

COTT CORP /CN/
Form 10-Q
May 07, 2012
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United States
Securities and Exchange Commission
Washington, D.C. 20549

FORM 10-Q

x **Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**
For the quarterly period ended: March 31, 2012

.. **Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**
For the transition period from to

Commission File Number: 001-31410

COTT CORPORATION

(Exact name of registrant as specified in its charter)

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| | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|
| CANADA (State or Other Jurisdiction of Incorporation or Organization) | 98-0154711 (IRS Employer Identification No.) |
| 6525 VISCOUNT ROAD MISSISSAUGA, ONTARIO 5519 WEST IDLEWILD AVE | L4V 1H6 |
| TAMPA, FLORIDA (Address of principal executive offices) Registrant's telephone number, including area code: (905) 672-1900 and (813) 313-1800 | 33634 (Zip Code) |

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

| | |
|----------------------------------------------------------------------------------------------|----------------------------------------------------|
| Large accelerated filer <input checked="" type="checkbox"/> | Accelerated filer <input type="checkbox"/> |
| Non-accelerated filer <input type="checkbox"/> (do not check if a smaller reporting company) | Smaller reporting company <input type="checkbox"/> |

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Outstanding at May 2, 2012 |
|--------------------------------------|----------------------------|
| Common Stock, no par value per share | 95,101,230 shares |

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Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Financial Statements
Cott Corporation****Consolidated Statements of Operations***(in millions of U.S. dollars, except share and per share amounts)**Unaudited*

| | For the Three Months Ended | |
|---------------------------------------------------------------------------------------|-----------------------------------|----------------------|
| | March 31, 2012 | April 2, 2011 |
| Revenue, net | \$ 523.8 | \$ 534.1 |
| Cost of sales | 460.4 | 464.5 |
| Gross profit | 63.4 | 69.6 |
| Selling, general and administrative expenses | 41.8 | 45.1 |
| Loss on disposal of property, plant & equipment | 0.6 | |
| Operating income | 21.0 | 24.5 |
| Other (income) expense, net | (0.2) | 0.8 |
| Interest expense, net | 14.0 | 14.4 |
| Income before income taxes | 7.2 | 9.3 |
| Income tax expense | 0.4 | 1.6 |
| Net income | \$ 6.8 | \$ 7.7 |
| Less: Net income attributable to non-controlling interests | 0.9 | 0.9 |
| Net income attributed to Cott Corporation | \$ 5.9 | \$ 6.8 |
| Net income per common share attributed to Cott Corporation | | |
| Basic | \$ 0.06 | \$ 0.07 |
| Diluted | \$ 0.06 | \$ 0.07 |
| Weighted average outstanding shares (thousands) attributed to Cott Corporation | | |
| Basic | 94,427 | 94,076 |
| Diluted | 95,702 | 95,328 |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**Cott Corporation****Condensed Consolidated Statements of Comprehensive Income***(in millions of U.S. dollars)**Unaudited*

| | For the Three Months Ended | |
|---------------------------------------------------------------------------|-----------------------------------|----------------------|
| | March 31, 2012 | April 2, 2011 |
| Net income | \$ 6.8 | \$ 7.7 |
| Other comprehensive income (loss): | | |
| Currency translation adjustment | 8.2 | 9.5 |
| Pension benefit plan, net of tax ¹ | (0.5) | 0.2 |
| Unrealized (loss) gain on derivative instruments, net of tax ² | (0.3) | 0.2 |
| Total other comprehensive income | 7.4 | 9.9 |
| Comprehensive income | \$ 14.2 | \$ 17.6 |
| Less: Comprehensive income attributable to non-controlling interests | 0.8 | 0.9 |
| Comprehensive income attributed to Cott Corporation | \$ 13.4 | \$ 16.7 |

¹ Net of the effect of nil and \$0.1 million tax benefit for the three months ended March 31, 2012 and April 2, 2011.

² Net of the effect of a \$0.1 million tax benefit and \$0.1 million tax expense for the three months ended March 31, 2012 and April 2, 2011.
The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**Cott Corporation****Consolidated Balance Sheets***(in millions of U.S. dollars, except share amounts)**Unaudited*

| | March 31, 2012 | December 31, 2011 |
|-----------------------------------------------------------------------------------|-------------------|-------------------|
| ASSETS | | |
| <i>Current assets</i> | | |
| Cash & cash equivalents | \$ 31.6 | \$ 100.9 |
| Accounts receivable, net of allowance of \$5.9 (\$5.7 as of December 31, 2011) | 234.6 | 210.8 |
| Income taxes recoverable | 9.4 | 9.9 |
| Inventories | 228.5 | 210.0 |
| Prepaid expenses and other assets | 21.1 | 19.3 |
| Total current assets | 525.2 | 550.9 |
| Property, plant & equipment | 490.6 | 482.2 |
| Goodwill | 130.3 | 129.6 |
| Intangibles and other assets | 335.8 | 341.1 |
| Deferred income taxes | 5.0 | 4.1 |
| Other tax receivable | 1.1 | 1.0 |
| Total assets | \$ 1,488.0 | \$ 1,508.9 |
| LIABILITIES AND EQUITY | | |
| <i>Current liabilities</i> | | |
| Current maturities of long-term debt | \$ 2.5 | \$ 3.4 |
| Accounts payable and accrued liabilities | 245.5 | 281.1 |
| Total current liabilities | 248.0 | 284.5 |
| Long-term debt | 602.3 | 602.1 |
| Deferred income taxes | 35.1 | 34.1 |
| Other long-term liabilities | 20.5 | 20.0 |
| Total liabilities | 905.9 | 940.7 |
| <i>Equity</i> | | |
| Capital stock, no par - 95,101,230 (December 31, 2011 - 95,101,230) shares issued | 395.9 | 395.9 |
| Treasury stock | (2.1) | (2.1) |
| Additional paid-in-capital | 43.4 | 42.6 |
| Retained earnings | 150.0 | 144.1 |
| Accumulated other comprehensive loss | (17.2) | (24.7) |
| Total Cott Corporation equity | 570.0 | 555.8 |
| Non-controlling interests | 12.1 | 12.4 |
| Total equity | 582.1 | 568.2 |
| Total liabilities and equity | \$ 1,488.0 | \$ 1,508.9 |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**Cott Corporation****Consolidated Statements of Cash Flows***(in millions of U.S. dollars)**Unaudited*

| | For the Three Months Ended | |
|-----------------------------------------------------------------|-----------------------------------|----------------------|
| | March 31, 2012 | April 2, 2011 |
| Operating Activities | | |
| Net income | \$ 6.8 | \$ 7.7 |
| Depreciation & amortization | 23.8 | 23.6 |
| Amortization of financing fees | 1.2 | 0.9 |
| Share-based compensation expense | 0.8 | 1.1 |
| Increase in deferred income taxes | | 0.9 |
| Loss on disposal of property, plant & equipment | 0.6 | |
| Other non-cash items | (0.4) | 0.2 |
| Change in operating assets and liabilities, net of acquisition: | | |
| Accounts receivable | (20.5) | (29.4) |
| Inventories | (16.5) | (6.1) |
| Prepaid expenses and other assets | (1.8) | 0.3 |
| Other assets | 1.0 | (0.1) |
| Accounts payable and accrued liabilities | (38.4) | (21.9) |
| Income taxes recoverable | 0.3 | (2.8) |
| Net cash used in operating activities | (43.1) | (25.6) |
| Investing Activities | | |
| Acquisition | (5.0) | |
| Additions to property, plant & equipment | (17.7) | (12.5) |
| Additions to intangibles and other assets | (2.7) | |
| Proceeds from sale of property, plant & equipment | | 0.1 |
| Net cash used in investing activities | (25.4) | (12.4) |
| Financing Activities | | |
| Payments of long-term debt | (1.2) | (1.3) |
| Borrowings under ABL | 7.0 | 99.8 |
| Payments under ABL | (7.0) | (72.5) |
| Distributions to non-controlling interests | (1.1) | (1.6) |
| Net cash (used in) provided by financing activities | (2.3) | 24.4 |
| Effect of exchange rate changes on cash | 1.5 | 1.2 |
| Net decrease in cash & cash equivalents | (69.3) | (12.4) |
| Cash & cash equivalents, beginning of period | 100.9 | 48.2 |
| Cash & cash equivalents, end of period | \$ 31.6 | \$ 35.8 |
| Supplemental Disclosures of Cash Flow information: | | |
| Cash paid for interest | \$ 16.0 | \$ 17.7 |

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| | | |
|---------------------------------|--------|--------|
| Cash paid for income taxes, net | \$ 0.2 | \$ 3.4 |
|---------------------------------|--------|--------|

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**Cott Corporation****Consolidated Statements of Equity***(in millions of U.S. dollars, except share amounts)**Unaudited*

| | Cott Corporation Equity | | | | | | | | |
|-------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------|------------------|--------------------|-----------------------------------|----------------------|-----------------------------------------------|----------------------------------|-----------------|
| | Number of Common Shares <i>(In thousands)</i> | Number of Treasury Shares <i>(In thousands)</i> | Common Shares | Treasury Shares | Additional Paid- in-Capital | Retained Earnings | Accumulated Other Comprehensive Loss | Non- Controlling Interests | Total Equity |
| Balance at January 1, 2011 | 94,750 | 1,051 | \$ 395.6 | \$ (3.2) | \$ 40.8 | \$ 106.5 | \$ (17.5) | \$ 13.0 | \$ 535.2 |
| Treasury shares issued - PSU Plan | | (181) | | 0.5 | (0.5) | | | | |
| Treasury shares issued - EISPP | | (196) | | 0.6 | (0.6) | | | | |
| Share-based compensation | | | | | 1.1 | | | | 1.1 |
| Distributions to non-controlling interests | | | | | | | | (1.6) | (1.6) |
| Comprehensive income | | | | | | | | | |
| Currency translation adjustment | | | | | | | 9.5 | | 9.5 |
| Pension benefit plan, net of tax | | | | | | | 0.2 | | 0.2 |
| Unrealized gain on derivative instruments, net of tax | | | | | | | 0.2 | | 0.2 |
| Net income | | | | | | 6.8 | | 0.9 | 7.7 |
| Balance at April 2, 2011 | 94,750 | 674 | \$ 395.6 | \$ (2.1) | \$ 40.8 | \$ 113.3 | \$ (7.6) | \$ 12.3 | \$ 552.3 |
| Balance at December 31, 2011 | 95,101 | 674 | \$ 395.9 | \$ (2.1) | \$ 42.6 | \$ 144.1 | \$ (24.7) | \$ 12.4 | \$ 568.2 |
| Share-based compensation | | | | | 0.8 | | | | 0.8 |
| Distributions to non-controlling interests | | | | | | | | (1.1) | (1.1) |
| Comprehensive income | | | | | | | | | |
| Currency translation adjustment | | | | | | | 8.3 | (0.1) | 8.2 |
| Pension benefit plan, net of tax | | | | | | | (0.5) | | (0.5) |
| Unrealized loss on derivative instruments, net of tax | | | | | | | (0.3) | | (0.3) |
| Net income | | | | | | 5.9 | | 0.9 | 6.8 |
| Balance at March 31, 2012 | 95,101 | 674 | \$ 395.9 | \$ (2.1) | \$ 43.4 | \$ 150.0 | \$ (17.2) | \$ 12.1 | \$ 582.1 |

The accompanying notes are an integral part of these consolidated financial statements.

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Cott Corporation

Notes to the Consolidated Financial Statements

Unaudited

Note 1 Business and Recent Accounting Pronouncements

Description of Business

Cott Corporation, together with its consolidated subsidiaries (Cott, the Company, our Company, Cott Corporation, we, us, or our), is one of the world's largest beverage companies focusing on private-label products and contract manufacturing. Our product lines include carbonated soft drinks (CSDs), clear, still and sparkling flavored waters, energy-related drinks, juice, juice-based products, bottled water and ready-to-drink teas.

Basis of Presentation

The accompanying interim unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X and in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial reporting. Accordingly, they do not include all information and notes presented in the annual consolidated financial statements in conformity with U.S. GAAP. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair statement of our results of operations for the interim periods reported and of our financial condition as of the date of the interim balance sheet have been included. This Quarterly Report on Form 10-Q should be read in conjunction with the annual audited consolidated financial statements and accompanying notes in our Annual Report on Form 10-K for the year ended December 31, 2011. The accounting policies used in these interim consolidated financial statements are consistent with those used in the annual consolidated financial statements.

The presentation of these interim consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes.

During the first quarter of 2012, we recorded out-of-period adjustments which increased income before income taxes by approximately \$1.0 million, which related to 2011 and were associated with accounts payable and accrued liabilities. We evaluated the total out-of-period adjustments in relation to the current period, which is when the adjustments were recorded, as well as the period in which they originated and concluded that these adjustments are not material to either the consolidated quarterly or annual financial statements for all impacted periods.

Recent Accounting Pronouncements

ASU 2011-05 Comprehensive Income: Presentation of Comprehensive Income

In June 2011, the Financial Accounting Standards Board (FASB) amended its guidance on the presentation of comprehensive income in financial statements to improve the comparability, consistency and transparency of financial reporting and to increase the prominence of items that are recorded in other comprehensive income. The new accounting guidance requires entities to report components of comprehensive income in either (i) a continuous statement of comprehensive income or (ii) two separate but consecutive statements. The provisions of this new guidance are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. We have adopted this guidance and presented the components of comprehensive income in two separate but consecutive statements. This standard impacts the presentation and does not have a financial impact on our consolidated financial statements.

ASU 2011-08 Intangibles-Goodwill and Other: Testing Goodwill for Impairment

In September 2011, the FASB amended its guidance in regards to testing goodwill for impairment to address concern raised about the cost and complexity of performing the first step of the two-step goodwill impairment test required under Accounting Standards Codification (ASC) Topic 350 Intangibles-Goodwill and Other . The objective of this update is to simplify how entities, both public and nonpublic, test goodwill for impairment. The amendments in the update permit an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test described in Topic 350. The more-likely-than-not threshold is defined as having a likelihood of more than 50 percent. The amendments are effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. We have adopted this guidance and are currently evaluating the impact on our consolidated financial statements.

Note 2 Acquisitions

On August 17, 2010, we completed the acquisition of substantially all of the assets and liabilities of Cliffstar Corporation (Cliffstar) and its affiliated companies for approximately \$503.0 million in cash, \$14.0 million in deferred consideration to be paid over three years, of which \$4.7 million was paid during the third quarter of 2011, and contingent consideration of up to \$55.0 million (the Cliffstar Acquisition). The first \$15.0 million of the contingent consideration was based upon the achievement of milestones in certain expansion projects in 2010, which were achieved in 2010. The remainder of the contingent consideration was based on the achievement of certain performance measures during the fiscal year ended January 1, 2011.

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We were notified on May 9, 2011 by the seller of Cliffstar of certain objections to the performance measures used to calculate the contingent consideration, and the seller asserted a claim for amounts in excess of the amounts accrued as contingent consideration at July 2, 2011. During the third and fourth quarters of 2011, Cott made interim payments to the seller equal to \$21.0 million and \$8.6 million, respectively. The payment of \$21.0 million was net of a \$4.7 million refund due to Cott as a result of the final determination of working capital, and the payment of \$8.6 million included \$0.9 million in settlement of certain of the seller's objections to the calculation of the contingent consideration. The seller's remaining objections to the calculation of the contingent consideration are subject to an ongoing binding arbitration process under the terms of the asset purchase agreement. The seller is seeking up to \$12.1 million in additional contingent consideration. The final resolution of these matters may result in amounts payable to the seller that vary materially from our current estimated fair value. We are currently unable to predict the ultimate outcome of this action. Any changes in the fair value of contingent consideration will be recorded in our Consolidated Statements of Operations.

During the first quarter of 2012, our United Kingdom (U.K.) reporting segment acquired a beverage and wholesale business based in Scotland for \$5.0 million. The identified assets, which included inventory, property, plant and equipment, and intangibles, were recorded at their estimated fair values per preliminary valuations and may change based on final valuations. The acquisition did not have a material impact on our financial statements.

Note 3 Share-Based Compensation

The table below summarizes the share-based compensation expense for the three months ended March 31, 2012 and April 2, 2011. This share-based compensation expense was recorded in selling, general, and administrative expenses in our Consolidated Statements of Operations. As used below: (i) Performance-based RSUs mean restricted share units with performance-based vesting granted under the Company's 2010 Equity Incentive Plan (the 2010 Equity Incentive Plan), (ii) Time-based RSUs mean restricted share units with time-based vesting granted under the 2010 Equity Incentive Plan, and (iii) Stock options mean non-qualified stock options granted under the 2010 Equity Incentive Plan and the Restated 1986 Common Share Option Plan (the 1986 Option Plan).

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended | |
|--------------------------------------|-----------------------------------|----------------------|
| | March 31, 2012 | April 2, 2011 |
| Stock options | \$ 0.1 | \$ |
| Performance-based RSUs | | 0.5 |
| Time-based RSUs | 0.7 | 0.6 |
| Total | \$ 0.8 | \$ 1.1 |

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As of March 31, 2012, the unrecognized share-based compensation expense and years we expect to recognize as future compensation expense were as follows:

| <i>(in millions of U.S. dollars)</i> | Unrecognized share-based compensation expense as of March 31, 2012 | Weighted average years expected to recognize compensation |
|--------------------------------------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| Stock options | \$ 1.5 | 2.8 |
| Performance-based RSUs | 2.1 | 2.8 |
| Time-based RSUs | 5.8 | 1.8 |
| Total | \$ 9.4 | |

Stock option activity for the three months ended March 31, 2012 was as follows:

| | Shares (in thousands) | Weighted average exercise price (Canadian \$) |
|-------------------------------|--------------------------------------|--------------------------------------------------------------|
| Balance at December 31, 2011 | 284 | \$ 20.47 |
| Awarded | 385 | 6.58 |
| Exercised | | |
| Forfeited or expired | (25) | 29.95 |
| Outstanding at March 31, 2012 | 644 | 10.24 |
| Exercisable at March 31, 2012 | 259 | \$ 19.56 |

During the three months ended March 31, 2012 Performance-based RSU and Time-based RSU activity was as follows:

| <i>(in thousands of shares)</i> | Number of Performance- based RSUs | Number of Time-based RSUs |
|---------------------------------|--------------------------------------------------|------------------------------------------|
| Balance at December 31, 2011 | 2,319 | 1,548 |
| Awarded | 331 | 442 |
| Forfeited | (49) | (29) |
| Outstanding at March 31, 2012 | 2,601 | 1,961 |

Stock options awarded during the three months ended March 31, 2012 were granted under the 2010 Equity Incentive Plan. Stock options outstanding at December 31, 2011 were granted under the 1986 Option Plan. The board terminated the 1986 Option Plan, effective as of February 23, 2011. In connection with the termination of the 1986 Option Plan, outstanding options will continue in accordance with the terms of the 1986 Option Plan until exercised, forfeited or terminated, as applicable. No further awards will be granted under the 1986 Option Plan.

Table of Contents**Average Canadian to U.S. Dollar Exchange Rate for the Three Months Ended March 31, 2012**

The weighted average exercise prices for options in Note 3 are disclosed in Canadian dollars. The table below represents the average Canadian dollar to U.S. dollar exchange rate for the three months ended March 31, 2012:

| | For the Three Months Ended March 31, 2012 | |
|-----------------------|------------------------------------------------------|--------------|
| Average exchange rate | \$ | 1.001 |

Note 4 Income Taxes

Income tax expense was \$0.4 million on pretax income of \$7.2 million for the three months ended March 31, 2012, as compared to an income tax expense of \$1.6 million on pretax income of \$9.3 million for the three months ended April 2, 2011. The first quarter's income tax expense was reduced by an adjustment of \$0.9 million related to an audit settlement. During the second quarter of 2011, we completed a reorganization of our legal entity structure and refinanced intercompany debt. As a result of these activities, our annual effective tax rate is expected to be lower than our statutory rate for the current year.

Note 5 Net Income Per Common Share

Basic net income per common share is computed by dividing net income by the weighted-average number of common shares outstanding during the period. Diluted net income per common share is calculated using the weighted-average number of common shares outstanding adjusted to include the effect, if dilutive, of the exercise of in-the-money stock options, Performance-based RSUs and Time-based RSUs.

A reconciliation of the denominators of the basic and diluted net income per common share computations is as follows:

| <i>(in thousands of shares)</i> | For the Three Months Ended | |
|-------------------------------------------------------------------------|-----------------------------------|----------------------|
| | March 31, 2012 | April 2, 2011 |
| Weighted average number of shares outstanding - basic | 94,427 | 94,076 |
| Dilutive effect of stock options | 30 | 196 |
| Dilutive effect of Performance-based RSUs | 114 | 430 |
| Dilutive effect of Time-based RSUs | 1,131 | 626 |
| Adjusted weighted average number of shares outstanding - diluted | 95,702 | 95,328 |

We excluded 183,500 (April 2, 2011 354,000) stock options from the computation of diluted net income per share because the options' exercise price was greater than the average market price of the common shares. Shares purchased on the open market and held by independent trusts are categorized as treasury shares under applicable accounting rules. We excluded 674,397 (April 2, 2011 674,397) treasury shares held in various trusts in the calculation of basic and diluted earnings per share.

Table of Contents**Note 6 Segment Reporting**

We produce, package and distribute private-label CSDs, clear, still and sparkling flavored waters, energy-related drinks, juice, juice-based products, bottled water and ready-to-drink teas to regional and national grocery, mass-merchandise and wholesale chains and customers in the dollar convenience and drug channels through five reporting segments – North America (which includes our U.S. operating segment and our Canada operating segment), U.K. (which includes our United Kingdom reporting unit and our Continental European reporting unit), Mexico, Royal Crown International (RCI) and All Other.

| <i>(in millions of U.S. dollars)</i> | 0000 North America | 0000 United Kingdom | 0000 Mexico | 0000 RCI | 0000 All Other | 0000 Total |
|------------------------------------------|--------------------------|---------------------------|----------------|-------------|-------------------|---------------|
| For the Three Months Ended | | | | | | |
| March 31, 2012 | | | | | | |
| External revenue ¹ | \$ 408.1 | \$ 99.2 | \$ 9.1 | \$ 7.4 | \$ | \$ 523.8 |
| Depreciation and amortization | 20.1 | 3.3 | 0.4 | | | 23.8 |
| Operating income (loss) | 17.3 | 3.2 | (1.3) | 1.8 | | 21.0 |
| Additions to property, plant & equipment | 12.6 | 5.0 | 0.1 | | | 17.7 |
| As of March 31, 2012 | | | | | | |
| Property, plant & equipment | \$ 382.5 | \$ 98.4 | \$ 9.7 | \$ | \$ | \$ 490.6 |
| Goodwill | 125.8 | | | 4.5 | | 130.3 |
| Intangibles and other assets | 321.2 | 14.2 | 0.4 | | | 335.8 |
| Total assets ² | 1,209.5 | 235.0 | 29.5 | 13.3 | 0.7 | 1,488.0 |

¹ Intersegment revenue between North America and the other reporting segments was \$4.1 million for the three months ended March 31, 2012.

² Excludes intersegment receivables, investments and notes receivable.

| <i>(in millions of U.S. dollars)</i> | 0000 North America | 0000 United Kingdom | 0000 Mexico | 0000 RCI | 0000 All Other | 0000 Total |
|------------------------------------------|--------------------------|---------------------------|----------------|-------------|-------------------|---------------|
| For the Three Months Ended | | | | | | |
| April 2, 2011 | | | | | | |
| External revenue ¹ | \$ 428.8 | \$ 86.3 | \$ 11.4 | \$ 7.6 | \$ | \$ 534.1 |
| Depreciation and amortization | 19.7 | 3.4 | 0.5 | | | 23.6 |
| Operating income (loss) | 20.8 | 3.0 | (1.5) | 2.2 | | 24.5 |
| Additions to property, plant & equipment | 10.2 | 2.3 | | | | 12.5 |
| As of December 31, 2011 | | | | | | |
| Property, plant & equipment | \$ 383.1 | \$ 89.8 | \$ 9.3 | \$ | \$ | \$ 482.2 |
| Goodwill | 125.1 | | | 4.5 | | 129.6 |
| Intangibles and other assets | 326.1 | 14.6 | 0.4 | | | 341.1 |
| Total assets ² | 1,231.3 | 237.0 | 28.4 | 11.3 | 0.9 | 1,508.9 |

¹ Intersegment revenue between North America and the other reporting segments was \$4.2 million for the three months ended April 2, 2011.

² Excludes intersegment receivables, investments and notes receivable.

For the three months ended March 31, 2012, sales to Walmart accounted for 31.6% (April 2, 2011 – 33.0%) of our total revenues, 36.0% of our North America reporting segment revenues (April 2, 2011 – 36.7%), 16.8% of our U.K. reporting segment revenues (April 2, 2011 – 15.4%), and 24.4% of our Mexico reporting segment revenues (April 2, 2011 – 52.0%).

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Credit risk arises from the potential default of a customer in meeting its financial obligations to us. Concentrations of credit exposure may arise with a group of customers that have similar economic characteristics or that are located in the same geographic region. The ability of such customers to meet obligations would be similarly affected by changing economic, political or other conditions. We are not currently aware of any facts that would create a material credit risk.

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Revenues are attributed to operating segments based on the location of the customer. Revenues by operating segment were as follows:

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended | |
|--------------------------------------|----------------------------|---------------|
| | March 31, 2012 | April 2, 2011 |
| United States | \$ 366.2 | \$ 388.7 |
| Canada | 53.8 | 52.1 |
| United Kingdom | 99.2 | 86.3 |
| Mexico | 9.1 | 11.4 |
| RCI | 7.4 | 7.6 |
| Elimination ¹ | (11.9) | (12.0) |
| | \$ 523.8 | \$ 534.1 |

¹ Represents intersegment revenue among our operating segments, of which \$4.1 million represents intersegment revenue between the North America reporting segment and our other operating segments for the three months ended March 31, 2012, and \$4.2 million represents intersegment revenue between the North America reporting segment and our other operating segments for the three months ended April 2, 2011.

Revenues by product were as follows:

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended March 31, 2012 | | | | |
|--------------------------------------|-------------------------------------------|----------------|--------|--------|----------|
| | North America | United Kingdom | Mexico | RCI | Total |
| Revenue | | | | | |
| Carbonated soft drinks | \$ 163.8 | \$ 33.7 | \$ 5.6 | \$ | \$ 203.1 |
| Juice | 133.9 | 3.1 | 0.1 | | 137.1 |
| Concentrate | 2.9 | 0.8 | | 7.4 | 11.1 |
| All other products | 107.5 | 61.6 | 3.4 | | 172.5 |
| Total | \$ 408.1 | \$ 99.2 | \$ 9.1 | \$ 7.4 | \$ 523.8 |

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended April 2, 2011 | | | | |
|--------------------------------------|------------------------------------------|----------------|---------|--------|----------|
| | North America | United Kingdom | Mexico | RCI | Total |
| Revenue | | | | | |
| Carbonated soft drinks | \$ 156.3 | \$ 42.4 | \$ 9.3 | \$ | \$ 208.0 |
| Juice | 160.0 | 2.2 | 0.8 | | 163.0 |
| Concentrate | 2.3 | 0.2 | | 7.6 | 10.1 |
| All other products | 110.2 | 41.5 | 1.3 | | 153.0 |
| Total | \$ 428.8 | \$ 86.3 | \$ 11.4 | \$ 7.6 | \$ 534.1 |

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Property, plant and equipment by operating segment as of March 31, 2012 and December 31, 2011 was as follows:

| <i>(in millions of U.S. dollars)</i> | March 31, 2012 | December 31, 2011 |
|--------------------------------------|-----------------------|--------------------------|
| United States | \$ 334.8 | \$ 336.2 |
| Canada | 47.7 | 46.9 |
| United Kingdom | 98.4 | 89.8 |
| Mexico | 9.7 | 9.3 |
| | \$ 490.6 | \$ 482.2 |

Note 7 Inventories

The following table summarizes inventories as of March 31, 2012 and December 31, 2011:

| <i>(in millions of U.S. dollars)</i> | March 31, 2012 | December 31, 2011 |
|--------------------------------------|-----------------------|--------------------------|
| Raw materials | \$ 87.5 | \$ 87.3 |
| Finished goods | 120.5 | 102.3 |
| Other | 20.5 | 20.4 |
| | \$ 228.5 | \$ 210.0 |

Table of Contents**Note 8 Intangibles and Other Assets**

The following table summarizes intangibles and other assets as of March 31, 2012:

| <i>(in millions of U.S. dollars)</i> | Amortization Cost | Amortization March 31, 2012 Accumulated Amortization | Amortization Net |
|---------------------------------------------|----------------------|---------------------------------------------------------------|---------------------|
| Intangibles | | | |
| <i>Not subject to amortization</i> | | | |
| Rights | \$ 45.4 | \$ | \$ 45.4 |
| <i>Subject to amortization</i> | | | |
| Customer relationships | \$ 367.0 | \$ 124.3 | \$ 242.7 |
| Trademarks | 28.1 | 22.1 | 6.0 |
| Information technology | 68.9 | 55.3 | 13.6 |
| Other | 11.5 | 6.5 | 5.0 |
| | 475.5 | 208.2 | 267.3 |
| | 520.9 | 208.2 | 312.7 |
| Other Assets | | | |
| Financing costs | \$ 23.2 | \$ 8.5 | \$ 14.7 |
| Deposits | 7.2 | | 7.2 |
| Other | 1.4 | 0.2 | 1.2 |
| | 31.8 | 8.7 | 23.1 |
| Total Intangibles & Other Assets | \$ 552.7 | \$ 216.9 | \$ 335.8 |

Amortization expense of intangible and other assets was \$9.0 million for the three months ended March 31, 2012 and \$8.9 million for the three months ended April 2, 2011.

The estimated amortization expense for intangibles over the next five years is:

| <i>(in millions of U.S. dollars)</i> | |
|--------------------------------------|-----------------|
| Remainder of 2012 | \$ 24.2 |
| 2013 | 30.0 |
| 2014 | 28.1 |
| 2015 | 25.9 |
| 2016 | 22.6 |
| Thereafter | 136.5 |
| | \$ 267.3 |

Our only intangible asset with an indefinite life relates to the 2001 acquisition of intellectual property from Royal Crown Company, Inc. including the right to manufacture our concentrates, with all related inventions, processes, technologies, technical and manufacturing information, know-how and the use of the Royal Crown brand outside of North America and Mexico (the Rights). The Rights are not subject to amortization.

Table of Contents**Note 9 Debt**

Our total debt as of March 31, 2012 and December 31, 2011 was as follows:

| <i>(in millions of U.S. dollars)</i> | March 31, 2012 | December 31, 2011 |
|----------------------------------------------|-----------------------|--------------------------|
| 8.375% senior notes due in 2017 ¹ | \$ 215.0 | \$ 215.0 |
| 8.125% senior notes due in 2018 | 375.0 | 375.0 |
| GE obligation | 11.4 | 12.4 |
| Other capital leases | 4.3 | 4.1 |
| Other debt | 1.5 | 1.5 |
| Total debt | 607.2 | 608.0 |
| Less: Current debt | | |
| GE obligation - current maturities | 1.7 | 2.6 |
| Other capital leases - current maturities | 0.6 | 0.6 |
| Other debt - current maturities | 0.2 | 0.2 |
| Total current debt | 2.5 | 3.4 |
| Long-term debt before discount | 604.7 | 604.6 |
| Less discount on 8.375% notes | (2.4) | (2.5) |
| Total long-term debt | \$ 602.3 | \$ 602.1 |

¹ Our 8.375% senior notes were issued at a discount of 1.425% on November 13, 2009.

Debt*Asset Based Lending Facility*

On March 31, 2008, we entered into a credit agreement with JPMorgan Chase Bank N.A. as Agent that created an asset-based lending credit facility (the ABL facility) to provide financing for our North America, U.K. and Mexico reporting segments. In connection with the Cliffstar Acquisition, we refinanced the ABL facility on August 17, 2010 to, among other things, provide for the Cliffstar Acquisition, the issuance of \$375.0 million of 8.125% senior notes that are due on September 1, 2018 (the 2018 Notes) and the application of net proceeds therefrom, the underwritten public offering of 13,340,000 common shares at a price of \$5.67 per share and the application of net proceeds therefrom and to increase the amount available for borrowings to \$275.0 million. We drew down a portion of the indebtedness under the ABL facility in order to fund the Cliffstar Acquisition. We incurred \$5.4 million of financing fees in connection with the refinancing of the ABL facility. The financing fees are being amortized using the straight line method over a four-year period, which represents the duration of the ABL facility.

As of March 31, 2012, we had no outstanding borrowings under the ABL facility. The commitment fee was 0.5% per annum of the unused commitment, which was \$263.9 million as of March 31, 2012.

8.125% Senior Notes due in 2018

On August 17, 2010, we issued the 2018 Notes. The issuer of the 2018 Notes is our wholly-owned subsidiary Cott Beverages Inc., but we and most of our U.S., Canadian and U.K. subsidiaries guarantee the 2018 Notes. The interest on the 2018 Notes is payable semi-annually on March 1st and September 1st of each year.

We incurred \$8.6 million of financing fees in connection with the issuance of the 2018 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the duration of the 2018 Notes.

8.375% Senior Notes due in 2017

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On November 13, 2009, we issued \$215.0 million of senior notes that are due on November 15, 2017 (the 2017 Notes). The 2017 Notes were issued at a \$3.1 million discount. The issuer of the 2017 Notes is Cott Beverages Inc., but we and most of our U.S., Canadian and U.K. subsidiaries guarantee the 2017 Notes. The interest on the 2017 Notes is payable semi-annually on May 15th and November 15th of each year.

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We incurred \$5.1 million of financing fees in connection with the 2017 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the duration of the 2017 Notes.

Note 10 Commitments and Contingencies

We are subject to various claims and legal proceedings with respect to matters such as governmental regulations, and other actions arising out of the normal course of business. Management believes that the resolution of these matters will not have a material adverse effect on our financial position, results of operations, or cash flow.

We are currently involved in legal matters related to various contract disputes. We intend to vigorously defend against all claims in these lawsuits; however, we are presently unable to predict the ultimate outcome of these actions.

As of December 31, 2011, our accrued liability for litigation contingencies with a probable likelihood of loss was \$2.9 million related to a single contingency. We settled this legal matter for an amount not materially different than our accrued liability.

On August 17, 2010, we completed the Cliffstar Acquisition. The first \$15.0 million of the maximum of \$55.0 million of contingent consideration was based upon the achievement of milestones in certain expansion projects in 2010, which were achieved in 2010. The remainder of the contingent consideration was based on the achievement of certain performance measures during the fiscal year ended January 1, 2011.

We were notified on May 9, 2011 by the seller of Cliffstar of certain objections to the performance measures used to calculate the contingent consideration, and the seller asserted a claim for amounts in excess of the amounts accrued as contingent consideration at July 2, 2011. The seller's remaining objections to the calculation of the contingent consideration are subject to an ongoing binding arbitration process under the terms of the asset purchase agreement. The seller is seeking up to \$12.1 million in additional contingent consideration. The final resolution of these matters may result in amounts payable to the seller that vary materially from our current estimated fair value. We are currently unable to predict the ultimate outcome of this action. Any changes in the fair value of contingent consideration will be recorded in our Consolidated Statements of Operations.

We had \$11.1 million in standby letters of credit outstanding as of March 31, 2012 (April 2, 2011 - \$9.1 million).

Note 11 Shares Held in Trust treated as Treasury Shares

In May 2008, an independent trustee acting under certain of our benefit plans purchased 2.3 million of our common shares to be used to satisfy future liabilities under the Amended and Restated Performance Share Unit Plan (the "PSU Plan") and the Restated Executive Incentive Share Purchase Plan (the "Restated EISPP"). As of March 31, 2012, 0.7 million shares were held in trust, and accounted for as treasury shares under applicable accounting rules. Treasury shares are reported at cost.

Subsequent to the adoption of the 2010 Equity Incentive Plan on May 4, 2010, the Human Resources and Compensation Committee of the Board of Directors determined that certain of Cott's long-term incentive plans were no longer needed and terminated the PSU Plan and the Restated EISPP effective February 23, 2011. No further awards will be granted under such plans, as future awards will be made under the Company's 2010 Equity Incentive Plan. On May 1, 2012, our Board of Directors authorized the repurchase of up to \$35 million of our common shares in the open market or through privately negotiated transactions over a 12-month period through either a 10b5-1 automatic trading plan or at management's discretion. The timing and actual number of shares purchased will depend on a variety of factors such as price, corporate and regulatory requirements, and prevailing market conditions. We may terminate or limit the share repurchase program at any time without prior notice.

Note 12 Hedging Transactions and Derivative Financial Instruments

We are directly and indirectly affected by changes in foreign currency market conditions. These changes in market conditions may adversely impact our financial performance and are referred to as market risks. When deemed appropriate by management, we use derivatives as a risk management tool to mitigate the potential impact of foreign currency market risks.

We purchase forward contract derivative instruments. Forward contracts are agreements to buy or sell a quantity of a currency at a predetermined future date, and at a predetermined rate or price. We do not enter into derivative financial instruments for trading purposes.

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All derivatives are carried at fair value in the Consolidated Balance Sheets in the line item accounts payable and accrued liabilities. The carrying values of the derivatives reflect the impact of legally enforceable agreements with the same counterparties. These allow us to net settle positive and negative positions (assets and liabilities) arising from different transactions with the same counterparty.

The accounting for gains and losses that result from changes in the fair values of derivative instruments depends on whether the derivatives have been designated and qualify as hedging instruments and the types of hedging relationships. The changes in fair values of derivatives that have been designated and qualify as cash flow hedges are recorded in accumulated

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other comprehensive income (loss) (AOCI) and are reclassified into the line item in the Consolidated Statements of Operations in which the hedged items are recorded in the same period the hedged items affect earnings. Due to the high degree of effectiveness between the hedging instruments and the underlying exposures being hedged, fluctuations in the value of the derivative instruments are generally offset by changes in the fair values or cash flows of the underlying exposures being hedged.

We formally designate and document, at inception, the financial instrument as a hedge of a specific underlying exposure, the risk management objective and the strategy for undertaking the hedge transaction. In addition, we formally assess both at the inception and at least quarterly thereafter, whether the financial instruments used in hedging transactions are effective at offsetting changes in either the fair values or cash flows of the related underlying exposures. Any ineffective portion of a financial instrument's change in fair value is immediately recognized into earnings.

We estimate the fair values of our derivatives based on quoted market prices or pricing models using current market rates (refer to Note 13). The notional amounts of the derivative financial instruments do not necessarily represent amounts exchanged by the parties and, therefore, are not a direct measure of our exposure to the financial risks described above. The amounts exchanged are calculated by reference to the notional amounts and by other terms of the derivatives, such as interest rates, foreign currency exchange rates or other financial indices. We do not view the fair values of our derivatives in isolation, but rather in relation to the fair values or cash flows of the underlying hedged transactions. All of our derivatives are straightforward over-the-counter instruments with liquid markets.

Credit Risk Associated with Derivatives

We have established strict counterparty credit guidelines and enter into transactions only with financial institutions of investment grade or better. We mitigate pre-settlement risk by being permitted to net settle for transactions with the same counterparty.

Cash Flow Hedging Strategy

We use cash flow hedges to minimize the variability in cash flows of assets or liabilities or forecasted transactions caused by fluctuations in foreign currency exchange rates. The changes in the fair values of derivatives designated as cash flow hedges are recorded in AOCI and are reclassified into the line item in the Consolidated Statements of Operations in which the hedged items are recorded in the same period the hedged items affect earnings. The changes in fair values of hedges that are determined to be ineffective are immediately reclassified from AOCI into earnings. We did not discontinue any cash flow hedging relationships during the three months ended March 31, 2012. The maximum length of time over which we hedge our exposure to future cash flows is typically one year.

We maintain a foreign currency cash flow hedging program to reduce the risk that our procurement activities will be adversely affected by changes in foreign currency exchange rates. We enter into forward contracts to hedge certain portions of forecasted cash flows denominated in foreign currencies. When the U.S. dollar strengthens significantly against foreign currencies, the decline in the present value of future foreign currency cash flows is partially offset by gains in the fair value of the derivative instruments. Conversely, when the U.S. dollar weakens as compared to other currencies, the increase in the present value of future foreign currency cash flows is partially offset by losses in the fair value of the derivative instruments. The total notional value of derivatives that have been designated and qualify for our foreign currency cash flow hedging program as of March 31, 2012 was approximately \$15.2 million.

The fair value of the Company's derivative instrument liabilities was \$0.3 million as of March 31, 2012.

The settlement of our derivative instruments resulted in a charge to cost of sales of less than \$0.1 million for the three months ended March 31, 2012.

Note 13 Fair Value Measurements

ASC No. 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Additionally, the inputs used to measure fair value are prioritized based on a three-level hierarchy. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs.

The three levels of inputs used to measure fair value are as follows:

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Level 1 Quoted prices in active markets for identical assets or liabilities.

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Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

We have certain assets and liabilities that are required to be recorded at fair value on a recurring basis in accordance with U.S. GAAP.

| <i>(in millions of U.S. dollars)</i> | March 31, 2012 | | | | Fair Value Measurements |
|--------------------------------------|----------------|---------|---------|--------------------|-------------------------|
| | Level 1 | Level 2 | Level 3 | Netting Adjustment | |
| Liabilities | | | | | |
| Derivatives | \$ | \$ 0.3 | \$ | \$ | \$ 0.3 |
| Total Liabilities | \$ | \$ 0.3 | \$ | \$ | \$ 0.3 |

Fair Value of Financial Instruments

The carrying amounts reflected in the Consolidated Balance Sheets for cash, receivables, payables, short-term borrowings and long-term debt approximate their respective fair values, except as otherwise indicated. The carrying values and estimated fair values of our significant outstanding debt as of March 31, 2012 and December 31, 2011 were as follows:

| <i>(in millions of U.S. dollars)</i> | Carrying Value March 31, 2012 | | Carrying Value December 31, 2011 | |
|----------------------------------------------|----------------------------------|------------|-------------------------------------|------------|
| | Carrying Value | Fair Value | Carrying Value | Fair Value |
| 8.375% senior notes due in 2017 ¹ | \$ 215.0 | \$ 232.5 | \$ 215.0 | 231.4 |
| 8.125% senior notes due in 2018 ¹ | 375.0 | 405.9 | 375.0 | 404.5 |
| Total | \$ 590.0 | \$ 638.4 | \$ 590.0 | \$ 635.9 |

¹ The fair values are based on the trading levels and bid/offer prices observed by a market participant and are considered Level 1 inputs.

Fair value of contingent consideration

We were notified on May 9, 2011 by the seller of Cliffstar of certain objections to the performance measures used to calculate the contingent consideration, and the seller asserted a claim for amounts in excess of the amounts accrued as contingent consideration at July 2, 2011. During the third and fourth quarters of 2011, Cott made interim payments to the seller equal to \$21.0 million and \$8.6 million, respectively. The payment of \$21.0 million was net of a \$4.7 million refund due to Cott as a result of the final determination of working capital, and the payment of \$8.6 million included \$0.9 million in settlement of certain of the seller's objections to the calculation of the contingent consideration. The seller's remaining objections to the calculation of the contingent consideration are subject to an ongoing binding arbitration process under the terms of the asset purchase agreement. The seller is seeking up to \$12.1 million in additional contingent consideration. The final resolution of these matters may result in amounts payable to the seller that vary materially from our current estimated fair value. We are currently unable to predict the ultimate outcome of this action. Any changes in the fair value of contingent consideration will be recorded in our Consolidated Statements of Operations.

Note 14 Guarantor Subsidiaries

The 2017 Notes and 2018 Notes issued by our wholly-owned subsidiary, Cott Beverages, Inc., are unconditionally guaranteed on a senior basis pursuant to guarantees by Cott Corporation and certain other wholly owned subsidiaries (the "Guarantor Subsidiaries"). The guarantees of the

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Guarantor Subsidiaries are subject to release in limited circumstances only upon the occurrence of certain customary conditions.

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We have not presented separate financial statements and separate disclosures have not been provided concerning subsidiary guarantors because management has determined such information is not material to the holders of the above-mentioned notes.

The following supplemental financial information sets forth on an unconsolidated basis, our Balance Sheets, Statements of Operations and Cash Flows for Cott Corporation, Cott Beverages Inc., Guarantor Subsidiaries and our other subsidiaries (the Non-guarantor Subsidiaries). The supplemental financial information reflects our investments and those of Cott Beverages Inc. in their respective subsidiaries using the equity method of accounting.

Table of Contents**Condensed Consolidating Statements of Operations***(in millions of U.S. dollars)**Unaudited*

| | For the Three Months Ended March 31, 2012 | | | | | |
|--------------------------------------------------------------------------------|--------------------------------------------------|--------------------------------|-----------------------------------|---------------------------------------|--------------------------------|---------------------|
| | Cott Corporation | Cott Beverages Inc. | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Elimination Entries | Consolidated |
| Revenue, net | \$ 43.7 | \$ 208.1 | \$ 240.5 | \$ 39.7 | \$ (8.2) | \$ 523.8 |
| Cost of sales | 37.7 | 176.2 | 218.2 | 36.5 | (8.2) | 460.4 |
| Gross profit | 6.0 | 31.9 | 22.3 | 3.2 | | 63.4 |
| Selling, general and administrative expenses | 8.7 | 15.6 | 15.0 | 2.5 | | 41.8 |
| Loss on disposal of property, plant & equipment | | 0.4 | 0.2 | | | 0.6 |
| Operating (loss) income | (2.7) | 15.9 | 7.1 | 0.7 | | 21.0 |
| Other (income) expense, net | (0.1) | 0.1 | | (0.2) | | (0.2) |
| Intercompany interest (income) expense, net | | (2.3) | 2.3 | | | |
| Interest expense, net | 0.1 | 13.7 | 0.2 | | | 14.0 |
| (Loss) income before income tax (benefit) expense and equity income | (2.7) | 4.4 | 4.6 | 0.9 | | 7.2 |
| Income tax (benefit) expense | (0.5) | 0.7 | 0.1 | 0.1 | | 0.4 |
| Equity income | 8.1 | 1.0 | 5.1 | | (14.2) | |
| Net income | \$ 5.9 | \$ 4.7 | \$ 9.6 | \$ 0.8 | \$ (14.2) | \$ 6.8 |
| Less: Net income attributable to non-controlling interests | | | | 0.9 | | 0.9 |
| Net income (loss) attributed to Cott Corporation | \$ 5.9 | \$ 4.7 | \$ 9.6 | \$ (0.1) | \$ (14.2) | \$ 5.9 |
| Total other comprehensive income (loss) | 7.4 | 17.2 | (477.9) | 50.0 | 410.7 | 7.4 |
| Comprehensive income (loss) attributed to Cott Corporation | \$ 13.4 | \$ 21.9 | \$ (468.3) | \$ 49.9 | \$ 396.5 | \$ 13.4 |

Table of Contents**Condensed Consolidating Statements of Operations***(in millions of U.S. dollars)**Unaudited*

| | For the Three Months Ended April 2, 2011 | | | | | |
|-----------------------------------------------------------------------------------|-------------------------------------------------|------------------------------------|-----------------------------------|--------------------------------------------|--------------------------------|---------------------|
| | Cott Corporation | Cott Beverages Inc. | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Elimination Entries | Consolidated |
| Revenue, net | \$ 41.9 | \$ 215.0 | \$ 252.6 | \$ 33.1 | \$ (8.5) | \$ 534.1 |
| Cost of sales | 34.9 | 186.0 | 223.4 | 28.7 | (8.5) | 464.5 |
| Gross profit | 7.0 | 29.0 | 29.2 | 4.4 | | 69.6 |
| Selling, general and administrative expenses | 8.2 | 18.6 | 14.8 | 3.5 | | 45.1 |
| Operating (loss) income | (1.2) | 10.4 | 14.4 | 0.9 | | 24.5 |
| Other expense, net | 0.4 | 0.4 | | | | 0.8 |
| Intercompany interest (income) expense, net | (1.7) | | 1.7 | | | |
| Interest expense, net | | 13.8 | 0.5 | 0.1 | | 14.4 |
| Income (loss) before income tax expense (benefit) and equity income (loss) | 0.1 | (3.8) | 12.2 | 0.8 | | 9.3 |
| Income tax expense (benefit) | 1.1 | 1.3 | (0.9) | 0.1 | | 1.6 |
| Equity income (loss) | 7.8 | 1.3 | (3.8) | | (5.3) | |
| Net income (loss) | \$ 6.8 | \$ (3.8) | \$ 9.3 | \$ 0.7 | \$ (5.3) | \$ 7.7 |
| Less: Net income attributable to non-controlling interests | | | | 0.9 | | 0.9 |
| Net income (loss) attributed to Cott Corporation | \$ 6.8 | \$ (3.8) | \$ 9.3 | \$ (0.2) | \$ (5.3) | \$ 6.8 |
| Total other comprehensive income | 9.3 | 19.2 | 104.5 | 31.2 | (154.3) | 9.9 |
| Comprehensive income attributed to Cott Corporation | \$ 16.1 | \$ 15.4 | \$ 113.8 | \$ 31.0 | \$ (159.6) | \$ 16.7 |

Table of Contents**Consolidating Balance Sheets***(in millions of U.S. dollars)**Unaudited*

| | As of March 31, 2012 | | | | | |
|-----------------------------------------------|----------------------|---------------------------|---------------------------|-----------------------------------|------------------------|-------------------|
| | Cott Corporation | Cott Beverages Inc. | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Elimination Entries | Consolidated |
| ASSETS | | | | | | |
| <i>Current assets</i> | | | | | | |
| Cash & cash equivalents | \$ 9.0 | \$ 1.7 | \$ 13.7 | \$ 7.2 | \$ | \$ 31.6 |
| Accounts receivable, net of allowance | 22.8 | 97.9 | 150.0 | 14.6 | (50.7) | 234.6 |
| Income taxes recoverable | | 8.6 | 0.8 | | | 9.4 |
| Inventories | 19.8 | 71.9 | 126.9 | 9.9 | | 228.5 |
| Prepaid expenses and other assets | 1.6 | 14.2 | 5.2 | 0.1 | | 21.1 |
| Total current assets | 53.2 | 194.3 | 296.6 | 31.8 | (50.7) | 525.2 |
| Property, plant & equipment | 49.1 | 180.1 | 251.1 | 10.3 | | 490.6 |
| Goodwill | 27.6 | 4.5 | 98.2 | | | 130.3 |
| Intangibles and other assets | 0.9 | 105.6 | 211.8 | 17.5 | | 335.8 |
| Deferred income taxes | 4.9 | | | 0.1 | | 5.0 |
| Other tax receivable | 0.5 | | 0.6 | | | 1.1 |
| Due from affiliates | 33.0 | 171.8 | 78.0 | 41.9 | (324.7) | |
| Investments in subsidiaries | 468.1 | 385.9 | (443.4) | 233.9 | (644.5) | |
| Total assets | \$ 637.3 | \$ 1,042.2 | \$ 492.9 | \$ 335.5 | \$ (1,019.9) | \$ 1,488.0 |
| LIABILITIES AND EQUITY | | | | | | |
| <i>Current liabilities</i> | | | | | | |
| Current maturities of long-term debt | \$ | \$ 2.0 | \$ 0.1 | \$ 0.4 | \$ | \$ 2.5 |
| Accounts payable and accrued liabilities | 23.6 | 105.7 | 149.8 | 17.1 | (50.7) | 245.5 |
| Total current liabilities | 23.6 | 107.7 | 149.9 | 17.5 | (50.7) | 248.0 |
| Long-term debt | 0.1 | 599.1 | 1.2 | 1.9 | | 602.3 |
| Deferred income taxes | | 27.1 | 7.0 | 1.0 | | 35.1 |
| Other long-term liabilities | 0.2 | 3.9 | 16.4 | | | 20.5 |
| Due to affiliates | 43.4 | 76.5 | 174.4 | 30.4 | (324.7) | |
| Total liabilities | 67.3 | 814.3 | 348.9 | 50.8 | (375.4) | 905.9 |
| <i>Equity</i> | | | | | | |
| Capital stock, no par | 395.9 | 574.9 | 895.3 | 175.0 | (1,645.2) | 395.9 |
| Treasury stock | (2.1) | | | | | (2.1) |
| Additional paid-in-capital | 43.4 | | | | | 43.4 |
| Retained earnings (deficit) | 150.0 | (355.0) | (366.9) | (44.7) | 766.6 | 150.0 |
| Accumulated other comprehensive (loss) income | (17.2) | 8.0 | (384.4) | 142.3 | 234.1 | (17.2) |
| Total Cott Corporation equity | 570.0 | 227.9 | 144.0 | 272.6 | (644.5) | 570.0 |
| Non-controlling interests | | | | 12.1 | | 12.1 |

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| | | | | | | |
|-------------------------------------|-----------------|-------------------|-----------------|-----------------|---------------------|-------------------|
| Total equity | 570.0 | 227.9 | 144.0 | 284.7 | (644.5) | 582.1 |
| Total liabilities and equity | \$ 637.3 | \$ 1,042.2 | \$ 492.9 | \$ 335.5 | \$ (1,019.9) | \$ 1,488.0 |

Table of Contents**Consolidating Balance Sheets***(in millions of U.S. dollars)*

| | As of December 31, 2011 | | | | | |
|-----------------------------------------------|-------------------------|---------------------------|---------------------------|-----------------------------------|------------------------|-------------------|
| | Cott Corporation | Cott Beverages Inc. | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Elimination Entries | Consolidated |
| ASSETS | | | | | | |
| <i>Current assets</i> | | | | | | |
| Cash & cash equivalents | \$ 13.7 | \$ 20.7 | \$ 58.9 | \$ 7.6 | \$ | \$ 100.9 |
| Accounts receivable, net of allowance | 22.4 | 97.2 | 136.3 | 14.6 | (59.7) | 210.8 |
| Income taxes recoverable | | 8.8 | 0.8 | 0.3 | | 9.9 |
| Inventories | 18.1 | 60.2 | 124.2 | 7.5 | | 210.0 |
| Prepaid expenses and other assets | 1.8 | 13.8 | 3.6 | 0.1 | | 19.3 |
| Total current assets | 56.0 | 200.7 | 323.8 | 30.1 | (59.7) | 550.9 |
| Property, plant & equipment | 48.0 | 179.3 | 245.1 | 9.8 | | 482.2 |
| Goodwill | 26.9 | 4.5 | 98.2 | | | 129.6 |
| Intangibles and other assets | 0.9 | 105.3 | 216.5 | 18.4 | | 341.1 |
| Deferred income taxes | 4.1 | | | | | 4.1 |
| Other tax receivable | 0.5 | | 0.5 | | | 1.0 |
| Due from affiliates | 30.3 | 166.4 | 79.1 | 41.9 | (317.7) | |
| Investments in subsidiaries | 459.8 | 365.5 | 572.3 | 225.3 | (1,622.9) | |
| Total assets | \$ 626.5 | \$ 1,021.7 | \$ 1,535.5 | \$ 325.5 | \$ (2,000.3) | \$ 1,508.9 |
| LIABILITIES AND EQUITY | | | | | | |
| <i>Current liabilities</i> | | | | | | |
| Current maturities of long-term debt | \$ | \$ 2.9 | \$ 0.1 | \$ 0.4 | \$ | \$ 3.4 |
| Accounts payable and accrued liabilities | 27.1 | 117.1 | 181.2 | 15.4 | (59.7) | 281.1 |
| Total current liabilities | 27.1 | 120.0 | 181.3 | 15.8 | (59.7) | 284.5 |
| Long-term debt | 0.2 | 599.0 | 1.2 | 1.7 | | 602.1 |
| Deferred income taxes | | 26.8 | 6.8 | 0.5 | | 34.1 |
| Other long-term liabilities | 0.2 | 3.5 | 16.3 | | | 20.0 |
| Due to affiliates | 43.2 | 77.8 | 168.9 | 27.8 | (317.7) | |
| Total liabilities | 70.7 | 827.1 | 374.5 | 45.8 | (377.4) | 940.7 |
| <i>Equity</i> | | | | | | |
| Capital stock, no par | 395.9 | 569.3 | 1,396.5 | 218.2 | (2,184.0) | 395.9 |
| Treasury stock | (2.1) | | | | | (2.1) |
| Additional paid-in-capital | 42.6 | | | | | 42.6 |
| Retained earnings (deficit) | 144.1 | (365.5) | (329.0) | (43.2) | 737.7 | 144.1 |
| Accumulated other comprehensive (loss) income | (24.7) | (9.2) | 93.5 | 92.3 | (176.6) | (24.7) |
| Total Cott Corporation equity | 555.8 | 194.6 | 1,161.0 | 267.3 | (1,622.9) | 555.8 |
| Non-controlling interests | | | | 12.4 | | 12.4 |
| Total equity | 555.8 | 194.6 | 1,161.0 | 279.7 | (1,622.9) | 568.2 |

| | | | | | | |
|-------------------------------------|-----------------|-------------------|-------------------|-----------------|---------------------|-------------------|
| Total liabilities and equity | \$ 626.5 | \$ 1,021.7 | \$ 1,535.5 | \$ 325.5 | \$ (2,000.3) | \$ 1,508.9 |
|-------------------------------------|-----------------|-------------------|-------------------|-----------------|---------------------|-------------------|

Table of Contents**Consolidating Statements of Condensed Cash Flows***(in millions of U.S. dollars)**Unaudited*

For the Three Months Ended March 31, 2012

| | Cott Corporation | Cott Beverages Inc. | Guarantor Subsidiaries | Non-Guarantor Subsidiaries | Elimination Entries | Consolidated |
|--------------------------------------------------------------------|---------------------|------------------------|---------------------------|-------------------------------|------------------------|---------------|
| Operating Activities | | | | | | |
| Net income | \$ 5.9 | \$ 4.7 | \$ 9.6 | \$ 0.8 | \$ (14.2) | \$ 6.8 |
| Depreciation & amortization | 1.6 | 8.8 | 12.0 | 1.4 | | 23.8 |
| Amortization of financing fees | 0.1 | 1.0 | 0.1 | | | 1.2 |
| Share-based compensation expense | 0.1 | 0.5 | 0.2 | | | 0.8 |
| Increase (decrease) in deferred income taxes | 0.4 | (0.7) | 0.2 | 0.1 | | |
| Loss on disposal of property, plant & equipment | | 0.4 | 0.2 | | | 0.6 |
| Equity (loss) income, net of distributions | (8.1) | (1.0) | (5.1) | | (14.2) | |
| Intercompany transactions | 4.2 | 1.2 | | | (5.4) | |
| Other non-cash items | (0.4) | | | | | (0.4) |
| Net change in operating assets and liabilities, net of acquisition | (9.9) | (19.5) | (52.7) | 0.8 | 5.4 | (75.9) |
| Net cash (used in) provided by operating activities | (6.1) | (4.6) | (35.5) | 3.1 | | (43.1) |
| Investing Activities | | | | | | |
| Acquisition | | | (5.0) | | | (5.0) |
| Additions to property, plant & equipment | (1.5) | (11.1) | (5.0) | (0.1) | | (17.7) |
| Additions to intangibles and other assets | | (2.2) | (0.5) | | | (2.7) |
| Advances to affiliates | | | | (2.6) | 2.6 | |
| Net cash used in investing activities | (1.5) | (13.3) | (10.5) | (2.7) | 2.6 | (25.4) |
| Financing Activities | | | | | | |
| Payments of long-term debt | | (1.1) | | (0.1) | | (1.2) |
| Borrowings under ABL | | 7.0 | | | | 7.0 |
| Payments under ABL | | (7.0) | | | | (7.0) |
| Advances from affiliates | 2.6 | | | | (2.6) | |
| Distributions to non-controlling interests | | | | (1.1) | | (1.1) |
| Net cash provided by (used in) financing activities | 2.6 | (1.1) | | (1.2) | (2.6) | (2.3) |
| Effect of exchange rate changes on cash | 0.3 | | 0.8 | 0.4 | | 1.5 |
| Net decrease in cash & cash equivalents | (4.7) | (19.0) | (45.2) | (0.4) | | (69.3) |
| Cash & cash equivalents, beginning of period | 13.7 | 20.7 | 58.9 | 7.6 | | 100.9 |

| | | | | | |
|----------------------------------------|--------|--------|---------|--------|---------|
| Cash & cash equivalents, end of period | \$ 9.0 | \$ 1.7 | \$ 13.7 | \$ 7.2 | \$ 31.6 |
|----------------------------------------|--------|--------|---------|--------|---------|

Table of Contents**Consolidating Statements of Condensed Cash Flows***(in millions of U.S. dollars)**Unaudited*

For the Three Months Ended April 2, 2011

| | Cott Corporation | Cott Beverages Inc. | Guarantor Subsidiaries | Non- Guarantor Subsidiaries | Elimination Entries | Consolidated |
|---------------------------------------------------------------|---------------------|---------------------------|---------------------------|-----------------------------------|------------------------|----------------|
| Operating activities | | | | | | |
| Net income (loss) | \$ 6.8 | \$ (3.8) | \$ 9.3 | \$ 0.7 | \$ (5.3) | \$ 7.7 |
| Depreciation & amortization | 1.6 | 8.6 | 11.9 | 1.5 | | 23.6 |
| Amortization of financing fees | 0.1 | 0.7 | 0.1 | | | 0.9 |
| Share-based compensation expense | 0.1 | 0.7 | 0.3 | | | 1.1 |
| Increase (decrease) in deferred income taxes | 0.3 | 1.1 | (0.5) | | | 0.9 |
| Equity (loss) income, net of distributions | (7.8) | (1.3) | 3.8 | | 5.3 | |
| Intercompany transactions | 4.6 | 1.6 | | | (6.2) | |
| Other non-cash items | 0.4 | (0.2) | | | | 0.2 |
| Net change in operating assets and liabilities | (32.3) | (45.2) | 4.8 | 6.5 | 6.2 | (60.0) |
| Net cash (used in) provided by operating activities | (26.2) | (37.8) | 29.7 | 8.7 | | (25.6) |
| Investing activities | | | | | | |
| Additions to property, plant & equipment | (0.7) | (8.0) | (3.8) | | | (12.5) |
| Proceeds from sale of property, plant & equipment | | | 0.1 | | | 0.1 |
| Advances to affiliates | 19.8 | | (12.4) | (6.0) | (1.4) | |
| Net cash provided by (used in) investing activities | 19.1 | (8.0) | (16.1) | (6.0) | (1.4) | (12.4) |
| Financing activities | | | | | | |
| Payments of long-term debt | | (1.3) | | | | (1.3) |
| Borrowings under ABL | | 99.8 | | | | 99.8 |
| Payments under ABL | | (72.5) | | | | (72.5) |
| Advances from affiliates | 6.0 | 12.4 | (19.8) | | 1.4 | |
| Distributions to non-controlling interests | | | | (1.6) | | (1.6) |
| Net cash provided by (used in) financing activities | 6.0 | 38.4 | (19.8) | (1.6) | 1.4 | 24.4 |
| Effect of exchange rate changes on cash | 0.3 | | 0.8 | 0.1 | | 1.2 |
| Net (decrease) increase in cash & cash equivalents | (0.8) | (7.4) | (5.4) | 1.2 | | (12.4) |
| Cash & cash equivalents, beginning of period | 7.8 | 9.1 | 26.0 | 5.3 | | 48.2 |
| Cash & cash equivalents, end of period | \$ 7.0 | \$ 1.7 | \$ 20.6 | \$ 6.5 | \$ | \$ 35.8 |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Management's Discussion and Analysis of Financial Condition and Results of Operations is intended to further the reader's understanding of the consolidated financial condition and results of operations of our Company. It should be read in conjunction with the financial statements included in this quarterly report on Form 10-Q and our annual report on Form 10-K for the year ended December 31, 2011 (the 2011 Annual Report). These historical financial statements may not be indicative of our future performance. This discussion contains a number of forward-looking statements, all of which are based on our current expectations and could be affected by the uncertainties and risks referred to under Risk Factors in Item 1A in our 2011 Annual Report.

Overview

We are one of the world's largest beverage companies focusing on private-label and contract manufacturing. Our objective of creating sustainable long-term growth in revenue and profitability is predicated on working closely with our retailer partners to provide proven profitable products. As a fast follower of innovative products, our goal is to identify which new products are succeeding in the marketplace and develop similar private label products to provide our retail partners and their consumers with high quality products at a better value. This objective is increasingly relevant in more difficult economic times.

The beverage market is subject to some seasonal variations. Our beverage sales are generally higher during the warmer months and also can be influenced by the timing of holidays and weather fluctuations. This seasonality also causes our working capital needs to fluctuate, with inventory being higher in the first half of the year to meet the peak summer demand and accounts receivable declining in the fall as customers pay their higher-than-average outstanding balances from the summer deliveries.

We typically operate at low margins and therefore relatively small changes in cost structures can materially impact results.

Ingredient and packaging costs represent a significant portion of our cost of sales. These costs are subject to global and regional commodity price trends. Our largest commodities are aluminum for cans and ends, resin for polyethylene terephthalate bottles, preforms and caps, corn for high fructose corn syrup (HFCS), fruit and fruit concentrates. We attempt to manage our exposure to fluctuations in ingredient and packaging costs of our products by implementing price increases as needed and entering into fixed price commitments for a portion of our ingredient and packaging requirements. We have entered into fixed price commitments for a majority of our forecasted aluminum and fruit requirements for the remainder of 2012, as well as a portion of our aluminum and fruit requirements for 2013. We have entered into fixed price commitments for all of our HFCS requirements for 2012.

On August 17, 2010, we completed the acquisition of substantially all of the assets and liabilities of Cliffstar Corporation (Cliffstar) and its affiliated companies for approximately \$503.0 million in cash, \$14.0 million in deferred consideration to be paid over three years, of which \$4.7 million was paid during the third quarter of 2011, and contingent consideration of up to \$55.0 million (the Cliffstar Acquisition). The first \$15.0 million of the contingent consideration was based upon the achievement of milestones in certain expansion projects in 2010, which were achieved in 2010. The remainder of the contingent consideration was based on the achievement of certain performance measures during the fiscal year ended January 1, 2011. The seller of Cliffstar notified us of certain objections to the performance measures used to calculate the contingent consideration and such objections to the calculation of the contingent consideration are subject to an ongoing binding arbitration process under the terms of the asset purchase agreement. The seller is seeking up to \$12.1 million in additional contingent consideration. The final resolution of these matters may result in amounts payable to the seller that vary materially from our current estimated fair value of payments previously made to the seller amounting to \$34.3 million. We are currently unable to predict the ultimate outcome of this action.

We supply Walmart and its affiliated companies, under annual non-exclusive supply agreements, with a variety of products in the United States, Canada, U.K. and Mexico, including carbonated soft drinks (CSDs), clear, still and sparkling flavored waters, juice, juice-based products, bottled water, energy drinks and ready-to-drink teas. During the first three months of 2012, we supplied Walmart with all of its private label CSDs in the United States. In the event Walmart were to utilize additional suppliers to fulfill a portion of its requirements for such products, our operating results could be materially adversely affected. Sales to Walmart for the three months ended March 31, 2012 and April 2, 2011 accounted for 31.6% and 33.0% of total revenue.

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Summary financial results

Our net income for the three months ended March 31, 2012 (the first quarter) was \$5.9 million or \$0.06 per diluted share, compared with net income of \$6.8 million or \$0.07 per diluted share for the three months ended April 2, 2011.

The following items of significance impacted our financial results for the first quarter of 2012:

our revenue decreased 1.9% from the comparable prior year period due primarily to a decline in North America volume resulting from the exit of certain case pack water business and the continuing decline in the U.S. shelf stable juice market. Absent foreign exchange impact, revenue decreased 1.3% from the comparable prior year period;

our gross profit as a percentage of revenue declined to 12.1% for the first quarter from 13.0% in the comparable prior year period;

our filled beverage 8-ounce equivalents (beverage case volume) decreased 6.8% during the first quarter due primarily to the loss of certain customers resulting from the strategic implementation of price increases;

our selling, general and administrative (SG&A) expenses for the first quarter decreased to \$41.8 million from \$45.1 million in the comparable prior year period due primarily to a reduction of information technology costs and professional fees, offset in part by an increase in certain employee-related costs;

other income was \$0.2 million in the first quarter compared to other expense of \$0.8 million in the comparable prior year period due primarily to foreign exchange gains primarily related to intercompany transactions; and

our income tax expense was \$0.4 million compared to \$1.6 million in the comparable prior year period, due primarily to a favorable audit settlement of \$0.9 million.

our Adjusted Earnings Before Interest Expense, Taxes, Depreciation and Amortization (EBITDA) for the first quarter increased 2.9% to \$46.1 million from \$44.8 million in the comparable prior year period.

The following items of significance impacted our financial results for the first quarter of 2011:

the Cliffstar Acquisition contributed \$166.3 million to revenue in the first quarter of 2011;

our revenue increased 47.2% from the comparable prior year period. Absent foreign exchange impact, revenue increased 45.8% in the first quarter, due to the Cliffstar Acquisition. Excluding the impact of the Cliffstar Acquisition and the impact of foreign exchange, revenue was flat;

our gross profit as a percentage of revenue declined to 13.0% for the first quarter compared to 15.8% for the comparable prior year period due primarily to higher commodity and freight costs;

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our beverage case volume increased 22.5% due primarily to the Cliffstar Acquisition which contributed a 30.1% increase in the North America operating segment;

our SG&A expenses increased to \$45.1 million from \$32.4 million in the comparable prior year period, due primarily to the Cliffstar Acquisition, information technology costs, certain employee related costs and professional fees;

our interest expense increased to \$14.4 million from \$6.2 million in the comparable prior year period due primarily to the issuance of \$375.0 million of senior notes that are due on September 1, 2018 (the 2018 Notes);

the decrease in other expense of \$1.0 million was due primarily to the write-off of financing fees of \$1.4 million in the comparable prior year period; and

our income tax expense decreased \$2.8 million in the first quarter from the comparable prior year period, due primarily to lower pre-tax income.

Non-GAAP Measures

In this report, we supplement our reporting of financial measures determined in accordance with U.S. generally accepted accounting principles (GAAP) by utilizing certain non-GAAP financial measures. We exclude the impact of foreign exchange from GAAP revenues to separate the impact of currency exchange rate changes from Cott 's results of operations, and, in some cases, by excluding the impact of the Cliffstar Acquisition. Cott excludes these items to better understand trends in the business and the impact of the Cliffstar Acquisition.

We also utilize EBITDA, which is GAAP earnings before interest expense, provision for income taxes, depreciation and amortization (EBITDA). We consider EBITDA to be an indicator of operating performance because we use it to measure our ability to service debt, fund capital expenditures, and expand our business. We also use EBITDA, as do analysts, lenders, investors and others, to evaluate companies because it excludes certain items that can vary widely across different industries or among companies within the same industry. These differences can result in considerable variability in the relative costs of productive assets and the depreciation and amortization expense among companies. We also utilize Adjusted EBITDA as an indicator of operating performance. Our Adjusted EBITDA reflects inventory step-up (step-down) adjustments and integration costs related to the Cliffstar Acquisition. Adjusted EBITDA excludes these items to make period-over-period comparisons of our ongoing core operations before material charges.

Because Cott uses these adjusted financial results in the management of its business and to understand business performance, management believes this supplemental information is useful to investors for their independent evaluation and understanding of Cott 's business performance and the performance of its management. The non-GAAP financial measures described above are in addition to, and not meant to be considered superior to, or a substitute for, Cott 's financial statements prepared in accordance with GAAP. In addition, the non-GAAP financial measures included in this report reflect management 's judgment of particular items, and may be different from, and therefore may not be comparable to, similarly titled measures reported by other companies.

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The following table summarizes our Consolidated Statements of Operations as a percentage of revenue for the three months ended March 31, 2012 and April 2, 2011:

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended | | | |
|------------------------------------------------------------|----------------------------|-------|---------------|-------|
| | March 31, 2012 | | April 2, 2011 | |
| | \$ | % | \$ | % |
| Revenue | 523.8 | 100.0 | 534.1 | 100.0 |
| Cost of sales | 460.4 | 87.9 | 464.5 | 87.0 |
| Gross profit | 63.4 | 12.1 | 69.6 | 13.0 |
| Selling, general, and administrative expenses | 41.8 | 8.0 | 45.1 | 8.4 |
| Loss on disposal of property, plant & equipment | 0.6 | 0.1 | | |
| Restructuring | | | | |
| Operating income | 21.0 | 4.0 | 24.5 | 4.6 |
| Other (income) expense, net | (0.2) | | 0.8 | 0.1 |
| Interest expense, net | 14.0 | 2.7 | 14.4 | 2.8 |
| Income before income taxes | 7.2 | 1.3 | 9.3 | 1.7 |
| Income tax expense | 0.4 | 0.1 | 1.6 | 0.3 |
| Net income | 6.8 | 1.2 | 7.7 | 1.4 |
| Less: Net income attributable to non-controlling interests | 0.9 | 0.2 | 0.9 | 0.1 |
| Net income attributed to Cott Corporation | 5.9 | 1.0 | 6.8 | 1.3 |
| Depreciation & amortization | 23.8 | 4.5 | 23.6 | 4.4 |

The following table summarizes our revenue and operating income (loss) by reporting segment for the three months ended March 31, 2012 and April 2, 2011:

| <i>(in millions of U.S. Dollars)</i> | For the Three Months Ended | |
|---------------------------------------|----------------------------|---------------|
| | March 31, 2012 | April 2, 2011 |
| <u>Revenue</u> | | |
| North America | \$ 408.1 | \$ 428.8 |
| United Kingdom | 99.2 | 86.3 |
| Mexico | 9.1 | 11.4 |
| RCI | 7.4 | 7.6 |
| Total | \$ 523.8 | \$ 534.1 |
| <u>Operating income (loss)</u> | | |
| North America | \$ 17.3 | \$ 20.8 |
| United Kingdom | 3.2 | 3.0 |
| Mexico | (1.3) | (1.5) |
| RCI | 1.8 | 2.2 |
| Total | \$ 21.0 | \$ 24.5 |

Revenues are attributed to reporting segments based on the location of the customer.

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The following table summarizes our beverage case volume by reporting segment for the three months ended March 31, 2012 and April 2, 2011:

| <i>(in millions of cases)</i> | For the Three Months Ended | |
|--------------------------------------------------------------------------------|----------------------------|---------------|
| | March 31, 2012 | April 2, 2011 |
| <u>Volume - 8 oz equivalent cases - Total Beverage (including concentrate)</u> | | |
| North America | 179.6 | 195.1 |
| United Kingdom | 44.9 | 43.5 |
| Mexico | 5.9 | 8.4 |
| RCI | 71.0 | 82.5 |
| Total | 301.4 | 329.5 |
| <u>Volume-8 oz equivalent cases - Filled Beverage</u> | | |
| North America | 156.4 | 170.6 |
| United Kingdom | 40.9 | 39.1 |
| Mexico | 5.9 | 8.4 |
| RCI | | |
| Total | 203.2 | 218.1 |

The following tables summarize revenue and volume by product for the three months ended March 31, 2012 and April 2, 2011:

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended March 31, 2012 | | | | |
|--------------------------------------|-------------------------------------------|----------------|--------|--------|----------|
| | North America | United Kingdom | Mexico | RCI | Total |
| <u>Revenue</u> | | | | | |
| Carbonated soft drinks | \$ 163.8 | \$ 33.7 | \$ 5.6 | \$ | \$ 203.1 |
| Juice | 133.9 | 3.1 | 0.1 | | 137.1 |
| Concentrate | 2.9 | 0.8 | | 7.4 | 11.1 |
| All other products | 107.5 | 61.6 | 3.4 | | 172.5 |
| Total | \$ 408.1 | \$ 99.2 | \$ 9.1 | \$ 7.4 | \$ 523.8 |

| <i>(in millions of physical cases)</i> | For the Three Months Ended March 31, 2012 | | | | |
|--------------------------------------------------------------------------------|-------------------------------------------|----------------|--------|------|-------|
| | North America | United Kingdom | Mexico | RCI | Total |
| <u>Volume - 8 oz equivalent cases - Total Beverage (including concentrate)</u> | | | | | |
| Carbonated soft drinks | 74.9 | 18.1 | 4.0 | | 97.0 |
| Juice | 30.4 | 0.8 | 0.1 | | 31.3 |
| Concentrate | 23.2 | 4.0 | | 71.0 | 98.2 |
| All other products | 51.1 | 22.0 | 1.8 | | 74.9 |
| Total | 179.6 | 44.9 | 5.9 | 71.0 | 301.4 |

Table of Contents**For the Three Months Ended April 2, 2011**

| <i>(in millions of U.S. dollars)</i> | North America | United Kingdom | Mexico | RCI | Total |
|--------------------------------------|--------------------------|---------------------------|----------------|---------------|-----------------|
| <u>Revenue</u> | | | | | |
| Carbonated soft drinks | \$ 156.3 | \$ 42.4 | \$ 9.3 | \$ | \$ 208.0 |
| Juice | 160.0 | 2.2 | 0.8 | | 163.0 |
| Concentrate | 2.3 | 0.2 | | 7.6 | 10.1 |
| All other products | 110.2 | 41.5 | 1.3 | | 153.0 |
| Total | \$ 428.8 | \$ 86.3 | \$ 11.4 | \$ 7.6 | \$ 534.1 |

For the Three Months Ended April 2, 2011

| <i>(in millions of physical cases)</i> | North America | United Kingdom | Mexico | RCI | Total |
|---------------------------------------------------------------------------------------|--------------------------|---------------------------|---------------|-------------|--------------|
| <u>Volume - 8 oz equivalent cases - Total Beverage (including concentrate)</u> | | | | | |
| Carbonated soft drinks | 78.7 | 24.3 | 6.6 | | 109.6 |
| Juice | 37.4 | 0.6 | 0.6 | | 38.6 |
| Concentrate | 24.6 | 4.5 | | 82.5 | 111.6 |
| All other products | 54.4 | 14.1 | 1.2 | | 69.7 |
| Total | 195.1 | 43.5 | 8.4 | 82.5 | 329.5 |

Results of operations

The following tables summarize the change in revenue by reporting segment for the three months ended March 31, 2012 and April 2, 2011:

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended March 31, 2012 | | | | |
|----------------------------------------------------------------|------------------------------------------------------|--------------------------|---------------------------|-----------------|-----------------|
| | Cott | North America | United Kingdom | Mexico | RCI |
| Change in revenue | \$ (10.3) | \$ (20.7) | \$ 12.9 | \$ (2.3) | \$ (0.2) |
| Impact of foreign exchange ¹ | 3.2 | 0.7 | 1.7 | 0.8 | |
| Change excluding foreign exchange | \$ (7.1) | \$ (20.0) | \$ 14.6 | \$ (1.5) | \$ (0.2) |
| Percentage change in revenue | -1.9% | -4.8% | 14.9% | -20.2% | -2.6% |
| Percentage change in revenue excluding foreign exchange | -1.3% | -4.7% | 16.9% | -13.2% | -2.6% |

¹ Impact of foreign exchange is the difference between the current year's revenue translated utilizing the current year's average foreign exchange rates less the current year's revenue translated utilizing the prior year's average foreign exchange rates.

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(in millions of U.S. dollars)

| | For the Three Months Ended | | | | |
|-----------------------------------------------------------------------------------|----------------------------|---------------|----------------|----------|----------|
| | April 2, 2011 | | | | |
| | Cott | North America | United Kingdom | Mexico | RCI |
| Change in revenue | \$ 171.2 | \$ 165.6 | \$ 6.6 | \$ (0.4) | \$ (0.6) |
| Impact of foreign exchange ¹ | (5.0) | (1.9) | (2.5) | (0.6) | |
| Change excluding foreign exchange | \$ 166.2 | \$ 163.7 | \$ 4.1 | \$ (1.0) | \$ (0.6) |
| Percentage change in revenue | 47.2% | 62.9% | 8.3% | -3.4% | -7.3% |
| Percentage change in revenue excluding foreign exchange | 45.8% | 62.2% | 5.1% | -8.5% | -7.3% |
| Impact of Cliffstar Acquisition | (166.3) | (166.3) | | | |
| Change excluding foreign exchange and Cliffstar Acquisition | \$ (0.1) | \$ (2.6) | \$ 4.1 | \$ (1.0) | \$ (0.6) |
| Percentage change in revenue excluding foreign exchange and Cliffstar Acquisition | 0.0% | -1.0% | 5.1% | -8.5% | -7.3% |

¹ Impact of foreign exchange is the difference between the current year's revenue translated utilizing the current year's average foreign exchange rates less the current year's revenue translated utilizing the prior year's average foreign exchange rates. The following table summarizes our EBITDA and Adjusted EBITDA for the three months ended March 31, 2012 and April 2, 2011.

(in millions of U.S. dollars)

| | For the Three Months Ended | |
|------------------------------------------------------|----------------------------|----------------|
| | March 31, 2012 | April 2, 2011 |
| Net income attributed to Cott Corporation | \$ 5.9 | \$ 6.8 |
| Interest expense, net | 14.0 | 14.4 |
| Income tax expense | 0.4 | 1.6 |
| Depreciation & amortization | 23.8 | 23.6 |
| Net income attributable to non-controlling interests | 0.9 | 0.9 |
| EBITDA | \$ 45.0 | \$ 47.3 |
| Acquisition adjustments | | |
| Inventory step-up (step-down) | 0.1 | (3.2) |
| Integration costs | 1.0 | 0.7 |
| Adjusted EBITDA | \$ 46.1 | \$ 44.8 |

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Revenue Revenue decreased \$10.3 million or 1.9% in the first quarter from the comparable prior year period. Excluding the impact of foreign exchange, revenue decreased 1.3% in the first quarter from the comparable prior year period.

North America revenue decreased \$20.7 million or 4.8% in the first quarter from the comparable prior year period due primarily to a 8.3% decrease in beverage case volume in the first quarter from the comparable prior year period. Net selling price per beverage case (which is net revenue divided by beverage case volume) increased 4.0% in the first quarter from the comparable prior year period. The increase was due primarily to price increases implemented during the second quarter of 2011.

U.K. revenue increased \$12.9 million or 14.9% in the first quarter from the comparable prior year period due primarily to continued improvement in product mix and growth in the wholesale channel. Net selling price per beverage case increased 10.0% in the first quarter from the comparable prior year period, due primarily to price increases implemented to mitigate rising commodity costs and improved product mix. Absent foreign exchange impact, U.K. revenue increased 16.9% in the first quarter.

Mexico revenue decreased \$2.3 million or 20.2% in the first quarter from the comparable prior year period due primarily to the loss of a customer, offset in part by a 13.2% increase in net selling price per beverage case in the first quarter. Absent foreign exchange impact, Mexico revenue decreased 13.2% in the first quarter.

RCI revenue declined 2.6% in the first quarter from the comparable prior year period. Concentrate volume declined 13.9% from the comparable prior year period due primarily to the timing of shipments and declining sales in the Middle East. RCI primarily sells concentrate.

Cost of Sales Cost of sales represented 87.9% of revenue in the first quarter, compared to 87.0% in the comparable prior year period. The increase in cost of sales as a percentage of revenue was due primarily to higher commodity costs. Variable costs represented 75.8% of total sales in the first quarter and 75.9% in the comparable prior year period. Major elements of these variable costs included ingredient and packaging costs, distribution costs and fees paid to third-party manufacturers.

Gross Profit Gross profit as a percentage of revenue decreased to 12.1% in the first quarter from 13.0% in the comparable prior year period due primarily to higher commodity costs.

Selling, General and Administrative Expenses SG&A decreased \$3.3 million or 7.3% in the first quarter from the comparable prior year period. The decrease was due primarily to a reduction to information technology costs and professional fees, offset in part by an increase of certain employee-related costs. As a percentage of revenue, SG&A decreased to 8.0% in the first quarter from 8.4% in the comparable prior year period.

Operating Income Operating income was \$21.0 million in the first quarter compared to \$24.5 million in the comparable prior year period. The decrease was due primarily to lower gross profit, offset in part by lower SG&A costs.

Other (Income) Expense Other income was \$0.2 million in the first quarter compared to other expense of \$0.8 million in the comparable prior year period. This increase was due primarily to foreign exchange gains primarily related to intercompany transactions.

Income Taxes We recorded income tax expense of \$0.4 million in the first quarter compared to \$1.6 million in the comparable prior year period. The decrease was due primarily to an audit settlement of \$0.9 million. The reorganization of our legal entity structure and refinancing of intercompany debt during the second quarter of 2011 is expected to result in a reduction of Cott's effective tax rate versus the statutory rate for the current year.

Table of Contents**Liquidity and Financial Condition**

The following table summarizes our cash flows for the three months ended March 31, 2012 and April 2, 2011, as reported in our Consolidated Statements of Cash Flows in the accompanying Consolidated Financial Statements:

| <i>(in millions of U.S. dollars)</i> | For the Three Months Ended | |
|-----------------------------------------------------|-----------------------------------|----------------------|
| | March 31, 2012 | April 2, 2011 |
| Net cash used in operating activities | \$ (43.1) | \$ (25.6) |
| Net cash used in investing activities | (25.4) | (12.4) |
| Net cash (used in) provided by financing activities | (2.3) | 24.4 |
| Effect of exchange rate changes on cash | 1.5 | 1.2 |
| | | |
| Net decrease in cash & cash equivalents | (69.3) | (12.4) |
| Cash & cash equivalents, beginning of period | 100.9 | 48.2 |
| | | |
| Cash & cash equivalents, end of period | \$ 31.6 | \$ 35.8 |

Financial and Capital Resources and Liquidity

As of March 31, 2012, we had total debt of \$607.2 million and \$31.6 million of cash and cash equivalents compared to \$648.2 million of debt and \$35.8 million of cash and cash equivalents as of April 2, 2011.

We believe that our level of resources, which includes cash on hand, available borrowings under our asset-based lending credit facility (the ABL facility) and funds provided by operations, will be adequate to meet our expenses, capital expenditures, and debt service obligations for the next twelve months. Our ability to generate cash to meet our current expenses and debt service obligations will depend on our future performance. If we do not have enough cash to pay our debt service obligations or if the ABL facility, the 8.375% senior notes that are due on November 15, 2017 (the 2017 Notes), or the 2018 Notes were to become currently due, either at maturity or as a result of a breach, we may be required to take actions such as amending our ABL facility or the indentures governing our 2017 Notes and 2018 Notes, refinancing all or part of our existing debt, selling assets, incurring additional indebtedness or raising equity. For periods extending beyond twelve months, we believe that our ability to generate cash to meet our expenses and debt service obligations and to otherwise reduce our debt as anticipated will depend primarily on our ability to retain a substantial amount of volume from our key customers and maintain the profitability of our business. If we do not generate sufficient cash from operations or have excess debt availability to meet our expenses and debt service obligations or if the ABL facility, the 2017 Notes or the 2018 Notes were to become currently due, either at maturity or as a result of a breach, we may be required to take actions such as amending our ABL facility, the indenture governing the 2017 Notes, or the indenture governing the 2018 Notes, refinancing all or part of our existing debt, selling assets, incurring additional indebtedness or raising equity. If we need to seek additional financing, there is no assurance that this additional financing will be available.

Should we desire to consummate significant acquisition opportunities or undertake significant expansion activities, our capital needs would increase and could result in our need to increase available borrowings under our ABL facility or access public or private debt and equity markets.

As of March 31, 2012, our total availability under the ABL facility was \$275.0 million, which was based on our borrowing base (accounts receivables, inventory, and fixed assets) as of April 15, 2012 (the March month-end under the terms of the credit agreement governing our ABL facility), and we had no ABL borrowings outstanding and \$11.1 million in outstanding letters of credit. As a result, our excess availability under the ABL facility was \$263.9 million. Each month's borrowing base is not effective until submitted to the lenders, which usually occurs on the fifteenth day of the following month.

We may, from time to time, depending on market conditions, including without limitation whether the 2017 Notes or 2018 Notes are then trading at discounts to their respective face amounts, repurchase the 2017 Notes or 2018 Notes for cash and/or in exchange for shares of our common stock, warrants, preferred stock, debt or other consideration, in each case in open market purchases and/or privately negotiated transactions. The amounts involved in any such transactions, individually or in aggregate, may be material. However, the covenants in our ABL facility subject such purchases to certain limitations and conditions.

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Operating activities

Cash used in operating activities was \$43.1 million during the first quarter compared to \$25.6 million in the comparable prior year period. The \$17.5 million increase was due primarily to timing of accounts payable and higher commodity costs in inventory, offset in part by the timing of accounts receivable receipts.

Investing activities

Cash used in investing activities was \$25.4 million during the first quarter compared to \$12.4 million in the comparable prior year period. The \$13.0 million increase was due primarily to increased capital expenditures, and the acquisition of a beverage and wholesale business by our U.K. reporting segment.

Financing activities

Cash used in financing activities was \$2.3 million during the first quarter compared to cash provided of \$24.4 million in the comparable prior year period. The change was due primarily to ABL borrowings in the prior year period.

Off-Balance Sheet Arrangements

We had no off-balance sheet arrangements as defined under Item 303(a)(4) of Regulation S-K as of March 31, 2012.

Contractual Obligations

We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2011.

Debt

Asset Based Lending Facility

On March 31, 2008, we entered into a credit agreement with JPMorgan Chase Bank N.A. as Agent that created an ABL facility to provide financing for our North America, U.K. and Mexico operating segments. In connection with the Cliffstar Acquisition, we refinanced the ABL facility on August 17, 2010 to, among other things, provide for the Cliffstar Acquisition, the issuance of the 2018 Notes and the application of net proceeds therefrom, the underwritten public offering of 13,340,000 common shares at a price of \$5.67 per share and the application of net proceeds therefrom and to increase the amount available for borrowings to \$275.0 million. We drew down a portion of the indebtedness under the ABL facility in order to fund the Cliffstar Acquisition. We incurred \$5.4 million of financing fees in connection with the refinancing of the ABL facility. The financing fees are being amortized using the straight line interest method over a four-year period, which represents the duration of the ABL facility.

As of March 31, 2012, we had no outstanding borrowings under the ABL facility. The commitment fee was 0.5% per annum of the unused commitment, which was \$263.9 million as of March 31, 2012.

8.125% Senior Notes due in 2018

On August 17, 2010, we issued \$375.0 million of the 2018 Notes. The issuer of the 2018 Notes is our wholly-owned subsidiary Cott Beverages Inc., but we and most of our U.S., Canadian and U.K. subsidiaries guarantee the 2018 Notes. The interest on the 2018 Notes is payable semi-annually on March 1st and September 1st of each year.

We incurred \$8.6 million of financing fees in connection with the 2018 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the duration of the 2018 Notes.

8.375% Senior Notes due in 2017

On November 13, 2009, we issued \$215.0 million of the 2017 Notes. The 2017 Notes were issued at a \$3.1 million discount. The issuer of the 2017 Notes is our wholly-owned subsidiary Cott Beverages Inc., but we and most of our U.S., Canadian and U.K. subsidiaries guarantee the

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2017 Notes. The interest on the 2017 Notes is payable semi-annually on May 15th and November 15th of each year.

We incurred \$5.1 million of financing fees in connection with the 2017 Notes. The financing fees are being amortized using the effective interest method over an eight-year period, which represents the duration of the 2017 Notes.

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Credit Ratings and Covenant Compliance

Credit Ratings

We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2011.

Covenant Compliance

8.125% Senior Notes due in 2018

Under the indenture governing the 2018 Notes, we are subject to a number of covenants, including covenants that limit our and certain of our subsidiaries' ability, subject to certain exceptions and qualifications, to (i) pay dividends or make distributions, repurchase equity securities, prepay subordinated debt or make certain investments, (ii) incur additional debt or issue certain disqualified stock or preferred stock, (iii) create or incur liens on assets securing indebtedness, (iv) merge or consolidate with another company or sell all or substantially all of our assets taken as a whole, (v) enter into transactions with affiliates and (vi) sell assets. We have been in compliance with all of the covenants under the 2018 Notes and there have been no amendments to any such covenants since the 2018 Notes were issued.

8.375% Senior Notes due in 2017

Under the indenture governing the 2017 Notes, we are subject to a number of covenants, including covenants that limit our and certain of our subsidiaries' ability, subject to certain exceptions and qualifications, to (i) pay dividends or make distributions, repurchase equity securities, prepay subordinated debt or make certain investments, (ii) incur additional debt or issue certain disqualified stock or preferred stock, (iii) create or incur liens on assets securing indebtedness, (iv) merge or consolidate with another company or sell all or substantially all of our assets taken as a whole, (v) enter into transactions with affiliates and (vi) sell assets. We have been in compliance with all of the covenants under the 2017 Notes and there have been no amendments to any such covenants since the 2017 Notes were issued.

ABL Facility

Under the credit agreement governing the ABL facility, we and our restricted subsidiaries are subject to a number of business and financial covenants, including a covenant requiring a minimum fixed charge coverage ratio of at least 1.1 to 1.0 effective when and if excess availability is less than the greater of (a) \$30.0 million and (b) the lesser of (i) 12.5% of the amount of the aggregate borrowing base or (ii) \$37.5 million. Although the covenant was not triggered as of March 31, 2012, our fixed charge coverage ratio as calculated under this covenant was greater than 1.1 to 1.0. If availability is less than \$37.5 million, the lenders will take dominion over the cash and will apply excess cash to reduce amounts owing under the facility. The credit agreement governing the ABL facility requires us to maintain aggregate availability of at least \$15.0 million. We were in compliance with all of the applicable covenants under the ABL facility on March 31, 2012.

Common Share Repurchase Program

On May 1, 2012, our Board of Directors authorized the repurchase of up to \$35 million of our common shares in the open market or through privately negotiated transactions over a 12-month period through either a 10b5-1 automatic trading plan or at management's discretion. The timing and actual number of shares purchased will depend on a variety of factors such as price, corporate and regulatory requirements, and prevailing market conditions. We may terminate or limit the share repurchase program at any time without prior notice.

Capital Structure

Since December 31, 2011, equity has increased by \$14.2 million. The increase was the result of net income of \$5.9 million, \$0.8 million of share-based compensation expense, and other comprehensive income of \$7.5 million.

Dividend Payments

There are certain restrictions on the payment of dividends under our ABL facility and under the indentures governing the 2017 Notes and 2018 Notes. No dividends payments were made during the first three months of 2012 or in 2011 and we do not expect to pay dividends in the foreseeable future.

Critical Accounting Policies and Estimates

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Our critical accounting policies require management to make estimates and assumptions that affect the reported amounts in the consolidated financial statements and the accompanying notes. These estimates are based on historical experience, the advice of external experts or on other assumptions management believes to be reasonable. Where actual amounts differ from estimates, revisions are included in the results for the period in which actuals become known. Historically, differences between estimates and actuals have not had a significant impact on our consolidated financial statements.

Critical accounting policies and estimates used to prepare the financial statements are discussed with our Audit Committee as they are implemented and on an annual basis.

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We have no material changes to our Critical Accounting Policies and Estimates disclosure as filed in our Annual Report on Form 10-K for the year ended December 31, 2011.

Forward-looking Statements

In addition to historical information, this report may contain statements relating to future events and future results. These statements are forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995 and applicable Canadian securities legislation and involve known and unknown risks, uncertainties, future expectations and other factors that may cause actual results, performance or achievements of Cott Corporation to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such statements include, but are not limited to, statements that relate to projections of sales, earnings, earnings per share, cash flows, capital expenditures or other financial items, discussions of estimated future revenue enhancements and cost savings. These statements also relate to our business strategy, goals and expectations concerning our market position, future operations, margins, profitability, liquidity and capital resources. Generally, words such as anticipate, believe, continue, could, endeavor, estimate, expect, intend, predict, project, should and similar terms and phrases are used to identify forward-looking statements in this report and in the documents incorporated in this report by reference. These forward-looking statements reflect current expectations regarding future events and operating performance and are made only as of the date of this report.

The forward-looking statements are not guarantees of future performance or events and, by their nature, are based on certain estimates and assumptions regarding interest and foreign exchange rates, expected growth, results of operations, performance, business prospects and opportunities and effective income tax rates, which are subject to inherent risks and uncertainties. Material factors or assumptions that were applied in drawing a conclusion or making an estimate set out in forward-looking statements may include, but are not limited to, assumptions regarding management's current plans and estimates, our ability to remain a low cost supplier, and effective management of commodity costs. Although we believe the assumptions underlying these forward-looking statements are reasonable, any of these assumptions could prove to be inaccurate and, as a result, the forward-looking statements based on those assumptions could prove to be incorrect. Our operations involve risks and uncertainties, many of which are outside of our control, and any one or any combination of these risks and uncertainties could also affect whether the forward-looking statements ultimately prove to be correct. These risks and uncertainties include, but are not limited to, those described in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2011, and those described from time to time in our future reports filed with the Securities and Exchange Commission and Canadian securities regulatory authorities.

The following are some of the factors that could affect our financial performance, including but not limited to, sales, earnings and cash flows, or could cause actual results to differ materially from estimates contained in or underlying the forward-looking statements:

our ability to compete successfully in the highly competitive beverage category;

changes in consumer tastes and preferences for existing products and our ability to develop and timely launch new products that appeal to such changing consumer tastes and preferences;

loss of or a reduction in sales to any significant customer, particularly Walmart;

fluctuations in commodity prices and our ability to pass on increased costs to our customers, and the impact of those increased prices on our volumes;

our ability to manage our operations successfully;

currency fluctuations that adversely affect the exchange between the U.S. dollar and the British pound sterling, the Euro, the Canadian dollar, the Mexican peso and other currencies;

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our ability to maintain favorable arrangements and relationships with our suppliers;

our ability to realize the expected benefits of the Cliffstar Acquisition because of integration difficulties and other challenges;

risks associated with the asset purchase agreement entered into in connection with the Cliffstar Acquisition;

the substantial indebtedness we incurred and our ability to meet our obligations;

our ability to maintain compliance with the covenants and conditions under our debt agreements;

fluctuations in interest rates;

credit rating changes;

the impact of global financial events on our financial results;

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our ability to fully realize the expected cost savings and/or operating efficiencies from our restructuring activities;

any disruption to production at our beverage concentrates or other manufacturing facilities;

our ability to protect our intellectual property;

compliance with product health and safety standards;

liability for injury or illness caused by the consumption of contaminated products;

liability and damage to our reputation as a result of litigation or legal proceedings;

changes in the legal and regulatory environment in which we operate;

the impact of proposed taxes on soda and other sugary drinks;

enforcement of compliance with the Ontario Environmental Protection Act;

unseasonably cold or wet weather, which could reduce demand for our beverages;

the impact of national, regional and global events, including those of a political, economic, business and competitive nature;

our ability to recruit, retain, and integrate new management and a new management structure;

our exposure to intangible asset risk;

our ability to renew our collective bargaining agreements on satisfactory terms;

disruptions in our information systems;

volatility of our stock price; or

our ability to maintain compliance with the listing requirements of the New York Stock Exchange.

We undertake no obligation to update any information contained in this report or to publicly release the results of any revisions to forward-looking statements to reflect events or circumstances of which we may become aware of after the date of this report. Undue reliance

should not be placed on forward-looking statements, and all future written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the foregoing.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

We do not trade market risk sensitive instruments.

Currency Exchange Rate Risk

Our North America and U.K. reporting segments purchase a portion of their inventory for our Canadian and European operations, respectively, through transactions denominated and settled in U.S. dollars and Euros, respectively, currencies different from the functional currency of those operations. These inventory purchases are subject to exposure from movements in exchange rates. We use foreign exchange forward contracts to hedge operational exposures resulting from changes in these foreign currency exchange rates. The intent of the foreign exchange contracts is to provide predictability in our overall cost structure. These foreign exchange contracts, carried at fair value, have maturities of less than one year. As of March 31, 2012, we had outstanding foreign exchange forward contracts with notional amounts of \$15.2 million.

Debt Obligations and Interest Rates

We have exposure to interest rate risk from the outstanding principal amounts of our short-term and long-term debt. Our long-term debt is fixed and our short-term debt is variable. Our ABL facility is vulnerable to fluctuations in the U.S. short-term base rate and the LIBOR rate. At current debt levels as of March 31, 2012, a 100 basis point increase in the current per annum interest rate for our ABL facility (excluding the \$11.1 million outstanding letters of credit) would result in less than \$0.1 million of additional interest expense during the next year. This change would not be material to our cash flows or our results of operations. The weighted-average interest rate of our debt outstanding at March 31, 2012 was 8.2%.

Table of Contents**Commodity Price Risk**

We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2011.

**Item 4. Controls and Procedures
Disclosure Controls and Procedures**

The Company maintains disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act). The Company's management, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, carried out an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of December 31, 2011. Based upon this evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that, as of March 31, 2012, the Company's disclosure controls and procedures are functioning effectively to ensure that information required to be disclosed by the Company in reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and accumulated and communicated to the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

In addition, our management carried out an evaluation, as required by Rule 13a-15(d) of the Exchange Act, with the participation of our Chief Executive Officer and our Chief Financial Officer, of changes in our internal control over financial reporting. Based on this evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that there have been no changes in our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are likely to materially affect, our internal control over financial reporting.

PART II OTHER INFORMATION**Item 1. Legal Proceedings**

Reference is made to the legal proceedings described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011.

Item 1A. Risk Factors

There has been no material change in our risk factors since December 31, 2011. Please refer to our Annual Report on Form 10-K for the fiscal year ended December 31, 2011 for a detailed description of our risk factors.

Item 6. Exhibits

| Number | Description |
|--------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1 | Articles of Amalgamation of Cott Corporation (incorporated by reference to Exhibit 3.1 to our Form 10-K dated February 28, 2007). |
| 3.2 | Second Amended and Restated By-laws of Cott Corporation (incorporated by reference to Exhibit 3.2 to our Form 10-Q filed May 10, 2007). |
| 10.1 | Employment Offer Letter to Jay Wells dated January 14, 2012 (filed herewith). |
| 10.2 | Amendment No. 1 to Credit Agreement, dated as of April 19, 2012, by and among Cott Corporation, Cott Beverages Inc., Cliffstar LLC, and Cott Beverages Limited, as Borrowers, the other Loan Parties party thereto, the Lenders party thereto, and JPMorgan Chase Bank, N.A., as Administrative Agent (filed herewith). |
| 31.1 | Certification of the Chief Executive Officer pursuant to section 302 of the Sarbanes-Oxley Act of 2002 for the quarterly period ended May 7, 2012 (filed herewith). |

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- 31.2 Certification of the Chief Financial Officer pursuant to section 302 of the Sarbanes-Oxley Act of 2002 for the quarterly period ended May 7, 2012 (filed herewith).
- 32.1 Certification of the Chief Executive Officer pursuant to section 906 of the Sarbanes-Oxley Act of 2002 for the quarterly period ended May 7, 2012 (furnished herewith).
- 32.2 Certification of the Chief Financial Officer pursuant to section 906 of the Sarbanes-Oxley Act of 2002 for the quarterly period ended May 7, 2012 (furnished herewith).
- 101 The following financial statements from Cott Corporation's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012, filed on May 7, 2012, formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Statements of Operations, (ii) Condensed Consolidated Statements of Comprehensive Income, (iii) Consolidated Balance Sheets, (iv) Consolidated Statements of Cash Flows, (v) Consolidated Statements of Equity, (vi) Notes to the Consolidated Financial Statements (furnished herewith).

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COTT CORPORATION

(Registrant)

Date: May 7, 2012

/s/ Jay Wells
Jay Wells

Chief Financial Officer

(On behalf of the Company)

Date: May 7, 2012

/s/ Gregory Leiter
Gregory Leiter

Senior Vice President, Chief Accounting Officer and Assistant Secretary

(Principal Accounting Officer)

Exhibit Index

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herewith).