

NACCO INDUSTRIES INC
Form 10-Q
October 30, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 10-Q
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2013

OR
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission file number 1-9172

NACCO INDUSTRIES, INC.
(Exact name of registrant as specified in its
charter)

DELAWARE
(State or other jurisdiction
of incorporation or
organization)

34-1505819
(I.R.S. Employer
Identification No.)

5875 LANDERBROOK
DRIVE, SUITE 220,
CLEVELAND, OHIO
(Address of principal
executive offices)

44124-4069
(Zip code)

(440) 229-5151
(Registrant's telephone number, including area
code)

N/A
(Former name, former address and former
fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act.

| | | | |
|--|---|--|--|
| Large accelerated filer <input type="checkbox"/> | Accelerated filer <input checked="" type="checkbox"/> | Non-accelerated filer <input type="checkbox"/> | Smaller reporting company <input type="checkbox"/> |
| | | (Do not check if a smaller reporting company) | |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES NO

Number of shares of Class A Common Stock outstanding at October 25, 2013: 6,324,367

Number of shares of Class B Common Stock outstanding at October 25, 2013: 1,581,406

NACCO INDUSTRIES, INC.
TABLE OF CONTENTS

| | | Page Number |
|-----------------|--|----------------|
| <u>Part I.</u> | <u>FINANCIAL INFORMATION</u> | |
| | <u>Item 1</u> | |
| | <u>Financial Statements</u> | |
| | <u>Unaudited Condensed Consolidated Balance Sheets at September 30, 2013, December 31, 2012 and September 30, 2012</u> | <u>2</u> |
| | <u>Unaudited Condensed Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2013 and 2012</u> | <u>3</u> |
| | <u>Unaudited Condensed Consolidated Statements of Comprehensive Income for the Three and Nine Months Ended September 30, 2013 and 2012</u> | <u>4</u> |
| | <u>Unaudited Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2013 and 2012</u> | <u>5</u> |
| | <u>Unaudited Condensed Consolidated Statements of Changes in Equity for the Nine Months Ended September 30, 2013 and 2012</u> | <u>6</u> |
| | <u>Notes to Unaudited Condensed Consolidated Financial Statements</u> | <u>7</u> |
| | <u>Item 2</u> | |
| | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>18</u> |
| | <u>Item 3</u> | |
| | <u>Quantitative and Qualitative Disclosures About Market Risk</u> | <u>40</u> |
| | <u>Item 4</u> | |
| | <u>Controls and Procedures</u> | <u>41</u> |
| <u>Part II.</u> | <u>OTHER INFORMATION</u> | |
| | <u>Item 1</u> | |
| | <u>Legal Proceedings</u> | <u>42</u> |
| | <u>Item 1A</u> | |
| | <u>Risk Factors</u> | <u>42</u> |
| | <u>Item 2</u> | |
| | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>42</u> |
| | <u>Item 3</u> | |
| | <u>Defaults Upon Senior Securities</u> | <u>42</u> |
| | <u>Item 4</u> | |
| | <u>Mine Safety Disclosures</u> | <u>42</u> |
| | <u>Item 5</u> | |
| | <u>Other Information</u> | <u>42</u> |

| | | |
|----------------------|-----------------|-----------|
| <u>Item 6</u> | <u>Exhibits</u> | <u>43</u> |
| <u>Signatures</u> | | <u>44</u> |
| <u>Exhibit Index</u> | | <u>45</u> |

Table of Contents

Part I
 FINANCIAL INFORMATION
 Item 1. Financial Statements

NACCO INDUSTRIES, INC. AND SUBSIDIARIES
 UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

| | SEPTEMBER 30 2013 | DECEMBER 31 2012 | SEPTEMBER 30 2012 |
|---|-----------------------------------|---------------------|----------------------|
| | (In thousands, except share data) | | |
| ASSETS | | | |
| Cash and cash equivalents | \$79,353 | \$ 139,855 | \$ 155,714 |
| Accounts receivable, net | 107,630 | 121,147 | 104,489 |
| Accounts receivable from affiliates | 30,551 | 28,144 | 3,242 |
| Inventories, net | 207,349 | 169,440 | 205,355 |
| Deferred income taxes | 14,428 | 15,335 | 23,930 |
| Prepaid expenses and other | 15,644 | 12,921 | 16,411 |
| Total current assets | 454,955 | 486,842 | 509,141 |
| Property, plant and equipment, net | 193,864 | 182,985 | 193,544 |
| Goodwill | 3,973 | 6,399 | 7,456 |
| Coal supply agreements and other intangibles, net | 60,617 | 63,353 | 71,884 |
| Other non-current assets | 64,680 | 36,727 | 39,992 |
| Total assets | \$778,089 | \$ 776,306 | \$ 822,017 |
| LIABILITIES AND EQUITY | | | |
| Accounts payable | \$141,919 | \$ 127,469 | \$ 134,401 |
| Revolving credit agreements of subsidiaries - not guaranteed by the parent company | 37,812 | 35,288 | 41,955 |
| Current maturities of long-term debt of subsidiaries - not guaranteed by the parent company | 7,850 | 6,961 | 6,957 |
| Accrued payroll | 22,469 | 24,288 | 18,002 |
| Other current liabilities | 40,418 | 33,163 | 42,524 |
| Total current liabilities | 250,468 | 227,169 | 243,839 |
| Long-term debt of subsidiaries - not guaranteed by the parent company | 129,123 | 135,448 | 158,404 |
| Mine closing reserves | 29,212 | 29,033 | 29,773 |
| Pension and other postretirement obligations | 15,466 | 24,394 | 24,491 |
| Long-term deferred income taxes | 23,074 | 27,313 | 23,995 |
| Other long-term liabilities | 55,025 | 51,618 | 50,369 |
| Total liabilities | 502,368 | 494,975 | 530,871 |
| Stockholders' equity | | | |
| Common stock: | | | |
| Class A, par value \$1 per share, 6,356,996 shares outstanding (December 31, 2012 - 6,770,689 shares outstanding; September 30, 2012 - 6,803,999 shares outstanding) | | 6,771 | 6,804 |
| Class B, par value \$1 per share, convertible into Class A on a one-for-one basis, 1,581,406 shares outstanding (December 31, 2012 - 1,582,310 shares outstanding; September 30, 2012 - 1,590,311 shares outstanding) | 1,581 | 1,582 | 1,590 |
| Capital in excess of par value | 367 | 24,612 | 24,946 |
| Retained earnings | 327,746 | 313,450 | 321,297 |

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

| | | | | |
|--------------------------------------|-----------|------------|------------|---|
| Accumulated other comprehensive loss | (60,330 |) (65,084 |) (63,491 |) |
| Total stockholders' equity | 275,721 | 281,331 | 291,146 | |
| Total liabilities and equity | \$778,089 | \$ 776,306 | \$ 822,017 | |

See notes to unaudited condensed consolidated financial statements.

2

Table of Contents

NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|---|---------------------------------------|-----------|-------------------|-----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2013 | 2012 | 2013 | 2012 |
| | (In thousands, except per share data) | | | |
| Revenues | \$228,614 | \$210,067 | \$620,683 | \$555,181 |
| Cost of sales | 179,395 | 157,840 | 477,573 | 414,138 |
| Gross profit | 49,219 | 52,227 | 143,110 | 141,043 |
| Earnings of unconsolidated mines | 11,808 | 11,471 | 34,187 | 34,056 |
| Operating expenses | | | | |
| Selling, general and administrative expenses | 43,317 | 51,203 | 141,751 | 148,135 |
| Amortization of intangible assets | 1,076 | 767 | 2,736 | 1,840 |
| (Gain) loss on sale of assets | (48) | (3,108) | 303 | (5,381) |
| | 44,345 | 48,862 | 144,790 | 144,594 |
| Operating profit | 16,682 | 14,836 | 32,507 | 30,505 |
| Other (income) expense | | | | |
| Interest expense | 1,044 | 1,509 | 3,496 | 4,720 |
| Income from other unconsolidated affiliates | (286) | (383) | (1,013) | (1,166) |
| Closed mine obligations | 266 | 273 | 943 | 1,467 |
| Other net, including interest income | 174 | (238) | 517 | 229 |
| | 1,198 | 1,161 | 3,943 | 5,250 |
| Income from continuing operations before income tax provision | 15,484 | 13,675 | 28,564 | 25,255 |
| Income tax provision | 3,159 | 3,299 | 6,670 | 6,724 |
| Income from continuing operations, net of tax | 12,325 | 10,376 | 21,894 | 18,531 |
| Income from discontinued operations, net of \$1,154 tax benefit and \$7,599 tax expense in the three and nine months ended September 30, 2012, respectively | — | 27,728 | — | 66,535 |
| Net income | \$12,325 | \$38,104 | \$21,894 | \$85,066 |
| Basic Earnings per Share: | | | | |
| Continuing operations | \$1.54 | \$1.24 | \$2.68 | \$2.21 |
| Discontinued operations | — | 3.29 | — | 7.93 |
| Basic earnings per share | \$1.54 | \$4.53 | \$2.68 | \$10.14 |
| Diluted Earnings per Share: | | | | |
| Continuing operations | \$1.54 | \$1.23 | \$2.67 | \$2.21 |
| Discontinued operations | — | 3.29 | — | 7.91 |
| Diluted earnings per share | \$1.54 | \$4.52 | \$2.67 | \$10.12 |
| Dividends per share | \$0.2500 | \$0.5475 | \$0.7500 | \$1.6275 |
| Basic Weighted Average Shares Outstanding | 7,988 | 8,391 | 8,173 | 8,385 |
| Diluted Weighted Average Shares Outstanding | 7,996 | 8,409 | 8,193 | 8,401 |

See notes to unaudited condensed consolidated financial statements.

Table of Contents

NACCO INDUSTRIES, INC. AND SUBSIDIARIES
 UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

| | THREE MONTHS ENDED SEPTEMBER 30 | | NINE MONTHS ENDED SEPTEMBER 30 | |
|--|---------------------------------------|----------|--------------------------------------|----------|
| | 2013 | 2012 | 2013 | 2012 |
| | (In thousands) | | | |
| Net income | \$12,325 | \$38,104 | \$21,894 | \$85,066 |
| Foreign currency translation adjustment | 130 | 6,450 | 358 | 575 |
| Current period cash flow hedging activity, net of \$88 tax benefit and \$344 tax expense in the three and nine months ended September 30, 2013, respectively, and \$2,334 and \$2,350 tax expense in the three and nine months ended September 30, 2012, respectively. | (124) | 5,209 | 573 | 7,483 |
| Reclassification of hedging activities into earnings, net of \$24 tax expense and \$146 tax benefit in the three and nine months ended September 30, 2013, respectively, and \$305 and \$2,598 tax expense in the three and nine months ended September 30, 2012, respectively. | (38) | (2,586) | 235 | (2,808) |
| Current period pension and postretirement plan adjustment, net of \$3,497 tax expense in both the three and nine months ended September 30, 2013, respectively. | 3,652 | — | 3,652 | — |
| Current period curtailment gain into earnings, net of \$578 tax expense in both the three and nine months ended September 30, 2013, respectively. | (1,123) | — | (1,123) | — |
| Reclassification of pension and postretirement adjustments into earnings, net of \$109 and \$517 tax benefit in the three and nine months ended September 30, 2013, respectively, and \$491 and \$1,605 tax benefit in the three and nine months ended September 30, 2012, respectively. | 254 | 1,926 | 1,059 | 5,823 |
| Comprehensive income | \$15,076 | \$49,103 | \$26,648 | \$96,139 |

See notes to unaudited condensed consolidated financial statements.

Table of Contents

NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| | NINE MONTHS ENDED SEPTEMBER 30 | |
|--|-----------------------------------|-----------|
| | 2013 | 2012 |
| | (In thousands) | |
| Operating activities | | |
| Net income | \$21,894 | \$85,066 |
| Income from discontinued operations | — | (66,535) |
| Income from continuing operations | 21,894 | 18,531 |
| Adjustments to reconcile from net income to net cash provided by operating activities: | | |
| Depreciation, depletion and amortization | 16,377 | 11,403 |
| Amortization of deferred financing fees | 442 | 967 |
| Deferred income taxes | (7,401) | 4,275 |
| Loss (gain) on sale of assets | 303 | (5,381) |
| Other non-current liabilities | 368 | 2,390 |
| Other | (16,468) | (90) |
| Working capital changes, excluding the effect of business acquisitions: | | |
| Accounts receivable | 12,199 | (7,323) |
| Inventories | (37,776) | (44,229) |
| Other current assets | (2,548) | (4,643) |
| Accounts payable | 13,843 | 35,378 |
| Other current liabilities | 5,750 | (594) |
| Net cash provided by operating activities of continuing operations | 6,983 | 10,684 |
| Net cash provided by operating activities of discontinued operations | — | 68,679 |
| Investing activities | | |
| Expenditures for property, plant and equipment | (24,905) | (39,588) |
| Acquisition of business | — | (64,797) |
| Proceeds from the sale of assets | 1,316 | 34,539 |
| Proceeds from notes receivable | — | 14,494 |
| Cash in escrow for investment | (5,000) | — |
| Other | (261) | (147) |
| Net cash used for investing activities of continuing operations | (28,850) | (55,499) |
| Net cash used for investing activities of discontinued operations | — | (10,469) |
| Financing activities | | |
| Additions to long-term debt | 1,511 | 25,000 |
| Reductions of long-term debt | (11,762) | (54,607) |
| Net additions to revolving credit agreements | 5,136 | 86,934 |
| Cash dividends paid | (6,133) | (13,651) |
| Cash dividends received from Hyster-Yale | — | 5,000 |
| Financing fees paid | — | (1,400) |
| Purchase of treasury shares | (27,355) | (577) |
| Other | (26) | 7 |
| Net cash provided by (used for) financing activities of continuing operations | (38,629) | 46,706 |
| Net cash used for financing activities of discontinued operations | — | (98,913) |
| Effect of exchange rate changes on cash of continuing operations | (6) | 39 |

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

| | | |
|---|----------|-----------|
| Effect of exchange rate changes on cash of discontinued operations | — | 838 |
| Cash and cash equivalents | | |
| Decrease for the period | (60,502 |) (37,935 |
| Increase related to discontinued operations | — | 39,865 |
| Balance at the beginning of the period | 139,855 | 153,784 |
| Balance at the end of the period | \$79,353 | \$155,714 |
| See notes to unaudited condensed consolidated financial statements. | | |

5

Table of Contents

NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

| | Class A Common Stock | Class B Common Stock | Capital in Excess of Par Value | Retained Earnings | Foreign Currency Translation Adjustment | Accumulated Other Comprehensive Income (Loss) | Deferred Gain (Loss) on Cash Flow Hedging | Pension and Postretirement Plan Adjustment | Total Stockholders' Equity | Noncontrolling Interest | Total Equity |
|--|----------------------------|----------------------------|---|----------------------|--|---|--|--|----------------------------------|----------------------------|-----------------|
| (In thousands, except per share data) | | | | | | | | | | | |
| Balance, January 1, 2012 | \$6,778 | \$1,596 | \$22,786 | \$619,614 | \$13,230 | \$2,598 | \$(90,392) | \$576,210 | \$882 | \$577,092 | |
| Stock-based compensation | 26 | — | 2,731 | — | — | — | — | 2,757 | — | 2,757 | |
| Purchase of treasury shares | (6) | — | (571) | — | — | — | — | (577) | — | (577) | |
| Conversion of Class B to Class A shares | 6 | (6) | — | — | — | — | — | — | — | — | |
| Net income | — | — | — | 85,066 | — | — | — | 85,066 | — | 85,066 | |
| Cash dividends on Class A and Class B common stock: \$1.6275 per share | — | — | — | (13,651) | — | — | — | (13,651) | — | (13,651) | |
| Stock dividend | — | — | — | (369,732) | — | — | — | (369,732) | (882) | (370,614) | |
| Current period other comprehensive income (loss) | — | — | — | — | 575 | 7,483 | — | 8,058 | — | 8,058 | |
| Reclassification adjustment to net income | — | — | — | — | — | (2,808) | 5,823 | 3,015 | — | 3,015 | |
| Balance, September 30, 2012 | \$6,804 | \$1,590 | \$24,946 | \$321,297 | \$13,805 | \$7,273 | \$(84,569) | \$291,146 | \$— | \$291,146 | |
| Balance, January 1, 2013 | \$6,771 | \$1,582 | \$24,612 | \$313,450 | \$13,640 | \$7,499 | \$(86,223) | \$281,331 | \$— | \$281,331 | |
| Stock-based compensation | 80 | — | 1,150 | — | — | — | — | 1,230 | — | 1,230 | |
| Purchase of treasury shares | (495) | — | (25,395) | (1,465) | — | — | — | (27,355) | — | (27,355) | |
| Conversion of Class B to Class A shares | 1 | (1) | — | — | — | — | — | — | — | — | |
| Net income | — | — | — | 21,894 | — | — | — | 21,894 | — | 21,894 | |

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

| | | | | | | | | | | |
|--|---------|---------|----------|-----------|----------|----------|------------|-----------|----------|-----------|
| Cash dividends on Class A and Class B common stock: \$0.7500 per share | — | — | (6,133) | — | — | — | (6,133) | — | (6,133) | |
| Current period other comprehensive income | — | — | — | 358 | 573 | 3,652 | 4,583 | — | 4,583 | |
| Current period curtailment gain | — | — | — | — | — | (1,123) | (1,123) | — | (1,123) | |
| Reclassification adjustment to net income | — | — | — | — | 235 | 1,059 | 1,294 | — | 1,294 | |
| Balance, September 30, 2013 | \$6,357 | \$1,581 | \$367 | \$327,746 | \$13,998 | \$8,307 | \$(82,635) | \$275,721 | \$— | \$275,721 |

See notes to unaudited condensed consolidated financial statements.

Table of Contents

NACCO INDUSTRIES, INC. AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
SEPTEMBER 30, 2013
(In thousands, except as noted and per share amounts)

NOTE 1—Basis of Presentation

The accompanying unaudited condensed consolidated financial statements include the accounts of NACCO Industries, Inc. (the “parent company” or “NACCO”) and its wholly owned subsidiaries (collectively, “NACCO Industries, Inc. and Subsidiaries” or the “Company”). Intercompany accounts and transactions are eliminated in consolidation. The Company's subsidiaries operate in the following principal industries: mining, small appliances and specialty retail. The Company manages its subsidiaries primarily by industry.

The North American Coal Corporation and its affiliated companies (collectively, “NACoal”) mine and market steam and metallurgical coal for use in power generation and steel production and provide selected value-added mining services for other natural resources companies. Hamilton Beach Brands, Inc. (“HBB”) is a leading designer, marketer and distributor of small electric household appliances, as well as commercial products for restaurants, bars and hotels. The Kitchen Collection, LLC (“KC”) is a national specialty retailer of kitchenware and gourmet foods operating under the Kitchen Collection® and Le Gourmet Chef® store names in outlet and traditional malls throughout the United States. On September 28, 2012, the Company spun-off Hyster-Yale Materials Handling, Inc. (“Hyster-Yale”), a former subsidiary. The financial position, results of operations and cash flows of Hyster-Yale are reflected as discontinued operations for all periods presented through the date of the spin-off. See Note 3 to the unaudited condensed consolidated financial statements for further details regarding the spin-off.

These financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”) for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation of the financial position of the Company at September 30, 2013 and the results of its operations, comprehensive income, cash flows and changes in equity for the nine months ended September 30, 2013 and 2012 have been included. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

The balance sheet at December 31, 2012 has been derived from the audited financial statements at that date but does not include all of the information or notes required by U.S. GAAP for complete financial statements.

Operating results for the three and nine months ended September 30, 2013 are not necessarily indicative of the results that may be expected for the remainder of the year ending December 31, 2013. The HBB and KC businesses are seasonal and a majority of revenues and operating profit typically occurs in the second half of the calendar year when sales of small electric household appliances to retailers and consumers increase significantly for the fall holiday-selling season. For further information regarding seasonality of these businesses, refer to the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

NOTE 2—Recently Issued Accounting Standards

Accounting Guidance Adopted in 2013:

In February 2013, the FASB issued authoritative guidance on the presentation of comprehensive income, which was effective for the Company on January 1, 2013. The guidance requires an entity to (i) present (either on the face of the statement where net income is presented or in the notes) the effects on the line items of net income of significant amounts reclassified out of accumulated other comprehensive income - but only if the item reclassified is required under U.S. GAAP to be reclassified to net income in its entirety in the same reporting period; and (ii) cross-reference to other disclosures currently required under U.S. GAAP for other reclassification items (that are not required under U.S. GAAP) to be reclassified directly to net income in their entirety in the same reporting period. This would be the case when a portion of the amount reclassified out of accumulated other comprehensive income is initially transferred to a balance sheet account (e.g., inventory for pension-related amounts) instead of directly to income or expense. The Company adopted this guidance during the first quarter of 2013. Because this guidance is related to presentation only, the adoption did not have any effect on the Company's financial position, results of operations or cash flows.

Table of Contents

Reclassifications: Certain amounts in the prior periods' unaudited condensed consolidated financial statements have been reclassified to conform to the current period's presentation.

NOTE 3—Other Events and Transactions

NACoal: As of September 30, 2013, the Company recognized \$3.1 million in other long-term liabilities related to pre-acquisition obligations to third parties associated with the Company's Reed Minerals acquisition. The Company is indemnified by the sellers, the former Reed Minerals shareholders, for \$2.8 million of these liabilities. An indemnification receivable was recognized in other non-current assets taking into account factors such as collectability. The measurement of the indemnification receivable is subject to changes in management's assessment of changes in both the indemnified items and collectability.

During the first nine months of 2013, NACoal recorded a cash outflow for investing activities for \$5.0 million placed in escrow for a future investment. The \$5.0 million is included in "Other non-current assets" on the unaudited condensed consolidated balance sheet at September 30, 2013.

During the first nine months of 2012, NACoal sold two draglines for \$31.2 million and recognized a gain on the sale of one dragline of \$3.3 million. These assets were previously reported as held for sale on the consolidated balance sheet. Also during the first nine months of 2012, NACoal recognized a gain of \$2.3 million from the sale of land.

Included in "Accounts receivable from affiliates" is \$26.7 million and \$24.8 million as of September 30, 2013 and December 31, 2012, respectively due from Coyote Creek Mining Company, LLC, an indirect, unconsolidated subsidiary, primarily for the purchase of a dragline from NACoal.

Hyster-Yale Spin-Off: On September 28, 2012, the Company spun-off Hyster-Yale, a former wholly owned subsidiary. To complete the spin-off, the Company distributed one share of Hyster-Yale Class A common stock and one share of Hyster-Yale Class B common stock to NACCO stockholders for each share of NACCO Class A common stock or Class B common stock owned. In accordance with the applicable authoritative accounting guidance, the Company accounted for the spin-off based on the carrying value of Hyster-Yale.

As a result of the spin-off, the financial position, results of operations and cash flows of Hyster-Yale are reflected as discontinued operations through the date of the spin-off in the unaudited condensed consolidated financial statements.

Discontinued operations includes the following results:

| | Three Months Ended September 30, 2012 | Nine Months Ended September 30, 2012 |
|----------------------------|--|---|
| | (In millions, except per share data) | |
| Revenues | \$585.6 | \$1,817.1 |
| Net income | \$27.7 | \$66.5 |
| Basic earnings per share | \$3.29 | \$7.93 |
| Diluted earnings per share | \$3.29 | \$7.91 |

NOTE 4—Inventories

Inventories are summarized as follows:

| | SEPTEMBER 30 2013 | DECEMBER 31 2012 | SEPTEMBER 30 2012 |
|---------------|----------------------|---------------------|----------------------|
| Coal - NACoal | \$21,048 | \$17,311 | \$16,429 |

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

| | | | |
|--|-----------|-----------|-----------|
| Mining supplies - NACoal | 17,131 | 13,587 | 12,783 |
| Total inventories at weighted average cost | 38,179 | 30,898 | 29,212 |
| Sourced inventories - HBB | 112,250 | 84,814 | 113,999 |
| Retail inventories - KC | 56,920 | 53,728 | 62,144 |
| Total inventories at FIFO | 169,170 | 138,542 | 176,143 |
| | \$207,349 | \$169,440 | \$205,355 |

8

Table of Contents

NOTE 5—Stockholders' Equity

Share Repurchase Program: In 2011, the Company announced that the Company's Board of Directors approved the repurchase of up to \$50 million of the Company's outstanding Class A common stock. The authorization for the repurchase program originally was scheduled to expire on December 31, 2012; however, in November 2012 the Company's Board of Directors approved an extension of the stock repurchase program through December 31, 2013. As of September 30, 2013, the Company had repurchased 570,370 shares of Class A common stock for an aggregate purchase price of \$32.6 million under this program. The weighted average purchase price per share and number of shares repurchased were \$55.23 per share and 495,296 shares for the nine months ended September 30, 2013, respectively.

Amounts Reclassified out of Accumulated Other Comprehensive Income: The following table summarizes the amounts reclassified out of accumulated other comprehensive income ("AOCI") and recognized in the unaudited condensed consolidated statements of operations:

| Details about AOCI Components | Amount Reclassified from AOCI | | Location of loss (gain) reclassified from AOCI into income |
|---|--|---|---|
| | Three Months Ended September 30, 2013 (In thousands) | Nine Months Ended September 30, 2013 | |
| Loss (gain) on cash flow hedging | | | |
| Foreign exchange contracts | \$(62) | \$(79) | Cost of sales |
| Interest rate contracts | — | 460 | Interest expense |
| | (62) | 381 | Total before income tax expense |
| | (24) | 146 | Income tax (expense) benefit |
| | \$(38) | \$235 | Net of tax |
| Pension and postretirement plan | | | |
| Actuarial loss | \$396 | \$1,709 | (a) |
| Prior-service credit | (33) | (133) | (a) |
| | 363 | 1,576 | Total before income tax expense |
| | 109 | 517 | Income tax benefit |
| | \$254 | \$1,059 | Net of tax |
| Total reclassifications for the period | \$216 | \$1,294 | Net of tax |

(a) These accumulated other comprehensive income components are included in the computation of pension expense. See Note 12 for a discussion of the Company's pension expense.

NOTE 6—Derivative Financial Instruments

The Company uses forward foreign currency exchange contracts to partially reduce risks related to transactions denominated in foreign currencies. The Company offsets fair value amounts related to foreign currency exchange contracts executed with the same counterparty. These contracts hedge firm commitments and forecasted transactions

relating to cash flows associated with sales and purchases denominated in currencies other than the Company's subsidiaries' functional currencies. Changes in the fair value of forward foreign currency exchange contracts that are effective as hedges are recorded in AOCI. Deferred gains or losses are reclassified from AOCI to the unaudited condensed consolidated statements of comprehensive income in the same period as the gains or losses from the underlying transactions are recorded and are generally recognized in cost of sales. The

Table of Contents

ineffective portion of derivatives that are classified as hedges is immediately recognized in earnings and generally recognized in cost of sales.

The Company uses interest rate swap agreements to partially reduce risks related to floating rate financing agreements that are subject to changes in the market rate of interest. Terms of the interest rate swap agreements provide for the Company to receive a variable interest rate and pay a fixed interest rate. The Company's interest rate swap agreements and its variable rate financings are based upon LIBOR. Changes in the fair value of interest rate swap agreements that are effective as hedges are recorded in OCI. Deferred gains or losses are reclassified from OCI to the unaudited condensed consolidated statements of comprehensive income in the same period as the gains or losses from the underlying transactions are recorded and are generally recognized in interest expense. The ineffective portion of derivatives that are classified as hedges is immediately recognized in earnings and included on the line "Other" in the "Other (income) expense" section of the unaudited condensed consolidated statements of operations.

Interest rate swap agreements and forward foreign currency exchange contracts held by the Company have been designated as hedges of forecasted cash flows. The Company does not currently hold any nonderivative instruments designated as hedges or any derivatives designated as fair value hedges.

The Company periodically enters into foreign currency exchange contracts that do not meet the criteria for hedge accounting. These derivatives are used to reduce the Company's exposure to foreign currency risk related to forecasted purchase or sales transactions or forecasted intercompany cash payments or settlements. Gains and losses on these derivatives are included on the line "Cost of sales" or "Other" in the "Other (income) expense" section of the unaudited condensed consolidated statements of operations.

Cash flows from hedging activities are reported in the unaudited condensed consolidated statements of cash flows in the same classification as the hedged item, generally as a component of cash flows from operations.

The Company measures its derivatives at fair value on a recurring basis using significant observable inputs, which is Level 2 as defined in the fair value hierarchy. The Company uses a present value technique that incorporates the LIBOR swap curve, foreign currency spot rates and foreign currency forward rates to value its derivatives, including its interest rate swap agreements and foreign currency exchange contracts, and also incorporates the effect of its subsidiary and counterparty credit risk into the valuation.

Foreign Currency Derivatives: HBB held forward foreign currency exchange contracts denominated in Canadian dollars with total notional amounts of \$5.9 million, \$10.5 million and \$15.4 million at September 30, 2013, December 31, 2012 and September 30, 2012, respectively. The fair value of these contracts approximated a net asset of \$0.1 million, a net liability of less than \$0.1 million, and a net liability of \$0.2 million at September 30, 2013, December 31, 2012, and September 30, 2012, respectively.

Forward foreign currency exchange contracts that qualify for hedge accounting are used to hedge transactions expected to occur within the next twelve months. The mark-to-market effect of forward foreign currency exchange contracts that are considered effective as hedges have been included in OCI. Based on market valuations at September 30, 2013, \$0.1 million of the amount included in OCI is expected to be reclassified as income into the consolidated statement of comprehensive income (loss) over the next twelve months, as the transactions occur.

Interest Rate Derivatives: HBB has interest rate swap agreements that hedge interest payments on its one-month LIBOR borrowings. The following table summarizes the notional amounts, related rates and remaining terms of active interest rate swap agreements at September 30, 2013, December 31, 2012, and September 30, 2012:

| Notional Amount | Average Fixed Rate |
|-----------------|--------------------|
|-----------------|--------------------|

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

| SEPTEMBER 30 2013 (In millions) | DECEMBER 31 2012 | SEPTEMBER 30 2012 | SEPTEMBER 30 2013 | DECEMBER 31 2012 | SEPTEMBER 30 2012 | Remaining Term at September 30, 2013 delayed contracts extending to January 2020 |
|---------------------------------------|---------------------|----------------------|----------------------|---------------------|----------------------|--|
| \$ 20.0 | \$ 25.0 | \$ 25.0 | 1.4 | % 4.0 | % 4.0 | % |

Table of Contents

The fair value of all interest rate swap agreements was a net asset of \$0.6 million, a net liability of \$0.5 million, and a net liability of \$0.7 million at September 30, 2013, December 31, 2012, and September 30, 2012, respectively. The mark-to-market effect of interest rate swap agreements that are considered effective as hedges have been included in OCI. Based on market valuations at September 30, 2013, \$0.4 million of the amount included in OCI is expected to be reclassified as income into the consolidated statement of comprehensive income (loss) over the next twelve months, as cash flow payments are made in accordance with the interest rate swap agreements. The interest rate swap agreements held by HBB on September 30, 2013 are expected to continue to be effective as hedges.

The following table summarizes the fair value of derivatives designated as hedging instruments reflected on a gross basis at September 30, 2013, December 31, 2012, and September 30, 2012 as recorded in the unaudited condensed consolidated balance sheets:

| | | Derivative Assets | | |
|-------------------------------------|----------------------------|------------------------|-------------|--------------|
| | | SEPTEMBER 30 | DECEMBER 31 | SEPTEMBER 30 |
| | | 2013 | 2012 | 2012 |
| Balance Sheet Location | | | | |
| Interest rate swap agreements | Prepaid expenses and other | \$80 | \$— | \$— |
| Interest rate swap agreements | Other non-current assets | 565 | — | — |
| Foreign currency exchange contracts | Prepaid expenses and other | 111 | — | — |
| | | \$756 | \$— | \$— |
| | | Derivative Liabilities | | |
| | | SEPTEMBER 30 | DECEMBER | SEPTEMBER 30 |
| | | 2013 | 31 | 2012 |
| | | | 2012 | 2012 |
| Balance Sheet Location | | | | |
| Interest rate swap agreements | Other current liabilities | \$— | \$456 | \$ 685 |
| Foreign currency exchange contracts | Other current liabilities | — | 4 | 159 |
| | | \$— | \$460 | \$ 844 |

The following table summarizes the pre-tax impact of derivative instruments for the three and nine months ended September 30, 2013 and 2012 as recorded in the unaudited condensed consolidated statements of operations:

| Derivatives in Cash Flow Hedging Relationships | Amount of Gain or (Loss) Recognized in OCI on Derivatives (Effective Portion) | | | | Location of Gain or (Loss) Reclassified from OCI into Income (Effective Portion) | Amount of Gain or (Loss) Reclassified from OCI into Income (Effective Portion) | | | |
|---|---|----------|-------------|----------|---|--|----------|-------------|-----------|
| | THREE MONTHS | | NINE MONTHS | | | THREE MONTHS | | NINE MONTHS | |
| | 2013 | 2012 | 2013 | 2012 | | 2013 | 2012 | 2013 | 2012 |
| Interest rate swap agreements | \$(119) | \$(38) | \$641 | \$(133) | Interest expense | \$— | \$(230) | \$(460) | \$(973) |
| Foreign currency exchange contracts | (93) | (512) | 276 | (632) | Cost of sales | 62 | (106) | 79 | (115) |
| Total | \$(212) | \$(550) | \$917 | \$(765) | | \$62 | \$(336) | \$(381) | \$(1,088) |

| | Location of Gain or (Loss) Recognized in Income on Derivative | Amount of Gain or (Loss) Recognized in Income on Derivatives | | | |
|---|---|---|------|-------------|----------|
| | | THREE MONTHS | | NINE MONTHS | |
| Derivatives Not Designated as Hedging Instruments | | 2013 | 2012 | 2013 | 2012 |
| Interest rate swap agreements | N/A | \$— | \$— | \$— | \$— |
| Foreign currency exchange contracts | Other | — | — | — | (162) |
| Total | | \$— | \$— | \$— | \$(162) |

See Note 7 for a discussion of the Company's fair value disclosures. There was no gain or loss recognized resulting from ineffectiveness and no amounts were excluded from effectiveness testing.

Table of Contents

NOTE 7—Fair Value Disclosure

The following table presents the Company's assets and liabilities accounted for at fair value on a recurring basis:

| Description | September 30, 2013 | Fair Value Measurements at Reporting Date Using | | |
|-------------------------------------|-----------------------|---|--|--|
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Interest rate swap agreements | \$645 | \$— | \$645 | \$— |
| Foreign currency exchange contracts | 111 | — | 111 | — |
| | \$756 | \$— | \$756 | \$— |
| Liabilities: | | | | |
| Contingent consideration | \$1,572 | \$— | \$— | \$1,572 |
| | \$1,572 | \$— | \$— | \$1,572 |

The Company uses significant other observable inputs to value derivative instruments used to hedge foreign currency and interest rate risk; therefore, they are classified within Level 2 of the valuation hierarchy. The fair value for these contracts is determined based on exchange rates and interest rates, respectively. See Note 6 for further discussion of the Company's derivative financial instruments. The valuation techniques and Level 3 inputs used to estimate the fair value of contingent consideration payable in connection with the Company's acquisition of Reed Minerals are described below. There were no transfers into or out of Levels 1, 2 or 3 during the nine months ended September 30, 2013.

The following table summarizes changes in Level 3 liabilities measured at fair value on a recurring basis:

| | | Contingent Consideration | |
|--------------------|--------------------|--------------------------|---|
| Balance at | January 1, 2013 | \$4,000 | |
| Change in estimate | | (2,426 |) |
| Accretion expense | | 35 | |
| Payments | | (37 |) |
| Balance at | September 30, 2013 | \$1,572 | |

NACoal acquired Reed Minerals on August 31, 2012 for a purchase price of approximately \$70.9 million, which included estimated contingent consideration valued at \$1.6 million. During the nine months ended September 30, 2013, the estimate of the contingent consideration liability decreased by \$2.4 million as the Company finalized purchase accounting for the Reed Minerals acquisition. The contingent consideration is structured as an earn-out payment to the sellers of Reed Minerals. The earn-out is calculated as a percentage by which the monthly average coal selling price exceeds an established threshold multiplied by the number of tons sold during the month. The earn-out period covers the first 15.0 million tons of coal sold from the Reed Minerals coal reserves. There is no monetary cap on the amount payable under this contingent payment arrangement. The liability for contingent consideration is included in other long-term liabilities in the unaudited condensed consolidated balance sheet. Earn-out payments, if payable, are paid quarterly. Earn-out payments of less than \$0.1 million were paid during the nine months ended September 30, 2013.

The estimated fair value of the contingent consideration was determined based on the income approach with key assumptions that include future projected metallurgical coal prices, forecasted coal deliveries and the estimated discount rate used to determine the present value of the projected contingent consideration payments. Future projected coal prices were estimated using a stochastic modeling methodology based on Geometric Brownian Motion with a risk neutral Monte Carlo simulation. Significant assumptions used in the model include coal price volatility and the risk-free interest rate based on U.S. Treasury yield curves with maturities consistent with the expected life of the contingent consideration. Volatility is considered a significant assumption and is based on historical coal prices. A significant increase or decrease in any of the aforementioned key assumptions related to the fair value measurement of the contingent consideration would result in a significantly higher or lower reported fair value for the contingent consideration liability.

Table of Contents

The future anticipated cash flow for the contingent consideration was discounted using an interest rate that appropriately captures a market participant's view of the risk associated with the liability. This fair value measurement is based on significant inputs not observable in the market and thus represents a Level 3 measurement within the fair value hierarchy.

The carrying amounts of cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to the short-term maturities of these instruments. The fair values of revolving credit agreements and long-term debt, excluding capital leases, were determined using current rates offered for similar obligations taking into account subsidiary credit risk, which is Level 2 as defined in the fair value hierarchy. At September 30, 2013, the fair value of the revolving credit agreements and long-term debt, excluding capital leases, was \$161.8 million compared with the book value of \$161.4 million. At December 31, 2012, the fair value of the revolving credit agreements and long-term debt, excluding capital leases, was \$166.8 million compared with the book value of \$166.0 million. At September 30, 2012, the fair value of the revolving credit agreements and long-term debt, excluding capital leases, was \$204.1 million compared with the book value of \$203.1 million.

NOTE 8—Unconsolidated Subsidiaries

NACoal has two consolidated mining operations: Mississippi Lignite Mining Company (“MLMC”) and Reed Minerals. NACoal also provides dragline mining services for independently owned limerock quarries in Florida. NACoal has ten wholly owned unconsolidated subsidiaries that each meet the definition of a variable interest entity and are accounted for using the equity method:

The Coteau Properties Company ("Coteau")
The Falkirk Mining Company ("Falkirk")
The Sabine Mining Company ("Sabine")
Demery Resources Company, LLC (“Demery”)
Caddo Creek Resources Company, LLC (“Caddo Creek”)
Coyote Creek Mining Company, LLC (“Coyote Creek”)
Camino Real Fuels, LLC (“Camino Real”)
Liberty Fuels Company, LLC (“Liberty”)
NoDak Energy Services, LLC ("NoDak")
North American Coal Corporation India Private Limited ("NACC India")

Coteau, Falkirk and Sabine were developed between 1974 and 1981 and operate lignite coal mines under long-term contracts with various utility customers. Coteau, Falkirk and Sabine are capitalized primarily with debt financing, which the utility customers have arranged and guaranteed, and are without recourse to NACCO and NACoal.

Demery, Caddo Creek, Coyote Creek, Camino Real and Liberty (collectively with Coteau, Falkirk and Sabine, the "Unconsolidated Mines") were formed to develop, construct and operate surface mines under long-term contracts. Demery commenced delivering coal to its customer in 2012 and is expected to reach full production levels in late 2015 or 2016. Liberty commenced production in June 2013 and is expected to increase production levels gradually from 1 to 2 million tons in 2014 to full production of approximately 4.7 million tons annually in 2019. Caddo Creek, Coyote Creek and Camino Real are still in development and are not expected to be at full production for several years.

NoDak was formed to operate and maintain a coal processing facility. NACC India was formed to provide technical advisory services to the third-party owners of a coal mine in India.

The contracts with customers of the Unconsolidated Mines provide for reimbursement at a price based on actual costs plus an agreed pre-tax profit per ton of coal sold or actual costs plus a management fee. Although NACoal owns 100% of the equity and manages the daily operations of these entities, the Company has determined that the equity capital provided by NACoal is not sufficient to adequately finance the ongoing activities or absorb any expected losses without additional support from the customers. The customers have a controlling financial interest and have the power to direct the activities that most significantly affect the economic performance of the entities. As a result, NACoal is not the primary beneficiary and therefore does not consolidate these entities' financial position or results of operations.

The income taxes resulting from the operations of the unconsolidated mines are solely the responsibility of the Company. The pre-tax income from the unconsolidated mines is reported on the line "Earnings of unconsolidated mines" in the unaudited condensed consolidated statements of operations, with related income taxes included in the provision for income taxes. The Company has included the pre-tax earnings of the unconsolidated mines, excluding NoDak and NACC India, above operating profit because they are an integral component of the Company's business and operating results.

Table of Contents

The pre-tax income from NoDak is reported on the line "Income from other unconsolidated affiliates" in the "Other (income) expense" section of the unaudited condensed consolidated statements of operations, with the related income taxes included in the provision for income taxes. The net income from NACC India is reported on the line "Income from other unconsolidated affiliates" in the "Other (income) expense" section of the unaudited condensed consolidated statements of operations.

The investments in the ten Unconsolidated Mines and related tax positions totaled \$35.2 million, \$20.2 million, and \$22.5 million at September 30, 2013, December 31, 2012, and September 30, 2012, respectively, and is included on the line "Other Non-current Assets" in the unaudited condensed consolidated balance sheets. The Company's maximum risk of loss relating to these entities is limited to its invested capital, which was \$5.0 million, \$3.2 million, and \$5.2 million at September 30, 2013, December 31, 2012, and September 30, 2012 respectively.

Summarized financial information for the ten Unconsolidated Mines is as follows:

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|----------------------------|--------------------|-----------|-------------------|-----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$152,999 | \$144,237 | \$433,937 | \$413,619 |
| Gross profit | \$18,847 | \$18,973 | \$55,859 | \$56,372 |
| Income before income taxes | \$12,172 | \$11,920 | \$35,650 | \$35,517 |
| Net income | \$9,471 | \$9,895 | \$27,463 | \$28,292 |

NOTE 9—Contingencies

Various legal and regulatory proceedings and claims have been or may be asserted against NACCO and certain subsidiaries relating to the conduct of their businesses, including product liability, environmental and other claims. These proceedings and claims are incidental to the ordinary course of business of the Company. Management believes that it has meritorious defenses and will vigorously defend the Company in these actions. Any costs that management estimates will be paid as a result of these claims are accrued when the liability is considered probable and the amount can be reasonably estimated. Although the ultimate disposition of these proceedings is not presently determinable, management believes, after consultation with its legal counsel, that the likelihood is remote that material costs will be incurred in excess of accruals already recognized.

HBB is investigating or remediating historical environmental contamination at some current and former sites operated by HBB or by businesses it acquired. Based on the current stage of the investigation or remediation at each known site, HBB estimates the total investigation and remediation costs and the period of assessment and remediation activity required for each site. The estimate of future investigation and remediation costs is primarily based on variables associated with site clean-up, including, but not limited to, physical characteristics of the site, the nature and extent of the contamination and applicable regulatory programs and remediation standards. No assessment can fully characterize all subsurface conditions at a site. There is no assurance that additional assessment and remediation efforts will not result in adjustments to estimated remediation costs or the time frame for remediation at these sites.

HBB's estimates of investigation and remediation costs may change if it discovers contamination at additional sites or additional contamination at known sites, if the effectiveness of its current remediation efforts change, if applicable federal or state regulations change or if HBB's estimate of the time required to remediate the sites changes. HBB's revised estimates may differ materially from original estimates.

At September 30, 2013, December 31, 2012, and September 30, 2012, HBB had accrued approximately \$7.2 million, \$4.7 million, and \$4.8 million for environmental investigation and remediation activities at these sites, respectively.

HBB estimates that it is reasonably possible that it may incur additional expenses in the range of \$0 to \$4.7 million related to the environmental investigation and remediation at these sites. The increase in the liability from December 31, 2012 is primarily due to a \$2.3 million charge to establish a liability for environmental investigation and remediation activities at HBB's Picton, Ontario facility as a result of an environmental study performed in the first nine months of 2013. Also during the first nine months of 2013, HBB recorded a \$1.6 million receivable related to a third party's commitment to share in environmental liabilities at HBB's Southern Pines and Mt. Airy locations. The recognition of the receivable reduced selling, general and administrative expenses in the third quarter and the first nine months of 2013.

Table of Contents

NOTE 10—Product Warranties

HBB provides a standard warranty to consumers for all of its products. The specific terms and conditions of those warranties vary depending upon the product brand. In general, if a product is returned under warranty, a refund is provided to the consumer by HBB's customer, the retailer. Generally, the retailer returns those products to HBB for a credit. The Company estimates the costs which may be incurred under its standard warranty programs and records a liability for such costs at the time product revenue is recognized.

The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary. Factors that affect the Company's warranty liability include the number of units sold, historical and anticipated rates of warranty claims and the cost per claim.

Changes in the Company's current and long-term recorded warranty liability are as follows:

| | |
|-------------------------------|----------|
| | 2013 |
| Balance at January 1 | \$4,269 |
| Current year warranty expense | 5,915 |
| Payments made | (6,022) |
| Balance as of September 30 | \$4,162 |

NOTE 11—Income Taxes

The income tax provision includes U.S. federal, state and local, and foreign income taxes and is based on the application of a forecasted annual income tax rate applied to the current quarter's year-to-date pre-tax income or loss. In determining the estimated annual effective income tax rate, the Company analyzes various factors, including projections of the Company's annual earnings, taxing jurisdictions in which the earnings will be generated, the impact of state and local income taxes, the Company's ability to use tax credits and net operating loss carryforwards, and available tax planning alternatives. Discrete items, including the effect of changes in tax laws, tax rates and certain circumstances with respect to valuation allowances or other unusual or non-recurring tax adjustments are reflected in the period in which they occur as an addition to, or reduction from, the income tax provision, rather than included in the estimated effective annual income tax rate.

A reconciliation of the Company's consolidated federal statutory and effective income tax on income from continuing operations is as follows (in thousands):

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|--|--------------------|----------|-------------------|----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2013 | 2012 | 2013 | 2012 |
| Income from continuing operations before income tax provision: | \$15,484 | \$13,675 | \$28,564 | \$25,255 |
| Statutory taxes at 35% | \$5,419 | \$4,786 | \$9,997 | \$8,839 |
| Discrete items: | | | | |
| Other | (727) | (344) | (729) | (323) |
| | (727) | (344) | (729) | (323) |
| Other permanent items: | | | | |
| NACoal percentage depletion | (1,728) | (1,462) | (3,025) | (2,411) |
| Other | 195 | 319 | 427 | 619 |
| | (1,533) | (1,143) | (2,598) | (1,792) |
| Income tax provision | \$3,159 | \$3,299 | \$6,670 | \$6,724 |
| Effective income tax rate | 20.4 | % 24.1 | % 23.4 | % 26.6 |

As of September 30, 2013, the Company had a \$2.5 million liability, included in Other long-term liabilities on the unaudited condensed consolidated balance sheet, for uncertain tax positions associated with prior period returns at NACoal. There is also a \$1.8 million long-term asset recorded, recognizing the former Reed Minerals shareholders' contractual obligation to indemnify the Company in connection with a portion of an uncertain tax position.

Table of Contents

NOTE 12—Retirement Benefit Plans

During the third quarter of 2013, the Company amended the Combined Defined Benefit Plan for NACCO Industries, Inc. and its subsidiaries (the “Combined Plan”) to freeze pension benefits for all employees, including those for certain unconsolidated mines' employees and cost of living adjustments ("COLA's") for other employees, effective January 1, 2014. As a result of this amendment, the Company remeasured the Combined Plan and recorded a \$1.7 million pre-tax curtailment gain applying a discount rate of 4.70% and a long-term rate of return on assets of 7.75%. In connection with the plan freeze, the Company recognized a decrease to its pension liability of \$7.3 million.

The Company also approved freezing all pension benefits under its Supplemental Retirement Benefit Plan (the “SERP”). In years prior to 2013, benefits other than COLA’s were frozen for all SERP participants. Effective January 1, 2014, all COLA benefits under the SERP will be eliminated for all plan participants.

For the third quarter of 2013, the net periodic benefit cost for defined benefit pension plans reflects expense calculated based upon the remeasurement.

The components of pension and postretirement health care (income) expense are set forth below:

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|---|--------------------|----------|-------------------|----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2013 | 2012 | 2013 | 2012 |
| U.S. Pension and Postretirement Health Care | | | | |
| Service cost | \$20 | \$20 | \$58 | \$59 |
| Interest cost | 698 | 765 | 2,164 | 2,411 |
| Expected return on plan assets | (1,100) | (1,056) | (3,403) | (3,291) |
| Amortization of actuarial loss | 365 | 680 | 1,617 | 2,133 |
| Amortization of prior service credit | (33) | (64) | (133) | (190) |
| Curtailment gain | (1,701) | — | (1,701) | — |
| Total | \$(1,751) | \$345 | \$(1,398) | \$1,122 |
| Non-U.S. Pension | | | | |
| Service cost | \$— | \$— | \$— | \$— |
| Interest cost | 48 | 52 | 149 | 155 |
| Expected return on plan assets | (72) | (72) | (215) | (214) |
| Amortization of actuarial loss | 31 | 33 | 92 | 98 |
| Total | \$7 | \$13 | \$26 | \$39 |

NOTE 13—Business Segments

NACCO is a holding company with the following principal subsidiaries: NACoal, HBB and KC. See Note 1 for a discussion of the Company's industries and product lines. NACCO's non-operating segment, NACCO and Other, includes the accounts of the parent company and Bellaire Corporation ("Bellaire"), a non-operating subsidiary of the Company.

Financial information for each of NACCO's reportable segments is presented in the following table. The line “Eliminations” in the revenues section eliminates revenues from HBB sales to KC. The amounts of these revenues are based on current market prices of similar third-party transactions. No other sales transactions occur among reportable segments.

Table of Contents

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|--|--------------------|-----------|-------------------|-----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2013 | 2012 | 2013 | 2012 |
| | (In thousands) | | | |
| Revenues from external customers | | | | |
| NACoal | \$52,870 | \$38,012 | \$147,584 | \$81,545 |
| HBB | 134,099 | 124,820 | 354,901 | 340,436 |
| KC | 42,618 | 48,154 | 120,709 | 135,787 |
| Eliminations | (973) | (919) | (2,511) | (2,587) |
| Total | \$228,614 | \$210,067 | \$620,683 | \$555,181 |
| Operating profit (loss) | | | | |
| NACoal | \$9,740 | \$8,632 | \$32,721 | \$29,712 |
| HBB | 11,788 | 8,663 | 18,461 | 15,862 |
| KC | (3,658) | (1,873) | (14,045) | (11,614) |
| NACCO and Other | (1,155) | (587) | (4,690) | (3,581) |
| Eliminations | (33) | 1 | 60 | 126 |
| Total | \$16,682 | \$14,836 | \$32,507 | \$30,505 |
| Income (loss) from continuing operations, net of tax | | | | |
| NACoal | \$7,794 | \$8,143 | \$26,337 | \$24,480 |
| HBB | 7,427 | 5,206 | 10,913 | 8,447 |
| KC | (2,822) | (1,208) | (8,492) | (7,214) |
| NACCO and Other | (1,137) | (997) | (4,188) | (4,164) |
| Eliminations | 1,063 | (768) | (2,676) | (3,018) |
| Total | \$12,325 | \$10,376 | \$21,894 | \$18,531 |

Table of Contents

Item 2. - Management's Discussion and Analysis of Financial Condition and Results of Operations

(Dollars in thousands, except as noted and per share data)

NACCO Industries, Inc. (the “parent company” or “NACCO”) and its wholly owned subsidiaries (collectively, the “Company”) operate in the following principal industries: mining, small appliances and specialty retail. Results of operations and financial condition are discussed separately by subsidiary, which corresponds with the industry groupings.

The North American Coal Corporation and its affiliated coal companies (collectively, “NACoal”) mine and market steam and metallurgical coal for use in power generation and steel production and provide selected value-added mining services for other natural resources companies. Hamilton Beach Brands, Inc. (“HBB”) is a leading designer, marketer and distributor of small electric household appliances, as well as commercial products for restaurants, bars and hotels. The Kitchen Collection, LLC (“KC”) is a national specialty retailer of kitchenware and gourmet foods operating under the Kitchen Collection® and Le Gourmet Chef® store names in outlet and traditional malls throughout the United States.

On September 28, 2012, the Company completed the spin-off of Hyster-Yale Materials Handling, Inc. (“Hyster-Yale”), a former wholly owned subsidiary. To complete the spin-off, the Company distributed one share of Hyster-Yale Class A common stock and one share of Hyster-Yale Class B common stock to NACCO stockholders for each share of NACCO Class A common stock or Class B common stock they owned. As a result of the spin-off, the financial position, results of operations and cash flows of Hyster-Yale are reflected as discontinued operations for all periods presented through the date of the spin-off in the unaudited condensed consolidated financial statements.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Please refer to the discussion of the Company's Critical Accounting Policies and Estimates as disclosed on pages 33 through 36 in the Company's Annual Report on Form 10-K for the year ended December 31, 2012. The Company's Critical Accounting Policies and Estimates have not materially changed since December 31, 2012.

THE NORTH AMERICAN COAL CORPORATION

NACoal mines and markets steam and metallurgical coal for use in power generation and steel production and provides selected value-added mining services for other natural resources companies. Coal is surface mined from NACoal's developed mines in North Dakota, Texas, Mississippi, Louisiana and Alabama. Total coal reserves approximate 2.2 billion tons with approximately 1.1 billion tons committed to customers pursuant to long-term contracts.

NACoal has two consolidated mining operations: Mississippi Lignite Mining Company (“MLMC”) and Reed Minerals. NACoal also provides dragline mining services for independently owned limerock quarries in Florida. NACoal has ten wholly owned unconsolidated subsidiaries that each meet the definition of a variable interest entity and are accounted for using the equity method:

The Coteau Properties Company (“Coteau”)
The Falkirk Mining Company (“Falkirk”)
The Sabine Mining Company (“Sabine”)
Demery Resources Company, LLC (“Demery”)
Caddo Creek Resources Company, LLC (“Caddo Creek”)
Coyote Creek Mining Company, LLC (“Coyote Creek”)
Camino Real Fuels, LLC (“Camino Real”)
Liberty Fuels Company, LLC (“Liberty”)
NoDak Energy Services, LLC (“NoDak”)

North American Coal Corporation India Private Limited ("NACC India")

Coteau, Falkirk and Sabine were developed between 1974 and 1981 and operate lignite coal mines under long-term contracts with various utility customers. Coteau, Falkirk and Sabine are capitalized primarily with debt financing, which the utility customers have arranged and guaranteed, and are without recourse to NACCO and NACoal.

Demery, Caddo Creek, Coyote Creek, Camino Real and Liberty (collectively with Coteau, Falkirk and Sabine, the "Unconsolidated Mines") were formed to develop, construct and operate surface mines under long-term contracts. Demery commenced delivering coal to its customer in 2012 and is expected to reach full production levels in late 2015 or 2016. Liberty commenced production in June 2013 and is expected to increase production levels gradually from 1 to 2 million tons in 2014 to full production of approximately 4.7 million tons annually in 2019. Caddo Creek, Coyote Creek and Camino Real are still in development and are not expected to be at full production for several years.

18

Table of Contents

NoDak was formed to operate and maintain a coal processing facility. NACC India was formed to provide technical advisory services to the third-party owners of a coal mine in India.

The contracts with the customers of the unconsolidated mines provide for reimbursement at a price based on actual costs plus an agreed pre-tax profit per ton of coal sold or actual costs plus a management fee.

FINANCIAL REVIEW

Tons of coal sold by NACoal's operating mines were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|----------------------|---------------|------|-------------|------|
| | 2013 | 2012 | 2013 | 2012 |
| | (In millions) | | | |
| Coteau | 3.5 | 3.2 | 10.2 | 9.7 |
| Falkirk | 2.0 | 2.2 | 5.6 | 5.9 |
| Sabine | 1.2 | 1.1 | 3.5 | 3.4 |
| Unconsolidated mines | 6.7 | 6.5 | 19.3 | 19.0 |
| MLMC | 1.0 | 1.0 | 2.3 | 2.3 |
| Reed Minerals | 0.2 | 0.1 | 0.7 | 0.1 |
| Consolidated mines | 1.2 | 1.1 | 3.0 | 2.4 |
| Total tons sold | 7.9 | 7.6 | 22.3 | 21.4 |

The limerock dragline mining operations sold 4.9 million and 16.5 million cubic yards of limerock in the three and nine months ended September 30, 2013, respectively. This compares with 4.9 million and 13.0 million cubic yards of limerock in the three and nine months ended September 30, 2012, respectively.

The results of operations for NACoal were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|--|--------------|----------|-------------|----------|
| | 2013 | 2012 | 2013 | 2012 |
| Revenue - consolidated mines | \$49,045 | \$35,247 | \$131,475 | \$73,708 |
| Royalty and other | 3,825 | 2,765 | 16,109 | 7,837 |
| Total revenues | 52,870 | 38,012 | 147,584 | 81,545 |
| Cost of sales - consolidated mines | 48,222 | 31,145 | 125,792 | 62,746 |
| Cost of sales - royalty and other | 623 | 463 | 1,193 | 1,646 |
| Total cost of sales | 48,845 | 31,608 | 126,985 | 64,392 |
| Gross profit | 4,025 | 6,404 | 20,599 | 17,153 |
| Earnings of unconsolidated mines (a) | 11,808 | 11,471 | 34,187 | 34,056 |
| Selling, general and administrative expenses | 5,047 | 11,576 | 19,000 | 25,030 |
| Amortization of intangibles | 1,076 | 767 | 2,736 | 1,840 |
| (Gain) loss on sale of assets | (30) | (3,100) | 329 | (5,373) |
| Operating profit | 9,740 | 8,632 | 32,721 | 29,712 |
| Interest expense | 788 | 858 | 2,200 | 2,289 |
| Other (income) expense (including income from other unconsolidated affiliates) | 12 | (328) | (645) | (1,107) |
| Income from continuing operations before income tax provision | 8,940 | 8,102 | 31,166 | 28,530 |
| Income tax provision (benefit) | 1,146 | (41) | 4,829 | 4,050 |
| Net income | \$7,794 | \$8,143 | \$26,337 | \$24,480 |

| | | | | | | |
|---------------------------|------|-------|------|---|------|---|
| Effective income tax rate | 12.8 | % (b) | 15.5 | % | 14.2 | % |
|---------------------------|------|-------|------|---|------|---|

(a) See Note 8 for a discussion of the Company's unconsolidated subsidiaries, including summarized financial information.

(b) The effective tax rate is not meaningful.

19

Table of Contents

See further information regarding the consolidated effective income tax rate in Note 11 of the unaudited condensed consolidated financial statements.

Third Quarter of 2013 Compared with Third Quarter of 2012

The following table identifies the components of change in revenues for the third quarter of 2013 compared with the third quarter of 2012:

| | Revenues |
|--------------------------------------|----------|
| 2012 | \$38,012 |
| Increase from: | |
| Reed Minerals | 10,884 |
| Other consolidated mining operations | 2,913 |
| Royalty and other income | 1,061 |
| 2013 | \$52,870 |

Revenues increased to \$52.9 million in the third quarter of 2013 from \$38.0 million in the third quarter of 2012 primarily due to the Reed Minerals acquisition, higher revenues at the other consolidated mining operations and an increase in royalty and other income. The increase at Reed Minerals is due primarily to the third quarter of 2012 including only one month of operations as the Reed Minerals acquisition was completed in August 31, 2012. The increase at the consolidated mining operations was primarily the result of an increase in reimbursable costs at the limerock dragline mining operations and higher deliveries at MLMC due to increased customer requirements in the third quarter of 2013 compared with the third quarter of 2012.

The following table identifies the components of change in operating profit for the third quarter of 2013 compared with the third quarter of 2012:

| | Operating Profit |
|--|------------------|
| 2012 | \$8,632 |
| Increase (decrease) from: | |
| Other selling, general and administrative expenses | 5,215 |
| Pension curtailment | 1,587 |
| Other consolidated mining operations | 1,063 |
| Royalty and other income | 784 |
| Earnings of unconsolidated mines | 338 |
| Reed Minerals | (4,809) |
| Gain on sale of asset | (3,070) |
| 2013 | \$9,740 |

Operating profit increased to \$9.7 million in the third quarter of 2013 from \$8.6 million in the third quarter of 2012 due to favorable other selling, general and administrative expenses, a \$1.6 million curtailment gain associated with freezing pension benefits, and increased operating profit at the other consolidated mining operations, mainly due to improved results at MLMC in the third quarter of 2013 compared with the third quarter of 2012. The increase was partially offset by an operating loss at the Reed Minerals operations and the absence of a gain on the sale of assets recognized in the third quarter of 2012. Other selling, general and administrative expenses decreased in the third quarter of 2013 compared with the third quarter of 2012 primarily due to lower employee-related expenses and acquisition costs, including a decrease in professional fees primarily related to the Reed Minerals acquisition in 2012. The operating loss at Reed Minerals was the result of lower than expected sales partially due to lower demand for higher-quality metallurgical coal, higher mining costs and an increase in royalty expense. The higher mining costs are attributable to the unexpected thinning of a coal seam in an isolated area, substantial one-time costs associated with

the development of a new mining area and current mining restrictions, which have significantly increased hauling distances and reduced overburden removal and equipment productivity.

Net income decreased to \$7.8 million in the third quarter of 2013 from \$8.1 million in the third quarter of 2012 primarily due to a shift in the mix of taxable income towards entities with higher estimated effective income tax rates in the third quarter of 2013 compared with the third quarter of 2012, partially offset by the factors affecting operating profit.

Table of Contents

First Nine Months of 2013 Compared with First Nine Months of 2012

The following table identifies the components of change in revenues for the first nine months of 2013 compared with the first nine months of 2012:

| | Revenues |
|--------------------------------|-----------|
| 2012 | \$81,545 |
| Increase from: | |
| Reed Minerals | 48,084 |
| Consolidated mining operations | 9,684 |
| Royalty and other income | 8,271 |
| 2013 | \$147,584 |

Revenues for the first nine months of 2013 increased to \$147.6 million from \$81.5 million in the first nine months of 2012 due to the Reed Minerals acquisition, higher revenues at the consolidated mining operations and an increase in royalty and other income. The increase at the consolidated mining operations was primarily the result of increased reimbursable costs at the limerock dragline mining operations and an increase in tons delivered at MLMC as a result of an increase in customer requirements in the first nine months of 2013 compared with in the first nine months of 2012.

The following table identifies the components of change in operating profit for the first nine months of 2013 compared with the first nine months of 2012:

| | Operating Profit |
|--|------------------|
| 2012 | \$29,712 |
| Increase (decrease) from: | |
| Royalty and other income | 8,775 |
| Other selling, general and administrative expenses | 4,625 |
| Pension curtailment | 1,587 |
| Other consolidated mining operations | 1,499 |
| Earnings of unconsolidated mines | 132 |
| Reed Minerals | (7,907) |
| Gain on sale of asset | (5,702) |
| 2013 | \$32,721 |

Operating profit increased to \$32.7 million in the first nine months of 2013 from \$29.7 million in the first nine months of 2012, primarily as a result of higher royalty and other income, favorable other selling, general and administrative expenses, primarily due to lower employee-related expenses and acquisition costs, including professional fees, recognized in 2012 for the Reed Minerals acquisition, a \$1.6 million curtailment gain associated with freezing pension benefits, and increased operating profit at the other consolidated mining operations, mainly due to improved results at MLMC in the first nine months of 2013 compared with the first nine months of 2012. The increase was partially offset by an operating loss at the Reed Minerals operations and the absence of a gain on the sale of assets recorded in the first nine months of 2012. The operating loss at Reed Minerals was the result of lower than expected sales partially due to lower demand for higher-quality metallurgical coal, higher mining costs, an increase in royalty expense and inclement weather in the first quarter of 2013. The higher mining costs are attributable to the unexpected thinning of a coal seam in an isolated area, substantial one-time costs associated with the development of a new mining area and current mining restrictions, which have significantly increased hauling distances and reduced overburden removal and equipment productivity.

Post-acquisition productivity improvements are being made to increase mining efficiencies at Reed. While short-term results have not met expectations, the Company continues to believe that Reed Mineral's long-term prospects continue to be strong. The Company will continue to evaluate Reed Minerals during the fourth quarter of 2013 as part of its annual impairment testing cycle. Any potential impairment charge would be non-cash and would not be expected to affect the Company's liquidity or debt covenants.

Net income increased to \$26.3 million in the first nine months of 2013 from \$24.5 million in the first nine months of 2012 primarily due to the factors affecting operating profit.

Table of Contents

LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

The following tables detail the changes in cash flow for the nine months ended September 30:

| | 2013 | 2012 | Change |
|--|------------|-------------|-----------|
| Operating activities: | | | |
| Net income | \$26,337 | \$24,480 | \$1,857 |
| Depreciation, depletion and amortization | 11,872 | 7,015 | 4,857 |
| Other | (19,405) | 2,117 | (21,522) |
| Working capital changes | 5,588 | 514 | 5,074 |
| Net cash provided by operating activities | 24,392 | 34,126 | (9,734) |
| Investing activities: | | | |
| Expenditures for property, plant and equipment | (21,588) | (33,801) | 12,213 |
| Acquisition of business | — | (64,797) | 64,797 |
| Proceeds from the sale of assets | 1,245 | 34,513 | (33,268) |
| Proceeds from notes receivable | — | 14,434 | (14,434) |
| Cash in escrow for investment | (5,000) | — | (5,000) |
| Other | (321) | (147) | (174) |
| Net cash used for investing activities | (25,664) | (49,798) | 24,134 |
| Cash flow before financing activities | \$(1,272) | \$(15,672) | \$14,400 |

The decrease in net cash provided by operating activities was primarily the result of the decrease in other operating activities partially offset by favorable working capital changes, higher depreciation, depletion and amortization and the increase in net income during the first nine months of 2013 compared with the first nine months of 2012. The changes in other operating activities and working capital were primarily the result of changes in intercompany taxes and accounts receivable from the unconsolidated mines. The increase in depreciation, depletion and amortization was primarily due to the Reed Minerals acquisition.

The decrease in net cash used for investing activities was primarily attributable to transactions in the first nine months of 2012 that did not recur in the first nine months of 2013. In the first nine months of 2012, NACoal completed the acquisition of Reed Minerals and had increased capital expenditures including the purchase of two draglines, that were partially offset by proceeds from the sale of a dragline and the collection of a long-term note related to the prior sale of a dragline. In addition, the first nine months of 2013 includes a cash outflow for \$5 million placed in escrow for a future investment.

| | 2013 | 2012 | Change |
|--|------------|-----------|-------------|
| Financing activities: | | | |
| Net additions (reductions) of long-term debt and revolving credit agreements | \$(2,959) | \$44,573 | \$(47,532) |
| Cash dividends paid to NACCO | — | (25,624) | 25,624 |
| Net cash provided by (used for) financing activities | \$(2,959) | \$18,949 | \$(21,908) |

The change in net cash provided by (used for) financing activities during the first nine months of 2013 compared with the first nine months of 2012 was due to the absence of dividends paid to NACCO in the first nine months of 2013 and repayments under the revolving credit agreement during the first nine months of 2013 compared with borrowings in the 2012 period.

Financing Activities

NACoal has an unsecured revolving line of credit (the “NACoal Facility”) of up to \$150.0 million that expires in December 2016. Borrowings outstanding under the NACoal Facility were \$106.0 million at September 30, 2013. The excess availability under the NACoal Facility was \$42.9 million at September 30, 2013, which reflects a reduction for outstanding letters of credit of \$1.1 million.

Table of Contents

The NACoal Facility has performance-based pricing, which sets interest rates based upon achieving various levels of debt to EBITDA ratios of NACoal, as defined in the NACoal Facility. Borrowings bear interest at a floating rate plus a margin based on the level of debt to EBITDA ratio achieved, as defined in the NACoal Facility. The applicable margins, effective September 30, 2013, for base rate and LIBOR loans were 0.75% and 1.75%, respectively. The NACoal Facility has a commitment fee which is based upon achieving various levels of debt to EBITDA ratios. The commitment fee was 0.35% on the unused commitment at September 30, 2013. The floating rate of interest applicable to the NACoal Facility at September 30, 2013 was 1.97% including the floating rate margin.

The NACoal Facility also contains restrictive covenants that require, among other things, NACoal to maintain certain debt to EBITDA and interest coverage ratios, and provides the ability to make loans and advances, and pay dividends to NACCO, with some restrictions based on maintaining a maximum debt to EBITDA ratio of 3.0 to 1.0 in conjunction with maintaining unused availability thresholds of borrowing capacity under a minimum interest coverage ratio, as defined in the NACoal Facility, of 4.0 to 1.0. The current level of availability required to pay dividends is \$15 million. At September 30, 2013, NACoal was in compliance with the financial covenants in the NACoal Facility.

During 2004 and 2005, NACoal issued unsecured notes totaling \$45.0 million in a private placement (the "NACoal Notes"), which require annual principal payments of approximately \$6.4 million that began in October 2008 and will continue until October 4, 2014. These unsecured notes bear interest at a weighted-average fixed rate of 6.08%, payable semi-annually on April 4 and October 4. The NACoal Notes are redeemable at any time at the option of NACoal, in whole or in part, at an amount equal to par plus accrued and unpaid interest plus a "make-whole premium," if applicable. NACoal had \$12.9 million of the private placement notes outstanding at September 30, 2013. The NACoal Notes contain certain covenants and restrictions that require, among other things, NACoal to maintain certain net worth, leverage and interest coverage ratios, and limit dividends to NACCO based upon maintaining a maximum debt to EBITDA ratio of 3.5 to 1.0. At September 30, 2013, NACoal was in compliance with the financial covenants in the NACoal Notes.

NACoal has a demand note payable to Coteau which bears interest based on the applicable quarterly federal short-term interest rate as announced from time to time by the Internal Revenue Service. At September 30, 2013, the balance of the note was \$5.0 million and the interest rate was 0.23%.

NACoal believes funds available from cash on hand at NACoal and the Company, the NACoal Facility and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of the NACoal Facility in December 2016.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2012, there have been no significant changes in the total amount of NACoal's contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 41 in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Capital Expenditures

Expenditures for property, plant and equipment were \$21.6 million during the first nine months of 2013. NACoal estimates that its capital expenditures for the remainder of 2013 will be an additional \$11.4 million, primarily for dragline refurbishment, land acquisition, mine equipment and development at its mines. These expenditures are expected to be funded from internally generated funds and bank borrowings.

Table of Contents

Capital Structure

NACoal's capital structure is presented below:

| | SEPTEMBER 30 2013 | DECEMBER 31 2012 | Change |
|---|----------------------|---------------------|------------|
| Cash and cash equivalents | \$ 28 | \$ 4,259 | \$(4,231) |
| Other net tangible assets | 204,326 | 166,265 | 38,061 |
| Goodwill, coal supply agreements and other intangibles, net | 64,590 | 69,752 | (5,162) |
| Net assets | 268,944 | 240,276 | 28,668 |
| Total debt | (137,265) | (138,021) | 756 |
| Total equity | \$ 131,679 | \$ 102,255 | \$29,424 |
| Debt to total capitalization | 51% | 57% | (6)% |

The increase in other net tangible assets during the first nine months of 2013 was primarily due to an increase in other long-term assets, property, plant and equipment and inventory and a decrease in pension liabilities. The increase in other long-term assets was mainly attributable to indemnification assets related to the Reed Minerals acquisition and amounts placed in escrow for a future investment. The increase in property, plant and equipment was primarily due to the purchase of a dragline. The increase in inventory was primarily attributable to an increase in supplies and coal inventory at MLMC and Reed Minerals. The decrease in pension liabilities was the result of the remeasurement of the pension liabilities due to the Company amending its pension plan during the third quarter of 2013 to freeze pension benefits effective January 1, 2014.

OUTLOOK

NACoal expects improved operating performance at its coal mining operations in the fourth quarter of 2013 and in 2014. Steam coal tons delivered in the fourth quarter of 2013 and in 2014 are expected to increase over the prior year periods at the unconsolidated mining operations provided customers achieve currently planned power plant operating levels for the remainder of 2013 and in 2014. Demery's Five Forks Mine commenced delivering coal to its customer in 2012 and is expected to maintain similar levels of quarterly production in the fourth quarter of 2013 and in 2014, with full production levels expected to be reached in late 2015 or early 2016. Liberty also commenced production of lignite coal in 2013 for Mississippi Power Company's new Kemper County Energy Facility. Production levels are expected to increase gradually from 1 to 2 million tons in 2014 to full production of approximately 4.7 million tons of lignite coal annually in 2019. The Kemper County project has announced a start-up delay for the power plant. NACoal is currently evaluating the impact of this delay on its forecasted 2014 results but, based on the most recent information, the delay is not expected to have a material effect.

At the consolidated mining operations, deliveries at MLMC are expected to be higher in the fourth quarter of 2013 compared with the fourth quarter of 2012, but slightly lower in 2014 compared with the prior year period as a result of a planned outage at the customer's power plant. Deliveries at MLMC are expected to increase over the longer term as a result of recently implemented and anticipated operational improvements at the customer's power plant. Coal tons sold by Reed Minerals in the fourth quarter of 2013 are expected to be comparable to the fourth quarter of 2012, increase slightly over the third quarter of 2013 and increase in 2014 compared with 2013. Overall Reed Minerals fourth quarter 2013 operating results are expected to improve slightly compared with the third quarter of 2013 as a result of the expected increase in tons sold, provided the mining restrictions can be appropriately resolved, but still result in an operating loss since operating costs are expected to be comparable to the third quarter costs.

Post-acquisition productivity improvements which increase mining efficiencies are expected in 2014 and, along with the resolution of the mining restrictions, are expected to move 2014 results toward break-even compared with the expected 2013 loss. Also, limerock deliveries in the fourth quarter of 2013 and in 2014 are expected to be lower than the comparable prior year periods as customer requirements are expected to decline. Royalty and other income is expected to be lower in the remainder of 2013 compared with the fourth quarter of 2012 and significantly lower in

2014 compared with 2013.

Unconsolidated mines currently in development are expected to continue to generate modest income in the remainder of 2013 and in 2014. The three mines in development are not expected to be at full production for several years. In the first quarter of 2013, mining permits needed to commence mining operations were issued for the Caddo Creek and the Camino Real projects in Texas. Caddo Creek expects to begin making initial coal deliveries in 2015. Camino Real expects initial deliveries in the latter half of 2015, and expects to mine approximately 3.0 million tons of coal annually when at full production. Coyote Creek is developing a lignite mine in Mercer County, North Dakota, from which it expects to deliver approximately 2.5 million tons of coal annually beginning in May 2016.

Table of Contents

NACoal also has new project opportunities for which it expects to continue to incur additional expenses in the fourth quarter of 2013 and in 2014. In particular, the company continues to move forward to obtain a permit for its Otter Creek reserve in North Dakota in preparation for the anticipated construction of a new mine.

Overall, NACoal expects 2013 fourth quarter net income to be comparable to 2012 fourth quarter net income. Lower operating expenses and favorable operating results at MLMC are expected to offset the absence of pre-tax gains from asset sales of approximately \$1.4 million recognized during the fourth quarter of 2012 and an anticipated fourth quarter operating loss at Reed Minerals. Net income in 2014 is expected to decline moderately compared with 2013 as improvements at Reed Minerals are expected to be more than offset by a decline in royalty income and fewer deliveries at MLMC. Cash flow before financing activities for 2013 is expected to improve over 2012, but remain negative, due to anticipated increases in capital expenditures at MLMC and at the Reed Minerals operations. The capital expenditures associated with the Reed Minerals operations are part of the Reed Minerals acquisition plan to improve mining efficiencies by reducing costs and increasing production capacity. Cash flow before financing activities in 2014 is expected to be significantly higher than 2013.

Over the longer term, NACoal's goal is to increase earnings of its unconsolidated mines by approximately 50% over the next five years through the development and maturation of its new mines and normal escalation of contractual compensation at its existing mines. Also, NACoal has a goal of at least doubling the earnings contribution from its consolidated mining operations due to benefits from recently implemented and anticipated operational improvements at MLMC's customer's power plant and from the company's execution of its long-term plan at the Reed Minerals operations. The company views its acquisition of Reed Minerals as the first step in a metallurgical coal strategic initiative which includes significantly increased volume.

NACoal also expects to continue its efforts to develop new mining projects. The company is actively pursuing domestic opportunities for new or expanded coal mining projects, which include prospects for power generation, coal-to-liquids, coal-to-chemicals, coal gasification, coal drying and other clean coal technologies. NACoal also continues to pursue additional non-coal mining opportunities, principally in aggregates, and international value-added mining services projects, particularly in India.

HAMILTON BEACH BRANDS, INC.

HBB is a leading designer, marketer and distributor of small electric household appliances, as well as commercial products for restaurants, bars and hotels. HBB's products are marketed primarily to retail merchants and wholesale distributors. HBB's business is seasonal, and a majority of its revenues and operating profit typically occurs in the second half of the year when sales of small electric appliances to retailers and consumers increase significantly for the fall holiday-selling season.

FINANCIAL REVIEW

The results of operations for HBB were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | | |
|---------------------------|--------------|-----------|-------------|-----------|---|
| | 2013 | 2012 | 2013 | 2012 | |
| Revenues | \$134,099 | \$124,820 | \$354,901 | \$340,436 | |
| Operating profit | \$11,788 | \$8,663 | \$18,461 | \$15,862 | |
| Interest expense | \$169 | \$525 | \$1,078 | \$2,086 | |
| Other (income) expense | \$(60) | \$(304) | \$182 | \$111 | |
| Net income | \$7,427 | \$5,206 | \$10,913 | \$8,447 | |
| Effective income tax rate | 36.4 | % 38.3 | % 36.6 | % 38.2 | % |

Table of Contents

Third Quarter of 2013 Compared with Third Quarter of 2012

The following table identifies the components of change in revenues for the third quarter of 2013 compared with the third quarter of 2012:

| | Revenues |
|-----------------------------|-----------|
| 2012 | \$124,820 |
| Increase (decrease) from: | |
| Unit volume and product mix | 11,632 |
| Average sales price | (1,872) |
| Foreign currency | (481) |
| 2013 | \$134,099 |

Revenues for the third quarter of 2013 increased to \$134.1 million from \$124.8 million in the third quarter of 2012 primarily as a result of an increase in sales volumes of products with higher price points and new products, mainly in the U.S. and Canadian consumer markets, and improved sales of commercial products. The improvement in revenue was partially offset by lower sales volumes in the international consumer markets.

The following table identifies the components of change in operating profit for the third quarter of 2013 compared with the third quarter of 2012:

| | Operating Profit |
|--|------------------|
| 2012 | \$8,663 |
| Increase (decrease) from: | |
| Gross profit | 3,070 |
| Environmental expense | 1,615 |
| Foreign currency | 177 |
| Selling, general and administrative expenses | (1,737) |
| 2013 | \$11,788 |

HBB's operating profit increased to \$11.8 million in the third quarter of 2013 from \$8.7 million in the third quarter of 2012 primarily due to an increase in gross profit and a \$1.6 million decrease in HBB's environmental expense related to a third party's commitment to share in environmental liabilities at HBB's Southern Pines and Mt. Airy locations, partially offset by increased selling, general and administrative expenses, mainly due to higher employee-related costs and additional costs incurred to execute HBB's five strategic initiatives. The increase in gross profit was mainly attributable to a shift in sales mix to higher-margin products, partially offset by lower prices on comparable products sold,

HBB recognized net income of \$7.4 million in the third quarter of 2013 compared with \$5.2 million in the third quarter of 2012 primarily due to the factors affecting operating profit.

First Nine Months of 2013 Compared with First Nine Months of 2012

The following table identifies the components of change in revenues for the first nine months of 2013 compared with the first nine months of 2012:

| | Revenues |
|-----------------------------|-----------|
| 2012 | \$340,436 |
| Increase (decrease) from: | |
| Unit volume and product mix | 17,379 |
| Foreign currency | 143 |

| | |
|---------------------|------------|
| Average sales price | (3,057) |
| 2013 | \$ 354,901 |

Revenues increased to \$354.9 million in the first nine months of 2013 compared with \$340.4 million in the first nine months of 2012 primarily as a result of an increase in sales of new products and products with higher price points, mainly in the U.S.

26

Table of Contents

consumer market and improved sales of commercial products. This improvement was partially offset by decreases in the international consumer markets.

The following table identifies the components of change in operating profit for the first nine months of 2013 compared with the first nine months of 2012:

| | Operating Profit |
|---|---------------------|
| 2012 | \$15,862 |
| Increase (decrease) from: | |
| Gross profit | 6,663 |
| Environmental expense - Southern Pines and Mt. Airy | 1,615 |
| Foreign currency | 1,016 |
| Other selling, general and administrative expenses | (4,441) |
| Environmental expense - Picton | (2,254) |
| 2013 | \$18,461 |

HBB's operating profit increased to \$18.5 million in the first nine months of 2013 compared with \$15.9 million in the first nine months of 2012. Operating profit increased primarily as a result of higher gross profit, a \$1.6 million decrease in HBB's environmental expense related to a third party's commitment to share in environmental liabilities at HBB's Southern Pines and Mt. Airy locations and favorable foreign currency movements, partially offset by an increase in other selling, general and administrative expenses, mainly due to higher employee-related costs, and a \$2.3 million charge to establish a liability for environmental investigation and remediation activities at HBB's Picton, Ontario facility. The increase in gross profit was primarily attributable to an increase in sales of new products and products with higher price points in the first nine months of 2013 compared with the first nine months of 2012, partially offset by lower prices on comparable products sold.

HBB recognized net income of \$10.9 million in the first nine months of 2013 compared with \$8.4 million in the first nine months of 2012 primarily due to the factors affecting operating profit and lower interest expense as a result of lower levels of borrowings during the first nine months of 2013 compared with the first nine months of 2012.

LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

The following tables detail the changes in cash flow for the nine months ended September 30:

| | 2013 | 2012 | Change |
|--|----------|----------|----------|
| Operating activities: | | | |
| Net income | \$10,913 | \$8,447 | \$2,466 |
| Depreciation and amortization | 2,077 | 1,900 | 177 |
| Other | (4,150) | 3,856 | (8,006) |
| Working capital changes | 7,780 | (6,719) | 14,499 |
| Net cash provided by operating activities | 16,620 | 7,484 | 9,136 |
| Investing activities: | | | |
| Expenditures for property, plant and equipment | (1,271) | (2,180) | 909 |
| Proceeds from the sale of assets | 35 | 8 | 27 |
| Net cash used for investing activities | (1,236) | (2,172) | 936 |

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

| | | | |
|---------------------------------------|----------|---------|----------|
| Cash flow before financing activities | \$15,384 | \$5,312 | \$10,072 |
|---------------------------------------|----------|---------|----------|

Net cash provided by operating activities increased \$9.1 million in the first nine months of 2013 compared with the first nine months of 2012 primarily due to the change in working capital partially offset by the change in other operating activities. The change in working capital was mainly from a smaller increase in inventory, a larger decrease in accounts receivable and a larger increase in accrued payroll during the first nine months of 2013 compared with the comparable 2012 period. These items were

27

Table of Contents

partially offset by a smaller increase in accounts payable as a result of the smaller increase in inventory during the first nine months of 2013. The decrease in other operating activities was primarily due to a change in deferred income taxes.

| | 2013 | 2012 | Change |
|--|-------------|-------------|-------------|
| Financing activities: | | | |
| Reductions to long-term debt and revolving credit agreements | \$(16,860) | \$(1,942) | \$(14,918) |
| Cash dividends paid to NACCO | — | (10,000) | 10,000 |
| Financing fees paid | — | (1,197) | 1,197 |
| Net cash used for financing activities | \$(16,860) | \$(13,139) | \$(3,721) |

The increase in net cash used for financing activities was the result of an increase in payments made on the HBB revolver in the first nine months of 2013 compared with the first nine months of 2012 partially offset by the absence of dividends paid to NACCO in the first nine months of 2013.

Financing Activities

HBB has a \$115.0 million senior secured floating-rate revolving credit facility that expires in July 2017 (the “HBB Facility”). The obligations under the HBB Facility are secured by substantially all of HBB's assets. The approximate book value of HBB's assets held as collateral under the HBB Facility was \$238.2 million as of September 30, 2013.

The maximum availability under the HBB Facility is governed by a borrowing base derived from advance rates against eligible accounts receivable, inventory and trademarks of the borrowers, as defined in the HBB Facility. Adjustments to reserves booked against these assets, including inventory reserves, will change the eligible borrowing base and thereby impact the liquidity provided by the HBB Facility. A portion of the availability is denominated in Canadian dollars to provide funding to HBB's Canadian subsidiary. Borrowings bear interest at a floating rate, which can be a base rate or LIBOR, as defined in the HBB Facility, plus an applicable margin. The applicable margins, effective September 30, 2013, for base rate loans and LIBOR loans denominated in U.S. dollars were 0.00% and 1.50%, respectively. The applicable margins, effective September 30, 2013, for base rate loans and bankers' acceptance loans denominated in Canadian dollars were 0.00% and 1.50%, respectively. The HBB Facility also requires a fee of 0.375% per annum on the unused commitment. The margins and unused commitment fee under the HBB Facility are subject to quarterly adjustment based on average excess availability and average usage, respectively.

At September 30, 2013, the borrowing base under the HBB Facility was \$111.2 million. Borrowings outstanding under the HBB Facility were \$22.8 million at September 30, 2013 and the excess availability under the HBB Facility was \$88.4 million. The floating rate of interest applicable to the HBB Facility at September 30, 2013 was 2.3% including the floating rate margin.

The HBB Facility includes restrictive covenants, which, among other things, limit the payment of dividends to NACCO, subject to achieving availability thresholds. Dividends are limited to the greater of \$20.0 million or excess cash flow from the most recently ended fiscal year in each of the two twelve-month periods following the closing date of the HBB Facility, so long as HBB has excess availability under the HBB Facility of not less than \$25.0 million and maintains a minimum fixed charge coverage ratio of 1.0 to 1.0, as defined in the HBB Facility; and in such amounts as determined by HBB subsequent to the second anniversary of the closing date of the HBB Facility, so long as HBB has excess availability under the HBB Facility of not less than \$25.0 million. The HBB Facility also requires HBB to achieve a minimum fixed charge coverage ratio in certain circumstances, as defined in the HBB Facility. At September 30, 2013, HBB was in compliance with the financial covenants in the HBB Facility.

HBB believes funds available from cash on hand at HBB and the Company, the HBB Facility and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of the HBB Facility in July 2017.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2012, there have been no significant changes in the total amount of HBB's contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 47 in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Table of Contents

Capital Expenditures

Expenditures for property, plant and equipment were \$1.3 million for the first nine months of 2013 and are estimated to be an additional \$2.0 million for the remainder of 2013. These planned capital expenditures are primarily for tooling for new products. These expenditures are expected to be funded from internally generated funds.

Capital Structure

Working capital is significantly affected by the seasonality of HBB's business. The following is a discussion of the changes in HBB's capital structure at September 30, 2013 compared with both September 30, 2012 and December 31, 2012.

September 30, 2013 Compared with September 30, 2012

| | SEPTEMBER 30 2013 | SEPTEMBER 30 2012 | Change |
|------------------------------|----------------------|----------------------|-----------|
| Cash and cash equivalents | \$ 1,302 | \$ 1,528 | \$(226) |
| Other net tangible assets | 76,616 | 86,022 | (9,406) |
| Net assets | 77,918 | 87,550 | (9,632) |
| Total debt | (22,816) | (52,253) | 29,437 |
| Total equity | \$ 55,102 | \$ 35,297 | \$ 19,805 |
| Debt to total capitalization | 29 % | 60 % | (31)% |

Other net tangible assets decreased \$9.4 million from September 30, 2012 primarily due to an increase in accounts payable as a result of a shift in payment terms with certain suppliers and an increase in other current liabilities from increased payroll-related accruals, both partially offset by an increase in accounts receivable driven by higher sales in the third quarter of 2013 compared with the third quarter of 2012.

Total debt decreased \$29.4 million due to payments made since September 30, 2012.

Total equity increased \$19.8 million primarily attributable to HBB's net income of \$22.7 million for the twelve months ended September 30, 2013 partially offset by \$5.0 million of dividends paid to NACCO during the twelve months ended September 30, 2013.

September 30, 2013 Compared with December 31, 2012

| | SEPTEMBER 30 2013 | DECEMBER 31 2012 | Change |
|------------------------------|----------------------|---------------------|------------|
| Cash and cash equivalents | \$ 1,302 | \$ 2,784 | \$(1,482) |
| Other net tangible assets | 76,616 | 80,003 | (3,387) |
| Net assets | 77,918 | 82,787 | (4,869) |
| Total debt | (22,816) | (39,676) | 16,860 |
| Total equity | \$ 55,102 | \$ 43,111 | \$ 11,991 |
| Debt to total capitalization | 29 % | 48 % | (19)% |

Other net tangible assets decreased \$3.4 million from December 31, 2012 primarily due to higher levels of accounts payable, a decrease in accounts receivable and an increase in other current liabilities from increased payroll-related accruals, partially offset by higher inventory levels. The changes in working capital were primarily attributable to the seasonality of the business and a shift in payment terms with certain suppliers.

Total debt decreased \$16.9 million due to payments made during the first nine months of 2013.

OUTLOOK

HBB's target consumer, the middle-market mass consumer, continues to struggle with financial and economic concerns. As a result, sales volumes in the middle-market portion of the U.S. small kitchen appliance market in which HBB participates are projected to grow only moderately in the remainder of 2013 and in 2014. Nevertheless, HBB expects sales volumes to grow more favorably than the market due to increased promotions and placements in the fourth quarter of 2013 in comparison with

29

Table of Contents

the fourth quarter of 2012 and improved placements and sales volumes in 2014 compared with 2013. HBB's international and commercial product markets are anticipated to grow in the remainder of 2013 and in 2014 compared with the comparable prior periods.

HBB continues to focus on strengthening its North American consumer market position through product innovation, promotions, increased placements and branding programs, together with appropriate levels of advertising for the company's highly successful and innovative product lines. HBB expects The Scoop[®], introduced in late 2011, and the FlexBrew[™] launched in late 2012, to continue to gain market position as broader distribution is attained over time. The company is continuing to introduce innovative products in several small appliance categories. In the first quarter of 2013, HBB launched the Hamilton Beach[®] Breakfast Sandwich Maker, which continues to gain market attention. These products, as well as other new product introductions in the pipeline for the fourth quarter of 2013 and for 2014, and expected key placements and promotions for the holiday-selling season, are expected to affect both revenues and operating profit positively. As a result of these new products and execution of the company's strategic initiatives, both domestically and internationally, HBB expects an increase in revenues in the fourth quarter of 2013, provided consumer spending is at expected fourth quarter levels, and in 2014 compared with the respective prior year periods.

Overall, HBB expects fourth quarter 2013 net income to be comparable to the fourth quarter of 2012 as anticipated increases in operating profit from higher revenues are expected to be offset by planned increases in operating expenses to support HBB's strategic initiatives and its promotional programs. Full year 2014 net income is expected to improve slightly over 2013 as a result of increased sales volumes attributable to the continued implementation and execution of HBB's strategic initiatives, offset by the costs to implement these initiatives and by the related promotional costs. Product and transportation costs, as well as currency translation changes, are currently expected to be modestly higher in the fourth quarter of 2013 than in the fourth quarter of 2012. These items are also expected to increase modestly in 2014 compared with 2013. HBB continues to monitor both currency effects and commodity costs closely and intends to adjust product prices and product placements, as appropriate, if these costs increase more than anticipated. HBB expects 2013 cash flow before financing activities to be slightly lower than 2012. Cash flow before financing activities in 2014 is expected to be moderately lower than 2013.

Longer term, HBB will work to take advantage of the potential to improve return on sales through economies of scale derived from market growth and a focus on its five strategic volume growth initiatives: (1) enhancing its placements in the North America consumer business through consumer-driven innovative products and strong sales and marketing support, (2) enhancing internet sales by providing best in class retailer support and increased consumer content and engagement, (3) achieving further penetration of the global Commercial market through a commitment to an enhanced global product line for chains and distributors serving the global food service and hospitality markets, (4) expanding internationally in the emerging Asian and Latin American markets by increasing product offerings designed specifically for the needs of these markets and expanding its distribution channels and sales and marketing capabilities and (5) entering the "only the best" market with a strong brand and broad product line. During the first nine months of 2013, HBB continued to make strides in the execution of its strategic initiatives and expects to continue to do so over the remainder of 2013 and in 2014.

THE KITCHEN COLLECTION, LLC

KC is a national specialty retailer of kitchenware and gourmet foods operating under the Kitchen Collection[®] and Le Gourmet Chef[®] ("LGC") store names in outlet and traditional malls throughout the United States. KC's business is seasonal, and a majority of its revenues and operating profit typically occurs in the second half of the year when sales of kitchenware to consumers increase significantly for the fall holiday-selling season.

FINANCIAL REVIEW

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

The results of operations for KC were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|---------------------------|--------------|------------|-------------|-------------|
| | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$42,618 | \$48,154 | \$120,709 | \$135,787 |
| Operating loss | \$(3,658) | \$(1,873) | \$(14,045) | \$(11,614) |
| Interest expense | \$87 | \$125 | \$217 | \$336 |
| Other (income) expense | \$17 | \$17 | \$59 | \$75 |
| Net loss | \$(2,822) | \$(1,208) | \$(8,492) | \$(7,214) |
| Effective income tax rate | 25.0 | % 40.0 | % 40.7 | % 40.0 |

30

Table of Contents

Third Quarter of 2013 Compared with Third Quarter of 2012

The following table identifies the components of change in revenues for the third quarter of 2013 compared with the third quarter of 2012:

| | Revenues |
|----------------------------|----------|
| 2012 | \$48,154 |
| Increase (decrease) from: | |
| Closed stores | (4,549) |
| KC comparable store sales | (1,371) |
| LGC comparable store sales | (823) |
| New store sales | 1,115 |
| Other | 92 |
| 2013 | \$42,618 |

Revenues for the third quarter of 2013 decreased to \$42.6 million from \$48.2 million in the third quarter of 2012. The decrease was primarily a result of the effect of closing unprofitable KC and LGC stores since September 30, 2012 and a decline in both KC and LGC comparable store sales. The decrease in comparable store sales was mainly due to fewer customer visits and a reduction in store transactions at both store formats, partially offset by a higher average sale transaction value in the third quarter of 2013 compared with the third quarter of 2012. These decreases were partially offset by sales at newly opened KC stores.

At September 30, 2013, KC operated 258 stores compared with 264 stores at September 30, 2012 and 261 stores at December 31, 2012. At September 30, 2013, LGC operated 36 stores compared with 55 stores at September 30, 2012 and 51 stores at December 31, 2012.

The following table identifies the components of change in operating loss for the third quarter of 2013 compared with the third quarter of 2012:

| | Operating Loss |
|--|-------------------|
| 2012 | \$(1,873) |
| (Increase) decrease from: | |
| KC comparable stores | (1,108) |
| New stores | (247) |
| LGC comparable stores | (245) |
| Selling, general and administrative expenses | (215) |
| Other | (169) |
| Closed stores | 199 |
| 2013 | \$(3,658) |

KC recognized an operating loss of \$3.7 million in the third quarter of 2013 compared with an operating loss of \$1.9 million in the third quarter of 2012. The increase in the operating loss was primarily due to reduced sales and a shift in mix to lower-margin product categories at comparable stores and seasonal losses at newly opened KC stores.

KC reported a net loss of \$2.8 million in the third quarter of 2013 compared with a net loss of \$1.2 million in the third quarter of 2012 primarily due to the factors affecting the operating loss and a lower separate company effective tax rate in the third quarter of 2013 compared with the third quarter of 2012 resulting in less of a tax benefit on the 2013 operating loss.

Table of Contents

First Nine Months of 2013 Compared with First Nine Months of 2012

The following table identifies the components of change in revenues for the first nine months of 2013 compared with the first nine months of 2012:

| | Revenues |
|----------------------------|-----------|
| 2012 | \$135,787 |
| Increase (decrease) from: | |
| Closed stores | (11,607) |
| KC comparable store sales | (5,242) |
| LGC comparable store sales | (1,985) |
| New store sales | 3,714 |
| Other | 42 |
| 2013 | \$120,709 |

Revenues decreased to \$120.7 million for the first nine months of 2013 from \$135.8 million in the first nine months of 2012. The decrease was primarily the result of closing unprofitable KC and LGC stores and a decline in comparable stores sales at KC and LGC. The decrease in comparable store sales was primarily attributable to a decrease in store transactions at both store formats and fewer customer visits, partially offset by a higher average sale transaction value at both KC and LGC stores. These decreases were partially offset by sales at newly opened KC stores.

The following table identifies the components of change in operating loss for the first nine months of 2013 compared with the first nine months of 2012:

| | Operating Loss |
|--|-------------------|
| 2012 | \$(11,614) |
| (Increase) decrease from: | |
| KC comparable stores | (3,076) |
| New stores | (472) |
| Other | (175) |
| Closed stores | 938 |
| Selling, general and administrative expenses | 295 |
| LGC comparable stores | 59 |
| 2013 | \$(14,045) |

KC recognized an operating loss of \$14.0 million in the first nine months of 2013 compared with an operating loss of \$11.6 million in the first nine months of 2012. The increase in the operating loss was primarily the result of reduced sales and a shift in mix to lower-margin products at the KC comparable stores and seasonal losses at newly opened KC stores, partially offset by the favorable effect of closing unprofitable KC and LGC stores during the past twelve months and lower selling, general and administrative expenses primarily from a decrease in supplies and employee-related expenses.

KC reported a net loss of \$8.5 million in the first nine months of 2013 compared with a net loss of \$7.2 million in the first nine months of 2012 primarily due to the factors affecting the operating loss partially offset by a higher separate company effective tax rate in 2013 resulting in a greater tax benefit on the 2013 operating loss.

Revenues and operating profit for KC are traditionally greater in the second half of the year as sales to consumers increase significantly with the fall holiday-selling season. The Company is continuing to evaluate KC's expected short- and long-term financial forecasts. Any potential impairment charge related to long-lived assets would be non-cash and would not be expected to affect the Company's liquidity or debt covenants.

Table of Contents

LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

The following tables detail the changes in cash flow for the nine months ended September 30:

| | 2013 | | 2012 | | Change |
|--|-------------|---|-------------|---|------------|
| Operating activities: | | | | | |
| Net loss | \$ (8,492) |) | \$ (7,214) |) | \$ (1,278) |
| Depreciation and amortization | 2,170 | | 2,156 | | 14 |
| Other | 300 | | 812 | | (512) |
| Working capital changes | (17,426) |) | (17,534) |) | 108 |
| Net cash used for operating activities | (23,448) |) | (21,780) |) | (1,668) |
| Investing activities: | | | | | |
| Expenditures for property, plant and equipment | (1,826) |) | (3,451) |) | 1,625 |
| Proceeds from the sale of assets | 36 | | 18 | | 18 |
| Net cash used for investing activities | (1,790) |) | (3,433) |) | 1,643 |
| Cash flow before financing activities | \$ (25,238) |) | \$ (25,213) |) | \$ (25) |

Net cash used for operating activities increased \$1.7 million in the first nine months of 2013 compared with the first nine months of 2012 primarily from the increase in the net loss in the first nine months of 2013 compared with the first nine months of 2012.

Expenditures for property, plant and equipment decreased primarily due to the reduction of new KC stores opened during the first nine months of 2013 compared with first nine months of 2012 and the remodeling of a number of KC stores during the first nine months of 2012.

| | 2013 | | 2012 | | Change |
|---|-----------|---|-----------|---|--------|
| Financing activities: | | | | | |
| Net additions to revolving credit agreement | \$ 14,704 | | \$ 14,681 | | \$ 23 |
| Financing fees paid | — | | (203) |) | 203 |
| Other | (17) |) | — | | (17) |
| Net cash provided by financing activities | \$ 14,687 | | \$ 14,478 | | \$ 209 |

Financing Activities

KC has a \$30.0 million secured revolving line of credit that expires in August 2017 (the "KC Facility"). The obligations under the KC Facility are secured by substantially all of the assets of KC. The approximate book value of KC's assets collateralized under the KC Facility was \$72.0 million as of September 30, 2013.

The maximum availability under the KC Facility is derived from a borrowing base formula using KC's eligible inventory and eligible credit card accounts receivable, as defined in the KC Facility. Borrowings bear interest at a floating rate plus a margin based on the excess availability under the agreement, as defined in the KC Facility, which can be either a base rate plus a margin of 1.00% or LIBOR plus a margin of 2.00% as of September 30, 2013. The KC Facility also requires a commitment fee of 0.375% per annum on the unused commitment.

At September 30, 2013, the borrowing base under the KC Facility was \$27.0 million. Borrowings outstanding under the KC Facility were \$14.7 million at September 30, 2013. Therefore, at September 30, 2013, the excess availability under the KC Facility was \$12.3 million. The floating rate of interest applicable to the KC Facility at September 30, 2013 was 2.49%, including the floating rate margin.

Table of Contents

The KC Facility allows for the payment of dividends to NACCO, subject to certain restrictions based on availability and meeting a fixed charge coverage ratio as described in the KC Facility. Dividends are limited to (i) \$6.0 million in any twelve-month period, so long as KC has excess availability, as defined in the KC Facility, of at least \$7.5 million after giving effect to such payment and maintaining a minimum fixed charge coverage ratio of 1.1 to 1.0, as defined in the KC Facility; (ii) \$2.0 million in any twelve-month period, so long as KC has excess availability, as defined in the KC Facility, of at least \$7.5 million after giving effect to such payment and (iii) in such amounts as determined by KC, so long as KC has excess availability under the KC Facility of \$15.0 million after giving effect to such payment.

KC believes funds available from cash on hand at KC and the Company, the KC Facility and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of the KC Facility in August 2017.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2012, there have been no significant changes in the total amount of KC's contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 53 in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Capital Expenditures

Expenditures for property, plant and equipment were \$1.8 million for the first nine months of 2013 and are estimated to be an additional \$0.9 million for the remainder of 2013. These planned capital expenditures are primarily for fixtures and equipment at new or existing stores and improvements to KC's information technology infrastructure. These expenditures are expected to be funded from internally generated funds and bank borrowings.

Capital Structure

Working capital is significantly affected by the seasonality of KC's business. The following is a discussion of the changes in KC's capital structure at September 30, 2013 compared with both September 30, 2012 and December 31, 2012.

September 30, 2013 Compared with September 30, 2012

| | SEPTEMBER 30 2013 | SEPTEMBER 30 2012 | Change |
|------------------------------|----------------------|----------------------|------------|
| Cash and cash equivalents | \$ 971 | \$ 1,127 | \$(156) |
| Other net tangible assets | 48,897 | 53,104 | (4,207) |
| Net assets | 49,868 | 54,231 | (4,363) |
| Total debt | (14,704) | (14,702) | (2) |
| Total equity | \$ 35,164 | \$ 39,529 | \$(4,365) |
| Debt to total capitalization | 29 % | 27 % | 2 % |

The \$4.2 million change in other net tangible assets at September 30, 2013 compared with September 30, 2012 was mainly due to a reduction in inventory and accounts payable primarily from a decrease in the number of stores open at September 30, 2013 compared with September 30, 2012.

Table of Contents

September 30, 2013 Compared with December 31, 2012

| | SEPTEMBER 30 2013 | DECEMBER 31 2012 | Change |
|------------------------------|----------------------|---------------------|-------------|
| Cash and cash equivalents | \$ 971 | \$ 11,522 | \$(10,551) |
| Other net tangible assets | 48,897 | 32,134 | 16,763 |
| Net assets | 49,868 | 43,656 | 6,212 |
| Total debt | (14,704) | — | (14,704) |
| Total equity | \$ 35,164 | \$ 43,656 | \$(8,492) |
| Debt to total capitalization | 29 | % (a) | (a) |

(a)Debt to total capitalization is not meaningful.

Cash and cash equivalents decreased \$10.6 million at September 30, 2013 compared with December 31, 2012. Other net tangible assets increased \$16.8 million at September 30, 2013 compared with December 31, 2012 primarily from an increase in intercompany receivable from NACCO related to taxes, a decrease in accounts payable, sales tax payable and accrued payroll due to the seasonality of the business and an increase in inventory due to a decrease in sales. Total debt increased as a result of the seasonality of the business and the required funding of operations during the first nine months of 2013. Total equity decreased as a result of KC's net loss during the first nine months of 2013.

OUTLOOK

The outlet mall retail market remains very challenging, especially in the housewares segment, and is expected to remain so for the remainder of 2013 and for 2014. KC believes the middle market consumer continues to have financial and economic concerns, and those concerns are expected to limit consumer spending levels of KC's target customer in the fourth quarter of 2013 and in 2014. While KC expects to add 20 Kitchen Collection® stores during the fourth quarter of 2013, the company expects to end the year with a lower number of stores than in 2012 and expects to maintain a lower number of stores throughout much of 2014 compared with 2013 as a result of closing a number of stores during the first quarter of 2014. As a result, KC expects revenues for the fourth quarter of 2013 and for 2014 to decrease compared with the prior year periods.

Overall, KC expects a modest increase in 2013 fourth quarter net income compared with the fourth quarter of 2012 primarily from enhanced margins resulting from further refinements of promotional offers and merchandise mix in both store formats, and from closure of stores with store operating losses. However, these improvements will depend on improved mall traffic compared with earlier in 2013 and are still not expected to offset fully the losses from the first nine months of the year. As a result, KC expects a loss for the 2013 full year. The net effect of closing a number of stores early in 2014 and the anticipated opening of new stores during the second half of 2014 is expected to contribute to improved results of around break-even in 2014. Nevertheless, a shift in sales mix from higher-margin gadgets to lower-margin electrics is expected to continue to affect operating margins negatively. KC is focused on driving consumer interest back toward the higher-margin products and expects to continue to make improvements in store formats and layouts, and promotional offers and merchandise mix, at both the Kitchen Collection® and Le Gourmet Chef® stores to improve product mix. Cash flow before financing in 2013 is expected to be lower than 2012, but improve in 2014 compared with 2013.

Longer term, KC plans to focus on comparable store sales growth around a sound store portfolio. KC expects to accomplish this by enhancing sales volume and profitability through continued refinement of its formats and ongoing review of specific product offerings, merchandise mix, store displays and appearance, while improving inventory efficiency and store inventory controls. The company will also continue to evaluate and, as lease contracts permit, close or restructure leases for underperforming and loss-generating stores over the next few years. In the near term, KC expects to concentrate its growth on increasing the number of Kitchen Collection® stores, with new stores

expected to be located in sound positions in strong outlet malls.

Table of Contents

NACCO AND OTHER

NACCO and Other includes the parent company operations and Bellaire.

FINANCIAL REVIEW

Operating Results

The results of operations at NACCO and Other were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|---|--------------|----------|-------------|------------|
| | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$— | \$— | \$— | \$— |
| Operating loss | \$(1,155) | \$(587) | \$(4,690) | \$(3,581) |
| Other (income) expense | \$185 | \$268 | \$852 | \$1,460 |
| Loss from continuing operations, net of tax | \$(1,137) | \$(997) | \$(4,188) | \$(4,164) |
| Net (loss) income | \$(1,137) | \$493 | \$(4,188) | \$(3,196) |

Third Quarter of 2013 Compared with Third Quarter of 2012 and First Nine Months of 2013 Compared with First Nine Months of 2012

NACCO and Other recognized an operating loss of \$1.2 million and \$4.7 million in the third quarter and the first nine months of 2013, respectively, compared with an operating loss of \$0.6 million and \$3.6 million in the third quarter and first nine months of 2012, respectively. The increase in the operating loss in the third quarter and the first nine months of 2013 was primarily due to a reduction in management fees charged to the subsidiaries partially offset by a decrease in employee-related expenses, both as a result of the spin-off of Hyster-Yale.

In connection with the spin-off of Hyster-Yale, NACCO and Other recognized expenses of \$2.6 million, \$2.5 million after-tax, for the three months ended September 30, 2012, and \$3.4 million, \$3.0 million after tax, for the nine months ended September 30, 2012, which are reflected as discontinued operations in the unaudited condensed consolidated financial statements.

Management Fees

The management fees charged to the operating subsidiaries represent an allocation of corporate overhead of the parent company. Management fees are allocated among all subsidiaries based upon the relative size and complexity of each subsidiary. The Company believes the allocation method is consistently applied and reasonable.

Following are the parent company management fees included in each subsidiary's selling, general and administrative expenses for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|--------|--------------|---------|-------------|---------|
| | 2013 | 2012 | 2013 | 2012 |
| NACoal | \$739 | \$2,021 | \$2,219 | \$3,590 |
| HBB | \$824 | \$563 | \$2,471 | \$1,688 |
| KC | \$62 | \$62 | \$187 | \$187 |

In addition, the parent company received management fees from Hyster-Yale of \$3.2 million and \$9.7 million for the three and nine months ended September 30, 2012, respectively. Since the spin-off of Hyster-Yale, the parent company no longer receives management fees from Hyster-Yale.

Table of Contents

Hyster-Yale Spin-Off

On September 28, 2012, the Company completed the spin-off of Hyster-Yale, a former wholly owned subsidiary. To complete the spin-off, the Company distributed one share of Hyster-Yale Class A common stock and one share of Hyster-Yale Class B common stock to NACCO stockholders for each share of NACCO Class A common stock or Class B common stock they owned. As a result of the spin-off, the financial position, results of operations and cash flows of Hyster-Yale are reflected as discontinued operations for all periods presented through the date of the spin-off in the unaudited condensed consolidated financial statements.

In connection with the spin-off of Hyster-Yale, the Company and Hyster-Yale entered into a Transition Services Agreement ("TSA"). Under the terms of the TSA, as amended, the Company obtained various services from Hyster-Yale and provided various services to Hyster-Yale on a transitional basis, as needed, for varying periods of time after the spin-off. The term of the TSA expired on September 28, 2013. Under the TSA, the Company paid net aggregate fees to Hyster-Yale of \$0.3 million in the nine months ended September 30, 2013.

Share Repurchase Program

On November 8, 2011, the Company announced that the Company's Board of Directors approved the repurchase of up to \$50 million of the Company's outstanding Class A common stock. The timing and amount of any repurchases will be determined at the discretion of the Company's management based on a number of factors, including the availability of capital, other capital allocation alternatives and market conditions for the Company's Class A common stock. The original authorization for the repurchase program was scheduled to expire on December 31, 2012; however, in November 2012 the Company's Board of Directors approved an extension of the stock repurchase program through December 31, 2013. The share repurchase program does not require the Company to acquire any specific number of shares. It may be modified, suspended, extended or terminated by the Company at any time without prior notice and may be executed through open market purchases, privately negotiated transactions or otherwise. All or part of the repurchases may be implemented under a Rule 10b5-1 trading plan, which would allow repurchases under pre-set terms at times when the Company might otherwise be prevented from doing so. As of September 30, 2013, the Company had repurchased 570,370 shares of Class A common stock for an aggregate purchase price of \$32.6 million under this program.

LIQUIDITY AND CAPITAL RESOURCES

Although NACCO's subsidiaries have entered into substantial borrowing agreements, NACCO has not guaranteed any borrowings of its subsidiaries. The borrowing agreements at NACoal, HBB and KC allow for the payment to NACCO of dividends and advances under certain circumstances. Dividends (to the extent permitted by its subsidiaries' borrowing agreements), advances and management fees from its subsidiaries are the primary sources of cash for NACCO.

The Company believes funds available from cash on hand, its subsidiaries' credit facilities and anticipated funds generated from operations are sufficient to finance all of the subsidiaries scheduled principal repayments, and its operating needs and commitments arising during the next twelve months and until the expiration of its subsidiaries' credit facilities.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2012, there have been no significant changes in the total amount of NACCO and Other contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 57 in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Table of Contents

Capital Structure

NACCO's consolidated capital structure is presented below:

| | SEPTEMBER 30 2013 | DECEMBER 31 2012 | Change |
|--|----------------------|---------------------|-------------|
| Cash and cash equivalents | \$ 79,353 | \$ 139,855 | \$(60,502) |
| Other net tangible assets | 321,322 | 264,449 | 56,873 |
| Goodwill, coal supply agreement and other intangibles, net | 64,590 | 69,752 | (5,162) |
| Net assets | 465,265 | 474,056 | (8,791) |
| Total debt | (174,785) | (177,697) | 2,912 |
| Bellaire closed mine obligations, net of tax | (14,759) | (15,028) | 269 |
| Total equity | \$ 275,721 | \$ 281,331 | \$(5,610) |
| Debt to total capitalization | 39% | 39% | —% |

EFFECTS OF FOREIGN CURRENCY

HBB operates internationally and enters into transactions denominated in foreign currencies. As a result, the Company is subject to the variability that arises from exchange rate movements. The effects of foreign currency fluctuations on revenues, operating profit and net income at HBB are addressed in the previous discussions of operating results. See also Item 3, "Quantitative and Qualitative Disclosures About Market Risk," in Part I of this Form 10-Q.

FORWARD-LOOKING STATEMENTS

The statements contained in the this Form 10-Q that are not historical facts are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are made subject to certain risks and uncertainties, which could cause actual results to differ materially from those presented. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to publicly revise these forward-looking statements to reflect events or circumstances that arise after the date hereof. Such risks and uncertainties with respect to each subsidiary's operations include, without limitation:

NACoal: (1) the successful integration of the Reed Minerals acquisition, (2) changes in the demand for and market prices of metallurgical coal produced at the Reed Minerals operations, (3) changes in tax laws or regulatory requirements, including changes in mining or power plant emission regulations and health, safety or environmental legislation, (4) changes in costs related to geological conditions, repairs and maintenance, new equipment and replacement parts, fuel or other similar items, (5) regulatory actions, changes in mining permit requirements or delays in obtaining mining permits that could affect deliveries to customers, (6) weather conditions, extended power plant outages or other events that would change the level of customers' coal or limerock requirements, which would have an adverse effect on results of operations, (7) weather or equipment problems that could affect deliveries to customers, (8) changes in the power industry that would affect demand for NACoal's reserves, (9) changes in the costs to reclaim current NACoal mining areas, (10) costs to pursue and develop new mining opportunities, (11) legal challenges related to Mississippi Power's Kemper County Energy Facility in Mississippi, (12) changes or termination of a long-term mining contract, or a customer default under a contract and (13) increased competition, including consolidation within the industry.

HBB: (1) changes in the sales prices, product mix or levels of consumer purchases of small electric appliances, (2) changes in consumer retail and credit markets, (3) bankruptcy of or loss of major retail customers or suppliers, (4) changes in costs, including transportation costs, of sourced products, (5) delays in delivery of sourced products, (6) changes in or unavailability of quality or cost effective suppliers, (7) exchange rate fluctuations, changes in the foreign

import tariffs and monetary policies and other changes in the regulatory climate in the foreign countries in which HBB buys, operates and/or sells products, (8) product liability, regulatory actions or other litigation, warranty claims or returns of products, (9) customer acceptance of, changes in costs of, or delays in the development of new products, (10) increased competition, including consolidation within the industry and (11) changes mandated by federal, state and other regulation, including health, safety or environmental legislation.

KC: (1) changes in gasoline prices, weather conditions, the level of consumer confidence and disposable income as a result of economic conditions, unemployment rates or other events or conditions that may adversely affect the number of customers visiting Kitchen Collection® and Le Gourmet Chef® stores, (2) changes in the sales prices, product mix or levels of consumer

Table of Contents

purchases of kitchenware, small electric appliances and gourmet foods, (3) changes in costs, including transportation costs, of inventory, (4) delays in delivery or the unavailability of inventory, (5) customer acceptance of new products, (6) the anticipated impact of the opening of new stores, the ability to renegotiate existing leases and effectively and efficiently close under-performing stores, (7) increased competition and (8) changes in health care benefits that could adversely affect costs or required staffing levels.

Table of Contents

Item 3. Quantitative and Qualitative Disclosures About Market Risk

INTEREST RATE RISK

The Company's subsidiaries, NACoal, HBB and KC, have entered into certain financing arrangements that require interest payments based on floating interest rates. As such, the Company's financial results are subject to changes in the market rate of interest. There is an inherent rollover risk for borrowings as they mature and are renewed at current market rates. The extent of this risk is not quantifiable or predictable because of the variability of future interest rates and business financing requirements. To reduce the exposure to changes in the market rate of interest, the Company has entered into interest rate swap agreements for a portion of its floating rate financing arrangements. The Company does not enter into interest rate swap agreements for trading purposes. Terms of the interest rate swap agreements provide for the subsidiaries to receive a variable interest rate and pay a fixed interest rate. See Note 6 to the unaudited condensed consolidated financial statements in this Form 10-Q.

The fair value of the Company's interest rate swap agreements was a net asset of \$0.6 million at September 30, 2013. A hypothetical 10% decrease in interest rates would not cause a material change in the fair value of the interest rate swap agreements at September 30, 2013.

FOREIGN CURRENCY EXCHANGE RATE RISK

HBB operates internationally and enters into transactions denominated in foreign currencies, principally the Canadian dollar and, to a lesser extent the Mexican peso. As such, its financial results are subject to the variability that arises from exchange rate movements. HBB uses forward foreign currency exchange contracts to partially reduce risks related to transactions denominated in foreign currencies and not for trading purposes. These contracts generally mature within twelve months and require HBB to buy or sell the functional currency in which the applicable subsidiary operates and buy U.S. dollars at rates agreed to at the inception of the contracts. The fair value of these contracts was a net asset of \$0.1 million at September 30, 2013. See Note 6 to the unaudited condensed consolidated financial statements in this Form 10-Q.

For purposes of risk analysis, the Company uses sensitivity analysis to measure the potential loss in fair value of financial instruments sensitive to changes in foreign currency exchange rates. The Company assumes that a loss in fair value is either a decrease to its assets or an increase to its liabilities. Assuming a hypothetical 10% weakening of the U.S. dollar compared with other foreign currencies at September 30, 2013, the fair value of foreign currency-sensitive financial instruments, which primarily represent forward foreign currency exchange contracts, would not cause a material change in the fair value of the contracts at September 30, 2013. It is important to note that the change in fair value indicated in this sensitivity analysis would be somewhat offset by changes in the fair value of the underlying receivables and payables, which would not be material.

COMMODITY PRICE RISK

The Company uses certain commodities, including steel and diesel fuel, in the normal course of its mining processes. As such, the cost of operations is subject to variability as the market for these commodities changes. The Company does not currently have any such derivative contracts outstanding, nor does the Company have any significant purchase obligations to obtain fixed quantities of commodities in the future.

Table of Contents

Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures: An evaluation was carried out under the supervision and with the participation of the Company's management, including the principal executive officer and the principal financial officer, of the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, these officers have concluded that the Company's disclosure controls and procedures are effective.

Changes in internal control over financial reporting: During the third quarter of 2013, other than changes resulting from the acquisition of Reed Minerals discussed below, there have been no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

On August 31, 2012, NACoal acquired Reed Minerals. The Company is currently in the process of integrating Reed's operations, processes and internal controls.

Table of ContentsPART II
OTHER INFORMATION

Item 1 Legal Proceedings
None.

Item 1A Risk Factors
No material changes for HBB, KC, NACoal or General from the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Item 2 Unregistered Sales of Equity Securities and Use of Proceeds

Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Issuer Purchases of Equity Securities

| Period | (a) Total Number of Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of the Publicly Announced Program | (d) Maximum Number of Shares (or Approximate Dollar Value) that May Yet Be Purchased Under the Program (1) |
|---------------------------------------|--|--|--|--|
| Month #1 (July 1 to 31, 2013) | 37,762 | \$57.97 | 37,762 | \$20,963,748 |
| Month #2 (August 1 to 31, 2013) | 22,007 | \$57.92 | 22,007 | \$19,689,082 |
| Month #3 (September 1 to 30, 2013) | 41,130 | \$55.51 | 41,130 | \$17,405,896 |
| Total | 100,899 | \$56.96 | 100,899 | \$17,405,896 |

On November 8, 2011, the Company announced that the Company's Board of Directors approved the repurchase of up to \$50 million of the Company's outstanding Class A common stock. The timing and amount of any repurchases will be determined at the discretion of the Company's management based on a number of factors, including the availability of capital, other capital allocation alternatives and market conditions for the Company's Class A common stock. The original authorization for the repurchase program was scheduled to expire on December 31, 2012; however, in November 2012 the Company's Board of Directors approved an extension of the stock (1) repurchase program through December 31, 2013. The share repurchase program does not require the Company to acquire any specific number of shares. It may be modified, suspended, extended or terminated by the Company at any time without prior notice and may be executed through open market purchases, privately negotiated transactions or otherwise. All or part of the repurchases may be implemented under a Rule 10b5-1 trading plan, which would allow repurchases under pre-set terms at times when the Company might otherwise be prevented from doing so. As of September 30, 2013, the Company has repurchased 570,370 shares of Class A common stock for an aggregate purchase price of \$32.6 million under this program.

Item 3 Defaults Upon Senior Securities
None.

Item 4 Mine Safety Disclosures

Edgar Filing: NACCO INDUSTRIES INC - Form 10-Q

Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in Exhibit 95 filed with this Quarterly Report on Form 10-Q for the period ended September 30, 2013.

Item 5 Other Information

None.

42

Table of Contents

Item 6 Exhibits

Incorporated by reference to the Exhibit Index on page 45 of this Quarterly Report on Form 10-Q for the period ended September 30, 2013.

43

Table of Contents

Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NACCO Industries, Inc.
(Registrant)

Date: October 30, 2013

/s/ Mark E. Barrus
Mark E. Barrus
Vice President and Controller
(Principal Accounting Officer)

Table of Contents

Exhibit Index

Exhibit

Number*

Description of Exhibits

| | |
|----------|---|
| 10.1** | Amendment No. 3 to The North American Coal Corporation Supplemental Retirement Benefit Plan (As Amended and Restated as of January 1, 2008). |
| 31(i)(1) | Certification of Alfred M. Rankin, Jr. pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act |
| 31(i)(2) | Certification of J.C. Butler, Jr. pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act |
| 32 | Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, signed and dated by Alfred M. Rankin, Jr. and J.C. Butler, Jr. |
| 95 | Mine Safety Disclosure Exhibit |
| 101.INS | XBRL Instance Document |
| 101.SCH | XBRL Taxonomy Extension Schema Document |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |

* Numbered in accordance with Item 601 of Regulation S-K.

** Filed herewith.