

Regional Management Corp.  
Form 10-Q  
July 26, 2016  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2016**

**OR**

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period ended**

**Commission File Number: 001-35477**

**Regional Management Corp.**

**(Exact name of registrant as specified in its charter)**

<b>Delaware</b> <b>(State or other jurisdiction of</b>	<b>57-0847115</b>
<b>incorporation or organization)</b>	<b>(I.R.S. Employer</b>
<b>509 West Butler Road</b>	<b>Identification No.)</b>
<b>Greenville, South Carolina</b>	<b>29607</b>
<b>(Address of principal executive offices)</b>	<b>(Zip Code)</b>
<b>(864) 422-8011</b>	
<b>(Registrant's telephone number, including area code)</b>	

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer <input type="checkbox"/>	Accelerated filer <input checked="" type="checkbox"/>
Non-accelerated filer <input type="checkbox"/> (Do not check if a smaller reporting company)	Smaller reporting company <input type="checkbox"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 25, 2016, the registrant had outstanding 11,416,260 shares of Common Stock, \$0.10 par value.

---

**Table of Contents**

	Page No.
<b>PART I. <u>FINANCIAL INFORMATION</u></b>	
Item 1. <u>Financial Statements</u>	
<u>Consolidated Balance Sheets Dated June 30, 2016 and December 31, 2015</u>	3
<u>Consolidated Statements of Income for the Three and Six Months Ended June 30, 2016 and 2015</u>	4
<u>Consolidated Statements of Stockholders' Equity for the Six Months Ended June 30, 2016 and the Year Ended December 31, 2015</u>	5
<u>Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2016 and 2015</u>	6
<u>Notes to Consolidated Financial Statements</u>	7
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	19
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	36
Item 4. <u>Controls and Procedures</u>	36
<b>PART II. <u>OTHER INFORMATION</u></b>	
Item 1. <u>Legal Proceedings</u>	37
Item 1A. <u>Risk Factors</u>	37
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	38
Item 6. <u>Exhibits</u>	38
<b><u>SIGNATURE</u></b>	39
<b><u>EXHIBIT INDEX</u></b>	40

**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****Regional Management Corp. and Subsidiaries****Consolidated Balance Sheets****(in thousands, except par value amounts)**

	<b>June 30, 2016</b>	<b>December 31, 2015</b>
	<b>(Unaudited)</b>	
<b>Assets</b>		
Cash	\$ 2,827	\$ 7,654
Gross finance receivables	820,688	785,042
Unearned finance charges, insurance premiums, and commissions	(174,944)	(156,598)
Finance receivables	645,744	628,444
Allowance for credit losses	(36,200)	(37,452)
Net finance receivables	609,544	590,992
Property and equipment, net of accumulated depreciation	9,073	8,913
Restricted cash	8,237	10,506
Intangible assets, net	4,021	2,443
Goodwill	716	716
Repossessed assets at net realizable value	488	307
Deferred tax asset, net		1,982
Other assets	7,897	2,860
<b>Total assets</b>	<b>\$ 642,803</b>	<b>\$ 626,373</b>
<b>Liabilities and Stockholders Equity</b>		
<b>Liabilities:</b>		
Long-term debt	\$ 441,147	\$ 411,177
Unamortized debt issuance costs	(2,285)	(2,692)
Net long-term debt	438,862	408,485
Accounts payable and accrued expenses	10,571	12,661
Deferred tax liability, net	446	
<b>Total liabilities</b>	<b>449,879</b>	<b>421,146</b>
<b>Commitments and Contingencies</b>		
<b>Stockholders equity:</b>		
Preferred stock, \$0.10 par value, 100,000 shares authorized, no shares issued or outstanding	1,296	1,291

Edgar Filing: Regional Management Corp. - Form 10-Q

Common stock, \$0.10 par value, 1,000,000 shares authorized, 12,961 shares issued and 11,415 shares outstanding at June 30, 2016 and 12,914 shares issued and outstanding at December 31, 2015		
Additional paid-in-capital	90,828	89,178
Retained earnings	125,846	114,758
Treasury stock, at cost, 1,546 shares at June 30, 2016	(25,046)	
<b>Total stockholders equity</b>	<b>192,924</b>	<b>205,227</b>
<b>Total liabilities and stockholders equity</b>	<b>\$ 642,803</b>	<b>\$ 626,373</b>

The following table presents the assets and liabilities of our consolidated variable interest entity:

**Assets**

Cash	\$ 50	\$ 376
Finance receivables	58,876	80,309
Allowance for credit losses	(2,677)	(2,588)
Restricted cash	5,335	7,605
Repossessed assets at net realizable value	203	36
<b>Total assets</b>	<b>\$ 61,787</b>	<b>\$ 85,738</b>

**Liabilities**

Net long-term debt	\$ 53,122	\$ 71,226
Accounts payable and accrued expenses	15	50
<b>Total liabilities</b>	<b>\$ 53,137</b>	<b>\$ 71,276</b>

See accompanying notes to consolidated financial statements.

**Table of Contents****Regional Management Corp. and Subsidiaries****Consolidated Statements of Income****(Unaudited)****(in thousands, except per share amounts)**

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
Revenue				
Interest and fee income	\$ 52,589	\$ 47,668	\$ 103,889	\$ 94,733
Insurance income, net	2,601	3,120	5,540	6,049
Other income	2,135	2,213	4,593	4,743
<b>Total revenue</b>	<b>57,325</b>	<b>53,001</b>	<b>114,022</b>	<b>105,525</b>
Expenses				
Provision for credit losses	13,386	12,102	27,177	21,814
Personnel	16,674	16,211	33,801	35,971
Occupancy	4,770	4,227	9,633	8,333
Marketing	2,062	2,009	3,577	4,480
Other	6,042	5,796	12,342	12,082
<b>Total general and administrative expenses</b>	<b>29,548</b>	<b>28,243</b>	<b>59,353</b>	<b>60,866</b>
Interest expense	4,811	3,932	9,521	7,536
Income before income taxes	9,580	8,724	17,971	15,309
Income taxes	3,668	3,316	6,883	5,818
Net income	\$ 5,912	\$ 5,408	\$ 11,088	\$ 9,491
Net income per common share:				
Basic	\$ 0.50	\$ 0.42	\$ 0.90	\$ 0.74
Diluted	\$ 0.49	\$ 0.41	\$ 0.89	\$ 0.73
Weighted average shares outstanding:				
Basic	11,756	12,845	12,256	12,812
Diluted	11,974	13,078	12,462	13,040

Edgar Filing: Regional Management Corp. - Form 10-Q

See accompanying notes to consolidated financial statements.

**Table of Contents****Regional Management Corp. and Subsidiaries****Consolidated Statements of Stockholders Equity****(Unaudited)****(in thousands)**

	<b>Common Stock</b>		<b>Additional</b>	<b>Retained</b>	<b>Treasury</b>	<b>Total</b>
	<b>Shares</b>	<b>Amount</b>	<b>Paid-in-Capital</b>	<b>Earnings</b>	<b>Stock</b>	
Balance, December 31, 2014	12,748	\$ 1,275	\$ 85,655	\$ 91,393	\$	\$ 178,323
Issuance of restricted stock awards	108	11	(11)			
Exercise of stock options	145	14				14
Excess tax benefit from exercise of stock options			378			378
Shares withheld related to net share settlement	(87)	(9)	(534)			(543)
Share-based compensation			3,690			3,690
Net income				23,365		23,365
Balance, December 31, 2015	12,914	\$ 1,291	\$ 89,178	\$ 114,758	\$	\$ 205,227
Issuance of restricted stock awards	36	4	(4)			
Exercise of stock options	45	4				4
Excess tax benefit from exercise of stock options			15			15
Repurchase of common stock					(25,046)	(25,046)
Shares withheld related to net share settlement	(34)	(3)	(102)			(105)
Share-based compensation			1,741			1,741
Net income				11,088		11,088
Balance, June 30, 2016	12,961	\$ 1,296	\$ 90,828	\$ 125,846	\$ (25,046)	\$ 192,924

See accompanying notes to consolidated financial statements.



Table of Contents**Regional Management Corp. and Subsidiaries****Consolidated Statements of Cash Flows****(Unaudited)****(in thousands)**

	<b>Six Months Ended June 30,</b>	
	<b>2016</b>	<b>2015</b>
<b>Cash flows from operating activities:</b>		
Net income	\$ 11,088	\$ 9,491
<b>Adjustments to reconcile net income to net cash provided by operating activities:</b>		
Provision for credit losses	27,177	21,814
Depreciation and amortization	3,333	1,810
(Gain) loss on disposal of property and equipment	(8)	339
Accretion of discounts on purchased receivables		(13)
Share-based compensation	1,853	3,223
Fair value adjustment on interest rate caps	210	172
Deferred income taxes, net	2,428	(435)
<b>Changes in operating assets and liabilities:</b>		
(Increase) decrease in other assets	(5,429)	278
Increase (decrease) in other liabilities	(2,266)	182
<b>Net cash provided by operating activities</b>	<b>38,386</b>	<b>36,861</b>
<b>Cash flows from investing activities:</b>		
Net originations of finance receivables	(45,729)	(52,474)
Purchase of intangible assets	(2,606)	(496)
Decrease in restricted cash	2,269	
Purchase of property and equipment	(2,362)	(932)
Proceeds from disposal of property and equipment	694	
<b>Net cash used in investing activities</b>	<b>(47,734)</b>	<b>(53,902)</b>
<b>Cash flows from financing activities:</b>		
Net advances on senior revolving credit facility	48,310	18,096
Payments on amortizing loan	(18,255)	
Payments for debt issuance costs	(467)	(16)
Taxes paid related to net share settlement of equity awards	(99)	(502)
Excess tax benefits from exercise of stock options	78	244
Repurchase of common stock	(25,046)	
<b>Net cash provided by financing activities</b>	<b>4,521</b>	<b>17,822</b>

<b>Net change in cash</b>	(4,827)	781
Cash at beginning of period	7,654	4,012
Cash at end of period	\$ 2,827	\$ 4,793
<b>Supplemental cash flow information</b>		
Interest paid	\$ 8,502	\$ 7,134
Income taxes paid	\$ 8,629	\$ 5,774

See accompanying notes to consolidated financial statements.

**Table of Contents**

**Regional Management Corp. and Subsidiaries**

**Notes to Consolidated Financial Statements**

**(Unaudited)**

**Note 1. Nature of Business**

Regional Management Corp. (the Company ) was incorporated and began operations in 1987. The Company is engaged in the consumer finance business, offering small loans (branch small loans and convenience checks), large loans, automobile loans, retail loans, and related credit insurance. As of June 30, 2016, the Company operated offices in 338 locations in the states of Alabama (50 offices), Georgia (8 offices), New Mexico (18 offices), North Carolina (36 offices), Oklahoma (28 offices), South Carolina (71 offices), Tennessee (21 offices), Texas (98 offices), and Virginia (8 offices) under the names Regional Finance and RMC Retail. The Company closed one office during the three months ended June 30, 2016.

**Seasonality:** The Company's loan volume and contractual delinquency follow seasonal trends. Demand for the Company's loans is typically highest during the second, third, and fourth quarters, which the Company believes is largely due to customers borrowing money for back-to-school and holiday spending. With the exception of automobile loans, loan demand has generally been the lowest during the first quarter, which the Company believes is largely due to the timing of income tax refunds. Delinquencies generally reach their lowest point in the first quarter of the year and rise throughout the remainder of the fiscal year. Consequently, the Company experiences significant seasonal fluctuations in its operating results and cash needs.

**Note 2. Basis of Presentation and Significant Accounting Policies**

**Basis of presentation:** The consolidated financial statements of the Company have been prepared in accordance with the instructions to the Quarterly Report on Form 10-Q adopted by the Securities and Exchange Commission (SEC ) and generally accepted accounting principles in the United States of America (GAAP ) for interim financial information and, accordingly, do not include all information and note disclosures required by GAAP for complete financial statements. The interim financial statements in this Quarterly Report on Form 10-Q have not been audited by an independent registered public accounting firm in accordance with standards of the Public Company Accounting Oversight Board (United States), but in the opinion of management, the interim financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the Company's financial position, results of operations, and cash flows in accordance with GAAP. These consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2015, as filed with the SEC.

**Significant accounting policies:** The following is a description of significant accounting policies used in preparing the financial statements. The accounting and reporting policies of the Company are in accordance with GAAP and conform to general practices within the consumer finance industry.

**Business segments:** The Company has one reportable segment, which is the consumer finance segment. The other revenue generating activities of the Company, including insurance operations, are performed in the existing branch network in conjunction with or as a complement to the lending operations.

**Principles of consolidation:** The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in

consolidation. The Company operates through a separate wholly-owned subsidiary in each state. The Company also consolidates variable interest entities (VIE) when it is considered to be the primary beneficiary of the VIE because it has (i) power over the significant activities of the VIE and (ii) the obligation to absorb losses or the right to receive returns that could be significant to the VIE.

**Treasury stock:** The Company records the repurchase of shares of its common stock at cost on the settlement date of the transaction. These shares are considered treasury stock, which is a reduction to stockholders' equity. Treasury stock is included in authorized and issued shares but excluded from outstanding shares.

**Variable interest entity:** The Company has an asset-backed amortizing loan for general funding purposes. The transaction involved selling a pool of the Company's automobile loans to its wholly-owned subsidiary, Regional Management Receivables, LLC (RMR), as collateral for the loan. RMR has the limited purpose of acquiring finance receivables and holding and making payments on the related debt. Assets transferred to RMR are legally isolated from the Company and the claims of the Company's other creditors. The Company continues to service the finance receivables transferred to RMR. The lender in the debt issued by RMR generally only has recourse to the assets of RMR and does not have recourse to the general credit of the Company.

The Company's asset-backed loan under this arrangement is structured to provide enhancements to the lender in the form of overcollateralization (the principal balance of the collateral exceeds the balance of the debt) and reserve funds (restricted cash accounts held by RMR). These enhancements, along with the isolated finance receivables pool, increase the creditworthiness of RMR above that of the Company as a whole. This increases the marketability of the Company's collateral for borrowing purposes, which leads to more favorable borrowing terms, improved interest rate risk management, and additional flexibility to grow the business.

## **Table of Contents**

RMR is considered a VIE under GAAP and is consolidated into the financial statements of RMR's primary beneficiary. The Company is considered to be the primary beneficiary of RMR because it has (i) power over the significant activities of RMR through its role as servicer of the finance receivables under the credit agreement and (ii) the obligation to absorb losses or the right to receive returns that could be significant through the Company's interest in the monthly residual cash flows of RMR after the debt is paid.

Consolidation of RMR results in the transaction being accounted for as a secured borrowing; therefore, the pooled receivables and the related debt remain on the consolidated balance sheet of the Company. The debt is secured solely by the assets of RMR and not by any other assets of the Company. The assets of RMR are the only source of funds for repayment on the debt. Restricted cash accounts held by RMR can only be used to support payments on the debt. The Company recognizes revenue and provision for credit losses on RMR's finance receivables and interest expense on the related secured debt.

***Use of estimates:*** The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses, and disclosure of contingent assets and liabilities for the periods indicated in the financial statements. Actual results could differ from those estimates.

Material estimates that are particularly susceptible to change relate to the determination of the allowance for credit losses, fair value of share-based compensation, the valuation of deferred tax assets and liabilities, contingent liabilities on litigation matters, and the allocation of the purchase price to assets acquired in business combinations.

***Reclassifications:*** Certain prior period amounts have been reclassified to conform to the current presentation. Such reclassifications had no impact on previously reported net income or stockholders' equity.

***Recent accounting pronouncements:*** In April 2015, the Financial Accounting Standards Board (FASB) issued an accounting update to simplify the presentation of debt issuance costs. The update requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with a debt discount. The recognition and measurement guidance for debt issuance costs are not affected by the update. The update is effective for annual and interim periods beginning after December 15, 2015. An entity should apply the new guidance on a retrospective basis, wherein the balance sheet of each individual period presented should be adjusted to reflect the period-specific effects of applying the new guidance. In August 2015, the FASB issued an additional accounting update on certain debt issuance costs, which clarifies that debt issuance costs associated with line-of-credit agreements may be classified as an asset or as a direct deduction to the carrying amount of the debt. The debt issuance costs should continue to be deferred and amortized over the term of the line-of-credit. As a result of these accounting updates, debt issuance costs were reclassified from other assets to long-term debt.

In February 2016, the FASB issued an accounting update to increase transparency and comparability of accounting for lease transactions. The update requires all leases to be recognized on the balance sheet as lease assets and lease liabilities and requires both quantitative and qualitative disclosures regarding key information about leasing arrangements. All of the Company's leases are currently classified as operating leases with no lease assets or lease liabilities recorded. The update is effective for annual and interim periods beginning after December 15, 2018, and early adoption is permitted. The Company is currently evaluating the potential impact of this update on its consolidated financial statements.

In March 2016, the FASB issued an accounting update to simplify the accounting for share-based compensation, including the accounting for forfeitures, the statutory tax withholding requirements, the accounting for income taxes, and the classification of share-based compensation transactions in the statement of cash flows. The key provision of

the update is the requirement for the excess tax benefits or tax deficiencies from the exercise or vesting of share-based awards to flow through the statement of income rather than through additional paid-in-capital on the balance sheet. The standard is effective for interim and annual reporting periods beginning after December 15, 2016, and early adoption is permitted. The Company is currently evaluating the potential impact of this update on its consolidated financial statements.

In May 2016, the FASB issued an accounting update providing narrow scope improvements and practical expedients related to the previous update for Revenue from Contracts with Customers. The amendments in this update do not change the core revenue recognition principles. The update addresses certain issues identified in the guidance on assessing collectability, presentation of sales taxes, noncash consideration, and completed contracts and contract modifications at transition. This update is effective for annual and interim periods beginning after December 15, 2017. The Company is currently evaluating the potential impact of the new revenue recognition standard on its consolidated financial statements.

In June 2016, the FASB issued an accounting update to change the impairment model for estimating credit losses on financial assets. The current incurred loss impairment model requires the recognition of credit losses when it is probable that a loss has been incurred. The incurred loss model will be replaced by an expected loss model, which requires entities to estimate the lifetime expected credit loss on such instruments and to record an allowance to offset the amortized cost basis of the financial asset. This update is effective for annual and interim periods beginning after December 15, 2019, and early adoption is permitted. The Company is currently evaluating the potential impact of this guidance on its consolidated financial statements.

**Table of Contents****Note 3. Finance Receivables, Credit Quality Information, and Allowance for Credit Losses**

Finance receivables for the periods indicated consisted of the following:

<i>In thousands</i>	<b>June 30, 2016</b>	<b>December 31, 2015</b>
Branch small loans	\$ 162,562	\$ 157,755
Convenience checks	157,515	180,402
Large loans	194,857	146,553
Automobile loans	100,721	116,109
Retail loans	30,089	27,625
Finance receivables	\$ 645,744	\$ 628,444

The contractual delinquency of the finance receivable portfolio by product and aging for the periods indicated are as follows:

	<b>June 30, 2016</b>											
	<b>Branch Small</b>		<b>Convenience Check</b>		<b>Large</b>		<b>Automobile</b>		<b>Retail</b>		<b>Total</b>	
<i>In thousands</i>	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>	<b>\$</b>	<b>%</b>
at	\$ 129,488	79.6%	\$ 129,591	82.3%	\$ 170,448	87.5%	\$ 72,566	72.1%	\$ 24,987	83.0%	\$ 527,080	81.0%
9 days	18,978	11.7%	15,584	9.9%	15,950	8.2%	20,387	20.2%	3,540	11.8%	74,439	14.1%
quent												
nts												
59	4,755	2.9%	3,934	2.5%	3,431	1.7%	3,943	3.9%	647	2.1%	16,710	3.2%
39	3,204	2.0%	2,828	1.8%	1,988	1.0%	1,667	1.7%	358	1.2%	10,045	1.9%
119	2,400	1.5%	2,164	1.3%	1,356	0.7%	1,099	1.1%	218	0.8%	7,237	1.4%
149	1,846	1.1%	1,710	1.1%	887	0.5%	729	0.7%	186	0.6%	5,358	1.0%
179	1,891	1.2%	1,704	1.1%	797	0.4%	330	0.3%	153	0.5%	4,875	0.9%
quency	\$ 14,096	8.7%	\$ 12,340	7.8%	\$ 8,459	4.3%	\$ 7,768	7.7%	\$ 1,562	5.2%	\$ 44,225	8.4%
e												
ables	\$ 162,562	100.0%	\$ 157,515	100.0%	\$ 194,857	100.0%	\$ 100,721	100.0%	\$ 30,089	100.0%	\$ 645,744	100.0%
	\$ 6,137	3.8%	\$ 5,578	3.5%	\$ 3,040	1.6%	\$ 2,158	2.1%	\$ 557	1.9%	\$ 17,470	2.7%

	December 31, 2015											
	Branch Small		Convenience Check		Large		Automobile		Retail		Total	
<i>In thousands</i>	\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
nt	\$ 123,525	78.3%	\$ 147,110	81.6%	\$ 127,374	86.9%	\$ 79,878	68.8%	\$ 22,704	82.2%	\$ 500,591	7
9 days	19,465	12.3%	17,872	9.9%	14,234	9.7%	27,518	23.7%	3,500	12.7%	82,589	1
quent												
nts												
59	4,493	2.9%	4,348	2.4%	2,157	1.5%	4,119	3.5%	537	1.9%	15,654	
39	3,197	2.0%	3,233	1.8%	1,153	0.8%	1,959	1.7%	316	1.1%	9,858	
119	2,654	1.7%	2,966	1.6%	682	0.4%	1,147	1.0%	247	1.0%	7,696	
149	2,347	1.5%	2,581	1.4%	574	0.4%	1,003	0.9%	173	0.6%	6,678	
179	2,074	1.3%	2,292	1.3%	379	0.3%	485	0.4%	148	0.5%	5,378	
quency	\$ 14,765	9.4%	\$ 15,420	8.5%	\$ 4,945	3.4%	\$ 8,713	7.5%	\$ 1,421	5.1%	\$ 45,264	
e												
ables	\$ 157,755	100.0%	\$ 180,402	100.0%	\$ 146,553	100.0%	\$ 116,109	100.0%	\$ 27,625	100.0%	\$ 628,444	10
ce												
ables												
crual	\$ 7,075	4.5%	\$ 7,839	4.3%	\$ 1,635	1.1%	\$ 2,635	2.3%	\$ 568	2.1%	\$ 19,752	

Changes in the allowance for credit losses for the periods indicated are as follows:

<i>In thousands</i>	Three Months Ended June 30, Six Months Ended June 30,			
	2016	2015	2016	2015
Balance at beginning of period	\$ 36,230	\$ 36,950	\$ 37,452	\$ 40,511
Provision for credit losses	13,386	12,102	27,177	21,814
Charge-offs	(14,702)	(13,439)	(30,896)	(27,548)
Recoveries	1,286	558	2,467	1,394



Balance at end of period	\$ 36,200	\$ 36,171	\$ 36,200	\$ 36,171
--------------------------	-----------	-----------	-----------	-----------

**Table of Contents**

The following is a reconciliation of the allowance for credit losses by product for the periods indicated:

<i>In thousands</i>	<b>Balance April 1, 2016</b>	<b>Provision</b>	<b>Charge-offs</b>	<b>Recoveries</b>	<b>Balance June 30, 2016</b>	<b>Finance Receivables June 30, 2016</b>	<b>Allowance as Percentage of Finance Receivable June 30, 2016</b>
Branch small loans	\$ 9,145	\$ 4,757	\$ (4,928)	\$ 323	\$ 9,297	\$ 162,562	5.7%
Convenience checks	11,406	3,189	(5,572)	432	9,455	157,515	6.0%
Large loans	6,076	3,492	(1,810)	128	7,886	194,857	4.0%
Automobile loans	8,028	1,341	(1,860)	342	7,851	100,721	7.8%
Retail loans	1,575	607	(532)	61	1,711	30,089	5.7%
<b>Total</b>	<b>\$ 36,230</b>	<b>\$ 13,386</b>	<b>\$ (14,702)</b>	<b>\$ 1,286</b>	<b>\$ 36,200</b>	<b>\$ 645,744</b>	<b>5.6%</b>

<i>In thousands</i>	<b>Balance April 1, 2015</b>	<b>Provision</b>	<b>Charge-offs</b>	<b>Recoveries</b>	<b>Balance June 30, 2015</b>	<b>Finance Receivables June 30, 2015</b>	<b>Allowance as Percentage of Finance Receivable June 30, 2015</b>
Branch small loans	\$ 6,750	\$ 3,487	\$ (3,230)	\$ 131	\$ 7,138	\$ 140,161	5.1%
Convenience checks	13,790	4,322	(7,133)	226	11,205	174,786	6.4%
Large loans	3,119	2,693	(492)	44	5,364	93,203	5.8%
Automobile loans	11,833	1,314	(2,153)	127	11,121	139,593	8.0%
Retail loans	1,458	286	(431)	30	1,343	24,782	5.4%
<b>Total</b>	<b>\$ 36,950</b>	<b>\$ 12,102</b>	<b>\$ (13,439)</b>	<b>\$ 558</b>	<b>\$ 36,171</b>	<b>\$ 572,525</b>	<b>6.3%</b>

<i>In thousands</i>	<b>Balance January 1, 2016</b>	<b>Provision</b>	<b>Charge-offs</b>	<b>Recoveries</b>	<b>Balance June 30, 2016</b>	<b>Finance Receivables June 30, 2016</b>	<b>Allowance as Percentage of Finance Receivable June 30, 2016</b>
Branch small loans	\$ 9,456	\$ 9,330	\$ (10,170)	\$ 681	\$ 9,297	\$ 162,562	5.7%
Convenience checks	12,079	8,767	(12,277)	886	9,455	157,515	6.0%
Large loans	5,593	5,149	(3,098)	242	7,886	194,857	4.0%
Automobile loans	8,828	2,770	(4,297)	550	7,851	100,721	7.8%
Retail loans	1,496	1,161	(1,054)	108	1,711	30,089	5.7%

Edgar Filing: Regional Management Corp. - Form 10-Q

**Total**                    \$ 37,452    \$ 27,177    \$ (30,896)    \$ 2,467    \$ 36,200    \$ 645,744                    5.6%

								<b>Allowance as Percentage of Finance Receivable</b>
	<b>Balance January 1, 2015</b>	<b>Provision</b>	<b>Charge-offs</b>	<b>Recoveries</b>	<b>Balance June 30, 2015</b>	<b>Finance Receivables June 30, 2015</b>	<b>Finance Receivable June 30, 2015</b>	
<i>In thousands</i>								
Branch small loans	\$ 6,960	\$ 6,414	\$ (6,563)	\$ 327	\$ 7,138	\$ 140,161		5.1%
Convenience checks	18,320	6,029	(13,660)	516	11,205	174,786		6.4%
Large loans	1,980	4,270	(1,004)	118	5,364	93,203		5.8%
Automobile loans	11,776	4,433	(5,457)	369	11,121	139,593		8.0%
Retail loans	1,475	668	(864)	64	1,343	24,782		5.4%
<b>Total</b>	<b>\$ 40,511</b>	<b>\$ 21,814</b>	<b>\$ (27,548)</b>	<b>\$ 1,394</b>	<b>\$ 36,171</b>	<b>\$ 572,525</b>		<b>6.3%</b>

**Table of Contents**

Impaired finance receivables as a percentage of total finance receivables were 1.4% and 1.2% as of June 30, 2016 and December 31, 2015, respectively. The following is a summary of impaired finance receivables as of the periods indicated:

<i>In thousands</i>	<b>June 30, 2016</b>	<b>December 31, 2015</b>
Branch small loans	\$ 1,063	\$ 524
Convenience checks	731	485
Large loans	4,428	2,760
Automobile loans	2,745	3,370
Retail loans	117	121
<b>Total</b>	<b>\$ 9,084</b>	<b>\$ 7,260</b>

Following is a summary of finance receivables evaluated for impairment for the periods indicated:

<i>In thousands</i>	<b>June 30, 2016</b>					
	<b>Branch Small</b>	<b>Convenience Check</b>	<b>Large</b>	<b>Automobile</b>	<b>Retail</b>	<b>Total</b>
Impaired receivables specifically evaluated	\$ 1,063	\$ 731	\$ 4,428	\$ 2,745	\$ 117	\$ 9,084
Finance receivables evaluated collectively	161,499	156,784	190,429	97,976	29,972	636,660
Finance receivables outstanding	\$ 162,562	\$ 157,515	\$ 194,857	\$ 100,721	\$ 30,089	\$ 645,744
Impaired receivables in nonaccrual status	\$ 91	\$ 57	\$ 195	\$ 191	\$ 5	\$ 539
Amount of the specific reserve for impaired accounts	\$ 250	\$ 176	\$ 840	\$ 678	\$ 21	\$ 1,965
Amount of the general component of the allowance	\$ 9,047	\$ 9,279	\$ 7,046	\$ 7,173	\$ 1,690	\$ 34,235

<i>In thousands</i>	<b>December 31, 2015</b>					
	<b>Branch Small</b>	<b>Convenience Check</b>	<b>Large</b>	<b>Automobile</b>	<b>Retail</b>	<b>Total</b>
Impaired receivables specifically evaluated	\$ 524	\$ 485	\$ 2,760	\$ 3,370	\$ 121	\$ 7,260
Finance receivables evaluated collectively	157,231	179,917	143,793	112,739	27,504	621,184
Finance receivables outstanding	\$ 157,755	\$ 180,402	\$ 146,553	\$ 116,109	\$ 27,625	\$ 628,444

Edgar Filing: Regional Management Corp. - Form 10-Q

Impaired receivables in nonaccrual status	\$	109	\$	95	\$	83	\$	415	\$	17	\$	719
---	----	-----	----	----	----	----	----	-----	----	----	----	-----

Amount of the specific reserve for impaired accounts	\$	142	\$	124	\$	560	\$	862	\$	20	\$	1,708
--	----	-----	----	-----	----	-----	----	-----	----	----	----	-------

Amount of the general component of the allowance	\$	9,314	\$	11,955	\$	5,033	\$	7,966	\$	1,476	\$	35,744
--	----	-------	----	--------	----	-------	----	-------	----	-------	----	--------

Average recorded investment in impaired finance receivables for the periods indicated are as follows:

<i>In thousands</i>	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
Branch small loans	\$ 922	\$ 613	\$ 731	\$ 602
Convenience checks	639	527	539	525
Large loans	3,930	1,276	3,543	1,269
Automobile loans	2,845	3,630	2,994	3,645
Retail loans	111	129	113	125
Total average recorded investment	\$ 8,447	\$ 6,175	\$ 7,920	\$ 6,166

It is not practical to compute the amount of interest earned on impaired loans.

**Note 4. Leases**

Future minimum rent commitments under non-cancellable operating leases in effect as of June 30, 2016 are as follows:

<i>In thousands</i>	<b>Amount</b>
2016	\$ 3,293
2017	5,328
2018	3,827
2019	2,377
2020	2,164
Thereafter	7,837
<b>Total</b>	<b>\$ 24,826</b>

Leases generally contain options to extend for periods from one to 10 years, and the cost of such extensions is not included above. For the three months ended June 30, 2016 and 2015, the Company recorded rent expense of \$1.7 million and \$1.5 million, respectively. Rent expense for the six months ended June 30, 2016 and 2015 was \$3.3 million and \$2.9 million, respectively. In addition to rent, the Company typically pays for all operating expenses, property taxes, and repairs and maintenance on properties that it leases.

**Note 5. Intangibles**

The following table provides the gross carrying amount and related accumulated amortization of definite-lived intangible assets:

<i>In thousands</i>	<b>June 30, 2016</b>			<b>December 31, 2015</b>		
	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Net Amount</b>	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Net Amount</b>
Customer list	\$ 2,485	\$ (2,144)	\$ 341	\$ 2,516	\$ (2,044)	\$ 472
Software	6,785	(3,105)	3,680	4,173	(2,202)	1,971
<b>Total intangible assets</b>	<b>\$ 9,270</b>	<b>\$ (5,249)</b>	<b>\$ 4,021</b>	<b>\$ 6,689</b>	<b>\$ (4,246)</b>	<b>\$ 2,443</b>

**Table of Contents**

For the three months ended June 30, 2016 and 2015, the Company recorded intangible amortization expense of \$0.7 million and \$0.2 million, respectively. Intangible amortization expense for the six months ended June 30, 2016 and 2015 totaled \$1.0 million and \$0.3 million, respectively. The following table sets forth the future amortization of intangible assets:

<i>In thousands</i>	<b>Amount</b>
2016	\$ 1,041
2017	714
2018	540
2019	375
2020	354
Thereafter	997
<b>Total</b>	<b>\$ 4,021</b>

**Note 6. Interest Rate Caps**

The Company has purchased interest rate cap contracts with an aggregate notional principal amount of \$200.0 million and 2.50% strike rates against the one-month LIBOR. \$150.0 million of these contracts expire in April 2018, with the remaining \$50.0 million expiring in March 2019. When the one-month LIBOR exceeds 2.50%, the counterparty reimburses the Company for the excess over 2.50%. No payment is required by the Company or the counterparty when the one-month LIBOR is below 2.50%. The following is a summary of changes in the rate caps:

<i>In thousands</i>	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>June 30,</b>		<b>June 30,</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
Balance at beginning of period	\$ 108	\$	\$ 120	\$
Purchases		577	112	577
Fair value adjustment included as an (increase) in interest expense	(86)	(172)	(210)	(172)
Balance at end of period, included in other assets	\$ 22	\$ 405	\$ 22	\$ 405

**Note 7. Long-Term Debt**

Following is a summary of the Company's long-term debt as of the periods indicated:

<i>In thousands</i>	<b>June 30, 2016</b>			<b>December 31, 2015</b>		
	<b>Long-term Debt</b>	<b>Unamortized Costs</b>	<b>Net Long-term Debt</b>	<b>Long-term Debt</b>	<b>Unamortized Costs</b>	<b>Net Long-term Debt</b>
Senior revolving credit facility	\$ 386,591	\$ (851)	\$ 385,740	\$ 338,281	\$ (1,022)	\$ 337,259

Edgar Filing: Regional Management Corp. - Form 10-Q

Amortizing loan	54,556	(1,434)	53,122	72,896	(1,670)	71,226
<b>Total</b>	<b>\$ 441,147</b>	<b>\$ (2,285)</b>	<b>\$ 438,862</b>	<b>\$ 411,177</b>	<b>\$ (2,692)</b>	<b>\$ 408,485</b>

Unused amount of senior revolving credit facility (subject to borrowing base)	\$ 151,409			\$ 199,719		
---	------------	--	--	------------	--	--

Advances on the senior revolving credit facility are capped at 85% of eligible secured finance receivables plus 70% of eligible unsecured finance receivables. These rates are subject to adjustment at certain credit quality levels (84% secured and 69% unsecured as of June 30, 2016). As of June 30, 2016, the Company had \$70.6 million of eligible capacity under the facility. The facility also contains restrictive covenants and monthly and annual reporting requirements to the banks. At June 30, 2016, the Company was in compliance with all debt covenants.

In December 2015, the Company and its wholly-owned subsidiary, Regional Management Receivables, LLC (RMR), entered into a credit agreement providing for a \$75.7 million amortizing asset-backed loan to RMR. RMR purchased \$86.1 million in automobile finance receivables, net of a \$2.6 million allowance for credit losses, from the Company's affiliates using the proceeds of the loan and an equity investment from the Company. RMR holds \$1.7 million in a restricted cash reserve account to satisfy provisions of the credit agreement. RMR pays interest of 3.00% per annum on the loan balance from the closing date until the date the loan balance has been fully repaid. The amortizing loan terminates in December 2022. The credit agreement allows RMR to prepay the loan when the outstanding balance falls below 20% of the original loan amount.



**Table of Contents**

The amortizing loan is supported by the expected cash flows from the underlying collateralized finance receivables. Collections on these accounts are remitted to a restricted cash collection account, which totaled \$3.6 million as of June 30, 2016. Cash inflows from the finance receivables are distributed to the lender and service providers in accordance with a monthly contractual priority of payments (waterfall) and, as such, the inflows are directed first to servicing fees. RMR pays a 4% servicing fee to the Company, which is eliminated in consolidation. Next, all cash inflows are directed to the interest, principal, and any adjustments to the reserve account of the amortizing loan and, thereafter, to the residual interest that the Company owns. Distributions from RMR to the Company are permitted under the credit agreement.

RMR is considered a VIE under GAAP and is consolidated into the financial statements of RMR's primary beneficiary. The Company is considered to be the primary beneficiary of RMR because it has (i) power over the significant activities of RMR through its role as servicer of the finance receivables under the credit agreement and (ii) the obligation to absorb losses or the right to receive returns that could be significant through the Company's interest in the monthly residual cash flows of RMR after the debt is paid.

The carrying amount of VIE assets and liabilities are as follows:

<i>In thousands</i>	<b>June 30, 2016</b>	<b>December 31, 2015</b>
<b>Assets</b>		
Cash	\$ 50	\$ 376
Finance receivables	58,876	80,309
Allowance for credit losses	(2,677)	(2,588)
Restricted cash	5,335	7,605
Repossessed assets at net realizable value	203	36
<b>Total assets</b>	<b>\$ 61,787</b>	<b>\$ 85,738</b>
<b>Liabilities</b>		
Net long-term debt	\$ 53,122	\$ 71,226
Accounts payable and accrued expenses	15	50
<b>Total liabilities</b>	<b>\$ 53,137</b>	<b>\$ 71,276</b>

**Note 8. Stockholders' Equity**

**Stock repurchase:** In February 2016, the Company's Board of Directors (Board) authorized the repurchase of up to \$25.0 million of the Company's common stock. On June 10, 2016, the Company completed the stock repurchase program, having repurchased 1,546 thousand shares at a weighted-average price of \$16.17 per share.

**Note 9. Disclosure About Fair Value of Financial Instruments**

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

**Cash and restricted cash:** Cash and restricted cash is recorded at cost, which approximates fair value due to its generally short maturity and highly liquid nature.

**Finance receivables:** Finance receivables are originated at prevailing market rates. The Company's finance receivable portfolio turns approximately 1.4 times per year. The portfolio turnover is calculated by dividing cash payments, renewals, and net charge-offs by the average finance receivables. Management believes that the carrying amount approximates the fair value of its finance receivable portfolio.

**Interest rate caps:** The fair value of the interest rate caps is the estimated amount the Company would receive to terminate the cap agreements at the reporting date, taking into account current interest rates, the creditworthiness of the counterparty for assets, and the creditworthiness of the Company for liabilities.

**Reposessed assets:** Reposessed assets are valued at the lower of the receivable balance on the finance receivable prior to repossession or the estimated net realizable value. The Company estimates net realizable value at the projected cash value upon liquidation, less costs to sell the related collateral.

**Long-term debt:** The Company's long-term debt is frequently renewed, amended, or recently originated. As a result, the Company believes that the fair value of each of the variable rate revolving credit facility and the recent fixed-rate amortizing loan approximates their respective carrying amounts. The Company also considered its creditworthiness in its determination of fair value.

**Table of Contents**

The carrying amount and estimated fair values of the Company's financial instruments summarized by level are as follows:

<i>In thousands</i>	<b>June 30, 2016</b>		<b>December 31, 2015</b>	
	<b>Carrying Amount</b>	<b>Estimated Fair Value</b>	<b>Carrying Amount</b>	<b>Estimated Fair Value</b>
<b>Assets</b>				
Level 1 inputs				
Cash	\$ 2,827	\$ 2,827	\$ 7,654	\$ 7,654
Restricted cash	8,237	8,237	10,506	10,506
Level 2 inputs				
Interest rate caps	22	22	120	120
Level 3 inputs				
Net finance receivables	609,544	609,544	590,992	590,992
Repossessed assets	488	488	307	307
<b>Liabilities</b>				
Level 3 inputs				
Long-term debt	441,147	441,147	411,177	411,177

Certain of the Company's assets carried at fair value are classified and disclosed in one of the following three categories:

Level 1 Quoted market prices in active markets for identical assets or liabilities.

Level 2 Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3 Unobservable inputs that are not corroborated by market data.

In determining the appropriate levels, the Company performs an analysis of the assets and liabilities that are carried at fair value. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3.

**Note 10. Earnings Per Share**

The following schedule reconciles the computation of basic and diluted earnings per share for the periods indicated:

<i>In thousands, except per share amounts</i>	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
<b>Numerator:</b>				
Net income	\$ 5,912	\$ 5,408	\$ 11,088	\$ 9,491
<b>Denominator:</b>				
	11,756	12,845	12,256	12,812

Weighted average shares outstanding for basic earnings per share

Effect of dilutive securities	218	233	206	228
-------------------------------	-----	-----	-----	-----

Weighted average shares adjusted for dilutive securities

	11,974	13,078	12,462	13,040
--	--------	--------	--------	--------

Earnings per share:

Basic	\$ 0.50	\$ 0.42	\$ 0.90	\$ 0.74
-------	---------	---------	---------	---------

Diluted	\$ 0.49	\$ 0.41	\$ 0.89	\$ 0.73
---------	---------	---------	---------	---------

Options to purchase 319 thousand and 477 thousand shares of common stock were outstanding during the three and six months ended June 30, 2016 and 2015, respectively, but were not included in the computation of diluted earnings per share because they were anti-dilutive.

### Note 11. Share-Based Compensation

The Company previously adopted the 2007 Management Incentive Plan (the 2007 Plan) and the 2011 Stock Incentive Plan (the 2011 Plan). On April 22, 2015, the stockholders of the Company approved the 2015 Long-Term Incentive Plan (the 2015 Plan). Subject to adjustments as provided in the 2015 Plan, the maximum aggregate number of shares of the Company's common stock that may be issued under the 2015 Plan may not exceed the sum of (i) 350 thousand shares plus (ii) any shares (A) remaining available for the grant of awards as of the effective date under the 2007 Plan or the 2011 Plan, and/or (B) subject to an award granted under the 2007 Plan or the 2011 Plan, which award is forfeited, cancelled, terminated, expires, or lapses. As of the effectiveness of the 2015 Plan, there were 922 thousand shares available for grant under the 2015 Plan, inclusive of shares previously available for grant under the 2007 Plan and the 2011 Plan that were rolled over to the 2015 Plan. No further grants will be made under the 2007 Plan or the 2011 Plan. However, awards that are outstanding under the 2007 Plan and the 2011 Plan will continue in accordance with their respective terms. As of June 30, 2016, there were 205 thousand shares available for grant under the 2015 Plan.

---

**Table of Contents**

For the three months ended June 30, 2016 and 2015, the Company recorded share-based compensation expense of \$1.4 million and \$1.3 million, respectively. The Company recorded \$1.9 million and \$3.2 million in share-based compensation for the six months ended June 30, 2016 and 2015, respectively. As of June 30, 2016, unrecognized share-based compensation expense to be recognized over future periods approximated \$6.1 million. This amount will be recognized as expense over a weighted-average period of 2.0 years. Share-based compensation expenses are recognized on a straight-line basis over the requisite service period of the agreement. All share-based compensation is classified as equity except where otherwise noted.

The Company allows for the settlement of share-based awards on a net share basis. With net share settlement, the employee does not surrender any cash or shares upon the exercise of stock options or the vesting of stock awards or stock units. Rather, the Company withholds the number of shares with a value equivalent to the option exercise price, for stock options, and the minimum statutory tax withholding for all share-based awards. Net share settlements have the effect of reducing the number of shares that would have otherwise been issued as a result of exercise or vesting.

***Long-term incentive program:*** The Company issues nonqualified stock options, performance-contingent restricted stock units ( RSU ), and cash-settled performance units ( CSPU ) under a long-term incentive program. Recurring annual grants are at the discretion of the Board and were made in October 2014 (for the 2014 calendar year), in April 2015 (for the 2015 calendar year), and in March 2016 (for the 2016 calendar year). The grants include cliff and graded vesting completing at the end of the third calendar year, subject to continued employment or as otherwise provided in the underlying award agreements. The actual value of the RSU and CSPU that may be earned can range from 0% to 150% of target based on the achievement of EBITDA and net income per share performance targets (2014 and 2015 grants) or the compound annual growth rate of net income and net income per share compared to a public company peer group (2016 grant) over a three-year period.

***Inducement and retention program:*** From time to time, the Company issues share-based awards in conjunction with employment offers to select new executives and retention grants to select existing employees. The Company issues these awards to attract and retain talent and to provide market competitive compensation. The grants have various vesting terms, including fully-vested awards at the grant date, cliff vesting, and graded vesting over periods of eighteen months to five years (subject to continued employment or as otherwise provided in the underlying award agreements).

***Non-employee director compensation program:*** The Company awards its non-employee directors a cash retainer, committee meeting fees, shares of restricted common stock, and nonqualified stock options. The restricted stock awards are granted on the fifth business day following the Company's annual meeting of stockholders and fully vest upon the earlier of the first anniversary of the grant date or the completion of the directors' annual service to the Company. The nonqualified stock option awards are granted on the fifth business day following the Company's annual meeting of stockholders and are immediately vested on the grant date.

The following are the terms and amounts of the awards issued under the Company's share-based incentive programs:

***Stock options:*** The exercise price of all stock options is equal to the Company's closing stock price on the date of grant. Stock options granted are subject to various vesting terms, including graded and cliff vesting over 18-month to five-year vesting periods. In addition, stock options vest and become exercisable in full under certain circumstances, including following the occurrence of a change of control (as defined in the option award agreements). Participants who are awarded options must exercise their options within a maximum of ten years of the grant date.

The fair value of option grants are estimated on the grant date using the Black-Scholes option-pricing model with the following weighted-average assumptions for option grants during the periods indicated below.

	<b>Six Months Ended</b>	
	<b>June 30,</b>	
	<b>2016</b>	<b>2015</b>
Expected volatility	46.12%	47.18%
Expected dividends	0.00%	0.00%
Expected term (in years)	5.75	6.17
Risk-free rate	1.39%	1.62%

Expected volatility is based on the Company's historical stock price volatility. The expected term is calculated by using the simplified method (average of the vesting and original contractual terms) due to insufficient historical data to estimate the expected term. The risk-free rate is based on the zero coupon U.S. Treasury bond rate over the expected term of the awards.

**Table of Contents**

The following table summarizes the stock option activity for the six months ended June 30, 2016:

<i>In thousands, except per share amounts</i>	<b>Number of Shares</b>	<b>Weighted-Average Price Per Share</b>	<b>Weighted-Average Contractual Life (Years)</b>	<b>Aggregate Intrinsic Value</b>
Options outstanding at January 1, 2016	1,044	\$ 13.36		
Granted	215	16.74		
Exercised	(45)	10.21		
Forfeited	(4)	15.66		
Expired				
Options outstanding at June 30, 2016	1,210	\$ 14.07	5.7	\$ 2,436
Options exercisable at June 30, 2016	657	\$ 11.83	3.4	\$ 2,436
Available for grant at June 30, 2016	205			

The following table provides additional stock option information for the periods indicated:

<i>In thousands, except per share amounts</i>	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2016</b>	<b>2015</b>	<b>2016</b>	<b>2015</b>
Weighted-average grant date fair value per share	\$ 6.53	\$ 6.95	\$ 7.42	\$ 7.08
Intrinsic value of options exercised	\$ 22	\$ 636	\$ 270	\$ 894
Fair value of stock options that vested	\$ 345	\$ 411	\$ 647	\$ 851

**Restricted stock units:** Compensation expense for restricted stock units is based on the Company's closing stock price on the date of grant and the probability that certain financial goals are achieved over the performance period. Compensation cost is estimated based on expected performance and is adjusted at each reporting period.

The following table summarizes restricted stock unit activity during the six months ended June 30, 2016:

<i>In thousands, except per unit amounts</i>	<b>Units</b>	<b>Weighted-Average Grant Date Fair Value</b>
Non-vested units, beginning of the year	124	\$ 15.55
Granted	73	17.02
Vested		
Forfeited	(1)	15.59

Non-vested units, at June 30, 2016	196	\$	16.10
------------------------------------	-----	----	-------

The following table provides additional restricted stock unit information for the periods indicated:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2016	2015	2016	2015
Weighted-average grant date fair value per unit	\$ 14.83	\$ 14.75	\$ 17.02	\$ 14.75

**Cash-settled performance units:** Cash-settled performance units will be settled in cash at the end of the performance measurement period and are classified as a liability. Compensation cost is estimated based on expected performance and is adjusted at each reporting period.

The following table summarizes cash-settled performance unit activity during the six months ended June 30, 2016:

<i>In thousands, except per unit amounts</i>	Units	Weighted-Average Grant Date Fair Value
Non-vested units, beginning of the year	1,923	\$ 1.00
Granted	1,252	1.00
Vested		
Forfeited	(21)	1.00
Non-vested units, at June 30, 2016	3,154	\$ 1.00



**Table of Contents**

**Restricted stock awards:** The fair value and compensation cost of restricted stock is calculated using the Company's closing stock price on the date of grant.

The following table summarizes restricted stock activity during the six months ended June 30, 2016:

<i>In thousands, except per share amounts</i>	Shares	Weighted-Average Grant Date Fair Value
Non-vested shares, beginning of the year	23	\$ 16.74
Granted	37	16.37
Vested	(21)	16.62
Forfeited		
Non-vested shares, at June 30, 2016	39	\$ 16.46

The following table provides additional restricted stock information:

<i>In thousands, except per share amounts</i>	Three Months Ended June 30,		Six Months Ended June 30,	
	2016	2015	2016	2015
Weighted-average grant date fair value per share	\$ 15.89	\$ 16.30	\$ 16.37	\$ 15.29
Fair value of restricted stock awards that vested	\$ 347	\$ 698	\$ 347	\$ 2,198

**Note 12. Commitments and Contingencies**

On May 30, 2014, a securities class action lawsuit was filed in the United States District Court for the Southern District of New York (the Court) against the Company and certain of its current and former directors, executive officers, and stockholders (collectively, the Defendants). The complaint alleged violations of the Securities Act of 1933 (the 1933 Act Claims) and sought unspecified compensatory damages and other relief on behalf of a purported class of purchasers of the Company's common stock in the September 2013 and December 2013 secondary public offerings. On August 25, 2014, Waterford Township Police & Fire Retirement System and City of Roseville Employees Retirement System were appointed as lead plaintiffs (collectively, the Plaintiffs). An amended complaint was filed on November 24, 2014. In addition to the 1933 Act Claims, the amended complaint also added claims for violations of the Securities Exchange Act of 1934 (the 1934 Act Claims) seeking unspecified compensatory damages on behalf of a purported class of purchasers of the Company's common stock between May 2, 2013 and October 30, 2014, inclusive. On January 26, 2015, the Defendants filed a motion to dismiss the amended complaint in its entirety. In response, the Plaintiffs sought and were granted leave to file an amended complaint. On February 27, 2015, the Plaintiffs filed a second amended complaint. Like the prior amended complaint, the second amended complaint asserts 1933 Act Claims and 1934 Act Claims and seeks unspecified compensatory damages. The Defendants' motion to dismiss the second amended complaint was filed on April 28, 2015, the Plaintiffs' opposition was filed on June 12, 2015, and the Defendants' reply was filed on July 13, 2015.

On March 30, 2016, the Court granted the Defendants' motion to dismiss the Second Amended Complaint in its entirety. On May 23, 2016, the Plaintiffs moved for leave to file a third amended complaint. The Defendants' opposition brief was filed on June 9, 2016, and the Plaintiffs' reply was filed on June 20, 2016. The motion for leave to

amend remains under consideration by the Court. The Company believes that the claims against it are without merit and will continue to defend against the litigation vigorously.

The Company's primary insurance carrier during the applicable time period has (i) denied coverage for the 1933 Act Claims and (ii) acknowledged coverage of the Company and other insureds for the 1934 Act Claims under a reservation of rights and subject to the terms and conditions of the applicable insurance policy. The parties plan to negotiate an allocation between denied and acknowledged claims, as appropriate.

In addition, the Company is involved in a purchase price dispute stemming from the Company's acquisition of certain consumer loan receivables. The dispute has been submitted to a large public accounting firm for resolution and determination of the final purchase price for such receivables pursuant to the terms of the purchase agreement. The final purchase price will be between \$27.9 million and \$29.9 million, and the Company has already paid \$28.1 million toward the purchase price. The Company is currently vigorously defending its position in the dispute.

In the normal course of business, the Company has been named as a defendant in legal actions, including arbitrations, class actions, and other litigation arising in connection with its activities. Some of the actual or threatened legal actions include claims for compensatory and punitive damages or claims for indeterminate amounts of damages. While the Company will continue to identify legal actions where the Company believes a material loss to be reasonably possible and reasonably estimable, there can be no assurance that material losses will not be incurred from claims that the Company has not yet been notified of or are not yet determined to be probable, or reasonably possible and reasonable to estimate.

The Company contests liability and the amount of damages, as appropriate, in each pending matter. Where available information indicates that it is probable that a liability has been incurred and the Company can reasonably estimate the amount of that loss, the Company accrues the estimated loss by a charge to net income. As of June 30, 2016, the Company had accrued \$0.5 million for these matters. In many actions, however, it is inherently difficult to determine whether any loss is probable or even reasonably possible or to estimate the amount of loss. In addition, even where a loss is reasonably possible or an exposure to loss exists in excess of the liability already accrued, it is not always possible to reasonably estimate the size of the possible loss or range of loss.

**Table of Contents**

For certain legal actions, the Company cannot reasonably estimate such losses, particularly for actions that are in their early stages of development or where plaintiffs seek indeterminate damages. Numerous issues may need to be resolved, including through lengthy discovery and determination of important factual matters, and by addressing novel or unsettled legal questions relevant to the actions in question, before a loss, additional loss, range of loss, or range of additional loss can be reasonably estimated for any given action.

For certain other legal actions, the Company can estimate reasonably possible losses, additional losses, ranges of loss, or ranges of additional loss in excess of amounts accrued, but the Company does not believe, based on current knowledge and after consultation with counsel, that such losses will have a material adverse effect on the consolidated financial statements.

The Company expenses legal costs as they are incurred.

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

*The following discussion and analysis should be read in conjunction with, and is qualified in its entirety by reference to, our consolidated financial statements and the related notes that appear elsewhere in this Quarterly Report on Form 10-Q. These discussions contain forward-looking statements reflecting our current expectations that involve risks and uncertainties. These forward-looking statements include, but are not limited to, statements concerning our strategy, future operations, future financial position, future revenues, projected costs, expectations regarding demand and acceptance for our financial products, growth opportunities and trends in the market in which we operate, prospects, and plans and objectives of management. The words anticipates, believes, estimates, expects, intends, may, plans, projects, will, would, and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. We may not actually achieve the plans, intentions, or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Actual results or events could differ materially from the plans, intentions, and expectations disclosed in the forward-looking statements that we make. These forward-looking statements involve risks and uncertainties that could cause our actual results to differ materially from those in the forward-looking statements, including without limitation, the risks set forth in our filings with the Securities and Exchange Commission (the "SEC"), including our Annual Report on Form 10-K for the fiscal year ended December 31, 2015 (which was filed with the SEC on February 23, 2016), our Quarterly Report on Form 10-Q for the quarter ended March 31, 2016 (which was filed with the SEC on April 28, 2016), and this Quarterly Report on Form 10-Q. The forward-looking information we have provided in this Quarterly Report on Form 10-Q pursuant to the safe harbor established under the Private Securities Litigation Reform Act of 1995 should be evaluated in the context of these factors. Forward-looking statements speak only as of the date they were made, and we undertake no obligation to update or revise such statements, except as required by the federal securities laws.*

**Overview**

We are a diversified consumer finance company providing a broad array of loan products primarily to customers with limited access to consumer credit from banks, thrifts, credit card companies, and other traditional lenders. We began operations in 1987 with four branches in South Carolina and have expanded our branch network to 338 locations in the states of Alabama, Georgia, New Mexico, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, and Virginia as of June 30, 2016. Most of our loan products are secured, and each is structured on a fixed rate, fixed term basis with fully amortizing equal monthly installment payments, repayable at any time without penalty. Our loans are sourced through our multiple channel platform that includes our branches, direct mail campaigns, automobile dealerships, retailers, and our consumer website. We operate an integrated branch model in which nearly all loans, regardless of origination channel, are serviced through our branch network, providing us with frequent in-person contact with our customers, which we believe improves our credit performance and customer loyalty. Our goal is to consistently and soundly grow our finance receivables and manage our portfolio risk while providing our customers with attractive and easy-to-understand loan products that serve their varied financial needs.

Our diversified product offerings include:

*Small Loans* Our small loan portfolio is comprised of branch small loan and convenience check receivables. As of June 30, 2016, we had approximately 255.8 thousand small loans outstanding, representing \$320.1 million in finance receivables. This included 115.2 thousand branch small installment loans and 140.6 thousand convenience check loans, representing \$162.6 million and \$157.5 million in finance receivables, respectively.

*Large Loans* As of June 30, 2016, we had approximately 47.7 thousand large installment loans outstanding, representing \$194.9 million in finance receivables, which included \$2.2 million in large loan convenience checks.

*Automobile Loans* As of June 30, 2016, we had approximately 11.9 thousand automobile purchase loans outstanding, representing \$100.7 million in finance receivables. This included 5.9 thousand indirect automobile loans and 6.0 thousand direct automobile loans, representing \$51.7 million and \$49.0 million in finance receivables, respectively.

*Retail Loans* As of June 30, 2016, we had approximately 22.0 thousand retail purchase loans outstanding, representing \$30.1 million in finance receivables.

*Insurance Products* We offer optional payment protection insurance to our direct loan customers. Branch small loans, convenience checks, and large loans are our core products and will be the drivers of our future growth. Our primary sources of revenue are interest and fee income from our loan products, of which interest and fees relating to branch small loans, convenience checks, and automobile loans have historically been the largest component. In addition to interest and fee income from loans, we derive revenue from optional insurance products purchased by customers of our direct loan products.

---

**Table of Contents****Factors Affecting Our Results of Operations**

Our business is driven by several factors affecting our revenues, costs, and results of operations, including the following:

***Quarterly Information and Seasonality.*** Our loan volume and the contractual delinquency of our finance receivable portfolio follow seasonal trends. Demand for our loans is typically highest during the second, third, and fourth quarters, which we believe is largely due to customers borrowing money for back-to-school and holiday spending. With the exception of automobile loans, loan demand has generally been the lowest during the first quarter, which we believe is largely due to the timing of income tax refunds. Delinquencies generally reach their lowest point in the first quarter of the year and rise throughout the remainder of the fiscal year. Consequently, we experience significant seasonal fluctuations in our operating results and cash needs.

***Growth in Loan Portfolio.*** The revenue that we derive from interest and fees is largely driven by the balance of loans that we originate and purchase. Average finance receivables grew 8.2% from \$529.5 million in 2014 to \$572.8 million in 2015. Average finance receivables grew 14.5% from \$544.2 million in the first six months of 2015 to \$623.1 million in the first six months of 2016. We source our loans through our branches and our direct mail program, as well as through automobile dealerships, retail partners, and our website. Our loans are made almost exclusively in geographic markets served by our network of branches. Increasing the number of loans per branch, the average size of each loan, and the number of branches we operate allows us to increase the number of loans that we are able to service. We opened 36 and 31 new branches in 2014 and 2015, respectively. We opened 16 and 8 new branches in the first six months of 2015 and 2016, respectively. We believe we have the opportunity to add as many as 700 additional branches in states where it is currently favorable for us to conduct business, and we have plans to continue to grow our branch network.

***Product Mix.*** We charge different interest rates and fees and are exposed to different credit risks with respect to the various types of loans we offer. Our product mix also varies to some extent by state, and we may further diversify our product mix in the future.

***Asset Quality and Allowance for Credit Losses.*** Our results of operations are highly dependent upon the quality of our loan portfolio. We recorded a \$27.2 million provision for credit losses during the first six months of 2016 (or annualized 8.7% of average finance receivables) and a \$21.8 million provision for credit losses during the first six months of 2015 (or annualized 8.0% of average finance receivables). The quality of our loan portfolio is the result of our ability to enforce sound underwriting standards, maintain diligent servicing of the portfolio, and respond to changing economic conditions as we grow our loan portfolio. In late 2014, we created a new credit risk function and have been making changes to improve our credit underwriting guidelines. We believe that these changes have impacted, and will continue to impact, our business and results of operations, including through lower refinancing volumes, lower delinquency levels, and improved credit quality in our portfolio. We will continue to monitor how these changes impact our business and results of operations, and will make further revisions to our credit underwriting guidelines when appropriate.

The allowance for credit losses calculation uses the net charge-off rate for the most recent six months (branch small loans and convenience checks), ten months (retail loans), and twelve months (large loans and automobile loans) multiplied by the most recent month-end balance of loans as a key data point in estimating the allowance. In 2015, large loans were updated to use a twelve-month effective life, rather than ten months. As we continue to grow our large loan portfolio, we are originating longer term loans, thus increasing the effective life of large loans. We believe that the primary underlying factors driving the provision for credit losses for each of these loan types are our underwriting standards, the general economic conditions in the areas in which we conduct business, portfolio growth,

and the effectiveness of our collection efforts. In addition, the market for repossessed automobiles at auction is another underlying factor that we believe influences the provision for credit losses for automobile purchase loans and, to a lesser extent, large loans. We monitor these factors, the amount and past due status of delinquencies, and the slow file (which consists of all loans one or more days past due) to identify trends that might require us to modify the allowance for credit losses.

**Interest Rates.** Our costs of funds are affected by changes in interest rates, and the interest rate that we pay on our senior revolving credit facility is a variable rate. We have purchased interest rate cap contracts with an aggregate notional principal amount of \$200.0 million and 2.50% strike rates against the one-month LIBOR. \$150.0 million of these contracts expire in April 2018, with the remaining \$50.0 million expiring in March 2019. When the one-month LIBOR exceeds 2.50%, the counterparty reimburses us for the excess over 2.50%. No payment is required by us or the counterparty when the one-month LIBOR is below 2.50%.

**Operating Costs.** Our financial results are impacted by the costs of operating our branch offices and corporate functions. Those costs are included in general and administrative expenses on our consolidated statements of income. Two of our operating metrics are our efficiency ratios, which are calculated by dividing the sum of general and administrative expenses by total revenue (our revenue efficiency ratio) and dividing the annualized sum of general and administrative expenses by average finance receivables (our receivable efficiency ratio). Our revenue efficiency ratio was 52.1% for the first six months of 2016 compared to 57.7% for the same period of 2015, and our receivable efficiency ratio was 19.1% for the first six months 2016, compared to 22.4% for the same period of 2015. This decrease was primarily due to non-operating compensation-related costs of \$2.1 million incurred during the first six months of 2015 and lower marketing expenses. While these ratios are relatively in line with industry standards, we have a number of initiatives underway that we believe will improve our operating leverage over the next couple of years, including implementing a new

---

**Table of Contents**

loan management system, which will allow us to accept electronic payments, reduce the amount of time it takes to originate a loan, and increase our average loans outstanding per branch.

**Components of Results of Operations**

***Interest and Fee Income.*** Our interest and fee income consists primarily of interest earned on outstanding loans. We cease accruing interest on a loan when the customer is contractually past due 90 days. Interest accrual resumes when the customer makes at least one full payment and the account is less than 90 days contractually past due. If the account is charged off, the interest accrual is reversed as a reduction of interest and fee income during the period the charge-off occurs.

Most states allow certain fees in connection with lending activities, such as loan origination fees, acquisition fees, and maintenance fees. Some states allow for higher fees while keeping interest rates lower. Loan fees are additional charges to the customer and are included in the Truth in Lending disclosure we make to our customers. The fees may or may not be refundable to the customer in the event of an early payoff, depending on state law. Fees are accrued to income over the life of the loan on the constant yield method.

***Insurance Income.*** Our insurance income consists of revenue from the sale of various optional credit insurance products and other payment protection products offered to customers who obtain loans directly from us. We do not sell insurance to non-borrowers. We offer optional credit life insurance, credit accident and health insurance, involuntary unemployment insurance, and personal property insurance. The type and terms of our optional credit insurance products vary from state to state based on applicable laws and regulations. In addition, we require property insurance on any personal property securing loans and offer customers the option of providing proof of such insurance purchased from a third party in lieu of purchasing property insurance from us. We also collect a fee for collateral protection and purchase non-filing insurance in lieu of recording and perfecting our security interest in the assets pledged on certain loans. We also require proof of insurance for any vehicles securing loans, and we have the option to obtain automobile collision insurance on behalf of customers who permit their insurance coverage to lapse. We also offer, in select markets, vehicle single interest insurance, which provides coverage on automobiles used as collateral on small and large loans. This affords the borrower flexibility regarding the requirement to maintain full coverage on the vehicle while also protecting the collateral used to secure the loan.

We issue insurance certificates as agents on behalf of an unaffiliated insurance company and then remit to the unaffiliated insurance company the premiums we collect (net of refunds on prepaid loans and net of commission on new business). The unaffiliated insurance company cedes life insurance premiums to our wholly-owned insurance subsidiary, RMC Reinsurance, Ltd. ([RMC Reinsurance](#)), as written and non-life premiums as earned. We maintain a cash reserve for life insurance claims in an amount determined by the unaffiliated insurance company. As of June 30, 2016, we had pledged a \$2.9 million letter of credit to the unaffiliated insurance company to secure payment of life insurance claims and unearned premium refunds. The unaffiliated insurance company maintains the reserves for non-life claims. Insurance income includes all of the above-described insurance premiums, claims, and expenses.

***Other Income.*** Our other income consists primarily of late charges assessed on customers who fail to make a payment within a specified number of days following the due date of the payment. In addition, fees for extending the due date of a loan and returned check charges are included in other income.

***Provision for Credit Losses.*** Provisions for credit losses are charged to income in amounts that we judge as sufficient to maintain an allowance for credit losses at an adequate level to provide for estimated losses on the related finance receivable portfolio. Credit loss experience, delinquency of finance receivables, portfolio growth, the value of underlying collateral, and management's judgment are factors used in assessing the overall adequacy of the allowance



and the resulting provision for credit losses. Our provision for credit losses fluctuates so that we maintain an adequate credit loss allowance that reflects our estimate of losses over the effective life of our loan portfolios. Changes in our charge-off rates may result in changes to our provision for credit losses. Future adjustments to the allowance may be necessary if there are significant changes in economic conditions or portfolio performance.

***General and Administrative Expenses.*** Our general and administrative expenses are comprised of four categories: personnel, occupancy, marketing, and other. We measure our general and administrative expenses as a percentage of total revenue, which we refer to as our revenue efficiency ratio, and as a percentage of average finance receivables, which we refer to as our receivable efficiency ratio.

Our personnel expenses are the largest component of our general and administrative expenses and consist primarily of the salaries, bonuses, benefits, and related payroll taxes associated with all of our branch, field, and home office employees. We expect that our personnel expenses will rise in 2017 as a result of recent updates to the regulations under the Fair Labor Standards Act, which has expanded the number of employees entitled to overtime pay.

Our occupancy expenses consist primarily of the cost of renting our branches, all of which are leased, as well as the utility, telecommunication, data processing, and other non-personnel costs associated with operating our branches.

**Table of Contents**

Our marketing expenses consist primarily of costs associated with our direct mail campaigns (including postage and costs associated with selecting recipients) and maintaining our website, as well as telephone directory advertisements and some local marketing by branches. These costs are expensed as incurred.

Other expenses consist primarily of legal, audit, consulting, director compensation, bank service charges, office supplies, and credit bureau charges.

Our general and administrative expenses should increase as a result of the additional legal, accounting, insurance, occupancy, and other expenses associated with being a growing public company. Due to an increase in home office employees, we signed an 11-year lease for a new home office building that we expect to occupy by the fourth quarter. The new lease will increase annual occupancy expense by \$0.7 million. Additionally, in connection with our efforts to expand and enhance internet lending and transition to a new loan management system, we expect technology costs to increase in 2016. We began using the new loan management system during the six months ended June 30, 2016 in eight new Virginia branches and eighteen existing New Mexico branches in July 2016. We also expect compliance costs to continue to increase due to the regulatory environment in the consumer finance industry, and we expect legal costs to continue to remain elevated as a result of the securities class action lawsuit discussed in Part II, Item 1. Legal Proceedings. For a discussion regarding how risks and uncertainties associated with legal proceedings and the current regulatory environment may impact our future expenses, net income, and overall financial condition, see Part II, Item 1A. Risk Factors and the filings referenced therein.

***Interest Expense.*** Our interest expense consists primarily of interest payable, unused line fees, and amortization of debt issuance costs on long-term debt. Interest expense also includes costs attributable to the interest rate caps that we use to manage our interest rate risk. Changes in the fair value of the interest rate caps are reflected in interest expense.

***Income Taxes.*** Income taxes consist primarily of state and federal income taxes. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effects of future tax rate changes are recognized in the period when the enactment of new rates occurs.

**Table of Contents****Results of Operations**

The following table summarizes our results of operations, both in dollars and as a percentage of total revenue:

<i>In thousands</i>	2Q 16		2Q 15		YTD 16		YTD 15	
	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue
<b>Revenue</b>								
Interest and fee income	\$ 52,589	91.7%	\$ 47,668	89.9%	\$ 103,889	91.1%	\$ 94,733	89.8%
Insurance income, net	2,601	4.5%	3,120	5.9%	5,540	4.9%	6,049	5.7%
Other income	2,135	3.8%	2,213	4.2%	4,593	4.0%	4,743	4.5%
<b>Total revenue</b>	<b>57,325</b>	<b>100.0%</b>	<b>53,001</b>	<b>100.0%</b>	<b>114,022</b>	<b>100.0%</b>	<b>105,525</b>	<b>100.0%</b>
<b>Expenses</b>								
Provision for credit losses	13,386	23.4%	12,102	22.8%	27,177	23.8%	21,814	20.7%
Personnel	16,674	29.1%	16,211	30.6%	33,801	29.6%	35,971	34.1%
Occupancy	4,770	8.3%	4,227	8.0%	9,633	8.4%	8,333	7.9%
Marketing	2,062	3.6%	2,009	3.8%	3,577	3.1%	4,480	4.2%
Other	6,042	10.5%	5,796	10.9%	12,342	11.0%	12,082	11.5%
<b>Total general and administrative</b>	<b>29,548</b>	<b>51.5%</b>	<b>28,243</b>	<b>53.3%</b>	<b>59,353</b>	<b>52.1%</b>	<b>60,866</b>	<b>57.7%</b>
Interest expense	4,811	8.4%	3,932	7.4%	9,521	8.3%	7,536	7.1%
<b>Income before income taxes</b>	<b>9,580</b>	<b>16.7%</b>	<b>8,724</b>	<b>16.5%</b>	<b>17,971</b>	<b>15.8%</b>	<b>15,309</b>	<b>14.5%</b>
Income taxes	3,668	6.4%	3,316	6.3%	6,883	6.1%	5,818	5.5%
<b>Net income</b>	<b>\$ 5,912</b>	<b>10.3%</b>	<b>\$ 5,408</b>	<b>10.2%</b>	<b>\$ 11,088</b>	<b>9.7%</b>	<b>\$ 9,491</b>	<b>9.0%</b>

The following table summarizes our results of operations, both in dollars and as a percentage of average receivables (annualized):

<i>In thousands</i>	2Q 16		2Q 15		YTD 16		YTD 15	
	Amount	% of Average Receivables	Amount	% of Average Receivables	Amount	% of Average Receivables	Amount	% of Average Receivables
<b>Revenue</b>								
Interest and fee income	\$ 52,589	33.7%	\$ 47,668	34.7%	\$ 103,889	33.3%	\$ 94,733	34.8%
Insurance income, net	2,601	1.7%	3,120	2.3%	5,540	1.8%	6,049	2.2%

Edgar Filing: Regional Management Corp. - Form 10-Q

Other income	2,135	1.3%	2,213	1.5%	4,593	1.5%	4,743	1.8%
<b>Total revenue</b>	<b>57,325</b>	<b>36.7%</b>	<b>53,001</b>	<b>38.5%</b>	<b>114,022</b>	<b>36.6%</b>	<b>105,525</b>	<b>38.8%</b>
Expenses								
Provision for credit losses	13,386	8.6%	12,102	8.8%	27,177	8.7%	21,814	8.0%
Personnel	16,674	10.7%	16,211	11.8%	33,801	10.8%	35,971	13.2%
Occupancy	4,770	3.1%	4,227	3.1%	9,633	3.1%	8,333	3.1%
Marketing	2,062	1.3%	2,009	1.5%	3,577	1.1%	4,480	1.6%
Other	6,042	3.8%	5,796	4.1%	12,342	4.1%	12,082	4.5%
<b>Total general and administrative</b>	<b>29,548</b>	<b>18.9%</b>	<b>28,243</b>	<b>20.5%</b>	<b>59,353</b>	<b>19.1%</b>	<b>60,866</b>	<b>22.4%</b>
Interest expense	4,811	3.1%	3,932	2.9%	9,521	3.0%	7,536	2.8%
Income before income taxes	9,580	6.1%	8,724	6.3%	17,971	5.8%	15,309	5.6%
Income taxes	3,668	2.3%	3,316	2.4%	6,883	2.2%	5,818	2.1%
Net income	\$ 5,912	3.8%	\$ 5,408	3.9%	\$ 11,088	3.6%	\$ 9,491	3.5%

**Table of Contents**

The following table summarizes the quarterly trend of our financial results:

<i>In thousands</i>	Quarterly Trend					QoQ \$	YoY \$
	2Q 15	3Q 15	4Q 15	1Q 16	2Q 16	B(W)	B(W)
<b>Revenue</b>							
Interest and fee income	\$ 47,668	\$ 49,741	\$ 51,320	\$ 51,300	\$ 52,589	\$ 1,289	\$ 4,921
Insurance income, net	3,120	2,767	2,838	2,939	2,601	(338)	(519)
Other income	2,213	2,588	2,527	2,458	2,135	(323)	(78)
<b>Total revenue</b>	<b>53,001</b>	<b>55,096</b>	<b>56,685</b>	<b>56,697</b>	<b>57,325</b>	<b>628</b>	<b>4,324</b>
<b>Expenses</b>							
Provision for credit losses	12,102	14,085	11,449	13,791	13,386	405	(1,284)
Personnel	16,211	15,993	17,283	17,127	16,674	453	(463)
Occupancy	4,227	4,458	4,522	4,863	4,770	93	(543)
Marketing	2,009	1,134	1,403	1,515	2,062	(547)	(53)
Other	5,796	4,597	5,342	6,300	6,042	258	(246)
<b>Total general and administrative</b>	<b>28,243</b>	<b>26,182</b>	<b>28,550</b>	<b>29,805</b>	<b>29,548</b>	<b>257</b>	<b>(1,305)</b>
<b>Interest expense</b>	<b>3,932</b>	<b>4,335</b>	<b>4,350</b>	<b>4,710</b>	<b>4,811</b>	<b>(101)</b>	<b>(879)</b>
<b>Income before income taxes</b>	<b>8,724</b>	<b>10,494</b>	<b>12,336</b>	<b>8,391</b>	<b>9,580</b>	<b>1,189</b>	<b>856</b>
<b>Income taxes</b>	<b>3,316</b>	<b>3,987</b>	<b>4,969</b>	<b>3,215</b>	<b>3,668</b>	<b>(453)</b>	<b>(352)</b>
<b>Net income</b>	<b>\$ 5,408</b>	<b>\$ 6,507</b>	<b>\$ 7,367</b>	<b>\$ 5,176</b>	<b>\$ 5,912</b>	<b>\$ 736</b>	<b>\$ 504</b>
<b>Net income per common share:</b>							
Basic	\$ 0.42	\$ 0.51	\$ 0.57	\$ 0.41	\$ 0.50	\$ 0.09	\$ 0.08
Diluted	\$ 0.41	\$ 0.50	\$ 0.56	\$ 0.40	\$ 0.49	\$ 0.09	\$ 0.08
<b>Weighted-average shares outstanding:</b>							
Basic	12,845	12,881	12,891	12,756	11,756	1,000	1,089
Diluted	13,078	13,111	13,105	12,949	11,974	975	1,104
<b>Net interest margin</b>	<b>\$ 49,069</b>	<b>\$ 50,761</b>	<b>\$ 52,335</b>	<b>\$ 51,987</b>	<b>\$ 52,514</b>	<b>\$ 527</b>	<b>\$ 3,445</b>
<b>Net credit margin</b>	<b>\$ 36,188</b>	<b>\$ 38,291</b>	<b>\$ 40,552</b>	<b>\$ 36,974</b>	<b>\$ 39,098</b>	<b>\$ 2,124</b>	<b>\$ 2,910</b>

Edgar Filing: Regional Management Corp. - Form 10-Q

	<b>2Q 15</b>	<b>3Q 15</b>	<b>4Q 15</b>	<b>1Q 16</b>	<b>2Q 16</b>	<b>QoQ \$ Inc (Dec)</b>	<b>YoY \$ Inc (Dec)</b>
Total assets	\$ 560,351	\$ 587,508	\$ 626,373	\$ 609,707	\$ 642,803	\$ 33,096	\$ 82,452
Finance receivables	\$ 572,525	\$ 601,608	\$ 628,444	\$ 607,363	\$ 645,744	\$ 38,381	\$ 73,219
Allowance for credit losses	\$ 36,171	\$ 37,786	\$ 37,452	\$ 36,230	\$ 36,200	\$ (30)	\$ 29
Long-term debt	\$ 359,491	\$ 379,617	\$ 411,177	\$ 396,543	\$ 441,147	\$ 44,604	\$ 81,656

**Table of Contents****Comparison of June 30, 2016, Versus June 30, 2015**

The following discussion and table describe the changes in finance receivables by product type:

*Branch Small Loans* Branch small loans outstanding increased by \$22.4 million, or 16.0%, to \$162.6 million at June 30, 2016, from \$140.2 million at June 30, 2015, despite the transition of many small loan customers to large loans. The growth in receivables in branches opened in 2015 and 2016 contributed to the growth in overall branch small loans outstanding.

*Convenience Checks* Convenience checks outstanding decreased by \$17.3 million, or 9.9%, to \$157.5 million at June 30, 2016, from \$174.8 million at June 30, 2015, primarily due to the transition of many convenience check customers to large loans.

*Large Loans* Large loans outstanding increased by \$101.7 million, or 109.1%, to \$194.9 million at June 30, 2016, from \$93.2 million at June 30, 2015. The increase was primarily due to the addition of expertise in this product type, increased marketing, and the transition of many small loan and convenience check customers to large loans.

*Automobile Loans* Automobile loans outstanding decreased by \$38.9 million, or 27.8%, to \$100.7 million at June 30, 2016, from \$139.6 million at June 30, 2015. In the fourth quarter of 2015, we began restructuring the automobile business to a centralized model. During the restructuring, automobile loans will continue to liquidate with expectations that a majority of the restructuring will be complete in the third quarter of 2016.

*Retail Loans* Retail loans outstanding increased \$5.3 million, or 21.4%, to \$30.1 million at June 30, 2016, from \$24.8 million at June 30, 2015. The increase in retail loans outstanding resulted from the additional relationships we established with new retailers, as well as an expansion of volume through our existing relationships.

<i>In thousands</i>	<b>Finance Receivables by Product</b>						
			<b>QoQ \$</b>				
	<b>2Q 16</b>	<b>1Q 16</b>	<b>Inc (Dec)</b>	<b>QoQ % Inc (Dec)</b>	<b>2Q 15</b>	<b>YoY \$ Inc (Dec)</b>	<b>YoY % Inc (Dec)</b>
Branch small loans	\$ 162,562	\$ 148,700	\$ 13,862	9.3%	\$ 140,161	\$ 22,401	16.0%
Convenience checks	157,515	161,802	(4,287)	(2.6)%	174,786	(17,271)	(9.9)%
Large loans	194,857	162,301	32,556	20.1%	93,203	101,654	109.1%
Total core loans	514,934	472,803	42,131	8.9%	408,150	106,784	26.2%
Automobile loans	100,721	106,297	(5,576)	(5.2)%	139,593	(38,872)	(27.8)%
Retail loans	30,089	28,263	1,826	6.5%	24,782	5,307	21.4%

Edgar Filing: Regional Management Corp. - Form 10-Q

Total finance receivables	\$ 645,744	\$ 607,363	\$ 38,381	6.3%	\$ 572,525	\$ 73,219	12.8%
Number of branches at period end	338	339	(1)	(0.3)%	316	22	7.0%
Average finance receivables per branch	\$ 1,910	\$ 1,792	\$ 118	6.6%	\$ 1,812	\$ 98	5.4%

**Comparison of the Three Months Ended June 30, 2016, Versus the Three Months Ended June 30, 2015**

**Net Income.** Net income increased \$0.5 million, or 9.3%, to \$5.9 million during the three months ended June 30, 2016, from \$5.4 million during the prior year period. The increase was primarily due to an increase in revenue of \$4.3 million, offset by an increase in general and administrative expenses of \$1.3 million, an increase in provision for credit losses of \$1.3 million, an increase of \$0.9 million in interest expense, and an increase of \$0.4 million in income taxes.

**Revenue.** Total revenue increased \$4.3 million, or 8.2%, to \$57.3 million during the three months ended June 30, 2016, from \$53.0 million during the prior year period. The components of revenue are explained in greater detail below.

**Interest and Fee Income.** Interest and fee income increased \$4.9 million, or 10.3%, to \$52.6 million during the three months ended June 30, 2016, from \$47.7 million during the prior year period. The increase in interest and fee income was primarily due to a 13.6% increase in average finance receivables offset by a 1.0% yield decrease since June 30, 2015.



**Table of Contents**

The following table sets forth the average finance receivables balance and average yield for each of our loan product categories:

<i>In thousands</i>	<b>Averages and Yields</b>					
	<b>2Q 16</b>		<b>1Q 16</b>		<b>2Q 15</b>	
	<b>Average Finance Receivables (Annualized)</b>	<b>Average Yield</b>	<b>Average Finance Receivables (Annualized)</b>	<b>Average Yield</b>	<b>Average Finance Receivables (Annualized)</b>	<b>Average Yield</b>
Branch small loans	\$ 154,843	44.5%	\$ 153,516	43.1%	\$ 130,806	45.3%
Convenience checks	158,545	41.5%	172,133	40.8%	171,323	45.0%
Large loans	178,683	28.8%	152,938	28.2%	79,756	27.7%
Automobile loans	103,626	17.9%	111,008	18.2%	143,659	19.3%
Retail loans	29,007	19.1%	27,923	19.2%	24,556	18.8%
Total interest and fee yield	\$ 624,704	33.7%	\$ 617,518	33.2%	\$ 550,100	34.7%
Total revenue yield	\$ 624,704	36.7%	\$ 617,518	36.7%	\$ 550,100	38.5%

Branch small loan and convenience check yields decreased 0.8% and 3.5%, respectively, compared to the prior year period as more of our branch small loan and convenience check customers have originated loans with larger balances and longer maturities, which typically are priced at lower interest rates. We anticipate that the branch small loan and convenience check loan yields will decline marginally due to demand for larger loan amounts.

The following table represents the amount of loan originations and refinancing net of unearned finance charges.

<i>In thousands</i>	<b>Net Loans Originated</b>							
			<b>QoQ \$</b>				<b>YoY \$</b>	
	<b>2Q 16</b>	<b>1Q 16</b>	<b>Inc (Dec)</b>	<b>QoQ % (Dec)</b>	<b>2Q 15</b>	<b>Inc (Dec)</b>	<b>YoY % (Dec)</b>	
Branch small loans	\$ 83,276	\$ 58,399	\$ 24,877	42.6%	\$ 80,818	\$ 2,458	3.0%	
Convenience checks	69,773	55,978	13,795	24.6%	90,745	(20,972)	(23.1)%	
Large loans	72,174	48,569	23,605	48.6%	46,134	26,040	56.4%	
Automobile loans	9,355	8,485	870	10.3%	11,802	(2,447)	(20.7)%	
Retail loans	8,627	8,701	(74)	(0.9)%	8,136	491	6.0%	
Total net loans originated	\$ 243,205	\$ 180,132	\$ 63,073	35.0%	\$ 237,635	\$ 5,570	2.3%	

Average finance receivables and net loans originated increased 13.6% and 2.3%, respectively, compared to the prior year period. Average finance receivables grew significantly more than net loans originated primarily due to an increase in large loans average finance receivables of \$98.9 million, or 124.0%, from June 30, 2015. Average finance receivables for large loans were 28.6% of total average finance receivables for the three months ended June 30, 2016 compared to 14.5% during the prior year period. Our higher balance large loans amortize at a slower rate than our other core products due to longer contractual terms and lower interest rates.

The following table summarizes the components of the increase in interest and fee income:

<i>In thousands</i>	<b>Components of Increase in Interest and Fee Income 2Q 16 Compared to 2Q 15 Increase (Decrease)</b>		
	<b>Volume</b>	<b>Rate</b>	<b>Net</b>
Branch small loans	\$ 2,677	\$ (258)	\$ 2,419
Convenience checks	(1,382)	(1,409)	(2,791)
Large loans	7,119	238	7,357
Automobile loans	(1,823)	(472)	(2,295)
Retail loans	213	18	231
Total increase (decrease) in interest and fee income	\$ 6,804	\$ (1,883)	\$ 4,921

**Table of Contents**

**Insurance Income.** Insurance income decreased \$0.5 million, or 16.6%, to \$2.6 million during the three months ended June 30, 2016 from \$3.1 million during the prior year period. Annualized insurance income as a percentage of average finance receivables decreased to 1.7% for the three months ended June 30, 2016 from 2.3% during the prior year period. The decrease is primarily due to higher claims expense during the three months ended June 30, 2016 compared to the prior year period. During 2016, we transitioned our insurance business to a new unaffiliated third party provider, which will result in variances to the premiums we charge for the products we offer. Additionally, we continually assess the costs of our products for an equitable balance of costs and benefits. Due to the transition to a new vendor and our on-going assessment of costs, premiums may be changed during 2016, which may impact the revenue and/or costs of our insurance operation.

**Other Income.** Other income decreased \$0.1 million, or 3.5%, to \$2.1 million during the three months ended June 30, 2016 from \$2.2 million during the prior year period. The largest component of other income is late charges, which decreased \$0.1 million during the three months ended June 30, 2016 compared to the prior year period. Other income represented 1.3% of average receivables and 3.8% of total revenue during the three months ended June 30, 2016 compared to 1.5% of average receivables and 4.2% of total revenue during the prior year period. This decrease in other income as a percentage of average receivables and percentage of total revenue is due to lower delinquencies as a percentage of total finance receivables.

**Provision for Credit Losses.** Our provision for credit losses increased \$1.3 million, or 10.6%, to \$13.4 million during the three months ended June 30, 2016 from \$12.1 million during the prior year period. The provision represented 8.6% of average receivables and 23.4% of total revenue during the three months ended June 30, 2016 compared to 8.8% of average receivables and 22.8% of total revenue during the prior year period.

Net charge-offs increased \$0.5 million, or 4.1%, to \$13.4 million during the three months ended June 30, 2016 from \$12.9 million during the prior year period. Net charge-offs represented 8.6% of average receivables during the three months ended June 30, 2016 compared to 9.4% of average receivables during the prior year period. This decrease in percentage of average receivables is primarily due to our improving credit profile. We continue to see the positive results of improved underwriting and servicing processes implemented by our credit risk function, which began in late 2014.

We evaluate losses in each of our loan categories in establishing the allowance for credit losses. The following table sets forth our allowance for credit losses compared to the related finance receivables:

	As of June 30, 2016			As of December 31, 2015		
	Finance Receivables	Allowance for Credit Losses	Allowance as Percentage of Related Finance Receivables	Finance Receivables	Allowance for Credit Losses	Allowance as Percentage of Related Finance Receivables
<i>In thousands</i>						
Branch small loans	\$ 162,562	\$ 9,297	5.7%	\$ 157,755	\$ 9,456	6.0%
Convenience checks	157,515	9,455	6.0%	180,402	12,079	6.7%
Large loans	194,857	7,886	4.0%	146,553	5,593	3.8%
Automobile loans	100,721	7,851	7.8%	116,109	8,828	7.6%
Retail loans	30,089	1,711	5.7%	27,625	1,496	5.4%

Edgar Filing: Regional Management Corp. - Form 10-Q

<b>Total</b>	\$ 645,744	\$ 36,200	5.6%	\$ 628,444	\$ 37,452	6.0%
--------------	------------	-----------	------	------------	-----------	------

Allowance as a percentage of related finance receivables decreased to 5.6% as of June 30, 2016, from 6.0% as of December 31, 2015, due to an improved net charge-off rate during the six months ended June 30, 2016. The net charge-off rate has improved due to the growth of large loans, which have a lower net charge-off rate compared to our other products, and due to our overall improving credit profile.

**Table of Contents**

Delinquencies one day and more past due as a percentage of total finance receivables decreased to 18.3% as of June 30, 2016, from 20.6% as of June 30, 2015. Delinquencies 30 days and more past due as a percentage of total finance receivables increased to 6.8% as of June 30, 2016, from 6.4% as of June 30, 2015. The following tables include delinquency balances by aging and by product.

<i>In thousands</i>	<b>Contractual Delinquency by Aging</b>					
	<b>2Q 16</b>		<b>1Q 16</b>		<b>2Q 15</b>	
Allowance for credit losses	\$ 36,200	5.6%	\$ 36,230	6.0%	\$ 36,171	6.3%
Current	527,080	81.7%	505,801	83.3%	454,424	79.4%
1 to 29 days past due	74,439	11.5%	63,686	10.5%	81,275	14.2%
Delinquent accounts:						
30 to 59 days	16,710	2.5%	11,986	1.9%	14,665	2.5%
60 to 89 days	10,045	1.6%	7,640	1.3%	8,113	1.4%
90 to 119 days	7,237	1.1%	7,099	1.1%	5,633	1.0%
120 to 149 days	5,358	0.8%	5,914	1.0%	4,597	0.8%
150 to 179 days	4,875	0.8%	5,237	0.9%	3,818	0.7%
Total contractual delinquency	\$ 44,225	6.8%	\$ 37,876	6.2%	\$ 36,826	6.4%
Total finance receivables	\$ 645,744	100.0%	\$ 607,363	100.0%	\$ 572,525	100.0%
1 day and over past due	\$ 118,664	18.3%	\$ 101,562	16.7%	\$ 118,101	20.6%

<i>In thousands</i>	<b>Contractual Delinquency by Product</b>					
	<b>2Q 16</b>		<b>1Q 16</b>		<b>2Q 15</b>	
Branch small loans	\$ 14,096	8.7%	\$ 12,627	8.5%	\$ 10,804	7.7%
Convenience checks	12,340	7.8%	12,351	7.6%	13,561	7.8%
Large loans	8,459	4.3%	5,561	3.4%	2,748	2.9%
Automobile loans	7,768	7.7%	6,120	5.8%	8,619	6.2%
Retail loans	1,562	5.2%	1,217	4.3%	1,094	4.4%
Total contractual delinquency	\$ 44,225	6.8%	\$ 37,876	6.2%	\$ 36,826	6.4%

In late 2014 and during 2015, we created a credit risk function, which has improved our underwriting and servicing processes. We continue to build out the full capabilities of the credit risk function and believe this investment will provide additional benefits in the future.

**General and Administrative Expenses.** Our general and administrative expenses, comprising expenses for personnel, occupancy, marketing, and other expenses, increased \$1.3 million, or 4.6%, to \$29.5 million during the three months ended June 30, 2016 from \$28.2 million during the prior year period. Our receivable efficiency ratio (annualized general and administrative expenses as a percentage of average finance receivables) decreased to 18.9% during the

three months ended June 30, 2016 from 20.5% during the prior year period. Our revenue efficiency ratio (general and administrative expenses as a percentage of revenue) decreased to 51.5% during the three months ended June 30, 2016 from 53.3% during the prior year period. The increase in general and administrative expenses is explained in greater detail below.

#### General & Administrative Expenses Trend

<i>In thousands</i>	2Q 15	3Q 15	4Q 15	1Q 16	2Q 16	QoQ \$ B(W)	YoY \$ B(W)
Legacy branch G&A expenses	\$ 17,094	\$ 18,794	\$ 18,724	\$ 18,822	\$ 16,729	\$ 2,093	\$ 365
2016 new branches				548	606	(58)	(606)
Total branch G&A expenses	17,094	18,794	18,724	19,370	17,335	2,035	(241)
Marketing	2,009	1,134	1,403	1,515	2,062	(547)	(53)
Home office G&A expenses	9,140	6,254	8,423	8,920	10,151	(1,231)	(1,011)
Total G&A expenses	\$ 28,243	\$ 26,182	\$ 28,550	\$ 29,805	\$ 29,548	\$ 257	\$ (1,305)

Despite adding 22 net branches since June 30, 2015, branch general and administrative expenses have only increased \$0.2 million for the three months ended June 30, 2016 compared to the prior year period. Additionally, branch headcount has decreased to

**Table of Contents**

1,201 at June 30, 2016 from 1,245 at June 30, 2015. Despite the reduction in branch headcount during the three months ended June 30, 2016, finance receivables increased \$38.3 million, or 6.3%. Home office general and administrative expenses increased \$1.0 million during the three months ended June 30, 2016 compared to the prior year period primarily due to new loan management system implementation costs and increased headcount.

**Personnel.** The largest component of general and administrative expenses is personnel expense, which increased \$0.5 million, or 2.9%, to \$16.7 million during the three months ended June 30, 2016 from \$16.2 million during the prior year period. This increase was primarily due to higher salary expense of \$1.0 million, offset by lower auto allowance expense of \$0.5 million. We ended the auto allowance program for branch employees after we phased out field calling, a process that began in 2015 and concluded in January 2016.

	Headcount Trend					QoQ	YoY
	2Q 15	3Q 15	4Q 15	1Q 16	2Q 16	Inc (Dec)	Inc (Dec)
Legacy branch headcount	1,245	1,256	1,280	1,237	1,184	(53)	(61)
2016 new branches				17	17		17
Total branch headcount	1,245	1,256	1,280	1,254	1,201	(53)	(44)
Home office headcount	120	129	133	137	140	3	20
Total headcount	1,365	1,385	1,413	1,391	1,341	(50)	(24)
Number of branches	316	322	331	339	338	(1)	22

**Occupancy.** Occupancy expenses increased \$0.5 million, or 12.8%, to \$4.8 million during the three months ended June 30, 2016 from \$4.2 million during the prior year period. The increase in occupancy expenses was the result of new branches opened. Additionally, we frequently experience increases in rent as we renew existing leases. At June 30, 2015, we had 316 branches; whereas, at June 30, 2016, we had 338 branches.

**Marketing.** Marketing expenses increased \$0.1 million, or 2.6%, to \$2.1 million during the three months ended June 30, 2016 from \$2.0 million during the prior year period. The increase was primarily due to new branches opened since June 30, 2015.

**Other Expenses.** Other expenses increased \$0.2 million, or 4.2%, to \$6.0 million during the three months ended June 30, 2016 from \$5.8 million during the prior year period. Other expenses for the three months ended June 30, 2016 included \$0.5 million of non-operating expenses related to the implementation of a new loan management system. Total general and administrative non-operating expenses related to the implementation of a new loan management system was \$0.6 million for the three months ended June 30, 2016.

**Interest Expense.** Interest expense on long-term debt increased \$0.9 million, or 22.4%, to \$4.8 million during the three months ended June 30, 2016 from \$3.9 million during the prior year period. This increase was due primarily to the increase in the average balance of our senior revolving credit facility. The increase in the average balance of our senior revolving credit facility was primarily due to stock repurchases of \$25.0 million as well as loan growth. The average cost of our long-term debt decreased 0.05% to 4.62% for the three months ended June 30, 2016 from 4.67% for the prior year period. The decrease was due primarily to a decrease in interest rate cap expense of \$0.1 million.

**Income Taxes.** Income taxes increased \$0.4 million, or 10.6%, to \$3.7 million during the three months ended June 30, 2016 from \$3.3 million during the prior year period. The increase was primarily due to an increase in our net income before taxes. Also, our effective tax rate increased 0.3% to 38.3% during the three months ended June 30, 2016 from 38.0% during the prior year period. The increase was primarily due to non-deductible compensation.

**Comparison of the Six Months Ended June 30, 2016, Versus the Six Months Ended June 30, 2015**

**Net Income.** Net income increased \$1.6 million, or 16.8%, to \$11.1 million during the six months ended June 30, 2016, from \$9.5 million during the prior year period. The increase was primarily due to an increase in revenue of \$8.5 million and a decrease in general and administrative expenses of \$1.5 million, offset by an increase in provision for credit losses of \$5.4 million and an increase in interest expense of \$2.0 million.

**Revenue.** Total revenue increased \$8.5 million, or 8.1%, to \$114.0 million during the six months ended June 30, 2016, from \$105.5 million during the prior year period. The components of revenue are explained in greater detail below.

**Interest and Fee Income.** Interest and fee income increased \$9.2 million, or 9.7%, to \$103.9 million during the six months ended June 30, 2016, from \$94.7 million during the prior year period. The increase was due primarily to a 14.5% increase in average finance receivables offset by a 1.5% yield decrease since June 30, 2015.



**Table of Contents**

The following table sets forth the average finance receivables balance and average yield for each of our loan product categories:

<i>In thousands</i>	<b>Averages and Yields</b>			
	<b>YTD 16</b>		<b>YTD 15</b>	
	<b>Average Finance Receivables</b>	<b>Average Yield (Annualized)</b>	<b>Average Finance Receivables</b>	<b>Average Yield (Annualized)</b>
Branch small loans	\$ 154,962	43.6%	\$ 128,425	45.4%
Convenience checks	165,844	41.0%	177,283	45.2%
Large loans	166,312	28.4%	66,663	27.1%
Automobile loans	107,463	18.1%	146,905	19.3%
Retail loans	28,494	19.1%	24,932	18.5%
Total interest and fee yield	\$ 623,075	33.3%	\$ 544,208	34.8%
Total revenue yield	\$ 623,075	36.6%	\$ 544,208	38.8%

Branch small loans and convenience check yields decreased 1.8% and 4.2%, respectively, compared to the prior year period as more of our branch small loan and convenience check customers have originated loans with larger balances and longer maturities, which typically are priced at lower interest rates. We anticipate that the branch small loan yields will continue to decrease marginally due to the demand for the larger loan amounts. The portfolio interest and fee yield decreased 1.5% predominantly due to the decrease in branch small loan and convenience checks yields.

The following table represents the balance of loan originations and refinancing net of unearned finance charges:

<i>In thousands</i>	<b>Net Loans Originated</b>			
	<b>YoY \$</b>		<b>YoY %</b>	
	<b>YTD 16</b>	<b>YTD 15</b>	<b>Inc (Dec)</b>	<b>Inc (Dec)</b>
Branch small loans	\$ 141,675	\$ 132,189	\$ 9,486	7.2%
Convenience checks	125,751	151,398	(25,647)	(16.9)%
Large loans	120,743	75,963	44,780	58.9%
Automobile loans	17,840	26,392	(8,552)	(32.4)%
Retail loans	17,328	14,863	2,465	16.6%
Total finance receivables	\$ 423,337	\$ 400,805	\$ 22,532	5.6%

Average finance receivables and net loans originated increased 14.5% and 5.6%, respectively, compared to the prior year period. Average finance receivables grew significantly more than net loans originated primarily because large loans average finance receivables increased \$99.6 million, or 149.4%, from June 30, 2015. Average finance receivables for large loans were 26.7% of total average finance receivables as of June 30, 2016 compared to 12.2% as of June 30, 2015. Our higher balance large loans amortize at a slower rate than our other core products due to longer contractual terms and lower interest rates.

The following table summarizes the components of the increase in interest and fee income:

<i>In thousands</i>	<b>Components of Increase in Interest and Fee Income YTD 16 Compared to YTD 15 Increase (Decrease)</b>		
	<b>Volume</b>	<b>Rate</b>	<b>Net</b>
Branch small loans	\$ 5,825	\$ (1,222)	\$ 4,603
Convenience checks	(2,487)	(3,544)	(6,031)
Large loans	14,148	456	14,604
Automobile loans	(3,605)	(841)	(4,446)
Retail loans	339	87	426
Total increase (decrease) in interest and fee income	\$ 14,220	\$ (5,064)	\$ 9,156

**Insurance Income.** Insurance income decreased \$0.5 million, or 8.4%, to \$5.5 million during the six months ended June 30, 2016 from \$6.0 million during the prior year period. Annualized insurance income as a percentage of average finance receivables decreased to 1.8% for the six months ended June 30, 2016 from 2.2% during the prior year period. The decrease was primarily due to higher claims expense during the six months ended June, 30, 2016 compared to the prior year period.

---

**Table of Contents**

**Other Income.** Other income decreased \$0.2 million, or 3.2%, to \$4.6 million during the six months ended June 30, 2016 from \$4.7 million during the prior year period. The largest component of other income is late charges, which decreased \$0.1 million, or 2.1%, to \$4.2 million during the six months ended June 30, 2016 from \$4.3 million during the prior year period. Annualized other income represented 1.5% of average finance receivables and 4.0% of total revenue compared to 1.8% of average finance receivables and 4.5% of total revenue during the prior year period. This decrease in other income as a percentage of average receivables and percentage of total revenue was due to lower delinquencies as a percentage of total finance receivables.

**Provision for Credit Losses.** Our provision for credit losses increased \$5.4 million, or 24.6%, to \$27.2 million during the six months ended June 30, 2016 from \$21.8 million during the prior year period due to loan growth. The annualized provision represented 8.7% of average finance receivables during the six months ended June 30, 2016 and 8.0% in the prior year period. The provision represented 23.8% of total revenue during the six months ended June 30, 2016 compared to 20.7% of total revenue during the prior year period. The provision for credit losses in the first six months of 2015 was lower than net charge-offs due to a release of allowance during that period related to the issuance of convenience checks to lower credit quality customers reported in the third quarter of 2014.

Net charge-offs increased \$2.3 million, or 8.7%, to \$28.4 million during the six months ended June 30, 2016 from \$26.2 million during the prior year period. Net charge-offs represented 9.1% of average receivables during the six months ended June 30, 2016 compared to 9.6% of average receivables during the prior year period.

**General and Administrative Expenses.** Our general and administrative expenses, comprising expenses for personnel, occupancy, marketing, and other expenses, decreased \$1.5 million, or 2.5%, to \$59.4 million during the six months ended June 30, 2016 from \$60.9 million during the prior year period. Our receivable efficiency ratio (annualized general and administrative expenses as a percentage of average receivables) decreased to 19.1% for the first six months of 2016 from 22.4% during the prior period. Our efficiency ratio (general and administrative expenses as a percentage of revenue) decreased to 52.1% during the six months ended June 30, 2016 from 57.7% during the prior year period. The cause of the decrease in general and administrative expenses is explained in greater detail immediately below.

**Personnel.** The largest component of general and administrative expenses is personnel expense, which decreased \$2.2 million, or 6.0%, to \$33.8 million during the six months ended June 30, 2016 from \$36.0 million in the prior year period. The decrease is primarily due to non-operating compensation-related costs of \$2.1 million incurred during the six months ended June 30, 2015, related to a Chief Executive Officer restricted stock grant and the retirement agreement with our former Vice Chairman.

**Occupancy.** Occupancy expenses increased \$1.3 million, or 15.6%, to \$9.6 million during the six months ended June 30, 2016 from \$8.3 million during the prior year period. The increase in occupancy expenses is the result of 22 net additional branches since June 30, 2015 and telecommunications upgrades. Additionally, we frequently experience increases in rent as we renew existing leases.

**Marketing.** Marketing expenses decreased \$0.9 million, or 20.2%, to \$3.6 million during the six months ended June 30, 2016 from \$4.5 million during the prior year period. The decrease was primarily due to a 22% reduction in total mail from the prior year period. The reduction in total mail quantity was the result of our efforts to fine-tune our processes to more efficiently target potential customers.

**Other Expenses.** Other expenses increased \$0.3 million, or 2.2%, to \$12.3 million during the six months ended June 30, 2016 from \$12.1 million during the prior year period. The increase was primarily due to non-operating expenses of \$0.8 million related to the implementation of a new loan management system compared to \$0.5 million in

the prior year period.

**Interest Expense.** Interest expense on long-term debt increased \$2.0 million, or 26.3%, to \$9.5 million during the six months ended June 30, 2016 from \$7.5 million during the prior year period. The increase was due primarily to the increase in the average balance of our senior revolving credit facility. The increase in the average balance of our senior revolving credit facility was due to stock repurchases of \$25.0 million and due to loan growth. The average cost of our long-term debt increased by 0.12% to 4.64% for the six months ended June 30, 2016 from 4.52% for the prior year period primarily due to the amortization of debt issuance costs for the \$75.7 million amortizing loan we entered into in December 2015.

**Income Taxes.** Income taxes increased \$1.1 million, or 18.3%, to \$6.9 million during the six months ended June 30, 2016 from \$5.8 million during the prior year period. The increase in income taxes was due to an increase in net income before taxes. Our effective tax rate increased 0.3% to 38.3% during the six months ended June 30, 2016 from 38.0% during the prior year period. The increase in our effective tax rate was primarily due to non-deductible compensation.

### **Liquidity and Capital Resources**

Our primary cash needs relate to the funding of our lending activities and, to a lesser extent, capital expenditures relating to expanding and maintaining our branch locations. In connection with our plans to expand our branch network and improve our technology infrastructure in future years, we will incur approximately \$4.0 million to \$8.0 million of capital expenditures annually. We have historically financed, and plan to continue to finance, our short-term and long-term operating liquidity and capital needs through a combination of cash flows from operations and borrowings under our senior revolving credit facility and the amortizing loan

---

**Table of Contents**

that we closed in December 2015. We continue to seek ways to diversify our long-term funding sources, including through securitization of certain loans and other similar transactions.

As part of the \$75.7 million amortizing asset-backed loan to Regional Management Receivables, LLC (RMR), \$3.7 million of the cash received by RMR in December 2015 was deposited into a restricted cash reserve account to satisfy provisions of the credit agreement. Certain provisions of the credit agreement were satisfied in the three months ending June 30, 2016, and these reserve requirements decreased to \$1.7 million as of June 30, 2016. Additionally, the amortizing loan is supported by the expected cash flows from the underlying collateralized finance receivables. Collections on these accounts are remitted to a restricted cash collection account, which totaled \$3.6 million as of June 30, 2016. On the closing date of this loan, RMR made certain representations and warranties about the quality and nature of these receivables. The credit agreement requires RMR to pay the administrative agent a release fee for the release of receivables in certain circumstances, including circumstances in which the representations and warranties made by RMR concerning the quality and characteristics of the receivables are inaccurate.

In February 2016, we announced that our Board of Directors had authorized the repurchase of up to \$25.0 million of our common stock. The authorization was effective immediately and extended through December 31, 2017. On June 10, 2016, we announced that we had completed the stock repurchase program.

As a holding company, almost all of the funds generated from our operations are earned by our operating subsidiaries. In addition, our wholly-owned subsidiary, RMC Reinsurance Ltd., is required to maintain cash reserves against life insurance policies ceded to it, as determined by the ceding company, and has also purchased a cash-collateralized letter of credit in favor of the ceding company. As of June 30, 2016, these reserve requirements totaled \$2.9 million.

***Cash Flow.***

**Operating Activities.** Net cash provided by operating activities increased by \$1.5 million, or 4.1%, to \$38.4 million during the six months ended June 30, 2016 from \$36.9 million during the prior year period. The increase was primarily due to a \$1.5 million increase in net income.

**Investing Activities.** Investing activities consist of finance receivables originated and purchased, net change in restricted cash, the purchase of intangible assets, and the purchase of property and equipment for new and existing branches. Net cash used in investing activities during the six months ended June 30, 2016 was \$47.7 million compared to \$53.9 million during the prior year period, a net decrease of \$6.2 million. The decrease was primarily due to lower net originations of finance receivables offset by higher purchases of intangible assets and property and equipment.

**Financing Activities.** Financing activities consist of borrowings and payments on our outstanding indebtedness, issuance of common stock, and repurchases of common stock. During the six months ended June 30, 2016, net cash provided by financing activities was \$4.5 million, a change of \$13.3 million compared to the \$17.8 million net cash provided by financing activities in the prior year period. The decrease in net cash provided by financing activities was primarily a result of stock repurchases of \$25.0 million offset by an increase in net advances on long-term debt of \$12.0 million.

***Financing Arrangements.***

**Senior Revolving Credit Facility.** We entered into the fifth amended and restated senior revolving credit facility with a syndicate of banks in September 2015, which we subsequently amended in May 2016. The senior revolving credit facility provides for up to \$538.0 million in availability, with a borrowing base of 85% of eligible secured finance receivables and up to 70% of eligible unsecured finance receivables, in each case, subject to adjustment at certain

credit quality levels (84% and 69% as of June 30, 2016, respectively), and matures in September 2018. The facility has an accordion provision that allows for the expansion of the facility to \$600.0 million. Borrowings under the facility bear interest, payable monthly, at rates equal to LIBOR of a maturity we elect between one, two, three, four, and six months, with a LIBOR floor of 1.00%, plus a margin of 3.00%. Alternatively, we may pay interest at a rate based on the prime rate (which was 3.50% as of June 30, 2016) plus a margin of 2.00%. We also pay an unused line fee of 0.50% per annum, payable monthly. This fee decreases to 0.375% when the average outstanding balance exceeds \$375.0 million. Excluding the receivables held by RMR, the senior revolving credit facility is secured by substantially all of our finance receivables and equity interests of the majority of our subsidiaries. The credit agreement contains certain restrictive covenants, including maintenance of specified interest coverage and debt ratios, restrictions on distributions, limitations on other indebtedness, maintenance of a minimum allowance for credit losses, and certain other restrictions.

Our outstanding debt under the senior revolving credit facility was \$386.6 million at June 30, 2016, and the amount available for borrowing, but not yet advanced, was \$70.6 million. At June 30, 2016, we were in compliance with our debt covenants. A year or more in advance of the September 2018 maturity date of our amended and restated senior revolving credit facility, we intend to extend its maturity date or take other appropriate action to address repayment upon maturity. See Part II, Item 1A. Risk Factors and the filings referenced therein for a discussion of risks related to our amended and restated senior revolving credit facility, including refinancing risk.

## **Table of Contents**

**Amortizing Loan.** We entered into a credit agreement in December 2015 which provides for a \$75.7 million amortizing loan to RMR that is secured by certain retail installment contracts and promissory notes secured by new or used automobiles, light-duty trucks, minivans, sport utility vehicles, and other passenger vehicles (excluding motorcycles) which either indirectly or directly were originated by certain of our subsidiaries. Our outstanding debt under the credit agreement was \$54.6 million at June 30, 2016.

We believe that cash flow from operations and borrowings under our senior revolving credit facility and amortizing loan will be adequate to fund the expected cost of opening or acquiring new branches, including funding initial operating losses of new branches and funding finance receivables originated by those branches and our other branches for the next twelve months and for the foreseeable future. From time to time, we have needed an increase in the borrowing limits under our senior revolving credit facility. We have successfully obtained such increases in the past; however, there can be no assurance that this additional funding will be available (or available on reasonable terms) if and when needed.

We have purchased interest rate cap contracts with an aggregate notional principal amount of \$200.0 million and 2.50% strike rates against the one-month LIBOR. \$150.0 million of these contracts expire in April 2018, with the remaining \$50.0 million expiring in March 2019. When the one-month LIBOR exceeds 2.50%, the counterparty reimburses us for the excess over 2.50%. No payment is required by us or the counterparty when the one-month LIBOR is below 2.50%.

**Other Financing Arrangements.** We had a \$1.5 million line of credit with a commercial bank that provided end-of-day cash management flexibility and was secured by a mortgage on our headquarters. The interest rate was prime plus 0.25%, with a minimum of 5.00%, and interest was payable monthly. There were no significant restrictive covenants associated with this line of credit. The line of credit matured in January 2015 and was replaced by a \$3.0 million commercial overdraft capability that assists with our cash management needs for intra-day temporary funding. We continue to seek ways to diversify our funding sources, including through securitization of certain finance receivables.

## **Off-Balance Sheet Arrangements**

Our wholly-owned subsidiary, RMC Reinsurance, Ltd., is required to maintain cash reserves against life insurance policies ceded to it, as determined by the ceding company. We have also purchased a cash collateralized letter of credit in favor of the ceding company. As of June 30, 2016, the reserve and letter of credit totaled \$2.9 million.

## **Impact of Inflation**

Our results of operations and financial condition are presented based on historical cost, except for interest rate caps, which are carried at fair value. While it is difficult to accurately measure the impact of inflation due to the imprecise nature of the estimates required, we believe the effects of inflation, if any, on our results of operations and financial condition have been immaterial.

## **Critical Accounting Policies**

Management's discussion and analysis of financial condition and results of operations is based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) and conform to general practices within the consumer finance industry. The preparation of these financial statements requires estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses, and disclosure of contingent assets and liabilities for the periods indicated in the financial

statements. Management bases estimates on historical experience and other assumptions it believes to be reasonable under the circumstances and evaluates these estimates on an ongoing basis. Actual results may differ from these estimates under different assumptions or conditions.

We set forth below those material accounting policies that we believe are the most critical to an investor's understanding of our financial results and condition and that involve a higher degree of complexity and management judgment.

***Credit Losses.***

Finance receivables are equal to the total amount due from the customer, net of unearned finance charges and insurance premiums and commissions. Net finance receivables are equal to the total amount due from the customer, net of unearned finance charges, insurance premiums and commissions, and the allowance for credit losses.

Provisions for credit losses are charged to income in amounts sufficient to maintain an adequate allowance for credit losses on our related finance receivable portfolio. Credit loss experience, contractual delinquency of finance receivables, the value of underlying collateral, and management's judgment are factors used in assessing the overall adequacy of the allowance and the resulting provision for credit losses.

Our loans within each loan product are homogenous and it is not possible to evaluate individual loans. We evaluate losses in each of the categories of loans in establishing the allowance for credit losses.



---

**Table of Contents**

In making an evaluation about the portfolio, we consider the trend of delinquencies and other factors. We evaluate delinquencies by each state and by supervision district within states to identify trends requiring investigation. Historically, loss rates have been affected by several factors, including the general economic condition in the areas in which we conduct business, the number of customers filing for bankruptcy protection, the prices paid for vehicles at automobile auctions, and the effectiveness of our collection efforts. Management considers each of these factors in establishing the allowance for credit losses.

We consider impaired finance receivables to include accounts for which a customer has initiated a bankruptcy filing and finance receivables that have been modified under our loss mitigation policies. Finance receivables that have been modified are accounted for as troubled debt restructurings. We have adopted the policy of aggregating loans with similar risk characteristics for purposes of computing the amount of impairment. In connection with the adoption of this practice, we compute the estimated loss on our impaired loans in the aggregate by discounting the projected cash flows at the original contract rates on the loan using the terms imposed by the bankruptcy court or restructured by us. We applied this method to each of our categories of loans.

For customers in a Chapter 13 bankruptcy plan, the bankruptcy court reduces the post-petition interest rate we can charge, as it does for most creditors. Once the customer is in a confirmed Chapter 13 bankruptcy plan, we receive payments with respect to the remaining amount of the loan at the reduced interest rate from the bankruptcy trustee. If a customer fails to comply with the terms of the bankruptcy order, we will petition the trustee to have the customer dismissed from bankruptcy. Upon dismissal, we restore the account to the original terms and pursue collection through our normal loan servicing activities.

We charge off loans during the month the loan is contractually delinquent 180 days. Non-titled accounts in a confirmed Chapter 7 or Chapter 13 bankruptcy are charged off at 60 days contractually delinquent, subject to certain exceptions. Deceased borrower accounts are charged off in the month following the proper notification of passing, with the exception of borrowers with credit life insurance. We initiate repossession proceedings on certain loans when we have exhausted other means of collection and, in the opinion of management, the customer is unlikely to make further payments. We sell substantially all repossessed vehicles through public sales conducted by independent automobile auction organizations, after the required post-repossession waiting period. Losses on the sale of repossessed collateral are charged to the allowance for credit losses.

***Income Recognition.***

Interest income is recognized using the interest method (constant yield method). Therefore, we recognize revenue from interest at an equal rate over the term of the loan. Unearned finance charges on pre-compute contracts are rebated to customers utilizing statutory methods, which in many cases is the sum-of-the-years digits method. The difference between income recognized under the constant yield method and the statutory method is recognized as an adjustment to interest income at the time of rebate. Accrual of interest income on finance receivables is suspended when an account becomes 90 days delinquent on a contractual basis. The accrual of income is not resumed until one or more full contractual monthly payments are received and the account is less than 90 days contractually delinquent. Interest income is suspended on finance receivables for which collateral has been repossessed. If the account is charged off, the interest income is reversed as a reduction of interest and fee income.

We recognize income on credit life insurance using the sum-of-the-years digits method over the terms of the policies. We recognize income on credit accident and health insurance using the average of the sum-of-the-years digits and the straight-line methods over the terms of the policies. We recognize income on credit-related property and automobile insurance, and on credit involuntary unemployment insurance using the straight-line method over the terms of the policies. Rebates are computed using statutory methods, which in many cases match the GAAP method, and where it

does not match, the difference between the GAAP method and the statutory method is recognized in income at the time of rebate.

We defer fees charged to automobile dealers and recognize income using the constant yield method for indirect loans and the straight-line method for direct loans over the lives of the respective loans.

Charges for late fees are recognized as income when collected.

***Insurance Operations.***

Insurance operations include revenue and expense from the sale of optional insurance products to our customers. These optional products include credit life insurance, credit accident and health insurance, property insurance, automobile insurance, and involuntary unemployment insurance.

***Share-Based Compensation.***

We measure compensation cost for share-based awards at estimated fair value and recognize compensation expense over the service period for awards expected to vest. All grants are made at 100% of fair value at the date of the grant. We use the closing stock price on the date of grant as the fair value of restricted stock and common stock awards. The fair value of stock options is determined using the Black-Scholes valuation model. The Black-Scholes model requires the input of highly subjective assumptions, including expected volatility, risk-free interest rate, and expected life, changes to which can materially affect the fair value estimate. The expected volatility is based on our historical stock price volatility. The risk-free rate is based on the zero coupon U.S. Treasury bond rate for the expected term of the award on the grant date. The expected term is calculated by using the simplified method (average of

## **Table of Contents**

the vesting and original contractual terms) due to insufficient historical data to estimate the expected term. In addition, the estimation of share-based awards that will ultimately vest requires judgment, and to the extent actual results or updated estimates differ from current estimates, such amounts will be recorded as a cumulative adjustment in the period estimates are revised.

### ***Income Taxes.***

We file income tax returns in the U.S. federal jurisdiction and various states. We are generally no longer subject to federal, state, or local income tax examinations by taxing authorities before 2012, though we remain subject to examination in New Mexico, Tennessee, and Texas for the 2011 tax year.

When tax returns are filed, it is highly certain that some positions taken would be sustained upon examination by the taxing authorities, while others are subject to uncertainty about the merits of the position taken or the amount of the position that would be ultimately sustained. The benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any. Tax positions taken are not offset or aggregated with other positions. Tax positions that meet the more-likely-than-not recognition threshold are measured as the largest amount of tax benefit that is more than 50% likely of being realized upon settlement with the applicable taxing authority. The portion of the benefits associated with tax positions taken that exceeds the amount measured as described above is reflected as a liability for unrecognized tax benefits in the accompanying balance sheet along with any associated interest and penalties that would be payable to the taxing authorities upon examination. As of June 30, 2016, we had not taken any tax position that exceeds the amount described above.

Interest and penalties associated with unrecognized tax benefits are classified as additional income taxes in the consolidated statements of income.

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effects of future tax rate changes are recognized in the period when the enactment of new rates occurs.

### **Recently Issued Accounting Standards**

See Note 2, Basis of Presentation and Significant Accounting Policies, of the Notes to Consolidated Financial Statements in Part I, Item 1 for a discussion of recently issued accounting pronouncements, including information on new accounting standards and the future adoption of such standards.

---

**Table of Contents****ITEM 3. *QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.*****Interest Rate Risk**

Interest rate risk arises from the possibility that changes in interest rates will affect our results of operations and financial condition. We originate finance receivables at either prevailing market rates or at statutory limits. Our finance receivables are structured on a fixed rate, fixed term basis. Accordingly, subject to statutory limits, our ability to react to changes in prevailing market rates is dependent upon the speed at which our customers pay off or renew loans in our existing loan portfolio, which allows us to originate new loans at prevailing market rates. Our loan portfolio turns over approximately 1.4 times per year from payments, renewals, and charge-offs of loans. Because our automobile loans have longer maturities and typically are not refinanced prior to maturity, the rate of turnover of the loan portfolio may change as these loans change as a percentage of our portfolio.

We also are exposed to changes in interest rates as a result of our borrowing activities, which include a senior revolving credit facility with a group of banks used to maintain liquidity and fund our business operations. The nature and amount of our debt may vary as a result of future business requirements, market conditions, and other factors. At June 30, 2016, our outstanding long-term debt under our senior revolving credit facility was \$386 million and interest on borrowings under this facility was approximately 4.46% for the six months ended June 30, 2016, including amortization of debt issuance costs and an unused line fee. Because the LIBOR interest rates are currently below the 1.00% floor provided for in our senior revolving credit facility, an increase of 100 basis points in the LIBOR interest rate would result in an increase of less than 100 basis points to our borrowing costs. Based on a LIBOR rate of 50 basis points and the outstanding balance at June 30, 2016, an increase of 100 basis points in the LIBOR would result in an increase of 50 basis points to our borrowing costs and would result in \$1.9 million of increased interest expense on an annual basis.

We purchased interest rate caps in April 2015 to manage interest rate risk associated with a notional \$150.0 million of our LIBOR-based borrowings. These interest rate caps are based on the one-month LIBOR, reimburse us for the difference when the one-month LIBOR exceeds 2.50%, and have a maturity of April 2018. In March 2016, we purchased an additional interest rate cap having a notional principal amount of \$50.0 million with a 2.50% strike rate against one-month LIBOR and maturing in March 2019.

**ITEM 4. *CONTROLS AND PROCEDURES.*****Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures as of June 30, 2016. The term disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

Based on the evaluation of our disclosure controls and procedures as of June 30, 2016, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective.

Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

**Changes in Internal Control**

There were no changes in our internal control over financial reporting identified in management's evaluation pursuant to Rules 13a-15(d) or 15d-15(d) of the Exchange Act during the period covered by this Quarterly Report on Form 10-Q that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents**

**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

On May 30, 2014, a securities class action lawsuit was filed in the United States District Court for the Southern District of New York (the Court ) against the Company and certain of its current and former directors, executive officers, and stockholders (collectively, the Defendants ). The complaint alleged violations of the Securities Act of 1933 (the 1933 Act Claims ) and sought unspecified compensatory damages and other relief on behalf of a purported class of purchasers of the Company's common stock in the September 2013 and December 2013 secondary public offerings. On August 25, 2014, Waterford Township Police & Fire Retirement System and City of Roseville Employees Retirement System were appointed as lead plaintiffs (collectively, the Plaintiffs ). An amended complaint was filed on November 24, 2014. In addition to the 1933 Act Claims, the amended complaint also added claims for violations of the Securities Exchange Act of 1934 (the 1934 Act Claims ) seeking unspecified compensatory damages on behalf of a purported class of purchasers of the Company's common stock between May 2, 2013 and October 30, 2014, inclusive. On January 26, 2015, the Defendants filed a motion to dismiss the amended complaint in its entirety. In response, the Plaintiffs sought and were granted leave to file an amended complaint. On February 27, 2015, the Plaintiffs filed a second amended complaint. Like the prior amended complaint, the second amended complaint asserts 1933 Act Claims and 1934 Act Claims and seeks unspecified compensatory damages. The Defendants' motion to dismiss the second amended complaint was filed on April 28, 2015, the Plaintiffs' opposition was filed on June 12, 2015, and the Defendants' reply was filed on July 13, 2015.

On March 30, 2016, the Court granted the Defendants' motion to dismiss the second amended complaint in its entirety. On May 23, 2016, the Plaintiffs moved for leave to file a third amended complaint. The Defendants' opposition brief was filed on June 9, 2016, and the Plaintiffs' reply was filed on June 20, 2016. The motion for leave to amend remains under consideration by the Court. The Company believes that the claims against it are without merit and will continue to defend against the litigation vigorously.

The Company's primary insurance carrier during the applicable time period has (i) denied coverage for the 1933 Act Claims and (ii) acknowledged coverage of the Company and other insureds for the 1934 Act Claims under a reservation of rights and subject to the terms and conditions of the applicable insurance policy. The parties plan to negotiate an allocation between denied and acknowledged claims, as appropriate.

In addition, the Company is involved in a purchase price dispute stemming from the Company's acquisition of certain consumer loan receivables. The dispute has been submitted to a large public accounting firm for resolution and determination of the final purchase price for such receivables pursuant to the terms of the purchase agreement. The final purchase price will be between \$27.9 million and \$29.9 million, and the Company has already paid \$28.1 million toward the purchase price. The Company is currently vigorously defending its position in the dispute.

The Company is also involved in various legal proceedings and related actions that have arisen in the ordinary course of its business that have not been fully adjudicated. The Company's management does not believe that these matters, when ultimately concluded and determined, will have a material adverse effect on its financial condition, liquidity, or results of operations.

**ITEM 1A. RISK FACTORS**

There have been no material changes to our risk factors from those included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2015 and in our Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2016. In addition to the other information set forth in this report and in our other reports and statements that we file with the SEC, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2015 (which was filed with the SEC on February 23, 2016) and in Part II, Item 1A. Risk Factors in our Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2016 (which was filed with the SEC on April 28, 2016), which could materially affect our business, financial condition, and/or future operating results. The risks described in our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q are not the only risks facing our company. Additional risks and uncertainties not currently known to the Company or that the Company currently deems to be immaterial also may materially and adversely affect the Company's business, financial condition, and/or operating results.

**Table of Contents****ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS.**

The following table provides information regarding the Company's repurchase of its common stock during the six months ended June 30, 2016.

Period		Total Number of Shares Purchased	Weighted-Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Program	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Program*
January 1, 2016	January 31, 2016		\$		\$
February 1, 2016	February 29, 2016	148,155	13.58	148,155	\$ 22,987,494
March 1, 2016	March 31, 2016	423,389	16.16	423,389	\$ 16,146,230
April 1, 2016	April 30, 2016	370,130	16.78	370,130	\$ 9,935,692
May 1, 2016	May 31, 2016	411,422	16.29	411,422	\$ 3,232,395
June 1, 2016	June 30, 2016	193,010	16.75	193,010	\$ 6
<b>Total</b>		<b>1,546,106</b>	<b>\$ 16.17</b>	<b>1,546,106</b>	

\* On February 8, 2016, the Company announced that its Board of Directors had authorized the repurchase of up to \$25.0 million of the Company's common stock. The authorization was effective immediately and extended through December 31, 2017. On June 10, 2016, the Company announced that it had completed the stock repurchase program.

**ITEM 6. EXHIBITS**

The exhibits listed in the accompanying exhibit index are filed as part of this Quarterly Report on Form 10-Q.



**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**REGIONAL MANAGEMENT CORP.**

Date: July 26, 2016

By: /s/ Donald E. Thomas  
Donald E. Thomas,  
Executive Vice President and Chief Financial Officer

(Principal Financial Officer and Duly Authorized  
Officer)

**Table of Contents****EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Exhibit Description</b>	<b>Incorporated by Reference</b>			<b>Filing Date</b>	<b>Filed Herewith</b>
		<b>Form</b>	<b>File No.</b>	<b>Exhibit</b>		
10.1	First Amendment to Fifth Amended and Restated Loan and Security Agreement, dated as of May 23, 2016, by and among the Company, Regional Finance Corporation of South Carolina, Regional Finance Corporation of Georgia, Regional Finance Corporation of Texas, Regional Finance Corporation of North Carolina, Regional Finance Corporation of Alabama, Regional Finance Corporation of Tennessee, Regional Finance Company of New Mexico, LLC, Regional Finance Company of Oklahoma, LLC, Regional Finance Company of Missouri, LLC, Regional Finance Company of Georgia, LLC, RMC Financial Services of Florida, LLC, Regional Finance Company of Louisiana, LLC, Regional Finance Company of Mississippi, LLC, Regional Finance Company of Kentucky, LLC, and Regional Finance Company of Virginia, LLC, the financial institutions listed therein (such financial institutions, together with their respective successors and assigns, collectively the <u>Revolver Lenders</u> ), and Bank of America, N.A. as agent for the Revolver Lenders.	8-K	001-35477	10.1	5/26/2016	
10.2	Employment Agreement, dated as of June 14, 2016, by and between Peter R. Knitzer and Regional Management Corp.	8-K	001-35477	10.1	6/14/2016	
10.3	Letter Agreement, dated as of June 14, 2016, by and between Michael R. Dunn and Regional Management Corp.	8-K	001-35477	10.2	6/14/2016	
31.1	Rule 13a-14(a) / 15(d)-14(a) Certification of Principal Executive Officer					X
31.2	Rule 13a-14(a) / 15(d)-14(a) Certification of Principal Financial Officer					X
32	Section 1350 Certifications					X
101	The following materials from our Quarterly Report on Form 10-Q for the three and six months ended June 30, 2016, formatted in					X

XBRL (eXtensible Business Reporting Language): (i) the Consolidated Balance Sheets as of June 30, 2016 and December 31, 2015; (ii) the Consolidated Statements of Income for the three and six months ended June 30, 2016 and 2015; (iii) the Consolidated Statements of Stockholders' Equity for the six months ended June 30, 2016 and the year ended December 31, 2015; (iv) the Consolidated Statements of Cash Flows for the six months ended June 30, 2016 and 2015; and (v) the Notes to the Consolidated Financial Statements.