Dr Pepper Snapple Group, Inc.

Form 10-Q July 27, 2011

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**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

R QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE

SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2011

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 001-33829

Delaware 98-0517725
(State or other jurisdiction of incorporation or organization) (I.R.S. employer identification number)

5301 Legacy Drive, Plano, Texas 75024 (Address of principal executive offices) (Zip code)

(972) 673-7000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes R No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes R No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Securities Exchange Act of 1934.

Large Accelerated Filer R Accelerated Filer o Non-Accelerated Filer o (Do not check if a smaller reporting Smaller Reporting Company o

company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934).

Yes o No R

As of July 25, 2011, there were 216,960,343 shares of the registrant's common stock, par value \$0.01 per share, outstanding.

# DR PEPPER SNAPPLE GROUP, INC.

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# DR PEPPER SNAPPLE GROUP, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS For the Three and Six Months Ended June 30, 2011 and 2010 (Unaudited, in millions except per share data) PART I – FINANCIAL INFORMATION

Item 1. Financial Statements (Unaudited).

|  | For the    |          | For the     |         |   |
|--|------------|----------|-------------|---------|---|
|  | Three Mont | hs Ended | Six Months  | Ended   |   |
|  | June 30,   |          | June 30,    |         |   |
|  | 2011       | 2010     | 2011        | 2010    |   |
| Net sales                                    | \$1,582    | \$1,519  | \$2,913     | \$2,767 |   |
| Cost of sales                                | 662        | 593      | 1,209       | 1,089   |   |
| Gross profit                                 | 920        | 926      | 1,704       | 1,678   |   |
| Selling, general and administrative expenses | 598        | 587      | 1,145       | 1,118   |   |
| Depreciation and amortization                | 31         | 32       | 64          | 63      |   |
| Other operating expense (income), net        | 1          | (3       | ) 3         |         |   |
| Income from operations                       | 290        | 310      | 492         | 497     |   |
| Interest expense                             | 28         | 29       | 55          | 63      |   |
| Interest income                              | _          | (1       | ) (1        | ) (2    | ) |
| Other (income) expense, net                  | (3         | ) (2     | ) (5        | ) (5    | ) |
| Income before provision for income taxes and |            |          |             |         |   |
| equity in earnings of unconsolidated         | 265        | 284      | 443         | 441     |   |
| subsidiaries                                 |            |          |             |         |   |
| Provision for income taxes                   | 94         | 102      | 158         | 170     |   |
| Income before equity in earnings of          | 171        | 182      | 285         | 271     |   |
| unconsolidated subsidiaries                  | 1/1        | 102      | 263         | 2/1     |   |
| Equity in earnings of unconsolidated         | 1          | 1        | 1           | 1       |   |
| subsidiaries, net of tax                     | 1          | 1        | 1           | 1       |   |
| Net income                                   | \$172      | \$183    | \$286       | \$272   |   |
| Earnings per common share:                   |            |          |             |         |   |
| Basic  | \$0.78     | \$0.75   | \$1.28      | \$1.09  |   |
| Diluted                                      | 0.77       | 0.74     | 1.27        | 1.09    |   |
| Weighted average common shares outstanding   | g:         |          |             |         |   |
| Basic  | 221.9      | 244.5    | 222.7       | 248.8   |   |
| Diluted                                      | 224.4      | 246.7    | 225.3       | 250.8   |   |
| Cash dividends declared per common share     | \$0.32     | \$0.25   | \$0.57      | \$0.40  |   |
|  | 0.1        |          | 11.1 1.01 1 |         |   |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

# DR PEPPER SNAPPLE GROUP, INC.

# CONDENSED CONSOLIDATED BALANCE SHEETS

As of June 30, 2011 and December 31, 2010

(Unaudited, in millions except share and per share data)

|   | June 30,<br>2011 | December 31 2010 | Ι, |
|---|------------------|------------------|----|
| Assets  |                  |                  |    |
| Current assets:   |                  |                  |    |
| Cash and cash equivalents   | \$550            | \$315            |    |
| Accounts receivable:  |                  |                  |    |
| Trade, net  | 610              | 536              |    |
| Other   | 44               | 35               |    |
| Inventories   | 275              | 244              |    |
| Deferred tax assets   | 66               | 57               |    |
| Prepaid expenses and other current assets   | 150              | 122              |    |
| Total current assets  | 1,695            | 1,309            |    |
| Property, plant and equipment, net  | 1,147            | 1,168            |    |
| Investments in unconsolidated subsidiaries  | 12               | 11               |    |
| Goodwill  | 2,985            | 2,984            |    |
| Other intangible assets, net  | 2,689            | 2,691            |    |
| Other non-current assets  | 554              | 552              |    |
| Non-current deferred tax assets   | 146              | 144              |    |
| Total assets  | \$9,228          | \$8,859          |    |
| Liabilities and Stockholders' Equity  |                  |                  |    |
| Current liabilities:  |                  |                  |    |
| Accounts payable and accrued expenses   | \$850            | \$851            |    |
| Deferred revenue  | 65               | 65               |    |
| Current portion of long-term obligations  | 402              | 404              |    |
| Income taxes payable  | 244              | 18               |    |
| Total current liabilities   | 1,561            | 1,338            |    |
| Long-term obligations   | 2,184            | 1,687            |    |
| Non-current deferred tax liabilities  | 865              | 1,083            |    |
| Non-current deferred revenue  | 1,485            | 1,515            |    |
| Other non-current liabilities   | 796              | 777              |    |
| Total liabilities   | 6,891            | 6,400            |    |
| Commitments and contingencies   |                  |                  |    |
| Stockholders' equity:   |                  |                  |    |
| Preferred stock, \$.01 par value, 15,000,000 shares authorized, no shares issued  |                  |                  |    |
| Common stock, \$.01 par value, 800,000,000 shares authorized, 216,958,804 and   | 2                | 2                |    |
| 223,936,156 shares issued and outstanding for 2011 and 2010, respectively   | 2                | 2                |    |
| Additional paid-in capital  | 1,798            | 2,085            |    |
| Retained earnings   | 559              | 400              |    |
| Accumulated other comprehensive loss  | (22              | ) (28            | )  |
| Total stockholders' equity  | 2,337            | 2,459            |    |
| Total liabilities and stockholders' equity  | \$9,228          | \$8,859          |    |
| The accompanying notes are an integral part of these unaudited condensed consolidations are an integral part of these unaudited condensed consolidations. | idated financia  | l statements.    |    |

DR PEPPER SNAPPLE GROUP, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Six Months Ended June 30, 2011 and 2010 (Unaudited, in millions)

| (Chaddied, in immons)   | For the Six Months End | ded       |   |
|---|------------------------|-----------|---|
|   | June 30,<br>2011       | 2010      |   |
| Operating activities:   |                        |           |   |
| Net income  | \$286                  | \$272     |   |
| Adjustments to reconcile net income to net cash provided by operating activities:   |                        |           |   |
| Depreciation expense  | 98                     | 90        |   |
| Amortization expense  | 13                     | 19        |   |
| Amortization of deferred financing costs  | 3                      | 3         |   |
| Amortization of deferred revenue  | (32                    | ) (13     | ) |
| Employee stock-based compensation expense   | 17                     | 13        |   |
| Deferred income taxes   | (229                   | ) 13      |   |
| Loss (gain) on property and intangible assets   | 4                      | _         |   |
| Other, net  | (3                     | ) 7       |   |
| Changes in assets and liabilities:  |                        |           |   |
| Trade and other accounts receivable   | (81                    | ) (38     | ) |
| Inventories   | (30                    | ) (7      | ) |
| Other current and non-current assets  | (43                    | ) (51     | ) |
| Accounts payable and accrued expenses   | 3                      | 17        |   |
| Income taxes payable  | 242                    | 39        |   |
| Current and non-current deferred revenue  | _                      | 900       |   |
| Other non-current liabilities   | 8                      | 2         |   |
| Net cash provided by operating activities   | 256                    | 1,266     |   |
| Investing activities:   |                        |           |   |
| Purchase of property, plant and equipment   | (104                   | ) (114    | ) |
| Proceeds from disposals of property, plant and equipment  | 1                      | 16        |   |
| Net cash used in investing activities   | (103                   | ) (98     | ) |
| Financing activities:   |                        |           |   |
| Proceeds from senior unsecured notes  | 500                    |           |   |
| Repayment of senior unsecured credit facility   | _                      | (405      | ) |
| Repurchase of shares of common stock  | (325                   | ) (557    | ) |
| Dividends paid  | (111                   | ) (76     | ) |
| Proceeds from stock options exercised   | 12                     | _         |   |
| Excess tax benefit on stock-based compensation  | 8                      | 1         |   |
| Other, net  | (5                     | ) (1      | ) |
| Net cash provided by (used in) financing activities   | 79                     | (1,038    | ) |
| Cash and cash equivalents — net change from:  |                        |           |   |
| Operating, investing and financing activities   | 232                    | 130       |   |
| Currency translation  | 3                      | 1         |   |
| Cash and cash equivalents at beginning of period  | 315                    | 280       |   |
| Cash and cash equivalents at end of period  | \$550                  | \$411     |   |
| Supplemental cash flow disclosures of non-cash investing and financing activities:  |                        |           |   |
| Capital expenditures included in accounts payable   | \$33                   | \$33      |   |
| Dividends declared but not yet paid   | 71                     | 60        |   |
| Supplemental cash flow disclosures:   |                        |           |   |
| Interest paid   | \$41                   | \$67      |   |
| Income taxes paid   | 125                    | 84        |   |
| The accompanying notes are an integral part of these unaudited condensed consolidations are an integral part of these unaudited condensed consolidations. | dated financial st     | atements. |   |

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DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

### 1. General

References in this Quarterly Report on Form 10-Q to "we", "our", "us", "DPS" or "the Company" refer to Dr Pepper Snapple Group, Inc. and all entities included in our unaudited condensed consolidated financial statements. Cadbury plc and Cadbury Schweppes plc are hereafter collectively referred to as "Cadbury" unless otherwise indicated. Kraft Foods Inc. acquired Cadbury on February 2, 2010. Kraft Foods, Inc. and/or its subsidiaries are hereafter collectively referred to as "Kraft".

This Quarterly Report on Form 10-Q refers to some of DPS' owned or licensed trademarks, trade names and service marks, which are referred to as the Company's brands. All of the product names included in this Quarterly Report on Form 10-Q are either DPS' registered trademarks or those of the Company's licensors.

# **Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete consolidated financial statements. In the opinion of management, all adjustments, consisting principally of normal recurring adjustments, considered necessary for a fair presentation have been included. The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from these estimates. These unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto in the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

# Use of Estimates

The process of preparing DPS' unaudited condensed consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and judgments that affect the reported amounts of assets, liabilities, revenue, and expenses. These estimates and judgments are based on historical experience, future expectations and other factors and assumptions the Company believes to be reasonable under the circumstances. The most significant estimates and judgments are reviewed on an ongoing basis and revised when necessary. Actual amounts may differ from these estimates and judgments. The Company has identified the following policies as critical accounting policies: revenue recognition;

customer marketing programs and incentives;

goodwill and other indefinite lived intangibles;

definite lived intangible assets;

stock-based compensation;

pension and postretirement benefits;

risk management programs; and

income taxes.

These accounting estimates and related policies are discussed in greater detail in DPS' Annual Report on Form 10-K for the year ended December 31, 2010.

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DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

# Recently Issued Accounting Standards

In May 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") 2011-04, Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs ("ASU 2011-04"). The amendments in ASU 2011-04 change the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. ASU 2011-04 is effective during interim and annual periods beginning after December 15, 2011. The Company will reflect the impact of these amendments beginning with the Company's Quarterly Report on Form 10-Q for the period ending March 31, 2012. The Company does not anticipate a material impact to the Company's financial position, results of operations or cash flows as a result of this change.

In June 2011, the FASB issued ASU 2011-05, Presentation of Comprehensive Income ("ASU 2011-05"). ASU 2011-05 requires registrants to present the total of comprehensive income, the components of net income, and the components of other comprehensive income ("OCI") either in a single continuous statement of comprehensive income or in two separate but consecutive statements. Additionally, registrants will be required to present on the face of the financial statements reclassification adjustments for items that are reclassified from other comprehensive income to net income in the statements where the components of net income and the components of other comprehensive income are presented. ASU 2011-05 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. The Company will present comprehensive income in two separate but consecutive statements beginning with the Company's Quarterly Report on Form 10-Q for the period ending March 31, 2012. As the new standard does not change the items that must be reported in other comprehensive income or when an item of other comprehensive income must be reclassified to net income, the Company's financial position, results of operations or cash flows will not be impacted.

# Recently Adopted Provisions of U.S. GAAP

In accordance with U.S. GAAP, certain fair value measurement disclosure requirements specific to the different classes of assets and liabilities, valuation techniques and inputs used, as well as Level 3 activity, were effective as of January 1, 2011. The fair value measurement disclosure requirements had no material impact on the Company's financial position, results of operations or cash flows.

# 2. Inventories

Inventories as of June 30, 2011 and December 31, 2010 consisted of the following (in millions):

|                          | June 30, | December 3 | 31, |
|--------------------------|----------|------------|-----|
|                          | 2011     | 2010       |     |
| Raw materials            | \$87     | \$97       |     |
| Work in process          | 4        | 5          |     |
| Finished goods           | 229      | 184        |     |
| Inventories at FIFO cost | 320      | 286        |     |
| Reduction to LIFO cost   | (45      | ) (42      | )   |
| Inventories              | \$275    | \$244      |     |

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

# 3. Goodwill and Other Intangible Assets

Changes in the carrying amount of goodwill for the six months ended June 30, 2011, and the year ended December 31, 2010, by reporting unit are as follows (in millions):

| , , ,  | Beverage<br>Concentrates | WD Reporting Unit <sup>(1)</sup> | DSD Reporting Unit <sup>(1)</sup> | Latin America<br>Beverages | Total   |   |
|--|--------------------------|----------------------------------|-----------------------------------|----------------------------|---------|---|
| Balance as of December 31, 2009                        |                          |                                  |                                   |                            |         |   |
| Goodwill   | \$1,732                  | \$1,220                          | \$180                             | \$31                       | \$3,163 |   |
| Accumulated impairment losses                          | _                        | _                                | (180                              | · —                        | (180    | ) |
|  | 1,732                    | 1,220                            | _                                 | 31                         | 2,983   |   |
| Foreign currency impact                                | _                        | _                                | _                                 | 1                          | 1       |   |
| Balance as of December 31, 2010                        |                          |                                  |                                   |                            |         |   |
| Goodwill   | 1,732                    | 1,220                            | 180                               | 32                         | 3,164   |   |
| Accumulated impairment losses                          | _                        |                                  | (180                              | · —                        | (180    | ) |
|  | 1,732                    | 1,220                            | _                                 | 32                         | 2,984   |   |
| Foreign currency impact<br>Balance as of June 30, 2011 | _                        | _                                | _                                 | 1                          | 1       |   |
| Goodwill   | 1,732                    | 1,220                            | 180                               | 33                         | 3,165   |   |
| Accumulated impairment losses                          | _                        | _                                | (180                              | _                          | (180    | ) |
|  | \$1,732                  | \$1,220                          | \$                                | \$33                       | \$2,985 |   |
|  |                          |                                  |                                   |                            |         |   |

<sup>(1)</sup> The Packaged Beverages segment is comprised of two reporting units, the Direct Store Delivery ("DSD") system and the Warehouse Direct ("WD") system.

The net carrying amounts of intangible assets other than goodwill as of June 30, 2011, and December 31, 2010, are as follows (in millions):

|                        | June 30, 2011 |              |         | December 31, | 2010         |         |
|------------------------|---------------|--------------|---------|--------------|--------------|---------|
|                        | Gross         | Accumulated  | Net     | Gross        | Accumulated  | Net     |
|                        | Amount        | Amortization | Amount  | Amount       | Amortization | Amount  |
| Intangible assets with |               |              |         |              |              |         |
| indefinite lives:      |               |              |         |              |              |         |
| Brands <sup>(1)</sup>  | \$2,660       | <b>\$</b> —  | \$2,660 | \$2,656      | <b>\$</b> —  | \$2,656 |
| Distribution Rights    | 8             |              | 8       | 8            |              | 8       |
| Intangible assets with |               |              |         |              |              |         |
| finite lives:          |               |              |         |              |              |         |
| Brands                 | 29            | (24          | 5       | 29           | (23)         | 6       |
| Customer relationships | 76            | (62)         | 14      | 76           | (57)         | 19      |
| Bottler agreements     | 19            | (17)         | 2       | 19           | (17)         | 2       |
| Total                  | \$2,792       | \$(103)      | \$2,689 | \$2,788      | \$(97)       | \$2,691 |
|                        |               |              |         |              |              |         |

In 2011, intangible brands with indefinite lives increased due to a \$4 million change in foreign currency translation rates.

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DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

As of June 30, 2011, the weighted average useful life of intangible assets with finite lives was 10 years in total, consisting of 10 years for both brands and customer relationships and 15 years for bottler agreements. Amortization expense for intangible assets was \$2 million and \$6 million for the three and six months ended June 30, 2011, respectively, and \$4 million and \$8 million for the three and six months ended June 30, 2010, respectively. Amortization expense of these intangible assets over the remainder of 2011 and the next four years is expected to be the following (in millions):

|  | Aggregate    |
|--|--------------|
| Year   | Amortization |
|  | Expense      |
| Remaining six months for the year ending December 31, 2011 | \$2          |
| 2012   | 4            |
| 2013   | 4            |
| 2014   | 4            |
| 2015   | 4            |

The Company conducts impairment tests on goodwill and all indefinite lived intangible assets annually, as of December 31, or more frequently if circumstances indicate that the carrying amount of an asset may not be recoverable. DPS did not identify any circumstances that indicated that the carrying amount of any goodwill or any indefinite lived intangible asset may not be recoverable during the six months ended June 30, 2011.

# 4. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consisted of the following as of June 30, 2011, and December 31, 2010 (in millions):

|   | June 30, | December 31, |
|---|----------|--------------|
|   | 2011     | 2010         |
| Trade accounts payable                            | \$299    | \$298        |
| Customer rebates and incentives                   | 210      | 224          |
| Accrued compensation                              | 84       | 102          |
| Insurance reserves                                | 36       | 29           |
| Interest accrual and interest rate swap liability | 23       | 16           |
| Dividends payable                                 | 71       | 56           |
| Other current liabilities                         | 127      | 126          |
| Accounts payable and accrued expenses             | \$850    | \$851        |

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### 5. Long-term Obligations

The following table summarizes the Company's long-term debt obligations as of June 30, 2011 and December 31, 2010 (in millions):

|                                       | June 30,     | December 31, |
|---------------------------------------|--------------|--------------|
|                                       | 2011         | 2010         |
| Senior unsecured notes <sup>(1)</sup> | \$2,578      | \$2,081      |
| Revolving credit facility             | <del>_</del> | _            |
| Less — current portion                | (402         | ) (404       |
| Subtotal                              | 2,176        | 1,677        |
| Long-term capital lease obligations   | 8            | 10           |
| Long-term obligations                 | \$2,184      | \$1,687      |

The carrying amount includes an adjustment of \$5 million and \$7 million related to the change in the fair value of interest rate swaps designated as fair value hedges on the 1.70% senior notes due December 21, 2011 (the "2011").

The carrying amount includes an adjustment of \$2 million and \$4 million related to the change in the fair value of (2) the interest rate swap designated as a fair value hedge on the 2011 Notes as of June 30, 2011 and December 31, 2010, respectively. See Note 6 for further information regarding derivatives.

The following is a description of the senior unsecured notes, the senior unsecured credit facility and the commercial paper program. The summaries of the senior unsecured notes, the senior unsecured credit facility and the commercial paper program are qualified in their entirety by the specific terms and provisions of the indentures governing the senior unsecured notes, the senior unsecured credit agreement and the commercial paper program dealer agreement, respectively.

### Senior Unsecured Notes

The indentures governing the senior unsecured notes, among other things, limit the Company's ability to incur indebtedness secured by principal properties, to enter into certain sale and leaseback transactions and to enter into certain mergers or transfers of substantially all of DPS' assets. The senior unsecured notes are guaranteed by substantially all of the Company's existing and future direct and indirect domestic subsidiaries. As of June 30, 2011, the Company was in compliance with all financial covenant requirements.

# The 2016 Notes

In January 2011, the Company completed the issuance of \$500 million aggregate principal amount of 2.90% senior notes due January 15, 2016 (the "2016 Notes"). The net proceeds from the issuance were used to replace a portion of the cash used to purchase the 2018 Notes tendered pursuant to the tender offer.

# The 2011 and 2012 Notes

On December 21, 2009, the Company completed the issuance of \$850 million aggregate principal amount of senior unsecured notes consisting of \$400 million of the 2011 Notes and \$450 million of the 2012 Notes. The net proceeds from the sale of the debentures were used for repayment of existing indebtedness under the Term Loan A facility described below.

# The 2013, 2018 and 2038 Notes

On April 30, 2008, the Company completed the issuance of \$1,700 million aggregate principal amount of senior unsecured notes consisting of \$250 million aggregate principal amount of 6.12% senior notes due May 1, 2013 (the "2013 Notes"), \$1,200 million aggregate principal amount of 6.82% senior notes due May 1, 2018 (the "2018 Notes"),

<sup>(1)</sup> Notes"), 2.35% senior notes due December 21, 2012 (the "2012 Notes") and 7.45% senior notes due May 1, 2038 (the "2038 Notes") as of June 30, 2011 and December 31, 2010, respectively. See Note 6 for further information regarding derivatives.

and \$250 million aggregate principal amount of the 2038 Notes.

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DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

In December 2010, the Company completed a tender offer for a portion of the 2018 Notes and retired, at a premium, an aggregate principal amount of approximately \$476 million. The aggregate principal amount of the outstanding 2018 Notes was \$724 million as of June 30, 2011 and December 31, 2010.

Senior Unsecured Credit Facility

The Company's senior unsecured credit agreement, which was amended and restated on April 11, 2008 (the "senior unsecured credit facility"), provided senior unsecured financing consisting of the Term Loan A facility (the "Term Loan A") with an aggregate principal amount of \$2,200 million and a term of five years, which was fully repaid in December 2009 prior to its maturity and terminated. In addition, the Company's senior unsecured credit facility provides for the revolving credit facility (the "Revolver") in an aggregate principal amount of \$500 million with a maturity in 2013. There were no principal borrowings under the Revolver outstanding as of June 30, 2011 or December 31, 2010. Up to \$75 million of the Revolver is available for the issuance of letters of credit, of which \$8 million and \$12 million was utilized as of June 30, 2011 and December 31, 2010, respectively. Balances available for additional borrowings and letters of credit were \$492 million and \$67 million, respectively, as of June 30, 2011. Borrowings under the senior unsecured credit facility bear interest at a floating rate per annum based upon the London interbank offered rate for dollars ("LIBOR") or the alternate base rate ("ABR"), in each case plus an applicable margin which varies based upon the Company's debt ratings, from 1.00% to 2.50%, in the case of LIBOR loans, and 0.00% to 1.50% in the case of ABR loans. The alternate base rate means the greater of (a) JPMorgan Chase Bank's prime rate and (b) the federal funds effective rate plus 0.50%. Interest is payable on the last day of the interest period, but not less than quarterly, in the case of any LIBOR loan, and on the last day of March, June, September and December of each year in the case of any ABR loan. There were no borrowings during the three months ended June 30, 2011 and 2010 or the six months ended June 30, 2011. The average interest rate was 2.25% for the six months ended June 30, 2010. An unused commitment fee is payable quarterly to the lenders on the unused portion of the commitments in respect of the Revolver equal to 0.15% to 0.50% per annum, depending upon the Company's debt ratings. There were no significant unused commitment fees incurred during the three and six months ended June 30, 2011 and 2010. Principal amounts outstanding under the Revolver are due and payable in full at maturity.

All obligations under the senior unsecured credit facility are guaranteed by substantially all of the Company's existing and future direct and indirect domestic subsidiaries.

The senior unsecured credit facility contains customary negative covenants that, among other things, restrict the Company's ability to incur debt at subsidiaries that are not guarantors; incur liens; merge or sell, transfer, lease or otherwise dispose of all or substantially all assets; make investments, loans, advances, guarantees and acquisitions; enter into transactions with affiliates; and enter into agreements restricting its ability to incur liens or the ability of subsidiaries to make distributions. These covenants are subject to certain exceptions described in the senior unsecured credit agreement. In addition, the senior unsecured credit facility requires the Company to comply with a maximum total leverage ratio covenant and a minimum interest coverage ratio covenant, as defined in the senior unsecured credit agreement. The senior unsecured credit facility also contains certain usual and customary representations and warranties, affirmative covenants and events of default. As of June 30, 2011, the Company was in compliance with all financial covenant requirements.

# Commercial Paper Program

On December 10, 2010, the Company entered into a commercial paper program under which the Company may issue unsecured commercial paper notes (the "Commercial Paper") on a private placement basis up to a maximum aggregate amount outstanding at any time of \$500 million. The maturities of the Commercial Paper will vary, but may not exceed 364 days from the date of issue. The Company may issue Commercial Paper from time to time for general corporate purposes, and the program is supported by the Revolver. Outstanding Commercial Paper reduces the amount of borrowing capacity available under the Revolver and outstanding amounts under the Revolver reduces the Commercial Paper availability. As of June 30, 2011 and December 31, 2010, the Company had no outstanding

Commercial Paper.

Capital Lease Obligations

Long-term capital lease obligations totaled \$8 million and \$10 million as of June 30, 2011 and December 31, 2010, respectively. Current obligations related to the Company's capital leases were \$3 million as of June 30, 2011 and December 31, 2010, and were included as a component of accounts payable and accrued expenses.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

### **Shelf Registration Statement**

On November 20, 2009, the Company's Board of Directors (the "Board") authorized the Company to issue up to \$1,500 million of debt securities. Subsequently, the Company filed a "well-known seasoned issuer" shelf registration statement with the Securities and Exchange Commission, effective December 14, 2009, which registers an indeterminable amount of debt securities for future sales. The Company issued senior unsecured notes of \$850 million in 2009, as described in the section "Senior Unsecured Notes — The 2011 and 2012 Notes" above. On January 11, 2011 the Company issued senior unsecured notes of \$500 million, as described in the section "Senior Unsecured Notes — The 2016 Notes" above.

On May 18, 2011, the Board authorized an additional \$1,350 million of debt securities. As a result, \$1,500 million remains available to issue.

Letters of Credit Facility

Effective June 2010, the Company entered into a Letter of Credit Facility in addition to the portion of the Revolver reserved for issuance of letters of credit. Under the Letter of Credit Facility, \$65 million is available for the issuance of letters of credit, of which \$49 million and \$39 million was utilized as of June 30, 2011 and December 31, 2010, respectively. The balance available for additional letters of credit was \$16 million as of June 30, 2011.

### 6. Derivatives

DPS is exposed to market risks arising from adverse changes in:

interest rates;

foreign exchange rates; and

commodity prices, affecting the cost of raw materials and fuels.

The Company manages these risks through a variety of strategies, including the use of interest rate contracts, foreign exchange forward contracts, commodity futures contracts and supplier pricing agreements. DPS does not hold or issue derivative financial instruments for trading or speculative purposes.

The Company formally designates and accounts for certain interest rate contracts and foreign exchange forward contracts that meet established accounting criteria under U.S. GAAP as either fair value or cash flow hedges. For derivative instruments that are designated and qualify as cash flow hedges, the effective portion of the gain or loss on the derivative instruments is recorded, net of applicable taxes, in Accumulated Other Comprehensive Loss ("AOCL"), a component of Stockholders' Equity in the unaudited Condensed Consolidated Balance Sheets. When net income is affected by the variability of the underlying transaction, the applicable offsetting amount of the gain or loss from the derivative instrument deferred in AOCL is reclassified to net income and is reported as a component of the unaudited Condensed Consolidated Statements of Operations. For derivative instruments that are designated and qualify as fair value hedges, the effective change in the fair value of the instrument as well as the offsetting gain or loss on the hedged item attributable to the hedged risk, are recognized immediately in current-period earnings. For derivatives that are not designated or are de-designated as a hedging instrument, the gain or loss on the instrument is recognized in earnings in the period of change.

Certain interest rate contracts qualify for the "shortcut" method of accounting for hedges under U.S. GAAP. Under the shortcut method, the hedges are assumed to be perfectly effective and no ineffectiveness is recorded in earnings. For all other designated hedges, the Company assesses whether the derivative instrument is effective in offsetting the changes in fair value or variability of cash flows at the inception of the derivative contract. DPS measures hedge ineffectiveness on a quarterly basis throughout the designated period. Changes in the fair value of the derivative instrument that do not effectively offset changes in the fair value of the underlying hedged item throughout the designated hedge period are recorded in earnings each period.

If a fair value or cash flow hedge were to cease to qualify for hedge accounting, or were terminated, it would continue to be carried on the balance sheet at fair value until settled and hedge accounting would be discontinued prospectively.

If the underlying hedged transaction ceases to exist, any associated amounts reported in AOCL would be reclassified to earnings at that time.

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Interest Rates
Cash Flow Hedges

During the second quarter of 2011, in order to hedge the anticipated variable cash flows associated with the Company's planned issuances of long-term debt, the Company entered into two forward starting swap agreements with an aggregate notional value of \$150 million and one forward starting swap agreement with a notional value of \$100 million in order to fix a portion of the rate for a future seven and ten year unsecured debt issuance in 2011, respectively. The Company also entered into a forward starting swap agreement with a notional value of \$100 million in order to fix a portion of the rate for a future ten year unsecured debt issuance in 2012. The effective portion of changes in the fair value of the derivative that is designated as a cash flow hedge is being recorded in accumulated other comprehensive income and will be subsequently reclassified into earnings during the period in which the hedged forecasted transaction affects earnings. Ineffectiveness, if any, related to the Company's changes in estimates about the debt issuance related to the forward starting swap would be recognized directly in earnings. During the three and six months ended June 30, 2011, the Company realized no ineffectiveness as a result of the hedging relationship. Fair Value Hedges

The Company is exposed to the risk of changes in the fair value of certain fixed-rate debt attributable to changes in interest rates and manages these risks through the use of receive-fixed, pay-variable interest rate swaps.

In December 2009, the Company entered into two interest rate swaps having an aggregate notional amount of \$850 million and durations ranging from two to three years in order to convert fixed-rate, long-term debt to floating rate debt. These swaps were entered into upon the issuance of the 2011 and 2012 Notes, and were originally accounted for as fair value hedges and qualified for the shortcut method of accounting under U.S. GAAP.

Effective March 10, 2010, \$225 million notional of the interest rate swap linked to the 2012 Notes was restructured to reflect a change in the variable interest rate to be paid by the Company. This change triggered the de-designation of the \$225 million notional fair value hedge and the corresponding hedging relationship was discontinued. With the fair value hedge discontinued, the Company ceased adjusting the carrying value of the 2012 Notes corresponding to the restructured notional amounts. The \$1 million adjustment of the carrying value of the 2012 Notes that resulted from de-designation will continue to be carried on the balance sheet and will be amortized over the remaining term of the 2012 Notes.

Effective September 21, 2010, the remaining \$225 million notional interest rate swap linked to the 2012 Notes was terminated and settled, thus the corresponding hedging relationship was discontinued. With the fair value hedge discontinued, the Company ceased adjusting the carrying value of the 2012 Notes corresponding to the remaining notional amount. The \$4 million adjustment to the carrying value of the 2012 Notes that resulted from this de-designation will continue to be carried on the balance sheet and will be amortized over the remaining term of the 2012 Notes.

As a result of these changes, the Company had a fair value hedge with a notional amount of \$400 million remaining as of June 30, 2011 linked to the 2011 Notes.

As of June 30, 2011, the carrying value of the 2011 and 2012 Notes increased by \$6 million, which includes the \$5 million adjustment, net of amortization, that resulted from the de-designation events discussed above to reflect the change in fair value of the Company's interest rate swap agreements. Refer to Note 5 for further information. In December 2010, the Company entered into an interest rate swap having a notional amount of \$100 million and maturing in May 2038 in order to effectively convert a portion of the 2038 Notes from fixed-rate debt to floating-rate debt and designated it as a fair value hedge. The assessment of hedge effectiveness is made by comparing the cumulative change in the fair value of the hedged item attributable to changes in the benchmark interest rate with the cumulative changes in the fair value of the interest rate swap, with any ineffectiveness recorded in earnings as interest expense during the period incurred. As of June 30, 2011, the carrying value of the 2038 Notes decreased by \$1

million.

**Economic Hedges** 

In addition to derivative instruments that qualify for and are designated as hedging instruments under U.S. GAAP, the Company utilizes various interest rate derivative contracts that are not designated as cash flow or fair value hedges to manage interest rate risk. Gains or losses on these derivative instruments were recognized in earnings during the period the instruments were outstanding.

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In February 2009, the Company entered into an interest rate swap to manage its exposure to volatility in the floating interest rates on borrowings under the Term Loan A. As the Term Loan A was fully repaid in December 2009, the underlying forecasted transaction ceased to exist and the Company de-designated the cash flow hedge as it no longer qualified for hedge accounting treatment. A portion of the original notional amount was terminated which left an interest rate swap with a \$405 million notional amount used to economically hedge the volatility in the floating interest rate associated with borrowings under the Revolver during the first quarter of 2010. The Company terminated this interest rate swap instrument once the outstanding balance under the Revolver was fully repaid during the first quarter of 2010.

As discussed above under "Fair Value Hedges", effective March 10, 2010, \$225 million notional of the interest rate swap linked to the 2012 Notes was restructured to reflect a change in the variable interest rate to be paid by the Company. This resulted in the de-designation of the \$225 million notional fair value hedge and the discontinuance of the corresponding fair value hedging relationship. The \$225 million notional restructured interest rate swap was subsequently accounted for as an economic hedge. Effective September 21, 2010, the interest rate swap was terminated and settled.

In December 2010, with the expected issuance of long-term fixed rate debt, the Company entered into a treasury lock agreement with a notional value of \$200 million and a maturity date of January 2011 to economically hedge the exposure to the possible rise in the benchmark interest rate prior to a future issuance of senior unsecured notes. This treasury lock was cash settled for approximately \$1 million coincident with the issuance of the 2016 Notes in January 2011. Refer to Note 5 for details related to issuance of the 2016 Notes.

Foreign Exchange

Cash Flow Hedges

The Company's Canadian business purchases its inventory through transactions denominated and settled in United States ("U.S.") Dollars, a currency different from the functional currency of the Canadian business. These inventory purchases are subject to exposure from movements in exchange rates. During the six months ended June 30, 2011 and 2010, the Company utilized foreign exchange forward contracts designated as cash flow hedges to manage the exposures resulting from changes in these foreign currency exchange rates. The intent of these foreign exchange contracts is to provide predictability in the Company's overall cost structure. These foreign exchange contracts, carried at fair value, have maturities between one and 42 months as of June 30, 2011. The Company had outstanding foreign exchange forward contracts with notional amounts of \$158 million and \$62 million as of June 30, 2011 and 2010, respectively.

### **Economic Hedges**

During the second quarter of 2010, the Company entered into foreign exchange forward contracts not designated as cash flow hedges to manage foreign currency exposure and economically hedge the exposure from movements in exchange rates. These foreign exchange contracts, carried at fair value, have maturities between one and six months as of June 30, 2011. The Company had outstanding foreign exchange forward contracts with notional amounts of \$6 million and \$12 million as of June 30, 2011 and 2010, respectively.

# Commodities

DPS centrally manages the exposure to volatility in the prices of certain commodities used in its production process through futures contracts. The intent of these contracts is to provide a certain level of predictability in the Company's overall cost structure. During the six months ended June 30, 2011 and 2010, the Company held forward contracts that economically hedged certain of its risks. In these cases, a natural hedging relationship exists in which changes in the fair value of the instruments act as an economic offset to changes in the fair value of these instruments are recorded in net income throughout the term of the derivative instrument and are

reported in the same line item of the unaudited Condensed Consolidated Statements of Operations as the hedged transaction. Gains and losses are recognized as a component of unallocated corporate costs until the Company's operating segments are affected by the completion of the underlying transaction, at which time the gain or loss is reflected as a component of the respective segment's operating profit ("SOP").

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The following table summarizes the location of the fair value of the Company's derivative instruments within the unaudited Condensed Consolidated Balance Sheets as of June 30, 2011, and December 31, 2010 (in millions):

| unaudica Condensed Consolidated Build   | Balance Sheet Location                    | June 30, 2011 | December 31, 2010 |
|---|---|---------------|-------------------|
| Assets: Derivative instruments designated as hedging instruments under U.S. GAAP: |   |               |                   |
| Interest rate contracts   | Prepaid expenses and other current assets | \$7           | \$8               |
| Interest rate contracts   | Other non-current assets                  | 2             |                   |
| Derivative instruments not designated as hedging instruments under U.S. GAAP:     |   |               |                   |
| Commodity futures   | Prepaid expenses and other current assets | 7             | 13                |
| Total assets  |   | \$16          | \$21              |
| Liabilities:  |   |               |                   |
| Derivative instruments designated as hedging instruments under U.S. GAAP:         |   |               |                   |
| Foreign exchange forward contracts  | Accounts payable and accrued expenses     | \$3           | \$2               |
| Interest rate contracts   | Other non-current liabilities             | 6             | 6                 |
| Foreign exchange forward contracts  | Other non-current liabilities             | 4             | _                 |
| Derivative instruments not designated as hedging instruments under U.S. GAAP:     |   |               |                   |
| Treasury lock contract  | Accounts payable and accrued expenses     | _             | 1                 |
| Commodity futures   | Accounts payable and accrued expenses     | 2             | 2                 |
| Foreign exchange forward contracts  | Other non-current liabilities             |               | 2                 |
| Commodity futures   | Other non-current liabilities             |               | 1                 |
| Total liabilities   |   | \$15          | \$14              |
| 12  |   |               |                   |

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DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The following table presents the impact of derivative instruments designated as cash flow hedging instruments under U.S. GAAP to the unaudited Condensed Consolidated Statement of Operations and OCI for the three and six months ended June 30, 2011 and 2010 (in millions):

|   | Amount of Gain (Loss)<br>Recognized in OCI | Amount of Gain (Loss) Reclassified from AOCL into Income | Location of Loss Reclassified from AOCL into Income |
|---|--|--|---|
| For the three months ended June 30, 2011: |  |  |   |
| Interest rate contracts                   | \$2  | <b>\$</b> —  | Interest expense                                    |
| Foreign exchange forward contracts        | (1   | ) (1   | ) Cost of sales                                     |
| Total                                     | \$1  | \$(1   |   |
| For the six months ended June 30, 2011:   |  |  |   |
| Interest rate contracts                   | \$2  | <b>\$</b> —  | Interest expense                                    |
| Foreign exchange forward contracts        | (5   | ) (1   | Cost of sales                                       |
| Total                                     | \$(3                                       | \$(1   |   |
| For the three months ended June 30, 2010: |  |  |   |
| Foreign exchange forward contracts        | \$3  | \$(1   | Cost of sales                                       |
| Total                                     | \$3  | \$(1   | )   |
| For the six months ended June 30, 2010:   |  |  |   |
| Foreign exchange forward contracts        | \$1  | \$(3   | ) Cost of sales                                     |
| Total                                     | \$1  | \$(3   |   |

There was no hedge ineffectiveness recognized in net income for the three and six months ended June 30, 2011 and 2010 with respect to derivative instruments designated as cash flow hedges. During the next 12 months, the Company expects to reclassify net losses of \$3 million from AOCL into net income.

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DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The following table presents the impact of derivative instruments designated as fair value hedging instruments under U.S. GAAP to the unaudited Condensed Consolidated Statement of Operations for the three and six months ended June 30, 2011 and 2010 (in millions):

|   | Amount of Gain       |                      |
|---|----------------------|----------------------|
|   | Recognized in Income | Recognized in Income |
| For the three months ended June 30, 2011: | -                    | -                    |
| Interest rate contracts                   | \$1                  | Interest expense     |
| Total                                     | \$1                  | -                    |
| For the six months ended June 30, 2011:   |                      |                      |
| Interest rate contracts                   | \$4                  | Interest expense     |
| Total                                     | \$4                  | -                    |
| For the three months ended June 30, 2010: |                      |                      |
| Interest rate contracts                   | \$1                  | Interest expense     |
| Total                                     | \$1                  | -                    |
| For the six months ended June 30, 2010:   |                      |                      |
| Interest rate contracts                   | \$4                  | Interest expense     |
| Total                                     | \$4                  | •                    |
| F 4 4 1: 4 1.11 20 2011                   | 1.0010 41 1 4 4      | 1 ' ' 1 C' 1 1       |

For the three and six months ended June 30, 2011 and 2010, the interest rate swaps designated as fair value hedges qualified for the shortcut method and no ineffectiveness was recorded in earnings for the period.

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DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The following table presents the impact of derivative instruments not designated as hedging instruments under U.S. GAAP to the unaudited Condensed Consolidated Statement of Operations for the three and six months ended June 30, 2011 and 2010 (in millions):

|   | Amount of Gain (Loss) |   | Location of Gain (Loss)                      |
|---|-----------------------|---|--|
| For the three months ended June 30, 2011: | Recognized in Income  |   | Recognized in Income                         |
| Commodity futures                         | \$(2                  | ) | Cost of sales                                |
| Commodity futures                         | (1                    | ) | Selling, general and administrative expenses |
| Total                                     | \$(3                  | ) | sening, general and administrative expenses  |
| For the six months ended June 30, 2011:   |                       |   |  |
| Commodity futures                         | \$—                   |   | Cost of sales                                |
| Commodity futures                         | 2                     |   | Selling, general and administrative expenses |
| Total                                     | \$2                   |   |  |
| For the three months ended June 30, 2010: |                       |   |  |
| Interest rate contracts                   | \$4                   |   | Interest expense                             |
| Foreign exchange forward contracts        | 1                     |   | Cost of sales                                |
| Commodity futures                         | (5                    | ) | Cost of sales                                |
| Commodity futures                         | (1                    | ) | Selling, general and administrative expenses |
| Total                                     | \$(1                  | ) |  |
| For the six months ended June 30, 2010:   |                       |   |  |
| Interest rate contracts                   | \$3                   |   | Interest expense                             |
| Foreign exchange forward contracts        | 1                     |   | Cost of sales                                |
| Commodity futures                         | (7                    | ) | Cost of sales                                |
| Total                                     | \$(3                  | ) |  |
|   |                       |   |  |

Refer to Note 9 for more information on the valuation of derivative instruments. The Company has exposure to credit losses from derivative instruments in an asset position in the event of nonperformance by the counterparties to the agreements. Historically, DPS has not experienced credit losses as a result of counterparty nonperformance. The Company selects and periodically reviews counterparties based on credit ratings, limits its exposure to a single counterparty under defined guidelines, and monitors the market position of the programs at least on a quarterly basis.

DR PEPPER SNAPPLE GROUP, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

### 7. Other Non-Current Assets and Other Non-Current Liabilities

The table below details the components of other non-current assets and other non-current liabilities as of June 30, 2011, and December 31, 2010 (in millions):

|   | June 30, | December 31, |
|---|----------|--------------|
|   | 2011     | 2010         |
| Other non-current assets:   |          |              |
| Long-term receivables from Kraft                                      | \$425    | \$419        |
| Deferred financing costs, net   | 15       | 15           |
| Customer incentive programs   | 82       | 84           |
| Other   | 32       | 34           |
| Other non-current assets  | \$554    | \$552        |
| Other non-current liabilities:  |          |              |
| Long-term payables due to Kraft                                       | \$116    | \$112        |
| Liabilities for unrecognized tax benefits and other tax related items | 569      | 561          |
| Long-term pension and postretirement liability                        | 22       | 19           |
| Insurance reserves  | 53       | 51           |
| Other   | 36       | 34           |
| Other non-current liabilities   | \$796    | \$777        |

### 8. Income Taxes

The effective tax rates for the three months ended June 30, 2011 and 2010 were 35.5% and 35.9%, respectively. The provision for income taxes for the three months ended June 30, 2011, included \$6 million of certain state and federal income tax benefits, principally the domestic manufacturing deduction, related to the PepsiCo, Inc. ("PepsiCo") and The Coca-Cola Company ("Coca-Cola") licensing agreements executed in 2010. These benefits will not recur beyond 2011.

The effective tax rates for the six months ended June 30, 2011 and 2010 were 35.7% and 38.5%, respectively. The decrease in the effective tax rate for the six months ended June 30, 2011, was primarily driven by Canadian deferred income tax expense included in the six months ended June 30, 2010. In addition, the provision for income taxes for the six months ended June 30, 2011, included \$9 million of certain state and federal income tax benefits, principally the domestic manufacturing deduction, related to the PepsiCo and Coca-Cola licensing agreements executed in 2010. These benefits will not recur beyond 2011.

The Company's Canadian deferred tax assets as of June 30, 2011, included a separation related balance of \$130 million that was offset by a liability due to Kraft of \$123 million driven by the Tax Sharing and Indemnification Agreement ("Tax Indemnity Agreement"). Anticipated legislation in Canada could result in a future partial write-down of these tax assets which would be offset to some extent by a partial write-down of the liability due to Kraft.

Under the Tax Indemnity Agreement, Kraft will indemnify DPS for net unrecognized tax benefits and other tax related items of \$425 million. This balance increased by \$6 million during the six months ended June 30, 2011, and was offset by indemnity income recorded as a component of other income in the unaudited Condensed Consolidated Statement of Operations. In addition, pursuant to the terms of the Tax Indemnity Agreement, if DPS breaches certain covenants or other obligations or DPS is involved in certain change-in-control transactions, Kraft may not be required to indemnify the Company.

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DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

### 9. Fair Value of Financial Instruments

Under U.S. GAAP, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. U.S. GAAP provides a framework for measuring fair value and establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability. The three-level hierarchy for disclosure of fair value measurements is as follows:

Level 1 - Quoted market prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.

Level 3 - Valuations with one or more unobservable significant inputs that reflect the reporting entity's own assumptions.

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of June 30, 2011 (in millions):

| Fair Value Measurements at Reporting Date Us |  |  |  |  |
|--|--|--|--|--|
| -  | Significant<br>Other   | Significant  |  |  |
| for Identical                                | Observable   | Unobservable Inputs  |  |  |
|  | *  | Level 3  |  |  |
| \$—  | \$7  | \$—  |  |  |
| _  | 9  | _  |  |  |
| <b>\$</b> —                                  | \$16   | <b>\$</b> —  |  |  |
| <b>\$</b> —                                  | \$2  | <b>\$</b> —  |  |  |
| _  | 5  | _  |  |  |
| _  | 7  |  |  |  |
| <b>\$</b> —                                  | \$14   | <b>\$</b> —  |  |  |
|  | Quoted Prices in Active Markets for Identical Assets Level 1 \$— — \$— — \$— — — — — — — — | Quoted Prices in Significant Active Markets Other for Identical Observable Assets Inputs Level 1 Level 2 \$— \$7 — 9 \$— \$16  \$— \$2 — 5 — 7 |  |  |

The following table presents the fair value hierarchy for those assets and liabilities measured at fair value on a recurring basis as of December 31, 2010 (in millions):

| recurring basis as of December 51, 2010 (in minions). |   |  |                                       |  |  |
|---|---|--|---------------------------------------|--|--|
|   | Fair Value Measurements at Reporting Date Usin                |  |                                       |  |  |
|   | Quoted Prices in<br>Active Markets<br>for Identical<br>Assets | Significant<br>Other<br>Observable<br>Inputs | Significant<br>Unobservable<br>Inputs |  |  |
|   | Level 1   | Level 2                                      | Level 3                               |  |  |
| Commodity futures                                     | <b>\$</b> —   | \$13   | \$                                    |  |  |
| Interest rate contracts                               | _   | 8  |                                       |  |  |
| Total assets  | <b>\$</b> —   | \$21   | <b>\$</b> —                           |  |  |
|   |   |  |                                       |  |  |
| Commodity futures                                     | <b>\$</b> —   | \$3  | \$—                                   |  |  |
| Interest rate contracts                               | _   | 6  |                                       |  |  |
| Foreign exchange forward contracts                    |   | 4  |                                       |  |  |
| Treasury lock contract                                |   | 1  |                                       |  |  |
| Total liabilities                                     | <b>\$</b> —   | \$14   | \$—                                   |  |  |
| total madmitted                                       | Ψ —   | ΨΙΤ  | Ψ                                     |  |  |

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DR PEPPER SNAPPLE GROUP, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

The fair values of commodity futures contracts, interest rate swap contracts, foreign currency forward contracts and treasury lock contracts are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. The fair value of commodity futures contracts are valued using the market approach based on observable market transactions at the reporting date. Interest rate swap contracts and treasury lock contracts are valued using models based on readily observable market parameters for all substantial terms of our contracts. The fair value of foreign currency forward contracts are valued using quoted forward foreign exchange prices at the reporting date. Therefore, the Company has categorized these contracts as Level 2.

As of June 30, 2011, and December 31, 2010, the Company did not have any assets or liabilities without observable market values that would require a high level of judgment to determine fair value (Level 3).

There were no transfers of financial instruments between the three levels of fair value hierarchy during the three and six months ended June 30, 2011.

The estimated fair values of other financial liabilities not measured at fair value on a recurring basis as of June 30, 2011, and December 31, 2010, are as follows (in millions):

|                               | June 30, 2011      |            | December 31, 2010  |            |
|-------------------------------|--------------------|------------|--------------------|------------|
|                               | Carrying<br>Amount | Fair Value | Carrying<br>Amount | Fair Value |
| Long term debt – 2011 Note(s) | \$402              | \$403      | \$404              | \$403      |
| Long term debt – 2012 Note(s) | 453                | 459        | 455                | 460        |
| Long term debt – 2013 Notes   | 250                | 273        | 250                | 276        |
| Long term debt – 2016 Notes   | 500                | 506        | _                  |            |
| Long term debt – 2018 Notes   | 724                | 877        | 724                | 861        |
| Long term debt – 2038 Note(s) | 249                | 313        | 248                | 308        |

The carrying amount includes adjustments related to the change in the fair value of interest rate swaps designated as fair value hedges on the 2011, 2012 and 2038 Notes. See Note 6 for further information regarding derivatives. Capital leases have been excluded from the calculation of fair value for both 2011 and 2010.

The fair value amounts for cash and cash equivalents, accounts receivable, net and accounts payable and accrued expenses approximate carrying amounts due to the short maturities of these instruments. The fair value amounts of long term debt as of June 30, 2011, and December 31, 2010, were based on current market rates available to the Company. The difference between the fair value and the carrying value represents the theoretical net premium or discount that would be paid or received to retire all debt at such date.

### 10. Employee Benefit Plans

The following table sets forth the components of periodic benefit costs for the three and six months ended June 30, 2011 and 2010 (in millions):

| For the Three Months Ended For         | or the Six Months Ended |
|--|-------------------------|
| June 30, Ju                            | ne 30,                  |
| 2011 2010 20                           | 2010                    |
| Service cost \$1 \$1                   | \$1                     |
| Interest cost 3 3 7                    | 7                       |
| Expected return on assets (4 ) (4 ) (8 | ) (8                    |
| Recognition of actuarial loss 1 1 2    | 2                       |
| Settlement loss — 3 —                  | - 3                     |
| Curtailment loss — 1 —                 | - 1                     |
| Net periodic benefit costs \$1 \$5     | 2 \$6                   |

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The estimated prior service cost and transition asset that will be amortized from AOCL into periodic benefit cost for defined pension benefit plans in 2011 are not significant.

There were no significant net periodic benefit costs for the U.S. postretirement medical plans for the three and six months ended June 30, 2011 or 2010. Total net periodic benefit costs for the U.S. postretirement benefit plans were \$1 million for each of the three and six months ended June 30, 2010.

The estimated prior service cost, transition obligation and estimated net loss that will be amortized from AOCL into periodic benefit cost for postretirement medical plans in 2011 are not significant.

The Company contributed \$1 million to its pension plans during the three and six months ended June 30, 2011. The Company also contributes to various multi-employer pension plans based on obligations arising from certain of its collective bargaining agreements. The Company recognizes expense in connection with these plans as contributions are made. Contributions paid into multi-employer defined benefit pension plans for employees under collective bargaining agreements were approximately \$1 million for each of the three months ended June 30, 2011 and 2010, and approximately \$2 million for each of the six months ended June 30, 2011 and 2010. Additionally, during the second quarter of 2011, a trustee-approved mass withdrawal under one multi-employer plan was triggered. As a result of this action, the Company recognized additional expense of \$1 million for the three and six months ended June 30, 2011.

# 11. Stock-Based Compensation

The Company's Omnibus Stock Incentive Plans of 2008 and 2009 (collectively, the "DPS Stock Plans") provide for various long-term incentive awards, including stock options, restricted stock units ("RSUs") and performance share units ("PSUs").

Stock-based compensation expense is recorded in selling, general and administrative expenses in the unaudited Condensed Consolidated Statement of Operations. The components of stock-based compensation expense for the three and six months ended June 30, 2011 and 2010 are presented below (in millions):

| , , , , , , , , , , , , , , , , , , ,                 | For the Three Months Ended June 30, |   |      | For the Six Months Ende June 30, |      | ths Ended | d    |   |
|---|-------------------------------------|---|------|----------------------------------|------|-----------|------|---|
|   | 2011                                |   | 2010 |                                  | 2011 |           | 2010 |   |
| Total stock-based compensation expense                | \$9                                 |   | \$7  |                                  | \$17 |           | \$13 |   |
| Income tax benefit recognized in the income statement | (3                                  | ) | (3   | )                                | (6   | )         | (5   | ) |
| Net stock-based compensation expense                  | \$6                                 |   | \$4  |                                  | \$11 |           | \$8  |   |

The table below summarizes stock option activity for the six months ended June 30, 2011:

|                                     | Stock Options | Weighted<br>Average<br>Exercise Price | Weighted Average Remaining Contractual Term (Years) | Aggregate<br>Intrinsic Value<br>(in millions) |
|-------------------------------------|---------------|---------------------------------------|---|---|
| Outstanding as of December 31, 2010 | 2,632,935     | \$23.14                               | 8.22  | \$32  |
| Granted                             | 737,701       | 36.42                                 |   |   |
| Exercised                           | (628,317)     | 18.65                                 |   | 14  |
| Forfeited or expired                | (61,224)      | 28.32                                 |   |   |
| Outstanding as of June 30, 2011     | 2,681,095     | 27.75                                 | 8.30  | 38  |
| Exercisable as of June 30, 2011     | 1,066,301     | 23.92                                 | 7.45  | 19  |
|                                     |               |                                       |   |   |

As of June 30, 2011, there was \$9 million of unrecognized compensation cost related to the nonvested stock options granted under the DPS Stock Plans that is expected to be recognized over a weighted average period of 2.28 years.

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In 2011, the Compensation Committee of the Board approved a PSU plan. Each PSU is equivalent in value to one share of the Company's common stock. PSUs will vest three years from the beginning date of a pre-determined performance period to the extent the Company has met two performance criteria during the performance period: (i) the percentage growth of net income and (ii) the percentage yield from operating free cash flow.

The table below summarizes RSU and PSU activity for the six months ended June 30, 2011:

|                                     | RSUs/PSUs |   | Weighted<br>Average Grant<br>Date Fair Value | Average Remaining Contractual Term (Years) | Aggregate<br>Intrinsic Value<br>(in millions) |
|-------------------------------------|-----------|---|--|--|---|
| Outstanding as of December 31, 2010 | 3,380,616 |   | \$21.45                                      | 1.31                                       | \$119   |
| Granted                             | 940,208   |   | 36.42  |  |   |
| Vested and released                 | (727,484  | ) | 25.25  |  |   |
| Forfeited                           | (122,890  | ) | 23.65  |  |   |
| Outstanding as of June 30, 2011     | 3,470,450 |   | 24.65  | 1.49                                       | 146   |

As of June 30, 2011, there was \$54 million of unrecognized compensation cost related to the nonvested RSUs and PSUs granted under the DPS Stock Plans that is expected to be recognized over a weighted average period of 2.22 years.

### 12. Earnings Per Share

Basic earnings per share ("EPS") is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the assumed conversion of all dilutive securities. The following table presents the basic and diluted EPS and the Company's basic and diluted shares outstanding (in millions, except per share data):

|  | For the Three Months Ended |        | For the Six Months Ended |        |  |
|--|----------------------------|--------|--------------------------|--------|--|
|  | June 30,                   |        | June 30,                 |        |  |
|  | 2011                       | 2010   | 2011                     | 2010   |  |
| Basic EPS:                                 |                            |        |                          |        |  |
| Net income                                 | \$172                      | \$183  | \$286                    | \$272  |  |
| Weighted average common shares outstanding | 221.9                      | 244.5  | 222.7                    | 248.8  |  |
| Earnings per common share — basic          | \$0.78                     | \$0.75 | \$1.28                   | \$1.09 |  |
| Diluted EPS:                               |                            |        |                          |        |  |
| Net income                                 | \$172                      | \$183  | \$286                    | \$272  |  |
| Weighted average common shares outstanding | 221.9                      | 244.5  | 222.7                    | 248.8  |  |
| Effect of dilutive securities:             |                            |        |                          |        |  |
| Stock options, RSUs, PSUs and dividend     | 2.5                        | 2.2    | 2.6                      | 2.0    |  |
| equivalent units                           | 2.3                        | 2.2    | 2.0                      | 2.0    |  |
| Weighted average common shares outstanding | 224.4                      | 246.7  | 225.3                    | 250.8  |  |
| and common stock equivalents               | 224.4                      | 240.7  | 223.3                    | 230.6  |  |
| Earnings per common share — diluted        | \$0.77                     | \$0.74 | \$1.27                   | \$1.09 |  |

Stock options, RSUs, PSUs and dividend equivalent units totaling 0.9 million shares and 0.7 million shares were excluded from the diluted weighted average shares outstanding for the three and six months ended June 30, 2011, respectively, as they were not dilutive. Stock options, RSUs and dividend equivalent units totaling 0.8 million shares and 0.6 million shares were excluded from the diluted weighted average shares outstanding for the three and six

months ended June 30, 2010, respectively, as they were not dilutive.

Under the terms of our RSU agreements, unvested RSU awards contain forfeitable rights to dividends and dividend equivalent units. Because the dividend equivalent units are forfeitable, they are defined as non-participating securities. As of June 30, 2011, there were 120,994 dividend equivalent units which will vest at the time that the underlying RSU vests.

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During 2010, the Board authorized a total aggregate share repurchase plan of \$2 billion. The Company repurchased and retired 5.7 million shares of common stock valued at approximately \$225 million and 8.4 million shares of common stock valued at approximately \$325 million in the three and six months ended June 30, 2011, respectively. The Company repurchased and retired 9.8 million shares of common stock valued at approximately \$355 million and 15.6 million shares of common stock valued at approximately \$557 million in the three and six months ended June 30, 2010, respectively. These amounts were recorded as a reduction of equity, primarily additional paid-in capital.

### 13. Commitments and Contingencies

# Legal Matters

The Company is occasionally subject to litigation or other legal proceedings as set forth below. The Company does not believe that the outcome of these, or any other, pending legal matters, individually or collectively, will have a material adverse effect on the business or financial condition of the Company.

Von Koenig v. Snapple Beverage Corp.

In 2009, Snapple Beverage Corp. was sued by Frances Von Koenig in the United States District Court, Eastern District of California. A similar suit filed was consolidated with the Von Koenig case. Snapple's motion to dismiss was granted as to the plaintiffs' advertising claims. In May 2011, the parties reached a settlement in the case on the plaintiffs' remaining claims. Pursuant to that settlement, the Company denied any liability or wrongdoing and reserved all rights, but agreed to pay a nominal amount and the plaintiffs dismissed the remaining claims. Robert Jones v. Seven Up/RC Bottling Company of Southern California, Inc.

In 2007, one of the Company's subsidiaries, Seven Up/RC Bottling Company Inc., was sued by Robert Jones in the Superior Court in the State of California (Orange County), alleging that its subsidiary failed to provide meal and rest periods and itemized wage statements in accordance with applicable California wage and hour law. The case was filed as a class action. The parties have reached a settlement in the case, pursuant to which the Company denied any liability or wrongdoing and reserved all rights, but agreed to a compromise to end litigation and to pay \$4.25 million, which amount was accrued as of June 30, 2010. The termination of the case is subject to the satisfaction of the terms and conditions of the settlement agreement.

# Environmental, Health and Safety Matters

The Company operates many manufacturing, bottling and distribution facilities. In these and other aspects of the Company's business, it is subject to a variety of federal, state and local environment, health and safety laws and regulations. The Company maintains environmental, health and safety policies and a quality, environmental, health and safety program designed to ensure compliance with applicable laws and regulations. However, the nature of the Company's business exposes it to the risk of claims with respect to environmental, health and safety matters, and there can be no assurance that material costs or liabilities will not be incurred in connection with such claims. The federal Comprehensive Environmental Response, Compensation and Liability Act of 1980, also known as the Superfund law, as well as similar state laws, generally impose joint and several liability for cleanup and enforcement costs on current and former owners and operators of a site without regard to fault or the legality of the original conduct. In October 2008, DPS was notified by the Environmental Protection Agency that it is a potentially responsible party for study and cleanup costs at a Superfund site in New Jersey. Investigation and remediation costs are yet to be determined, but the Company paid approximately \$350,000 in 2010 for DPS' allocation of costs related to the study for this site.

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#### 14. Comprehensive Income

The following table provides a summary of the total comprehensive income, including the Company's proportionate share of equity method investees' other comprehensive income, for the three and six months ended June 30, 2011 and 2010 (in millions):

|                                  | For the Thi | ree Months Ended | For the Si | For the Six Months Ended |   |  |  |  |  |
|----------------------------------|-------------|------------------|------------|--------------------------|---|--|--|--|--|
|                                  | June 30,    |                  | June 30,   |                          |   |  |  |  |  |
|                                  | 2011        | 2010             | 2011       | 2010                     |   |  |  |  |  |
| Net income                       | \$172       | \$183            | \$286      | \$272                    |   |  |  |  |  |
| Other comprehensive income:      |             |                  |            |                          |   |  |  |  |  |
| Net foreign currency translation | 5           | (15              | ) 15       | 2                        |   |  |  |  |  |
| Net change in pension liability  | (2          | ) (4             | ) (6       | ) (3                     | ) |  |  |  |  |
| Net change in cash flow hedges   | 1           | 4                | (3         | ) 4                      |   |  |  |  |  |
| Total comprehensive income       | \$176       | \$168            | \$292      | \$275                    |   |  |  |  |  |

A rollforward of the amounts included in AOCL, net of taxes, is shown below for the six months ended June 30, 2011 and the year ended December 31, 2010 (in millions):

|                                 | Foreign<br>Currency<br>Translation |   | Change in<br>Pension<br>Liability |   | Cash Flow<br>Hedges |   | Accumulated<br>Other<br>Comprehensive<br>Loss |   |
|---------------------------------|------------------------------------|---|-----------------------------------|---|---------------------|---|---|---|
| Balance at December 31, 2009    | \$(12                              | ) | \$(45                             | ) | \$(2                | ) | \$(59   | ) |
| Changes in fair value           | 19                                 |   | 14                                |   | (5                  | ) | 28  |   |
| Reclassification to earnings    | _                                  |   | _                                 |   | 3                   |   | 3   |   |
| Balance as of December 31, 2010 | 7                                  |   | (31                               | ) | (4                  | ) | (28   | ) |
| Changes in fair value           | 15                                 |   | (6                                | ) | (2                  | ) | 7   |   |
| Reclassification to earnings    | _                                  |   | _                                 |   | (1                  | ) | (1  | ) |
| Balance as of June 30, 2011     | \$22                               |   | \$(37                             | ) | \$(7                | ) | \$(22   | ) |

#### 15. Segments

As of June 30, 2011, the Company's operating structure consisted of the following three operating segments: The Beverage Concentrates segment reflects sales of the Company's branded concentrates and syrup to third party bottlers primarily in the U.S. and Canada. Most of the brands in this segment are carbonated soft drink brands. The Packaged Beverages segment reflects sales in the United States and Canada from the manufacture and distribution of finished beverages and other products, including sales of the Company's own brands and third party brands, through both DSD and WD.

The Latin America Beverages segment reflects sales in the Mexico and Caribbean markets from the manufacture and distribution of concentrates, syrup and finished beverages.

Segment results are based on management reports. Net sales and SOP are the significant financial measures used to assess the operating performance of the Company's operating segments.

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Information about the Company's operations by operating segment for the three and six months ended June 30, 2011 and 2010 is as follows (in millions):

|   | For the Three M June 30, | onths Ended |   | For the Six Mor<br>June 30, | nths Ended |   |
|---|--------------------------|-------------|---|-----------------------------|------------|---|
|   | 2011                     | 2010        |   | 2011                        | 2010       |   |
| Segment Results – Net sales                       |                          |             |   |                             |            |   |
| Beverage Concentrates                             | \$321                    | \$319       |   | \$576                       | \$559      |   |
| Packaged Beverages                                | 1,135                    | 1,091       |   | 2,120                       | 2,020      |   |
| Latin America Beverages                           | 126                      | 109         |   | 217                         | 188        |   |
| Net sales   | \$1,582                  | \$1,519     |   | \$2,913                     | \$2,767    |   |
|   | For the Three M          | onths Ended |   | For the Six Mon             | nths Ended |   |
|   | June 30,                 |             |   | June 30,                    |            |   |
|   | 2011                     | 2010        |   | 2011                        | 2010       |   |
| Segment Results – SOP                             |                          |             |   |                             |            |   |
| Beverage Concentrates                             | \$216                    | \$207       |   | \$371                       | \$353      |   |
| Packaged Beverages                                | 139                      | 163         |   | 248                         | 277        |   |
| Latin America Beverages                           | 17                       | 18          |   | 24                          | 25         |   |
| Total SOP   | 372                      | 388         |   | 643                         | 655        |   |
| Unallocated corporate costs                       | 81                       | 81          |   | 148                         | 158        |   |
| Other operating expense (income), net             | 1                        | (3          | ) | 3                           |            |   |
| Income from operations                            | 290                      | 310         |   | 492                         | 497        |   |
| Interest expense, net                             | 28                       | 28          |   | 54                          | 61         |   |
| Other (income) expense, net                       | (3)                      | (2          | ) | (5                          | ) (5       | ) |
| Income before provision for income taxes and      |                          |             |   |                             |            |   |
| equity in earnings of unconsolidated subsidiaries | \$265                    | \$284       |   | \$443                       | \$441      |   |

#### 16. Agreement with PepsiCo

On February 26, 2010, the Company completed the licensing of certain brands to PepsiCo following PepsiCo's acquisitions of The Pepsi Bottling Group, Inc. ("PBG") and PepsiAmericas, Inc. ("PAS").

Under the new licensing agreements, PepsiCo began distributing Dr Pepper, Crush and Schweppes in the U.S. territories where these brands were previously being distributed by PBG and PAS. The same applies to Dr Pepper, Crush, Schweppes, Vernors and Sussex in Canada; and Squirt and Canada Dry in Mexico.

Additionally, in U.S. territories where it has a distribution footprint, DPS is selling certain owned and licensed brands, including Sunkist soda, Squirt, Vernors and Hawaiian Punch, that were previously distributed by PBG and PAS. Under the new agreements, DPS received a one-time nonrefundable cash payment of \$900 million. The new agreements have an initial period of 20 years with automatic 20-year renewal periods, and require PepsiCo to meet certain performance conditions. The payment was recorded as deferred revenue, which will be recognized as net sales ratably over the estimated 25-year life of the customer relationship.

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DR PEPPER SNAPPLE GROUP, INC.
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### 17. Agreement with Coca-Cola

On October 4, 2010, the Company completed the licensing of certain brands to Coca-Cola following Coca-Cola's acquisition of Coca-Cola Enterprises' ("CCE") North American Bottling Business and executed separate agreements pursuant to which Coca-Cola will offer Dr Pepper and Diet Dr Pepper in local fountain accounts and the Freestyle fountain program.

Under the new licensing agreements, Coca-Cola began distributing Dr Pepper in the U.S. and Canada Dry in the Northeast U.S. where these brands were previously being distributed by CCE. The same applies to Canada Dry and C Plus in Canada. As part of the U.S. licensing agreement, Coca-Cola has agreed to offer Dr Pepper and Diet Dr Pepper in its local fountain accounts. The new agreements have an initial period of 20 years with automatic 20-year renewal periods, and will require Coca-Cola to meet certain performance conditions.

Under a separate agreement, Coca-Cola has agreed to include Dr Pepper and Diet Dr Pepper brands in its Freestyle fountain program. The Freestyle fountain program agreement has a period of 20 years. Additionally, in certain U.S. territories where it has a distribution footprint, DPS has begun selling certain owned and licensed brands, including Canada Dry, Schweppes, Squirt and Cactus Cooler, that were previously distributed by CCE.

Under this arrangement, DPS received a one-time nonrefundable cash payment of \$715 million, which was recorded net, as no competent or verifiable evidence of fair value could be determined for the significant elements in this arrangement. The total cash consideration was recorded as deferred revenue and will be recognized as net sales ratably over the estimated 25-year life of the customer relationship.

#### 18. Guarantor and Non-Guarantor Financial Information

The Company's 2011, 2012, 2013, 2016, 2018 and 2038 Notes (collectively, the "Notes") are fully and unconditionally guaranteed by substantially all of the Company's existing and future direct and indirect domestic subsidiaries (except two immaterial subsidiaries associated with the Company's charitable foundations) (the "Guarantors"), as defined in the indentures governing the Notes. The Guarantors are wholly-owned either directly or indirectly by the Company and jointly and severally guarantee the Company's obligations under the Notes. None of the Company's subsidiaries organized outside of the U.S. (collectively, the "Non-Guarantors") guarantee the Notes. The following schedules present the financial information for the three and six months ended June 30, 2011 and 2010, and as of June 30, 2011, and December 31, 2010, for Dr Pepper Snapple Group, Inc. (the "Parent"), Guarantors and Non-Guarantors. The consolidating schedules are provided in accordance with the reporting requirements for guarantor subsidiaries.

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|  | Condensed Consolidating Statements of Operations For the Three Months Ended June 30, 2011 |      |            |                |              |   |         |   |  |  |
|--|---|------|------------|----------------|--------------|---|---------|---|--|--|
|  | Parent  | 11 C | Guarantors | Non-Guarantors | Eliminations |   | Total   |   |  |  |
|  | (in million   | ıs)  |            |                |              |   |         |   |  |  |
| Net sales  | <b>\$</b> —   |      | \$1,415    | \$175          | \$(8         | ) | \$1,582 |   |  |  |
| Cost of sales  | _   |      | 593        | 77             | (8           | ) | 662     |   |  |  |
| Gross profit   | _   |      | 822        | 98             | _            |   | 920     |   |  |  |
| Selling, general and administrative expenses   | _   |      | 529        | 69             | _            |   | 598     |   |  |  |
| Depreciation and amortization  |   |      | 30         | 1              | _            |   | 31      |   |  |  |
| Other operating expense (income), net  |   |      | 1          | _              | _            |   | 1       |   |  |  |
| Income from operations   | _   |      | 262        | 28             |              |   | 290     |   |  |  |
| Interest expense   | 28  |      | 20         | _              | (20          | ) | 28      |   |  |  |
| Interest income  | (19   | )    | _          | (1)            | 20           |   | _       |   |  |  |
| Other (income) expense, net  | (3  | )    |            | _              |              |   | (3      | ) |  |  |
| Income (loss) before provision for income taxes and equity in earnings of subsidiaries | 16  | )    | 242        | 29             | _            |   | 265     |   |  |  |
| Provision for income taxes   | (4  | )    | 91         | 7              |              |   | 94      |   |  |  |
| Income (loss) before equity in earnings of subsidiaries                                | (2  | )    | 151        | 22             | _            |   | 171     |   |  |  |
| Equity in earnings of consolidated subsidiaries  | 174   |      | 23         | _              | (197         | ) | _       |   |  |  |
| Equity in earnings of unconsolidated subsidiaries, net of tax                          | _   |      | _          | 1              | _            |   | 1       |   |  |  |
| Net income   | \$172   |      | \$174      | \$23           | \$(197       | ) | \$172   |   |  |  |
| 25   |   |      |            |                |              |   |         |   |  |  |

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|  | Condensed Consolidating Statements of Operations |     |               |                 |              |   |         |   |  |  |  |  |
|--|--|-----|---------------|-----------------|--------------|---|---------|---|--|--|--|--|
|  | For the Th                                       | re  | e Months Ende | d June 30, 2010 |              |   |         |   |  |  |  |  |
|  | Parent   |     | Guarantors    | Non-Guarantors  | Eliminations |   | Total   |   |  |  |  |  |
|  | (in million                                      | ıs) |               |                 |              |   |         |   |  |  |  |  |
| Net sales  | <b>\$</b> —                                      |     | \$1,383       | \$153           | \$(17        | ) | \$1,519 |   |  |  |  |  |
| Cost of sales  | _  |     | 536           | 74              | (17          | ) | 593     |   |  |  |  |  |
| Gross profit   | _  |     | 847           | 79              |              |   | 926     |   |  |  |  |  |
| Selling, general and administrative expenses   | _  |     | 532           | 55              | _            |   | 587     |   |  |  |  |  |
| Depreciation and amortization  | _  |     | 31            | 1               | _            |   | 32      |   |  |  |  |  |
| Other operating expense (income), net  | _  |     | (3)           | _               | _            |   | (3      | ) |  |  |  |  |
| Income from operations   |  |     | 287           | 23              |              |   | 310     |   |  |  |  |  |
| Interest expense   | 29   |     | 19            | _               | (19          | ) | 29      |   |  |  |  |  |
| Interest income  | (19  | )   |               | (1)             | 19           |   | (1      | ) |  |  |  |  |
| Other (income) expense, net  | (2   | )   | 3             | (3)             |              |   | (2      | ) |  |  |  |  |
| Income (loss) before provision for income taxes and equity in earnings of subsidiaries | 1 X  | )   | 265           | 27              | _            |   | 284     |   |  |  |  |  |
| Provision for income taxes   | (4   | )   | 100           | 6               | _            |   | 102     |   |  |  |  |  |
| Income (loss) before equity in earnings of subsidiaries                                | (4   | )   | 165           | 21              | _            |   | 182     |   |  |  |  |  |
| Equity in earnings of consolidated subsidiaries  | 187  |     | 22            | _               | (209         | ) | _       |   |  |  |  |  |
| Equity in earnings of unconsolidated subsidiaries, net of tax                          | _  |     | _             | 1               | _            |   | 1       |   |  |  |  |  |
| Net income   | \$183  |     | \$187         | \$22            | \$(209       | ) | \$183   |   |  |  |  |  |
| 26   |  |     |               |                 |              |   |         |   |  |  |  |  |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|   | Condensed Consolidating Statements of Operations |     |              |   |                |              |   |         |   |  |  |
|---|--|-----|--------------|---|----------------|--------------|---|---------|---|--|--|
|   | For the Si                                       | x I | Months Ended | J | une 30, 2011   |              |   |         |   |  |  |
|   | Parent   |     | Guarantors   |   | Non-Guarantors | Eliminations |   | Total   |   |  |  |
|   | (in million                                      | ıs) |              |   |                |              |   |         |   |  |  |
| Net sales                                   | <b>\$</b> —                                      |     | \$2,626      |   | \$297          | \$(10        | ) | \$2,913 |   |  |  |
| Cost of sales                               | _  |     | 1,090        |   | 129            | (10          | ) | 1,209   |   |  |  |
| Gross profit                                |  |     | 1,536        |   | 168            |              |   | 1,704   |   |  |  |
| Selling, general and administrative         |  |     | 1,025        |   | 120            |              |   | 1,145   |   |  |  |
| expenses                                    |  |     | 1,023        |   | 120            | _            |   | 1,143   |   |  |  |
| Depreciation and amortization               |  |     | 61           |   | 3              |              |   | 64      |   |  |  |
| Other operating expense (income), net       |  |     | 3            |   |                |              |   | 3       |   |  |  |
| Income from operations                      |  |     | 447          |   | 45             |              |   | 492     |   |  |  |
| Interest expense                            | 55   |     | 38           |   |                | (38          | ) | 55      |   |  |  |
| Interest income                             | (37  | )   | (1           | ) | (1)            | 38           |   | (1      | ) |  |  |
| Other (income) expense, net                 | (5   | )   |              |   |                |              |   | (5      | ) |  |  |
| Income (loss) before provision for income   | (13  | `   | 410          |   | 46             |              |   | 443     |   |  |  |
| taxes and equity in earnings of subsidiarie | es (13   | ,   | 410          |   | 40             | _            |   | 443     |   |  |  |
| Provision for income taxes                  | (7   | )   | 153          |   | 12             |              |   | 158     |   |  |  |
| Income (loss) before equity in earnings of  | . (6   | `   | 257          |   | 34             |              |   | 285     |   |  |  |
| subsidiaries                                | (0   | ,   | 231          |   | J <b>-</b>     |              |   | 203     |   |  |  |
| Equity in earnings of consolidated          | 292  |     | 35           |   | _              | (327         | ) |         |   |  |  |
| subsidiaries                                | 2)2  |     | 33           |   |                | (327         | , |         |   |  |  |
| Equity in earnings of unconsolidated        |  |     |              |   | 1              |              |   | 1       |   |  |  |
| subsidiaries, net of tax                    |  |     |              |   |                |              |   | 1       |   |  |  |
| Net income                                  | \$286  |     | \$292        |   | \$35           | \$(327       | ) | \$286   |   |  |  |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|   | Condensed Consolidating Statements of Operations For the Six Months Ended June 30, 2010 |     |            |   |                |              |   |         |   |  |  |
|---|---|-----|------------|---|----------------|--------------|---|---------|---|--|--|
|   | Parent  |     | Guarantors |   | Non-Guarantors | Eliminations |   | Total   |   |  |  |
|   | (in million   | ns) | )          |   |                |              |   |         |   |  |  |
| Net sales   | <b>\$</b> —   |     | \$2,522    |   | \$262          | \$(17        | ) | \$2,767 |   |  |  |
| Cost of sales   |   |     | 983        |   | 123            | (17          | ) | 1,089   |   |  |  |
| Gross profit  |   |     | 1,539      |   | 139            |              |   | 1,678   |   |  |  |
| Selling, general and administrative expenses  | _   |     | 1,018      |   | 100            | _            |   | 1,118   |   |  |  |
| Depreciation and amortization   | _   |     | 61         |   | 2              |              |   | 63      |   |  |  |
| Other operating expense (income), net   |   |     | _          |   | _              | _            |   | _       |   |  |  |
| Income from operations  |   |     | 460        |   | 37             | _            |   | 497     |   |  |  |
| Interest expense  | 63  |     | 39         |   | _              | (39          | ) | 63      |   |  |  |
| Interest income   | (38   | )   | (1         | ) | (2)            | 39           |   | (2      | ) |  |  |
| Other (income) expense, net   | (5  | )   | (1         | ) | 1              |              |   | (5      | ) |  |  |
| Income (loss) before provision for income taxes and equity in earnings of subsidiarie |   | )   | 423        |   | 38             | _            |   | 441     |   |  |  |
| Provision for income taxes  | (10   | )   | 163        |   | 17             | _            |   | 170     |   |  |  |
| Income (loss) before equity in earnings of subsidiaries                               | (10   | )   | 260        |   | 21             | _            |   | 271     |   |  |  |
| Equity in earnings of consolidated subsidiaries                                       | 282   |     | 22         |   | _              | (304         | ) | _       |   |  |  |
| Equity in earnings of unconsolidated subsidiaries, net of tax                         | _   |     | _          |   | 1              | _            |   | 1       |   |  |  |
| Net income  | \$272   |     | \$282      |   | \$22           | \$(304       | ) | \$272   |   |  |  |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|  | Condensed Consolidating Balance Sheets<br>As of June 30, 2011 |            |                |                  |          |  |  |  |  |  |
|--|---|------------|----------------|------------------|----------|--|--|--|--|--|
|  | Parent  | Guarantors | Non-Guarantors | Eliminations     | Total    |  |  |  |  |  |
|  | (in millions)   | )          |                |                  |          |  |  |  |  |  |
| Current assets:                            |   |            |                |                  |          |  |  |  |  |  |
| Cash and cash equivalents                  | <b>\$</b> —   | \$467      | \$83           | <b>\$</b> —      | \$550    |  |  |  |  |  |
| Accounts receivable:                       |   |            |                |                  |          |  |  |  |  |  |
| Trade, net                                 |   | 538        | 72             |                  | 610      |  |  |  |  |  |
| Other                                      | 1   | 27         | 16             |                  | 44       |  |  |  |  |  |
| Related party receivable                   | 12  | 12         | _              | (24)             | <u> </u> |  |  |  |  |  |
| Inventories                                |   | 247        | 28             |                  | 275      |  |  |  |  |  |
| Deferred tax assets                        |   | 61         | 5              |                  | 66       |  |  |  |  |  |
| Prepaid expenses and other current assets  | 138   | 119        | 25             | (132             | 150      |  |  |  |  |  |
| Total current assets                       | 151   | 1,471      | 229            | (156)            | 1,695    |  |  |  |  |  |
| Property, plant and equipment, net         |   | 1,071      | 76             | _                | 1,147    |  |  |  |  |  |
| Investments in consolidated subsidiaries   | 4,106   | 564        | _              | (4,670           |          |  |  |  |  |  |
| Investments in unconsolidated subsidiaries | s —   | _          | 12             | _                | 12       |  |  |  |  |  |
| Goodwill                                   |   | 2,961      | 24             |                  | 2,985    |  |  |  |  |  |
| Other intangible assets, net               |   | 2,602      | 87             |                  | 2,689    |  |  |  |  |  |
| Long-term receivable, related parties      | 2,880   | 2,440      | 159            | (5,479)          |          |  |  |  |  |  |
| Other non-current assets                   | 441   | 105        | 8              |                  | 554      |  |  |  |  |  |
| Non-current deferred tax assets            |   |            | 146            |                  | 146      |  |  |  |  |  |
| Total assets                               | \$7,578   | \$11,214   | \$741          | \$(10,305)       | \$9,228  |  |  |  |  |  |
| Current liabilities:                       |   | ·          |                | ,                |          |  |  |  |  |  |
| Accounts payable and accrued expenses      | \$101   | \$659      | \$90           | <b>\$</b> —      | \$850    |  |  |  |  |  |
| Related party payable                      |   | 11         | 13             | (24)             | _        |  |  |  |  |  |
| Deferred revenue                           |   | 63         | 2              |                  | 65       |  |  |  |  |  |
| Current portion of long-term obligations   | 402   | _          | _              |                  | 402      |  |  |  |  |  |
| Income taxes payable                       |   | 376        | _              | (132             | 244      |  |  |  |  |  |
| Total current liabilities                  | 503   | 1,109      | 105            | (156             | 1,561    |  |  |  |  |  |
| Long-term obligations to third parties     | 2,176   | 8          | _              |                  | 2,184    |  |  |  |  |  |
| Long-term obligations to related parties   | 2,440   | 3,039      | _              | (5,479)          |          |  |  |  |  |  |
| Non-current deferred tax liabilities       |   | 865        | _              |                  | 865      |  |  |  |  |  |
| Non-current deferred revenue               |   | 1,435      | 50             |                  | 1,485    |  |  |  |  |  |
| Other non-current liabilities              | 122   | 652        | 22             |                  | 796      |  |  |  |  |  |
| Total liabilities                          | 5,241   | 7,108      | 177            | (5,635)          |          |  |  |  |  |  |
| Total stockholders' equity                 | 2,337   | 4,106      | 564            | (4,670           |          |  |  |  |  |  |
| Total liabilities and stockholders' equity | \$7,578   | \$11,214   | \$741          | 1 11 2 2 2 2 2 1 | \$9,228  |  |  |  |  |  |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|  | Condensed Consolidating Balance Sheets<br>As of December 31, 2010 |            |                |              |         |  |  |  |  |  |  |
|--|---|------------|----------------|--------------|---------|--|--|--|--|--|--|
|  | Parent (in millions)  | Guarantors | Non-Guarantors | Eliminations | Total   |  |  |  |  |  |  |
| Current assets:                            | (III IIIIIIIII)   | ,          |                |              |         |  |  |  |  |  |  |
| Cash and cash equivalents                  | <b>\$</b> —   | \$252      | \$63           | <b>\$</b> —  | \$315   |  |  |  |  |  |  |
| Accounts receivable:                       | •   | 7          | 7              | •            | 7       |  |  |  |  |  |  |
| Trade, net                                 |   | 480        | 56             |              | 536     |  |  |  |  |  |  |
| Other                                      | _   | 19         | 16             | _            | 35      |  |  |  |  |  |  |
| Related party receivable                   | 11  | 2          | _              | (13          | ) —     |  |  |  |  |  |  |
| Inventories                                | _   | 220        | 24             | _            | 244     |  |  |  |  |  |  |
| Deferred tax assets                        | _   | 52         | 5              | _            | 57      |  |  |  |  |  |  |
| Prepaid and other current assets           | 133   | 81         | 20             | (112         | ) 122   |  |  |  |  |  |  |
| Total current assets                       | 144   | 1,106      | 184            | )            | ) 1,309 |  |  |  |  |  |  |
| Property, plant and equipment, net         | _   | 1,093      | 75             | _            | 1,168   |  |  |  |  |  |  |
| Investments in consolidated subsidiaries   | 3,769   | 513        | _              | (4,282       | ) —     |  |  |  |  |  |  |
| Investments in unconsolidated subsidiarie  | *   | _          | 11             | _            | ´ 11    |  |  |  |  |  |  |
| Goodwill                                   |   | 2,961      | 23             | _            | 2,984   |  |  |  |  |  |  |
| Other intangible assets, net               |   | 2,608      | 83             | _            | 2,691   |  |  |  |  |  |  |
| Long-term receivable, related parties      | 2,845   | 2,453      | 138            | (5,436       | · —     |  |  |  |  |  |  |
| Other non-current assets                   | 434   | 110        | 8              | _            | 552     |  |  |  |  |  |  |
| Non-current deferred tax assets            |   | _          | 144            | _            | 144     |  |  |  |  |  |  |
| Total assets                               | \$7,192   | \$10,844   | \$666          | \$(9,843     | \$8,859 |  |  |  |  |  |  |
| Current liabilities:                       | ,   |            |                |              | , . ,   |  |  |  |  |  |  |
| Accounts payable and accrued expenses      | \$80  | \$705      | \$66           | <b>\$</b> —  | \$851   |  |  |  |  |  |  |
| Related party payable                      |   | 11         | 2              | (13          | ) —     |  |  |  |  |  |  |
| Deferred revenue                           |   | 63         | 2              |              | 65      |  |  |  |  |  |  |
| Current portion of long-term obligations   | 404   |            | _              |              | 404     |  |  |  |  |  |  |
| Income taxes payable                       | _   | 113        | 17             | (112         | ) 18    |  |  |  |  |  |  |
| Total current liabilities                  | 484   | 892        | 87             | (125         | 1,338   |  |  |  |  |  |  |
| Long-term obligations to third parties     | 1,677   | 10         | _              |              | 1,687   |  |  |  |  |  |  |
| Long-term obligations to related parties   | 2,454   | 2,982      |                | (5,436       | ) —     |  |  |  |  |  |  |
| Non-current deferred tax liabilities       |   | 1,083      | _              | _            | 1,083   |  |  |  |  |  |  |
| Non-current deferred revenue               |   | 1,467      | 48             | _            | 1,515   |  |  |  |  |  |  |
| Other non-current liabilities              | 118   | 641        | 18             | _            | 777     |  |  |  |  |  |  |
| Total liabilities                          | 4,733   | 7,075      | 153            | (5,561       | 6,400   |  |  |  |  |  |  |
| Total stockholders' equity                 | 2,459   | 3,769      | 513            | (4,282       | 2,459   |  |  |  |  |  |  |
| Total liabilities and stockholders' equity | \$7,192   | \$10,844   | \$666          | \$(9,843     | \$8,859 |  |  |  |  |  |  |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|   | Condensed Consolidating Statements of Cash Flows For the Six Months Ended June 30, 2011 |   |            |     |              |    |              |   |       |   |  |
|---|---|---|------------|-----|--------------|----|--------------|---|-------|---|--|
|   | Parent (in millior  |   | Guarantors | l J | Non-Guaranto | rs | Eliminations |   | Total |   |  |
| Operating activities:<br>Net cash provided by (used in) operating<br>activities | \$(58   | ) | \$276      |     | \$38         |    | \$           |   | \$256 |   |  |
| Investing activities:   |   |   |            |     |              |    |              |   |       |   |  |
| Purchase of property, plant and equipment                                       |   |   | (99        | )   | (5           | )  | _            |   | (104  | ) |  |
| Proceeds from disposals of property, plant                                      | _   |   | 1          |     |              |    | _            |   | 1     |   |  |
| and equipment   |   |   | (486       | `   | (15          | `  | 501          |   |       |   |  |
| Issuance of related party notes receivable Repayment of related party notes     | _   |   | (460       | )   | (15          | )  | 301          |   | _     |   |  |
| receivable  | _   |   | 500        |     | _            |    | (500         | ) | _     |   |  |
| Net cash provided by (used in) investing  |   |   |            |     |              |    |              |   |       |   |  |
| activities  | _   |   | (84        | )   | (20          | )  | 1            |   | (103  | ) |  |
| Financing activities:   |   |   |            |     |              |    |              |   |       |   |  |
| Proceeds from issuance of related party   | 106   |   | 1.5        |     |              |    | (501         | ` |       |   |  |
| long-term debt  | 486   |   | 15         |     | _            |    | (501         | ) |       |   |  |
| Proceeds from issuance of senior  | 500   |   |            |     |              |    |              |   | 500   |   |  |
| unsecured notes   |   |   |            |     | <del></del>  |    | _            |   | 300   |   |  |
| Repayment of related party long-term debt                                       | (500  | ) |            |     | _            |    | 500          |   | _     |   |  |
| Repayment of senior unsecured credit facility                                   | _   |   | _          |     | _            |    | _            |   | _     |   |  |
| Repurchase of shares of common stock  | (325  | ) |            |     |              |    | _            |   | (325  | ) |  |
| Dividends paid  | (111  | ) | _          |     | _            |    | _            |   | (111  | ) |  |
| Proceeds from stock options exercised   | 12  |   |            |     |              |    | _            |   | 12    |   |  |
| Excess tax benefit on stock-based compensation                                  | _   |   | 8          |     | _            |    | _            |   | 8     |   |  |
| Other, net  | (4  | ) | (1         | )   | _            |    | _            |   | (5    | ) |  |
| Net cash provided by (used in) financing activities                             | 58  |   | 22         |     | _            |    | (1           | ) | 79    |   |  |
| Cash and cash equivalents — net change from:                                    |   |   |            |     |              |    |              |   |       |   |  |
| Operating, investing and financing activities                                   | _   |   | 214        |     | 18           |    | _            |   | 232   |   |  |
| Currency translation  |   |   | 1          |     | 2            |    | _            |   | 3     |   |  |
| Cash and cash equivalents at beginning of                                       |   |   |            |     |              |    |              |   |       |   |  |
| period  | _   |   | 252        |     | 63           |    |              |   | 315   |   |  |
| Cash and cash equivalents at end of period                                      | <b>\$</b> —   |   | \$467      |     | \$83         |    | \$—          |   | \$550 |   |  |

# Table of Contents DR PEPPER SNAPPLE GROUP, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

|  | For the Si<br>Parent |     |         |   |              |   |             |   |           |   |  |
|--|----------------------|-----|---------|---|--------------|---|-------------|---|-----------|---|--|
|  | (in million          | 1S) |         |   |              |   |             |   |           |   |  |
| Operating activities:  Net cash provided by (used in) operating activities | \$(77                | )   | \$1,312 |   | \$31         |   | \$          |   | \$1,266   |   |  |
| Investing activities:  |                      |     | (106    | , | (0           | , |             |   | /114      |   |  |
| Purchase of property, plant and equipment                                  |                      |     | (106    | ) | (8           | ) |             |   | (114      | ) |  |
| Proceeds from disposals of property, plant                                 | _                    |     | 16      |   |              |   |             |   | 16        |   |  |
| and equipment  |                      |     |         |   | <b>√0. =</b> |   |             |   |           |   |  |
| Return of capital  |                      |     | 35      |   | (35          | ) |             |   |           |   |  |
| Issuance of related party notes receivable                                 | _                    |     | (710    | ) | (15          | ) | 725         |   |           |   |  |
| Repayment of related party notes   | 405                  |     |         |   |              |   | (405        | ) |           |   |  |
| receivable   |                      |     |         |   |              |   |             |   |           |   |  |
| Net cash provided by (used in) investing                                   | 405                  |     | (765    | ) | (58          | ) | 320         |   | (98       | ) |  |
| activities   |                      |     |         |   |              |   |             |   |           |   |  |
| Financing activities:  |                      |     |         |   |              |   |             |   |           |   |  |
| Proceeds from issuance of related party                                    | 710                  |     | 15      |   |              |   | (725        | ) | _         |   |  |
| long-term debt   |                      |     |         |   |              |   |             |   |           |   |  |
| Proceeds from issuance of senior   |                      |     |         |   |              |   | _           |   |           |   |  |
| unsecured notes  |                      |     | (40.5   | , |              |   | 40.5        |   |           |   |  |
| Repayment of related party long-term debt                                  | _                    |     | (405)   | ) | _            |   | 405         |   |           |   |  |
| Repayment of senior unsecured credit                                       | (405                 | )   |         |   |              |   | _           |   | (405      | ) |  |
| facility   | •                    | (   |         |   |              |   |             |   | `         | , |  |
| Repurchase of shares of common stock                                       | (557                 | )   |         |   |              |   |             |   | (557      | ) |  |
| Dividends paid   | (76                  | )   |         |   |              |   |             |   | (76       | ) |  |
| Proceeds from stock options exercised                                      | _                    |     |         |   |              |   | _           |   | _         |   |  |
| Excess tax benefit on stock-based  |                      |     | 1       |   | _            |   | _           |   | 1         |   |  |
| compensation   |                      |     | (1      | ` |              |   |             |   | <b>/1</b> | ` |  |
| Other, net   |                      |     | (1      | ) | _            |   | _           |   | (1        | ) |  |
| Net cash provided by (used in) financing activities                        | (328                 | )   | (390    | ) |              |   | (320        | ) | (1,038    | ) |  |
| Cash and cash equivalents — net change                                     |                      |     |         |   |              |   |             |   |           |   |  |
| from:  |                      |     |         |   |              |   |             |   |           |   |  |
| Operating, investing and financing   |                      |     |         |   |              |   |             |   |           |   |  |
| activities   |                      |     | 157     |   | (27          | ) |             |   | 130       |   |  |
| Currency translation   | _                    |     | (1      | ) | 2            |   |             |   | 1         |   |  |
| Cash and cash equivalents at beginning of                                  |                      |     |         | , |              |   | _           |   |           |   |  |
| period   | _                    |     | 191     |   | 89           |   | _           |   | 280       |   |  |
| Cash and cash equivalents at end of period                                 | <b>\$</b> —          |     | \$347   |   | \$64         |   | <b>\$</b> — |   | \$411     |   |  |
| cash and cash equivalents at one of period                                 | . 4                  |     | Ψ       |   | <b>~ 0 !</b> |   | Ψ           |   | ψ 111     |   |  |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

You should read the following discussion in conjunction with our audited consolidated financial statements and notes thereto in our Annual Report on Form 10-K for the year ended December 31, 2010.

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), including, in particular, statements about future events, future financial performance, plans, strategies, expectations, prospects, competitive environment, regulation, labor matters and availability of raw materials. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as the words "may," "will," "expect," "anticipate," "believe," "estimate," "plan," "intend" or the negative of these terms or similar expressions in this Quarterly Report on Form 10-Q. We have based these forward-looking statements on our current views with respect to future events and financial performance. Our actual financial performance could differ materially from those projected in the forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections, and our financial performance may be better or worse than anticipated. Given these uncertainties, you should not put undue reliance on any forward-looking statements. All of the forward-looking statements are qualified in their entirety by reference to the factors discussed under "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010. Forward-looking statements represent our estimates and assumptions only as of the date that they were made. We do not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, after the date of this Quarterly Report on Form 10-Q, except to the extent required by applicable securities laws. This Quarterly Report on Form 10-O contains the names of some of our owned or licensed trademarks, trade names and service marks, which we refer to as our brands. All of the product names included in this Quarterly Report on Form 10-Q are either our registered trademarks or those of our licensors.

Cadbury plc and Cadbury Schweppes plc are hereafter collectively referred to as "Cadbury" unless otherwise indicated. Kraft Foods Inc. acquired Cadbury on February 2, 2010. Kraft Foods, Inc. and/or its subsidiaries are hereafter collectively referred to as "Kraft".

#### Overview

We are a leading integrated brand owner, manufacturer and distributor of non-alcoholic beverages in the United States ("U.S."), Canada and Mexico with a diverse portfolio of flavored carbonated soft drinks ("CSDs") and non-carbonated beverages ("NCBs"), including ready-to-drink teas, juices, juice drinks and mixers. Our brand portfolio includes popular CSD brands such as Dr Pepper, Sunkist soda, 7UP, A&W, Canada Dry, Crush, Squirt, Peñafiel, Schweppes and Venom Energy, and NCB brands such as Snapple, Mott's, Hawaiian Punch, Clamato, Rose's and Mr & Mrs T mixers. Our largest brand, Dr Pepper, is a leading flavored CSD in the U.S. according to The Nielsen Company. We have some of the most recognized beverage brands in North America, with significant consumer awareness levels and long histories that evoke strong emotional connections with consumers.

We operate as an integrated brand owner, manufacturer and distributor through our three segments. We believe our integrated business model strengthens our route-to-market and provides opportunities for net sales and profit growth through the alignment of the economic interests of our brand ownership and our manufacturing and distribution businesses through both our Direct Store Delivery ("DSD") system and our Warehouse Direct ("WD") delivery system. Our integrated business model enables us to be more flexible and responsive to the changing needs of our large retail customers and allows us to more fully leverage our scale and reduce costs by creating greater geographic manufacturing and distribution coverage.

The beverage market is subject to some seasonal variations. Our beverage sales are generally higher during the warmer months and also can be influenced by the timing of holidays and religious festivals as well as weather fluctuations.

# **Beverage Concentrates**

Our Beverage Concentrates segment is principally a brand ownership business. In this segment we manufacture and sell beverage concentrates in the U.S. and Canada. Most of the brands in this segment are CSD brands. Key brands include Dr Pepper, Crush, Canada Dry, Sunkist soda, Schweppes, 7UP, A&W, RC Cola, Squirt, Sun Drop, Diet Rite,

Welch's, Country Time, Vernors and the concentrate form of Hawaiian Punch. Almost all of our beverage concentrates are manufactured at our plant in St. Louis, Missouri.

The beverage concentrates are shipped to third party bottlers, as well as to our own manufacturing facilities, who combine them with carbonation, water, sweeteners and other ingredients, package it in PET containers, glass bottles and aluminum cans, and sell it as a finished beverage to retailers. Beverage concentrates are also manufactured into syrup, which is shipped to fountain customers, such as fast food restaurants, who mix the syrup with water and carbonation to create a finished beverage at the point of sale to consumers. Dr Pepper represents most of our fountain channel volume. Concentrate prices historically have been reviewed and adjusted at least on an annual basis. Our Beverage Concentrates brands are sold by bottlers, including our own Packaged Beverages segment, through all major retail channels including supermarkets, fountains, mass merchandisers, club stores, vending machines, convenience stores, gas stations, small groceries, drug chains and dollar stores.

# Packaged Beverages

Our Packaged Beverages segment is principally a brand ownership, manufacturing and distribution business. In this segment, we primarily manufacture and distribute packaged beverages and other products, including our brands, third party owned brands and certain private label beverages, in the U.S. and Canada. Key NCB brands in this segment include Hawaiian Punch, Snapple, Mott's, Yoo-Hoo, Clamato, Deja Blue, AriZona, FIJI, Mistic, Nantucket Nectars, ReaLemon, Mr and Mrs T, Rose's and Country Time. Key CSD brands in this segment include 7UP, Dr Pepper, A&W, Sunkist soda, Canada Dry, RC Cola, Big Red, Squirt, Vernors, Welch's, IBC, and Schweppes. Additionally, we distribute third party brands such as FIJI mineral water and AriZona tea and a portion of our sales comes from bottling beverages and other products for private label owners or others for a fee. Although the majority of our Packaged Beverages' net sales relate to our brands, we also provide a route-to-market for third party brand owners seeking effective distribution for their new and emerging brands. These brands give us exposure in certain markets to fast growing segments of the beverage industry with minimal capital investment.

Our Packaged Beverages' products are manufactured in multiple facilities across the U.S. and are sold or distributed to retailers and their warehouses by our own distribution network or by third party distributors. The raw materials used to manufacture our products include aluminum cans and ends, glass bottles, PET bottles and caps, paper products, sweeteners, juices, water and other ingredients.

We sell our Packaged Beverages' products both through our DSD system, supported by a fleet of more than 5,000 trucks and approximately 12,000 employees, including sales representatives, merchandisers, drivers and warehouse workers, as well as through our WD system, both of which include the sales to all major retail channels, including supermarkets, fountain channel, mass merchandisers, club stores, vending machines, convenience stores, gas stations, small groceries, drug chains and dollar stores.

# Latin America Beverages

Our Latin America Beverages segment is a brand ownership, manufacturing and distribution business. This segment participates mainly in the carbonated mineral water, flavored CSD, bottled water and vegetable juice categories, with particular strength in carbonated mineral water and grapefruit flavored CSDs. Key brands include Peñafiel, Squirt, Clamato and Aguafiel.

In Mexico, we manufacture and distribute our products through our bottling operations and third party bottlers and distributors. In the Caribbean, we distribute our products through third party bottlers and distributors. In Mexico, we also participate in a joint venture to manufacture Aguafiel brand water with Acqua Minerale San Benedetto. We provide expertise in the Mexican beverage market and Acqua Minerale San Benedetto provides expertise in water production and new packaging technologies.

We sell our finished beverages through all major Mexican retail channels, including the "mom and pop" stores, supermarkets, hypermarkets, and on premise channels.

#### Volume

In evaluating our performance, we consider different volume measures depending on whether we sell beverage concentrates or finished beverages.

# Beverage Concentrates Sales Volume

In our Beverage Concentrates segment, we measure our sales volume in two ways: (1) "concentrate case sales" and (2) "bottler case sales." The unit of measurement for both concentrate case sales and bottler case sales equals 288 fluid ounces of finished beverage, the equivalent of 24 twelve ounce servings.

Concentrate case sales represent units of measurement for concentrates sold by us to our bottlers and distributors. A concentrate case is the amount of concentrate needed to make one case of 288 fluid ounces of finished beverage. It does not include any other component of the finished beverage other than concentrate. Our net sales in our concentrate businesses are based on our sales of concentrate cases.

Although net sales in our concentrate businesses are based on concentrate case sales, we believe that bottler case sales are also a significant measure of our performance because they measure sales of packaged beverages into retail channels.

# Packaged Beverages Sales Volume

In our Packaged Beverages segment, we measure volume as case sales to customers. A case sale represents a unit of measurement equal to 288 fluid ounces of packaged beverage sold by us. Case sales include both our owned brands and certain brands licensed to and/or distributed by us.

#### Volume in Bottler Case Sales

In addition to sales volume, we measure volume in bottler case sales ("volume (BCS)") as sales of packaged beverages, in equivalent 288 fluid ounce cases, sold by us and our bottling partners to retailers and independent distributors. Our contract manufacturing sales are not included or reported as part of volume (BCS).

Bottler case sales, concentrate case sales and packaged beverage sales volume are not equal during any given period due to changes in bottler concentrate inventory levels, which can be affected by seasonality, bottler inventory and manufacturing practices, and the timing of price increases and new product introductions.

#### Company Highlights and Recent Developments

Net sales totaled \$1,582 million for the three months ended June 30, 2011, an increase of \$63 million, or approximately 4%, from the three months ended June 30, 2010.

Net income for the three months ended June 30, 2011, was \$172 million, compared to \$183 million for the year ago period, a decrease of \$11 million, or approximately 6%.

Diluted earnings per share were \$0.77 per share for the three months ended June 30, 2011, compared with \$0.74 for the year ago period.

During the three and six months ended June 30, 2011, we repurchased 5.7 million and 8.4 million shares, respectively, of our common stock valued at approximately \$225 million and \$325 million, respectively. During the second quarter of 2011, our Board of Directors (our "Board") declared a dividend of \$0.32 per share, which was paid on July 8, 2011, to shareholders of record on June 20, 2011. The dividend amount increased approximately 28% compared to our previous dividend declared by the Board during the first quarter of 2011. During the second quarter of 2011, Moody's Rating Service ("Moody's") raised our debt rating from Baa2 with a positive outlook to Baa1 with a stable outlook.

# **Results of Operations**

We eliminate from our financial results all intercompany transactions between entities included in the consolidation and the intercompany transactions with our equity method investees.

References in the financial tables to percentage changes that are not meaningful are denoted by "NM."

Three Months Ended June 30, 2011 Compared to Three Months Ended June 30, 2010 Consolidated Operations

The following table sets forth our unaudited consolidated results of operations for the three months ended June 30, 2011 and 2010 (dollars in millions):

|  | For the Th | ree Montl | ns E | nded    |   |         |   |           |    |
|--|------------|-----------|------|---------|---|---------|---|-----------|----|
|  | June 30,   |           |      |         |   |         |   |           |    |
|  | 2011       |           |      | 2010    |   |         |   | Percentag | ge |
|  | Dollars    | Percent   |      | Dollars |   | Percent |   | Change    |    |
| Net sales  | \$1,582    | 100.0     | %    | \$1,519 |   | 100.0   | % | •         | %  |
| Cost of sales  | 662        | 41.8      |      | 593     |   | 39.0    |   |           |    |
| Gross profit   | 920        | 58.2      |      | 926     |   | 61.0    |   | (1        | )  |
| Selling, general and administrative expenses   | 598        | 37.9      |      | 587     |   | 38.7    |   |           |    |
| Depreciation and amortization  | 31         | 2.0       |      | 32      |   | 2.1     |   |           |    |
| Other operating expense (income), net  | 1          | 0.1       |      | (3      | ) | (0.2)   | ) |           |    |
| Income from operations   | 290        | 18.3      |      | 310     |   | 20.4    |   | (6        | )  |
| Interest expense   | 28         | 1.8       |      | 29      |   | 1.9     |   |           |    |
| Interest income  | _          | _         |      | (1      | ) | (0.1    | ) |           |    |
| Other (income) expense, net  | (3)        | (0.1      | )    | (2      | ) | (0.1    | ) |           |    |
| Income before provision for income taxes and equity in earnings of unconsolidated subsidiaries | 265        | 16.8      |      | 284     |   | 18.7    |   | (7        | )  |
| Provision for income taxes   | 94         | 6.0       |      | 102     |   | 6.8     |   |           |    |
| Income before equity in earnings of unconsolidated subsidiaries                                | 171        | 10.8      |      | 182     |   | 12.0    |   |           |    |
| Equity in earnings of unconsolidated subsidiaries, net of tax                                  | 1          | 0.1       |      | 1       |   | 0.1     |   |           |    |
| Net income   | \$172      | 10.9      | %    | \$183   |   | 12.0    | % | (6        | )% |
| Earnings per common share:   |            |           |      |         |   |         |   |           |    |
| Basic  | \$0.78     | NM        |      | \$0.75  |   | NM      |   | 4         | %  |
| Diluted  | \$0.77     | NM        |      | \$0.74  |   | NM      |   | 4         | %  |

Volume. Volume (BCS) was flat for the three months ended June 30, 2011, compared with the three months ended June 30, 2010. In the U.S. and Canada, volume decreased 1% and in Mexico and the Caribbean, volume increased 5% compared with the year ago period. CSD and NCB volume remained flat. In CSDs, Sun Drop increased 2 million cases compared with the year ago period due to the national launch of the brand. As a result of strong growth in our Latin America Beverages segment, Peñafiel and Squirt increased 7% and 3%, respectively. Dr Pepper volume decreased 2% as sales volume in the prior year was benefited by low holiday and summer pricing by a national account that did not recur in 2011, partially offset by the impact of additional fountain availability. Our "Core 4" brands (7UP, Sunkist soda, A&W and Canada Dry) were down 1% compared to the year ago period as a double-digit decline in Sunkist soda and low single-digit declines in 7UP and A&W were partially offset by a double-digit increase in Canada Dry due to targeted marketing programs. Decreases in NCBs were driven by a 10% decrease in Mott's due to promotional activities that did not recur in 2011 and larger-than-normal price increases due to the significant increase in the cost of apple juice concentrate. These decreases were partially offset by 8% growth in Snapple as a result of distribution gains and package innovation.

Net Sales. Net sales increased \$63 million, or approximately 4%, for the three months ended June 30, 2011, compared with the three months ended June 30, 2010. The increase was attributable to price increases, sales volumes of \$14 million driven by the repatriation of certain brands under the licensing arrangements with The Coca-Cola Company ("Coca-Cola"), the favorable impact of changes in foreign currency, product mix and \$7 million in revenue recognized under the Coca-Cola license arrangement, partially offset by higher discounts.

Gross Profit. Gross profit decreased \$6 million for the three months ended June 30, 2011, compared with the three months ended June 30, 2010. Gross margin of 58.2% for the three months ended June 30, 2011, was lower than the 61.0% gross margin for the three months ended June 30, 2010, primarily due to higher costs for sweeteners, packaging materials and other commodity costs, partially offset by increases in net sales and ongoing supply chain efficiencies.

Income from Operations. Income from operations decreased \$20 million to \$290 million for the three months ended June 30, 2011, compared with the year ago period. The decrease was attributable to an increase in selling, general and administrative ("SG&A") expenses and the \$6 million decrease in gross profit discussed above. SG&A expenses increased by \$11 million primarily due to higher transportation costs principally due to rising fuel prices and the unfavorable impact of changes in foreign currency on our expenses, partially offset by a favorable comparison against professional fees in the prior year.

Interest Expense, Interest Income and Other (Income) Expense, Net. Interest expense decreased \$1 million compared with the year ago period, reflecting lower interest rates. Other (income) expense, net was \$3 million for the three months ended June 30, 2011, related primarily to indemnity income associated with the Tax Sharing and Indemnification Agreement with Kraft.

Provision for Income Taxes. The effective tax rates for the three months ended June 30, 2011 and 2010 were 35.5% and 35.9%, respectively. The provision for income taxes for the three months ended June 30, 2011, included \$6 million of certain state and federal income tax benefits, principally the domestic manufacturing deduction, related to the PepsiCo, Inc. ("PepsiCo") and Coca-Cola licensing agreements executed in 2010. These benefits will not recur beyond 2011.

# Results of Operations by Segment

We report our business in three segments: Beverage Concentrates, Packaged Beverages and Latin America Beverages. The key financial measures management uses to assess the performance of our segments are net sales and segment operating profit ("SOP"). The following tables set forth net sales and SOP for our segments for the three months ended June 30, 2011 and 2010, as well as the other amounts necessary to reconcile our total segment results to our consolidated results presented in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") (in millions):

|  | For the Three Months Ended |   |         |   |
|--|----------------------------|---|---------|---|
|  | June 30,                   |   |         |   |
|  | 2011                       |   | 2010    |   |
| Segment Results — Net sales  |                            |   |         |   |
| Beverage Concentrates  | \$321                      |   | \$319   |   |
| Packaged Beverages   | 1,135                      |   | 1,091   |   |
| Latin America Beverages  | 126                        |   | 109     |   |
| Net sales  | \$1,582                    |   | \$1,519 |   |
| Segment Results — SOP  |                            |   |         |   |
| Beverage Concentrates  | \$216                      |   | \$207   |   |
| Packaged Beverages   | 139                        |   | 163     |   |
| Latin America Beverages  | 17                         |   | 18      |   |
| Total SOP  | 372                        |   | 388     |   |
| Unallocated corporate costs  | 81                         |   | 81      |   |
| Other operating expense (income), net  | 1                          |   | (3      | ) |
| Income from operations   | 290                        |   | 310     |   |
| Interest expense, net  | 28                         |   | 28      |   |
| Other (income) expense, net  | (3                         | ) | (2      | ) |
| Income before provision for income taxes and equity in earnings of unconsolidated subsidiaries | \$265                      |   | \$284   |   |

#### **Beverage Concentrates**

The following table details our Beverage Concentrates segment's net sales and SOP for the three months ended June 30, 2011 and 2010 (in millions):

|           | For the Three Months Ended |       |        |
|-----------|----------------------------|-------|--------|
|           | June 30,                   |       |        |
|           | 2011                       | 2010  | Change |
| Net sales | \$321                      | \$319 | \$2    |
| SOP       | 216                        | 207   | 9      |

Net sales increased \$2 million, or approximately 1%, for the three months ended June 30, 2011, compared with the three months ended June 30, 2010. The increase was primarily due to concentrate price increases, \$7 million in revenue recognized under the Coca-Cola licensing arrangement and the favorable impact of changes in foreign currency. Concentrate price increases, which were effective in January 2011, added an incremental \$11 million to net sales during the three months ended June 30, 2011. The increase in net sales was partially offset by higher discounts and a 2% decline in concentrate case sales as a result of the repatriation of brands to our Packaged Beverages segment. SOP increased \$9 million, or approximately 4%, for the three months ended June 30, 2011, as compared with the year ago period, primarily driven by a favorable comparison in marketing investments as a result of favorable timing and the increase in net sales.

Volume (BCS) decreased 1% for the three months ended June 30, 2011, as compared with the year ago period, as a result of the repatriation of brands to our Packaged Beverages segment under the licensing arrangements with Coca-Cola. Excluding the repatriation, volume (BCS) remained flat. Crush had a low-single digit increase, while Sun Drop had a double-digit increase due to the national launch of the brand. These increases were offset by a 1% decrease in Dr Pepper as a result of low holiday and summer pricing by a national account that did not recur in 2011, partially offset by increases in fountain food service due to additional restaurant availability. Our Core 4 brands, excluding the impact of the repatriation, were flat compared to the prior year as Canada Dry maintained a high-single digit increase, offset by a high-single digit decrease in Sunkist soda, mid-single digit decrease in A&W and a low single digit decrease in 7UP.

#### Packaged Beverages

The following table details our Packaged Beverages segment's net sales and SOP for the three months ended June 30, 2011 and 2010 (in millions):

|           | For the Three Months Ended |         |        |   |
|-----------|----------------------------|---------|--------|---|
|           | June 30,                   |         |        |   |
|           | 2011                       | 2010    | Change |   |
| Net sales | \$1,135                    | \$1,091 | \$44   |   |
| SOP       | 139                        | 163     | (24    | ) |

Sales volume increased 1% for the three months ended June 30, 2011, compared with the three months ended June 30, 2010. Total sales volume increased 2% due to the repatriation of certain brands under the Coca-Cola licensing arrangement.

Total CSD volume increased 2%, led by the repatriation of certain brands including Canada Dry and Squirt, which favorably impacted CSD volume by 5%. The national launch of Sun Drop added an incremental 2 million cases during the three months ended June 30, 2011. Volume for our Core 4 brands, excluding the repatriation of Canada Dry, decreased 2%. Dr Pepper volumes declined 8% for the three months ended June 30, 2011, as sales volume in the prior year was driven by low holiday and summer pricing by a national account that did not recur in 2011.

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Total NCB volume decreased 1%, driven by a 10% decline in Mott's due to promotional activities in the prior year that did not recur in 2011 and larger-than-normal price increases due to the significant increase in the cost of apple juice concentrate. The decrease was partially offset by a 9% increase in Snapple due to distribution gains and package innovation.

Net sales increased \$44 million for the three months ended June 30, 2011, compared with the three months ended June 30, 2010. Net sales were favorably impacted by price increases as well as \$19 million due to the repatriation of certain brands in connection with the Coca-Cola licensing arrangement.

SOP decreased \$24 million for the three months ended June 30, 2011, compared with the three months ended June 30, 2010, primarily due to higher costs for sweeteners, packaging materials and other commodity costs and an increase in fuel and logistics principally due to rising fuel prices. These cost increases were partially offset by the increase in net sales.

### Latin America Beverages

The following table details our Latin America Beverages segment's net sales and SOP for the three months ended June 30, 2011 and 2010 (in millions):

|           | For the Thr | ee Months Ended |        |   |
|-----------|-------------|-----------------|--------|---|
|           | June 30,    |                 |        |   |
|           | 2011        | 2010            | Change |   |
| Net sales | \$126       | \$109           | \$17   |   |
| SOP       | 17          | 18              | (1     | ) |

Sales volume increased 5% for the three months ended June 30, 2011, as compared with the three months ended June 30, 2010. The increase in volume was driven by a 7% increase in Peñafiel due to targeted marketing programs, a 7% increase in Squirt volume due to higher sales to third party bottlers and a 30% increase in Clamato, partially offset by a 25% decrease in Crush.

Net sales increased 16% for the three months ended June 30, 2011, compared with three months ended June 30, 2010, primarily due to a favorable impact of \$7 million for changes in foreign currency, favorable product mix and the increase in sales volume.

SOP decreased 6% for the three months ended June 30, 2011, compared with three months ended June 30, 2010, primarily due to the unfavorable impact of changes in foreign currency on our expenses, higher costs for packaging materials and sweeteners and increased logistics costs offset by the increase in net sales.

Six Months Ended June 30, 2011 Compared to Six Months Ended June 30, 2010 Consolidated Operations

The following table sets forth our unaudited consolidated results of operations for the six months ended June 30, 2011 and 2010 (dollars in millions):

|  | For the Six | x Months | End | ed      |         |    |           |    |
|--|-------------|----------|-----|---------|---------|----|-----------|----|
|  | June 30,    |          |     |         |         |    |           |    |
|  | 2011        |          |     | 2010    |         |    | Percentag | ge |
|  | Dollars     | Percent  |     | Dollars | Percent |    | Change    |    |
| Net sales  | \$2,913     | 100.0    | %   | \$2,767 | 100.0   | %  | 5         | %  |
| Cost of sales  | 1,209       | 41.5     |     | 1,089   | 39.4    |    |           |    |
| Gross profit   | 1,704       | 58.5     |     | 1,678   | 60.6    |    | 2         |    |
| Selling, general and administrative expenses           | 1,145       | 39.4     |     | 1,118   | 40.5    |    |           |    |
| Depreciation and amortization                          | 64          | 2.2      |     | 63      | 2.3     |    |           |    |
| Other operating expense (income), net                  | 3           | 0.1      |     |         |         |    |           |    |
| Income from operations                                 | 492         | 16.9     |     | 497     | 18.0    |    | (1        | )  |
| Interest expense                                       | 55          | 1.9      |     | 63      | 2.3     |    |           |    |
| Interest income  | (1)         |          |     | (2      | ) (0.1  | )  |           |    |
| Other (income) expense, net                            | (5)         | (0.1     | )   | (5      | ) (0.1  | )  |           |    |
| Income before provision for income taxes and equity    | 1.12        | 15.0     |     | 4.4.1   | 15.0    |    |           |    |
| in earnings of unconsolidated subsidiaries             | 443         | 15.2     |     | 441     | 15.9    |    |           |    |
| Provision for income taxes                             | 158         | 5.5      |     | 170     | 6.2     |    |           |    |
| Income before equity in earnings of unconsolidated     | 205         | 0.0      |     | 271     | 0.0     |    |           |    |
| subsidiaries   | 285         | 9.8      |     | 271     | 9.8     |    |           |    |
| Equity in earnings of unconsolidated subsidiaries, net | 1           |          |     | 1       |         |    |           |    |
| of tax   | 1           |          |     | 1       |         |    |           |    |
| Net income   | \$286       | 9.8      | %   | \$272   | 9.8     | %  | 5         | %  |
| Earnings per common share:                             |             |          |     |         |         |    |           |    |
| Basic  | \$1.28      | NM       |     | \$1.09  | NM      |    | 17        | %  |
| Diluted  | \$1.27      | NM       |     | \$1.09  | NM      |    | 17        | %  |
| Diluted  | 4 1 1 7     | 11111    |     | 41.07   | 1 1111  | .1 | 1 1 "     | ,0 |

Volume. Volume (BCS) was flat for the six months ended June 30, 2011, compared with the six months ended June 30, 2010. In the U.S. and Canada, volume was flat and in Mexico and the Caribbean, volume increased 5% compared with the year ago period. CSD remained flat, while NCB volume increased 1%. In CSDs, Sun Drop increased 5 million cases compared with the year ago period due to the national launch of the brand. As a result of strong growth in our Latin America Beverages segment, Peñafiel and Squirt increased 5% and 4%, respectively. Dr Pepper volume was flat as sales volume in the prior year were driven by low holiday and summer pricing by a national account that did not recur in 2011 offset by the impact of additional fountain availability. Crush decreased 4% compared with the year ago period due to the unfavorable comparison of the launch of Crush Cherry in the first quarter of 2010. Our Core 4 brands were down 2% compared to the year ago period as a double-digit decline in Sunkist soda and mid single-digit declines in 7UP and A&W were partially offset by a double-digit increase in Canada Dry due to targeted marketing programs. Increases in NCBs were driven by growth of 9% and 4% for Snapple and Hawaiian Punch, respectively, as a result of distribution gains and package innovation. These increases were partially offset by an 8% decrease in Mott's due to promotional activities that did not recur in 2011 and larger-than-normal price increases due to the significant increase in the cost of apple juice concentrate.

Net Sales. Net sales increased \$146 million, or approximately 5%, for the six months ended June 30, 2011, compared with the six months ended June 30, 2010. The increase was attributable to price increases, sales volumes of \$35 million driven by the repatriation of certain brands under the licensing arrangements with PepsiCo and Coca-Cola, package mix, \$20 million in revenue recognized under the PepsiCo and Coca-Cola license arrangements, favorable impact of changes in foreign currency volume, and volume increase primarily in our CSD portfolio. These increases

were partially offset by higher discounts.

Gross Profit. Gross profit increased \$26 million for the six months ended June 30, 2011, compared with the six months ended June 30, 2010. Gross margin of 58.5% for the six months ended June 30, 2011, was lower than the 60.6% gross margin for the six months ended June 30, 2010, primarily due to higher costs for sweeteners, packaging materials and other commodity costs, partially offset by increases in net sales and ongoing supply chain efficiencies.

Income from Operations. Income from operations decreased \$5 million to \$492 million for the six months ended June 30, 2011, compared with the year ago period. The decrease was primarily attributable to increased SG&A expenses, partially offset by the \$26 million increase in gross profit discussed above. SG&A expenses increased by \$27 million primarily due to higher transportation costs principally due to rising fuel prices, increased marketplace investments and incremental costs associated with the repatriation of brands, partially offset by a favorable comparison against professional fees in the prior year.

Interest Expense, Interest Income and Other (Income) Expense, Net. Interest expense decreased \$8 million compared with the year ago period, reflecting lower interest rates and the repayment of our revolving credit facility during the first quarter of 2010. Other (income) expense, net was \$5 million for the six months ended June 30, 2011, related primarily to indemnity income associated with the Tax Sharing and Indemnification Agreement with Kraft. Provision for Income Taxes. The effective tax rates for the six months ended June 30, 2011 and 2010 were 35.7% and 38.5%, respectively. The decrease in the effective tax rate for the six months ended June 30, 2011, was primarily driven by a previous change in the provincial income tax rate for Ontario, Canada included in the six months ended June 30, 2010. In addition, the provision for income taxes for the six months ended June 30, 2011 included \$9 million of certain state and federal income tax benefits, principally the domestic manufacturing deduction, related to the PepsiCo and Coca-Cola licensing agreements executed in 2010. These benefits will not recur beyond 2011.

#### Results of Operations by Segment

The following tables set forth net sales and SOP for our segments for the six months ended June 30, 2011 and 2010, as well as the other amounts necessary to reconcile our total segment results to our consolidated results presented in accordance with U.S. GAAP (in millions):

|  | For the Six Months Ended June 30, |         |   |
|--|-----------------------------------|---------|---|
|  |                                   |         |   |
|  | 2011                              | 2010    |   |
| Segment Results — Net sales  |                                   |         |   |
| Beverage Concentrates  | \$576                             | \$559   |   |
| Packaged Beverages   | 2,120                             | 2,020   |   |
| Latin America Beverages  | 217                               | 188     |   |
| Net sales  | \$2,913                           | \$2,767 |   |
| Segment Results — SOP  |                                   |         |   |
| Beverage Concentrates  | \$371                             | \$353   |   |
| Packaged Beverages   | 248                               | 277     |   |
| Latin America Beverages  | 24                                | 25      |   |
| Total SOP  | 643                               | 655     |   |
| Unallocated corporate costs  | 148                               | 158     |   |
| Other operating expense (income), net  | 3                                 | _       |   |
| Income from operations   | 492                               | 497     |   |
| Interest expense, net  | 54                                | 61      |   |
| Other (income) expense, net  | (5                                | ) (5    | ) |
| Income before provision for income taxes and equity in earnings of unconsolidated subsidiaries | \$443                             | \$441   |   |

## **Beverage Concentrates**

The following table details our Beverage Concentrates segment's net sales and SOP for the six months ended June 30, 2011 and 2010 (in millions):

|           | For the Six |       |        |
|-----------|-------------|-------|--------|
|           | June 30,    |       |        |
|           | 2011        | 2010  | Change |
| Net sales | \$576       | \$559 | \$17   |
| SOP       | 371         | 353   | 18     |

Net sales increased \$17 million, or approximately 3%, for the six months ended June 30, 2011, compared with the six months ended June 30, 2010. The increase was primarily due to \$20 million in revenue recognized under the PepsiCo and Coca-Cola licensing arrangements, concentrate price increases, and a 1% increase in concentrate case sales excluding the impact of the repatriation of brands. Concentrate price increases, which were effective in January 2011, added an incremental \$19 million to net sales during the six months ended June 30, 2011. The increase in net sales was partially offset by higher discounts and a 2% decline in concentrate case sales as a result of the repatriation of brands to our Packaged Beverages segment.

SOP increased \$18 million, or approximately 5%, for the six months ended June 30, 2011, as compared with the year ago period, primarily driven by the increase in net sales partially offset by an increase in marketing investments. Volume (BCS) decreased 1% for the six months ended June 30, 2011, as compared with the year ago period, as a result of the repatriation of brands to our Packaged Beverages segment under the licensing arrangements with PepsiCo and Coca-Cola. Excluding the repatriation, volume (BCS) remained flat. Sun Drop had a double-digit increase due to the national launch of the brand. Our Core 4 brands had a low single digit increase, led by a high-single digit increase in Canada Dry which was partially offset by a high single-digit decline in Sunkist soda and low-single digit declines in A&W and 7UP. These increases were offset by a 2% decrease in Crush due to the unfavorable comparison of the launch of Cherry Crush in the first quarter of 2010 and a mid single-digit decline in Squirt. Dr Pepper was flat due to the low holiday and summer pricing by a national account that did not recur in 2011, offset by increases in fountain food service due to additional restaurant availability.

#### Packaged Beverages

The following table details our Packaged Beverages segment's net sales and SOP for the six months ended June 30, 2011 and 2010 (in millions):

|           | For the Six Months Ended |         |        |   |
|-----------|--------------------------|---------|--------|---|
|           | June 30,                 |         |        |   |
|           | 2011                     | 2010    | Change |   |
| Net sales | \$2,120                  | \$2,020 | \$100  |   |
| SOP       | 248                      | 277     | (29    | ) |

Sales volume increased 3% for the six months ended June 30, 2011, compared with the six months ended June 30, 2010. Total sales volume increased 3% due to the repatriation of certain brands under the PepsiCo and Coca-Cola licensing arrangements.

Total CSD volume increased 3%, led by the repatriation of certain brands including Canada Dry and Squirt. The repatriation of those brands favorably impacted the CSD volume by 6%. The national launch of Sun Drop added an incremental 4 million cases during the six months ended June 30, 2011. Volume for our Core 4 brands, excluding the repatriation of Canada Dry, decreased 4%. Dr Pepper volumes declined 6% for the six months ended June 30, 2011, as sales volume in the prior year were driven by low holiday and summer pricing by a national account that did not recur in 2011.

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Total NCB volume remained flat compared to the six months ended June 30, 2010. Snapple and Hawaiian Punch increased 11% and 5%, respectively, due to distribution gains and package innovation. These increases were partially offset by a decline in Mott's of 9% due to promotional activities in the prior year that did not recur in 2011 and larger-than-normal price increases due to the significant increase in the cost of apple juice concentrate.

Net sales increased \$100 million for the six months ended June 30, 2011, compared with the six months ended June 30, 2010. Net sales were favorably impacted by \$48 million due to the repatriation of certain brands. Other drivers of the change included price increases and favorable package mix.

SOP decreased \$29 million for the six months ended June 30, 2011, compared with the six months ended June 30, 2010, primarily due to higher costs for sweeteners, packaging materials and other commodity costs, an increase in fuel and logistics, increased marketing investments, and incremental costs associated with the repatriation of brands. These cost increases were partially offset by the increase in net sales.

### Latin America Beverages

The following table details our Latin America Beverages segment's net sales and SOP for the six months ended June 30, 2011 and 2010 (in millions):

|           | For the Six | Months Ended |        |   |
|-----------|-------------|--------------|--------|---|
|           | June 30,    |              |        |   |
|           | 2011        | 2010         | Change |   |
| Net sales | \$217       | \$188        | \$29   |   |
| SOP       | 24          | 25           | (1     | ) |

Contha Cir. Mantha Endad

Sales volume increased 5% for the six months ended June 30, 2011, as compared with the six months ended June 30, 2010. The increase in volume was driven by a 10% increase in Squirt volume due to higher sales to third party bottlers, a 6% increase in Peñafiel due to targeted marketing programs and a 28% increase in Clamato. These volume increases were partially offset by a 23% decrease in Crush volume driven by price increases.

Net sales increased 15% for the six months ended June 30, 2011, compared with six months ended June 30, 2010, primarily due to a favorable impact of \$11 million for changes in foreign currency, the increase in sales volume, favorable product mix and price increases on certain brands.

SOP decreased 4% for the six months ended June 30, 2011, compared with six months ended June 30, 2010, primarily due to the unfavorable impact of change in foreign currency on our expenses, higher costs for packaging materials and sweeteners, higher logistics costs, increased depreciation and continued IT investments offset by the increase in net sales.

#### **Critical Accounting Estimates**

The process of preparing our unaudited condensed consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and judgments that affect the reported amounts of assets, liabilities, revenue, and expenses. Critical accounting estimates are both fundamental to the portrayal of a company's financial condition and results and require difficult, subjective or complex estimates and assessments. These estimates and judgments are based on historical experience, future expectations and other factors and assumptions we believe to be reasonable under the circumstances. The most significant estimates and judgments are reviewed on an ongoing basis and revised when necessary. Actual amounts may differ from these estimates and judgments. We have identified the following policies as critical accounting policies:

revenue recognition;

customer marketing programs and incentives;

goodwill and other indefinite lived intangible assets;

definite lived intangible assets;

stock-based compensation;

pension and postretirement benefits;

risk management programs; and

income taxes.

These critical accounting policies are discussed in greater detail in our Annual Report on Form 10-K for the year ended December 31, 2010.

#### Liquidity and Capital Resources

Trends and Uncertainties Affecting Liquidity

We believe that the following transactions, trends and uncertainties may impact liquidity:

changes in economic factors could impact consumers' purchasing power;

continued capital expenditures to upgrade our existing plants and distribution fleet of trucks, replace and expand our cold drink equipment and make investments in IT systems;

higher interest rates associated with older debt issuances;

ability to issue unsecured commercial paper notes (the "Commercial Paper") on a private placement basis up to a maximum aggregate amount outstanding at any time of \$500 million;

ability to issue senior unsecured notes under our existing shelf registration statement in order to repay the \$400 million principal amount of 1.70% senior notes due December 21, 2011 (the "2011 Notes").

tax payments of approximately \$18 million and \$535 million in 2011 and 2012, respectively, resulting from the licensing agreements with PepsiCo and Coca-Cola.

#### Financing Arrangements

The following is a description of our current financing arrangements as of June 30, 2011. The summaries of the senior unsecured notes, the senior unsecured credit facility and the commercial paper program are qualified in their entirety by the specific terms and provisions of the indentures governing the senior unsecured notes, the senior unsecured credit agreement and the commercial paper program dealer agreement, copies of which are included as exhibits in our Annual Report on Form 10-K for the year ended December 31, 2010.

Senior Unsecured Notes

The indentures governing the senior unsecured notes, among other things, limit the Company's ability to incur indebtedness secured by principal properties, to enter into certain sale and leaseback transactions and to enter into certain mergers or transfers of substantially all of DPS' assets. The senior unsecured notes are guaranteed by substantially all of the Company's existing and future direct and indirect domestic subsidiaries. As of June 30, 2011, the Company was in compliance with all covenant requirements.

#### The 2016 Notes

In January 2011, the Company completed the issuance of \$500 million aggregate principal amount of the 2.90% senior notes due January 15, 2016. The net proceeds from the issuance were used to replace a portion of the cash used to purchase the 6.82% senior notes due May 1, 2018 (the "2018 Notes") tendered pursuant to the tender offer. The 2011 and 2012 Notes

On December 21, 2009, the Company completed the issuance of \$850 million aggregate principal amount of senior unsecured notes consisting of \$400 million of the 2011 Notes and \$450 million of 2.35% senior notes due December 21, 2011 and December 21, 2012, respectively. The net proceeds from the sale of the debentures were used for repayment of existing indebtedness under the Term Loan A facility described below.

The 2013, 2018 and 2038 Notes

On April 30, 2008, the Company completed the issuance of \$1,700 million aggregate principal amount of senior unsecured notes consisting of \$250 million aggregate principal amount of 6.12% senior notes due May 1, 2013, \$1,200 million aggregate principal amount of the 2018 Notes, and \$250 million aggregate principal amount of 7.45% senior notes due May 1, 2038.

In December 2010, the Company completed a tender offer for a portion of the 2018 Notes and retired, at a premium, an aggregate principal amount of approximately \$476 million. The aggregate principal amount of the outstanding 2018 Notes was \$724 million as of June 30, 2011 and December 31, 2010.

Senior Unsecured Credit Facility

The Company's senior unsecured credit agreement, which was amended and restated on April 11, 2008 (the "senior unsecured credit facility"), provides for the revolving credit facility (the "Revolver") in an aggregate principal amount of \$500 million with a maturity in 2013. There were no principal borrowings under the Revolver outstanding as of June 30, 2011 or December 31, 2010. Up to \$75 million of the Revolver is available for the issuance of letters of credit, of which \$8 million and \$12 million was utilized as of June 30, 2011 and December 31, 2010, respectively. Balances available for additional borrowings and letters of credit were \$492 million and \$67 million, respectively, as of June 30, 2011.

Borrowings under the senior unsecured credit facility bear interest at a floating rate per annum based upon the London interbank offered rate for dollars ("LIBOR") or the alternate base rate ("ABR"), in each case plus an applicable margin which varies based upon the Company's debt ratings, from 1.00% to 2.50%, in the case of LIBOR loans, and 0.00% to 1.50% in the case of ABR loans. The alternate base rate means the greater of (a) JPMorgan Chase Bank's prime rate and (b) the federal funds effective rate plus 0.50%. Interest is payable on the last day of the interest period, but not less than quarterly, in the case of any LIBOR loan, and on the last day of March, June, September and December of each year in the case of any ABR loan. There were no borrowings during the three months ended June 30, 2011 and 2010 or the six months ended June 30, 2011. The average interest rate was 2.25% for the six months ended June 30, 2010. An unused commitment fee is payable quarterly to the lenders on the unused portion of the commitments in respect of the Revolver equal to 0.15% to 0.50% per annum, depending upon the Company's debt ratings.

Principal amounts outstanding under the Revolver are due and payable in full at maturity.

All obligations under the senior unsecured credit facility are guaranteed by substantially all of the Company's existing and future direct and indirect domestic subsidiaries.

The senior unsecured credit facility contains customary negative covenants that, among other things, restrict the Company's ability to incur debt at subsidiaries that are not guarantors; incur liens; merge or sell, transfer, lease or otherwise dispose of all or substantially all assets; make investments, loans, advances, guarantees and acquisitions; enter into transactions with affiliates; and enter into agreements restricting its ability to incur liens or the ability of subsidiaries to make distributions. These covenants are subject to certain exceptions described in the senior unsecured credit agreement. In addition, the senior unsecured credit facility requires the Company to comply with a maximum total leverage ratio covenant and a minimum interest coverage ratio covenant, as defined in the senior unsecured credit agreement. The senior unsecured credit facility also contains certain usual and customary representations and warranties, affirmative covenants and events of default. As of June 30, 2011, the Company was in compliance with all covenant requirements.

#### Commercial Paper Program

On December 10, 2010, the Company entered into a commercial paper program under which the Company may issue Commercial Paper on a private placement basis up to a maximum aggregate amount outstanding at any time of \$500 million. The maturities of the Commercial Paper will vary, but may not exceed 364 days from the date of issue. The Company may issue Commercial Paper from time to time for general corporate purposes, and the program is supported by the Revolver. Outstanding Commercial Paper reduces the amount of borrowing capacity available under the Revolver and outstanding amounts under the Revolver reduce the Commercial Paper availability. As of June 30, 2011 and December 31, 2010, the Company had no outstanding Commercial Paper.

# **Capital Lease Obligations**

Long-term capital lease obligations totaled \$8 million and \$10 million as of June 30, 2011 and December 31, 2010, respectively. Current obligations related to the Company's capital leases were \$3 million as of June 30, 2011 and December 31, 2010 and were included as a component of accounts payable and accrued expenses.

# **Shelf Registration Statement**

On November 20, 2009, the Company's Board authorized the Company to issue up to \$1,500 million of debt securities. Subsequently, the Company filed a "well-known seasoned issuer" shelf registration statement with the Securities and Exchange Commission, effective December 14, 2009, which registers an indeterminable amount of debt securities for future sales. The Company issued senior unsecured notes of \$850 million in 2009, as described in the section "Senior Unsecured Notes — The 2011 and 2012 Notes" above. On January 11, 2011 the Company issued senior unsecured notes of \$500 million, as described in the section "Senior Unsecured Notes — The 2016 Notes" above. On May 18, 2011, the Board authorized an additional \$1,350 million of debt securities. As a result, \$1,500 million remains available to issue.

# Letters of Credit Facility

Effective June 2010, the Company entered into a Letter of Credit Facility in addition to the portion of the Revolver reserved for issuance of letters of credit. Under the Letter of Credit Facility, \$65 million is available for the issuance of letters of credit, of which \$49 million and \$39 million was utilized as of June 30, 2011 and December 31, 2010, respectively. The balance available for additional letters of credit was \$16 million as of June 30, 2011.

#### **Debt Ratings**

As of June 30, 2011, our debt ratings were Baa1 with a stable outlook from Moody's and BBB with a stable outlook from Standard & Poor's ("S&P"). During the second quarter of 2011, Moody's raised our debt rating from Baa2 with a positive outlook to Baa1 with a stable outlook. Our commercial paper ratings were P-2/A-2 from Moody's and S&P. These debt and commercial paper ratings impact the interest we pay on our financing arrangements. A downgrade of one or both of our debt and commercial paper ratings could increase our interest expense and decrease the cash available to fund anticipated obligations.

#### Cash Management

We fund our liquidity needs from cash flow from operations, cash on hand or amounts available under financing arrangements, if necessary.

#### Capital Expenditures

Cash paid for capital expenditures was \$104 million for the six months ended June 30, 2011. Additions primarily related to expansion and replacement of existing cold drink equipment, IT investments for system upgrades, and expansion of our distribution fleet. We expect to incur discretionary annual capital expenditures, net of proceeds from disposals, in an amount equal to approximately 4.5% of our net sales which we expect to fund through cash provided by operating activities.

#### Acquisitions

We may make future acquisitions. For example, we may make acquisitions of regional bottling companies, distributors, and distribution rights to further extend our geographic coverage. Any acquisitions may require future capital expenditures and restructuring expenses.

#### Liquidity

Based on our current and anticipated level of operations, we believe that our operating cash flows will be sufficient to meet our anticipated obligations for the next twelve months. To the extent that our operating cash flows are not sufficient to meet our liquidity needs, we may utilize cash on hand or amounts available under our Revolver. The following table summarizes our cash activity for the six months ended June 30, 2011 and 2010 (in millions):

|   | June 30, |         |   |
|---|----------|---------|---|
|   | 2011     | 2010    |   |
| Net cash provided by operating activities           | \$256    | \$1,266 |   |
| Net cash used in investing activities               | (103     | ) (98   | ) |
| Net cash provided by (used in) financing activities | 79       | (1,038  | ) |

For the Six Months Ended

## Net Cash Provided by Operating Activities

Net cash provided by operating activities decreased \$1,010 million for the six months ended June 30, 2011, compared with the year ago period, primarily due to the receipt in 2010 of a one-time nonrefundable cash payment of \$900 million from PepsiCo recorded as deferred revenue. Income taxes paid increased approximately \$37 million in 2011 as a result of tax payments resulting from the licensing agreements with PepsiCo and Coca-Cola. Trade and other accounts receivable used \$81 million in 2011 driven primarily by the seasonal increase in sales. Inventories used \$30 million in 2011 driven by the seasonal increase in sales and higher costs for sweeteners, packaging materials and other commodity costs.

# Net Cash Used in Investing Activities

Cash used in investing activities for the six months ended June 30, 2011, and 2010 consisted of capital expenditures of \$104 million and \$114 million, respectively.

# Net Cash Provided By (Used in) Financing Activities

Cash provided by financing activities for the six months ended June 30, 2011, consisted of the issuance of \$500 million of senior unsecured notes, stock repurchases of \$325 million and dividend payments of \$111 million. For the six months ended June 30, 2010, cash used in financing activities consisted of the \$405 million repayment of our senior unsecured credit facility, stock repurchases of \$557 million and dividend payments of \$76 million.

#### Cash and Cash Equivalents

As a result of the above items, cash and cash equivalents increased \$235 million since December 31, 2010 to \$550 million as of June 30, 2011.

Our cash balances are used to fund working capital requirements, scheduled debt and interest payments, capital expenditures, income tax obligations, dividend payments and repurchases of our common stock. Cash available in our foreign operations may not be immediately available for these purposes. Foreign cash balances constitute approximately 15% of our total cash position as of June 30, 2011.

#### Dividends

During 2010, our Board declared total dividends of \$0.90 per share on outstanding common stock. Dividends were declared on a quarterly basis.

On February 10, 2011, our Board declared a dividend of \$0.25 per share on outstanding common stock, which was paid on April 8, 2011 to stockholders of record at the close of business on March 21, 2011.

On May 18, 2011, our Board declared a dividend of \$0.32 per share on outstanding common stock, which was paid on July 8, 2011, to shareholders of record on June 20, 2011.

# Common Stock Repurchases

As previously announced, our Board authorized the repurchase of up to \$2 billion of the Company's outstanding common stock during 2010, 2011 and 2012. For the six months ended June 30, 2011 and 2010, the Company repurchased and retired 8.4 million and 15.6 million shares of common stock valued at approximately \$325 million and \$557 million, respectively. Refer to Part II, Item 2 of this Quarterly Report on Form 10-Q for additional information regarding these repurchases.

# **Contractual Commitments and Obligations**

We enter into various contractual obligations that impact, or could impact, our liquidity. The following table summarizes our contractual obligations and contingencies as of June 30, 2011. Based on our current and anticipated level of operations, we believe that our proceeds from operating cash flows will be sufficient to meet our anticipated obligations. To the extent that our operating cash flows are not sufficient to meet our liquidity needs, we may utilize cash on hand and amounts available under our financing arrangements, if necessary. Refer to Note 5 of the Notes to our Unaudited Condensed Consolidated Financial Statements for additional information regarding the items described in this table.

|  |                | Payments Due in Year (in millions) |              |             |             |             |               |
|--|----------------|------------------------------------|--------------|-------------|-------------|-------------|---------------|
|  | Total          | 2011                               | 2012         | 2013        | 2014        | 2015        | After 2015    |
| Senior unsecured notes payments <sup>(1)</sup> | \$2,574        | \$400                              | \$450        | \$250       | <b>\$</b> — | <b>\$</b> — | \$1,474       |
| Interest payments <sup>(2)</sup>               | 979            | 54                                 | 106          | 88          | 81          | 82          | 568           |
| Operating leases                               | 324            | 32                                 | 59           | 53          | 43          | 36          | 101           |
| Purchase obligations <sup>(3)</sup><br>Total   | 529<br>\$4,406 | 254<br>\$740                       | 123<br>\$738 | 77<br>\$468 | 40<br>\$164 | 14<br>\$132 | 21<br>\$2,164 |

<sup>(1)</sup> Amounts represent payment for the senior unsecured notes issued by the Company. Please refer to Note 5 of the Notes to our Unaudited Condensed Consolidated Financial Statements for further information.

# **Off-Balance Sheet Arrangements**

There are no off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on our results of operations, financial condition, liquidity, capital expenditures or capital resources other than letters of credit outstanding.

Effect of Recent Accounting Pronouncements

Refer to Note 1 of the Notes to our Unaudited Condensed Consolidated Financial Statements for a discussion of recent accounting standards and pronouncements.

Amounts represent our estimated interest payments based on (a) specified interest rates for fixed rate debt, (b) capital lease amortization schedules and (c) debt amortization schedules.

<sup>(3)</sup> Amounts represent payments under agreements to purchase goods or services that are legally binding and that specify all significant terms, including capital obligations and long-term contractual obligations.

Through June 30, 2011, there have been no other material changes to the amounts disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

We are exposed to market risks arising from changes in market rates and prices, including movements in foreign currency exchange rates, interest rates, and commodity prices. We do not enter into derivatives or other financial instruments for trading purposes.

Foreign Exchange Risk

The majority of our net sales, expenses, and capital purchases are transacted in United States ("U.S.") dollars. However, we have some exposure with respect to foreign exchange rate fluctuations. Our primary exposure to foreign exchange rates is the Canadian dollar and Mexican peso against the U.S. dollar. Exchange rate gains or losses related to foreign currency transactions are recognized as transaction gains or losses in our income statement as incurred. As of June 30, 2011, the impact to net income of a 10% change (up or down) in exchange rates is estimated to be an increase or decrease of approximately \$16 million on an annual basis.

We use derivative instruments such as foreign exchange forward contracts to manage our exposure to changes in foreign exchange rates. For the period ending June 30, 2011, we had contracts outstanding with a notional value of \$164 million maturing at various dates through December 15, 2015.

Interest Rate Risk

We centrally manage our debt portfolio and monitor our mix of fixed-rate and variable rate debt.

We are subject to floating interest rate risk with respect to any borrowings, including those we may borrow in the future, under the senior unsecured credit facility. As of June 30, 2011, there were no borrowings outstanding under the senior unsecured credit facility.

**Interest Rate Swaps** 

We enter into interest rate swaps to convert fixed-rate, long-term debt to floating-rate debt. These swaps are accounted for as a fair value hedge under U.S. GAAP.

In December 2009, we entered into interest rate swaps having an aggregate notional amount of \$850 million and durations ranging from two to three years in order to convert fixed-rate, long-term debt to floating rate debt. These swaps were entered into upon the issuance of the 1.70% senior notes due December 21, 2011 (the "2011 Notes") and the 2.35% senior notes due December 21, 2012 (the "2012 Notes") and were originally accounted for as fair value hedges under U.S. GAAP. The fair value hedges qualify for the short-cut method of recognition; therefore, no portion of these swaps is treated as ineffective.

Effective March 10, 2010, \$225 million notional of the interest rate swap linked to the 2012 Notes was restructured to reflect a change in the variable interest rate to be paid by us. This change triggered the de-designation of the \$225 million notional fair value hedge and the corresponding fair value hedging relationship was discontinued. The \$225 million notional restructured interest rate swap was subsequently accounted for as an economic hedge and the gain or loss on the instrument is recognized in earnings. Effective September 21, 2010, this financial instrument was terminated.

In December 2010, the Company entered into an interest rate swap having a notional amount of \$100 million and maturing in May 2038 in order to effectively convert a portion of the 7.45% senior notes due May 1, 2038 (the "2038 Notes") from fixed-rate debt to floating-rate debt and designated it as a fair value hedge. The assessment of hedge effectiveness will be made by comparing the cumulative change in the fair value of the hedged item attributable to changes in the benchmark interest rate with the cumulative changes in the fair value of the interest rate swap, with any ineffectiveness recorded in earnings as interest expense during the period incurred.

As a result of the interest rate swaps associated with the 2011 and 2038 Notes, we pay an average floating rate, which fluctuates semi-annually, based on LIBOR. The average floating rate to be paid by us as of June 30, 2011 was less than 1%. The average fixed rate to be received by us as of June 30, 2011 was 2.85%.

#### Commodity Risks

We are subject to market risks with respect to commodities because our ability to recover increased costs through higher pricing may be limited by the competitive environment in which we operate. Our principal commodities risks relate to our purchases of PET, diesel fuel, corn (for high fructose corn syrup), aluminum, sucrose, apple juice concentrate, and natural gas (for use in processing and packaging).

We utilize commodities forward contracts and supplier pricing agreements to hedge the risk of adverse movements in commodity prices for limited time periods for certain commodities. The fair market value of these contracts as of June 30, 2011, was a net asset of \$5 million.

As of June 30, 2011, the impact to net income of a 10% change (up or down) in market prices of these commodities is estimated to be an increase or decrease of approximately \$15 million on an annual basis.

#### Item 4. Controls and Procedures.

Based on evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) of the Exchange Act) our management, including our Chief Executive Officer and Chief Financial Officer, has concluded that, as of June 30, 2011, our disclosure controls and procedures are effective to (i) provide reasonable assurance that information required to be disclosed in the Exchange Act filings is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission's rules and forms, and (ii) ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

No change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) occurred during the quarter that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

# PART II - OTHER INFORMATION

## Item 1. Legal Proceedings.

Information regarding legal proceedings is incorporated by reference from Note 13 of the Notes to our Unaudited Condensed Consolidated Financial Statements.

#### Item 1A. Risk Factors.

There have been no material changes that we are aware of from the risk factors set forth in Part I, Item 1A in our Annual Report on Form 10-K for the year ended December 31, 2010.

# Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

We repurchased approximately 5.7 million shares of our common stock valued at approximately \$225 million in the second quarter of 2011. Our share repurchase activity for each of the three months and the quarter ended June 30, 2011 was as follows (in thousands, except per share data):

|                                     |           |                                 |                         | Maximum               |
|-------------------------------------|-----------|---------------------------------|-------------------------|-----------------------|
|                                     |           |                                 | Total Number            | Dollar Value of       |
|                                     |           |                                 | of Shares               | Shares that May       |
|                                     | Number of | Avaraga Prica                   | Purchased as            | Yet be                |
| Period                              | Shares    | Average Price<br>Paid per Share | Part of Publicly        | Purchased             |
|                                     | Purchased | r alu per Share                 | Announced               | <b>Under Publicly</b> |
|                                     |           |                                 | Plans or                | Announced             |
|                                     |           |                                 | Programs <sup>(1)</sup> | Plans or              |
|                                     |           |                                 |                         | Programs              |
| April 1, 2011 – April 30, 2011      |           | <b>\$</b> —                     | _                       | \$794,659             |
| May 1, 2011 – May 31, 2011          |           |                                 | _                       | 794,659               |
| June 1, 2011 – June 30, 2011        | 5,662     | 39.74                           | 5,662                   | 569,659               |
| For the quarter ended June 30, 2011 | 5,662     | 39.74                           | 5,662                   |                       |
|                                     |           |                                 |                         |                       |

As previously announced, on November 20, 2009, our Board of Directors ("our Board") authorized the repurchase of up to \$200 million of the Company's outstanding common stock during 2010, 2011 and 2012. On February 24, 2010, our Board approved the repurchase of up to an additional \$800 million of the Company's outstanding common stock, bringing the total aggregate share repurchase authorization up to \$1 billion. On March 11, 2010,

<sup>(1)</sup> pursuant to authority granted by our Board, the Company's Audit Committee authorized the Company to attempt to effect up to \$1 billion in share repurchases during 2010 if prevailing market conditions permit. On July 12, 2010, our Board authorized the repurchase of an additional \$1 billion of the Company's outstanding common stock over the next three years, for a total of \$2 billion authorized. This column discloses the number of shares purchased pursuant to these programs during the indicated time periods.

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| Item 6. 2.1 | Exhibits.  Separation and Distribution Agreement between Cadbury Schweppes plc and Dr Pepper Snapple Group, Inc. and, solely for certain provisions set forth therein, Cadbury plc, dated as of May 1, 2008 (filed as Exhibit 2.1 to the Company's Current Report on Form 8-K (filed on May 5, 2008) and incorporated herein by reference).   |
|-------------|---|
| 3.1         | Amended and Restated Certificate of Incorporation of Dr Pepper Snapple Group, Inc. (filed as Exhibit 3.1 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference).   |
| 3.2         | Amended and Restated By-Laws of Dr Pepper Snapple Group, Inc. (filed as Exhibit 3.1 to the Company's Current Report on Form 8-K (filed on July 16, 2009) and incorporated herein by reference).   |
| 4.1         | Indenture, dated April 30, 2008, between Dr Pepper Snapple Group, Inc. and Wells Fargo Bank, N.A. (filed an Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).   |
| 4.2         | Form of 6.12% Senior Notes due 2013 (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).   |
| 4.3         | Form of 6.82% Senior Notes due 2013 (filed as Exhibit 4.3 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).   |
| 4.4         | Form of 7.45% Senior Notes due 2013 (filed as Exhibit 4.4 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference).   |
| 4.5         | Registration Rights Agreement, dated April 30, 2008, between Dr Pepper Snapple Group, Inc., J.P. Morgan Securities Inc., Banc of America Securities LLC, Goldman, Sachs & Co., Morgan Stanley & Co. Incorporated, UBS Securities LLC, BNP Paribas Securities Corp., Mitsubishi UFJ Securities International plc, Scotia Capital (USA) Inc., SunTrust Robinson Humphrey, Inc., Wachovia Capital Markets, LLC and TD Securities (USA) LLC (filed as Exhibit 4.5 to the Company's Current Report on Form 8-K (filed on May 1, 2008) and incorporated herein by reference). |
| 4.6         | Supplemental Indenture, dated May 7, 2008, among Dr Pepper Snapple Group, Inc., the subsidiary guarantors named therein and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference).   |
| 4.7         | Second Supplemental Indenture dated March 17, 2009, to be effective as of December 31, 2008, among Splash Transport, Inc., as a subsidiary guarantor, Dr Pepper Snapple Group, Inc., and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.8 to the Company's Annual Report on Form 10-K (filed on March 26, 2009) and incorporated herein by reference).  |
| 4.8         | Registration Rights Agreement Joinder, dated May 7, 2008, by the subsidiary guarantors named therein (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference).   |
| 4.9         | Third Supplemental Indenture, dated October 19, 2009, among 234DP Aviation, LLC, as a subsidiary guarantor; Dr Pepper Snapple Group, Inc., and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.9 to the Company's Quarterly Report on Form 10-Q (filed November 5, 2009) and incorporated herein by  |

reference).

- Indenture, dated as of December 15, 2009, between Dr Pepper Snapple Group, Inc. and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).
- First Supplemental Indenture, dated as of December 21, 2009, among Dr Pepper Snapple Group, Inc., the guarantors party thereto and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).
- 4.12 1.70% Senior Notes due 2011 (in global form) (filed as Exhibit 4.3 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).
- 4.13 2.35% Senior Notes due 2012 (in global form) (filed as Exhibit 4.4 to the Company's Current Report on Form 8-K (filed on December 23, 2009) and incorporated herein by reference).
- Second Supplemental Indenture, dated as of January 11, 2011, among Dr Pepper Snapple Group, Inc., the guarantors party thereto and Wells Fargo Bank, N.A., as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed on January 11, 2011) and incorporated herein by reference).
- 2.90% Senior Note due 2016 (in global form), dated January 11, 2011, in the principal amount of \$500 million (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed on January 11, 2011) and incorporated herein by reference).
- 12.1\* Computation of Ratio of Earnings to Fixed Charges.

#### **Table of Contents**

- Certification of Chief Executive Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(a) or 15d-14(a) promulgated under the Exchange Act .
- Certification of Chief Financial Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(a) or 15d-14(a) promulgated under the Exchange Act.
- Certification of Chief Executive Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(b) or 32.1\*\*

  15d-14(b) promulgated under the Exchange Act, and Section 1350 of Chapter 63 of Title 18 of the United States Code.
- Certification of Chief Financial Officer of Dr Pepper Snapple Group, Inc. pursuant to Rule 13a-14(b) or 32.2\*\*

  15d-14(b) promulgated under the Exchange Act, and Section 1350 of Chapter 63 of Title 18 of the United States Code.

The following financial information from Dr Pepper Snapple Group, Inc.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2011, formatted in XBRL (eXtensible Business Reporting Language):

(i) Condensed Consolidated Statements of Operations for the three and six months ended June 30, 2011 and 2010, (ii) Condensed Consolidated Balance Sheets as of June 30, 2011 and December 31, 2010, (iii) Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2011 and 2010, and (iv) the Notes to Condensed Consolidated Financial Statements.

<sup>\*</sup> Filed herewith.

<sup>\*\*</sup> Furnished herewith.

## **SIGNATURES**

Pursuant to the requirements of Section 12 of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dr Pepper Snapple Group, Inc.

By: /s/ Martin M. Ellen

Name: Martin M. Ellen

Title: Executive Vice President and Chief Financial

Officer of Dr Pepper Snapple Group, Inc.

Date: July 27, 2011