
| Acquisitions costs and impairment losses                                 | (684)   | (5,921)     |
| Discount on preferred share and unit redemptions                         | 5,000   | 4,382       |
| Net gain on sale of condominiums   | 1,298   | -           |
| Real Estate Fund placement fees  | -   | (3,752)     |
| Default interest and fees accrued on loans in special servicing          | -   | (5,887)     |
| FFO attributable to discontinued operations                              | 5,777   | 10,117      |
| Other, net   | 1,780   | (1,647)     |
|  | (29,681)  | 29,541      |
| Noncontrolling interests' share of above adjustments                     | 1,922   | (2,077)     |
| Items that affect comparability, net                                     | \$ (27,759)   | \$ 27,464   |

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The percentage increase (decrease) in GAAP basis and cash basis same store Earnings Before Interest, Taxes, Depreciation and Amortization (“EBITDA”) of our operating segments for the quarter ended September 30, 2011 over the quarter ended September 30, 2010 and the trailing quarter ended June 30, 2011 are summarized below.

| <b>Same Store EBITDA:</b>                 | <b>New<br/>York<br/>Office</b> | <b>Washington,<br/>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> |
|---|--------------------------------|--------------------------------------|---------------|-----------------------------|
| September 30, 2011 vs. September 30, 2010 |                                |                                      |               |                             |
| GAAP basis                                | (1.1%)                         | 0.4%                                 | 0.9%          | (2.2%)                      |
| Cash Basis                                | 1.6%                           | 1.3%                                 | 1.1%          | 0.5%                        |
| September 30, 2011 vs. June 30, 2011      |                                |                                      |               |                             |
| GAAP basis                                | (0.3%)                         | (0.9%)                               | 0.9%          | (21.8%)(1)                  |
| Cash Basis                                | 0.7%                           | (0.6%)                               | (1.9%)        | (20.2%)(1)                  |

(1) Primarily due to the timing of Trade Shows.



**Overview - continued****Nine Months Ended September 30, 2011 Financial Results Summary**

Net income attributable to common shareholders for the nine months ended September 30, 2011 was \$532,263,000, or \$2.86 per diluted share, compared to \$353,317,000, or \$1.92 per diluted share, for the nine months ended September 30, 2010. Net income for the nine months ended September 30, 2011 and 2010 include \$59,474,000 and \$307,000, respectively, of net gains on sale of real estate. In addition, nine months ended September 30, 2011 and 2010 include certain items that affect comparability which are listed in the table below. The aggregate of net gains on sale of real estate and the items in the table below, net of amounts attributable to noncontrolling interests, increased net income attributable to common shareholders by \$208,608,000 or \$1.12 per diluted share for the nine months ended September 30, 2011 and \$16,206,000, or \$0.09 per diluted share for the nine months ended September 30, 2010.

FFO for the nine months ended September 30, 2011 was \$951,054,000, or \$4.96 per diluted share, compared to \$814,030,000, or \$4.29 per diluted share, for the nine months ended September 30, 2010. FFO for nine months ended September 30, 2011 and 2010 includes certain items that affect comparability which are listed in the table below. The aggregate of these items, net of amounts attributable to noncontrolling interests, increased FFO by \$159,303,000 or \$0.83 per diluted share for the nine months ended September 30, 2011 and \$31,685,000, or \$0.17 per diluted share for the nine months ended September 30, 2010.

| (Amounts in thousands)   | <b>For the Nine Months Ended<br/>September 30,</b> |             |
|--|--|-------------|
|  | <b>2011</b>  | <b>2010</b> |
| <b>Items that affect comparability income (expense):</b>                 |  |             |
| Net gain (loss) on extinguishment of debt                                | \$ 83,907  | \$ (1,796)  |
| Mezzanine loans loss reversal (accrual) and net gain on disposition      | 82,744   | (6,900)     |
| Our share of LNR's asset sales and tax settlement gains                  | 14,997   | -           |
| Net gain resulting from Lexington's stock issuances                      | 9,760  | 5,998       |
| Discount on preferred share and unit redemptions                         | 7,000  | 11,354      |
| Net gain on sale of condominiums   | 5,884  | 3,149       |
| (Loss) income from the mark-to-market of J.C. Penney derivative position | (27,136)   | 32,249      |
| Buy-out of below-market leases   | (16,593)   | -           |
| Acquisition costs, litigation loss accrual and impairment losses         | (4,398)  | (17,907)    |
| Merchandise Mart restructuring costs                                     | (3,722)  | -           |
| Real Estate Fund placement fees  | (3,451)  | (6,482)     |
| Default interest and fees accrued on loans in special servicing          | -  | (12,445)    |
| FFO attributable to discontinued operations                              | 17,188   | 26,308      |
| Other, net   | 3,828  | 524         |
|  | 170,008  | 34,052      |
| Noncontrolling interests' share of above adjustments                     | (10,705)   | (2,367)     |
| Items that affect comparability, net                                     | \$ 159,303   | \$ 31,685   |

The percentage increase (decrease) in GAAP basis and cash basis same store EBITDA of our operating segments for the nine months ended September 30, 2011 over the nine months ended September 30, 2010 is summarized below.

| <b>Same Store EBITDA:</b>                    | <b>New York<br/>Office</b> | <b>Washington,<br/>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> |
|--|----------------------------|--------------------------------------|---------------|-----------------------------|
| September 30, 2011 vs. September 30,<br>2010 |                            |                                      |               |                             |
| GAAP basis                                   | (1.3%)                     | 2.1%                                 | 3.3%          | (1.5%)                      |
| Cash Basis                                   | 0.5%                       | 2.5%                                 | 6.5%          | 2.0%                        |

Calculations of same store EBITDA, reconciliations of our net income to EBITDA and FFO and the reasons we consider these non-GAAP financial measures useful are provided in the following pages of Management's Discussion and Analysis of the Financial Condition and Results of Operations.

**Overview - continued**

The leasing activity presented below is based on leases signed during the period and is not intended to coincide with the commencement of rental revenue in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Tenant improvements and leasing commissions presented below are based on our share of square feet leased during the period.

| (Square feet in thousands)               | <b>New York</b> | <b>Washington,</b>   |                              | <b>Merchandise Mart</b> |                 |
|--|-----------------|----------------------|------------------------------|-------------------------|-----------------|
| <b>As of September 30, 2011:</b>         | <b>Office</b>   | <b>DC</b>            | <b>Retail <sup>(4)</sup></b> | <b>Office</b>           | <b>Showroom</b> |
| Total square feet (in service)           | 19,206          | 20,596               | 25,379                       | 1,524                   | 4,046           |
| Our share of square feet (in service)    | 16,795          | 17,860               | 23,154                       | 1,524                   | 4,046           |
| Number of properties                     | 29              | 82                   | 155                          | 5                       | 5               |
| Occupancy rate                           | 95.4%           | 90.4% <sup>(3)</sup> | 92.3%                        | 91.3%                   | 91.9%           |
| <b>Leasing Activity:</b>                 |                 |                      |                              |                         |                 |
| <b>Quarter Ended September 30, 2011:</b> |                 |                      |                              |                         |                 |
| Total square feet leased                 | 839             | 392                  | 427                          | 149                     | 144             |
| Our share of square feet leased:         | 723             | 359                  | 425                          | 149                     | 144             |
| Initial rent <sup>(1)</sup>              | \$ 55.05        | \$ 42.51             | \$ 26.65                     | \$ 27.34                | \$ 38.28        |
| Weighted average lease term (years)      | 9.7             | 4.5                  | 10.1                         | 7.2                     | 6.5             |
| Relet space (included above):            |                 |                      |                              |                         |                 |
| Square feet                              | 708             | 331                  | 167                          | 149                     | 144             |
| Cash basis:                              |                 |                      |                              |                         |                 |
| Initial rent <sup>(1)</sup>              | \$ 54.98        | \$ 42.91             | \$ 31.66                     | \$ 27.34                | \$ 38.28        |
| Prior escalated rent                     | \$ 41.58        | \$ 39.82             | \$ 28.73                     | \$ 28.63                | \$ 39.31        |
| Percentage increase (decrease)           | 32.2%           | 7.8%                 | 10.2%                        | (4.5%)                  | (2.6%)          |
| GAAP basis:                              |                 |                      |                              |                         |                 |
| Straight-line rent <sup>(2)</sup>        | \$ 55.38        | \$ 42.18             | \$ 32.82                     | \$ 27.69                | \$ 38.13        |
| Prior straight-line rent                 | \$ 42.78        | \$ 38.14             | \$ 28.36                     | \$ 25.53                | \$ 34.99        |
| Percentage increase                      | 29.4%           | 10.6%                | 15.7%                        | 8.5%                    | 9.0%            |
| Tenant improvements and leasing          |                 |                      |                              |                         |                 |

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|  |          |          |          |          |          |  |
|--|----------|----------|----------|----------|----------|--|
| commissions:                                 |          |          |          |          |          |  |
| Per square foot                              | \$ 51.45 | \$ 23.29 | \$ 7.54  | \$ 56.01 | \$ 12.68 |  |
| Per square foot per annum:                   | \$ 5.30  | \$ 5.18  | \$ 0.75  | \$ 7.79  | \$ 1.96  |  |
| Percentage of initial rent                   | 9.6%     | 12.2%    | 2.8%     | 28.5%    | 5.1%     |  |
| <b>Nine Months Ended</b>                     |          |          |          |          |          |  |
| <b>September 30, 2011:</b>                   |          |          |          |          |          |  |
| Total square feet leased                     | 2,073    | 1,179    | 1,172    | 189      | 358      |  |
| Our share of square feet leased:             | 1,507    | 1,031    | 1,140    | 189      | 358      |  |
| Initial rent <sup>(1)</sup>                  | \$ 58.06 | \$ 40.27 | \$ 25.48 | \$ 27.96 | \$ 36.06 |  |
| Weighted average lease term (years)          | 9.7      | 4.5      | 8.7      | 7.0      | 6.1      |  |
| Relet space (included above):                |          |          |          |          |          |  |
| Square feet                                  | 1,257    | 929      | 439      | 189      | 358      |  |
| Cash basis:                                  |          |          |          |          |          |  |
| Initial rent <sup>(1)</sup>                  | \$ 60.30 | \$ 40.14 | \$ 21.73 | \$ 27.96 | \$ 36.06 |  |
| Prior escalated rent                         | \$ 48.94 | \$ 38.47 | \$ 19.70 | \$ 28.55 | \$ 37.35 |  |
| Percentage increase (decrease)               | 23.2%    | 4.3%     | 10.3%    | (2.1%)   | (3.5%)   |  |
| GAAP basis:                                  |          |          |          |          |          |  |
| Straight-line rent <sup>(2)</sup>            | \$ 60.26 | \$ 39.74 | \$ 22.49 | \$ 28.26 | \$ 35.09 |  |
| Prior straight-line rent                     | \$ 49.24 | \$ 36.77 | \$ 19.22 | \$ 25.19 | \$ 33.92 |  |
| Percentage increase                          | 22.4%    | 8.1%     | 17.0%    | 12.2%    | 3.4%     |  |
| Tenant improvements and leasing commissions: |          |          |          |          |          |  |
| Per square foot                              | \$ 50.76 | \$ 19.72 | \$ 7.03  | \$ 52.09 | \$ 7.10  |  |
| Per square foot per annum:                   | \$ 5.23  | \$ 4.38  | \$ 0.81  | \$ 7.41  | \$ 1.16  |  |
| Percentage of initial rent                   | 9.0%     | 10.9%    | 3.2%     | 26.5%    | 3.2%     |  |

See notes on the following table.

## Overview - continued

| (Square feet in thousands)            | New York | Washington,<br>DC | Retail <sup>(4)</sup> | Merchandise Mart<br>Office | Showroom |
|---------------------------------------|----------|-------------------|-----------------------|----------------------------|----------|
| <b>As of June 30, 2011:</b>           |          |                   |                       |                            |          |
| Total square feet (in service)        | 19,386   | 20,550            | 25,443                | 1,462                      | 4,107    |
| Our share of square feet (in service) | 16,966   | 17,821            | 23,472                | 1,462                      | 4,107    |
| Number of properties                  | 30       | 82                | 158                   | 5                          | 5        |
| Occupancy rate                        | 95.6%    | 93.1%<br>(3)      | 92.3%                 | 91.3%                      | 93.5%    |
| <b>As of December 31, 2010:</b>       |          |                   |                       |                            |          |
| Total square feet (in service)        | 17,454   | 21,149            | 25,557                | 1,448                      | 4,122    |
| Our share of square feet (in service) | 16,194   | 17,823            | 23,453                | 1,448                      | 4,122    |
| Number of properties                  | 28       | 82                | 161                   | 5                          | 5        |
| Occupancy rate                        | 95.6%    | 94.3%<br>(3)      | 92.3%                 | 91.8%                      | 93.8%    |
| <b>As of September 30, 2010:</b>      |          |                   |                       |                            |          |
| Total square feet (in service)        | 17,432   | 21,205            | 25,298                | 1,446                      | 4,123    |
| Our share of square feet (in service) | 16,180   | 18,247            | 22,907                | 1,446                      | 4,123    |
| Number of properties                  | 28       | 82                | 163                   | 5                          | 5        |
| Occupancy rate                        | 96.0%    | 94.7%<br>(3)      | 92.5%                 | 91.5%                      | 93.2%    |

(1) Represents the cash basis weighted average starting rent per square foot, which is generally indicative of market rents. Most leases include free rent and periodic step-ups in rent which are not included in the initial cash basis rent per square foot but are included in the GAAP basis straight-line rent per square foot.

(2) Represents the GAAP basis weighted average rent per square foot that is recognized over the term of the respective leases, and includes the effect of free rent and periodic step-ups in rent.

(3) Excluding residential and other properties, occupancy rates for the office properties were as follows.

September

30, 2011 89.0% (See Base Realignment and Closure ("BRAC") discussion below)

June 30,

2011 92.2%

December

31, 2010 94.0%

September

30, 2010 94.3%

(4) Mall sales per square foot, including partially owned malls, for the trailing twelve months ended September 30, 2011 and 2010 were \$464 and \$470, respectively.

**BRAC**

The tables below summarize the effect of BRAC on our Washington, DC Office Properties segment for square feet leased by the Department of Defense (“DOD”).

|  |                    |
|--|--------------------|
|  | <b>Square Feet</b> |
| DOD leases subject to BRAC   | 2,395,000          |
| Less square feet already vacated   | (396,000)          |
| Less square feet to be taken out of service for redevelopment  | (348,000)          |
| Less square feet to be relet by the General Services Administration (leases pending)                 | (313,000)          |
| DOD leases subject to BRAC expiring in the future per table below (see details below for expiration) | 1,338,000          |

| Year                | Annual Escalated Rent of Expiring Leases Per Square Foot | Total     | Square Feet of Expiring Leases |         |         |
|---------------------|--|-----------|--------------------------------|---------|---------|
|                     |  |           | Crystal City                   | Skyline | Rosslyn |
| Fourth Quarter 2011 | \$ 30.43   | 7,000     | -                              | 7,000   | -       |
| First Quarter 2012  | 38.13  | 241,000   | 203,000                        | 38,000  | -       |
| Second Quarter 2012 | 39.60  | 171,000   | 171,000                        | -       | -       |
| Third Quarter 2012  | 41.47  | 380,000   | 251,000                        | 119,000 | 10,000  |
| Fourth Quarter 2012 | n/a  | -         | -                              | -       | -       |
| Total 2012          | 40.05  | 792,000   | 625,000                        | 157,000 | 10,000  |
| 2013                | 36.85  | 183,000   | -                              | 43,000  | 140,000 |
| 2014                | 32.76  | 330,000   | 128,000                        | 202,000 | -       |
| 2015                | 40.09  | 26,000    | 20,000                         | 6,000   | -       |
|                     |  | 1,338,000 | 773,000                        | 415,000 | 150,000 |

**Net Income and EBITDA by Segment for the Three Months Ended September 30, 2011 and 2010**

Below is a summary of net income and a reconciliation of net income to EBITDA<sup>(1)</sup> by segment for the three months ended September 30, 2011 and 2010.

(Amounts in thousands)

|   | <b>For the Three Months Ended September 30, 2011</b> |                            |                                      |               |                             |             |                            |
|---|--|----------------------------|--------------------------------------|---------------|-----------------------------|-------------|----------------------------|
|   | <b>Total</b>   | <b>New York<br/>Office</b> | <b>Washington,<br/>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> | <b>Toys</b> | <b>Other<sup>(3)</sup></b> |
| Property rentals                                    | \$ 530,086   | \$ 196,123                 | \$ 133,156                           | \$ 105,788    | \$ 46,278                   | \$ -        | \$ 48,741                  |
| Straight-line rent adjustments                      | 14,963   | 3,998                      | 6,673                                | 4,696         | (1,006)                     | -           | 602                        |
| Amortization of acquired below-market leases, net   | 16,100   | 8,153                      | 547                                  | 6,268         | 21                          | -           | 1,111                      |
| Total rentals                                       | 561,149  | 208,274                    | 140,376                              | 116,752       | 45,293                      | -           | 50,454                     |
| Tenant expense reimbursements                       | 94,053   | 43,025                     | 9,328                                | 36,297        | 2,972                       | -           | 2,431                      |
| Cleveland Medical Mart development project          | 35,135   | -                          | -                                    | -             | 35,135                      | -           | -                          |
| Fee and other income:                               |  |                            |                                      |               |                             |             |                            |
| Tenant cleaning fees                                | 15,647   | 24,047                     | -                                    | -             | -                           | -           | (8,400)                    |
| Management and leasing fees                         | 4,361  | 1,653                      | 2,670                                | 541           | 45                          | -           | (548)                      |
| Lease termination fees                              | 4,803  | 3,540                      | 1,002                                | 261           | -                           | -           | -                          |
| Other   | 12,195   | 5,212                      | 5,232                                | 1,155         | 988                         | -           | (392)                      |
| Total revenues                                      | 727,343  | 285,751                    | 158,608                              | 155,006       | 84,433                      | -           | 43,545                     |
| Operating expenses                                  | 285,659  | 129,472                    | 51,791                               | 57,412        | 30,803                      | -           | 16,181                     |
| Depreciation and amortization                       | 134,074  | 47,038                     | 33,885                               | 30,080        | 10,372                      | -           | 12,699                     |
| General and administrative                          | 46,452   | 4,461                      | 6,505                                | 6,721         | 9,534                       | -           | 19,231                     |
| Cleveland Medical Mart development project          | 33,419   | -                          | -                                    | -             | 33,419                      | -           | -                          |
| Tenant buy-outs and other acquisition related costs | 2,288  | -                          | -                                    | 1,593         | -                           | -           | 695                        |
| Total expenses                                      | 501,892  | 180,971                    | 92,181                               | 95,806        | 84,128                      | -           | 48,806                     |
| Operating income (loss)                             | 225,451  | 104,780                    | 66,427                               | 59,200        | 305                         | -           | (5,261)                    |
| (Loss) applicable to Toys                           | (9,304)  | -                          | -                                    | -             | -                           | (9,304)     | -                          |
| Income (loss) from partially owned entities         | 13,552   | (5,136)                    | (1,356)                              | 889           | 38                          | -           | 19,117                     |

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|  |            |            |            |           |           |           |           |
|--|------------|------------|------------|-----------|-----------|-----------|-----------|
| Income from Real Estate Fund   | 5,353      | -          | -          | -         | -         | -         | 5,353     |
| Interest and other investment (loss) income, net   | (29,994)   | 146        | 39         | 3         | 17        | -         | (30,199)  |
| Interest and debt expense  | (136,672)  | (35,395)   | (30,256)   | (23,176)  | (9,365)   | -         | (38,480)  |
| Net gain on disposition of wholly owned and partially owned assets   | 1,298      | -          | -          | -         | -         | -         | 1,298     |
| Income (loss) before income taxes  | 69,684     | 64,395     | 34,854     | 36,916    | (9,005)   | (9,304)   | (48,172)  |
| Income tax expense   | (7,144)    | (678)      | (960)      | -         | (890)     | -         | (4,616)   |
| Income (loss) from continuing operations   | 62,540     | 63,717     | 33,894     | 36,916    | (9,895)   | (9,304)   | (52,788)  |
| Income from discontinued operations  | 3,683      | 165        | -          | 818       | 2,700     | -         | -         |
| Net income (loss)  | 66,223     | 63,882     | 33,894     | 37,734    | (7,195)   | (9,304)   | (52,788)  |
| Less:  |            |            |            |           |           |           |           |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (5,636)    | (2,219)    | -          | 110       | -         | -         | (3,527)   |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (6,825)    | -          | -          | -         | -         | -         | (6,825)   |
| Net income (loss) attributable to Vornado  | 53,762     | 61,663     | 33,894     | 37,844    | (7,195)   | (9,304)   | (63,140)  |
| Interest and debt expense <sup>(2)</sup>   | 197,864    | 39,526     | 33,703     | 24,368    | 9,523     | 38,018    | 52,726    |
| Depreciation and amortization <sup>(2)</sup>   | 193,394    | 53,936     | 38,085     | 30,946    | 12,230    | 34,293    | 23,904    |
| Income tax (benefit) expense <sup>(2)</sup>  | (7,350)    | 736        | 925        | -         | 890       | (15,135)  | 5,234     |
| EBITDA <sup>(1)</sup>  | \$ 437,670 | \$ 155,861 | \$ 106,607 | \$ 93,158 | \$ 15,448 | \$ 47,872 | \$ 18,724 |

See notes on page 47.





## Net Income and EBITDA by Segment for the Three Months Ended September 30, 2011 and 2010 - continued

(Amounts in thousands)

|   | For the Three Months Ended September 30, 2010 |                    |              |                       |                     |         |                      |
|---|---|--------------------|--------------|-----------------------|---------------------|---------|----------------------|
|   | Total   | New York<br>Office | DC<br>Office | Merchandise<br>Retail | Merchandise<br>Mart | Toys    | Other <sup>(3)</sup> |
| Property rentals                                    | \$ 526,776                                    | \$ 194,815         | \$ 146,439   | \$ 97,625             | \$ 42,774           | \$ -    | \$ 45,123            |
| Straight-line rent adjustments                      | 15,986  | 7,573              | 347          | 7,441                 | (457)               | -       | 1,082                |
| Amortization of acquired below-market leases, net   | 16,756  | 8,936              | 594          | 5,820                 | 15                  | -       | 1,391                |
| Total rentals                                       | 559,518                                       | 211,324            | 147,380      | 110,886               | 42,332              | -       | 47,596               |
| Tenant expense reimbursements                       | 95,341  | 40,387             | 15,129       | 35,688                | 2,784               | -       | 1,353                |
| Fee and other income:                               |   |                    |              |                       |                     |         |                      |
| Tenant cleaning fees                                | 13,613  | 21,721             | -            | -                     | -                   | -       | (8,108)              |
| Management and leasing fees                         | 3,555   | 1,428              | 2,772        | 214                   | (2)                 | -       | (857)                |
| Lease termination fees                              | 2,301   | 1,220              | 728          | 346                   | 7                   | -       | -                    |
| Other   | 12,797  | 5,505              | 5,554        | 1,016                 | 800                 | -       | (78)                 |
| Total revenues                                      | 687,125                                       | 281,585            | 171,563      | 148,150               | 45,921              | -       | 39,906               |
| Operating expenses                                  | 275,077                                       | 124,152            | 58,327       | 52,309                | 26,391              | -       | 13,898               |
| Depreciation and amortization                       | 130,599                                       | 44,131             | 36,764       | 26,329                | 9,853               | -       | 13,522               |
| General and administrative                          | 55,200  | 4,504              | 5,984        | 8,843                 | 6,010               | -       | 29,859               |
| Tenant buy-outs and other acquisition related costs | 921   | -                  | -            | -                     | -                   | -       | 921                  |
| Total expenses                                      | 461,797                                       | 172,787            | 101,075      | 87,481                | 42,254              | -       | 58,200               |
| Operating income (loss)                             | 225,328                                       | 108,798            | 70,488       | 60,669                | 3,667               | -       | (18,294)             |
| (Loss) applicable to Toys                           | (2,557)                                       | -                  | -            | -                     | -                   | (2,557) | -                    |
| (Loss) income from partially owned entities         | (1,996)                                       | 1,705              | (1,095)      | 833                   | 8                   | -       | (3,447)              |
| (Loss) from Real Estate Fund                        | (1,410)                                       | -                  | -            | -                     | -                   | -       | (1,410)              |
| Interest and other investment income (loss), net    | 47,096  | 139                | 81           | (46)                  | 11                  | -       | 46,911               |
| Interest and debt expense                           | (145,561)                                     | (33,293)           | (33,367)     | (24,199)              | (9,556)             | -       | (45,146)             |
| Net (loss) on extinguishment                        |   |                    |              |                       |                     |         |                      |

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|   |            |            |            |           |           |           |           |
|---|------------|------------|------------|-----------|-----------|-----------|-----------|
| of debt   | (724)      | -          | -          | -         | -         | -         | (724)     |
| Net gain on disposition<br>of wholly<br>owned and partially<br>owned assets   | 5,072      | -          | -          | -         | -         | -         | 5,072     |
| Income (loss) before<br>income taxes  | 125,248    | 77,349     | 36,107     | 37,257    | (5,870)   | (2,557)   | (17,038)  |
| Income tax (expense)<br>benefit   | (5,449)    | (861)      | (1,001)    | (2)       | 714       | -         | (4,299)   |
| Income (loss) from<br>continuing<br>operations  | 119,799    | 76,488     | 35,106     | 37,255    | (5,156)   | (2,557)   | (21,337)  |
| (Loss) income from<br>discontinued<br>operations  | (3,667)    | 30         | 1,410      | (3,642)   | (1,465)   | -         | -         |
| Net income (loss)   | 116,132    | 76,518     | 36,516     | 33,613    | (6,621)   | (2,557)   | (21,337)  |
| Less:   |            |            |            |           |           |           |           |
| Net (income) loss<br>attributable to<br>noncontrolling<br>interests in<br>consolidated<br>subsidiaries                                | (296)      | (2,442)    | -          | 397       | -         | -         | 1,749     |
| Net (income)<br>attributable to<br>noncontrolling<br>interests in the<br>Operating<br>Partnership,<br>including<br>unit distributions | (11,584)   | -          | -          | -         | -         | -         | (11,584)  |
| Net income (loss)<br>attributable to<br>Vornado   | 104,252    | 74,076     | 36,516     | 34,010    | (6,621)   | (2,557)   | (31,172)  |
| Interest and debt<br>expense <sup>(2)</sup>   | 208,294    | 31,817     | 34,241     | 26,395    | 15,883    | 40,558    | 59,400    |
| Depreciation and<br>amortization <sup>(2)</sup>   | 179,148    | 42,531     | 41,394     | 28,024    | 12,782    | 30,079    | 24,338    |
| Income tax (benefit)<br>expense <sup>(2)</sup>  | (23,013)   | 861        | 1,054      | 2         | (714)     | (27,501)  | 3,285     |
| EBITDA <sup>(1)</sup>   | \$ 468,681 | \$ 149,285 | \$ 113,205 | \$ 88,431 | \$ 21,330 | \$ 40,579 | \$ 55,851 |

See notes on the following page.



**Net Income and EBITDA by Segment for the Three Months Ended September 30, 2011 and 2010 - continued****Notes to preceding tabular information:**

(1) EBITDA represents “Earnings Before Interest, Taxes, Depreciation and Amortization.” We consider EBITDA a supplemental measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, we utilize these measures to make investment decisions as well as to compare the performance of our assets to that of our peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.

(2) Interest and debt expense, depreciation and amortization and income tax (benefit) expense in the reconciliation of our net income (loss) to EBITDA includes our share of these items from partially owned entities.

(3) The components of other EBITDA are summarized below. The totals for each of the columns below agree to the total EBITDA for the “other” column in the preceding EBITDA by segment reconciliations.

| (Amounts in thousands)   | <b>For the Three Months<br/>Ended September 30,</b> |             |
|--|---|-------------|
|  | <b>2011</b>   | <b>2010</b> |
| Our share of Real Estate Fund:   |   |             |
| Operations   | \$ 743  | \$ (319)    |
| Net unrealized gains   | 1,410   | -           |
| Net realized gains   | -   | -           |
| Carried interest reversal  | (475)   | -           |
| Total  | 1,678   | (319)       |
| LNR (acquired in July 2010)  | 15,769  | -           |
| Alexander's  | 14,588  | 13,288      |
| 555 California Street  | 11,220  | 11,797      |
| Hotel Pennsylvania   | 9,773   | 8,080       |
| Lexington  | 8,424   | 8,092       |
| Other investments  | 10,075  | 4,004       |
|  | 71,527  | 44,942      |
| Corporate general and administrative expenses <sup>(1)</sup>             | (21,585)  | (20,712)    |
| Investment income and other, net <sup>(1)</sup>                          | 12,530  | 15,808      |
| (Loss) income from the mark-to-market of J.C. Penney derivative position | (37,537)  | 32,249      |
| Net gain on sale of condominiums   | 1,298   | -           |
| Acquisition related costs  | (684)   | (921)       |
| Real Estate Fund placement fees  | -   | (3,207)     |
| Net loss on extinguishment of debt                                       | -   | (724)       |

Net income attributable to noncontrolling interests in the  
 Operating Partnership,  
 including unit distributions

|  |           |           |
|--|-----------|-----------|
|  | (6,825)   | (11,584)  |
|  | \$ 18,724 | \$ 55,851 |

(1) The amounts in these captions (for this table only) exclude the mark-to-market of our deferred compensation plan assets and offsetting liability.

**Net Income and EBITDA by Segment for the Three Months Ended September 30, 2011 and 2010 - continued**

Below is a summary of the percentages of EBITDA by geographic region (excluding discontinued operations and other gains and losses that affect comparability), from our New York Office, Washington DC Office, Retail and Merchandise Mart segments.

| <b>Region:</b>  | <b>For the Three Months<br/>Ended September 30,</b> |             |
|---|---|-------------|
|   | <b>2011</b>   | <b>2010</b> |
| New York City metropolitan area                         | 62%   | 62%         |
| Washington, DC / Northern Virginia<br>metropolitan area | 30%   | 31%         |
| California  | 2%  | 1%          |
| Chicago   | 3%  | 3%          |
| Puerto Rico   | 2%  | 2%          |
| Other geographies                                       | 1%  | 1%          |
|   | 100%  | 100%        |

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**Results of Operations – Three Months Ended September 30, 2011 Compared to September 30, 2010****Revenues**

Our revenues, which consist of property rentals, tenant expense reimbursements, hotel revenues, trade shows revenues, amortization of acquired below-market leases, net of above-market leases and fee income, were \$727,343,000 for the three months ended September 30, 2011, compared to \$687,125,000 in the prior year's quarter, an increase of \$40,218,000, of which \$35,135,000 relates to the Cleveland Medical Mart development project. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

| Increase (decrease) due to:                                   | Total      | Washington, DC  |            | Merchandise |            |          |
|---|------------|-----------------|------------|-------------|------------|----------|
|   |            | New York Office | Office     | Retail      | Mart       | Other    |
| <b>Property rentals:</b>                                      |            |                 |            |             |            |          |
| Acquisitions, sale of partial interests and other             | \$ (3,076) | \$ (800)        | \$ (8,406) | \$ 4,787    | \$ -       | \$ 1,343 |
| Development   | 411        | -               | 1,055      | (644)       | -          | -        |
| Hotel Pennsylvania  | 2,637      | -               | -          | -           | -          | 2,637    |
| Trade Shows   | 2,566      | -               | -          | -           | 2,566      | -        |
| Amortization of acquired below-market leases, net             | (656)      | (783)           | (47)       | 448         | 6          | (280)    |
| Leasing activity (see page 43)                                | (251)      | (1,467)         | 394        | 1,275       | 389        | (842)    |
|   | 1,631      | (3,050)         | (7,004)    | 5,866       | 2,961      | 2,858    |
| <b>Tenant expense reimbursements:</b>                         |            |                 |            |             |            |          |
| Acquisitions/development, sale of partial interests and other | 867        | 3,831           | (3,690)    | 726         | -          | -        |
| Operations  | (2,155)    | (1,193)         | (2,111)    | (117)       | 188        | 1,078    |
|   | (1,288)    | 2,638           | (5,801)    | 609         | 188        | 1,078    |
| <b>Cleveland Medical Mart development project</b>             | 35,135 (1) | -               | -          | -           | 35,135 (1) | -        |
| <b>Fee and other income:</b>                                  |            |                 |            |             |            |          |
| BMS cleaning fees   | 2,034      | 2,326           | -          | -           | -          | (292)    |
|   | 806        | 225             | (102)      | 327         | 47         | 309      |



|                                       |           |          |             |          |           |          |
|---------------------------------------|-----------|----------|-------------|----------|-----------|----------|
| Management and leasing fees           |           |          |             |          |           |          |
| Lease cancellation fee income         | 2,502     | 2,320    | 274         | (85)     | (7)       | -        |
| Other                                 | (602)     | (293)    | (322)       | 139      | 188       | (314)    |
|                                       | 4,740     | 4,578    | (150)       | 381      | 228       | (297)    |
| Total increase (decrease) in revenues | \$ 40,218 | \$ 4,166 | \$ (12,955) | \$ 6,856 | \$ 38,512 | \$ 3,639 |

(1) This income is offset by \$33,419 of development costs expensed in the quarter. See note (4) on page 50.

**Results of Operations – Three Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Expenses

Our expenses, which consist primarily of operating, depreciation and amortization and general and administrative expenses, were \$501,892,000 for the three months ended September 30, 2011, compared to \$461,797,000 in the prior year's quarter, an increase of \$40,095,000, of which \$33,419,000 relates to the Cleveland Medical Mart development project. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

| Increase (decrease) due to:   | <b>Total</b> | <b>New York Office</b> | <b>Washington, DC Office</b> | <b>Retail</b> | <b>Merchandise Mart</b> | <b>Other</b> |
|---|--------------|------------------------|------------------------------|---------------|-------------------------|--------------|
| <b>Operating:</b>   |              |                        |                              |               |                         |              |
| Acquisitions, sale of partial interests and other                     | \$ 2,784     | \$ -                   | \$ (3,432)                   | \$ 6,216      | \$ -                    | \$ -         |
| Development/redevelopment   | 131          | -                      | (142)                        | 273           | -                       | -            |
| Non-reimbursable expenses, including bad debt reserves                | 5,993        | 3,351                  | (1,597)                      | 355           | 3,884                   | -            |
| Hotel Pennsylvania  | 853          | -                      | -                            | -             | -                       | 853          |
| Trade Shows   | 1,218        | -                      | -                            | -             | 1,218                   | -            |
| BMS expenses  | 2,302        | 2,302                  | -                            | -             | -                       | -            |
| Operations  | (2,699)      | (333)                  | (1,365)                      | (1,741)       | (690)                   | 1,430        |
|   | 10,582       | 5,320                  | (6,536)                      | 5,103         | 4,412                   | 2,283        |
| <b>Depreciation and amortization:</b>                                 |              |                        |                              |               |                         |              |
| Acquisitions/development, sale of partial interests and other         | 469          | -                      | (2,684)                      | 3,153         | -                       | -            |
| Operations  | 3,006        | 2,907                  | (195)                        | 598           | 519                     | (823)        |
|   | 3,475        | 2,907                  | (2,879)                      | 3,751         | 519                     | (823)        |
| <b>General and administrative:</b>                                    |              |                        |                              |               |                         |              |
| Mark-to-market of deferred compensation plan liability <sup>(1)</sup> | (9,150)      | -                      | -                            | -             | -                       | (9,150)      |
|   | (3,752)      | -                      | -                            | -             | -                       | (3,752)      |

Revenues

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|  |            |          |            |           |            |            |
|--|------------|----------|------------|-----------|------------|------------|
| Real Estate Fund<br>placement fees                                 |            |          |            |           |            |            |
| Operations   | 4,154      | (43)     | 521        | (2,122)   | 3,524 (2)  | 2,274 (3)  |
|  | (8,748)    | (43)     | 521        | (2,122)   | 3,524      | (10,628)   |
| <b>Cleveland Medical<br/>Mart development<br/>project</b>          | 33,419 (4) | -        | -          | -         | 33,419 (4) | -          |
| <b>Tenant buy-outs and<br/>other acquisition<br/>related costs</b> | 1,367      | -        | -          | 1,593 (5) | -          | (226)      |
| Total increase (decrease)<br>in expenses                           | \$ 40,095  | \$ 8,184 | \$ (8,894) | \$ 8,325  | \$ 41,874  | \$ (9,394) |

(1) This decrease in expense is entirely offset by a corresponding decrease in income from the mark-to-market of the deferred compensation plan assets, a component of “interest and other investment (loss) income, net” on our consolidated statements of income.

(2) Includes \$3,722 of restructuring costs.

(3) Primarily from higher payroll costs and stock-based compensation.

(4) This expense is entirely offset by development revenue in the quarter. See note (1) on page 49.

(5) Represents the buy-out of a below-market lease.

**Results of Operations – Three Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Loss Applicable to Toys

In the three months ended September 30, 2011, we recognized net loss of \$9,304,000 from our investment in Toys, comprised of \$11,638,000 for our 32.7% share of Toys' net loss (\$26,773,000 before our share of Toys' income tax benefit) and \$2,334,000 of interest and other income.

In the three months ended September 30, 2010, we recognized net loss of \$2,557,000 from our investment in Toys, comprised of \$5,073,000 for our 32.7% share of Toys' net loss (\$32,574,000 before our share of Toys' income tax benefit) and \$2,516,000 of interest and other income.

Income (loss) from Partially Owned Entities

Summarized below are the components of income (loss) from partially owned entities for the three months ended September 30, 2011 and 2010.

| (Amounts in thousands)  | <b>For the Three Months Ended<br/>September 30,</b> |             |
|---|---|-------------|
|   | <b>2011</b>   | <b>2010</b> |
| <b>Equity in Net Income (Loss):</b>   |   |             |
| Alexander's - 32.4% share of equity in net income                                 | \$ 8,607  | \$ 7,557    |
| Lexington - 11.7% share in 2011 and 13.8% share in 2010 of equity in net loss     | (617)   | (2,301)     |
| LNR - 26.2% share of equity in net income (acquired in July 2010)                 | 13,656  | -           |
| India real estate ventures - 4% to 36.5% range in our share of equity in net loss | (690)   | (195)       |
| Partially owned office buildings  | (6,839)   | 86          |
| Other equity method investments <sup>(1)</sup>                                    | (565)   | (7,143)     |
|   | \$ 13,552   | \$ (1,996)  |

(1) Represents our equity in net income or loss in Verde Realty Operating Partnership, 85 10th Avenue Associates and others.

Income from Real Estate Fund

In the three months ended September 30, 2011, we recognized \$5,353,000 of income from the Fund, including \$5,639,000 of net unrealized gains from the mark-to-market of investments in the Fund. Of the \$5,353,000, \$3,675,000 was attributable to noncontrolling interests. Accordingly, our share of the Fund's income was \$1,678,000. In addition, we recognized \$378,000 of management, leasing and development fees which are included as a component of "fee and other income."

In the three months ended September 30, 2010, we recognized a \$1,410,000 loss from the Fund, primarily due to \$1,500,000 of organization costs. Of this loss, \$1,091,000 was attributable to noncontrolling interests.

**Results of Operations – Three Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Interest and Other Investment (Loss) Income, net

Interest and other investment (loss) income, net (comprised of the mark-to-market of derivative positions in marketable equity securities, interest income on mezzanine loans receivable, other interest income and dividend income) was a loss of \$29,994,000 in the three months ended September 30, 2011, compared to income of \$47,096,000 in the prior year's quarter, a decrease of \$77,090,000. This decrease resulted from:

(Amounts in thousands)

J.C. Penney derivative position (\$37,537 mark-to-market loss in 2011, compared to a \$32,249

mark-to-market gain in 2010) \$ (69,786)

Decrease in the value of investments in our deferred compensation plan (offset by a corresponding

decrease in the liability for plan assets in general and administrative expenses) (9,150)

Other, net (primarily dividends and interest on marketable securities and mezzanine loans) 1,846

\$ (77,090)

Interest and Debt Expense

Interest and debt expense was \$136,672,000 in the three months ended September 30, 2011, compared to \$145,561,000 in the prior year's quarter, a decrease of \$8,889,000. This decrease was primarily due to savings of (i) \$7,206,000 from the repayment of the Springfield Mall mortgage at a discount in December 2010, (ii) \$6,079,000 applicable to the repurchase and retirement of convertible senior debentures and repayment of senior unsecured notes, and (iii), 4,680,000 from the deconsolidation of the Warner Building resulting from the sale of a 45% interest in October 2010, partially offset by (iv) \$4,745,000 from the financing of 2121 Crystal Drive and Two Penn Plaza in the first quarter of 2011, (v) \$3,374,000 from the issuance of \$660,000,000 of cross-collateralized debt secured by 40 of our strip shopping centers in August 2010 and (vi) \$1,251,000 from the consolidation of the San Jose Shopping Center resulting from the October 2010 acquisition of the 55% interest we did not previously own.

Net Loss on Extinguishment of Debt

In the three months ended September 30, 2010, we recognized a \$724,000 net loss on early extinguishment of debt resulting from the acquisition and retirement of convertible senior debentures and senior unsecured notes.

Net Gain on Disposition of Wholly Owned and Partially Owned Assets

Net gain on disposition of wholly owned and partially owned assets was \$1,298,000 in the three months ended September 30, 2011, compared to \$5,072,000 in the prior year's quarter and resulted primarily from the sale of residential condominiums and marketable securities.

Income Tax Expense

Income tax expense was \$7,144,000 in the three months ended September 30, 2011, compared to \$5,449,000 in the prior year's quarter, an increase of \$1,695,000. This increase resulted primarily from higher taxable income of our taxable REIT subsidiaries.

**Results of Operations – Three Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Income (Loss) from Discontinued Operations

The table below sets forth the combined results of assets related to discontinued operations for the three months ended September 30, 2011 and 2010.

| (Amounts in thousands)                     | <b>For the Three Months Ended</b> |             |
|--|-----------------------------------|-------------|
|  | <b>September 30,</b>              |             |
|  | <b>2011</b>                       | <b>2010</b> |
| Total revenues                             | \$ 9,744                          | \$ 20,163   |
| Total expenses                             | 6,061                             | 18,830      |
|  | 3,683                             | 1,333       |
| Impairment loss                            | -                                 | (5,000)     |
| Income (loss) from discontinued operations | \$ 3,683                          | \$ (3,667)  |

Net Income Attributable to Noncontrolling Interests in Consolidated Subsidiaries

Net income attributable to noncontrolling interests in consolidated subsidiaries was \$5,636,000 in the three months ended September 30, 2011, compared to \$296,000 in the prior year's quarter, an increase of \$5,340,000. This resulted primarily from a \$4,766,000 increase in income allocated to the noncontrolling interests of our Real Estate Fund.

Net Income Attributable to Noncontrolling Interests in the Operating Partnership, including Unit Distributions

Net income attributable to noncontrolling interests in the Operating Partnership, including unit distributions for the three months ended September 30, 2011 and 2010 is primarily comprised of allocations of income to redeemable noncontrolling interests of \$2,797,000 and \$7,119,000, respectively, and preferred unit distributions of the Operating Partnership of \$4,028,000 and \$4,465,000, respectively. The decrease of \$4,322,000 in allocations of income to redeemable noncontrolling interests resulted primarily from lower net income subject to allocation to unitholders.



Preferred Share Dividends

Preferred share dividends were \$17,627,000 for the three months ended September 30, 2011, compared to \$13,442,000 for the prior year's quarter, an increase of \$4,185,000. This increase resulted from the issuance of Series J preferred shares during 2011, partially offset by the redemption of the Series D-10 preferred shares in 2010.

Discount of Preferred Share and Unit Redemptions

In the three months ended September 30, 2011, we recognized a \$5,000,000 discount from the redemption of 1,000,000 Series D-11 preferred units, compared to a \$4,382,000 discount in the prior year's quarter from the redemption of 1,600,000 Series D-10 preferred shares.

**Results of Operations – Three Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Same Store EBITDA

Same store EBITDA represents EBITDA from property level operations which are owned by us in both the current and prior year reporting periods. Same store EBITDA excludes segment-level overhead expenses, which are expenses that we do not consider to be property-level expenses, as well as other non-operating items. We present same store EBITDA on both a GAAP basis and a cash basis, which excludes income from the straight-lining of rents, amortization of below-market leases, net of above-market leases and other non-cash adjustments. We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store EBITDA should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are the same store EBITDA results on a GAAP and cash basis for each of our segments for the three months ended September 30, 2011, compared to the three months ended September 30, 2010.

| (Amounts in thousands)  | New York<br>Office | Washington,<br>DC<br>Office | Retail    | Merchandise<br>Mart |
|---|--------------------|-----------------------------|-----------|---------------------|
| EBITDA for the three months ended September 30, 2011  | \$ 155,861         | \$ 106,607                  | \$ 93,158 | \$ 15,448           |
| Add-back: non-property level overhead expenses included above   | 4,461              | 6,505                       | 6,721     | 9,534               |
| Less: EBITDA from acquisitions, dispositions and other non-operating income or expenses                             | (7,408)            | 1,500                       | (3,961)   | (5,530)             |
| GAAP basis same store EBITDA for the three months ended September 30, 2011  | 152,914            | 114,612                     | 95,918    | 19,452              |
| Less: Adjustments for straight-line rents, amortization of below-market leases, net, and other non-cash adjustments | (10,863)           | 998                         | (9,485)   | 985                 |
| Cash basis same store EBITDA for the three months ended September 30, 2011  | \$ 142,051         | \$ 115,610                  | \$ 86,433 | \$ 20,437           |
| EBITDA for the three months ended September 30, 2010  | \$ 149,285         | \$ 113,205                  | \$ 88,431 | \$ 21,330           |
| Add-back: non-property level overhead   |                    |                             |           |                     |

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|   |            |            |           |           |
|---|------------|------------|-----------|-----------|
| expenses included above   | 4,504      | 5,984      | 8,843     | 6,010     |
| Less: EBITDA from acquisitions,<br>dispositions   |            |            |           |           |
| and other non-operating<br>income or expenses   | 819        | (5,067)    | (2,200)   | (7,453)   |
| GAAP basis same store EBITDA for the three<br>months  |            |            |           |           |
| ended September 30, 2010  | 154,608    | 114,122    | 95,074    | 19,887    |
| Less: Adjustments for straight-line rents,<br>amortization of below-market<br>leases, net, and other<br>non-cash adjustments                      | (14,845)   | 42         | (9,611)   | 440       |
| Cash basis same store EBITDA for the three months<br>ended September 30, 2010   | \$ 139,763 | \$ 114,164 | \$ 85,463 | \$ 20,327 |
| (Decrease) increase in GAAP basis same store<br>EBITDA for  |            |            |           |           |
| the three months ended<br>September 30, 2011 over the<br>three months ended<br>September 30, 2010   | \$ (1,694) | \$ 490     | \$ 844    | \$ (435)  |
| Increase in Cash basis same store EBITDA for<br>the three months ended<br>September 30, 2011 over the<br>three months ended<br>September 30, 2010 | \$ 2,288   | \$ 1,446   | \$ 970    | \$ 110    |
| % (decrease) increase in GAAP basis same store<br>EBITDA  | (1.1%)     | 0.4%       | 0.9%      | (2.2%)    |
| % increase in Cash basis same store EBITDA  | 1.6%       | 1.3%       | 1.1%      | 0.5%      |

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**Net Income and EBITDA by Segment for the Nine Months Ended September 30, 2011 and 2010**

Below is a summary of net income and a reconciliation of net income to EBITDA<sup>(1)</sup> by segment for the nine months ended September 30, 2011 and 2010.

(Amounts in thousands)

|   | <b>For the Nine Months Ended September 30, 2011</b> |                        |                  |                           |                         |             |                            |
|---|---|------------------------|------------------|---------------------------|-------------------------|-------------|----------------------------|
|   | <b>Total</b>  | <b>New York Office</b> | <b>DC Office</b> | <b>Washington, Retail</b> | <b>Merchandise Mart</b> | <b>Toys</b> | <b>Other<sup>(3)</sup></b> |
| Property rentals                                    | \$ 1,604,451  | \$ 586,797             | \$ 413,810       | \$ 316,729                | \$ 154,485              | \$ -        | \$ 132,630                 |
| Straight-line rent adjustments                      | 34,713  | 15,777                 | 5,962            | 12,556                    | (2,059)                 | -           | 2,477                      |
| Amortization of acquired below-market leases, net   | 49,387  | 24,549                 | 1,525            | 19,899                    | 55                      | -           | 3,359                      |
| Total rentals                                       | 1,688,551   | 627,123                | 421,297          | 349,184                   | 152,481                 | -           | 138,466                    |
| Tenant expense reimbursements                       | 264,857   | 108,267                | 27,561           | 111,519                   | 9,121                   | -           | 8,389                      |
| Cleveland Medical Mart development project          | 108,203   | -                      | -                | -                         | 108,203                 | -           | -                          |
| Fee and other income:                               |   |                        |                  |                           |                         |             |                            |
| Tenant cleaning fees                                | 46,479  | 71,156                 | -                | -                         | -                       | -           | (24,677)                   |
| Management and leasing fees                         | 15,456  | 5,260                  | 9,629            | 2,439                     | 348                     | -           | (2,220)                    |
| Lease termination fees                              | 12,478  | 9,176                  | 3,013            | 289                       | -                       | -           | -                          |
| Other   | 37,826  | 15,078                 | 15,894           | 4,241                     | 2,832                   | -           | (219)                      |
| Total revenues                                      | 2,173,850   | 836,060                | 477,394          | 467,672                   | 272,985                 | -           | 119,739                    |
| Operating expenses                                  | 841,266   | 367,291                | 150,375          | 173,623                   | 99,266                  | -           | 50,711                     |
| Depreciation and amortization                       | 393,846   | 138,837                | 101,634          | 85,653                    | 29,113                  | -           | 38,609                     |
| General and administrative                          | 155,566   | 14,389                 | 19,504           | 22,034                    | 23,855                  | -           | 75,784                     |
| Cleveland Medical Mart development project          | 101,637   | -                      | -                | -                         | 101,637                 | -           | -                          |
| Tenant buy-outs and other acquisition related costs | 22,455  | -                      | -                | 16,593                    | 3,040                   | -           | 2,822                      |
| Total expenses                                      | 1,514,770   | 520,517                | 271,513          | 297,903                   | 256,911                 | -           | 167,926                    |
| Operating income (loss)                             | 659,080   | 315,543                | 205,881          | 169,769                   | 16,074                  | -           | (48,187)                   |
| Income applicable to Toys                           | 80,794  | -                      | -                | -                         | -                       | 80,794      | -                          |

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|  |              |            |            |            |            |            |            |
|--|--------------|------------|------------|------------|------------|------------|------------|
| Income (loss) from partially owned entities  | 56,239       | (4,893)    | (6,038)    | 2,131      | 292        | -          | 64,747     |
| Income from Real Estate Fund   | 25,491       | -          | -          | -          | -          | -          | 25,491     |
| Interest and other investment income, net  | 95,121       | 466        | 119        | 5          | 35         | -          | 94,496     |
| Interest and debt expense  | (408,532)    | (103,514)  | (89,911)   | (69,482)   | (28,140)   | -          | (117,485)  |
| Net gain on disposition of wholly owned and partially owned assets   | 7,975        | -          | -          | -          | -          | -          | 7,975      |
| Income (loss) before income taxes  | 516,168      | 207,602    | 110,051    | 102,423    | (11,739)   | 80,794     | 27,037     |
| Income tax expense   | (19,448)     | (1,637)    | (2,267)    | (5)        | (2,211)    | -          | (13,328)   |
| Income (loss) from continuing operations   | 496,720      | 205,965    | 107,784    | 102,418    | (13,950)   | 80,794     | 13,709     |
| Income from discontinued operations  | 146,293      | 398        | 46,466     | 9,217      | 90,212     | -          | -          |
| Net income   | 643,013      | 206,363    | 154,250    | 111,635    | 76,262     | 80,794     | 13,709     |
| Less:  |              |            |            |            |            |            |            |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (20,643)     | (6,815)    | -          | 196        | -          | -          | (14,024)   |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (47,364)     | -          | -          | -          | -          | -          | (47,364)   |
| Net income (loss) attributable to Vornado  | 575,006      | 199,548    | 154,250    | 111,831    | 76,262     | 80,794     | (47,679)   |
| Interest and debt expense <sup>(2)</sup>   | 599,668      | 108,473    | 100,017    | 73,000     | 32,025     | 121,546    | 164,607    |
| Depreciation and amortization <sup>(2)</sup>   | 561,738      | 146,650    | 118,290    | 88,322     | 34,632     | 101,862    | 71,982     |
| Income tax expense <sup>(2)</sup>  | 42,135       | 1,695      | 2,380      | 5          | 2,211      | 29,914     | 5,930      |
| EBITDA <sup>(1)</sup>  | \$ 1,778,547 | \$ 456,366 | \$ 374,937 | \$ 273,158 | \$ 145,130 | \$ 334,116 | \$ 194,840 |

See notes on page 57.

## Net Income and EBITDA by Segment for the Nine Months Ended September 30, 2011 and 2010 - continued

(Amounts in thousands)

|   | For the Nine Months Ended September 30, 2010 |                 |                       |            |                  |         |                      |
|---|--|-----------------|-----------------------|------------|------------------|---------|----------------------|
|   | Total  | New York Office | Washington, DC Office | Retail     | Merchandise Mart | Toys    | Other <sup>(3)</sup> |
| Property rentals                                    | \$ 1,560,473                                 | \$ 582,090      | \$ 426,217            | \$ 284,808 | \$ 145,206       | \$ -    | \$ 122,152           |
| Straight-line rent adjustments                      | 53,018                                       | 22,642          | 5,519                 | 21,699     | 628              | -       | 2,530                |
| Amortization of acquired below-market leases, net   | 48,476                                       | 27,312          | 1,836                 | 14,897     | (91)             | -       | 4,522                |
| Total rentals                                       | 1,661,967                                    | 632,044         | 433,572               | 321,404    | 145,743          | -       | 129,204              |
| Tenant expense reimbursements                       | 271,040                                      | 105,968         | 42,592                | 107,799    | 8,876            | -       | 5,805                |
| Fee and other income:                               |  |                 |                       |            |                  |         |                      |
| Tenant cleaning fees                                | 40,733                                       | 62,778          | -                     | -          | -                | -       | (22,045)             |
| Management and leasing fees                         | 16,075                                       | 4,278           | 13,252                | 759        | 31               | -       | (2,245)              |
| Lease termination fees                              | 10,112                                       | 4,245           | 1,256                 | 4,182      | 429              | -       | -                    |
| Other   | 37,918                                       | 14,428          | 16,452                | 2,284      | 3,471            | -       | 1,283                |
| Total revenues                                      | 2,037,845                                    | 823,741         | 507,124               | 436,428    | 158,550          | -       | 112,002              |
| Operating expenses                                  | 802,927                                      | 349,934         | 163,097               | 159,131    | 85,915           | -       | 44,850               |
| Depreciation and amortization                       | 393,259                                      | 131,911         | 108,994               | 80,550     | 30,111           | -       | 41,693               |
| General and administrative                          | 153,231                                      | 13,824          | 18,079                | 22,591     | 20,252           | -       | 78,485               |
| Tenant buy-outs and other acquisition related costs | 2,851  | -               | -                     | -          | -                | -       | 2,851                |
| Total expenses                                      | 1,352,268                                    | 495,669         | 290,170               | 262,272    | 136,278          | -       | 167,879              |
| Operating income (loss)                             | 685,577                                      | 328,072         | 216,954               | 174,156    | 22,272           | -       | (55,877)             |
| Income applicable to Toys                           | 102,309                                      | -               | -                     | -          | -                | 102,309 | -                    |
| Income (loss) from partially owned entities         | 13,800                                       | 4,345           | (1,099)               | 3,353      | 239              | -       | 6,962                |
| (Loss) from Real Estate Fund                        | (1,410)                                      | -               | -                     | -          | -                | -       | (1,410)              |
| Interest and other investment income, net           | 65,676                                       | 466             | 130                   | 143        | 35               | -       | 64,902               |
| Interest and debt expense                           | (423,354)                                    | (99,026)        | (101,592)             | (62,047)   | (28,383)         | -       | (132,306)            |

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|  |             |           |            |           |           |           |            |
|--|-------------|-----------|------------|-----------|-----------|-----------|------------|
| Net (loss) on extinguishment of debt   | (1,796)     | -         | -          | -         | -         | -         | (1,796)    |
| Net gain on disposition of wholly owned and partially owned assets   | 12,759      | -         | -          | -         | 765       | -         | 11,994     |
| Income (loss) before income taxes  | 453,561     | 233,857   | 114,393    | 115,605   | (5,072)   | 102,309   | (107,531)  |
| Income tax (expense) benefit   | (15,993)    | (1,670)   | (1,092)    | (37)      | 118       | -         | (13,312)   |
| Income (loss) from continuing operations   | 437,568     | 232,187   | 113,301    | 115,568   | (4,954)   | 102,309   | (120,843)  |
| (Loss) income from discontinued operations   | (11,681)    | 106       | (5,776)    | (1,539)   | (4,472)   | -         | -          |
| Net income (loss)  | 425,887     | 232,293   | 107,525    | 114,029   | (9,426)   | 102,309   | (120,843)  |
| Less:  |             |           |            |           |           |           |            |
| Net (income) loss attributable to noncontrolling interests in consolidated subsidiaries                          | (1,490)     | (7,290)   | -          | 895       | -         | -         | 4,905      |
| Net (income) attributable to noncontrolling interests in the Operating Partnership, including unit distributions | (33,487)    | -         | -          | -         | -         | -         | (33,487)   |
| Net income (loss) attributable to Vornado  | 390,910     | 225,003   | 107,525    | 114,924   | (9,426)   | 102,309   | (149,425)  |
| Interest and debt expense <sup>(2)</sup>   | 611,993     | 94,404    | 104,355    | 68,275    | 45,370    | 123,791   | 175,798    |
| Depreciation and amortization <sup>(2)</sup>   | 549,400     | 127,341   | 120,929    | 85,335    | 39,049    | 99,850    | 76,896     |
| Income tax expense (benefit) <sup>(2)</sup>  | 13,553      | 1,670     | 1,161      | 37        | (59)      | (1,914)   | 12,658     |
| EBITDA <sup>(1)</sup>  | \$1,565,856 | \$448,418 | \$ 333,970 | \$268,571 | \$ 74,934 | \$324,036 | \$ 115,927 |

See notes on the following page.





**Net Income and EBITDA by Segment for the Nine Months Ended September 30, 2011 and 2010 - continued****Notes to preceding tabular information:**

(1) EBITDA represents “Earnings Before Interest, Taxes, Depreciation and Amortization.” We consider EBITDA a supplemental measure for making decisions and assessing the unlevered performance of our segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, we utilize these measures to make investment decisions as well as to compare the performance of our assets to that of our peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.

(2) Interest and debt expense, depreciation and amortization and income tax (benefit) expense in the reconciliation of our net income (loss) to EBITDA includes our share of these items from partially owned entities.

(3) The components of other EBITDA are summarized below. The totals for each of the columns below agree to the total EBITDA for the “other” column in the preceding EBITDA by segment reconciliations.

| (Amounts in thousands)   | <b>For the Nine Months<br/>Ended September 30,</b> |             |
|--|--|-------------|
|  | <b>2011</b>  | <b>2010</b> |
| Our share of Real Estate Fund:   |  |             |
| Operations   | \$ 2,550   | \$ (319)    |
| Net unrealized gains   | 4,802  | -           |
| Net realized gains   | 771  | -           |
| Carried interest accrual   | 1,665  | -           |
| Total  | 9,788  | (319)       |
| Alexander's  | 45,577   | 41,947      |
| LNR (acquired in July 2010) <sup>(1)</sup>                               | 38,569   | -           |
| Lexington <sup>(2)</sup>   | 37,730   | 37,375      |
| 555 California Street  | 32,608   | 34,421      |
| Hotel Pennsylvania   | 18,382   | 14,249      |
| Other investments  | 30,011   | 22,619      |
|  | 212,665  | 150,292     |
| Corporate general and administrative expenses <sup>(3)</sup>             | (62,964)   | (60,668)    |
| Investment income and other, net <sup>(3)</sup>                          | 38,860   | 41,876      |
| Mezzanine loans loss reversal (accrual) and net gain on disposition      | 82,744   | (6,900)     |
| (Loss) income from the mark-to-market of J.C. Penney derivative position | (27,136)   | 32,249      |

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|   |            |            |
|---|------------|------------|
| Net gain on sale of condominiums  | 5,884      | 3,149      |
| Acquisition related costs   | (4,398)    | (2,851)    |
| Real Estate Fund placement fees   | (3,451)    | (5,937)    |
| Net loss on extinguishment of debt  | -          | (1,796)    |
| Net income attributable to noncontrolling interests in the Operating Partnership,<br>including unit distributions | (47,364)   | (33,487)   |
|   | \$ 194,840 | \$ 115,927 |

- (1) Includes \$6,020 for our share of net gains from asset sales and \$8,977 for our share of a tax settlement gain.
- (2) Includes net gains of \$9,760 and \$5,998 in the nine months ended September 30, 2011 and 2010, respectively, resulting from Lexington's stock issuances.
- (3) The amounts in these captions (for this table only) exclude the mark-to-market of our deferred compensation plan assets and offsetting liability.

**Net Income and EBITDA by Segment for the Nine Months Ended September 30, 2011 and 2010 - continued**

Below is a summary of the percentages of EBITDA by geographic region (excluding discontinued operations and other gains and losses that affect comparability), from our New York Office, Washington DC Office, Retail and Merchandise Mart segments.

| <b>Region:</b>  | <b>For the Nine Months<br/>Ended September 30,</b> |             |
|---|--|-------------|
|   | <b>2011</b>  | <b>2010</b> |
| New York City metropolitan area                         | 61%  | 61%         |
| Washington, DC / Northern Virginia<br>metropolitan area | 30%  | 31%         |
| California  | 2%   | 1%          |
| Chicago   | 3%   | 4%          |
| Puerto Rico   | 2%   | 2%          |
| Other geographies                                       | 2%   | 1%          |
|   | 100%   | 100%        |

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**Results of Operations – Nine Months Ended September 30, 2011 Compared to September 30, 2010**Revenues

Our revenues, which consist of property rentals, tenant expense reimbursements, hotel revenues, trade shows revenues, amortization of acquired below-market leases, net of above-market leases and fee income, were \$2,173,850,000 for the nine months ended September 30, 2011, compared to \$2,037,845,000 in the prior year's nine months, an increase of \$136,005,000, of which \$108,203,000 relates to the Cleveland Medical Mart development project. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

| Increase (decrease) due to:                                   | Total       | Washington, DC  |             | Merchandise |             |          |
|---|-------------|-----------------|-------------|-------------|-------------|----------|
|   |             | New York Office | Office      | Retail      | Mart        | Other    |
| <b>Property rentals:</b>                                      |             |                 |             |             |             |          |
| Acquisitions, sale of partial interests and other             | \$ (8,822)  | \$ (2,719)      | \$ (25,200) | \$ 14,768   | \$ -        | \$ 4,329 |
| Development   | 5,191       | -               | 5,556       | (365)       | -           | -        |
| Hotel   |             |                 |             |             |             |          |
| Pennsylvania  | 7,709       | -               | -           | -           | -           | 7,709    |
| Trade Shows   | 5,541       | -               | -           | -           | 5,541       | -        |
| Amortization of acquired below-market leases, net             | 911         | (2,763)         | (311)       | 5,002       | 146         | (1,163)  |
| Leasing activity (see page 43)                                | 16,054      | 561             | 7,680       | 8,375       | 1,051       | (1,613)  |
|   | 26,584      | (4,921)         | (12,275)    | 27,780      | 6,738       | 9,262    |
| <b>Tenant expense reimbursements:</b>                         |             |                 |             |             |             |          |
| Acquisitions/development, sale of partial interests and other | (2,446)     | 3,831           | (11,099)    | 2,135       | -           | 2,687    |
| Operations  | (3,737)     | (1,532)         | (3,932)     | 1,585       | 245         | (103)    |
|   | (6,183)     | 2,299           | (15,031)    | 3,720       | 245         | 2,584    |
| <b>Cleveland Medical Mart development project</b>             | 108,203 (1) | -               | -           | -           | 108,203 (1) | -        |
| <b>Fee and other income:</b>                                  |             |                 |             |             |             |          |

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|                                       |            |           |             |           |            |            |
|---------------------------------------|------------|-----------|-------------|-----------|------------|------------|
| BMS cleaning fees                     | 5,746      | 8,378     | -           | -         | -          | (2,632)(2) |
| Management and leasing fees           | (619)      | 982       | (3,623)(3)  | 1,680     | 317        | 25         |
| Lease cancellation fee income         | 2,366      | 4,931     | 1,757       | (3,893)   | (429)      | -          |
| Other                                 | (92)       | 650       | (558)       | 1,957     | (639)      | (1,502)    |
|                                       | 7,401      | 14,941    | (2,424)     | (256)     | (751)      | (4,109)    |
| Total increase (decrease) in revenues | \$ 136,005 | \$ 12,319 | \$ (29,730) | \$ 31,244 | \$ 114,435 | \$ 7,737   |

- (1) This income is offset by \$101,637 of development costs expensed in the period. See note (4) on page 60.
- (2) Primarily from the elimination of intercompany fees from operating segments upon consolidation.
- (3) Primarily from leasing fees in the prior year in connection with our management of a development project.

**Results of Operations – Nine Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Expenses

Our expenses, which consist primarily of operating, depreciation and amortization and general and administrative expenses, were \$1,514,770,000 for the nine months ended September 30, 2011, compared to \$1,352,268,000 in the prior year's nine months, an increase of \$162,502,000, of which \$101,637,000 relates to the Cleveland Medical Mart development project. Below are the details of the increase (decrease) by segment:

(Amounts in thousands)

| Increase (decrease) due to:                                   | Total    | New York | Washington,<br>DC | Retail    | Merchandise | Other    |
|---|----------|----------|-------------------|-----------|-------------|----------|
|   |          | Office   | Office            |           | Mart        |          |
| <b>Operating:</b>   |          |          |                   |           |             |          |
| Acquisitions, sale of partial interests and other             | \$ 3,347 | \$ -     | \$ (12,997)       | \$ 13,657 | \$ -        | \$ 2,687 |
| Development/redevelopment                                     | 674      | -        | (317)             | 991       | -           | -        |
| Non-reimbursable expenses, including bad debt reserves        | 10,301   | 4,205    | (321)             | (2,374)   | 8,791       | -        |
| Hotel Pennsylvania  | 3,332    | -        | -                 | -         | -           | 3,332    |
| Trade Shows   | 3,220    | -        | -                 | -         | 3,220       | -        |
| BMS expenses  | 7,739    | 7,739    | -                 | -         | -           | -        |
| Operations  | 9,726    | 5,413    | 913               | 2,218     | 1,340       | (158)    |
|   | 38,339   | 17,357   | (12,722)          | 14,492    | 13,351      | 5,861    |
| <b>Depreciation and amortization:</b>                         |          |          |                   |           |             |          |
| Acquisitions/development, sale of partial interests and other | (4,083)  | -        | (9,732)           | 5,649     | -           | -        |
| Operations  | 4,670    | 6,926    | 2,372             | (546)     | (998)       | (3,084)  |
|   | 587      | 6,926    | (7,360)           | 5,103     | (998)       | (3,084)  |
| <b>General and administrative:</b>                            |          |          |                   |           |             |          |
| Mark-to-market of deferred compensation plan liability (1)    | (4,182)  | -        | -                 | -         | -           | (4,182)  |

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|  |             |           |             |            |             |           |
|--|-------------|-----------|-------------|------------|-------------|-----------|
| Real Estate Fund placement fees                            | (3,031)     | -         | -           | -          | -           | (3,031)   |
| Operations   | 9,548       | 565       | 1,425       | (557)      | 3,603 (2)   | 4,512 (3) |
|  | 2,335       | 565       | 1,425       | (557)      | 3,603       | (2,701)   |
| <b>Cleveland Medical Mart development project</b>          | 101,637 (4) | -         | -           | -          | 101,637 (4) | -         |
| <b>Tenant buy-outs and other acquisition related costs</b> | 19,604      | -         | -           | 16,593 (5) | 3,040       | (29)      |
| Total increase (decrease) in expenses                      | \$ 162,502  | \$ 24,848 | \$ (18,657) | \$ 35,631  | \$ 120,633  | \$ 47     |

(1) This decrease in expense is entirely offset by a corresponding decrease in income from the mark-to-market of the deferred compensation plan assets, a component of “interest and other investment income (loss), net” on our consolidated statements of income.

(2) Includes \$3,722 of restructuring costs.

(3) Primarily from higher payroll costs and stock-based compensation expense.

(4) This expense is entirely offset by development revenue in the period. See note (1) on page 59.

(5) Represents the buy-out of below-market leases.



**Results of Operations – Nine Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Income Applicable to Toys

In the nine months ended September 30, 2011, we recognized net income of \$80,794,000 from our investment in Toys, comprised of \$74,135,000 for our 32.7% share of Toys' net income (\$104,049,000 before our share of Toys' income tax expense) and \$6,659,000 of interest and other income.

In the nine months ended September 30, 2010, we recognized net income of \$102,309,000 from our investment in Toys, comprised of \$95,576,000 for our 32.7% share of Toys' net income (\$93,662,000 before our share of Toys' income tax benefit) and \$6,733,000 of interest and other income.

Income from Partially Owned Entities

Summarized below are the components of income (loss) from partially owned entities for the nine months ended September 30, 2011 and 2010.

| (Amounts in thousands)   | For the Nine Months Ended |           |
|--|---------------------------|-----------|
|  | 2011                      | 2010      |
| <b>Equity in Net Income (Loss):</b>  |                           |           |
| Alexander's - 32.4% share of equity in net income  | \$ 25,256                 | \$ 21,083 |
| Lexington - 11.7% share in 2011 and 13.8% share in 2010 of equity in net income <sup>(1)</sup> | 10,209                    | 3,316     |
| LNR - 26.2% share of equity in net income (acquired in July 2010) <sup>(2)</sup>               | 39,913                    | -         |
| India real estate ventures - 4% to 36.5% range in our share of equity in net (loss) income     | (692)                     | 2,062     |
| Partially owned office buildings <sup>(3)</sup>  | (13,829)                  | 1,864     |
| Other equity method investments <sup>(4)</sup>   | (4,618)                   | (14,525)  |
|  | \$ 56,239                 | \$ 13,800 |

(1) Includes net gains of \$9,760 and \$5,998 in the nine months ended September 30, 2011 and 2010, respectively, resulting from Lexington's stock issuances.

(2) Includes \$6,020 for our share of net gains from asset sales and \$8,977 for our share of a tax settlement gain.

- (3) The nine months ended September 30, 2011 includes \$9,022 for our share of expense, primarily for straight-line rent reserves and the write-off of tenant improvements in connection with a tenant's bankruptcy at the Warner Building.
- (4) Represents our equity in net income or loss in Verde Realty Operating Partnership, 85 10th Avenue Associates and others.

Income from Real Estate Fund

In the nine months ended September 30, 2011, we recognized \$25,491,000 of income from the Fund, including \$19,209,000 of net unrealized gains from the mark-to-market of investments in the Fund, and \$3,085,000 of net realized gains from the disposition of an investment. Of the \$25,491,000, \$15,703,000 was attributable to noncontrolling interests. Accordingly, our share of the Fund's income was \$9,788,000 and includes \$1,665,000 of accrued carried interest. In addition, we recognized \$1,803,000 of management, leasing and development fees which are included as a component of "fee and other income," and incurred \$3,451,000 of placement fees in connection with the February 2011 closing of the Fund, which is included in "general and administrative" expenses.

In the nine months ended September 30, 2010, we recognized a \$1,410,000 loss from the Fund, primarily due to \$1,500,000 of organization costs. Of this loss, \$1,091,000 was attributable to noncontrolling interests.

**Results of Operations – Nine Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Interest and Other Investment (Loss) Income, net

Interest and other investment income, net (comprised of the mark-to-market of derivative positions in marketable equity securities, interest income on mezzanine loans receivable, other interest income and dividend income) was \$95,121,000 in the nine months ended September 30, 2011, compared to \$65,676,000 in the prior year's nine months, an increase of \$29,445,000. This increase resulted from:

(Amounts in thousands)

|   |           |
|---|-----------|
| Mezzanine loans (\$82,744 loss reversal and net gain on disposition in 2011, compared to a \$6,900 loss accrual in 2010)  | \$ 89,644 |
| J.C. Penney derivative position (\$27,136 mark-to-market loss in 2011, compared to a \$32,249 mark-to-market gain in 2010)  | (59,385)  |
| Decrease in the value of investments in our deferred compensation plan (offset by a corresponding decrease in the liability for plan assets in general and administrative expenses) | (4,182)   |
| Other, net (primarily dividends and interest on marketable securities and mezzanine loans)  | 3,368     |
|   | \$ 29,445 |

Interest and Debt Expense

Interest and debt expense was \$408,532,000 in the nine months ended September 30, 2011, compared to \$423,354,000 in the prior year's nine months, a decrease of \$14,822,000. This decrease was primarily due to savings of (i) \$18,157,000 from the repayment of the Springfield Mall mortgage at a discount in December 2010, (ii) \$13,946,000 applicable to the repurchase and retirement of convertible senior debentures and repayment of senior unsecured notes, and (iii) \$13,899,000 from the deconsolidation of the Warner Building resulting from the sale of a 45% interest in October 2010, partially offset by (iv) \$16,568,000 from the issuance of \$660,000,000 of cross-collateralized debt secured by 40 of our strip shopping centers in August 2010, (v) \$10,375,000 from the financing of 2121 Crystal Drive and Two Penn Plaza in the first quarter of 2011, and (vi) \$3,783,000 from the consolidation of the San Jose Shopping Center resulting from the October 2010 acquisition of the 55% interest we did not previously own.

Net Loss on Extinguishment of Debt

In the nine months ended September 30, 2010, we recognized a \$1,796,000 net loss on extinguishment of debt resulting from the acquisition and retirement of convertible senior debentures and senior unsecured notes.

Net Gain on Disposition of Wholly Owned and Partially Owned Assets

Net gain on disposition of wholly owned and partially owned assets was \$7,975,000 in the nine months ended September 30, 2011, compared to \$12,759,000 in the prior year's nine months and resulted primarily from the sale of residential condominiums and marketable securities.

Income Tax Expense

Income tax expense was \$19,448,000 in the nine months ended September 30, 2011, compared to \$15,993,000 in the prior year's nine months, an increase of \$3,455,000. This increase resulted primarily from higher taxable income of our taxable REIT subsidiaries.

**Results of Operations – Nine Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Income (Loss) from Discontinued Operations

The table below sets forth the combined results of assets related to discontinued operations for the nine months ended September 30, 2011 and 2010.

| (Amounts in thousands)  | <b>For the Nine Months Ended</b> |             |
|---|----------------------------------|-------------|
|   | <b>September 30,</b>             |             |
|   | <b>2011</b>                      | <b>2010</b> |
| Total revenues  | \$ 36,486                        | \$ 61,883   |
| Total expenses  | 25,723                           | 58,508      |
|   | 10,763                           | 3,375       |
| Net gain on extinguishment of High Point debt                       | 83,907                           | -           |
| Net gain on sale of 1140 Connecticut Avenue<br>and 1227 25th Street | 45,862                           | -           |
| Net gain on sales of other real estate                              | 5,761                            | -           |
| Litigation loss accrual and impairment loss                         | -                                | (15,056)    |
| Income (loss) from discontinued operations                          | \$ 146,293                       | \$ (11,681) |

Net Income Attributable to Noncontrolling Interests in Consolidated Subsidiaries

Net income attributable to noncontrolling interests in consolidated subsidiaries was \$20,643,000 in the nine months ended September 30, 2011, compared to \$1,490,000 in the prior year's nine months, an increase of \$19,153,000. This resulted primarily from a \$16,794,000 increase in income allocated to the noncontrolling interests of our Real Estate Fund.

Net Income Attributable to Noncontrolling Interests in the Operating Partnership, including Unit Distributions

Net income attributable to noncontrolling interests in the Operating Partnership, including unit distributions for the nine months ended September 30, 2011 and 2010 is primarily comprised of allocations of income to redeemable noncontrolling interests of \$36,385,000 and \$26,785,000, respectively, and preferred unit distributions of the

Operating Partnership of \$10,979,000 and \$6,702,000, respectively. The increase of \$9,600,000 in allocations of income to redeemable noncontrolling interests resulted primarily from higher net income subject to allocation to unitholders.

Preferred Share Dividends

Preferred share dividends were \$47,743,000 for the nine months ended September 30, 2011, compared to \$41,975,000 for the prior year's nine months, an increase of \$5,768,000. This increase resulted from the issuance of Series J preferred shares during 2011, partially offset by the redemption of Series D-10 preferred shares in 2010.

Discount of Preferred Share and Unit Redemptions

In the nine months ended September 30, 2011, we recognized a \$5,000,000 discount from the redemption of 1,000,000 Series D-11 preferred units with a par value of \$25.00 per unit, for an aggregate of \$20,000,000 in cash, compared to a \$4,382,000 discount in the prior year from the redemption of 1,600,000 Series D-10 preferred shares with a par value of \$25.00 per unit for an aggregate of \$35,618,000.

**Results of Operations – Nine Months Ended September 30, 2011 Compared to September 30, 2010 - continued**Same Store EBITDA

Same store EBITDA represents EBITDA from property level operations which are owned by us in both the current and prior year reporting periods. Same store EBITDA excludes segment-level overhead expenses, which are expenses that we do not consider to be property-level expenses, as well as other non-operating items. We present same store EBITDA on both a GAAP basis and a cash basis, which excludes income from the straight-lining of rents, amortization of below-market leases, net of above-market leases and other non-cash adjustments. We present these non-GAAP measures to (i) facilitate meaningful comparisons of the operational performance of our properties and segments, (ii) make decisions on whether to buy, sell or refinance properties, and (iii) compare the performance of our properties and segments to those of our peers. Same store EBITDA should not be considered as an alternative to net income or cash flow from operations and may not be comparable to similarly titled measures employed by other companies.

Below are the same store EBITDA results on a GAAP and cash basis for each of our segments for the nine months ended September 30, 2011, compared to the nine months ended September 30, 2010.

| (Amounts in thousands)  | New York<br>Office | Washington,<br>DC<br>Office | Retail     | Merchandise<br>Mart |
|---|--------------------|-----------------------------|------------|---------------------|
| EBITDA for the nine months ended September 30, 2011   | \$ 456,366         | \$ 374,937                  | \$ 273,158 | \$ 145,130          |
| Add-back: non-property level overhead expenses included above   | 14,389             | 19,504                      | 22,034     | 23,855              |
| Less: EBITDA from acquisitions, dispositions and other non-operating income or expenses                             | (16,953)           | (48,045)                    | (8,702)    | (96,528)            |
| GAAP basis same store EBITDA for the nine months ended September 30, 2011   | 453,802            | 346,396                     | 286,490    | 72,457              |
| Less: Adjustments for straight-line rents, amortization of below-market leases, net, and other non-cash adjustments | (37,187)           | (3,358)                     | (21,507)   | 2,004               |
| Cash basis same store EBITDA for the nine months ended September 30, 2011   | \$ 416,615         | \$ 343,038                  | \$ 264,983 | \$ 74,461           |
| EBITDA for the nine months ended September 30, 2010   | \$ 448,418         | \$ 333,970                  | \$ 268,571 | \$ 74,934           |
| Add-back: non-property level overhead   |                    |                             |            |                     |

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|   |            |            |            |            |
|---|------------|------------|------------|------------|
| expenses included above   | 13,824     | 18,079     | 22,591     | 20,252     |
| Less: EBITDA from acquisitions,<br>dispositions   |            |            |            |            |
| and other non-operating<br>income or expenses   | (2,544)    | (12,870)   | (13,908)   | (21,627)   |
| GAAP basis same store EBITDA for the nine<br>months   |            |            |            |            |
| ended September 30, 2010  | 459,698    | 339,179    | 277,254    | 73,559     |
| Less: Adjustments for straight-line rents,<br>amortization of below-market<br>leases, net, and other<br>non-cash adjustments                    | (45,031)   | (4,624)    | (28,434)   | (537)      |
| Cash basis same store EBITDA for the nine months<br>ended September 30, 2010  | \$ 414,667 | \$ 334,555 | \$ 248,820 | \$ 73,022  |
| (Decrease) increase in GAAP basis same store<br>EBITDA for  |            |            |            |            |
| the nine months ended<br>September 30, 2011 over the<br>nine months ended September<br>30, 2010   | \$ (5,896) | \$ 7,217   | \$ 9,236   | \$ (1,102) |
| Increase in Cash basis same store EBITDA for<br>the nine months ended<br>September 30, 2011 over the<br>nine months ended September<br>30, 2010 | \$ 1,948   | \$ 8,483   | \$ 16,163  | \$ 1,439   |
| % (decrease) increase in GAAP basis same store<br>EBITDA  | (1.3%)     | 2.1%       | 3.3%       | (1.5%)     |
| % increase in Cash basis same store EBITDA  | 0.5%       | 2.5%       | 6.5%       | 2.0%       |

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## SUPPLEMENTAL INFORMATION

## Three Months Ended September 30, 2011 vs. Three Months Ended June 30, 2011

Our revenues and expenses are subject to seasonality during the year which impacts quarterly net earnings, cash flows and funds from operations, and therefore impacts comparisons of the current quarter to the previous quarter. The business of Toys is highly seasonal. Historically, Toys' fourth quarter net income, which we record on a one-quarter lag basis in our first quarter, accounts for more than 80% of Toys' fiscal year net income. The Office and Merchandise Mart segments have historically experienced higher utility costs in the first and third quarters of the year. The Merchandise Mart segment also has experienced higher earnings in the second and fourth quarters of the year due to major trade shows occurring in those quarters. The Retail segment revenue in the fourth quarter is typically higher due to the recognition of percentage rental income.

Below are the same store EBITDA results on a GAAP and cash basis for each of our segments for the three months ended September 30, 2011, compared to the three months ended June 30, 2011.

| (Amounts in thousands)  | New York<br>Office | Washington,<br>DC<br>Office | Retail    | Merchandise<br>Mart |
|---|--------------------|-----------------------------|-----------|---------------------|
| EBITDA for the three months ended<br>September 30, 2011   | \$ 155,861         | \$ 106,607                  | \$ 93,158 | \$ 15,448           |
| Add-back: non-property level<br>overhead expenses<br>included above   | 4,461              | 6,505                       | 6,721     | 9,534               |
| Less: EBITDA from acquisitions,<br>dispositions<br>and other non-operating<br>income or expenses                                | (5,447)            | 1,500                       | (2,378)   | (4,445)             |
| GAAP basis same store EBITDA for the<br>three months<br>ended September 30, 2011  | 154,875            | 114,612                     | 97,501    | 20,537              |
| Less: Adjustments for straight-line<br>rents, amortization of<br>below-market leases, net,<br>and other non-cash<br>adjustments | (10,862)           | 1,468                       | (8,898)   | 985                 |
| Cash basis same store EBITDA for the three<br>months<br>ended September 30, 2011  | \$ 144,013         | \$ 116,080                  | \$ 88,603 | \$ 21,522           |

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|   |            |            |            |            |
|---|------------|------------|------------|------------|
| EBITDA for the three months ended June 30, 2011 <sup>(1)</sup>  | \$ 157,016 | \$ 111,517 | \$ 96,507  | \$ 23,998  |
| Add-back: non-property level overhead expenses included above   | 4,568      | 6,462      | 7,291      | 6,776      |
| Less: EBITDA from acquisitions, dispositions and other non-operating income or expenses   | (6,302)    | (2,348)    | (7,149)    | (4,515)    |
| GAAP basis same store EBITDA for the three months ended June 30, 2011   | 155,282    | 115,631    | 96,649     | 26,259     |
| Less: Adjustments for straight-line rents, amortization of below-market leases, net, and other non-cash adjustments                         | (12,286)   | 1,095      | (6,355)    | 722        |
| Cash basis same store EBITDA for the three months ended June 30, 2011   | \$ 142,996 | \$ 116,726 | \$ 90,294  | \$ 26,981  |
| (Decrease) increase in GAAP basis same store EBITDA for the three months ended September 30, 2011 over the three months ended June 30, 2011 | \$ (407)   | \$ (1,019) | \$ 852     | \$ (5,722) |
| Increase (decrease) in Cash basis same store EBITDA for the three months ended September 30, 2011 over the three months ended June 30, 2011 | \$ 1,017   | \$ (646)   | \$ (1,691) | \$ (5,459) |
| % (decrease) increase in GAAP basis same store EBITDA   | (0.3%)     | (0.9%)     | 0.9%       | (21.8%)    |
| % increase (decrease) in Cash basis same store EBITDA   | 0.7%       | (0.6%)     | (1.9%)     | (20.2%)    |

(1) Below is the reconciliation of net income to EBITDA for the three months ended June 30, 2011.

|   | <b>Washington,</b>         |                      |               |                             |
|---|----------------------------|----------------------|---------------|-----------------------------|
|   | <b>New York<br/>Office</b> | <b>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> |
| (Amounts in thousands)  |                            |                      |               |                             |
| Net income attributable to Vornado for the three months ended June 30, 2011 | \$ 72,002                  | \$ 38,511            | \$ 43,639     | \$ 2,265                    |
| Interest and debt expense   | 36,953                     | 34,093               | 24,468        | 9,595                       |
| Depreciation and amortization   | 47,621                     | 38,306               | 28,400        | 11,227                      |
| Income tax expense  | 440                        | 607                  | -             | 911                         |
| EBITDA for the three months ended June 30, 2011                             | \$ 157,016                 | \$ 111,517           | \$ 96,507     | \$ 23,998                   |



## LIQUIDITY AND CAPITAL RESOURCES

We anticipate that cash flow from continuing operations over the next twelve months will be adequate to fund our business operations, cash distributions to unitholders of the Operating Partnership, cash dividends to shareholders, debt amortization and recurring capital expenditures. Capital requirements for development expenditures and acquisitions (excluding Fund acquisitions) may require funding from borrowings and/or equity offerings. In addition, the Fund has aggregate unfunded equity commitments of \$543,900,000 for acquisitions, including \$135,969,000 from us. We may from time to time purchase or retire outstanding debt securities. Such purchases, if any, will depend on prevailing market conditions, liquidity requirements and other factors. The amounts involved in connection with these transactions could be material to our consolidated financial statements.

Property rental income is our primary source of cash flow and is dependent upon the occupancy and rental rates of our properties. Other sources of liquidity to fund cash requirements include proceeds from debt financings, including mortgage loans, senior unsecured borrowings, and our revolving credit facilities; proceeds from the issuance of common and preferred equity; and asset sales. Our cash requirements include property operating expenses, capital improvements, tenant improvements, leasing commissions, dividends to shareholders, distributions to unitholders of the Operating Partnership, as well as acquisition and development costs.

### *Cash Flows for the Nine Months Ended September 30, 2011*

Our cash and cash equivalents were \$585,183,000 at September 30, 2011, a \$105,606,000 decrease over the balance at December 31, 2010. This decrease was primarily due to cash flows from financing activities, partially offset by cash flows from operating activities, as discussed below.

Our consolidated outstanding debt was \$10,406,550,000 at September 30, 2011, a \$482,892,000 decrease over the balance at December 31, 2010. As of September 30, 2011 and December 31, 2010, \$300,000,000 and \$874,000,000, respectively, was outstanding under our revolving credit facilities. During the remainder of 2011 and 2012 \$624,000,000 and \$1,593,000,000, respectively, of our outstanding debt matures; we may refinance this maturing debt as it comes due or choose to repay it using a portion of our \$3,130,183,000 of available capacity (comprised of \$585,183,000 of cash and cash equivalents and \$2,545,000,000 of availability under our revolving credit facilities).

Cash flows provided by operating activities of \$566,671,000 was comprised of (i) net income of \$643,013,000 and (ii) distributions of income from partially owned entities of \$75,612,000, partially offset by (iii) \$8,352,000 of non-cash adjustments, which include depreciation and amortization expense, the effect of straight-lining of rental income and equity in net income of partially owned entities, and (iv) the net change in operating assets and liabilities of \$143,602,000, including \$97,785,000 related to Real Estate Fund investments.

Net cash used in investing activities of \$1,675,000 was comprised of (i) \$440,865,000 of investments in partially owned entities, (ii) \$109,963,000 of additions to real estate, (iii) \$52,816,000 of development costs and construction in progress, (iv) \$44,215,000 of investments in mezzanine loans receivable and other, and (v) \$33,850,000 for the funding of collateral for the J.C. Penney derivative, partially offset by (vi) \$274,283,000 of capital distributions from partially owned entities, (vii) \$135,762,000 of proceeds from sales of real estate and related investments, (viii) changes in restricted cash of \$121,463,000, (ix) \$100,525,000 of proceeds from sales and repayments of mezzanine loans, (x) \$28,700,000 from the return of derivative collateral, and (xi) \$19,301,000 of proceeds from sales of marketable securities

Net cash used in financing activities of \$670,602,000 was comprised of (i) \$2,666,610,000 for the repayments of borrowings, (ii) \$381,382,000 of dividends paid on common shares, (iii) \$77,330,000 of distributions to noncontrolling interests, (iv) \$43,675,000 of dividends paid on preferred shares, (v) \$28,614,000 of debt issuance and other costs, (vi) \$28,000,000 for the purchase of outstanding preferred units and shares, and (vii) \$747,000 for the repurchase of shares related to stock compensation agreements and related tax holdings, partially offset by (viii) \$2,184,167,000 of proceeds from borrowings, (ix) \$239,037,000 of proceeds from the issuance of Series J preferred shares, (x) \$109,605,000 of contributions from noncontrolling interests, and (xi) \$22,947,000 of proceeds received from exercise of employee share options.

## LIQUIDITY AND CAPITAL RESOURCES – continued

### *Cash Flows for the Nine Months Ended September 30, 2010*

Our cash and cash equivalents were \$846,254,000 at September 30, 2010, a \$310,775,000 increase over the balance at December 31, 2009. This increase resulted from \$594,721,000 of net cash provided by operating activities and \$51,097,000 of net cash provided by investing activities, partially offset by \$335,043,000 of net cash used in financing activities.

Cash flows provided by operating activities of \$594,721,000 was comprised of (i) net income of \$425,887,000, (ii) \$213,747,000 of non-cash adjustments, including depreciation and amortization expense, the effect of straight-lining of rental income and equity in net income of partially owned entities and (iii) distributions of income from partially owned entities of \$36,829,000, partially offset by (iv) the net change in operating assets and liabilities of \$81,742,000, of which \$62,500,000 related to Real Estate Fund investments.

Net cash provided by investing activities of \$51,097,000 was comprised of (i) proceeds from sales of marketable securities of \$126,015,000, (ii) restricted cash of \$125,204,000, (iii) proceeds from sales and repayments of mezzanine loans receivable of \$109,594,000, (iv) proceeds from the sale of real estate and related investments of \$48,998,000, (v) distributions of capital from partially owned entities of \$45,613,000 and (vi) proceeds from maturing short-term investments of \$40,000,000, partially offset by (vii) investments in partially owned entities of \$159,053,000, (viii) additions to real estate of \$98,789,000, (ix) development and redevelopment expenditures of \$86,871,000, (x) investments in mezzanine loans receivable and other of \$75,697,000, (xi) purchases of marketable securities of \$13,917,000 and (xii) acquisitions of real estate and other of \$10,000,000.

Net cash used in financing activities of \$335,043,000 was comprised of (i) repayments of borrowings, including the purchase of our senior unsecured notes, of \$1,462,652,000, (ii) dividends paid on common shares of \$354,937,000, (iii) purchases of outstanding preferred units and shares of \$48,600,000, (iv) dividends paid on preferred shares of \$42,100,000, (v) distributions to noncontrolling interests of \$41,055,000, (vi) repurchase of shares related to stock compensation arrangements and related tax withholdings of \$25,659,000 and (vii) debt issuance costs of \$14,942,000, partially offset by (viii) proceeds from borrowings of \$1,603,359,000, (ix) contributions from noncontrolling interests of \$39,351,000 and (x) \$12,192,000 of proceeds received from the exercise of employee share options.



**LIQUIDITY AND CAPITAL RESOURCES - continued*****Capital Expenditures***

Capital expenditures consist of expenditures to maintain assets, tenant improvement allowances and leasing commissions. Recurring capital improvements include expenditures to maintain a property's competitive position within the market and tenant improvements and leasing commissions necessary to re-lease expiring leases or renew or extend existing leases. Non-recurring capital improvements include expenditures to lease space that has been vacant for more than nine months and expenditures completed in the year of acquisition and the following two years that were planned at the time of acquisition, as well as tenant improvements and leasing commissions for space that was vacant at the time of acquisition of a property. Below is a summary of capital expenditures, leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the nine months ended September 30, 2011.

| (Amounts in thousands)   | <b>Total</b> | <b>New York<br/>Office</b> | <b>Washington,<br/>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> | <b>Other</b> |
|--|--------------|----------------------------|--------------------------------------|---------------|-----------------------------|--------------|
| Expenditures to maintain assets                                  | \$ 31,347    | \$ 11,361                  | \$ 8,760                             | \$ 5,162      | \$ 3,495<br>10,705          | \$ 2,569     |
| Tenant improvements  | 82,537       | 48,105                     | 18,671                               | 4,734         |                             | 322          |
| Leasing commissions  | 23,762       | 16,567                     | 4,182                                | 1,315         | 1,575                       | 123          |
| Non-recurring capital expenditures                               | 17,044       | 12,220                     | -                                    | 1,967         | -                           | 2,857        |
| Total capital expenditures and leasing                           | 154,690      |                            |                                      | 13,178        | 15,775                      |              |
| commissions (accrual basis)                                      |              | 88,253                     | 31,613                               |               |                             | 5,871        |
| Adjustments to reconcile to cash basis:                          |              |                            |                                      |               |                             |              |
| Expenditures in the current year applicable to prior periods     | 69,717       | 26,814                     | 11,363                               | 14,018        | 11,993                      | 5,529        |
| Expenditures to be made in future periods for the current period | (97,374)     | (57,532)                   | (17,794)                             | (7,693)       | (9,711)                     | (4,644)      |
| Total capital expenditures and leasing                           | 127,033      |                            |                                      | 19,503        | 18,057                      |              |
| commissions (cash basis)   | \$           | \$ 57,535                  | \$ 25,182                            | \$            | \$                          | \$ 6,756     |

*Tenant improvements and leasing commissions:*

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|                                   |         |         |         |         |         |      |
|-----------------------------------|---------|---------|---------|---------|---------|------|
| <i>Per square foot per annum</i>  | \$ 3.59 | \$ 5.23 | \$ 4.38 | \$ 0.81 | \$ 3.53 | \$ - |
| <i>Percentage of initial rent</i> | 8.6%    | 9.0%    | 10.9%   | 3.2%    | 10.6%   | -    |

***Development and Redevelopment Expenditures***

Development and redevelopment expenditures consist of all hard and soft costs associated with the development or redevelopment of a property, including tenant improvements, leasing commissions, capitalized interest and operating costs until the property is substantially completed and ready for its intended use. Below is a summary of development and redevelopment expenditures incurred in the nine months ended September 30, 2011.

| (Amounts in thousands)   | Total     | Washington,        |              | Merchandise |        |          |
|--------------------------|-----------|--------------------|--------------|-------------|--------|----------|
|                          |           | New York<br>Office | DC<br>Office | Retail      | Mart   | Other    |
| Bergen Town Center       | \$ 17,145 | \$ -               | \$ -         | \$ 17,145   | \$ -   | \$ -     |
| Green Acres Mall         | 3,443     | -                  | -            | 3,443       | -      | -        |
| 510 Fifth Avenue         | 2,367     | -                  | -            | 2,367       | -      | -        |
| West End 25              | 1,897     | -                  | 1,897        | -           | -      | -        |
| North Bergen, New Jersey | 1,746     | -                  | -            | 1,746       | -      | -        |
| Crystal City Hotel       | 1,556     | -                  | 1,556        | -           | -      | -        |
| Crystal Square           | 1,502     | -                  | 1,502        | -           | -      | -        |
| Crystal Plaza 5          | 1,346     | -                  | 1,346        | -           | -      | -        |
| Poughkeepsie, New York   | 936       | -                  | -            | 936         | -      | -        |
| Other                    | 20,878    | 3,011              | 7,249        | 5,102       | 412    | 5,104    |
|                          | \$ 52,816 | \$ 3,011           | \$ 13,550    | \$ 30,739   | \$ 412 | \$ 5,104 |

As of September 30, 2011, the estimated costs to complete the above projects are approximately \$23,927,000. We have also committed to fund the estimated project cost of approximately \$400,000,000 to \$425,000,000 to develop our 220 Central Park South property into a new residential tower. In addition, during 2012, we plan to redevelop 1851 South Bell Street, a 348,000 square foot office building in Crystal City, into a new 700,000 square foot office building (readdressed as 1900 Crystal Drive). The estimated cost of this project is approximately \$300,000,000, or \$425 per square foot. There can be no assurance that these projects will commence, or, if commenced, be completed on schedule or within budget.

**LIQUIDITY AND CAPITAL RESOURCES - continued**

Below is a summary of capital expenditures and leasing commissions and a reconciliation of total expenditures on an accrual basis to the cash expended in the nine months ended September 30, 2010.

| (Amounts in thousands)   | <b>Total</b> | <b>New York<br/>Office</b> | <b>Washington,<br/>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> | <b>Other</b> |
|--|--------------|----------------------------|--------------------------------------|---------------|-----------------------------|--------------|
| Expenditures to maintain assets                                    | \$ 32,861    | \$ 14,233                  | \$ 7,263                             | \$ 3,032      | \$ 4,360                    | \$ 3,973     |
| Tenant improvements  | 98,465       | 41,678                     | 11,146                               | 11,701        | 28,905                      | 5,035        |
| Leasing commissions  | 23,884       | 12,560                     | 4,352                                | 1,702         | 3,982                       | 1,288        |
| Non-recurring capital expenditures                                 | 5,514        | -                          | -                                    | 915           | -                           | 4,599        |
| Total capital expenditures and leasing commissions (accrual basis) | 160,724      | 68,471                     | 22,761                               | 17,350        | 37,247                      | 14,895       |
| Adjustments to reconcile to cash basis:                            |              |                            |                                      |               |                             |              |
| Expenditures in the current year applicable to prior periods       | 55,822       | 29,758                     | 12,781                               | 5,793         | 4,085                       | 3,405        |
| Expenditures to be made in future periods for the current period   | (97,385)     | (38,665)                   | (13,045)                             | (13,027)      | (27,159)                    | (5,489)      |
| Total capital expenditures and leasing commissions (cash basis)    | \$ 119,161   | \$ 59,564                  | \$ 22,497                            | \$ 10,116     | \$ 14,173                   | \$ 12,811    |
| <i>Tenant improvements and leasing commissions:</i>                |              |                            |                                      |               |                             |              |
| <i>Per square foot per annum</i>                                   | \$ 3.69      | \$ 6.78                    | \$ 2.58                              | \$ 1.40       | \$ 4.43                     | \$ -         |
| <i>Percentage of initial rent</i>                                  | 10.9%        | 14.0%                      | 6.7%                                 | 5.8%          | 12.9%                       | -            |

***Development and Redevelopment Expenditures***

Below is a summary of development and redevelopment expenditures incurred in the nine months ended September 30, 2010.

| (Amounts in thousands)   | <b>Total</b> | <b>New York<br/>Office</b> | <b>Washington,<br/>DC<br/>Office</b> | <b>Retail</b> | <b>Merchandise<br/>Mart</b> | <b>Other</b> |
|--------------------------|--------------|----------------------------|--------------------------------------|---------------|-----------------------------|--------------|
| Bergen Town Center       | \$ 12,588    | \$ -                       | \$ -                                 | \$ 12,588     | \$ -                        | \$ -         |
| Residential condominiums | 11,806       | -                          | -                                    | -             | -                           | 11,806       |
| West End 25              | 9,011        | -                          | 9,011                                | -             | -                           | -            |
| 1540 Broadway            | 7,493        | -                          | -                                    | 7,493         | -                           | -            |
| Green Acres Mall         | 6,991        | -                          | -                                    | 6,991         | -                           | -            |
| 220 20th Street          | 3,946        | -                          | 3,946                                | -             | -                           | -            |
| Beverly Connection       | 3,452        | -                          | -                                    | 3,452         | -                           | -            |
| Poughkeepsie, New York   | 2,396        | -                          | -                                    | 2,396         | -                           | -            |
| Other                    | 29,188       | 4,702                      | 8,115                                | 10,515        | 1,180                       | 4,676        |
|                          | \$ 86,871    | \$ 4,702                   | \$ 21,072                            | \$ 43,435     | \$ 1,180                    | \$ 16,482    |

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## **LIQUIDITY AND CAPITAL RESOURCES – continued**

### *Insurance*

We maintain general liability insurance with limits of \$300,000,000 per occurrence and all risk property and rental value insurance with limits of \$2.0 billion per occurrence, including coverage for terrorist acts, with sub-limits for certain perils such as floods. Our California properties have earthquake insurance with coverage of \$180,000,000 per occurrence, subject to a deductible in the amount of 5% of the value of the affected property, up to a \$180,000,000 annual aggregate.

Penn Plaza Insurance Company, LLC (“PPIC”), our wholly owned consolidated subsidiary, acts as a re-insurer with respect to all risk property and rental value insurance and a portion of our earthquake insurance coverage, and as a direct insurer for coverage for acts of terrorism, including nuclear, biological, chemical and radiological (“NBCR”) acts, as defined by the Terrorism Risk Insurance Program Reauthorization Act. Coverage for acts of terrorism (excluding NBCR acts) is fully reinsured by third party insurance companies and the Federal government with no exposure to PPIC. Coverage for NBCR losses is up to \$2 billion per occurrence, for which PPIC is responsible for a deductible of \$3,200,000 and 15% of the balance of a covered loss and the Federal government is responsible for the remaining 85% of a covered loss. We are ultimately responsible for any loss borne by PPIC.

We continue to monitor the state of the insurance market and the scope and costs of coverage for acts of terrorism. However, we cannot anticipate what coverage will be available on commercially reasonable terms in future policy years.

Our debt instruments, consisting of mortgage loans secured by our properties which are non-recourse to us, senior unsecured notes, exchangeable senior debentures, convertible senior debentures and revolving credit agreements contain customary covenants requiring us to maintain insurance. Although we believe that we have adequate insurance coverage for purposes of these agreements, we may not be able to obtain an equivalent amount of coverage at reasonable costs in the future. Further, if lenders insist on greater coverage than we are able to obtain it could adversely affect our ability to finance our properties and expand our portfolio.

### *Other Commitments and Contingencies*

Our mortgage loans are non-recourse to us. However, in certain cases we have provided guarantees or master leased tenant space. These guarantees and master leases terminate either upon the satisfaction of specified circumstances or repayment of the underlying loans. As of September 30, 2011, the aggregate dollar amount of these guarantees and master leases is approximately \$151,959,000.

At September 30, 2011, \$22,085,000 of letters of credit were outstanding under one of our revolving credit facilities. Our credit facilities contain financial covenants that require us to maintain minimum interest coverage and maximum debt to market capitalization ratios, and provide for higher interest rates in the event of a decline in our ratings below Baa3/BBB. Our credit facilities also contain customary conditions precedent to borrowing, including representations and warranties, and also contain customary events of default that could give rise to accelerated repayment, including such items as failure to pay interest or principal.

Each of our properties has been subjected to varying degrees of environmental assessment at various times. The environmental assessments did not reveal any material environmental contamination. However, there can be no assurance that the identification of new areas of contamination, changes in the extent or known scope of contamination, the discovery of additional sites, or changes in cleanup requirements would not result in significant costs to us.

As part of the process of obtaining the required approvals to demolish and develop our 220 Central Park South property into a new residential tower, we have committed to fund the estimated project cost of approximately \$400,000,000 to \$425,000,000. In addition, we expect to fund additional capital to certain of our partially owned entities aggregating approximately \$264,000,000.

## **LIQUIDITY AND CAPITAL RESOURCES - continued**

### *Other Commitments and Contingencies - continued*

During 2010, two of our wholly owned subsidiaries entered into agreements with Cuyahoga County, Ohio (the "County") to develop and operate the Cleveland Medical Mart and Convention Center (the "Facility"), a 1,000,000 square foot showroom, trade show and conference center in Cleveland's central business district. The County will fund the development of the Facility, using the proceeds it received from the issuance of general obligation bonds and other sources, up to the development budget of \$465,000,000 and maintain effective control of the property. During the 17-year development and operating period, our subsidiaries will receive net settled payments of approximately \$10,000,000 per year, which are net of its \$36,000,000 annual obligation to the County. Our subsidiaries' obligation has been pledged by the County to the bondholders, but is payable by our subsidiaries only to the extent that they first receive at least an equal payment from the County. Our subsidiaries engaged a contractor to construct the Facility pursuant to a guaranteed maximum price contract; although our subsidiaries are ultimately responsible for cost overruns, the contractor is responsible for all costs incurred in excess of its contract and has provided a completion guaranty. Construction of the Facility is expected to be completed in 2013. Upon completion, our subsidiaries are required to fund \$11,500,000, primarily for tenant improvements, and they are responsible for operating expenses and are entitled to the net operating income, if any, of the Facility. The County may terminate the operating agreement five years from the completion of development and periodically thereafter, if our subsidiaries fail to achieve certain performance thresholds.

### *Litigation*

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters, including the matter referred to below, is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

On January 8, 2003, Stop & Shop filed a complaint with the United States District Court for the District of New Jersey ("USDC-NJ") claiming that we had no right to reallocate and therefore continue to collect the \$5,000,000 of annual rent from Stop & Shop pursuant to the Master Agreement and Guaranty, because of the expiration of the East Brunswick, Jersey City, Middletown, Union and Woodbridge leases to which the \$5,000,000 of additional rent was previously allocated. Stop & Shop asserted that a prior order of the Bankruptcy Court for the Southern District of New York dated February 6, 2001, as modified on appeal to the District Court for the Southern District of New York on February 13, 2001, froze our right to reallocate which effectively terminated our right to collect the additional rent from Stop & Shop. On March 3, 2003, after we moved to dismiss for lack of jurisdiction, Stop & Shop voluntarily withdrew its

complaint. On March 26, 2003, Stop & Shop filed a new complaint in New York State Supreme Court, asserting substantially the same claims as in its USDC-NJ complaint. We removed the action to the United States District Court for the Southern District of New York. In January 2005, that court remanded the action to the New York State Supreme Court. On February 14, 2005, we served an answer in which we asserted a counterclaim seeking a judgment for all the unpaid additional rent accruing through the date of the judgment and a declaration that Stop & Shop will continue to be liable for the additional rent as long as any of the leases subject to the Master Agreement and Guaranty remain in effect. On May 17, 2005, we filed a motion for summary judgment. On July 15, 2005, Stop & Shop opposed our motion and filed a cross-motion for summary judgment. On December 13, 2005, the Court issued its decision denying the motions for summary judgment. Both parties appealed the Court's decision and on December 14, 2006, the Appellate Court division issued a decision affirming the Court's decision. On January 16, 2007, we filed a motion for the reconsideration of one aspect of the Appellate Court's decision which was denied on March 13, 2007. A trial was held in November 2010 and closing arguments were held in March 2011. As of September 30, 2011, we have a \$40,733,000 receivable from Stop and Shop, of which \$23,105,000 has been reserved. We believe, after consultation with counsel, that the maximum reasonably possible loss is up to the total amount of the receivable of \$40,733,000.

**FUNDS FROM OPERATIONS (“FFO”)**

FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts (“NAREIT”). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gain from sales of depreciated real estate assets, depreciation and amortization expense from real estate assets, extraordinary items and other specified non-cash items, including the pro-rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flows as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies. The calculations of both the numerator and denominator used in the computation of income per share are disclosed in footnote 17 – *Income per Share*, in the notes to our consolidated financial statements on page 28 of this Quarterly Report on Form 10-Q.

*FFO for the Three and Nine Months Ended September 30, 2011 and 2010*

FFO attributable to common shareholders plus assumed conversions was \$195,125,000, or \$1.05 per diluted share for the three months ended September 30, 2011, compared to \$248,964,000, or \$1.31 per diluted share, for the prior year’s quarter. FFO attributable to common shareholders plus assumed conversions was \$951,054,000, or \$4.96 per diluted share, for the nine months ended September 30, 2011, compared to \$814,030,000, or \$4.29 per diluted share for the prior year’s nine months. Details of certain items that affect comparability are discussed in the financial results summary of our “Overview.”

| (Amounts in thousands, except per share amounts)   | <b>For The Three Months<br/>Ended September 30,</b> |             | <b>For The Nine Months<br/>Ended September 30,</b> |             |
|--|---|-------------|--|-------------|
| <b>Reconciliation of our net income to FFO:</b>  | <b>2011</b>   | <b>2010</b> | <b>2011</b>  | <b>2010</b> |
| Net income attributable to Vornado   | \$ 53,762   | \$ 104,252  | \$ 575,006   | \$ 390,910  |
| Depreciation and amortization of real property   | 128,811   | 126,987     | 377,458  | 381,782     |
| Net gain on sales of real estate   | -   | -           | (51,623)   | -           |
| Proportionate share of adjustments to equity in net income of Toys,<br>to arrive at FFO: |   |             |  |             |
| Depreciation and amortization of real property   | 17,947  | 18,132      | 52,844   | 53,296      |
| Net gain on sales of real estate   | -   | -           | (491)  | -           |
| Income tax effect of above adjustments   | (6,280)   | (6,347)     | (18,320)   | (18,654)    |



Proportionate share of adjustments to equity in net  
income of partially  
owned entities, excluding Toys, to arrive at  
FFO:

|   |            |            |            |            |
|---|------------|------------|------------|------------|
| Depreciation and amortization of<br>real property                   | 27,541     | 19,481     | 73,743     | 58,555     |
| Net gain on sales of real estate                                    | (3,591)    | -          | (7,360)    | (307)      |
| Noncontrolling interests' share of above adjustments                | (10,468)   | (11,011)   | (27,224)   | (33,485)   |
| FFO   | 207,722    | 251,494    | 974,033    | 832,097    |
| Preferred share dividends   | (17,627)   | (13,442)   | (47,743)   | (41,975)   |
| Discount on preferred share and unit redemptions                    | 5,000      | 4,382      | 5,000      | 4,382      |
| FFO attributable to common shareholders                             | 195,095    | 242,434    | 931,290    | 794,504    |
| Interest on 3.88% exchangeable senior debentures                    | -          | 6,490      | 19,670     | 19,405     |
| Convertible preferred share dividends                               | 30         | 40         | 94         | 121        |
| FFO attributable to common shareholders plus assumed<br>conversions | \$ 195,125 | \$ 248,964 | \$ 951,054 | \$ 814,030 |
| <b>Reconciliation of Weighted Average Shares</b>                    |            |            |            |            |
| Weighted average common shares outstanding                          | 184,398    | 182,462    | 184,220    | 182,014    |
| Effect of dilutive securities:                                      |            |            |            |            |
| 3.88% exchangeable senior<br>debentures                             | -          | 5,736      | 5,736      | 5,736      |
| Employee stock options and<br>restricted share awards               | 1,667      | 1,706      | 1,764      | 1,741      |
| Convertible preferred shares  | 54         | 70         | 55         | 71         |
| Denominator for FFO per diluted share                               | 186,119    | 189,974    | 191,775    | 189,562    |
| FFO attributable to common shareholders plus assumed<br>conversions |            |            |            |            |
| per diluted share   | \$ 1.05    | \$ 1.31    | \$ 4.96    | \$ 4.29    |

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We have exposure to fluctuations in market interest rates. Market interest rates are sensitive to many factors that are beyond our control. Our exposure to a change in interest rates on our consolidated and non-consolidated debt (all of which arises out of non-trading activity) is as follows:

| (Amounts in thousands, except<br>per share amounts)  | <b>2011</b>              | <b>Effect of 1%</b> | <b>2010</b>         | <b>Weighted</b>     |
|--|--------------------------|---------------------|---------------------|---------------------|
| <b>September 30,</b>   | <b>Weighted</b>          | <b>Change In</b>    | <b>December 31,</b> | <b>Average</b>      |
| <b>Balance</b>   | <b>Rate</b>              | <b>Base Rates</b>   | <b>Balance</b>      | <b>Interest</b>     |
| Consolidated debt:   |                          |                     |                     |                     |
| Variable rate  | \$ 2,060,734             | 1.98%               | \$ 20,607           | \$ 2,903,510 1.76%  |
| Fixed rate   | 8,345,816                | 5.56%               | -                   | 7,985,932 5.66%     |
|  | \$ 10,406,550            | 4.85%               | 20,607              | \$ 10,889,442 4.62% |
| Pro-rata share of debt of<br>non-consolidated<br>entities (non-recourse):                        |                          |                     |                     |                     |
| Variable rate – excluding  |                          |                     |                     |                     |
| Toys   | \$ 284,305               | 2.68%               | 2,843               | \$ 345,308 1.39%    |
| Variable rate – Toys   | 512,084                  | 5.48%               | 5,121               | 501,623 4.95%       |
| Fixed rate (including<br>\$1,275,787,000 and<br>\$1,421,820 of<br>Toys debt in 2011<br>and 2010) | 2,744,062 <sup>(1)</sup> | 6.50%               | -                   | 2,428,986 6.86%     |
|  | \$ 3,540,451             | 6.04%               | 7,964               | \$ 3,275,917 5.99%  |
| Noncontrolling interests' share of<br>above  |                          |                     | (1,857)             |                     |
| Total change in annual net<br>income   |                          |                     | \$ 26,714           |                     |
| Per share-diluted  |                          |                     | \$ 0.14             |                     |

**(1)** Excludes \$36.3 billion for our 26.2% pro rata shares of liabilities related to consolidated CMBS and CDO trusts which are non-recourse to LNR and its equity holders, including us.

We may utilize various financial instruments to mitigate the impact of interest rate fluctuations on our cash flows and earnings, including hedging strategies, depending on our analysis of the interest rate environment and the costs and risks of such strategies. As of September 30, 2011, variable rate debt with an aggregate principal amount of \$557,120,000 and a weighted average interest rate of 2.81% was subject to LIBOR caps. These caps are based on a notional amount of \$558,479,000 and cap LIBOR at a weighted average rate of 5.68%. In addition, we have one interest rate swap on a \$425,000,000 loan that swapped the rate from LIBOR plus 2.00% (2.24% at September 30, 2011) to a fixed rate of 5.13% for the remaining seven-year term of the loan.

As of September 30, 2011, we have investments in mezzanine loans with an aggregate carrying amount of \$76,362,000 that are based on variable interest rates which partially mitigate our exposure to a change in interest rates on our variable rate debt.

*Fair Value of Debt*

The estimated fair value of our consolidated debt is calculated based on current market prices and discounted cash flows at the rate at which similar loans could be made currently to borrowers with similar credit ratings, for the remaining term of such debt. As of September 30, 2011, the estimated fair value of our consolidated debt was \$10,592,911,000.

*Derivative Instruments*

We have, and may in the future enter into, derivative positions that do not qualify for hedge accounting treatment, including our economic interest in J.C. Penney common shares. Because these derivatives do not qualify for hedge accounting treatment, the gains or losses resulting from their mark-to-market at the end of each reporting period are recognized as an increase or decrease in "interest and other investment income, net" on our consolidated statements of income. In addition, we are, and may in the future be, subject to additional expense based on the notional amount of the derivative positions and a specified spread over LIBOR. Because the market value of these instruments can vary significantly between periods, we may experience significant fluctuations in the amount of our investment income or expense in any given period. During the nine months ended September 30, 2011 we recognized a \$27,136,000 loss from derivative instruments.

**Item 4. Controls and Procedures**

**Disclosure Controls and Procedures:** The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of September 30, 2011, such disclosure controls and procedures were effective.

**Internal Control Over Financial Reporting:** There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Securities and Exchange Act of 1934, as amended) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION**

**Item 1. Legal Proceedings**

We are from time to time involved in legal actions arising in the ordinary course of business. In our opinion, after consultation with legal counsel, the outcome of such matters, including the matter referred to below, is not expected to have a material adverse effect on our financial position, results of operations or cash flows.

On January 8, 2003, Stop & Shop filed a complaint with the United States District Court for the District of New Jersey (“USDC-NJ”) claiming that we had no right to reallocate and therefore continue to collect the \$5,000,000 of annual rent from Stop & Shop pursuant to the Master Agreement and Guaranty, because of the expiration of the East Brunswick, Jersey City, Middletown, Union and Woodbridge leases to which the \$5,000,000 of additional rent was previously allocated. Stop & Shop asserted that a prior order of the Bankruptcy Court for the Southern District of New York dated February 6, 2001, as modified on appeal to the District Court for the Southern District of New York on February 13, 2001, froze our right to reallocate which effectively terminated our right to collect the additional rent from Stop & Shop. On March 3, 2003, after we moved to dismiss for lack of jurisdiction, Stop & Shop voluntarily withdrew its complaint. On March 26, 2003, Stop & Shop filed a new complaint in New York State Supreme Court, asserting substantially the same claims as in its USDC-NJ complaint. We removed the action to the United States District Court for the Southern District of New York. In January 2005, that court remanded the action to the New York State Supreme Court. On February 14, 2005, we served an answer in which we asserted a counterclaim seeking a judgment for all the unpaid additional rent accruing through the date of the judgment and a declaration that Stop & Shop will continue to be liable for the additional rent as long as any of the leases subject to the Master Agreement and Guaranty remain in effect. On May 17, 2005, we filed a motion for summary judgment. On July 15, 2005, Stop & Shop opposed our motion and filed a cross-motion for summary judgment. On December 13, 2005, the Court issued its decision denying the motions for summary judgment. Both parties appealed the Court’s decision and on December 14, 2006, the Appellate Court division issued a decision affirming the Court’s decision. On January 16, 2007, we filed a motion for the reconsideration of one aspect of the Appellate Court’s decision which was denied on March 13, 2007. A trial was held in November 2010 and closing arguments were held in March 2011. As of September 30, 2011, we have a \$40,733,000 receivable from Stop and Shop, of which \$23,105,000 has been reserved. We believe, after consultation with counsel, that the maximum reasonably possible loss is up to the total amount of the receivable of \$40,733,000.

**Item 1A. Risk Factors**

There were no material changes to the Risk Factors disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

In the third quarter of 2011, we issued 12,085 common shares upon the redemption of Class A units of the Operating Partnership held by persons who received units, in private placements in earlier periods, in exchange for their interests in limited partnerships that owned real estate. The common shares were issued without registration under the Securities Act of 1933 in reliance on Section 4 (2) of that Act.

Information relating to compensation plans under which our equity securities are authorized for issuance is set forth under Part III, Item 12 of the Annual Report on Form 10-K for the year ended December 31, 2010, and such information is incorporated by reference herein.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

Exhibits required by Item 601 of Regulation S-K are filed herewith or incorporated herein by reference and are listed in the attached Exhibit Index.



## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**VORNADO REALTY TRUST**  
(Registrant)

Date: November 3, 2011

By: /s/ Joseph Macnow  
Joseph Macnow, Executive Vice President -  
Finance and Administration and  
Chief Financial Officer (duly authorized officer  
and principal financial and accounting officer)

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**EXHIBIT INDEX**

**Exhibit No.**

- 3.1 - Articles of Restatement of Vornado Realty Trust, as filed with the State Department of Assessments and Taxation of Maryland on July 30, 2007 - Incorporated by reference to Exhibit 3.75 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2007 (File No. 001-11954), filed on July 31, 2007 \*
- 3.2 - Amended and Restated Bylaws of Vornado Realty Trust, as amended on March 2, 2000 -  
 Incorporated by reference to Exhibit 3.12 to Vornado Realty Trust’s Annual Report on Form 10-K for the year ended December 31, 1999 (File No. 001-11954), filed on March 9, 2000 \*
- 3.3 - Articles Supplementary, 6.875% Series J Cumulative Redeemable Preferred Shares of  
 Beneficial Interest, liquidation preference \$25.00 per share, no par value - Incorporated by reference to Exhibit 3.2 of Vornado Realty Trust’s Registration Statement on Form 8-A (File No. 001-11954), filed on April 20, 2011 \*
- 3.4 - Second Amended and Restated Agreement of Limited Partnership of Vornado Realty L.P.,  
 dated as of October 20, 1997 (the “Partnership Agreement”) – Incorporated by reference to Exhibit 3.26 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2003 (File No. 001-11954), filed on May 8, 2003 \*
- 3.5 - Amendment to the Partnership Agreement, dated as of December 16, 1997 – Incorporated by  
 reference to Exhibit 3.27 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2003 (File No. 001-11954), filed on May 8, 2003 \*
- 3.6 - Second Amendment to the Partnership Agreement, dated as of April 1, 1998 – Incorporated  
 by reference to Exhibit 3.5 to Vornado Realty Trust’s Registration Statement on Form S-3 (File No. 333-50095), filed on April 14, 1998 \*
- 3.7 - Third Amendment to the Partnership Agreement, dated as of November 12, 1998 -  
 Incorporated by reference to Exhibit 3.2 to Vornado Realty Trust’s Current Report on Form 8-K (File No. 001-11954), filed on November 30, 1998 \*

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- 3.8 - Fourth Amendment to the Partnership Agreement, dated as of November 30, 1998 - \*
- Incorporated by reference to Exhibit 3.1 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on February 9, 1999
- 3.9 - Fifth Amendment to the Partnership Agreement, dated as of March 3, 1999 - Incorporated by \*
- reference to Exhibit 3.1 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on March 17, 1999
- 3.10 - Sixth Amendment to the Partnership Agreement, dated as of March 17, 1999 - Incorporated \*
- by reference to Exhibit 3.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on July 7, 1999
- 3.11 - Seventh Amendment to the Partnership Agreement, dated as of May 20, 1999 - Incorporated \*
- by reference to Exhibit 3.3 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on July 7, 1999
- 3.12 - Eighth Amendment to the Partnership Agreement, dated as of May 27, 1999 - Incorporated \*
- by reference to Exhibit 3.4 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on July 7, 1999
- 3.13 - Ninth Amendment to the Partnership Agreement, dated as of September 3, 1999 - \*
- Incorporated by reference to Exhibit 3.3 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on October 25, 1999

\*

\_\_\_\_\_  
Incorporated by reference.

- 3.14 - Tenth Amendment to the Partnership Agreement, dated as of September 3, 1999 - \*  
 Incorporated by reference to exhibit 3,4 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on October 25, 1999
- 3.15 - Eleventh Amendment to the Partnership Agreement, dated as of November 24, 1999 - \*  
 Incorporated by reference to Exhibit 3.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on December 23, 1999
- 3.16 - Twelfth Amendment to the Partnership Agreement, dated as of May 1, 2000 - Incorporated \*  
 by reference to Exhibit 3.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on May 19, 2000
- 3.17 - Thirteenth Amendment to the Partnership Agreement, dated as of May 25, 2000 - \*  
 Incorporated by reference to Exhibit 3.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on June 16, 2000
- 3.18 - Fourteenth Amendment to the Partnership Agreement, dated as of December 8, 2000 - \*  
 Incorporated by reference to Exhibit 3.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on December 28, 2000
- 3.19 - Fifteenth Amendment to the Partnership Agreement, dated as of December 15, 2000 - \*  
 Incorporated by reference to Exhibit 4.35 to Vornado Realty Trust's Registration Statement on Form S-8 (File No. 333-68462), filed on August 27, 2001
- 3.20 - Sixteenth Amendment to the Partnership Agreement, dated as of July 25, 2001 - \*  
 Incorporated by reference to Exhibit 3.3 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001 11954), filed on October 12, 2001
- 3.21 - Seventeenth Amendment to the Partnership Agreement, dated as of September 21, 2001 - \*  
 Incorporated by reference to Exhibit 3.4 to Vornado Realty Trust's Current Report on Form 8 K (File No. 001-11954), filed on October 12, 2001
- 3.22 - Eighteenth Amendment to the Partnership Agreement, dated as of January 1, 2002 - \*  
 Incorporated by reference to Exhibit 3.1 to Vornado Realty Trust's Current Report on Form 8-K/A (File No. 001-11954), filed on March 18, 2002
- 3.23 - Nineteenth Amendment to the Partnership Agreement, dated as of July 1, 2002 - \*  
 Incorporated by reference to Exhibit 3.47 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended June 30, 2002 (File No. 001-11954), filed on August 7, 2002
- 3.24 - Twentieth Amendment to the Partnership Agreement, dated April 9, 2003 - Incorporated by \*  
 reference to Exhibit 3.46 to Vornado Realty Trust's Quarterly Report on Form 10-Q for

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- the quarter ended March 31, 2003 (File No. 001-11954), filed on May 8, 2003
- 3.25 - Twenty-First Amendment to the Partnership Agreement, dated as of July 31, 2003 - \*
- Incorporated by reference to Exhibit 3.47 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended September 30, 2003 (File No. 001-11954), filed on November 7, 2003
- 3.26 - Twenty-Second Amendment to the Partnership Agreement, dated as of November 17, 2003 - \*
- Incorporated by reference to Exhibit 3.49 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2003 (File No. 001-11954), filed on March 3, 2004
- 3.27 - Twenty-Third Amendment to the Partnership Agreement, dated May 27, 2004 - Incorporated \*
- by reference to Exhibit 99.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on June 14, 2004

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Incorporated by reference.

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- 3.28 - Twenty-Fourth Amendment to the Partnership Agreement, dated August 17, 2004 – \*  
 Incorporated by reference to Exhibit 3.57 to Vornado Realty  
 Trust and Vornado Realty  
 L.P.’s Registration Statement on Form S-3 (File No.  
 333-122306), filed on  
 January 26, 2005
- 3.29 - Twenty-Fifth Amendment to the Partnership Agreement, dated November 17, 2004 – \*  
 Incorporated by reference to Exhibit 3.58 to Vornado Realty  
 Trust and Vornado Realty  
 L.P.’s Registration Statement on Form S-3 (File No.  
 333-122306), filed on  
 January 26, 2005
- 3.30 - Twenty-Sixth Amendment to the Partnership Agreement, dated December 17, 2004 – \*  
 Incorporated by reference to Exhibit 3.1 to Vornado Realty  
 L.P.’s Current Report on  
 Form 8-K (File No. 000-22685), filed on December 21, 2004
- 3.31 - Twenty-Seventh Amendment to the Partnership Agreement, dated December 20, 2004 – \*  
 Incorporated by reference to Exhibit 3.2 to Vornado Realty  
 L.P.’s Current Report on  
 Form 8-K (File No. 000-22685), filed on December 21, 2004
- 3.32 - Twenty-Eighth Amendment to the Partnership Agreement, dated December 30, 2004 - \*  
 Incorporated by reference to Exhibit 3.1 to Vornado Realty  
 L.P.’s Current Report on  
 Form 8-K (File No. 000-22685), filed on January 4, 2005
- 3.33 - Twenty-Ninth Amendment to the Partnership Agreement, dated June 17, 2005 - \*  
 Incorporated  
 by reference to Exhibit 3.1 to Vornado Realty L.P.’s Current  
 Report on Form 8-K  
 (File No. 000-22685), filed on June 21, 2005
- 3.34 - Thirtieth Amendment to the Partnership Agreement, dated August 31, 2005 - Incorporated \*  
 by  
 reference to Exhibit 3.1 to Vornado Realty L.P.’s Current  
 Report on Form 8-K  
 (File No. 000-22685), filed on September 1, 2005
- 3.35 - Thirty-First Amendment to the Partnership Agreement, dated September 9, 2005 - \*  
 Incorporated by reference to Exhibit 3.1 to Vornado Realty  
 L.P.’s Current Report on  
 Form 8-K (File No. 000-22685), filed on September 14, 2005
- 3.36 - Thirty-Second Amendment and Restated Agreement of Limited Partnership, dated as of \*  
 December 19, 2005 – Incorporated by reference to Exhibit 3.59  
 to Vornado Realty L.P.’s  
 Quarterly Report on Form 10-Q for the quarter ended March  
 31, 2006  
 (File No. 000-22685), filed on May 8, 2006
- 3.37 - Thirty-Third Amendment to Second Amended and Restated Agreement of Limited \*  
 Partnership, dated as of April 25, 2006 – Incorporated by  
 reference to Exhibit 10.2 to

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- 3.38 - Thirty-Fourth Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of May 2, 2006 – Incorporated by reference to Exhibit 3.1 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on May 3, 2006 \*
- 3.39 - Thirty-Fifth Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of August 17, 2006 – Incorporated by reference to Exhibit 3.1 to Vornado Realty L.P.’s Form 8-K (File No. 000-22685), filed on August 23, 2006 \*
- 3.40 - Thirty-Sixth Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of October 2, 2006 – Incorporated by reference to Exhibit 3.1 to Vornado Realty L.P.’s Form 8-K (File No. 000-22685), filed on January 22, 2007 \*

\*

\_\_\_\_\_  
Incorporated by reference.

- 3.41 - Thirty-Seventh Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of June 28, 2007 – Incorporated by reference to Exhibit 3.1 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on June 27, 2007 \*
- 3.42 - Thirty-Eighth Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of June 28, 2007 – Incorporated by reference to Exhibit 3.2 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on June 27, 2007 \*
- 3.43 - Thirty-Ninth Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of June 28, 2007 – Incorporated by reference to Exhibit 3.3 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on June 27, 2007 \*
- 3.44 - Fortieth Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of June 28, 2007 – Incorporated by reference to Exhibit 3.4 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on June 27, 2007 \*
- 3.45 - Forty-First Amendment to Second Amended and Restated Agreement of Limited Partnership, dated as of March 31, 2008 – Incorporated by reference to Exhibit 3.44 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2008 (file No. 001-11954), filed on May 6, 2008 \*
- 3.46 - Forty-Second Amendment to Second Amended and Restated Agreement of Limited Partnership,  
dated as of December 17, 2010 – Incorporated by reference to Exhibit 99.1 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on December 21, 2010 \*
- 3.47 - Forty-Third Amendment to Second Amended and Restated Agreement of Limited Partnership,  
dated as of April 20, 2011 – Incorporated by reference to Exhibit 3.1 to Vornado Realty L.P.’s Current Report on Form 8-K (File No. 000-22685), filed on April 21, 2011 \*
- 4.1 - Indenture, dated as of November 25, 2003, between Vornado Realty L.P. and The Bank of New York, as Trustee - Incorporated by reference to Exhibit 4.10 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2005 (File No. 001-11954), filed on April 28, 2005 \*

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- 4.2 - Indenture, dated as of November 20, 2006, among Vornado Realty Trust, as Issuer, Vornado Realty L.P., as Guarantor and The Bank of New York, as Trustee – Incorporated by reference to Exhibit 4.1 to Vornado Realty Trust’s Current Report on Form 8-K (File No. 001-11954), filed on November 27, 2006 \*  
*Certain instruments defining the rights of holders of long-term debt securities of Vornado Realty Trust and its subsidiaries are omitted pursuant to Item 601(b)(4)(iii) of Regulation S-K. Vornado Realty Trust hereby undertakes to furnish to the Securities and Exchange Commission, upon request, copies of any such instruments.*
- 10.1 - Master Agreement and Guaranty, between Vornado, Inc. and Bradlees New Jersey, Inc. dated as of May 1, 1992 - Incorporated by reference to Vornado, Inc.’s Quarterly Report on Form 10-Q for the quarter ended March 31, 1992 (File No. 001-11954), filed May 8, 1992 \*
- 10.2 - Registration Rights Agreement between Vornado, Inc. and Steven Roth, dated December 29, 1992 - Incorporated by reference to Vornado Realty Trust’s Annual Report on Form 10-K for the year ended December 31, 1992 (File No. 001-11954), filed February 16, 1993 \*
- \*  
\_\_\_\_\_ Incorporated by reference.



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- 10.3 \*\* - Stock Pledge Agreement between Vornado, Inc. and Steven Roth dated December 29, 1992 \*  
 - Incorporated by reference to Vornado, Inc.'s Annual Report  
 on Form 10-K for the year  
 ended December 31, 1992 (File No. 001-11954), filed February  
 16, 1993
- 10.4 \*\* - Management Agreement between Interstate Properties and Vornado, Inc. dated July 13, \*  
 - 1992  
 - Incorporated by reference to Vornado, Inc.'s Annual Report  
 on Form 10-K for the year  
 ended December 31, 1992 (File No. 001-11954), filed February  
 16, 1993
- 10.5 \*\* - Employment Agreement, dated as of April 15, 1997, by and among Vornado Realty Trust, \*  
 The Mendik Company, L.P. and David R. Greenbaum -  
 Incorporated by reference to  
 Exhibit 10.4 to Vornado Realty Trust's Current Report on Form  
 8-K  
 (File No. 001-11954), filed on April 30, 1997
- 10.6 \*\* - Promissory Note from Steven Roth to Vornado Realty Trust, dated December 23, 2005 - \*  
 Incorporated by reference to Exhibit 10.15 to Vornado Realty  
 Trust Annual Report on  
 Form 10-K for the year ended December 31, 2005 (File No.  
 001-11954), filed on  
 February 28, 2006
- 10.7 \*\* - Letter agreement, dated November 16, 1999, between Steven Roth and Vornado Realty \*  
 - Trust  
 - Incorporated by reference to Exhibit 10.51 to Vornado Realty  
 Trust's Annual Report on  
 Form 10-K for the year ended December 31, 1999 (File No.  
 001-11954), filed on  
 March 9, 2000
- 10.8 - Agreement and Plan of Merger, dated as of October 18, 2001, by and among Vornado \*  
 - Realty  
 Trust, Vornado Merger Sub L.P., Charles E. Smith  
 Commercial Realty L.P., Charles E.  
 Smith Commercial Realty L.L.C., Robert H. Smith,  
 individually, Robert P. Kogod,  
 individually, and Charles E. Smith Management, Inc. -  
 Incorporated by reference to  
 Exhibit 2.1 to Vornado Realty Trust's Current Report on Form  
 8-K (File No. 001-11954),  
 filed on January 16, 2002
- 10.9 - Tax Reporting and Protection Agreement, dated December 31, 2001, by and among \*  
 - Vornado,  
 Vornado Realty L.P., Charles E. Smith Commercial Realty  
 L.P. and Charles E. Smith  
 Commercial Realty L.L.C. - Incorporated by reference to  
 Exhibit 10.3 to Vornado Realty

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- Trust's Current Report on Form 8-K/A (File No. 1-11954), filed on March 18, 2002
- 10.10 - Employment Agreement between Vornado Realty Trust and Michael D. Fascitelli, dated March 8, 2002 - Incorporated by reference to Exhibit 10.7 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended March 31, 2002 (File No. 001-11954), filed on May 1, 2002 \*
- 10.11 \*\* - First Amendment, dated October 31, 2002, to the Employment Agreement between Vornado Realty Trust and Michael D. Fascitelli, dated March 8, 2002 - Incorporated by reference to Exhibit 99.6 to the Schedule 13D filed by Michael D. Fascitelli on November 8, 2002 \*
- 10.12 \*\* - Amendment to Real Estate Retention Agreement, dated as of July 3, 2002, by and between Alexander's, Inc. and Vornado Realty L.P. - Incorporated by reference to Exhibit 10(i)(E)(3) to Alexander's Inc.'s Quarterly Report for the quarter ended June 30, 2002 (File No. 001-06064), filed on August 7, 2002 \*
- 10.13 - 59th Street Real Estate Retention Agreement, dated as of July 3, 2002, by and between Vornado Realty L.P., 731 Residential LLC and 731 Commercial LLC - Incorporated by reference to Exhibit 10(i)(E)(4) to Alexander's Inc.'s Quarterly Report for the quarter ended June 30, 2002 (File No. 001-06064), filed on August 7, 2002 \*

\*

Incorporated by reference.

\*\*

Management contract or compensatory agreement.

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- 10.14 - Amended and Restated Management and Development Agreement, dated as of July 3, 2002, \*  
 by and between Alexander's, Inc., the subsidiaries party thereto and Vornado Management Corp. - Incorporated by reference to Exhibit 10(i)(F)(1) to Alexander's Inc.'s Quarterly Report for the quarter ended June 30, 2002 (File No. 001-06064), filed on August 7, 2002
- 10.15 - Amendment dated May 29, 2002, to the Stock Pledge Agreement between Vornado Realty Trust and Steven Roth dated December 29, 1992 - Incorporated by reference to Exhibit 5 of Interstate Properties' Schedule 13D/A dated May 29, 2002 (File No. 005-44144), filed on May 30, 2002 \*
- 10.16 \*\* - Vornado Realty Trust's 2002 Omnibus Share Plan - Incorporated by reference to Exhibit 4.2 to Vornado Realty Trust's Registration Statement on Form S-8 (File No. 333-102216) filed December 26, 2002 \*
- 10.17 \*\* - Form of Stock Option Agreement between the Company and certain employees – Incorporated by reference to Exhibit 10.77 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2004 (File No. 001-11954), filed on February 25, 2005 \*
- 10.18 \*\* - Form of Restricted Stock Agreement between the Company and certain employees – Incorporated by reference to Exhibit 10.78 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2004 (File No. 001-11954), filed on February 25, 2005 \*
- 10.19 \*\* - Amendment, dated March 17, 2006, to the Vornado Realty Trust Omnibus Share Plan – Incorporated by reference to Exhibit 10.50 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006 (File No. 001-11954), filed on May 2, 2006 \*
- 10.20 \*\* - Form of Vornado Realty Trust 2006 Out-Performance Plan Award Agreement, dated as of April 25, 2006 – Incorporated by reference to Exhibit 10.1 to Vornado Realty Trust's Form 8-K (File No. 001-11954), filed on May 1, 2006 \*
- 10.21 \*\* - Form of Vornado Realty Trust 2002 Restricted LTIP Unit Agreement – Incorporated by reference to Vornado Realty Trust's Form 8-K (File No. 001-11954), filed on May 1, 2006 \*
- 10.22 \*\* - Amendment No.2, dated May 18, 2006, to the Vornado Realty Trust Omnibus Share Plan – Incorporated by reference to Exhibit 10.53 to Vornado Realty Trust's Quarterly \*

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- Report on Form 10-Q for the quarter ended June 30, 2006 (File No. 001-11954), filed on August 1, 2006
- 10.23 \*\* - Amended and Restated Employment Agreement between Vornado Realty Trust and Joseph Macnow dated July 27, 2006 – Incorporated by reference to Exhibit 10.54 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2006 (File No. 001-11954), filed on August 1, 2006 \*
- 10.24 - Guaranty, made as of June 28, 2006, by Vornado Realty Trust, for the benefit of JP Morgan Chase Bank - Incorporated by reference to Exhibit 10.53 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended September 30, 2006 (File No. 001-11954), filed on October 31, 2006 \*
- \*  
\*\*
- 
- Incorporated by reference.  
Management contract or compensatory agreement.

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- 10.25 \*\* - Amendment, dated October 26, 2006, to the Vornado Realty Trust Omnibus Share Plan – Incorporated by reference to Exhibit 10.54 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended September 30, 2006 (File No. 001-11954), filed on October 31, 2006 \*
- 10.26 \*\* - Amendment to Real Estate Retention Agreement, dated January 1, 2007, by and between Vornado Realty L.P. and Alexander’s Inc. – Incorporated by reference to Exhibit 10.55 to Vornado Realty Trust’s Annual Report on Form 10-K for the year ended December 31, 2006 (File No. 001-11954), filed on February 27, 2007 \*
- 10.27 \*\* - Amendment to 59th Street Real Estate Retention Agreement, dated January 1, 2007, by and among Vornado Realty L.P., 731 Retail One LLC, 731 Restaurant LLC, 731 Office One LLC and 731 Office Two LLC. – Incorporated by reference to Exhibit 10.56 to Vornado Realty Trust’s Annual Report on Form 10-K for the year ended December 31, 2006 (File No. 001-11954), filed on February 27, 2007 \*
- 10.28 \*\* - Employment Agreement between Vornado Realty Trust and Mitchell Schear, as of April 19, 2007 – Incorporated by reference to Exhibit 10.46 to Vornado Realty Trust’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2007 (File No. 001-11954), filed on May 1, 2007 \*
- 10.29 - Revolving Credit Agreement, dated as of September 28, 2007, among Vornado Realty L.P. as borrower, Vornado Realty Trust as General Partner, the Banks signatory thereto, each as a Bank, JPMorgan Chase Bank, N.A. as Administrative Agent, Bank of America, N.A. as Syndication Agent, Citicorp North America, Inc., Deutsche Bank Trust Company Americas, and UBS Loan Finance LLC as Documentation Agents, and J.P. Morgan Securities Inc. and Bank of America Securities LLC as Lead Arrangers and Bookrunners. - Incorporated by reference to Exhibit 10.1 to Vornado Realty Trust’s Current Report on Form 8-K (File No. 001-11954), filed on October 4, 2007 \*
- 10.30 - Second Amendment to Revolving Credit Agreement, dated as of September 28, 2007, by and among Vornado Realty L.P. as borrower, Vornado Realty Trust as General Partner, the

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|       |    |   |   |   |
|-------|----|---|---|---|
|       |    |   | Banks listed on the signature pages thereof, and J.P. Morgan Chase Bank N.A., as Administrative Agent for the Banks - Incorporated by reference to Exhibit 10.2 to Vornado Realty Trust's Current Report on Form 8-K (File No. 001-11954), filed on October 4, 2007                                     |   |
| 10.31 | ** | - | Form of Vornado Realty Trust 2002 Omnibus Share Plan Non-Employee Trustee Restricted  | * |
|       |    |   | LTIP Unit Agreement – Incorporated by reference to Exhibit 10.45 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2007 (File No. 001-11954) filed on February 26, 2008  |   |
| 10.32 | ** | - | Form of Vornado Realty Trust 2008 Out-Performance Plan Award Agreement – Incorporated   | * |
|       |    |   | by reference to Exhibit 10.46 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008 (File No. 001-11954) filed on May 6, 2008  |   |
| 10.33 | ** | - | Amendment to Employment Agreement between Vornado Realty Trust and Michael D. Fascitelli, dated December 29, 2008. Incorporated by reference to Exhibit 10.47 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2008 (File No. 001-11954) filed on February 24, 2009 | * |
|       | *  |   | Incorporated by reference.  |   |
|       | ** |   | Management contract or compensatory agreement.  |   |

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- 10.34 \*\* - Amendment to Employment Agreement between Vornado Realty Trust and Joseph Macnow, dated December 29, 2008. Incorporated by reference to Exhibit 10.48 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2008 (File No. 001-11954) filed on February 24, 2009 \*
- 10.35 \*\* - Amendment to Employment Agreement between Vornado Realty Trust and David R. Greenbaum, dated December 29, 2008. Incorporated by reference to Exhibit 10.49 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2008 (File No. 001-11954) filed on February 24, 2009 \*
- 10.36 \*\* - Amendment to Indemnification Agreement between Vornado Realty Trust and David R. Greenbaum, dated December 29, 2008. Incorporated by reference to Exhibit 10.50 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2008 (File No. 001-11954) filed on February 24, 2009 \*
- 10.37 \*\* - Amendment to Employment Agreement between Vornado Realty Trust and Mitchell N. Schear, dated December 29, 2008. Incorporated by reference to Exhibit 10.51 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2008 (File No. 001-11954) filed on February 24, 2009 \*
- 10.38 \*\* - Amendment to Employment Agreement between Vornado Realty Trust and Christopher G. Kennedy, dated December 29, 2008. Incorporated by reference to Exhibit 10.53 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2008 (File No. 001-11954) filed on February 24, 2009 \*
- 10.39 \*\* - Vornado Realty Trust's 2010 Omnibus Share Plan. Incorporated by reference to Exhibit 10.41 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010 (File No. 001-11954) filed on August 3, 2010 \*
- 10.40 \*\* - Employment Agreement between Vornado Realty Trust and Michael J. Franco, dated September 24, 2010. Incorporated by reference to Exhibit 10.42 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended September 30, 2010 (File No. 001-11954) filed on November 2, 2010 \*
- 10.41 \*\* - Form of Vornado Realty Trust 2010 Omnibus Share Plan Stock Agreement. Incorporated by reference to Exhibit 10.42 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2010 (File No. 001-11954) filed on February 23, 2011 \*
- 10.42 \*\* - Form of Vornado Realty Trust 2010 Omnibus Share Plan Restricted LTIP Unit Agreement \*

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- Incorporated by reference to Exhibit 10.43 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2010 (File No. 001-11954) filed on February 23, 2011
- 10.43 \*\* - Form of Vornado Realty Trust 2010 Omnibus Share Plan Restricted Stock Agreement \*  
Incorporated by reference to Exhibit 10.44 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2010 (File No. 001-11954) filed on February 23, 2011
- 10.44 \*\* - Letter Agreement between Vornado Realty Trust and Michelle Felman, dated December 21, 2010. \*
- Incorporated by reference to Exhibit 10.45 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2010 (File No. 001-11954) filed on February 23, 2011
- 
- \* Incorporated by reference.  
\*\* Management contract or compensatory agreement.



- 10.45    \*\*    -    Waiver and Release between Vornado Realty Trust and Michelle Felman, dated December 21, 2010. Incorporated by reference to Exhibit 10.46 to Vornado Realty Trust's Annual Report on Form 10-K for the year ended December 31, 2010 (File No. 001-11954) filed on February 23, 2011    \*
- 10.46    -    Revolving Credit Agreement dated as of June 8, 2011, by and among Vornado Realty L.P. as borrower, Vornado Realty Trust as General Partner, the Banks listed on the signature pages thereof, and J.P. Morgan Chase Bank N.A., as Administrative Agent for the Banks. Incorporated by reference to Exhibit 10.46 to Vornado Realty Trust's Quarterly Report on Form 10-Q for the quarter ended June 30, 2011 (File No. 001-11954) filed on August 1, 2011    \*
- 10.47    \*\*    -    Letter Agreement between Vornado Realty Trust and Christopher G. Kennedy, dated August 5, 2011
- 10.48    \*\*    -    Waiver and Release between Vornado Realty Trust and Christopher G. Kennedy, dated August 5, 2011
- 15.1        -    Letter regarding Unaudited Interim Financial Information
- 31.1        -    Rule 13a-14 (a) Certification of the Chief Executive Officer
- 31.2        -    Rule 13a-14 (a) Certification of the Chief Financial Officer
- 32.1        -    Section 1350 Certification of the Chief Executive Officer
- 32.2        -    Section 1350 Certification of the Chief Financial Officer
- 101.INS     -    XBRL Instance Document
- 101.SCH     -    XBRL Taxonomy Extension Schema
- 101.CAL     -    XBRL Taxonomy Extension Calculation Linkbase
- 101.DEF     -    XBRL Taxonomy Extension Definition Linkbase
- 101.LAB     -    XBRL Taxonomy Extension Label Linkbase
- 101.PRE     -    XBRL Taxonomy Extension Presentation Linkbase

\*                Incorporated by reference.

\*\*                Management contract or compensatory agreement.

