

Summit Hotel Properties, Inc.
Form 10-Q
November 02, 2016

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2016

OR
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 001-35074

SUMMIT HOTEL PROPERTIES, INC.
(Exact name of registrant as specified in its charter)

Maryland 27-2962512
(State or other jurisdiction (I.R.S. Employer Identification No.)
of incorporation or organization)

12600 Hill Country Boulevard, Suite R-100
Austin, TX 78738
(Address of principal executive offices, including zip code)

(512) 538-2300
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405) of this chapter during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company in Rule 12b-2 of the Exchange Act.

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Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

As of October 28, 2016, the number of outstanding shares of common stock of Summit Hotel Properties, Inc. was 87,353,964.

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PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

Summit Hotel Properties, Inc.

Condensed Consolidated Balance Sheets

(in thousands, except share amounts)

| | September 30, 2016 | December 31, 2015 |
|--|-----------------------|----------------------|
| | (Unaudited) | |
| ASSETS | | |
| Investment in hotel properties, net | \$ 1,470,749 | \$ 1,333,407 |
| Land held for development | 5,742 | 5,742 |
| Assets held for sale | 62,613 | 133,138 |
| Investment in real estate loans, net | 17,582 | 12,803 |
| Cash and cash equivalents | 40,491 | 29,326 |
| Restricted cash | 25,567 | 23,073 |
| Trade receivables, net | 15,232 | 9,437 |
| Prepaid expenses and other | 8,013 | 15,281 |
| Deferred charges, net | 3,729 | 3,628 |
| Other assets | 10,510 | 9,559 |
| Total assets | \$ 1,660,228 | \$ 1,575,394 |
| LIABILITIES AND EQUITY | | |
| Liabilities: | | |
| Debt, net of debt issuance costs | \$ 618,892 | \$ 671,536 |
| Accounts payable | 4,162 | 2,947 |
| Accrued expenses and other | 53,829 | 42,174 |
| Derivative financial instruments | 1,913 | 1,811 |
| Total liabilities | 678,796 | 718,468 |
| Commitments and contingencies (Note 8) | | |
| Equity: | | |
| Preferred stock, \$.01 par value per share, 100,000,000 shares authorized: | | |
| 9.25% Series A - 2,000,000 shares issued and outstanding at September 30, 2016 and December 31, 2015 (aggregate liquidation preference of \$50,385 at September 30, 2016 and \$50,398 at December 31, 2015) | 20 | 20 |
| 7.875% Series B - 3,000,000 shares issued and outstanding at September 30, 2016 and December 31, 2015 (aggregate liquidation preference of \$75,492 at September 30, 2016 and \$75,509 at December 31, 2015) | 30 | 30 |
| 7.125% Series C - 3,400,000 shares issued and outstanding at September 30, 2016 and December 31, 2015 (aggregate liquidation preference of \$85,505 at September 30, 2016 and \$85,522 at December 31, 2015) | 34 | 34 |
| 6.45% Series D - 3,000,000 shares issued and outstanding at September 30, 2016 (aggregate liquidation preference of \$75,403 at September 30, 2016) | 30 | — |
| Common stock, \$.01 par value per share, 500,000,000 shares authorized, 87,314,950 and 86,793,521 shares issued and outstanding at September 30, 2016 and December 31, 2015, respectively | 873 | 868 |
| Additional paid-in capital | 968,746 | 894,060 |
| Accumulated other comprehensive loss | (1,767 |) (1,666) |
| Accumulated deficit and distributions | 9,470 | (40,635) |

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| | | |
|--|--------------|--------------|
| Total stockholders' equity | 977,436 | 852,711 |
| Non-controlling interests in Operating Partnership | 3,996 | 4,215 |
| Total equity | 981,432 | 856,926 |
| Total liabilities and equity | \$ 1,660,228 | \$ 1,575,394 |

See Notes to the Condensed Consolidated Financial Statements

1

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Summit Hotel Properties, Inc.
 Condensed Consolidated Statements of Operations
 (Unaudited)
 (in thousands, except per share amounts)

| | For the Three Months Ended September 30, | | For the Nine Months Ended September 30, | |
|--|--|-----------|---|-----------|
| | 2016 | 2015 | 2016 | 2015 |
| Revenues: | | | | |
| Room | \$110,777 | \$118,292 | \$340,657 | \$333,431 |
| Other hotel operations revenue | 7,559 | 6,799 | 22,956 | 19,985 |
| Total revenues | 118,336 | 125,091 | 363,613 | 353,416 |
| Expenses: | | | | |
| Hotel operating expenses: | | | | |
| Room | 28,705 | 29,428 | 82,959 | 82,663 |
| Other direct | 15,513 | 17,073 | 48,596 | 47,968 |
| Other indirect | 29,312 | 31,893 | 92,870 | 92,308 |
| Total hotel operating expenses | 73,530 | 78,394 | 224,425 | 222,939 |
| Depreciation and amortization | 17,887 | 15,916 | 53,715 | 46,583 |
| Corporate general and administrative | 4,388 | 6,897 | 14,358 | 16,775 |
| Hotel property acquisition costs | 527 | 837 | 2,809 | 950 |
| Loss on impairment of assets | 577 | 1,115 | 577 | 1,115 |
| Total expenses | 96,909 | 103,159 | 295,884 | 288,362 |
| Operating income | 21,427 | 21,932 | 67,729 | 65,054 |
| Other income (expense): | | | | |
| Interest expense | (6,626) | (8,083) | (21,232) | (22,985) |
| Gain (loss) on disposal of assets, net | 10,491 | (1) | 49,997 | (712) |
| Other income (expense), net | 661 | (58) | 1,854 | 727 |
| Total other income (expense) | 4,526 | (8,142) | 30,619 | (22,970) |
| Income from continuing operations before income taxes | 25,953 | 13,790 | 98,348 | 42,084 |
| Income tax benefit (expense) | 1,245 | (184) | (461) | (1,586) |
| Net income | 27,198 | 13,606 | 97,887 | 40,498 |
| Less - Income attributable to Operating Partnership | (115) | (66) | (454) | (220) |
| Net income attributable to Summit Hotel Properties, Inc. | 27,083 | 13,540 | 97,433 | 40,278 |
| Preferred dividends | (4,993) | (4,147) | (13,287) | (12,441) |
| Net income attributable to common stockholders | \$22,090 | \$9,393 | \$84,146 | \$27,837 |
| Earnings per share: | | | | |
| Basic | \$0.25 | \$0.11 | \$0.97 | \$0.32 |
| Diluted | \$0.25 | \$0.11 | \$0.96 | \$0.32 |
| Weighted average common shares outstanding: | | | | |
| Basic | 86,492 | 85,995 | 86,428 | 85,844 |
| Diluted | 87,401 | 87,065 | 87,319 | 87,000 |

See Notes to the Condensed Consolidated Financial Statements

Summit Hotel Properties, Inc.
 Condensed Consolidated Statements of Comprehensive Income
 (Unaudited)
 (in thousands)

| | For the Three Months Ended September 30, 2016 | | For the Nine Months Ended September 30, 2015 | |
|--|--|----------|---|-----------|
| Net income | \$27,198 | \$13,606 | \$97,887 | \$40,498 |
| Other comprehensive income (loss), net of tax: | | | | |
| Changes in fair value of derivative financial instruments | 545 | (742) | (102) | (1,038) |
| Comprehensive income | 27,743 | 12,864 | 97,785 | 39,460 |
| Less - Comprehensive income attributable to Operating Partnership | (118) | (60) | (453) | (212) |
| Comprehensive income attributable to Summit Hotel Properties, Inc. | 27,625 | 12,804 | 97,332 | 39,248 |
| Preferred dividends | (4,993) | (4,147) | (13,287) | (12,441) |
| Comprehensive income attributable to common stockholders | \$22,632 | \$8,657 | \$84,045 | \$26,807 |

See Notes to the Condensed Consolidated Financial Statements

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Summit Hotel Properties, Inc.
 Condensed Consolidated Statements of Changes in Equity
 For the Nine Months Ended September 30, 2016 and 2015
 (Unaudited)
 (in thousands, except share amounts)

| | Shares of Preferred Stock | Preferred Stock | Shares of Common Stock | Common Stock | Additional Paid-In Capital | Accumulated Other Comprehensive Loss | Accumulated Deficit and Distributions | Total Stockholders' Equity | Non-controlling Interests Operating Partnership | Total Equity |
|---|------------------------------------|--------------------|---------------------------------|-----------------|----------------------------------|---|---|----------------------------------|--|-----------------|
| Balance at December 31, 2015 | 8,400,000 | \$84 | 86,793,521 | \$868 | \$894,060 | \$(1,666) | \$(40,635) | \$852,711 | \$4,215 | \$856,926 |
| Net proceeds from sale of preferred stock | 3,000,000 | 30 | — | — | 72,260 | — | — | 72,290 | — | 72,290 |
| Common stock redemption of common units | — | — | 61,056 | 1 | 510 | — | — | 511 | (511) | — |
| Dividends paid | — | — | — | — | — | — | (47,328) | (47,328) | (178) | (47,506) |
| Equity-based compensation | — | — | 521,995 | 5 | 3,180 | — | — | 3,185 | 17 | 3,202 |
| Other | — | — | (61,622) | (1) | (1,264) | — | — | (1,265) | — | (1,265) |
| Other comprehensive loss | — | — | — | — | — | (101) | — | (101) | (1) | (102) |
| Net income | — | — | — | — | — | — | 97,433 | 97,433 | 454 | 97,887 |
| Balance at September 30, 2016 | 11,400,000 | \$114 | 87,314,950 | \$873 | \$968,746 | \$(1,767) | \$9,470 | \$977,436 | \$3,996 | \$981,432 |
| Balance at December 31, 2014 | 8,400,000 | \$84 | 86,149,720 | \$861 | \$888,191 | \$(1,746) | \$(107,779) | \$779,611 | \$5,590 | \$785,201 |
| Common stock redemption of common units | — | — | 172,429 | 2 | 1,234 | — | — | 1,236 | (1,236) | — |
| Dividends paid | — | — | — | — | — | — | (42,865) | (42,865) | (241) | (43,106) |
| Equity-based compensation | — | — | 309,971 | 3 | 3,934 | — | — | 3,937 | 31 | 3,968 |
| Other | — | — | (36,385) | — | (738) | — | — | (738) | — | (738) |
| Other comprehensive loss | — | — | — | — | — | (1,030) | — | (1,030) | (8) | (1,038) |
| Net income | — | — | — | — | — | — | 40,278 | 40,278 | 220 | 40,498 |
| Balance at September 30, 2015 | 8,400,000 | \$84 | 86,595,735 | \$866 | \$892,621 | \$(2,776) | \$(110,366) | \$780,429 | \$4,356 | \$784,785 |

See Notes to the Condensed Consolidated Financial Statements

Summit Hotel Properties, Inc.
Condensed Consolidated Statements of Cash Flows
(Unaudited)
(in thousands)

| | For the Nine Months Ended September 30, | |
|---|---|------------------|
| | 2016 | 2015 |
| OPERATING ACTIVITIES | | |
| Net income | \$97,887 | \$40,498 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 53,715 | 46,583 |
| Amortization of deferred financing costs | 1,625 | 1,250 |
| Loss on impairment of assets | 577 | 1,115 |
| Equity-based compensation | 3,202 | 3,968 |
| (Gain) loss on disposal of assets | (49,997) | 712 |
| Other | (573) | 1,356 |
| Changes in operating assets and liabilities: | | |
| Restricted cash - operating | (881) | (2,386) |
| Trade receivables, net | (5,848) | (4,660) |
| Prepaid expenses and other | 1,109 | 1,590 |
| Accounts payable | 1,215 | (2,967) |
| Accrued expenses and other | 10,348 | 9,313 |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | 112,379 | 96,372 |
| INVESTING ACTIVITIES | | |
| Acquisitions of hotel properties | (169,654) | (153,798) |
| Improvements to hotel properties | (31,098) | (34,432) |
| Proceeds from asset dispositions, net of closing costs | 145,366 | 121 |
| Funding of real estate loans | (27,500) | (2,634) |
| Proceeds from repayment or sale of real estate loans | 7,814 | — |
| Restricted cash - FF&E reserve | (1,613) | 7,877 |
| Escrow deposits for acquisitions | 6,446 | (17,696) |
| NET CASH USED IN INVESTING ACTIVITIES | (70,239) | (200,562) |
| FINANCING ACTIVITIES | | |
| Proceeds from issuance of debt | 250,000 | 480,408 |
| Principal payments on debt | (302,546) | (336,901) |
| Proceeds from preferred stock offering, net | 72,290 | — |
| Payment of debt-related financing costs | (1,948) | (2,100) |
| Dividends paid | (47,506) | (43,106) |
| Other | (1,265) | (738) |
| NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES | (30,975) | 97,563 |
| Net increase (decrease) in cash and cash equivalents | 11,165 | (6,627) |
| CASH AND CASH EQUIVALENTS | | |
| Beginning of period | 29,326 | 38,581 |
| End of period | \$40,491 | \$31,954 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION | | |
| Cash payments for interest | \$19,425 | \$22,265 |
| Capitalized interest | \$— | \$76 |
| Cash payments for income taxes, net of refunds | \$1,135 | \$1,022 |
| See Notes to the Condensed Consolidated Financial Statements | | |

SUMMIT HOTEL PROPERTIES, INC.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

NOTE 1 - DESCRIPTION OF BUSINESS

Summit Hotel Properties, Inc. (the “Company”) is a self-managed hotel investment company that was organized on June 30, 2010, as a Maryland corporation. The Company holds both general and limited partnership interests in Summit Hotel OP, LP (the “Operating Partnership”), a Delaware limited partnership also organized on June 30, 2010. On February 14, 2011, the Company closed on its initial public offering (“IPO”) and completed certain formation transactions, including the merger of Summit Hotel Properties, LLC, our predecessor company, with and into the Operating Partnership. Unless the context otherwise requires, “we,” “us,” and “our” refer to the Company and its consolidated subsidiaries.

We focus primarily on owning premium-branded, select-service hotels. At September 30, 2016, our portfolio consisted of 80 hotels with a total of 10,751 guestrooms located in 23 states. We have elected to be taxed as a real estate investment trust (“REIT”) for federal income tax purposes commencing with our short taxable year ended December 31, 2011. To qualify as a REIT, we cannot operate or manage our hotels. Accordingly, all of our hotels are leased to subsidiaries (“TRS Lessees”) of our taxable REIT subsidiary (“TRS”). We indirectly own 100% of the outstanding equity interests in all of our TRS Lessees.

NOTE 2 - BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying Condensed Consolidated Financial Statements of the Company consolidate the accounts of the Company and all entities that are controlled by the Company’s ownership of a majority voting interest in such entities, as well as variable interest entities for which the Company is the primary beneficiary. All significant intercompany balances and transactions have been eliminated in the Condensed Consolidated Financial Statements.

We prepare our Condensed Consolidated Financial Statements in conformity with U.S. Generally Accepted Accounting Principles (“GAAP”) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Act of 1934 (the “Exchange Act”). Accordingly, the Condensed Consolidated Financial Statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring items) considered necessary for a fair presentation in accordance with GAAP have been included. Results for the three and nine months ended September 30, 2016 may not be indicative of the results that may be expected for the full year of 2016. For further information, please read the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended December 31, 2015.

Segment Disclosure

Accounting Standards Codification (“ASC”) Topic 280, Segment Reporting, establishes standards for reporting financial and descriptive information about an enterprise’s reportable segments. We have determined that we have one reportable segment for activities related to investing in real estate. Our investments in real estate are geographically diversified and the chief operating decision makers evaluate operating performance on an individual asset level. As each of our assets has similar economic characteristics, the assets have been aggregated into one reportable segment.

Investment in Hotel Properties

The Company allocates the purchase price of acquired hotel properties based on the fair value of the acquired land, land improvements, building, furniture, fixtures and equipment, identifiable intangible assets or liabilities, other assets and assumed liabilities. Intangible assets may include certain value associated with the on-going operations of the hotel business being acquired as part of the hotel property acquisition. Acquired intangible assets that derive their values from real property or an interest in real property, are inseparable from that real property or interest in real property, and do not produce or contribute to the production of income other than consideration for the use or occupancy of space, are recorded as a component of the related real estate asset in our Condensed Consolidated Financial Statements. Identifiable intangible assets or liabilities may also arise from assumed contractual arrangements as part of the acquisition of the hotel property, including terms that are above or below market compared to an estimated fair market value of the agreement on the acquisition date. We determine the acquisition-date fair values of all assets and assumed liabilities using methods similar to those used by independent appraisers, including using a discounted cash flow analysis that uses appropriate discount or capitalization rates and available market information. Estimates of future cash flows are based on a number of factors including historical operating results, known and anticipated trends, and market and economic conditions. Acquisition costs are expensed as incurred.

Our hotel properties and related assets are recorded at cost, less accumulated depreciation. We capitalize the costs of significant additions and improvements that materially upgrade, increase the value or extend the useful life of the property. These costs may include hotel refurbishment, renovation, and remodeling expenditures, as well as certain indirect internal costs related to construction projects. We expense the cost of repairs and maintenance as incurred.

We generally depreciate our hotel properties and related assets using the straight-line method over their estimated useful lives as follows:

| Classification | Estimated Useful Lives |
|-----------------------------------|------------------------|
| Buildings and improvements | 6 to 40 years |
| Furniture, fixtures and equipment | 2 to 15 years |

We periodically re-evaluate asset lives based on current assessments of remaining utilization, which may result in changes in estimated useful lives. Such changes are accounted for prospectively and will increase or decrease future depreciation expense.

When depreciable property and equipment is retired or disposed, the related costs and accumulated depreciation are removed from the balance sheet and any gain or loss is reflected in current operations.

On a limited basis, we provide financing to developers of hotel properties for development projects. We evaluate these arrangements to determine if we participate in residual profits of the hotel property through the loan provisions or other agreements. Where we conclude that these arrangements are more appropriately treated as an investment in the hotel property, we reflect the loan as an investment in hotel properties under development in our Condensed Consolidated Balance Sheets. If classified as hotel properties under development, no interest income is recognized on the loan and interest expense is capitalized as part of our investment in the hotel property during the construction period.

We monitor events and changes in circumstances for indicators that the carrying value of a hotel property or land held for development may be impaired. Additionally, we perform at least annual reviews to monitor the factors that could trigger an impairment. Factors that we consider for an impairment analysis include, among others: i) significant underperformance relative to historical or anticipated operating results, ii) significant changes in the manner of use of a property or the strategy of our overall business, including changes in the estimated holding periods for hotel properties and land parcels, iii) a significant increase in competition, iv) a significant adverse change in legal factors or regulations, and v) significant negative industry or economic trends. When such factors are identified, we prepare

an estimate of the undiscounted future cash flows of the specific property and determine if the carrying amount of the asset is recoverable. If an impairment is identified, we estimate the fair value of the property based on discounted cash flows or sales price if the property is under contract and an adjustment is made to reduce the carrying value of the property to its estimated fair value.

Intangible Assets

We amortize intangible assets with determined finite useful lives using the straight-line method. We do not amortize intangible assets with indefinite useful lives, but we evaluate these assets for impairment annually or at interim periods if events or circumstances indicate that the asset may be impaired.

Assets Held for Sale

We periodically review our hotel properties and our land held for development based on established criteria such as age, type of franchise, adverse economic and competitive conditions, and strategic fit to identify properties that we believe are either non-strategic or no longer complement our business. Based on our review, we periodically market properties for sale that no longer meet our investment criteria.

We classify assets as Assets Held for Sale in the period in which certain criteria are met, including when the sale of the asset within one year is probable. Assets classified as Assets Held for Sale are no longer depreciated and are carried at the lower of carrying amount or fair value less selling costs.

Variable Interest Entities

We consolidate variable interest entities (each a “VIE”) if we determine that we are the primary beneficiary of the entity. When evaluating the accounting for a VIE, we consider the purpose for which the VIE was created, the importance of each of the activities in which it is engaged and our decision-making role, if any, in those activities that significantly determine the entity’s economic performance relative to other economic interest holders. We determine our rights, if any, to receive benefits or the obligation to absorb losses that could potentially be significant to the VIE by considering the economic interest in the entity, regardless of form, which may include debt, equity, management and servicing fees, or other contractual arrangements. We consider other relevant factors including each entity’s capital structure, contractual rights to earnings or obligations for losses, subordination of our interests relative to those of other investors, contingent payments, and other contractual arrangements that may be economically significant.

Additionally, we have in the past and may in the future enter into purchase and sale transactions in accordance with Section 1031 of the Internal Revenue Code of 1986, as amended (“IRC”), for the exchange of like-kind property to defer taxable gains on the sale of real estate properties (“1031 Exchange”). For reverse transactions under a 1031 Exchange in which we purchase a new property prior to selling the property to be matched in the like-kind exchange (we refer to a new property being acquired by us in the 1031 Exchange prior to the sale of the related property as a “Parked Asset”), legal title to the Parked Asset is held by a qualified intermediary engaged to execute the 1031 Exchange until the sale transaction and the 1031 Exchange is completed. We retain essentially all of the legal and economic benefits and obligations related to the Parked Assets prior to completion of the 1031 Exchanges. As such, the Parked Assets are included in our Condensed Consolidated Balance Sheets and Condensed Consolidated Statements of Operations as a VIE until legal title is transferred to us upon completion of the 1031 Exchange.

Cash and Cash Equivalents

We consider all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. At times, cash on deposit may exceed the federally insured limit. We maintain our cash with high credit quality financial institutions.

Restricted Cash

Restricted cash consists of certain funds maintained in escrow for property taxes, insurance, and certain capital expenditures. Funds may be disbursed from the account upon proof of expenditures and approval from the lender or other party requiring the restricted cash reserves.

Trade Receivables and Credit Policies

We grant credit to qualified customers, generally without collateral, in the form of trade accounts receivable. Trade receivables result from the rental of hotel guestrooms and the sales of food, beverage, and banquet services and are

payable under normal trade terms. Trade receivables are stated at the amount billed to the customer and do not accrue interest.

We regularly review the collectability of our trade receivables. A provision for losses is determined on the basis of previous loss experience and current economic conditions.

Deferred Charges, net

Initial franchise fees are capitalized and amortized over the term of the franchise agreement using the straight-line method.

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Deferred Financing Fees

In accordance with ASU No. 2015-03, Simplifying the Presentation of Debt Issuance Costs, debt issuance costs are presented as a direct deduction from the carrying value of the debt liability on the Condensed Consolidated Balance Sheets. Debt issuance costs are amortized as a component of interest expense over the term of the related debt using the straight-line method, which approximates the interest method. All periods have been reclassified to conform to this presentation.

Non-controlling Interests

Non-controlling interests represent the portion of equity in a consolidated entity held by owners other than the consolidating parent. Non-controlling interests are reported in the Condensed Consolidated Balance Sheets within equity, separately from stockholders' equity. Revenue, expenses and net income attributable to both the Company and the non-controlling interests are reported in the Condensed Consolidated Statements of Operations.

Our Condensed Consolidated Financial Statements include non-controlling interests related to common units of limited partnership interests ("Common Units") in the Operating Partnership held by unaffiliated third parties.

Revenue Recognition

We recognize revenue when guestrooms are occupied, services have been rendered or fees are earned. Revenues are recorded net of any sales and other taxes collected from customers. All discounts are recorded as a reduction to revenue. Cash received prior to guest arrival is recorded as an advance from the customer and is recognized at the time of occupancy.

Sales and Other Taxes

We have operations in states and municipalities that impose sales or other taxes on certain sales. We collect these taxes from our customers and remit the entire amount to the various governmental units. The taxes collected and remitted are excluded from revenues and are included in accrued expenses until remitted.

Equity-Based Compensation

Our 2011 Equity Incentive Plan, which was amended and restated effective June 15, 2015 (as amended, the "Equity Plan"), provides for the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, dividend equivalent rights, and other stock-based awards. We account for the stock options granted upon completion of our IPO at fair value using the Black-Scholes option-pricing model and we account for all other awards of equity, including time-based and performance-based stock awards, using the grant date fair value of those equity awards. Restricted stock awards with performance-based vesting conditions are market-based awards tied to total stockholder return and are valued using a Monte Carlo simulation model in accordance with ASC Topic 718, Compensation — Stock Compensation. We expense the fair value of awards under the Equity Plan ratably over the vesting period and market-based awards are not adjusted for performance. The amount of stock-based compensation expense may be subject to adjustment in future periods due to a change in forfeiture assumptions or modification of previously granted awards.

Derivative Financial Instruments and Hedging

All derivative financial instruments are recorded at fair value and reported as a derivative financial instrument asset or liability in our Condensed Consolidated Balance Sheets. We use interest rate derivatives to hedge our risks on variable-rate debt. Interest rate derivatives could include swaps, caps and floors. We assess the effectiveness of each

hedging relationship by comparing changes in fair value or cash flows of the derivative financial instrument with the changes in fair value or cash flows of the designated hedged item or transaction.

For interest rate derivatives designated as cash flow hedges, the effective portion of changes in fair value is initially reported as a component of accumulated other comprehensive loss in the equity section of our Condensed Consolidated Balance Sheets and reclassified to interest expense in our Condensed Consolidated Statements of Operations in the period in which the hedged item affects earnings. The ineffective portion of changes in fair value is recognized in current earnings in Other Income (Expense) in the Condensed Consolidated Statements of Operations.

Income Taxes

We have elected to be taxed as a REIT under certain provisions of the IRC. To qualify as a REIT, we must meet certain organizational and operational requirements, including a requirement to distribute annually to our stockholders at least 90% of our REIT taxable income, determined without regard to the deduction for dividends paid and excluding net capital gains, which does not necessarily equal net income as calculated in accordance with GAAP. As a REIT, we generally will not be subject to federal income tax (other than taxes paid by our TRS at regular corporate income tax rates) to the extent we distribute 100% of our REIT taxable income to our stockholders. If we fail to qualify as a REIT in any taxable year, we will be subject to federal income tax on our taxable income at regular corporate income tax rates and generally will be unable to re-elect REIT status until the fifth calendar year after the year in which we failed to qualify as a REIT, unless we satisfy certain relief provisions.

Substantially all of our assets are held by and all of our operations are conducted through our Operating Partnership. Partnerships are not subject to U.S. federal income taxes as revenues and expenses pass through to and are taxed on the owners. Generally, the states and cities where partnerships operate follow the U.S. federal income tax treatment. However, there are a limited number of local and state jurisdictions that tax the taxable income of the Operating Partnership. Accordingly, we provide for income taxes in these jurisdictions for the Operating Partnership.

Taxable income related to our TRS is subject to federal, state and local income taxes at applicable tax rates. Our consolidated income tax provision includes the income tax provision related to the operations of the TRS as well as state and local income taxes related to the Operating Partnership.

Where required, we account for federal and state income taxes using the asset and liability method. Deferred tax assets and liabilities are recognized for: i) the future tax consequences attributable to differences between carrying amounts of existing assets and liabilities based on GAAP and the respective carrying amounts for tax purposes, and ii) operating losses and tax-credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date of the change in tax rates. However, deferred tax assets are recognized only to the extent that it is more likely than not they will be realized based on consideration of available evidence, including future reversals of taxable temporary differences, future projected taxable income and tax planning strategies.

We perform a review of any uncertain tax positions and if necessary will record expected future tax consequences of uncertain tax positions in the financial statements.

Fair Value Measurement

Fair value measures are classified into a three-tiered fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

- Level 1: Observable inputs such as quoted prices in active markets.
- Level 2: Directly or indirectly observable inputs, other than quoted prices in active markets.
- Level 3: Unobservable inputs in which there is little or no market information, which require a reporting entity to develop its own assumptions.

Assets and liabilities measured at fair value are based on one or more of the following valuation techniques:

Market approach: Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities.

Cost approach: Amount required to replace the service capacity of an asset (replacement cost).

Income approach: Techniques used to convert future amounts to a single amount based on market expectations (including present-value, option-pricing, and excess-earnings models).

Our estimates of fair value were determined using available market information and appropriate valuation methods. Considerable judgment is necessary to interpret market data and develop estimated fair value. The use of different market assumptions or estimation methods may have a material effect on the estimated fair value amounts. We classify assets and liabilities in the fair value hierarchy based on the lowest level of input that is significant to the fair value measurement.

We elected not to use the fair value option for cash and cash equivalents, restricted cash, trade receivables, prepaid expenses and other, debt, accounts payable, and accrued expenses and other. With the exception of our fixed-rate debt (See “Note 4 — Debt”), the carrying amounts of these financial instruments approximate their fair values due to their short-term nature or variable interest rates.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Reclassifications

Certain amounts reported in previous periods have been reclassified to conform to the current presentation primarily as a result of adopting new accounting standards in the current year. Reclassifications had no net effect on the Company’s previously reported consolidated financial position or consolidated results of operations.

New Accounting Standards

In January 2016, the FASB issued ASU No. 2016-01, Recognition and Measurement of Financial Assets and Financial Liabilities, which enhances the reporting requirements surrounding the measurement of financial instruments and requires equity securities to be measured at fair value with changes in the fair value recognized in net income for the period. ASU No. 2016-01 is effective for our fiscal year commencing on January 1, 2018. We do not anticipate that the adoption of ASU No. 2016-01 will have a material effect on our consolidated financial position or our consolidated results of operations.

In February 2016, the FASB issued ASU No. 2016-02, Leases, which changes lessee accounting to reflect the financial liability and right-of-use asset that are inherent to leasing an asset on the balance sheet. ASU No. 2016-02 is effective for our fiscal year commencing on January 1, 2019, but early adoption is permitted. We are evaluating the effect that ASU 2016-02 will have on our Condensed Consolidated Financial Statements and related disclosures. We have not yet selected a transition date nor have we determined the effect of ASU No. 2016-02 on our consolidated financial position or consolidated results of operations.

In March 2016, the FASB issued ASU No. 2016-09, Improvements to Employee Share-Based Payment Accounting, which simplifies the accounting for income taxes for certain equity-based awards to employees. ASU No. 2016-09 is effective for our fiscal year commencing on January 1, 2017. We do not anticipate that the adoption of ASU No. 2016-09 will have a material effect on our consolidated financial position or our consolidated results of operations.

In August 2016, the FASB issued ASU 2016-15, Classification of Certain Cash Receipts and Cash Payments, which addresses the Statement of Cash Flow classification and presentation of certain cash transactions. ASU No. 2016-15 is effective for our fiscal year commencing on January 1, 2018. The effect of this amendment is to be applied retrospectively where practical and early adoption is permitted. We have not yet selected a transition date. We do not anticipate that the adoption of ASU No. 2016-15 will have a material effect on our consolidated financial position or our consolidated results of operations.

NOTE 3 - INVESTMENT IN HOTEL PROPERTIES, NET

Investment in Hotel Properties, net

Investment in hotel properties, net at September 30, 2016 and December 31, 2015 is as follows (in thousands):

| | September 30, December 31, | |
|-----------------------------------|----------------------------|--------------|
| | 2016 | 2015 |
| Land | \$ 173,028 | \$ 149,996 |
| Hotel buildings and improvements | 1,363,232 | 1,222,017 |
| Construction in progress | 17,926 | 6,555 |
| Furniture, fixtures and equipment | 126,287 | 123,332 |
| | 1,680,473 | 1,501,900 |
| Less accumulated depreciation | (209,724) | (168,493) |
| | \$ 1,470,749 | \$ 1,333,407 |

Assets Held for Sale

Assets held for sale at September 30, 2016 and December 31, 2015 include the following (in thousands):

| | September 30, December 31, | |
|-----------------------------------|----------------------------|------------|
| | 2016 | 2015 |
| Land | \$ 10,907 | \$ 24,250 |
| Hotel buildings and improvements | 44,683 | 97,249 |
| Furniture, fixtures and equipment | 6,628 | 10,906 |
| Franchise fees and other | 395 | 733 |
| | \$ 62,613 | \$ 133,138 |

On June 2, 2015, the Operating Partnership and certain affiliated entities entered into two separate agreements, as amended on July 15, 2015 (collectively, the "ARCH Agreements"), to sell a portfolio of 26 hotels containing an aggregate of 2,793 guestrooms to affiliates of American Realty Capital Hospitality Trust, Inc. ("ARCH") for an aggregate cash purchase price of approximately \$347.4 million. As a result of the ARCH Agreements, we classified the hotel properties to be sold pursuant to the ARCH Agreements as Assets Held for Sale. The hotels were to be sold in three separate closings. The first closing of 10 hotels containing 1,090 guestrooms was completed on October 15, 2015 for an aggregate cash payment of \$150.1 million and was executed through forward and reverse 1031 Exchanges to defer taxable gains on the sale of the hotels.

On December 29, 2015, we and ARCH agreed to terminate the ARCH Agreement with respect to ARCH's right to acquire fee simple interests in 10 hotels containing a total of 996 guestrooms for an aggregate purchase price of \$89.1 million at a closing that had been scheduled to occur on December 29, 2015 (the "Terminated Purchase Agreement"). As a result of the termination, ARCH forfeited and we retained the \$9.1 million earnest money deposit made by ARCH under the ARCH Agreements and the parties were released from further obligations, except those which expressly survive the termination of the ARCH Agreement pursuant to its terms.

On February 11, 2016, we completed the sale of six hotels to ARCH for an aggregate purchase price of \$108.3 million. We provided seller-financing (as described below) to ARCH of \$20.0 million to consummate the transaction. The proceeds from the sale were used to complete certain reverse 1031 Exchanges. The hotels acquired by us to complete the reverse 1031 Exchanges included the 179-guestroom Courtyard by Marriott in Atlanta (Decatur), GA on October 20, 2015 for a purchase price of \$44.0 million and the 226-guestroom Courtyard by Marriott in the West End of Nashville, TN on January 19, 2016 for a purchase price of \$71.0 million. The completion of the reverse 1031

Exchanges resulted in the deferral of taxable gains for tax purposes of approximately \$74.0 million and the pay-down of our unsecured revolving credit facility by \$105.0 million. Additionally, we repaid a mortgage loan totaling \$5.8 million related to the assets sold to ARCH. The sale to ARCH resulted in a \$56.8 million gain, of which \$20.0 million was initially deferred related to the seller financing. Through September 30, 2016, we have recognized as income \$5.0 million of the deferred gain upon receipt of scheduled repayments of the principal balance of the loan from ARCH.

On February 11, 2016, the Company and American Realty Capital Hospitality Portfolio SMT ALT, LLC, an affiliate of ARCH, as substitute purchaser (“New ARCH Purchaser”), entered into a letter agreement (the “Reinstatement Agreement”) and agreed, subject to the terms and conditions of the Reinstatement Agreement, to reinstate the Terminated Purchase Agreement in its entirety, except as modified by the Reinstatement Agreement (the Terminated Purchase Agreement, as reinstated and modified by the Reinstatement Agreement, is referred to herein as the “Reinstated Purchase Agreement”), to make null and void the prior termination of the Terminated Purchase Agreement and to proceed with the proposed sale of the 10 hotels (the “Reinstated Hotels”) pursuant to the Reinstated Purchase Agreement for an aggregate purchase price of \$89.1 million. The Reinstated Hotels are being sold to the New ARCH Purchaser as part of the ARCH Sale.

The Reinstatement Agreement required the New ARCH Purchaser to deposit non-refundable earnest money in the amount of \$7.5 million (the “New Deposit”) with an escrow agent to support the closing of the Reinstated Hotels. The New Deposit is non-refundable to the New ARCH Purchaser except in limited circumstances. The prior earnest money deposit in the amount of \$9.1 million that was retained by us in connection with the termination of the Terminated Purchase Agreement will not be credited to the New ARCH Purchaser against the purchase price for the Reinstated Hotels, and the purchase price remains the same. The closing of the sale of the Reinstated Hotels is scheduled to occur on or before December 30, 2016 (the “New Closing Date”), or at such later date as the closing may be adjourned or extended in accordance with the express terms of the Reinstatement Agreement. If the closing of the Reinstated Hotels does not occur as required by the Reinstatement Agreement, then the New ARCH Purchaser will forfeit the New Deposit to us as liquidated damages.

Prior to the New Closing Date, we have the right to continue to market and ultimately sell, without the consent of the New ARCH Purchaser, any or all of the Reinstated Hotels to bona fide third-party purchasers that are not affiliates of ours. If we sell some, but not all of the Reinstated Hotels to bona fide third-party purchasers, then the purchase price to be paid by the New ARCH Purchaser for the remaining Reinstated Hotels will be reduced, but the New Deposit will remain with the escrow agent except in limited circumstances. We are actively marketing the Reinstated Hotels to other potential buyers and if the closing of the Reinstated Hotels does not occur as required by the Reinstatement Agreement, we will continue to market the Reinstated Hotels to other potential buyers. During the nine months ended September 30, 2016, we completed the sale of two of the Reinstated Hotels to purchasers that are unrelated to the New ARCH Purchaser. Accordingly, the \$89.1 million selling price of the Reinstated Hotels will be reduced as provided above.

On February 11, 2016, the Operating Partnership entered into a loan agreement with ARCH, as borrower, which provides for a loan by the Operating Partnership to ARCH in the amount of \$27.5 million (the “Loan”). The proceeds of the Loan were required to be applied by ARCH as follows: (i) \$20.0 million was applied toward the payment of a portion of the \$108.3 million purchase price for the six hotels containing 707 guestrooms, which were acquired by ARCH on February 11, 2016 as part of the ARCH Sale; and (ii) the remaining \$7.5 million was applied by ARCH to fund the New Deposit under the Reinstated Purchase Agreement. The Loan is recorded net of deferred gains in Investment in Real Estate Loans, net on our Condensed Consolidated Balance Sheet at September 30, 2016.

The entire principal amount of the Loan, and any accrued and unpaid interest, will be due and payable on February 11, 2017 (the “Maturity Date”), unless extended pursuant to the Loan agreement. During the nine months ended September 30, 2016, ARCH made scheduled principal payments of \$5.0 million (“Amortization Payments”). The Loan may be prepaid in whole or in part at any time by ARCH, without payment of any penalty or premium. ARCH may extend the maturity date of the Loan under certain conditions by up to two years pursuant to two one-year extension options (each an “Extension Option”).

Interest will accrue on the unpaid principal balance of the Loan at a rate of 13.0% per annum from the date of the Loan to the initial Maturity Date, 14.0% per annum during the first extension period and 15.0% per annum during the second extension period. An amount equal to 9.0% per annum is to be paid monthly (the “Monthly Interest”). The

remaining 4.0%, 5.0% and 6.0%, as the case may be, will accrue and be compounded monthly (the "PIK"). The PIK must be paid to exercise any Extension Option, otherwise the PIK is payable at the initial Maturity Date. The PIK may be paid in cash prior to the initial Maturity Date, or any extension thereof. We will recognize the PIK as payments are received from ARCH. ARCH is current with respect to the payment of the Amortization Payments and Monthly Interest.

In addition to the hotel properties related to the ARCH Agreements noted above, Assets Held for Sale at December 31, 2015 included land parcels in Spokane, WA, Fort Myers, FL and Flagstaff, AZ, which were being actively marketed for sale. Subsequent to December 31, 2015, the land in Fort Myers, FL has been reclassified from Assets Held for Sale to Investment in Hotel Properties, net as during the nine months ended September 30, 2016 we decided that we would not sell the land parcel separately from the adjacent hotel property.

Other Dispositions

On May 13, 2016, we completed the sale of the Holiday Inn Express & Suites in Irving (Las Colinas), TX for \$10.5 million. On June 1, 2016, we completed the sale of the Aloft in Jacksonville, FL for \$8.6 million. On June 7, 2016, we completed the sale of the Holiday Inn Express in Vernon Hills, IL for \$5.9 million. The proceeds from the sale of these properties were used to complete certain reverse 1031 Exchanges. The hotel acquired by us to complete the reverse 1031 Exchange was the 160-guestroom Residence Inn by Marriott in Atlanta, GA on January 20, 2016 for a purchase price of \$38.0 million. The completion of the reverse 1031 Exchange resulted in the deferral of taxable gains of approximately \$5.1 million.

At December 31, 2015, we held two notes receivable totaling \$2.7 million included in Investment in Real Estate Loans, net on our Condensed Consolidated Balance Sheet related to seller-financing for the sale in a prior year of two hotel properties in Emporia, KS (each an "Emporia Property"). The loans had matured and the buyer was in payment default under the terms of the loans. We were awarded legal title to one Emporia Property through foreclosure. We also purchased an additional note receivable from the first priority lien holder for the Emporia Property for which foreclosure proceedings were ongoing to facilitate the completion of the reacquisition of this Emporia Property through a foreclosure.

On April 15, 2016, we completed the sale of the reacquired Emporia Property to a third party purchaser that was unrelated to the prior owner. On May 18, 2016, we completed the sale of the first and second lien notes related to the remaining Emporia Property to the same purchaser. The aggregate selling price of the Emporia assets was approximately \$4.5 million. As a result of the foreclosure activities and the sale of the notes, we have no further interest in either Emporia Property.

On July 6, 2016, we completed the sale of the Hyatt Place in Irving (Las Colinas), TX for \$14.0 million. The proceeds from the sale of this property will be used to complete certain 1031 Exchanges.

The sale of these four properties during the nine months ended September 30, 2016 resulted in the realization of a net gain of \$8.1 million.

Loss on Impairment of Assets

At September 30, 2016, we were under contract to sell the Courtyard by Marriott in El Paso, TX for \$11.0 million. We recorded a loss on impairment of assets of \$0.6 million related to this transaction during the three months ended September 30, 2016. This hotel is one of the eight remaining Reinstated Hotels and is being sold to a third party that is unrelated to ARCH.

During the three months ended September 30, 2015, we determined that the value of land parcels in San Antonio, TX, Fort Myers, FL and Flagstaff, AZ were impaired based on market conditions. As such, we recognized a loss on impairment of assets of \$1.1 million in our Condensed Consolidated Statement of Operations during the three months ended September 30, 2015.

Hotel Property Acquisitions

On August 9, 2016, we completed the purchase of the 157-guestroom Marriott in Boulder, CO for \$61.4 million. Legal title was temporarily held by a qualified intermediary (the "QI") engaged to execute a 1031 Exchange and title to the property was transferred to us in October 2016. We retain essentially all of the legal and economic benefits and obligations related to the property. As such, the carrying amount and operating results of the hotel are included in our condensed consolidated financial statements as a VIE until legal title was transferred to us in October 2016.

A summary of the hotel properties acquired during the nine months ended September 30, 2016 and 2015 is as follows (in thousands):

| Date Acquired | Franchise/Brand | Location | Purchase Price |
|--|---------------------------|----------------------|----------------|
| For the nine months ended September 30, 2016 | | | |
| January 19, 2016 | Courtyard by Marriott | Nashville, TN | \$71,000 |
| January 20, 2016 | Residence Inn by Marriott | Atlanta, GA | 38,000 |
| August 9, 2016 | Marriott | Boulder, CO | 61,400 |
| | | | \$170,400 (1) |
| For the nine months ended September 30, 2015 | | | |
| April 13, 2015 | Hampton Inn & Suites | Minneapolis, MN | \$38,951 |
| June 18, 2015 | Hampton Inn | Boston (Norwood), MA | 24,000 |
| June 30, 2015 | Hotel Indigo | Asheville, NC | 35,000 |
| July 24, 2015 | Residence Inn by Marriott | Branchburg, NJ | 25,700 |
| July 24, 2015 | Residence Inn by Marriott | Hunt Valley, MD | 31,100 |
| | | | \$154,751 (2) |

(1) The net assets acquired totaled \$169.7 million due to the assumption at settlement of \$0.7 million of net liabilities.

(2) The net assets acquired totaled \$155.1 million due to the purchase at settlement of \$0.3 million of net working capital assets.

The hotel properties were acquired in 2016 using the net proceeds from our Series D cumulative redeemable preferred stock offering (See "Note 6 - Equity"), advances on our senior unsecured credit facility (See "Note 4 - Debt"), cash generated by the sale of properties and operating cash flows. The hotel properties were acquired in 2015 using advances on our senior unsecured credit facility, cash generated by the sale of properties and operating cash flows.

The allocation of the aggregate purchase prices to the fair value of assets and liabilities acquired for the above acquisitions is as follows (in thousands):

| | For the Nine Months Ended September 30, | |
|-----------------------------------|--|--------------|
| | 2016 | 2015 |
| Land | \$23,288 | \$9,975 |
| Hotel buildings and improvements | 143,856 | 134,109 |
| Furniture, fixtures and equipment | 2,948 | 13,690 |
| Other assets | 946 | (1)700 (2) |
| Total assets acquired | 171,038 | 158,474 |
| Less - lease liability assumed | — | (3,250) |
| Less - other liabilities assumed | (1,384) | (1)(160)(2) |
| Net assets acquired | \$169,654 | \$155,064 |

(1) The net assets acquired totaled \$169.7 million due to the assumption at settlement of \$0.7 million of net liabilities.

(2) The net assets acquired totaled \$155.1 million due to the purchase at settlement of \$0.3 million of net working capital assets.

Total revenues and net income for hotel properties acquired in the nine months ended September 30, 2016 and 2015, which are included in our Condensed Consolidated Statements of Operations, are as follows (in thousands):

| | 2016 | 2015 | 2016 | 2015 | | |
|------------|--------------|---------------|--------------|--------------|-----------|-----------|
| | Acquisitions | Acquisitions | Acquisitions | Acquisitions | | |
| | For the | For the | For the | For the | | |
| | Three | Three Months | Nine Months | Nine Months | | |
| | Months | Ended | Ended | Ended | Ended | September |
| | Ended | September 30, | September | September | September | 30, |
| | September | September 30, | 30, | 30, | 30, | 30, |
| | 30, | 30, | 30, | 30, | 30, | 30, |
| | 2016 | 2016 | 2015 | 2016 | 2016 | 2015 |
| Revenues | \$ 8,071 | \$10,075 | \$8,936 | \$ 18,582 | \$25,575 | \$10,848 |
| Net income | \$ 2,568 | \$2,357 | \$1,636 | \$ 5,284 | \$2,450 | \$1,826 |

The results of operations of acquired hotel properties are included in the Condensed Consolidated Statements of Operations beginning on their respective acquisition dates. The following unaudited condensed pro forma financial information presents the results of operations as if all acquisitions in 2016 and 2015 had taken place on January 1, 2015 and all dispositions had occurred prior to that date. Additionally, the unaudited condensed pro forma information excludes the operating results from discontinued operations and disposed properties that were not classified as discontinued operations after the adoption of ASU No. 2014-08 on January 1, 2015. The unaudited condensed pro forma financial information is for comparative purposes only and is not necessarily indicative of what actual results of operations would have been had the hotel acquisitions and dispositions taken place on or before January 1, 2015. The pro forma amounts exclude the \$10.5 million and \$50.0 million gain on the sale of hotel properties during the three and nine months ended September 30, 2016, respectively. This information does not purport to be indicative of or represent results of operations for future periods.

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The unaudited condensed pro forma financial information for the three and nine months ended September 30, 2016 and 2015 is as follows (in thousands, except per share):

| | For the Three Months Ended September 30, 2016 (1) 2015 (unaudited) | | For the Nine Months Ended September 30, 2016 (1) 2015 (unaudited) | |
|---|---|------------|---|------------|
| Revenues | \$ 119,861 | \$ 117,621 | \$ 363,148 | \$ 345,891 |
| Income from hotel operations | \$ 45,401 | \$ 44,336 | \$ 140,232 | \$ 130,532 |
| Net income before taxes | \$ 16,227 | \$ 10,604 | \$ 51,091 | \$ 42,872 |
| Net income | \$ 17,472 | \$ 10,420 | \$ 50,630 | \$ 41,286 |
| Net income attributable to common stockholders, net of amount allocated to participating securities | \$ 12,367 | \$ 6,200 | \$ 37,016 | \$ 28,529 |
| Basic net income per share attributable to common stockholders | \$ 0.14 | \$ 0.07 | \$ 0.43 | \$ 0.33 |
| Diluted net income per share attributable to common stockholders | \$ 0.14 | \$ 0.07 | \$ 0.42 | \$ 0.33 |

(1) The pro forma amounts exclude the \$10.5 million and \$50.0 million gain on the sale of hotel properties during the three and nine months ended September 30, 2016, respectively.

NOTE 4 - DEBT

At September 30, 2016, our indebtedness is comprised of borrowings under a \$450.0 million senior unsecured credit facility, the 2015 Term Loan (as defined below), and indebtedness secured by first priority mortgage liens on various hotel properties. At December 31, 2015, our indebtedness was comprised of borrowings under the former \$300.0 million senior unsecured credit facility, the 2015 Term Loan, and indebtedness secured by first priority mortgage liens on various hotel properties. The weighted average interest rate, after giving effect to our interest rate derivative, for all borrowings was 3.67% at September 30, 2016 and 3.90% at December 31, 2015.

Debt, net of debt issuance costs, is as follows (in thousands):

| | September 30, December 31, 2016 2015 | |
|----------------------------------|---|------------|
| Revolving debt | \$ 15,000 | \$ 95,000 |
| Term loans | 290,000 | 215,000 |
| Mortgage loans | 319,550 | 367,096 |
| | 624,550 | 677,096 |
| Unamortized debt issuance costs | (5,658) | (5,560) |
| Debt, net of debt issuance costs | \$ 618,892 | \$ 671,536 |

Our total fixed-rate and variable-rate debt, after giving effect to our interest rate derivative, is as follows (in thousands):

| | September 30, December 31, 2016 2015 | |
|--------------------|---|------------|
| Fixed-rate debt | \$ 361,666 | \$ 402,673 |
| Variable-rate debt | 262,884 | 274,423 |
| | \$ 624,550 | \$ 677,096 |

Information about the fair value of our fixed-rate debt that is not recorded at fair value is as follows (in thousands):

| | September 30, 2016 | | December 31, 2015 | | |
|-----------------|--------------------|------------|-------------------|------------|---------------------------|
| | Carrying Value | Fair Value | Carrying Value | Fair Value | Valuation Technique |
| Fixed-rate debt | \$286,666 | \$290,568 | \$327,673 | \$321,841 | Level 2 - Market approach |

At September 30, 2016 and December 31, 2015, we had \$75.0 million of debt with variable interest rates that had been converted to fixed interest rates through derivative financial instruments which are carried at fair value. Differences between the carrying value and fair value of our fixed-rate debt are primarily due to changes in interest rates. Inherently, fixed-rate debt is subject to fluctuations in fair value as a result of changes in the current market rate of interest on the valuation date. For additional information on our use of derivatives as interest rate hedges, refer to "Note 5 — Derivative Financial Instruments and Hedging."

Former \$300 Million Senior Unsecured Credit Facility

At December 31, 2015, we had a \$300.0 million senior unsecured credit facility. The senior unsecured credit facility was comprised of a \$225.0 million revolving credit facility (the "\$225 Million Revolver") and a \$75.0 million term loan. At December 31, 2015, the maximum amount of borrowing permitted under the senior unsecured credit facility was \$300.0 million, of which we had borrowed \$170.0 million and \$130.0 million was available to borrow. The \$300.0 million senior unsecured credit facility was replaced by the \$450.0 million senior unsecured credit facility as described below. The outstanding principal balance of \$170.0 million on the former \$300.0 million senior unsecured credit facility was transferred to the \$450.0 million senior unsecured credit facility and the former \$300.0 million senior unsecured credit facility was paid off in full and terminated.

\$450 Million Senior Unsecured Credit Facility

On January 15, 2016, the Operating Partnership, as borrower, the Company, as parent guarantor, and each party executing the loan documentation as a subsidiary guarantor, entered into a \$450.0 million senior unsecured facility (the "2016 Unsecured Credit Facility"). The 2016 Unsecured Credit Facility is comprised of a \$300.0 million revolving credit facility (the "\$300 Million Revolver") and a \$150.0 million term loan (the "\$150 Million Term Loan"). At September 30, 2016, the maximum amount of borrowing provided by the 2016 Unsecured Credit Facility was \$450.0 million, of which we had \$165.0 million borrowed and \$285.0 million available to borrow.

The 2016 Unsecured Credit Facility has an accordion feature which will allow the Company to increase the total commitments by an aggregate of up to \$150.0 million. The \$300 Million Revolver will mature on March 31, 2020 and can be extended to March 31, 2021 at the Company's option, subject to certain conditions. The \$150 Million Term Loan will mature on March 31, 2021.

The Company pays interest on revolving credit advances at varying rates based upon, at the Company's option, either (i) 1, 2, 3, or 6-month LIBOR, plus a LIBOR margin between 1.50% and 2.25%, depending upon the Company's leverage ratio (as defined in the 2016 Unsecured Credit Facility agreement), or (ii) the applicable base rate, which is the greatest of the administrative agent's prime rate, the federal funds rate plus 0.50%, and 1-month LIBOR plus 1.00%, plus a base rate margin between 0.50% and 1.25%, depending upon the Company's leverage ratio. The interest rate at September 30, 2016 was 2.03%.

Financial and Other Covenants. We are required to comply with a series of financial and other covenants to borrow under this credit facility. At September 30, 2016, we were in compliance with all required covenants.

Unencumbered Assets. The 2016 Unsecured Credit Facility is unsecured. However, borrowings under the 2016 Unsecured Credit Facility are limited by the value of hotel assets that qualify as unencumbered assets. At September 30, 2016, the Company had 46 unencumbered hotel properties supporting the 2016 Unsecured Credit Facility.

An interest rate swap entered into on September 5, 2013 with a notional value of \$75.0 million, an effective date of January 2, 2014 and a maturity date of October 10, 2018 remains outstanding. This interest rate swap was designated as a cash flow hedge and effectively fixes LIBOR at 2.04% and the interest rate on borrowings under a portion of the \$150 Million Term Loan to a fixed rate of 3.49%.

Unsecured Term Loan

On April 7, 2015, our Operating Partnership, as borrower, the Company, as parent guarantor, and each party executing the term loan documentation as a subsidiary guarantor, entered into a \$125.0 million unsecured term loan (the “2015 Term Loan”). The 2015 Term Loan matures on April 7, 2022 and has an accordion feature which allows us to increase the total commitments by an aggregate of \$75.0 million prior to the maturity date, subject to certain conditions. On April 21, 2015, the Company exercised \$15.0 million of the accordion and added American Bank, N.A. as a lender under the facility.

At closing, we were advanced the full \$125.0 million amount of the 2015 Term Loan and on April 21, 2015, we were advanced the \$15.0 million exercised on the accordion. All proceeds were used to pay down the principal balance of our \$225 million revolver provided under the former \$300.0 million senior unsecured credit facility. We pay interest on advances equal to the sum of LIBOR or the administrative agent’s prime rate and the applicable margin. We are currently paying interest at 2.33% based on LIBOR at September 30, 2016.

Borrowings under the 2015 Term Loan are limited by the value of hotel assets that qualify as unencumbered assets. As of September 30, 2016, 46 of our hotel properties qualified as, and are deemed to be, unencumbered assets supporting the 2015 Term Loan.

Term Loans

At September 30, 2016, we had \$609.6 million in secured and unsecured term loans outstanding (including the \$150 Million Term Loan and the 2015 Term Loan described above). Term loans totaling \$319.6 million are secured primarily by first mortgage liens on certain hotel properties.

NOTE 5 - DERIVATIVE FINANCIAL INSTRUMENTS AND HEDGING

Information about our derivative financial instruments at September 30, 2016 and December 31, 2015 is as follows (dollars in thousands):

| | September 30, 2016 | | December 31, 2015 | |
|---------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Number of Instruments | Fair Value | Number of Instruments | Fair Value |
| Interest rate swaps (liability) | 1 | \$ 75,000 \$ (1,913) | 1 | \$ 75,000 \$ (1,811) |
| | 1 | \$ 75,000 \$ (1,913) | 1 | \$ 75,000 \$ (1,811) |

Our interest rate swap has been designated as a cash flow hedge and is valued using a market approach, which is a Level 2 valuation technique. At September 30, 2016 and December 31, 2015, our remaining interest rate swap was in a liability position. The interest rate swap expires on October 1, 2018. We are not required to post any collateral related to this agreement and are not in breach of any financial provisions of the agreement.

The table below details the presentation in the financial statements of the gain or loss recognized on derivative financial instruments designated as cash flow hedges (in thousands):

| | For the Three Months Ended | | For the Nine Months Ended | |
|--|----------------------------|--------------------|---------------------------|--------------------|
| | September 30, 2016 | September 30, 2015 | September 30, 2016 | September 30, 2015 |
| Gain (loss) recognized in accumulated other comprehensive income on derivative financial instruments (effective portion) | \$248 | \$(1,168) | \$(1,008) | \$(2,314) |

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| | | | | |
|---|----------|-----------|-----------|------------|
| Loss reclassified from accumulated other comprehensive income to interest expense (effective portion) | \$ (297) | \$ (426) | \$ (906) | \$ (1,276) |
| Gain (loss) recognized in Other Expense (ineffective portion) | \$ 19 | \$ — | \$ — | \$ (1) |

Amounts reported in accumulated other comprehensive income related to derivative financial instruments will be reclassified to interest expense as interest payments are made on the hedged variable-rate debt. In the next twelve months, we estimate that an additional \$1.0 million will be reclassified from Other Comprehensive Income and recorded as an increase to interest expense.

NOTE 6 - EQUITY

Common Stock

The Company is authorized to issue up to 500,000,000 shares of common stock, \$0.01 par value per share. Each outstanding share of our common stock entitles the holder to one vote on all matters submitted to a vote of stockholders, including the election of directors and, except as may be provided with respect to any other class or series of stock, the holders of such shares possess the exclusive voting power.

Changes in common stock during the nine months ended September 30, 2016 and 2015 were as follows:

| | For the Nine Months Ended September 30, | |
|---|--|------------|
| | 2016 | 2015 |
| Beginning common shares outstanding | 86,793,521 | 86,149,720 |
| Grants under the Equity Plan | 446,686 | 320,845 |
| Common Unit redemptions | 61,056 | 172,429 |
| Exercise of stock options | 37,684 | — |
| Annual grants to independent directors | 32,180 | 30,440 |
| Common stock issued for director fees | 5,851 | 4,716 |
| Forfeitures | (406) | (46,030) |
| Shares retained for employee tax withholding requirements | (61,622) | (36,385) |
| Ending common shares outstanding | 87,314,950 | 86,595,735 |

Preferred Stock

The Company is authorized to issue up to 100,000,000 shares of preferred stock, \$0.01 par value per share, of which 88,600,000 is currently undesignated and 2,000,000 shares have been designated as 9.25% Series A Cumulative Redeemable Preferred Stock (the "Series A preferred shares"), 3,000,000 shares have been designated as 7.875% Series B Cumulative Redeemable Preferred Stock (the "Series B preferred shares"), 3,400,000 shares have been designated as 7.125% Series C Cumulative Redeemable Preferred Stock (the "Series C preferred shares"), and 3,000,000 shares have been designated as 6.45% Series D Cumulative Redeemable Preferred Stock (the "Series D preferred shares").

The Company completed the offering of 3,000,000 Series D preferred shares on June 28, 2016 for net proceeds of \$72.3 million, after the underwriting discount and offering-related expenses of \$2.7 million.

On October 28, 2016, the Company paid \$50.7 million to redeem all 2,000,000 of its outstanding Series A preferred shares at a redemption price of \$25 per share plus accrued and unpaid dividends.

The Company's preferred shares (collectively, "Preferred Shares") rank senior to our common stock and on parity with each other with respect to the payment of dividends and distributions of assets in the event of a liquidation, dissolution, or winding up. The Preferred Shares do not have any maturity date and are not subject to mandatory redemption or sinking fund requirements. The Company may not redeem the Series B preferred shares, Series C preferred shares or Series D preferred shares prior to December 11, 2017, March 20, 2018, and June 28, 2021, respectively, except in limited circumstances relating to the Company's continuing qualification as a REIT or in connection with certain changes in control. After those dates, the Company may, at its option, redeem the applicable Preferred Shares, in whole or from time to time in part, by payment of \$25 per share, plus any accumulated, accrued and unpaid distributions up to, but not including, the date of redemption. If the Company does not exercise its rights to redeem the Preferred Shares upon certain changes in control, the holders of the Preferred Shares have the right to convert some or all of their shares into a number of the Company's common shares based on a defined formula, subject

to a share cap, or alternative consideration. The share cap on each Series B preferred share is 5.6497 shares of common stock, each Series C preferred share is 5.1440 shares of common stock, and each Series D preferred share is 3.9216 shares of common stock, all subject to certain adjustments.

The Company pays dividends at an annual rate of \$1.96875 for each Series B preferred share, \$1.78125 for each Series C preferred share, and \$1.6125 for each Series D preferred share. Dividend payments are made quarterly in arrears on or about the last day of February, May, August and November of each year.

Non-controlling Interests in Operating Partnership

Pursuant to the limited partnership agreement of our Operating Partnership, beginning on February 14, 2012, the unaffiliated third parties who hold Common Units in our Operating Partnership have the right to cause us to redeem their Common Units in exchange for cash based upon the fair value of an equivalent number of our shares of common stock at the time of redemption; however, the Company has the option to redeem with shares of our common stock on a one-for-one basis. The number of shares of our common stock issuable upon redemption of Common Units may be adjusted upon the occurrence of certain events such as share dividend payments, share subdivisions or combinations.

At September 30, 2016 and December 31, 2015, unaffiliated third parties owned 454,965 and 516,021 Common Units of the Operating Partnership, respectively, representing less than a 1% limited partnership interest in the Operating Partnership for each period.

We classify outstanding Common Units held by unaffiliated third parties as non-controlling interests in the Operating Partnership, a component of equity in the Company's Condensed Consolidated Balance Sheets. The portion of net income allocated to these Common Units is reported on the Company's Condensed Consolidated Statement of Operations as net income attributable to non-controlling interests of the Operating Partnership.

Leasehold Venture

At December 31, 2015, we owned a majority interest in a joint venture that owned a fee simple interest in a hotel property and we also owned a minority interest in a related joint venture ("Leasehold Venture") that held a leasehold interest in the property. On June 30, 2016, our joint venture partner in the Leasehold Venture exercised a put option to sell its joint venture interest in the Leasehold Venture to us for \$0.4 million. We finalized the transaction in July 2016 and we now own 100% of the fee simple interest and leasehold interest in the hotel property effective July 31, 2016.

NOTE 7 - FAIR VALUE MEASUREMENT

The following table presents information about our financial instruments measured at fair value on a recurring basis as of September 30, 2016 and December 31, 2015. In instances in which the inputs used to measure fair value fall into different levels of the fair value hierarchy, we classify assets and liabilities based on the lowest level of input that is significant to the fair value measurement. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

Disclosures concerning financial instruments measured at fair value are as follows (in thousands):

| | Fair Value Measurements at September 30, 2016 using | | |
|---------------------|--|---------|---------------|
| | Level 1 | Level 2 | Level 3 Total |
| Liabilities: | | | |
| Interest rate swaps | \$ —\$ 1,913 | \$ | —\$ 1,913 |
| | | | |
| | Fair Value Measurements at December 31, 2015 using | | |
| | Level 1 | Level 2 | Level 3 Total |
| Liabilities: | | | |
| Interest rate swaps | \$ —\$ 1,811 | \$ | —\$ 1,811 |

NOTE 8 - COMMITMENTS AND CONTINGENCIES

Restricted Cash

The Company maintains reserve funds for property taxes, insurance, capital expenditures and replacement or refurbishment of furniture, fixtures and equipment at our hotel properties in accordance with management, franchise or mortgage loan agreements. These agreements generally require us to reserve cash ranging from 3% to 5% of the revenues of the individual hotel in restricted cash escrow accounts. Any unused restricted cash balances revert to us upon the termination of the underlying agreement or may be released to us from the restricted cash escrow accounts upon proof of expenditures and approval from the lender or other party requiring the restricted cash reserves. At September 30, 2016 and December 31, 2015, approximately \$25.6 million and \$23.1 million, respectively, was available in restricted cash reserve funds for property taxes, insurance, capital expenditures and replacement or refurbishment of furniture, fixtures and equipment at our hotel properties.

Ground Leases

We lease land for one hotel property in Duluth, GA under the terms of an operating ground lease agreement expiring April 1, 2069. We have two prepaid land leases for two hotel properties in Portland, OR which expire in June of 2084 and have a remaining prepaid balance of approximately \$3.3 million at both September 30, 2016 and December 31, 2015. We have one option to extend these leases for an additional 14 years. We lease land for one hotel property in Houston (Galleria Area), TX under the terms of an operating ground lease agreement with an initial termination date of April 20, 2053 and one option to extend for an additional 10 years. We lease land for one hotel property in Austin, TX with an initial lease termination date of May 31, 2050. We lease land for one hotel property in Baltimore (Hunt Valley), MD with a lease termination date of December 31, 2019 and twelve remaining options to extend for five additional years per extension. Total rent expense for each of the three months ended September 30, 2016 and 2015 was \$0.4 million. Total rent expense for the nine months ended September 30, 2016 and 2015 was \$1.2 million and \$1.0 million, respectively.

In addition, we lease land for one hotel property in Garden City, NY under a PILOT (payment in lieu of taxes) lease. We pay a reduced amount of property tax each year of the lease as rent. The lease expires on December 31, 2019. Upon expiration of the lease, we expect to exercise our right to acquire a fee simple interest in the hotel for a nominal consideration.

Franchise Agreements

All of our hotel properties operate under franchise agreements with major hotel franchisors. The terms of our franchise agreements generally range from 10 to 20 years with various extension provisions. Each franchisor receives franchise fees ranging from 2% to 6% of each hotel property's room revenue, and some agreements require that we pay marketing fees of up to 4% of room revenue. In addition, some of these franchise agreements require that we deposit into a reserve fund for capital expenditures up to 5% of the hotel property's gross or room revenues depending on the franchisor. We also pay fees to our franchisors for services such as reservation and information systems. During the three months ended September 30, 2016 and 2015, we expensed fees related to our franchise agreements of \$9.3 million and \$10.4 million, respectively. During the nine months ended September 30, 2016 and 2015, we expensed fees related to our franchise agreements of \$28.3 million and \$28.8 million, respectively.

Management Agreements

Our hotel properties operate pursuant to management agreements with various professional third-party management companies. The terms of our management agreements range from three to twenty-five years with various extension provisions. Each management company receives a base management fee, generally a percentage of total hotel property

revenues. In some cases there are also monthly fees for certain services, such as accounting, based on the number of guestrooms. Generally there are also incentive fees based on attaining certain financial thresholds. Management fee expenses for the three months ended September 30, 2016 and 2015 were \$4.2 million and \$4.9 million, respectively. Management fee expenses for the nine months ended September 30, 2016 and 2015 were \$14.9 million and \$14.8 million, respectively.

Litigation

We are involved from time to time in litigation arising in the ordinary course of business; however, there are currently no pending legal actions that we believe would have a material adverse effect on our financial condition or results of operations.

NOTE 9 - EQUITY-BASED COMPENSATION

Our currently outstanding equity-based awards were issued under the Equity Plan which provides for the granting of stock options, stock appreciation rights, restricted stock, restricted stock units, dividend equivalent rights, and other equity-based awards or incentive awards.

Stock options granted may be either incentive stock options or non-qualified stock options. Vesting terms may vary with each grant, and stock option terms are generally five to ten years. We have outstanding equity-based awards in the form of stock options and restricted stock awards. All of our outstanding equity-based awards are classified as equity awards.

Stock Options Granted Under our Equity Plan

During the three months ended September 30, 2016, we completed a net issuance of 37,684 shares of common stock upon the cashless exercise of outstanding stock options with an exercise price of \$9.75 per share. As of September 30, 2016, the number of stock options outstanding and exercisable totaled 235,000 with a weighted average exercise price of \$9.75 per share, weighted average contractual term of 4.4 years and an aggregate intrinsic value of \$0.8 million.

Time-Based Restricted Stock Awards Made Pursuant to Our Equity Plan

On February 24, 2016, we granted time-based restricted stock awards for 22,010 shares of common stock to certain of our non-executive employees. The awards vest over a four-year period based on continued service (20% on March 9, 2017, 2018 and 2019, and 40% on March 9, 2020). On March 8, 2016, we granted time-based restricted stock awards for 169,707 shares of common stock to our executive officers. The awards vest 25% on March 9, 2017, 25% on March 9, 2018 and 50% on March 9, 2019, based on continuous service through the vesting dates or in certain circumstances upon a change in control. On September 2, 2016, we granted time-based restricted stock awards for 406 shares of common stock to certain of our non-executive employees. The awards vest over a four-year period based on continued service (20% on September 3, 2017, 2018 and 2019, and 40% on September 3, 2020).

On March 3, 2015, we granted time-based restricted stock awards for 149,410 shares of common stock to our executive officers and management. With the exception of 37,230 shares that cliff vest in total on March 9, 2018 based on continuous service through the vesting date or a change in control, 25% of the awards vested on March 9, 2016 and the remaining awards vest 25% on March 9, 2017 and 50% on March 9, 2018, unless vesting is accelerated upon a change in control.

On April 24, 2015, we granted a time-based restricted stock award for 16,930 shares of common stock to one of our executive officers. This award vested during the third quarter of 2015.

The holders of these grants have the right to vote the related shares of common stock and receive all dividends declared and paid whether or not vested. The fair value of time-based restricted stock awards is calculated based on the market value of our common stock on the date of grant.

The following table summarizes time-based restricted stock award activity under the Equity Plan for the nine months ended September 30, 2016:

| | Number of Shares | Weighted Average Grant Date Fair Value (per share) | Aggregate Current Value (in thousands) |
|------------------------------|------------------|--|--|
| Non-vested December 31, 2015 | 250,011 | \$ 12.03 | \$ 2,988 |
| Granted | 192,123 | 11.36 | |

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| | | | | |
|-----------------------------------|---------|---|----------|----------|
| Vested | (82,869 |) | 11.06 | |
| Forfeited | (406 |) | 10.27 | |
| Outstanding at September 30, 2016 | 358,859 | | \$ 11.90 | \$ 4,723 |

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Performance-Based Restricted Stock Awards Made Pursuant to Our Equity Plan

On March 8, 2016, we granted performance-based restricted stock awards for 254,563 shares of common stock to our executive officers. Our performance-based restricted stock awards are market-based awards and are accounted for based on the fair value of our common stock on the grant date. The fair value of the performance-based restricted stock awards granted was estimated using a Monte Carlo simulation valuation model. These awards generally vest based on our percentile ranking within the SNL U.S. REIT Hotel Index at the end of the period beginning on March 8, 2016 and ending on the earlier of March 8, 2019 or upon a change in control. The awards require continued service during the measurement period and are subject to the other conditions described in the Equity Plan or award document.

On March 3, 2015, we granted performance-based restricted stock awards for 154,505 shares of common stock to certain of our executive officers. The fair value of the performance-based restricted stock awards granted was estimated using a Monte Carlo simulation valuation model. These awards vest based on our percentile ranking within the SNL U.S. REIT Hotel Index at the end of the period beginning on January 1, 2015 and ending on the earlier of December 31, 2017, or upon a change in control. The awards require continued service during the measurement period and are subject to the other conditions described in the Equity Plan or award document.

The number of shares the executive officers may earn under these awards range from zero shares to twice the number of shares granted based on our percentile ranking within the index at the end of the measurement period. In addition, a portion of the performance-based shares may be earned based on the Company's absolute total shareholder return calculated during the performance period. The holders of these grants have the right to vote the granted shares of common stock and any dividends declared will be accumulated and will be subject to the same vesting conditions as the awards. Further, if additional shares are earned based on our percentile ranking within the index, dividend payments will be issued as if the additional shares had been held throughout the measurement period.

The following table summarizes performance-based restricted stock activity under the Equity Plan for the nine months ended September 30, 2016:

| | Number of Shares | Weighted Average Grant Date Fair Value (1) (per share) | Aggregate Current Value (in thousands) |
|-----------------------------------|------------------|---|--|
| Non-vested December 31, 2015 | 308,367 | \$ 12.95 | \$ 3,685 |
| Granted | 254,563 | 13.77 | |
| Vested | (113,903) |) 7.10 | |
| Forfeited | — | — | |
| Outstanding at September 30, 2016 | 449,027 | \$ 14.90 | \$ 5,909 |

(1) The amounts included in this column represent the expected future value of the performance-based restricted stock awards calculated using the Monte Carlo simulation valuation model.

Director Stock Awards Made Pursuant to Our Equity Plan

Our non-employee directors have the option to receive shares of our common stock in lieu of cash for their director fees. During the nine months ended September 30, 2016, we issued 5,851 shares of our common stock in lieu of cash for director fees and we made an annual grant of 32,180 shares of common stock to our independent directors. The fair value of director stock awards is calculated based on the market value of our common stock on the date of grant.

Equity-Based Compensation Expense

Equity-based compensation expense included in Corporate General and Administrative expenses in the Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2016 and 2015 was as follows (in thousands):

| | Three Months Ended | | Nine Months Ended | |
|------------------------------------|--------------------|---------|-------------------|---------|
| | September 30, | | September 30, | |
| | 2016 | 2015 | 2016 | 2015 |
| Stock options | \$— | \$256 | \$55 | \$551 |
| Time-based restricted stock | 419 | 820 | 1,176 | 1,396 |
| Performance-based restricted stock | 576 | 864 | 1,532 | 1,568 |
| Director stock | 25 | 20 | 439 | 453 |
| | \$1,020 | \$1,960 | \$3,202 | \$3,968 |

We recognize equity-based compensation expense ratably over the vesting period of the equity awards granted. Unrecognized equity-based compensation expense for all non-vested awards was \$7.1 million at September 30, 2016 as follows (in thousands):

| | Total | 2016 | 2017 | 2018 | 2019 | 2020 |
|------------------------------------|---------|-------|---------|---------|-------|------|
| Time-based restricted stock | \$2,920 | \$420 | \$1,506 | \$819 | \$165 | \$10 |
| Performance-based restricted stock | 4,130 | 575 | 2,192 | 1,168 | 195 | — |
| | \$7,050 | \$995 | \$3,698 | \$1,987 | \$360 | \$10 |

NOTE 10 - INCOME TAXES

Income taxes for the interim periods presented have been included in our Condensed Consolidated Financial Statements on the basis of an estimated annual effective tax rate. We update our estimate of the annual effective tax rate each quarter and make a cumulative adjustment if our estimated tax rate changes.

Our effective tax rate is affected by the mix of earnings and losses by taxing jurisdictions. Our earnings, other than in our TRS, are not generally subject to federal and state corporate income taxes due to our REIT election, provided that we distribute 100% of our taxable income to our shareholders. However, there are a limited number of local and state jurisdictions that tax the taxable income of the Operating Partnership. Accordingly, we provide for income taxes in these jurisdictions for the Operating Partnership.

For the three months ended September 30, 2016 and 2015, we recorded an income tax provision (benefit) attributable to continuing operations of \$(1.2) million and \$0.2 million, respectively and \$0.5 million and \$1.6 million, respectively, for the nine months ended September 30, 2016 and 2015.

We had no unrecognized tax benefits at September 30, 2016. We expect no significant changes in unrecognized tax benefits within the next year.

NOTE 11 - EARNINGS PER SHARE

We apply the two-class method of computing earnings per share, which requires the calculation of separate earnings per share amounts for our non-vested time-based restricted stock awards with non-forfeitable dividends and for our common stock. Our non-vested time-based restricted stock awards with non-forfeitable rights to dividends are considered securities which participate in undistributed earnings with common stock. Under the two-class

computation method, net losses are not allocated to participating securities unless the holder of the security has a contractual obligation to share in the losses. Our non-vested time-based restricted stock awards with non-forfeitable dividends do not have such an obligation so they are not allocated losses.

Below is a summary of the components used to calculate basic and diluted earnings per share (in thousands, except per share):

| | For the Three Months Ended September 30, 2016 | | For the Nine Months Ended September 30, 2015 | |
|---|--|----------|---|-----------|
| Numerator: | | | | |
| Net income | \$27,198 | \$13,606 | \$97,887 | \$40,498 |
| Less: Preferred dividends | (4,993) | (4,147) | (13,287) | (12,441) |
| Allocation to participating securities | (47) | (29) | (127) | (89) |
| Attributable to non-controlling interest | (115) | (66) | (454) | (220) |
| Net income attributable to common stockholders, net of amount allocated to participating securities | \$22,043 | \$9,364 | \$84,019 | \$27,748 |
| Denominator: | | | | |
| Weighted average common shares outstanding - basic | 86,492 | 85,995 | 86,428 | 85,844 |
| Dilutive effect of equity-based compensation awards | 909 | 1,070 | 891 | 1,156 |
| Weighted average common shares outstanding - diluted | 87,401 | 87,065 | 87,319 | 87,000 |
| Earnings per share: | | | | |
| Basic | \$0.25 | \$0.11 | \$0.97 | \$0.32 |
| Diluted | \$0.25 | \$0.11 | \$0.96 | \$0.32 |

All outstanding stock options were included in the computation of diluted earnings per share for the three and nine months ended September 30, 2016 and 2015 due to their dilutive effect.

NOTE 12 - SUBSEQUENT EVENTS

Equity Transactions

On October 3, 2016, 39,014 Common Units were tendered for redemption and were redeemed for an equivalent number of shares of our common stock.

On October 28, 2016, the Company paid \$50.7 million to redeem all 2,000,000 of its outstanding Series A preferred shares at a redemption price of \$25 per share plus accrued and unpaid dividends.

Acquisitions

On October 28, 2016, we acquired the 206-guestroom Hyatt Place in Chicago, IL for \$73.8 million. This hotel was acquired in anticipation of completing reverse 1031 Exchanges with certain of the Reinstated Hotels. As such, legal title is held by a QI engaged to execute the 1031 Exchanges and hold title until the 1031 Exchanges are completed.

Dividends

On October 31, 2016, our Board of Directors declared cash dividends of \$0.1625 per share of common stock, \$0.4921875 per share of 7.875% Series B Cumulative Redeemable Preferred Stock, \$0.4453125 per share of 7.125% Series C Cumulative Redeemable Preferred Stock and \$0.403125 per share of 6.45% Series D Cumulative Redeemable Preferred Stock. These dividends are payable on November 30, 2016 to stockholders of record on November 16, 2016.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with our audited Consolidated Financial Statements and Management's Discussion and Analysis of Financial Condition and Results of Operations in our Form 10-K for the year ended December 31, 2015 and our unaudited interim Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q.

Unless stated otherwise or the context otherwise requires, references in this report to "we," "our," "us," "our company" or "the company" mean Summit Hotel Properties, Inc. and its consolidated subsidiaries.

Cautionary Statement about Forward-Looking Statements

This report contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and include this statement for purposes of complying with these safe harbor provisions. Forward-looking statements, which are based on certain assumptions and describe our future plans, strategies and expectations, are generally identifiable by use of the words "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "forecast," "project," "continue," "likely," "will," "would" or similar expressions. Forward-looking statements in this report include, among others, statements about our business strategy, including acquisition and development strategies, industry trends, estimated revenues and expenses, ability to realize deferred tax assets and expected liquidity needs and sources (including capital expenditures and the ability to obtain financing or raise capital). You should not rely on forward-looking statements since they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and which could materially affect actual results, performances or achievements. Factors that may cause actual results to differ materially from current expectations include, but are not limited to:

- financing risks, including the risk of leverage and the corresponding risk of default on our existing indebtedness and potential inability to refinance or extend the maturity of our existing indebtedness as well as the risk of default by borrowers to which we lend or provide seller financing;
- national, regional and local economic conditions;
- levels of spending in the business, travel and leisure industries, as well as consumer confidence;
- adverse changes in, or declining rates of growth with respect to, occupancy, average daily rate ("ADR") and revenue per available room ("RevPAR") and other hotel operating metrics;
- hostilities, including future terrorist attacks, or fear of hostilities that affect travel;
- financial condition of, and our relationships with third-party property managers and franchisors;
- the degree and nature of our competition;
- increased interest rates and operating costs;
- increased renovation costs, which may cause actual renovation costs to exceed our current estimates;
- changes in zoning laws and increases in real property taxes;
- risks associated with potential hotel acquisitions, including the ability to ramp up and stabilize newly acquired hotels with limited or no operating history or that require substantial amounts of capital improvements for us to earn stabilized economic returns consistent with our expectations at the time of acquisition, and risks associated with dispositions of hotel properties, including our ability to successfully complete the sale of hotel properties currently under contract to be sold, including the risk that the purchaser may not have access to the capital needed to complete the sale;
- the nature of our structure and transactions such that our federal and state taxes are complex and the risk that successful challenges of our tax positions by the Internal Revenue Service or other federal and state taxing authorities could have a material adverse effect on our financial position or results of operations;
- the recognition of taxable gains from the sale of hotel properties as a result of the inability to complete certain like-kind exchanges in accordance with Section 1031 of the Internal Revenue Code of 1986, as amended (the "IRC")

- availability of and our ability to retain qualified personnel;
- our failure to maintain our qualification as a real estate investment trust (“REIT”) under the IRC;
- changes in our business or investment strategy;
- availability, terms and deployment of capital;
- general volatility of the capital markets and the market price of our common stock;
- environmental uncertainties and risks related to natural disasters; and

the other factors discussed under the heading “Risk Factors” included in our Annual Report on Form 10-K for the year ended December 31, 2015.

Accordingly, there is no assurance that our expectations will be realized. Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release any updates or revisions to any forward-looking statement contained herein (or elsewhere) to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

Overview

Summit Hotel Properties, Inc. is a self-managed hotel investment company that was organized in June 2010 and completed its initial public offering in February 2011. We focus primarily on owning premium-branded, select-service hotels. At September 30, 2016, our portfolio consisted of 80 hotels with a total of 10,751 guestrooms located in 23 states. Except for seven hotels, six of which are subject to ground leases and one of which is subject to a PILOT (payment in lieu of taxes) lease, we own our hotels in fee simple. Our hotels are typically located in markets with multiple demand generators such as corporate offices and headquarters, retail centers, airports, state capitols, convention centers, and leisure attractions.

The vast majority of our hotels operate under premium franchise brands owned by Marriott® International, Inc. (“Marriott”) Hilton® Worldwide (“Hilton”), an affiliate of Hyatt® Hotels Corporation (“Hyatt”) and Intercontinental Hotels Group® (“IHG”).

We have elected to be taxed as a REIT for federal income tax purposes. To qualify as a REIT, we cannot operate or manage our hotels. Accordingly, all of our hotels are leased to wholly-owned subsidiaries (our “TRS lessees”) of Summit Hotel TRS, Inc., our taxable REIT subsidiary, and are operated pursuant to hotel management agreements between our TRS lessees and professional third-party hotel management companies that are not affiliated with us as follows:

| Management Company | Number of Properties | Number of Guestrooms |
|--|----------------------|----------------------|
| Interstate Management Company, LLC and its affiliate Noble Management Group, LLC | 40 | 4,874 |
| Select Hotels Group, LLC | 12 | 1,681 |
| InterMountain Management, LLC and its affiliate, Pillar Hotels and Resorts, LP | 7 | 723 |
| Affiliates of Marriott, including Courtyard Management Corporation, SpringHill SMC Corporation and Residence Inn by Marriott | 6 | 973 |
| White Lodging Services Corporation | 4 | 791 |
| Kana Hotels, Inc. | 3 | 315 |
| Affiliates of IHG including IHG Management (Maryland) LLC and Intercontinental Hotel Group Resources, Inc. | 2 | 395 |
| American Liberty Hospitality, Inc. | 2 | 372 |
| OTO Development, LLC | 2 | 260 |
| Stonebridge Realty Advisors, Inc. | 2 | 367 |
| Total | 80 | 10,751 |

Our typical hotel management agreement requires us to pay a base fee to our hotel manager calculated as a percentage of hotel revenues. In addition, our hotel management agreements generally provide that the hotel manager can earn an incentive fee for generating revenue or Earnings Before Interest, Taxes, Depreciation and Amortization (“EBITDA”) over certain thresholds. Our TRS lessees may employ other hotel managers in the future. We do not have any ownership or economic interest in any of the hotel management companies engaged by our TRS lessees.

Our revenues are derived from hotel operations and consist of room revenue and other hotel operations revenue. As a result of our focus on select-service hotels, substantially all of our revenues are related to the sales of hotel guestrooms. Our other hotel operations revenues consist of ancillary revenues related to food and beverage sales, meeting room rentals and other billable guest services provided at our hotel properties.

Industry Trends and Outlook

Room-night demand in the U.S. lodging industry is generally correlated to macroeconomic trends. Key drivers of demand include growth in GDP, corporate profits, capital investments and employment. The recent volatility of the economy and lodging industry and the risk that global and domestic economic conditions may cause economic growth to slow or stall, could adversely affect industry growth expectations. Also, increasing supply in our markets may reduce growth expectations.

The U.S. lodging industry experienced a positive trend through 2015 that we expect to continue at a slower pace through 2016. According to a report prepared in August 2016 by PricewaterhouseCoopers, LLP, U.S. RevPAR growth for Upscale hotels for 2016 is forecasted at 2.5%.

Our Hotel Property Portfolio

At September 30, 2016, our hotel property portfolio consisted of 80 hotels with a total of 10,751 guestrooms. According to the current chain scales published by Smith Travel Research, one of our hotel properties with 157 guestrooms is categorized as an Upper-upscale hotel, 59 of our hotel properties with 8,155 guestrooms are categorized as Upscale hotels, and 20 of our hotel properties with 2,439 guestrooms are categorized as Upper-midscale hotels. Information for our hotel properties by franchisor as of September 30, 2016 is as follows:

| Franchise/Brand | Number of Hotel Properties | Number of Guestrooms |
|------------------------------------|----------------------------|----------------------|
| Marriott/Starwood ⁽¹⁾ | | |
| Courtyard by Marriott | 12 | 1,903 |
| Fairfield Inn & Suites by Marriott | 3 | 290 |
| FourPoints by Sheraton | 1 | 101 |
| Marriott | 1 | 157 |
| Residence Inn by Marriott | 9 | 1,109 |
| SpringHill Suites by Marriott | 6 | 874 |
| Total Marriott/Starwood | 32 | 4,434 |
| Hilton | | |
| DoubleTree by Hilton | 1 | 210 |
| Hampton Inn | 3 | 327 |
| Hampton Inn & Suites | 8 | 1,116 |
| Hilton Garden Inn | 9 | 1,146 |
| Homewood Suites | 1 | 91 |
| Total Hilton | 22 | 2,890 |
| Hyatt | | |
| Hyatt House | 2 | 291 |
| Hyatt Place | 15 | 2,102 |
| Total Hyatt | 17 | 2,393 |
| IHG | | |
| Holiday Inn | 1 | 143 |
| Holiday Inn Express | 1 | 66 |
| Holiday Inn Express & Suites | 3 | 433 |
| Hotel Indigo | 1 | 115 |
| Staybridge Suites | 2 | 213 |
| Total IHG | 8 | 970 |
| Carlson | | |
| Country Inn & Suites by Carlson | 1 | 64 |

| | | |
|-------|----|--------|
| Total | 80 | 10,751 |
|-------|----|--------|

(1) On September 23, 2016, Marriott completed its previously announced acquisition of Starwood Hotels & Resorts Worldwide, Inc. (“Starwood”). As a result of the transaction, Starwood became an indirect, wholly owned subsidiary of Marriott.

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Hotel Property Portfolio Activity

We continuously consider ways in which to refine our portfolio of properties to drive growth and create value. In the normal course of business, we evaluate opportunities to acquire additional properties that meet our investment criteria and opportunities to recycle capital through the disposition of properties. As such, the composition and size of our portfolio of properties may change materially over time. Significant changes to our portfolio of properties would have a material effect on our Condensed Consolidated Financial Statements.

Dispositions to Affiliates of ARCH

On February 11, 2016, we completed the sale of six hotels to affiliates of American Realty Capital Hospitality Trust, Inc. ("ARCH") for an aggregate selling price of \$108.3 million. We provided seller-financing to ARCH of \$20.0 million to consummate the transaction (See "Note 3 - Investment in Hotel Properties, net" to the Condensed Consolidated Financial Statements). The sale to ARCH resulted in a \$56.8 million gain, of which \$20.0 million related to our seller financing was deferred and is being recognized as principal payments on the seller financing loan are received. Through September 30, 2016, we have recognized as income \$5.0 million of the deferred gain upon receipt of scheduled repayments of the principal balance of the loan by ARCH. The loan is recorded net of deferred gains in Investment in Real Estate Loans, net on our Condensed Consolidated Balance Sheet at September 30, 2016.

The Company has also entered into a letter agreement (the "Reinstated Agreement") with American Realty Capital Hospitality Portfolio SMT ALT, LLC, an affiliate of ARCH ("New ARCH Purchaser"), for the reinstatement of the purchase agreement related to the sale of ten hotels (the "Reinstated Hotels") for an aggregate purchase price of \$89.1 million (See "Note 3 - Investment in Hotel Properties, net" to our Condensed Consolidated Financial Statements). The Reinstated Agreement required the New ARCH Purchaser to deposit non-refundable earnest money in the amount of \$7.5 million with an escrow agent to support the closing of the Reinstated Hotels. The closing of the sale of the Reinstated Hotels is scheduled to occur on or before December 30, 2016 (the "New Closing Date"), or at such later date as the closing may be adjourned or extended in accordance with the express terms of the Reinstated Agreement.

Prior to the New Closing Date, we have the right to continue to market, and ultimately sell without the consent of the New ARCH Purchaser, any or all of the hotels to bona fide third-party purchasers that are not affiliates of ours. If we sell some, but not all of the hotels to bona fide third-party purchasers, then the purchase price to be paid by the New ARCH Purchaser for the remaining hotels will be reduced, but the \$7.5 million escrow deposit made by the New ARCH Purchaser will remain with the escrow agent except in limited circumstances. We are actively marketing the Reinstated Hotels to other potential buyers and if the closing of the Reinstated Hotels does not occur as required by the Reinstatement Agreement, we will continue to market the Reinstated Hotels to other potential buyers. We completed the sale of two properties previously contracted for sale to the New ARCH Purchaser to third parties unrelated to the New ARCH Purchaser. The first sale was the Aloft in Jacksonville, FL for \$8.6 million on June 1, 2016. The second sale was the Holiday Inn Express in Vernon Hills, IL for \$5.9 million on June 6, 2016. Accordingly, the \$89.1 million selling price of the Reinstated Hotels will be reduced as provided above.

Other Dispositions

On May 13, 2016, we completed the sale of the Holiday Inn Express & Suites in Irving (Las Colinas), TX for \$10.5 million. The proceeds from the sale of this property and the Holiday Inn Express in Vernon Hills, IL were used to complete a reverse 1031 Exchange. The hotel acquired by us to complete the reverse 1031 Exchange was the 160-guestroom Residence Inn by Marriott in Atlanta, GA on January 20, 2016 for a purchase price of \$38.0 million. The completion of the reverse 1031 Exchange resulted in the deferral of taxable gains of approximately \$5.1 million.

On July 6, 2016, we completed the sale of the Hyatt Place in Irving (Las Colinas), TX for \$14.0 million. The proceeds from the sale of this property will be used to complete certain 1031 Exchanges.

The sale of these four properties during the nine months ended September 30, 2016 resulted in the realization of a net gain of \$8.1 million.

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Loss on Impairment of Assets

At September 30, 2016, we were under contract to sell the Courtyard by Marriott in El Paso, TX for \$11.0 million. We recorded a loss on impairment of assets of \$0.6 million related to this transaction during the three months ended September 30, 2016. This hotel is one of the eight remaining Reinstated Hotels and is being sold to a third party that is unrelated to ARCH.

Acquisitions

On August 9, 2016, we completed the purchase of the 157-guestroom Marriott in Boulder, CO for \$61.4 million. Legal title was temporarily held by a qualified intermediary (the "QI") engaged to execute a 1031 Exchange and title to the property was transferred to us in October 2016. We retain essentially all of the legal and economic benefits and obligations related to the QI held assets. As such, the hotel was included in our consolidated financial statements as a VIE until legal title was transferred to us in October 2016.

Hotel Property Acquisitions

A summary of the hotel properties acquired during the nine months ended September 30, 2016 and 2015 is as follows (dollars in thousands):

| Date Acquired | Franchise/Brand | Location | Guestrooms | Purchase Price | Renovation Cost ⁽¹⁾ | Cost per Key |
|--|---------------------------|----------------------|------------|--------------------------|--------------------------------|--------------|
| For the nine months ended September 30, 2016 | | | | | | |
| January 19, 2016 | Courtyard by Marriott | Nashville, TN | 226 | \$71,000 | \$ 300 | \$ 315 |
| January 20, 2016 | Residence Inn by Marriott | Atlanta, GA | 160 | 38,000 | — | 238 |
| August 9, 2016 | Marriott | Boulder, CO | 157 | 61,400 | 5,000 | 423 |
| | | | 543 | \$170,400 ⁽²⁾ | \$ 5,300 | \$ 324 |
| For the nine months ended September 30, 2015 | | | | | | |
| April 13, 2015 | Hampton Inn & Suites | Minneapolis, MN | 211 | \$38,951 | \$ — | \$ 185 |
| June 18, 2015 | Hampton Inn | Boston (Norwood), MA | 139 | 24,000 | 2,300 | 189 |
| June 30, 2015 | Hotel Indigo | Asheville, NC | 115 | 35,000 | 370 | 308 |
| July 24, 2015 | Residence Inn by Marriott | Branchburg, NJ | 101 | 25,700 | 1,100 | 265 |
| July 24, 2015 | Residence Inn by Marriott | Hunt Valley, MD | 141 | 31,100 | 1,500 | 231 |
| | | | 707 | \$154,751 ⁽³⁾ | \$ 5,270 | \$ 226 |

(1) The amounts reflect the estimated renovation costs at the date of acquisition.

(2) The net assets acquired totaled \$169.7 million due to the assumption at settlement of \$0.7 million of net liabilities.

(3) The net assets acquired totaled \$155.1 million due to the purchase at settlement of \$0.3 million of net working capital assets.

The purchase price and renovation costs in 2016 were funded by the net proceeds from our Series D cumulative redeemable preferred stock offering, advances on our senior unsecured credit facility, cash generated by the sale of properties, and operating cash flows. The purchase price and renovation costs in 2015 were funded by advances on our senior unsecured credit facility, cash generated by the sale of properties and operating cash flows. There is no assurance that our actual renovation costs will not exceed our estimates.

Foreclosure Activities

At December 31, 2015, we had two notes receivable totaling \$2.7 million included in Investment in Real Estate Loans, net on our Condensed Consolidated Balance Sheet related to seller-financing for the sale in a prior year of two hotel properties in Emporia, KS (each an "Emporia Property"). The loans had matured and the buyer was in payment default under the terms of the loans. On March 28, 2016, we were awarded legal title to one Emporia Property through foreclosure. On February 26, 2016, we also purchased an additional note receivable from the first priority lien holder for the Emporia Property for which foreclosure proceedings were ongoing to facilitate the completion of the reacquisition of this Emporia Property through a foreclosure.

On April 15, 2016, we completed the sale of the reacquired Emporia Property to a third party purchaser that was unrelated to the prior owner. On May 18, 2016, we completed the sale of the first and second lien notes related to the remaining Emporia Property to the same purchaser. The aggregate selling price of the Emporia assets was approximately \$4.5 million. As a result of the foreclosure activities and the sale of the notes, we have no further interest in either Emporia Property.

Results of Operations

The comparisons that follow should be reviewed in conjunction with the unaudited interim Condensed Consolidated Financial Statements included elsewhere in this Quarterly Report on Form 10-Q. Hotel properties classified as discontinued operations prior to our adoption of ASU No. 2014-08 on January 1, 2015 are not included in the discussion below.

Comparison of Three Months Ended September 30, 2016 with Three Months Ended September 30, 2015

The following table contains key operating metrics for our total portfolio and our same-store portfolio for the three months ended September 30, 2016 compared with the three months ended September 30, 2015 (dollars in thousands, except ADR and RevPAR). We define same-store hotels as properties that we owned or leased as of September 30, 2016 and that we have owned or leased at all times since January 1, 2015.

| | For the Three Months Ended September 30, | | | | Dollar Change | | Percentage Change | |
|--------------------------|--|--|--------------------------------|--|-----------------|----------------------|-------------------|----------------------|
| | 2016 | | 2015 | | Total Portfolio | Same-Store Portfolio | Total Portfolio | Same-Store Portfolio |
| | Total Portfolio (80 hotels) | Same-Store Portfolio (70 hotels) | Total Portfolio (95 hotels) | Same-Store Portfolio (70 hotels) | (80/95 hotels) | (70 hotels) | (80/95 hotels) | (70 hotels) |
| Total revenues | \$118,336 | \$96,171 | \$125,091 | \$94,854 | \$(6,755) | \$ 1,317 | (5.4)% | 1.4 % |
| Hotel operating expenses | \$73,530 | \$61,548 | \$78,394 | \$60,733 | \$(4,864) | \$ 815 | (6.2)% | 1.3 % |
| Occupancy | 78.8 % | 77.9 % | 79.7 % | 79.0 % | n/a | n/a | (1.1)% | (1.5)% |
| ADR | \$142.84 | \$137.81 | \$133.05 | \$133.69 | \$9.79 | \$ 4.12 | 7.4 % | 3.1 % |
| RevPAR | \$112.63 | \$107.33 | \$106.09 | \$105.68 | \$6.54 | \$ 1.65 | 6.2 % | 1.6 % |

Revenue. Total revenues, including room and other hotel operations revenue, decreased by \$6.8 million in the three months ended September 30, 2016 compared with the three months ended September 30, 2015. The decrease in revenues is due to a reduction in revenue of \$21.3 million related to the sale of properties during the period, partially offset by an increase in same-store revenues of \$1.3 million and an increase in revenues of \$13.2 million from the seven hotel properties acquired in 2015 and three properties acquired in 2016 (the "Acquired Hotels").

The same-store revenue increase of \$1.3 million, or 1.4%, was due to an increase in ADR to \$137.81 in the three months ended September 30, 2016 from \$133.69 in the three months ended September 30, 2015, which resulted in a

1.6% increase in same-store RevPAR to \$107.33 for the three months ended September 30, 2016 compared with \$105.68 in the three months ended September 30, 2015. These increases were due to general economic conditions, our strong revenue and asset management programs, hotel industry fundamentals and strategic and brand-required renovations made at our same-store hotel properties.

Hotel Operating Expenses. Hotel operating expenses decreased \$4.9 million in the three months ended September 30, 2016 compared with the three months ended September 30, 2015. The decrease is due to a reduction in expenses of \$13.0 million related to sold hotel properties during the period, partially offset by additional operating expenses from the Acquired Hotels of \$7.3 million. Same-store hotel operating expenses increased due to \$0.8 million of variable costs related to the

increase in revenues. Expenses at the same-store hotels were 64.0% of revenues in the three months ended September 30, 2016 and 2015.

The following table summarizes our hotel operating expenses for our same-store portfolio (70 hotels) for the three months ended September 30, 2016 and 2015 (dollars in thousands):

| | For the Three Months Ended September 30, | | Percentage Change | Percentage of Revenue | |
|--------------------------------|--|-----------|-------------------|-----------------------|--------|
| | 2016 | 2015 | | 2016 | 2015 |
| Rooms expense | \$ 24,343 | \$ 22,741 | 7.0 % | 25.3 % | 24.0 % |
| Other direct expense | 12,832 | 13,497 | (4.9)% | 13.3 % | 14.2 % |
| Other indirect expense | 24,373 | 24,495 | (0.5)% | 25.3 % | 25.8 % |
| Total hotel operating expenses | \$ 61,548 | \$ 60,733 | 1.3 % | 64.0 % | 64.0 % |

Depreciation and Amortization. Depreciation and amortization expense increased \$2.0 million during the three months ended September 30, 2016 compared with the three months ended September 30, 2015 primarily due to additional depreciation related to the Acquired Hotels.

Corporate General and Administrative. Corporate general and administrative expenses decreased \$2.5 million in the three months ended September 30, 2016 compared with the three months ended September 30, 2015. The decrease was primarily due to the cash and equity-based expenses of \$3.1 million recognized upon the resignation of the former Executive Chairman of the Board of Directors during the three months ended September 30, 2015.

Gain on Disposal of Assets. Gain on disposal of assets increased by \$10.5 million during the three months ended September 30, 2016 compared with the three months ended September 30, 2015. This increase was primarily due to the gain of \$7.5 million recognized on the sale of the Hyatt Place in Irving (Las Colinas), TX. Additionally, during the three months ended September 30, 2016, we recognized \$3.0 million of the deferred gain related to the sale of six hotel properties to ARCH on February 11, 2016 upon receipt of scheduled repayments of the principal balance of the loan from ARCH (See "Hotel Property Portfolio Activity - Dispositions to Affiliates of ARCH").

Comparison of Nine Months Ended September 30, 2016 with Nine Months Ended September 30, 2015

The following table contains key operating metrics for our total portfolio and our same-store portfolio for the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015 (dollars in thousands, except ADR and RevPAR).

| | For the Nine Months Ended September 30, | | | | Dollar Change | | Percentage Change | |
|--------------------------|---|----------------------------------|-----------------------------|----------------------------------|-----------------|----------------------|-------------------|----------------------|
| | 2016 | | 2015 | | Total Portfolio | Same-Store Portfolio | Total Portfolio | Same-Store Portfolio |
| | Total Portfolio (80 hotels) | Same-Store Portfolio (70 hotels) | Total Portfolio (95 hotels) | Same-Store Portfolio (70 hotels) | (80/95 hotels) | (70 hotels) | (80/95 hotels) | (70 hotels) |
| Total revenues | \$363,613 | \$296,963 | \$353,416 | \$284,337 | \$10,197 | \$12,626 | 2.9 % | 4.4 % |
| Hotel operating expenses | \$224,425 | \$184,913 | \$222,939 | \$180,098 | \$1,486 | \$4,815 | 0.7 % | 2.7 % |
| Occupancy | 79.3 % | 79.3 % | 78.3 % | 78.1 % | n/a | n/a | 1.3 % | 1.5 % |
| ADR | \$142.57 | \$140.32 | \$132.75 | \$136.61 | \$9.82 | \$3.71 | 7.4 % | 2.7 % |
| RevPAR | \$113.08 | \$111.22 | \$103.92 | \$106.68 | \$9.16 | \$4.54 | 8.8 % | 4.3 % |

Revenue. Total revenues, including room and other hotel operations revenue, increased by \$10.2 million in the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015. The increase in

revenues is due to an increase in same-store revenues of \$12.6 million and an increase in revenues from the Acquired Hotels of \$47.4 million, partially offset by a reduction in revenue of \$49.8 million related to hotel properties sold during the period.

The same-store revenue increase of \$12.6 million, or 4.4%, was due to increases in occupancy to 79.3% in the nine months ended September 30, 2016 compared with 78.1% in the nine months ended September 30, 2015, and an increase in ADR to \$140.32 in the nine months ended September 30, 2016 from \$136.61 in the nine months ended September 30, 2015.

The increases in occupancy and ADR resulted in a 4.3% increase in same-store RevPAR to \$111.22 in the nine months ended September 30, 2016 compared with \$106.68 in the nine months ended September 30, 2015. These increases were due to general economic conditions, our strong revenue and asset management programs, hotel industry fundamentals and strategic and brand-required renovations made at our same-store hotel properties.

Hotel Operating Expenses. Hotel operating expenses increased by \$1.5 million in the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015. The increase is due in part to the additional operating expenses from the Acquired Hotels of \$27.1 million. In addition, the increase in same-store hotel operating expenses is due to \$4.8 million of variable costs related to the increase in revenues. These increases were partially offset by a reduction in expenses of \$30.4 million related to hotel properties sold during the period. Expenses at the same-store hotels decreased as a percentage of revenue from 63.3% in the nine months ended September 30, 2015 to 62.3% in the nine months ended September 30, 2016 due to stable fixed expenses and increasing revenues at the same-store hotel properties.

The following table summarizes our hotel operating expenses for our same-store portfolio (70 hotels) for the nine months ended September 30, 2016 and 2015 (dollars in thousands):

| | For the Nine | | Percentage Change | Percentage of Revenue | | | |
|--------------------------------|---------------|---------------|-------------------|-----------------------|--------|--------|--------|
| | Months Ended | Months Ended | | 2016 | 2015 | 2016 | 2015 |
| | September 30, | September 30, | | | | | |
| | 2016 | 2015 | | 2016 | 2015 | 2016 | 2015 |
| Rooms expense | \$68,809 | \$66,411 | 3.6 % | 23.2 % | 23.4 % | 23.2 % | 23.4 % |
| Other direct expense | 39,920 | 38,986 | 2.4 % | 13.4 % | 13.7 % | 13.4 % | 13.7 % |
| Other indirect expense | 76,184 | 74,701 | 2.0 % | 25.7 % | 26.3 % | 25.7 % | 26.3 % |
| Total hotel operating expenses | \$184,913 | \$180,098 | 2.7 % | 62.3 % | 63.3 % | 62.3 % | 63.3 % |

Depreciation and Amortization. Depreciation and amortization expense increased by \$7.1 million during the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015 primarily due to additional depreciation related to the Acquired Hotels.

Corporate General and Administrative. Corporate general and administrative expenses decreased by \$2.4 million during the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015. The decrease was primarily due to the cash and equity-based expenses of \$3.1 million recognized upon the resignation of the former Executive Chairman of the Board of Directors during the nine months ended September 30, 2015.

Gain on Disposal of Assets. Gain on disposal of assets increased by \$50.7 million during the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015. The increase was primarily due to the \$41.8 million net gain recognized on the sale of six hotel properties to ARCH on February 11, 2016, including recognition of \$5.0 million of deferred gains due to the receipt of scheduled repayments of the principal balance of the related loan by ARCH through September 30, 2016 (See "Hotel Property Portfolio Activity - Dispositions to Affiliates of ARCH"). Additionally, we sold four properties during the nine months ended September 30, 2016, which resulted in the realization of a net gain of \$8.1 million.

Non-GAAP Financial Measures

We consider funds from operations ("FFO") and EBITDA, both of which are not measures that conform to Generally Accepted Accounting Principles ("GAAP"), to be useful to investors as key supplemental measures of our operating performance. We caution investors that amounts presented in accordance with our definitions of FFO and EBITDA may not be comparable to similar measures disclosed by other companies, since not all companies calculate these non-GAAP measures in the same manner. FFO and EBITDA should be considered along with, but not as substitutes

for net income (loss) or other GAAP information as a measure of our operating performance. FFO and EBITDA may include funds that may not be available for our discretionary use due to functional requirements to conserve funds for capital expenditures, property acquisitions, debt service obligations and other commitments and uncertainties.

Although we believe that FFO and EBITDA can enhance the understanding of our consolidated financial condition and results of operations, these non-GAAP financial measures are not necessarily better indicators of any trend as compared to a comparable GAAP measure such as net income (loss).

Funds From Operations

As defined by the National Association of Real Estate Investment Trusts ("NAREIT"), FFO represents net income or loss (computed in accordance with GAAP), excluding preferred dividends, gains (or losses) from sales of real property, impairment losses on real estate assets, items classified by GAAP as extraordinary, the cumulative effect of changes in accounting principles, plus depreciation and amortization related to real estate assets, and adjustments for unconsolidated partnerships and joint ventures. Unless otherwise indicated, we present FFO applicable to our common shares and common units of our Operating Partnership ("Common Units"). We present FFO because we consider it an important supplemental measure of our operational performance and believe that it is frequently used by securities analysts, investors and other interested parties in the evaluation of REITs, many of which present FFO when reporting their results. We also use FFO as a basis for determining certain management incentives. FFO is intended to exclude GAAP historical cost depreciation and amortization, which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization related to real estate assets, gains and losses from real property dispositions and impairment losses on real estate assets, it provides a performance measure that, when compared year over year, reflects the effect on operations of trends in occupancy, guestroom rates, operating costs, development activities and interest costs, providing perspective not immediately apparent from GAAP net income (loss). FFO should not be considered as a substitute for GAAP net income (loss) as an indicator of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends or make distributions. References to FFO are based on the NAREIT-defined measure unless otherwise indicated.

The following is a reconciliation of our GAAP net income to FFO for the three and nine months ended September 30, 2016 and 2015 (in thousands, except per share/unit data):

| | For the Three Months Ended | | For the Nine Months Ended | |
|---|----------------------------|-----------|---------------------------|-----------|
| | September 30, | | September 30, | |
| | 2016 | 2015 | 2016 | 2015 |
| Net income | \$ 27,198 | \$ 13,606 | \$ 97,887 | \$ 40,498 |
| Preferred dividends | (4,993) | (4,147) | (13,287) | (12,441) |
| Net income applicable to common shares and Common Units | 22,205 | 9,459 | 84,600 | 28,057 |
| Real estate-related depreciation | 17,802 | 15,840 | 53,458 | 46,286 |
| Loss on impairment of assets | 577 | 1,115 | 577 | 1,115 |
| (Gain) loss on disposal of assets | (10,491) | 1 | (49,997) | 712 |
| FFO applicable to common shares and Common Units | 30,093 | 26,415 | 88,638 | 76,170 |
| FFO per common share/Common Unit | \$ 0.34 | \$ 0.30 | \$ 1.02 | \$ 0.88 |
| Weighted average diluted common shares/Common Units (1) | 87,401 | 87,065 | 87,319 | 87,000 |

(1) Includes Common Units in the Operating Partnership held by limited partners (other than us and our subsidiaries) because the Common Units are redeemable for cash or, at our election, shares of our common stock.

During the three months ended September 30, 2016, FFO increased by \$3.7 million, or 13.9%, over the comparable period in the prior year primarily due to reductions in Corporate general and administrative expenses of \$2.5 million and income tax benefit of \$1.4 million. This decrease in Corporate general and administrative expenses was primarily due to the cash and equity-based expenses of \$3.1 million recognized upon the resignation of the former Executive Chairman of the Board of Directors during the three months ended September 30, 2015. The income tax benefit is primarily due to adjustments to projected TRS earnings.

During the nine months ended September 30, 2016, FFO increased by \$12.5 million, or 16.4%, over the comparable period in the prior year primarily due to an increase in revenues of \$10.2 million, a reduction in Corporate general and administrative expenses of \$2.4 million, and a reduction in income tax expense of \$1.1 million. The increase in revenues was due to occupancy and ADR growth across our portfolio as discussed above under “Results of Operations.” The decreases in expenses were for the same reasons as those reported for the three months ended September 30, 2016.

Earnings Before Interest, Taxes, Depreciation and Amortization

EBITDA represents net income or loss, excluding: (i) interest, (ii) income tax expense and (iii) depreciation and amortization. We believe EBITDA is useful to an investor in evaluating our operating performance because it provides investors with an indication of our ability to incur and service debt, to satisfy general operating expenses, to make capital expenditures and to fund other cash needs or reinvest cash into our business. We also believe that it helps investors meaningfully evaluate and compare the results of our operations from period to period by removing the effect of our asset base (primarily depreciation and amortization) from our operating results. Our management also uses EBITDA as one measure in determining the value of acquisitions and dispositions. EBITDA is used as a basis for determining certain management incentives and debt compliance.

The following is a reconciliation of our GAAP net income to EBITDA for the three and nine months ended September 30, 2016 and 2015 (in thousands):

| | For the Three Months Ended | | For the Nine Months Ended | |
|-------------------------------|----------------------------|-----------|---------------------------|------------|
| | September 30, | | September 30, | |
| | 2016 | 2015 | 2016 | 2015 |
| Net income | \$ 27,198 | \$ 13,606 | \$ 97,887 | \$ 40,498 |
| Depreciation and amortization | 17,887 | 15,916 | 53,715 | 46,583 |
| Interest expense | 6,626 | 8,083 | 21,232 | 22,985 |
| Interest income | (13) | (254) | (18) | (745) |
| Income tax (benefit) expense | (1,245) | 184 | 461 | 1,586 |
| EBITDA | \$ 50,453 | \$ 37,535 | \$ 173,277 | \$ 110,907 |

During the three months ended September 30, 2016, EBITDA increased by \$12.9 million, or 34.4%, over the prior year primarily due to the increase in the net gain on the sale of assets of \$10.5 million and a reduction in Corporate general and administrative expenses of \$2.5 million during the three months ended September 30, 2016.

During the nine months ended September 30, 2016, EBITDA increased by \$62.4 million, or 56.2%, over the prior year primarily due to an increase in revenues for the period of \$10.2 million, a reduction in Corporate general and administrative expenses of \$2.4 million, and the increase in the net gain on the sale of assets of \$50.7 million during the nine months ended September 30, 2016.

Liquidity and Capital Resources

Liquidity Requirements

Our short-term liquidity requirements consist primarily of operating expenses and other expenditures directly associated with our hotel properties, recurring maintenance and capital expenditures necessary to maintain our hotel properties in accordance with internal and franchise brand standards, capital expenditures to improve our hotel properties, acquisitions, interest expense, settlement of interest swaps, scheduled principal payments on outstanding indebtedness, restricted cash funding obligations and distributions to our stockholders.

Our long-term liquidity requirements consist primarily of the costs of acquiring additional hotel properties, renovations and other non-recurring capital expenditures that periodically are made with respect to our hotel properties and scheduled debt payments, including maturing loans.

On January 15, 2016, the Company entered into a new \$450 million senior unsecured credit facility that replaced our former \$300 million senior unsecured credit facility. The new credit facility extended the maturity date of the revolving line of credit under the former credit facility from 2017 to 2020 and the maturity date of the term loan

component under the former credit facility from 2018 to 2021 (See "Note 4 - Debt" to our Condensed Consolidated Financial Statements). At October 28, 2016, we had \$318.9 million in outstanding indebtedness secured by first priority mortgage liens on 33 hotel properties.

On June 28, 2016, the Company completed an offering of 3,000,000 shares of its 6.45% Series D cumulative redeemable preferred stock for net proceeds of \$72.3 million. The proceeds were used to repay the outstanding balance on our revolving line of credit and to complete the acquisition of the 157-guestroom Marriott in Boulder, CO.

On October 28, 2016, the Company redeemed all 2,000,000 of its outstanding Series A preferred shares at a redemption price of \$25 per share plus accrued and unpaid dividends per share to, but not including, the redemption date.

To satisfy the requirements for qualification as a REIT, we must meet a number of organizational and operational requirements, including a requirement that we distribute annually at least 90% of our REIT taxable income to our stockholders, determined without regard to the deduction for dividends paid and excluding any net capital gains. We intend to distribute a sufficient amount of our taxable income to maintain our status as a REIT and to avoid tax on undistributed income. Therefore, if sufficient funds are not available to us from hotel dispositions, our senior unsecured credit facility and additional mortgage and other loans, we will need to raise capital to grow our business and invest in additional hotel properties.

We expect to satisfy our liquidity requirements with cash provided by operations, working capital, short-term borrowings under our \$450 million senior unsecured credit facility, term debt, repayment of notes receivable, the strategic sale of hotels and the release of restricted cash upon satisfaction of the usage requirements. In addition, we may fund the purchase of hotel acquisitions and cost of required capital improvements by borrowing under our senior unsecured credit facility, assuming existing mortgage debt, issuing securities (including Common Units issued by our Operating Partnership), or incurring mortgage or other types of debt. Further, we may seek to meet our liquidity requirements by raising capital through public or private offerings of our equity or debt securities. However, certain factors may have an adverse effect on our ability to access these capital sources, including our degree of leverage, the value of our unencumbered hotel properties, borrowing restrictions imposed by lenders, volatility in the equity and debt capital markets and other market conditions. We will continue to analyze which sources of capital are most advantageous to us at any particular point in time, but financing may not be consistently available to us on terms that are attractive, or at all. We believe that our cash provided by operations, working capital, borrowings available under our \$450 million senior unsecured credit facility and other sources of funds available to us will be sufficient to meet our ongoing liquidity requirements for at least the next 12 months.

At September 30, 2016, we had \$7.7 million of outstanding mortgage debt that matures during the next twelve months. Additionally, we have other scheduled principal payments on debt during the next twelve months totaling \$8.1 million. Although we believe that we will have the capacity to satisfy these debt maturities and pay these scheduled principal debt payments from operating cash flows or draws on our senior unsecured credit facility, there can be no assurances that our senior unsecured credit facility will be available to repay such amortizing debt as draws under our senior unsecured credit facility are subject to certain financial and other covenants. At September 30, 2016, we were in compliance with all of our covenants under the \$450 million senior unsecured credit facility.

We anticipate making renovations and other non-recurring capital expenditures with respect to our hotel properties pursuant to property improvement plans required by our franchisors and our internal quality standards. We expect capital expenditures through the remainder of 2016 for these activities at hotel properties we own as of September 30, 2016 to range from \$13.0 million to \$16.0 million. Actual amounts may differ from our expectations. We may also make renovations and incur other non-recurring capital expenditures in 2016 related to hotel properties that we acquire during the remainder of 2016.

Cash Flows

Total cash provided by operating activities increased to \$112.4 million from \$96.4 million for the nine months ended September 30, 2016 and 2015, respectively. The increase of \$16.0 million primarily resulted from a \$11.0 million increase in net income, adjusted for non-cash items, and a difference in the net decrease in working capital of \$5.1 million between the current period and the prior period.

Net cash used in investing activities decreased by \$130.3 million for the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015 primarily due to an increase in proceeds from asset dispositions of \$145.2 million, a change in net escrow deposits for acquisitions of \$24.1 million, and a reduction in capital expenditures of \$3.3 million. These changes were partially offset by an increase in acquisitions of hotel properties of \$15.9 million, an increase in funding of real estate loans net of repayments of \$17.1 million, and a change in the net cash contributed to the restricted cash reserve of \$9.5 million.

Net cash from financing activities decreased by \$128.5 million for the nine months ended September 30, 2016 compared with the nine months ended September 30, 2015 due to a decrease in net borrowings of \$196.1 million, and an increase in dividends of \$4.4 million, partially offset by the net proceeds from our preferred stock offering of \$72.3 million.

Outstanding Indebtedness

At September 30, 2016, we had \$319.6 million in outstanding indebtedness secured by first priority mortgage liens on 33 hotel properties. We also had borrowed \$165.0 million on our \$450 million senior unsecured credit facility and we had borrowed \$140.0 million on our unsecured term loan, both of which were supported at September 30, 2016 by a borrowing base of 46 unencumbered hotel properties. At September 30, 2016, the maximum amount of borrowing permitted under the \$450 million senior unsecured credit facility was \$450.0 million, of which we had borrowed \$165.0 million and \$285.0 million was available to borrow.

At October 28, 2016, we had borrowed \$280.0 million on our \$450 million senior unsecured credit facility and we had borrowed \$140.0 million on our unsecured term loan, both of which were supported by 46 hotel properties included in the credit facility borrowing bases. In addition, we have two other hotels with a total of 363 guestrooms unencumbered by mortgage debt that is available to be used as collateral for future loans.

In addition to the \$72.3 million net proceeds from the completion of the Series D preferred stock offering, we intend to secure or assume term loan financing or use our senior unsecured credit facility, together with other sources of financing, to fund future acquisitions and capital improvements. We may not succeed in obtaining new financing on favorable terms, or at all, and we cannot predict the size or terms of future financings. Our failure to obtain new financing could adversely affect our ability to grow our business.

We intend to maintain a prudent capital structure and, while the ratio will vary from time to time, we generally intend to limit our ratio of indebtedness to EBITDA to no more than six to one. For purposes of calculating this ratio, we exclude preferred stock from indebtedness. We have obtained financing through debt instruments having staggered maturities and intend to continue to do so in the future. Our debt includes, and may include in the future, debt secured by first priority mortgage liens on certain hotel properties and unsecured debt.

We believe we will have adequate liquidity to meet requirements for scheduled maturities and principal repayments. However, we can provide no assurance that we will be able to refinance our indebtedness as it becomes due and, if refinanced, whether such refinancing will be available on favorable terms.

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A summary of our debt at September 30, 2016 is as follows (dollars in thousands):

| Lender | Interest Rate (1) | Amortization Period (Years) | Maturity Date | Number of Properties Encumbered | Principal Amount Outstanding |
|--|-------------------|-----------------------------|-------------------|---------------------------------|------------------------------|
| \$450 Million Senior Unsecured Credit Facility | | | | | |
| Deutsche Bank AG New York Branch, as Administrative Agent | | | | | |
| \$300 Million Revolver | 2.03% Variable | n/a | March 31, 2020 | n/a | \$ 15,000 |
| \$150 Million Term Loan | (2) | n/a | March 31, 2021 | n/a | 150,000 |
| Total Senior Unsecured Credit Facility | | | | | 165,000 |
| Unsecured Term Loan | | | | | |
| KeyBank National Association | | | | | |
| Term Loan | 2.33% Variable | n/a | April 7, 2022 | n/a | 140,000 |
| Mortgage Loans | | | | | |
| Voya | | | | | |
| | 5.18% Fixed | 20 | March 1, 2019 | 2 | (3)41,646 |
| | 5.18% Fixed | 20 | March 1, 2019 | 4 | (3)37,326 |
| | 5.18% Fixed | 20 | March 1, 2019 | 3 | (3)24,073 |
| | 5.18% Fixed | 20 | March 1, 2019 | 1 | (3)17,100 |
| KeyBank National Association | | | | | |
| | 4.46% Fixed | 30 | February 1, 2023 | 4 | 27,606 |
| | 4.52% Fixed | 30 | April 1, 2023 | 3 | 21,392 |
| | 4.30% Fixed | 30 | April 1, 2023 | 3 | 20,728 |
| | 4.95% Fixed | 30 | August 1, 2023 | 2 | 36,899 |
| Bank of America Commercial Mortgage | | | | | |
| | 6.41% Fixed | 25 | September 1, 2017 | 1 | 7,727 |
| Western Alliance Bank (formerly known as GE Capital Financial, Inc.) | | | | | |
| | 5.39% Fixed | 25 | April 1, 2020 | 1 | 8,963 |
| | 5.39% Fixed | 25 | April 1, 2020 | 1 | 4,826 |
| MetaBank | | | | | |
| | 4.25% Fixed | 20 | August 1, 2018 | 1 | 6,655 |
| Bank of Cascades | | | | | |
| | 2.53% Variable | 25 | December 19, 2024 | 1 | (4)9,334 |
| | 4.30% Fixed | 25 | December 19, 2024 | — | (4)9,334 |
| Compass Bank | | | | | |
| | 2.93% Variable | 25 | May 6, 2020 | 3 | 23,550 |
| Western Alliance Bank (formerly known as General Electric Capital Corp.) | | | | | |
| | 5.39% Fixed | 25 | April 1, 2020 | 1 | 5,075 |
| | 5.39% Fixed | 25 | April 1, 2020 | 1 | 5,944 |
| U.S. Bank, NA | | | | | |
| | 6.13% Fixed | 25 | November 11, 2021 | 1 | 11,372 |
| Total Mortgage Loans | | | | | 319,550 |
| Total Debt | | | | 33 | \$ 624,550 |

(1) The interest rates at September 30, 2016 give effect to interest rate swaps, where applicable.

We entered into an interest rate swap to effectively produce a fixed interest rate of 3.49% on \$75.0 million of the \$150 Million Term Loan; however, the interest rate spread over LIBOR may change based upon our Leverage

(2) Ratio, as defined in the credit facility documents. We are currently paying interest at 1.98% based on LIBOR at September 30, 2016 on the remaining balance of the \$150 Million Term Loan.

(3) The Voya mortgage loans are cross-collateralized and cross-defaulted.

(4) The Bank of Cascades mortgage loans are secured by the same collateral and cross-defaulted.

Equity Transactions

On October 3, 2016, 39,014 Common Units were tendered for redemption and were redeemed for an equivalent number of shares of our common stock.

On October 28, 2016, the Company paid \$50.7 million to redeem all 2,000,000 of its outstanding Series A preferred shares at a redemption price of \$25 per share plus accrued and unpaid dividends.

Capital Expenditures

During the nine months ended September 30, 2016, we spent \$31.1 million on capital expenditures. We anticipate spending a total of \$13.0 million to \$16.0 million on hotel property renovations in the remainder of 2016. We expect to fund these expenditures through a combination of cash provided by operations, working capital, borrowings under our \$450.0 million senior unsecured credit facility, or other potential sources of capital, to the extent available to us.

Contractual Obligations

The following table outlines the timing of required payments related to our long-term debt and other contractual obligations at September 30, 2016 (dollars in thousands):

| | Payments Due By Period | | | | |
|---------------------------------|------------------------|---------------------------|-----------------------|-----------------------|-------------------------|
| | Total | Less than One Year (4) | One to Three Years | Four to Five Years | More than Five Years |
| Debt obligations (1) | \$779,173 | \$ 38,558 | \$ 66,008 | \$ 261,608 | \$ 412,999 |
| Operating lease obligations (2) | 111,995 | 1,277 | 2,311 | 2,389 | 106,018 |
| Purchase obligations (3) | 7,950 | 7,950 | — | — | — |
| Total | \$899,118 | \$ 47,785 | \$ 68,319 | \$ 263,997 | \$ 519,017 |

Amounts shown include amortization of principal, maturities, and estimated interest payments. Interest payments (1) on our variable rate debt have been estimated using the interest rates in effect at September 30, 2016, after giving effect to our interest rate swap.

(2) Amounts consist primarily of non-cancelable ground lease and corporate office lease obligations.

(3) This amount represents purchase orders and executed contracts for renovation projects at our hotel properties.

(4) Balances include amounts through September 30, 2017.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

Market risk includes risks that arise from changes in interest rates, foreign currency exchange rates, commodity prices, equity prices and other market changes that affect market-sensitive instruments. In pursuing our business strategies, the primary market risk to which we are exposed is interest rate risk. Our primary interest rate exposure is to 30-day LIBOR. We primarily use fixed interest rate financing to manage our exposure to fluctuations in interest rates. On a limited basis, we also use derivative financial instruments to manage interest rate risk.

At September 30, 2016, we were party to an interest rate derivative agreement, with a total notional amount of \$75.0 million, where we receive variable-rate payments in exchange for making fixed-rate payments. This agreement is accounted for as a cash flow hedge and currently would cost an estimated \$2.0 million to settle the instrument.

At September 30, 2016, after giving effect to our interest rate derivative agreement, \$361.7 million, or 57.9%, of our debt had fixed interest rates and \$262.9 million, or 42.1%, had variable interest rates. At December 31, 2015, after giving effect to our interest rate derivative agreements, \$402.7 million, or 59.5%, of our debt had fixed interest rates and \$274.4 million, or 40.5%, had variable interest rates. Assuming no increase in the level of our variable rate debt outstanding as of September 30, 2016, if interest rates increased by 1.0%, then our cash flow would decrease by approximately \$2.6 million per year.

As our fixed-rate debts mature, they will become subject to interest rate risk. In addition, as our variable-rate debts mature, lenders may impose interest rate floors on new financing arrangements because of the low interest rates experienced during the past few years. At September 30, 2016, we had \$7.7 million of outstanding mortgage debt that matures during the next twelve months. Additionally, we have other scheduled principal payments on debt during the next twelve months totaling \$8.1 million.

Item 4. Controls and Procedures.

Controls and Procedures

Disclosure Controls and Procedures

Our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act) as of September 30, 2016. Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that, as of September 30, 2016, our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting during the three month period covered by this Quarterly Report on Form 10-Q, which were identified in connection with management's evaluation required by Rules 13a-15(d) and 15d-15(d) under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II — OTHER INFORMATION

Item 1. Legal Proceedings.

We are involved from time to time in litigation arising in the ordinary course of business. However, we are not currently aware of any actions against us that we believe would materially adversely affect our business, consolidated financial condition or consolidated results of operations.

Item 1A. Risk Factors.

There have been no material changes from the risk factors disclosed in the “Risk Factors” section of our Annual Report on Form 10-K for the year ended December 31, 2015.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

The following table represents shares retained by the Company for employee taxes due upon vesting of equity awards during the nine months ended September 30, 2016:

| Period | Total Shares Purchased | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs ⁽¹⁾ | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs ⁽¹⁾ |
|--|------------------------|------------------------------|---|---|
| January 1, 2016 - January 31, 2016 | 32,612 | \$ 11.95 | — | — |
| February 1, 2016 - February 29, 2016 | 12,234 | \$ 10.80 | — | — |
| March 1, 2016 - March 31, 2016 | 8,213 | \$ 11.55 | — | — |
| April 1, 2016 - April 30, 2016 | — | \$ — | — | — |
| May 1, 2016 - May 31, 2016 | 8,563 | \$ 11.70 | — | — |
| June 1, 2016 - June 30, 2016 | — | \$ — | — | — |
| July 1, 2016 - July 31, 2016 | — | \$ — | — | — |
| August 1, 2016 - August 31, 2016 | — | \$ — | — | — |
| September 1, 2016 - September 30, 2016 | — | \$ — | — | — |
| Total | 61,622 | | — | |

(1) On October 28, 2016, the Company redeemed all 2,000,000 of its outstanding Series A preferred shares at a redemption price of \$25 per share plus accrued and unpaid dividends per share to, but not including, the redemption date. The redemption was pursuant to the optional redemption feature granted to the Company permitting redemption on or after October 28, 2016.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5.

Other Information.

None.

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Item 6.

Exhibits.

The following exhibits are filed as part of this report:

Exhibit

| Number | Description of Exhibit |
|---------|---|
| 31.1† | Certification of Chief Executive Officer of Summit Hotel Properties, Inc. pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2† | Certification of Chief Financial Officer of Summit Hotel Properties, Inc. pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
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| 101.INS | XBRL Instance Document ⁽¹⁾ |
| 101.SCH | XBRL Taxonomy Extension Schema Document ⁽¹⁾ |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document ⁽¹⁾ |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document ⁽¹⁾ |
| 101.LAB | XBRL Taxonomy Extension Labels Linkbase Document ⁽¹⁾ |
| 101.PRE | XBRL Taxonomy Presentation Linkbase Document ⁽¹⁾ |

† - Filed herewith

(1) - Submitted electronically herewith

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SUMMIT HOTEL PROPERTIES, INC. (registrant)

Date: November 2, 2016 By: /s/ Greg A. Dowell

Greg A. Dowell
Executive Vice President, Chief Financial Officer and
Treasurer
(principal financial officer)

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