

CBRE GROUP, INC.
Form 10-Q
November 09, 2011
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2011

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the Transition Period from to

Commission File Number 001 32205

CBRE GROUP, INC.

(Exact name of Registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

11150 Santa Monica Boulevard, Suite 1600

Los Angeles, California
(Address of principal executive offices)

94-3391143
(I.R.S. Employer Identification Number)

90025
(Zip Code)

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

(310) 405-8900

(Registrant's telephone number, including area code)

CB RICHARD ELLIS GROUP, INC.

(Former name, former address and

former fiscal year if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No .

The number of shares of Class A common stock outstanding at October 31, 2011 was 327,967,523.

Table of Contents

FORM 10-Q

September 30, 2011

TABLE OF CONTENTS

	Page
PART I FINANCIAL INFORMATION	
Item 1. Financial Statements	
<u>Consolidated Balance Sheets at September 30, 2011 (Unaudited) and December 31, 2010</u>	3
<u>Consolidated Statements of Operations for the three and nine months ended September 30, 2011 and 2010 (Unaudited)</u>	4
<u>Consolidated Statements of Cash Flows for the nine months ended September 30, 2011 and 2010 (Unaudited)</u>	5
<u>Consolidated Statement of Equity for the nine months ended September 30, 2011 (Unaudited)</u>	6
<u>Notes to Consolidated Financial Statements (Unaudited)</u>	7
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	34
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	60
Item 4. <u>Controls and Procedures</u>	61
PART II OTHER INFORMATION	
Item 1. <u>Legal Proceedings</u>	63
Item 1A. <u>Risk Factors</u>	63
Item 6. <u>Exhibits</u>	64
<u>Signatures</u>	66

Table of Contents**CBRE GROUP, INC.****CONSOLIDATED BALANCE SHEETS****(Dollars in thousands, except share data)**

	September 30, 2011 (Unaudited)	December 31, 2010
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 662,594	\$ 506,574
Restricted cash	388,068	52,257
Receivables, less allowance for doubtful accounts of \$36,179 and \$33,272 at September 30, 2011 and December 31, 2010, respectively	997,931	940,167
Warehouse receivables	690,229	485,433
Trading securities	116,530	
Income taxes receivable	9,080	
Prepaid expenses	104,339	96,951
Deferred tax assets, net	113,978	112,304
Real estate under development	55,766	
Real estate and other assets held for sale	29,589	16,295
Other current assets	57,807	50,889
Total Current Assets	3,225,911	2,260,870
Property and equipment, net	249,889	188,397
Goodwill	1,581,760	1,323,801
Other intangible assets, net of accumulated amortization of \$193,829 and \$166,295 at September 30, 2011 and December 31, 2010, respectively	514,662	332,855
Investments in unconsolidated subsidiaries	145,882	138,973
Deferred tax assets, net		10,320
Real estate under development	40,882	112,819
Real estate held for investment	484,667	626,395
Available for sale securities	35,370	31,936
Other assets, net	136,080	95,202
Total Assets	\$ 6,415,103	\$ 5,121,568
LIABILITIES AND EQUITY		
Current Liabilities:		
Accounts payable and accrued expenses	\$ 495,833	\$ 445,337
Compensation and employee benefits payable	318,984	346,539
Accrued bonus and profit sharing	340,907	455,523
Securities sold, not yet purchased	99,727	
Income taxes payable		18,398
Short-term borrowings:		
Warehouse lines of credit	676,796	453,835
Revolving credit facility	41,254	17,516
Other	16	16
Total short-term borrowings	718,066	471,367
Current maturities of long-term debt	46,018	38,086
Notes payable on real estate	166,056	154,213
Liabilities related to real estate and other assets held for sale	20,703	12,152
Other current liabilities	21,877	15,153
Total Current Liabilities	2,228,171	1,956,768
Long-Term Debt:		
Senior secured term loans	1,364,000	602,500

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

11.625% senior subordinated notes, net of unamortized discount of \$11,333 and \$12,318 at September 30, 2011 and December 31, 2010, respectively	438,667	437,682
6.625% senior notes	350,000	350,000
Other long-term debt	84	54
Total Long-Term Debt	2,152,751	1,390,236
Pension liability	38,140	40,007
Deferred tax liabilities, net	28,084	
Non-current tax liabilities	83,680	78,306
Notes payable on real estate	313,576	461,665
Other liabilities	212,639	128,791
Total Liabilities	5,057,041	4,055,773
Commitments and contingencies		
Equity:		
CBRE Group, Inc. Stockholders' Equity:		
Class A common stock; \$0.01 par value; 525,000,000 shares authorized; 327,906,396 and 323,594,919 shares issued and outstanding at September 30, 2011 and December 31, 2010, respectively	3,279	3,236
Additional paid-in capital	871,254	814,244
Accumulated earnings	344,736	185,337
Accumulated other comprehensive loss	(136,895)	(94,602)
Total CBRE Group, Inc. Stockholders' Equity	1,082,374	908,215
Non-controlling interests	275,688	157,580
Total Equity	1,358,062	1,065,795
Total Liabilities and Equity	\$ 6,415,103	\$ 5,121,568

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**CBRE GROUP, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)****(Dollars in thousands, except share data)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Revenue	\$ 1,534,463	\$ 1,266,218	\$ 4,141,786	\$ 3,464,020
Costs and expenses:				
Cost of services	894,607	735,393	2,448,184	2,029,301
Operating, administrative and other	469,138	374,815	1,279,019	1,085,554
Depreciation and amortization	31,308	25,605	79,871	79,516
Total costs and expenses	1,395,053	1,135,813	3,807,074	3,194,371
Gain on disposition of real estate	3,595	174	11,594	3,797
Operating income	143,005	130,579	346,306	273,446
Equity income from unconsolidated subsidiaries	6,714	3,682	38,961	11,333
Other loss	5,809		5,809	
Interest income	2,493	1,463	7,063	6,374
Interest expense	39,080	49,755	107,014	149,822
Income from continuing operations before provision for income taxes	107,323	85,969	279,507	141,331
Provision for income taxes	47,290	38,075	117,032	72,078
Income from continuing operations	60,033	47,894	162,475	69,253
Income from discontinued operations, net of income taxes		7,821	16,911	14,961
Net income	60,033	55,715	179,386	84,214
Less: Net (loss) income attributable to non-controlling interests	(3,774)	(1,323)	19,987	(20,987)
Net income attributable to CBRE Group, Inc.	\$ 63,807	\$ 57,038	\$ 159,399	\$ 105,201
<i>Basic income per share attributable to CBRE Group, Inc. shareholders</i>				
Income from continuing operations attributable to CBRE Group, Inc.	\$ 0.20	\$ 0.17	\$ 0.50	\$ 0.31
Income from discontinued operations attributable to CBRE Group, Inc.		0.01		0.03
Net income attributable to CBRE Group, Inc.	\$ 0.20	\$ 0.18	\$ 0.50	\$ 0.34
Weighted average shares outstanding for basic income per share	318,867,447	313,791,661	317,718,150	313,197,421

Diluted income per share attributable to CBRE Group, Inc. shareholders

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Income from continuing operations attributable to CBRE Group, Inc.	\$	0.20	\$	0.17	\$	0.49	\$	0.30
Income from discontinued operations attributable to CBRE Group, Inc.				0.01				0.03
Net income attributable to CBRE Group, Inc.	\$	0.20	\$	0.18	\$	0.49	\$	0.33
Weighted average shares outstanding for diluted income per share		323,714,703		319,353,359		323,584,637		318,278,968
<i>Amounts attributable to CBRE Group, Inc. shareholders</i>								
Income from continuing operations, net of tax	\$	63,807	\$	55,563	\$	159,399	\$	96,215
Income from discontinued operations, net of tax				1,475				8,986
Net income	\$	63,807	\$	57,038	\$	159,399	\$	105,201

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**CBRE GROUP, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)****(Dollars in thousands)**

	Nine Months Ended September 30,	
	2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 179,386	\$ 84,214
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	80,396	79,717
Amortization of financing costs	5,141	8,305
Write-down of impaired real estate and other assets	1,625	2,592
Gain on sale of loans, servicing rights and other assets	(50,913)	(47,782)
Net realized gain from investments	(9,400)	
Net change in unrealized gains/losses from investments	15,209	
Gain on disposition of real estate held for investment	(20,383)	(16,945)
Equity income from unconsolidated subsidiaries	(38,961)	(11,333)
Provision for doubtful accounts	6,996	13,997
Compensation expense related to stock options and non-vested stock awards	32,866	35,353
Incremental tax benefit from stock options exercised	(15,266)	(801)
Distribution of earnings from unconsolidated subsidiaries	15,441	14,065
Tenant concessions received	38,669	4,588
Purchase of trading securities	(63,449)	
Proceeds from sale of trading securities	156,876	
Proceeds from securities sold, not yet purchased	108,206	
Securities purchased to cover short sales	(90,364)	
Increase in receivables	(35,810)	(51,268)
(Increase) decrease in prepaid expenses and other assets	(15,561)	22,561
Decrease in real estate held for sale and under development	25,502	23,331
(Decrease) increase in accounts payable and accrued expenses	(32,471)	4,109
(Decrease) increase in compensation and employee benefits payable and accrued bonus and profit sharing	(160,634)	58,521
(Increase) decrease in income taxes receivable	(30,449)	103,036
Increase (decrease) in other liabilities	5,856	(1,657)
Other operating activities, net	(4,384)	321
Net cash provided by operating activities	104,124	324,924
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(95,398)	(17,885)
Acquisition of Clarion Real Estate Securities, including net assets acquired, intangibles and goodwill, net of cash acquired	(215,865)	
Acquisition of businesses (other than Clarion Real Estate Securities), including net assets acquired, intangibles and goodwill, net of cash acquired	(49,790)	(68,620)
Contributions to unconsolidated subsidiaries	(22,245)	(22,646)
Distributions from unconsolidated subsidiaries	42,048	19,243
Net proceeds from disposition of real estate held for investment	115,514	76,504
Additions to real estate held for investment	(7,454)	(22,861)
Proceeds from the sale of servicing rights and other assets	16,958	22,522
Increase in restricted cash	(328,344)	(5,726)
Other investing activities, net	(1,965)	(1,386)
Net cash used in investing activities	(546,541)	(20,855)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from senior secured term loans	800,000	
Repayment of senior secured term loans	(30,500)	(214,880)
Proceeds from revolving credit facility	993,733	16,349
Repayment of revolving credit facility	(967,414)	(19,190)

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Proceeds from notes payable on real estate held for investment	5,697	18,981
Repayment of notes payable on real estate held for investment	(98,964)	(79,555)
Proceeds from notes payable on real estate held for sale and under development	4,684	3,603
Repayment of notes payable on real estate held for sale and under development	(26,594)	(9,953)
Repayment of short-term borrowings and other loans, net		(4,048)
Proceeds from exercise of stock options	7,059	578
Incremental tax benefit from stock options exercised	15,266	801
Non-controlling interests contributions	9,400	27,367
Non-controlling interests distributions	(90,584)	(6,725)
Payment of financing costs	(22,150)	(6,066)
Other financing activities, net	(112)	(283)
Net cash provided by (used in) financing activities	599,521	(273,021)
Effect of currency exchange rate changes on cash and cash equivalents	(1,084)	(3,930)
NET INCREASE IN CASH AND CASH EQUIVALENTS	156,020	27,118
CASH AND CASH EQUIVALENTS, AT BEGINNING OF PERIOD	506,574	741,557
CASH AND CASH EQUIVALENTS, AT END OF PERIOD	\$ 662,594	\$ 768,675
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Cash paid (received) during the period for:		
Interest	\$ 79,077	\$ 122,631
Income tax payments (refunds), net	\$ 144,877	\$ (26,808)

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**CBRE GROUP, INC.****CONSOLIDATED STATEMENT OF EQUITY****(Unaudited)****(Dollars in thousands)**

	CBRE Group, Inc. Shareholders					Non-controlling interests	Total
	Class A common stock	Additional paid-in capital	Accumulated earnings	Accumulated other comprehensive loss			
Balance at December 31, 2010	\$ 3,236	\$ 814,244	\$ 185,337	\$ (94,602)	\$ 157,580	\$ 1,065,795	
Net income			159,399		19,987	179,386	
Stock options exercised (including tax benefit)	16	22,309				22,325	
Compensation expense for stock options and non-vested stock awards		32,866				32,866	
Foreign currency translation loss				(21,196)	(1,181)	(22,377)	
Unrealized losses on interest rate swaps and interest rate caps, net				(23,062)		(23,062)	
Contributions from non-controlling interests					9,400	9,400	
Distributions to non-controlling interests					(90,584)	(90,584)	
Acquisition of non-controlling interests					182,898	182,898	
Other, net	27	1,835		1,965	(2,412)	1,415	
Balance at September 30, 2011	\$ 3,279	\$ 871,254	\$ 344,736	\$ (136,895)	\$ 275,688	\$ 1,358,062	

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Basis of Presentation

The accompanying consolidated financial statements of CBRE Group, Inc., a Delaware corporation formerly known as CB Richard Ellis Group, Inc. (which may be referred to in these financial statements as the company, we, us and our), have been prepared in accordance with the rules applicable to Form 10-Q and include all information and footnotes required for interim financial statement presentation, but do not include all disclosures required under accounting principles generally accepted in the United States (GAAP) for annual financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments, except as otherwise noted) considered necessary for a fair presentation have been included. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions about future events. These estimates and the underlying assumptions affect the amounts of assets and liabilities reported, and reported amounts of revenue and expenses. Such estimates include the value of real estate assets, accounts receivable, investments in unconsolidated subsidiaries and assumptions used in the calculation of income taxes, retirement and other post-employment benefits, among others. These estimates and assumptions are based on management's best judgment. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including consideration of the current economic environment, and adjusts such estimates and assumptions when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Changes in these estimates resulting from continuing changes in the economic environment will be reflected in the financial statements in future periods.

The results of operations for the three and nine months ended September 30, 2011 are not necessarily indicative of the results of operations to be expected for the year ending December 31, 2011. The consolidated financial statements and notes to consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2010, which contains the latest available audited consolidated financial statements and notes thereto, which are as of and for the year ended December 31, 2010.

2. New Accounting Pronouncements

In December 2010, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2010-29, *Business Combinations (Topic 805), Disclosure of Supplementary Pro Forma Information for Business Combinations*. ASU 2010-29 specifies that when a public company completes a business combination, the company should disclose revenue and earnings of the combined entity as though the business combination occurred as of the beginning of the comparable prior annual reporting period. The update also expands the supplemental pro forma disclosures under Topic 805 to include a description of the nature and amount of material, non-recurring pro forma adjustments directly attributable to the business combination included in the pro forma revenue and earnings. The requirements of ASU 2010-29 are effective for business combinations that occur on or after the beginning of the first annual reporting period beginning on or after December 15, 2010. We do not believe the adoption of this update will have a material impact on the disclosure requirements for our consolidated financial statements.

In April 2011, the FASB issued ASU 2011-03, *Transfers and Servicing (Topic 860), Reconsideration of Effective Control for Repurchase Agreements*. ASU 2011-03 specifies when an entity may or may not recognize a sale upon the transfer of financial assets subject to repurchase agreements. That determination is based, in part, on whether the entity has maintained effective control over the transferred financial assets. The requirements of ASU 2011-03 will be effective for the first interim or annual period beginning on or after December 15, 2011, with early adoption prohibited. We do not believe the adoption of this update will have a material effect on our consolidated financial position or results of operations.

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

In May 2011, the FASB issued ASU 2011-04, *Fair Value Measurement (Topic 820), Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*. These amendments were issued to provide a consistent definition of fair value and ensure that the fair value measurement and disclosure requirements are similar between GAAP and International Financial Reporting Standards (IFRS). ASU 2011-04 changes certain fair value measurement principles and enhances the disclosure requirements, particularly for level 3 fair value measurements. This ASU is effective for interim and annual periods beginning after December 15, 2011, with early adoption prohibited. We are currently evaluating the impact of adoption of this update on our consolidated financial statements, but do not expect it to have a material impact.

In June 2011, the FASB issued ASU 2011-05, *Comprehensive Income (Topic 220), Presentation of Comprehensive Income*. This ASU eliminates the option to report other comprehensive income and its components in the statement of changes in stockholders' equity and requires an entity to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement or in two separate but consecutive statements. ASU 2011-05 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011, with early adoption permitted, and will require retrospective application for all periods presented. We do not believe the adoption of this update will have a material impact on the disclosure requirements for our consolidated financial statements.

In September 2011, the FASB issued ASU 2011-08, *Intangibles-Goodwill and Other (Topic 350): Testing Goodwill for Impairment*. This ASU gives companies the option to perform a qualitative assessment to first assess whether the fair value of a reporting unit is less than its carrying amount. If an entity determines it is not more likely than not that the fair value of the reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. ASU 2011-08 is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, with early adoption permitted. We do not believe the adoption of this update will have a material impact on the disclosure requirements for our consolidated financial statements.

3. REIM Acquisitions

On February 15, 2011, we announced that we had entered into definitive agreements to acquire the majority of the real estate investment management business of Netherlands-based ING Group N.V. (ING) for approximately \$940 million in cash. The acquisitions include substantially all of the ING Real Estate Investment Management (REIM) operations in Europe and Asia, as well as substantially all of Clarion Real Estate Securities (CRES), its U.S.-based global real estate listed securities business (collectively referred to as ING REIM). On February 15, 2011, we also announced that we expected to acquire approximately \$55 million of CRES co-investments from ING and potentially additional interests in other funds managed by ING REIM Europe and ING REIM Asia. Upon completion of the acquisitions (which we refer to as the REIM Acquisitions), ING REIM became part of our Global Investment Management segment (which conducts business through our indirect wholly-owned subsidiary, CBRE Global Investors, formerly known as CBRE Investors), which will continue to be an independently operated business segment. In addition, we expect to incur transaction costs relating to the REIM Acquisitions of approximately \$150 million (pre-tax), including financing, retention and integration costs. We secured borrowings of \$800.0 million of new term loans to finance the REIM Acquisitions (see Note 9). Of this amount, \$400.0 million was drawn on June 30, 2011 to finance the CRES portion of the REIM Acquisitions, which closed on July 1, 2011. On August 31, 2011, we drew down the remaining \$400.0 million, part of which was used to finance the ING REIM Asia portion of the REIM Acquisitions, which closed on October 3, 2011, and the remainder, along with cash on hand and borrowings under our revolving credit facility, was used to finance the ING REIM Europe portion of the REIM Acquisitions, which closed on October 31, 2011 (see Note 17).

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

The purchase price for the CRES portion of the REIM Acquisitions was \$323.9 million. In connection with our acquisition of CRES, we acquired CRES co-investments from ING in three funds (CRES Funds) for an aggregate purchase price of \$58.6 million. We determined that the CRES Funds were not variable interest entities and accordingly determined the method of accounting based upon voting control. The limited partners/members of the CRES Funds lack substantive rights that would overcome our presumption of control. Accordingly, we began consolidating the CRES Funds as of the acquisition date of July 1, 2011. Included in the accompanying consolidated balance sheets as of September 30, 2011, is cash held by the CRES Funds totaling \$191.7 million, which is not available for general corporate use.

The preliminary purchase accounting adjustments for CRES have been recorded in the accompanying consolidated financial statements as of, and for periods subsequent to July 1, 2011. Assets acquired include \$166.6 million of cash and cash equivalents, \$235.3 million of trading securities, \$156.4 million of identified intangibles and \$223.4 million of goodwill. Assumed liabilities include \$101.6 million of securities sold, not yet purchased and \$62.6 million of deferred tax liabilities. In addition, \$182.9 million of non-controlling interests were assumed. The trading securities and the securities sold, not yet purchased are Level 1 securities under the *Fair Value Measurements and Disclosures* Topic of the FASB Accounting Standards Codification (ASC) (Topic 820). Given the complexity of the transaction, the calculation of the fair value of certain assets and liabilities acquired, primarily intangible assets and income tax items, is still preliminary. The purchase price allocation is expected to be completed as soon as practicable, but no later than one year from the acquisition date.

4. Fair Value Measurements

Topic 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Topic 820 also establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs. The fair value measurements employed for our impairment evaluations were generally based on a discounted cash flow approach and/or review of comparable activities in the market place. Inputs used in these evaluations included risk-free rates of return, estimated risk premiums as well as other economic variables.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

The following non-recurring fair value measurements were recorded during the three and nine months ended September 30, 2011 (dollars in thousands):

	Net Carrying Value as of September 30, 2011	Fair Value Measured and Recorded Using			Total Impairment Charges for the Three and Nine Months Ended September 30, 2011
		Level 1	Level 2	Level 3	
Investments in unconsolidated subsidiaries	\$ 22,054	\$	\$	\$ 22,054	\$ 4,601
Real estate	\$ 31,619	\$	\$	\$ 31,619	1,625
Total impairment charges					\$ 6,226

The following non-recurring fair value measurements were recorded during the three and nine months ended September 30, 2010 (dollars in thousands):

	Net Carrying Value as of September 30, 2010	Fair Value Measured and Recorded Using			Total Impairment Charges for the Three Months Ended September 30, 2010
		Level 1	Level 2	Level 3	
Investments in unconsolidated subsidiaries	\$ 20,494	\$	\$	\$ 20,494	\$ 1,594
Real estate	\$ 11,219	\$	\$	\$ 11,219	2,342
Note receivable	\$	\$	\$	\$	250
Total impairment charges					\$ 4,186

	Net Carrying Value as of September 30, 2010	Fair Value Measured and Recorded Using			Total Impairment Charges for the Nine Months Ended September 30, 2010
		Level 1	Level 2	Level 3	
Investments in unconsolidated subsidiaries	\$ 33,612	\$	\$	\$ 33,612	\$ 8,541
Real estate	\$ 11,219	\$	\$	\$ 11,219	2,342
Note receivable	\$	\$	\$	\$	250
Total impairment charges					\$ 11,133

Investments in Unconsolidated Subsidiaries

During the three and nine months ended September 30, 2011, we recorded write-downs of \$4.6 million, of which \$4.5 million was reported in our Global Investment Management segment and \$0.1 million was reported in our Development Services segment. These write-downs were primarily driven by a decrease in the estimated holding period of certain assets.

During the three and nine months ended September 30, 2010, we recorded write-downs of \$1.6 million and \$8.5 million, respectively, of which \$0.1 million and \$2.6 million, respectively, were attributable to non-controlling interests. During the three and nine months ended September 30, 2010, \$1.3 million and \$7.2 million, respectively, of the investments write-downs were reported in our Global Investment Management segment and driven by a decrease in the estimated holding period of certain assets. In addition, during the nine

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

months ended September 30, 2010, we incurred an additional \$1.0 million of impairment charges in our Global Investment Management segment and during the three and nine months ended September 30, 2010, we incurred write-downs of \$0.3 million in our Development Services segment, all driven by a decline in value of several investments attributable to continued capital markets disruption.

All of our impairment charges related to investments in unconsolidated subsidiaries were included in equity income (loss) from unconsolidated subsidiaries in the accompanying consolidated statements of operations. When we performed our impairment analysis, the assumptions utilized reflected our outlook for the commercial real estate industry and the impact on our business. This outlook incorporated our belief that market conditions deteriorated and that these challenging conditions could persist for some time.

Real Estate

During the three and nine months ended September 30, 2011, we recorded a \$1.3 million provision for losses on real estate held for sale. This charge reduced the carrying value of certain assets to their fair value, less cost to sell, primarily due to reduced expected selling prices resulting from continued challenging market conditions. In addition, during the three and nine months ended September 30, 2011, we recorded an impairment charge of \$0.3 million related to real estate held for investment, the majority of which was attributable to non-controlling interests. This investment write-down was attributable to slower than expected leasing.

During the three and nine months ended September 30, 2010, we recorded impairment charges of \$2.3 million related to real estate held for investment, \$1.6 million of which was attributable to non-controlling interests. These write-downs were primarily attributable to a decrease in the estimated holding period of one project as well as continued capital markets disruption.

All of our impairment charges related to real estate were included in operating, administrative and other expenses in the accompanying consolidated statements of operations within our Development Services segment. If conditions in the broader economy, commercial real estate industry, specific markets or product types in which we operate worsen, we may be required to evaluate additional projects or re-evaluate previously impaired projects for potential impairment. These evaluations could result in additional impairment charges, which may be material.

Notes Receivable

During the three and nine months ended September 30, 2010 we recorded a \$0.3 million impairment charge on a note receivable secured by real estate, due to a decrease in value of the borrower's real estate project, the proceeds from the sale of which would be used to repay the note receivable. This impairment charge was included in operating, administrative and other expenses in the accompanying consolidated statement of operations within our Development Services segment.

We do not have any material assets or liabilities that are required to be recorded at fair value on a recurring basis.

Topic 820 also requires disclosure of fair value information about financial instruments, whether or not recognized in the accompanying consolidated balance sheets, as follows:

Cash and Cash Equivalents and Restricted Cash: These balances include cash and cash equivalents as well as restricted cash with maturities of less than three months. The carrying amount approximates fair value due to the short-term maturities of these instruments.

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

Receivables, less Allowance for Doubtful Accounts: Due to their short-term nature, fair value approximates carrying value.

Warehouse Receivables: These balances are carried at fair value based on market prices at the balance sheet date.

Trading and Available for Sale Securities: These investments are carried at their fair value.

Securities Sold, Not Yet Purchased: These liabilities are carried at their fair value.

Short-Term Borrowings: The majority of this balance represents our warehouse lines of credit outstanding for CBRE Capital Markets and our revolving credit facility. Due to the short-term nature and variable interest rates of these instruments, fair value approximates carrying value.

Senior Secured Term Loans: Based upon information from third-party banks, the estimated fair value of our senior secured term loans was approximately \$1.4 billion at September 30, 2011, which approximates their actual carrying value at September 30, 2011 (see Note 9).

11.625% Senior Subordinated Notes: Based on dealers' quotes, the estimated fair value of our 11.625% senior subordinated notes was \$495.7 million at September 30, 2011. Their actual carrying value totaled \$438.7 million at September 30, 2011.

6.625% Senior Notes: Based on dealers' quotes, the estimated fair value of our 6.625% senior notes was \$337.3 million at September 30, 2011. Their actual carrying value totaled \$350.0 million at September 30, 2011.

Notes Payable on Real Estate: As of September 30, 2011, the carrying value of our notes payable on real estate was \$499.3 million (see Note 8). These borrowings mostly have floating interest rates at spreads over a market rate index. It is likely that some portion of our notes payable on real estate have fair values lower than actual carrying values. Given our volume of notes payable and the cost involved in estimating their fair value, we determined it was not practicable to determine an estimated fair value for these notes payable. Additionally, only \$13.6 million of these notes payable are recourse to us as of September 30, 2011.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****5. Investments in Unconsolidated Subsidiaries**

Investments in unconsolidated subsidiaries are accounted for under the equity method of accounting. Combined condensed financial information for these entities is as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Global Investment Management:				
Revenue	\$ 144,728	\$ 137,453	\$ 443,883	\$ 413,277
Operating loss	\$ (88,371)	\$ (125,640)	\$ (131,669)	\$ (481,362)
Net income (loss)	\$ 157,754	\$ (214,204)	\$ 87,487	\$ (576,419)
Development Services:				
Revenue	\$ 38,235	\$ 32,509	\$ 85,816	\$ 85,070
Operating income (loss)	\$ 8,218	\$ (4,419)	\$ 85,015	\$ 30,650
Net (loss) income	\$ (2,463)	\$ (17,295)	\$ 56,668	\$ (3,831)
Other:				
Revenue	\$ 54,300	\$ 14,354	\$ 121,102	\$ 75,248
Operating income	\$ 9,655	\$ 4,823	\$ 18,088	\$ 12,327
Net income	\$ 9,840	\$ 4,975	\$ 18,339	\$ 12,750
Total:				
Revenue	\$ 237,263	\$ 184,316	\$ 650,801	\$ 573,595
Operating loss	\$ (70,498)	\$ (125,236)	\$ (28,566)	\$ (438,385)
Net income (loss)	\$ 165,131	\$ (226,524)	\$ 162,494	\$ (567,500)

During the three and nine months ended September 30, 2011, we recorded non-cash write-downs of investments of \$4.6 million within our Global Investment Management and Development Services segments. During the three and nine months ended September 30, 2010, we recorded non-cash write-downs of investments of \$1.6 million and \$8.5 million, respectively, within our Global Investment Management and Development Services segments. See Note 4 for additional information.

Our Global Investment Management segment involves investing our own capital in certain real estate investments with clients. We have provided investment management, property management, brokerage and other professional services in connection with these real estate investments on an arm's length basis and earned revenues from these unconsolidated subsidiaries. We have also provided development, property management and brokerage services to certain of our unconsolidated subsidiaries in our Development Services segment on an arm's length basis and earned revenues from these unconsolidated subsidiaries.

6. Real Estate and Other Assets Held for Sale and Related Liabilities

Real estate and other assets held for sale include completed real estate projects or land for sale in their present condition that have met all of the held for sale criteria of the *Property, Plant and Equipment* Topic of the FASB ASC (Topic 360) and other assets directly related to such projects. Liabilities related to real estate and other assets held for sale have been included as a single line item in the accompanying consolidated balance sheets.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

Real estate and other assets held for sale and related liabilities were as follows (dollars in thousands):

	September 30, 2011	December 31, 2010
Assets:		
Real estate held for sale (see Note 7)	\$ 25,255	\$ 15,399
Other current assets	576	20
Property and equipment, net		869
Other assets	3,758	7
Total real estate and other assets held for sale	29,589	16,295
Liabilities:		
Notes payable on real estate held for sale (see Note 8)	19,697	11,650
Accounts payable and accrued expenses	869	370
Other current liabilities	8	28
Other liabilities	129	104
Total liabilities related to real estate and other assets held for sale	20,703	12,152
Net real estate and other assets held for sale	\$ 8,886	\$ 4,143

7. Real Estate

We provide build-to-suit services for our clients and also develop or purchase certain projects which we intend to sell to institutional investors upon project completion or redevelopment. Therefore, we have ownership of real estate until such projects are sold or otherwise disposed. Additionally, we consolidate certain variable interest entities that hold investments in real estate. Certain real estate assets secure the outstanding balances of underlying mortgage or construction loans. Our real estate is reported in our Development Services and Global Investment Management segments and consisted of the following (dollars in thousands):

	September 30, 2011	December 31, 2010
Real estate included in assets held for sale (see Note 6)	\$ 25,255	\$ 15,399
Real estate under development (current)	55,766	
Real estate under development (non-current)	40,882	112,819
Real estate held for investment (1)	484,667	626,395
Total real estate (2)	\$ 606,570	\$ 754,613

- (1) Net of accumulated depreciation of \$43.2 million and \$37.8 million at September 30, 2011 and December 31, 2010, respectively.
- (2) Includes balances for lease intangibles and tenant origination costs of \$8.7 million and \$2.2 million, respectively, at September 30, 2011 and \$10.1 million and \$3.3 million, respectively, at December 31, 2010. We record lease intangibles and tenant origination costs upon acquiring real estate projects with in-place leases. The balances are shown net of amortization, which is recorded as an increase to, or a reduction of, rental income for lease intangibles and as amortization expense for tenant origination costs.

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

During the three and nine months ended September 30, 2011, we recorded a \$1.3 million provision for losses on real estate held for sale within our Development Services segment. In addition, during the three and nine months ended September 30, 2011, we recorded an impairment charge of \$0.3 million related to real estate held for investment. See Note 4 for additional information.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****8. Notes Payable on Real Estate**

We had loans secured by real estate, which consisted of the following (dollars in thousands):

	September 30, 2011	December 31, 2010
Current portion of notes payable on real estate	\$ 166,056	\$ 154,213
Notes payable on real estate included in liabilities related to real estate and other assets held for sale (see Note 6)	19,697	11,650
Total notes payable on real estate, current portion	185,753	165,863
Notes payable on real estate, non-current portion	313,576	461,665
Total notes payable on real estate	\$ 499,329	\$ 627,528

At September 30, 2011 and December 31, 2010, \$11.5 million and \$1.4 million, respectively, of the non-current portion of notes payable on real estate and \$2.1 million and \$2.3 million, respectively, of the current portion of notes payable on real estate were recourse to us, beyond being recourse to the single-purpose entity that held the real estate asset and was the primary obligor on the note payable.

9. Debt

Since 2001, we have maintained credit facilities with Credit Suisse Group AG (CS) and other lenders to fund strategic acquisitions and to provide for our working capital needs. On November 10, 2010, we entered into a new credit agreement (as amended, the Credit Agreement) with a syndicate of banks led by CS, as administrative and collateral agent, to completely refinance our previous credit facilities. On March 4, 2011, we entered into an amendment to our Credit Agreement to, among other things, increase flexibility to various covenants to accommodate the REIM Acquisitions and to maintain the availability of the \$800.0 million incremental facility under the Credit Agreement. On March 4, 2011, we also entered into an incremental assumption agreement to allow for the establishment of new tranche C and tranche D term loan facilities.

As of September 30, 2011, our Credit Agreement provides for the following: (1) a \$700.0 million revolving credit facility, including revolving credit loans, letters of credit and a swingline loan facility, maturing on May 10, 2015; (2) a \$350.0 million tranche A term loan facility requiring quarterly principal payments, which began on December 31, 2010 and continue through September 30, 2015, with the balance payable on November 10, 2015; (3) a \$300.0 million tranche B term loan facility requiring quarterly principal payments, which began on December 31, 2010 and continue through September 30, 2016, with the balance payable on November 10, 2016; (4) a \$400.0 million tranche C term loan facility requiring quarterly principal payments, which began on September 30, 2011 and continue through December 31, 2017, with the balance payable on March 4, 2018; (5) a \$400.0 million tranche D term loan facility requiring quarterly principal payments, which began on September 30, 2011 and continue through June 30, 2019, with the balance payable on September 4, 2019; and (6) an accordion provision which provides the ability to borrow an additional \$800.0 million, which can be further expanded, subject to the satisfaction of what we believe are customary conditions. In regards to the tranche C and tranche D term loan facilities, we had up to 180 days from the date we entered into the incremental assumption agreement to draw on these facilities, which we elected to do, during which period we were required to pay a fee on the unused portions of each facility. On June 30, 2011, we drew down \$400.0 million of the tranche D term loan facility to finance the CRES portion of the REIM Acquisitions, which closed on July 1, 2011 (see Note 3). On August 31, 2011, we drew down \$400.0 million of the tranche C term loan facility, part of

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

which was used to finance the ING REIM Asia portion of the REIM Acquisitions, which closed on October 3, 2011 (see Note 17). The remaining unused borrowings were deposited in an escrow account, which has been included in restricted cash in the accompanying consolidated balance sheets as of September 30, 2011, and were used to finance the acquisition of ING REIM's operations in Europe, which closed on October 31, 2011 (see Note 17).

The revolving credit facility allows for borrowings outside of the United States (U.S.), with sub-facilities of \$5.0 million available to one of our Canadian subsidiaries, \$35.0 million in aggregate available to one of our Australian and one of our New Zealand subsidiaries and \$50.0 million available to one of our United Kingdom (U.K.) subsidiaries. Additionally, outstanding borrowings under these sub-facilities may be up to 5.0% higher as allowed under the currency fluctuation provision in the Credit Agreement. Borrowings under the revolving credit facility as of September 30, 2011 bear interest at varying rates, based at our option, on either the applicable fixed rate plus 1.65% to 3.15% or the daily rate plus 0.65% to 2.15% as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement). As of September 30, 2011 and December 31, 2010, we had \$41.3 million and \$17.5 million, respectively, of revolving credit facility principal outstanding with related weighted average interest rates of 5.2% and 3.5%, respectively, which are included in short-term borrowings in the accompanying consolidated balance sheets. As of September 30, 2011, letters of credit totaling \$13.3 million were outstanding under the revolving credit facility. These letters of credit were primarily issued in the normal course of business as well as in connection with certain insurance programs and reduce the amount we may borrow under the revolving credit facility.

Borrowings under the term loan facilities as of September 30, 2011 bear interest, based at our option, on the following: for the tranche A term loan facility, on either the applicable fixed rate plus 2.00% to 3.75% or the daily rate plus 1.00% to 2.75%, as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement), for the tranche B term loan facility, on either the applicable fixed rate plus 3.25% or the daily rate plus 2.25%, for the tranche C term loan facility, on either the applicable fixed rate plus 3.25% or the daily rate plus 2.25% and for the tranche D term loan facility, on either the applicable fixed rate plus 3.50% or the daily rate plus 2.50%. As of September 30, 2011 and December 31, 2010, we had \$315.0 million and \$341.3 million, respectively, of tranche A term loan facility principal outstanding and \$297.0 million and \$299.2 million, respectively, of tranche B term loan facility principal outstanding, which are included in the accompanying consolidated balance sheets. As of September 30, 2011, we also had \$399.0 million of both tranche C and tranche D term loan facilities principal outstanding, which are included in the accompanying consolidated balance sheets.

In March 2011, we entered into five interest rate swap agreements, all with effective dates in October 2011, and immediately designated them as cash flow hedges in accordance with FASB ASC Topic 815, *Derivatives and Hedging*. The purpose of these interest rate swap agreements is to hedge potential changes to our cash flows due to the variable interest nature of our senior secured term loan facilities. The total notional amount of these interest rate swap agreements is \$400.0 million, with \$200.0 million expiring in October 2017 and \$200.0 million expiring in September 2019. There was no hedge ineffectiveness for the three and nine months ended September 30, 2011. During the three and nine months ended September 30, 2011, we recorded net losses of \$27.5 million and \$39.1 million, respectively, to other comprehensive loss in relation to these interest rate swap agreements. As of September 30, 2011, the fair values of these interest rate swap agreements were reflected as a \$39.1 million liability and were included in other long-term liabilities in the accompanying consolidated balance sheets. The fair value measurements employed for these interest rate swap agreements were based on observable market data, which falls within Level 2 of the fair value hierarchy.

The Credit Agreement is jointly and severally guaranteed by us and substantially all of our domestic subsidiaries. Borrowings under our Credit Agreement are secured by a pledge of substantially all of the capital

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

stock of our U.S. subsidiaries and 65.0% of the capital stock of certain non-U.S. subsidiaries. Also, the Credit Agreement requires us to pay a fee based on the total amount of the revolving credit facility commitment.

Our Credit Agreement and the indentures governing our 6.625% senior notes and 11.625% senior subordinated notes contain numerous restrictive covenants that, among other things, limit our ability to incur additional indebtedness, pay dividends or make distributions to stockholders, repurchase capital stock or debt, make investments, sell assets or subsidiary stock, create or permit liens on assets, engage in transactions with affiliates, enter into sale/leaseback transactions, issue subsidiary equity and enter into consolidations or mergers. Our Credit Agreement also currently requires us to maintain a minimum coverage ratio of EBITDA (as defined in the Credit Agreement) to total interest expense of 2.25x and a maximum leverage ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement) of 3.75x. Our coverage ratio of EBITDA to total interest expense was 16.36x for the trailing twelve months ended September 30, 2011 and our leverage ratio of total debt less available cash to EBITDA was 1.55x as of September 30, 2011.

10. Commitments and Contingencies

We are a party to a number of pending or threatened lawsuits arising out of, or incident to, the ordinary course of our business. Our management believes that any liability imposed on us that may result from disposition of these lawsuits will not have a material effect on our business, consolidated financial position, cash flows or results of operations.

We had outstanding letters of credit totaling \$12.6 million as of September 30, 2011, excluding letters of credit for which we have outstanding liabilities already accrued on our consolidated balance sheet related to our subsidiaries' outstanding reserves for claims under certain insurance programs as well as letters of credit related to operating leases. These letters of credit are primarily executed by us in the ordinary course of business and expire at varying dates through September 2012.

We had guarantees totaling \$24.9 million as of September 30, 2011, excluding guarantees related to pension liabilities, consolidated indebtedness and other obligations for which we have outstanding liabilities already accrued on our consolidated balance sheet, and operating leases. The \$24.9 million primarily consists of guarantees of obligations of unconsolidated subsidiaries, which expire at varying dates through November 2013.

In addition, as of September 30, 2011, we had numerous completion and budget guarantees relating to development projects. These guarantees are made by us in the ordinary course of our Development Services business. Each of these guarantees requires us to complete construction of the relevant project within a specified timeframe and/or within a specified budget, with us potentially being liable for costs to complete in excess of such timeframe or budget. However, we generally have guaranteed maximum price contracts with reputable general contractors with respect to projects for which we provide these guarantees. These contracts are intended to pass the risk to such contractors. While there can be no assurance, we do not expect to incur any material losses under these guarantees.

From time to time, we act as a general contractor with respect to construction projects. We do not consider these activities to be a material part of our business. In connection with these activities, we seek to subcontract construction work for certain projects to reputable subcontractors. Should construction defects arise relating to the underlying projects, we could potentially be liable to the client for the costs to repair such defects, although we would generally look to the subcontractor that performed the work to remedy the defect and also look to insurance policies that cover this work. While there can be no assurance, we do not expect to incur material losses with respect to construction defects.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

In January 2008, CBRE Multifamily Capital, Inc. (CBRE MCI), a wholly-owned subsidiary of CBRE Capital Markets, Inc., entered into an agreement with Fannie Mae, under Fannie Mae's DUS Lender Program (DUS Program), to provide financing for multifamily housing with five or more units. Under the DUS Program, CBRE MCI originates, underwrites, closes and services loans without prior approval by Fannie Mae, and in selected cases, is subject to sharing up to one-third of any losses on loans originated under the DUS Program. CBRE MCI has funded loans subject to such loss sharing arrangements with unpaid principal balances of \$2.9 billion at September 30, 2011. Additionally, CBRE MCI has funded loans under the DUS Program that are not subject to loss sharing arrangements with unpaid principal balances of approximately \$522.6 million at September 30, 2011. CBRE MCI, under its agreement with Fannie Mae, must post cash reserves under formulas established by Fannie Mae to provide for sufficient capital in the event losses occur. As of September 30, 2011 and December 31, 2010, CBRE MCI had \$3.7 million and \$2.2 million, respectively, of cash deposited under this reserve arrangement, and had provided approximately \$5.5 million and \$4.0 million, respectively, of loan loss accruals. Fannie Mae's recourse under the DUS Program is limited to the assets of CBRE MCI, which totaled approximately \$272.2 million (including \$215.8 million of warehouse receivables, a substantial majority of which are pledged against warehouse lines of credit and are therefore not available to Fannie Mae) at September 30, 2011.

An important part of the strategy for our Global Investment Management business involves investing our capital in certain real estate investments with our clients. These co-investments typically range from 2.0% to 5.0% of the equity in a particular fund. As of September 30, 2011, we had aggregate commitments of \$18.6 million to fund future co-investments.

Additionally, an important part of our Development Services business strategy is to invest in unconsolidated real estate subsidiaries as a principal (in most cases co-investing with our clients). As of September 30, 2011, we had committed to fund \$15.4 million of additional capital to these unconsolidated subsidiaries.

11. Income Per Share Information

The following is a calculation of income per share (dollars in thousands, except share data):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Computation of basic income per share attributable to CBRE Group, Inc. shareholders:				
Net income attributable to CBRE Group, Inc. shareholders	\$ 63,807	\$ 57,038	\$ 159,399	\$ 105,201
Weighted average shares outstanding for basic income per share	318,867,447	313,791,661	317,718,150	313,197,421
Basic income per share attributable to CBRE Group, Inc. shareholders	\$ 0.20	\$ 0.18	\$ 0.50	\$ 0.34

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Computation of diluted income per share attributable to CBRE Group, Inc. shareholders:				
Net income attributable to CBRE Group, Inc. shareholders	\$ 63,807	\$ 57,038	\$ 159,399	\$ 105,201
Weighted average shares outstanding for basic income per share	318,867,447	313,791,661	317,718,150	313,197,421
Dilutive effect of contingently issuable shares	3,125,397	2,887,979	3,559,385	2,527,199
Dilutive effect of stock options	1,721,859	2,673,719	2,307,102	2,554,348
Weighted average shares outstanding for diluted income per share	323,714,703	319,353,359	323,584,637	318,278,968
Diluted income per share attributable to CBRE Group, Inc. shareholders	\$ 0.20	\$ 0.18	\$ 0.49	\$ 0.33

For the three and nine months ended September 30, 2011, options to purchase 132,749 shares and 55,587 shares, respectively, of common stock and 547,434 shares and 11,880 shares, respectively, of contingently issuable shares were excluded from the computation of diluted earnings per share because their inclusion would have had an anti-dilutive effect.

For the three and nine months ended September 30, 2010, options to purchase 597,547 shares of common stock and 1,651,677 shares of contingently issuable shares were excluded from the computation of diluted earnings per share because their inclusion would have had an anti-dilutive effect.

12. Comprehensive (Loss) Income

The following table provides a summary of comprehensive (loss) income (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net income	\$ 60,033	\$ 55,715	\$ 179,386	\$ 84,214
Other comprehensive (loss) income:				
Foreign currency translation (loss) gain	(67,922)	61,191	(22,377)	597
Unrealized (losses) gains on interest rate swaps and interest rate caps, net	(16,285)	86	(23,062)	382
Other, net	1,459	(198)	1,965	2,015
Total other comprehensive (loss) income	(82,748)	61,079	(43,474)	2,994
Comprehensive (loss) income	(22,715)	116,794	135,912	87,208
Less: Comprehensive (loss) income attributable to non-controlling interests	(5,785)	(643)	18,806	(21,031)
Comprehensive (loss) income attributable to CBRE Group, Inc.	\$ (16,930)	\$ 117,437	\$ 117,106	\$ 108,239

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****13. Pensions**

We have two contributory defined benefit pension plans in the U.K., which we acquired in connection with previous acquisitions. Our subsidiaries based in the U.K. maintain the plans to provide retirement benefits to existing and former employees participating in these plans. During 2007, we reached agreements with the active members of these plans to freeze future pension plan benefits. In return, the active members became eligible to enroll in the CBRE Group Personal Pension Plan, a defined contribution plan in the U.K.

Net periodic pension cost consisted of the following (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Interest cost	\$ 4,182	\$ 4,050	\$ 12,504	\$ 11,997
Expected return on plan assets	(4,295)	(3,757)	(12,868)	(11,133)
Amortization of unrecognized net loss	343	552	1,025	1,637
Net periodic pension cost	\$ 230	\$ 845	\$ 661	\$ 2,501

We contributed \$0.9 million and \$2.7 million to fund our pension plans during the three and nine months ended September 30, 2011, respectively. We expect to contribute a total of \$5.0 million to fund our pension plans for the year ending December 31, 2011.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****14. Discontinued Operations**

In the ordinary course of business, we dispose of real estate assets, or hold real estate assets for sale, that may be considered components of an entity in accordance with Topic 360. If we do not have, or expect to have, significant continuing involvement with the operation of these real estate assets after disposition, we are required to recognize operating profits or losses and gains or losses on disposition of these assets as discontinued operations in our consolidated statements of operations in the periods in which they occur. Real estate operations and dispositions accounted for as discontinued operations for the three and nine months ended September 30, 2011 and 2010 were reported in our Global Investment Management and Development Services segments as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Revenue	\$	\$ 704	\$ 2,385	\$ 1,682
Costs and expenses:				
Operating, administrative and other		500	1,234	856
Depreciation and amortization		33	525	201
Total costs and expenses		533	1,759	1,057
Gain on disposition of real estate		8,520	17,638	20,399
Operating income		8,691	18,264	21,024
Interest income				1
Interest expense		372	1,353	1,087
Income from discontinued operations before provision for income taxes		8,319	16,911	19,938
Provision for income taxes		498		4,977
Income from discontinued operations, net of income taxes		7,821	16,911	14,961
Less: Income from discontinued operations attributable to non-controlling interests		6,346	16,911	5,975
Income from discontinued operations attributable to CBRE Group, Inc.	\$	\$ 1,475	\$	\$ 8,986

15. Industry Segments

We report our operations through the following segments: (1) Americas, (2) EMEA, (3) Asia Pacific, (4) Global Investment Management and (5) Development Services.

The Americas segment is our largest segment of operations and provides a comprehensive range of services throughout the U.S. and in the largest regions of Canada and selected parts of Latin America. The primary services offered consist of the following: real estate services, mortgage loan origination and servicing, valuation services, asset services and corporate services.

Our EMEA and Asia Pacific segments provide services similar to the Americas business segment. The EMEA segment has operations primarily in Europe, while the Asia Pacific segment has operations primarily in Asia, Australia and New Zealand.

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Our Global Investment Management business provides investment management services to clients seeking to generate returns and diversification through direct and indirect investments in real estate in the U.S., Europe and Asia.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

Our Development Services business consists of real estate development and investment activities primarily in the U.S.

Summarized financial information by segment is as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Revenue				
Americas	\$ 954,213	\$ 812,287	\$ 2,602,156	\$ 2,180,153
EMEA	275,958	215,768	742,013	629,306
Asia Pacific	208,055	167,357	557,101	460,467
Global Investment Management	77,426	49,518	185,302	135,821
Development Services	18,811	21,288	55,214	58,273
	\$ 1,534,463	\$ 1,266,218	\$ 4,141,786	\$ 3,464,020

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
EBITDA				
Americas	\$ 126,156	\$ 110,487	\$ 319,659	\$ 262,322
EMEA	21,089	17,786	45,470	41,776
Asia Pacific	21,817	15,554	51,696	36,589
Global Investment Management	6,154	16,680	14,614	22,516
Development Services	3,776	9,406	26,692	43,304
	\$ 178,992	\$ 169,913	\$ 458,131	\$ 406,507

EBITDA represents earnings before net interest expense, income taxes, depreciation and amortization. Our management believes EBITDA is useful in evaluating our operating performance compared to that of other companies in our industry because the calculation of EBITDA generally eliminates the effects of financing and income taxes and the accounting effects of capital spending and acquisitions, which would include impairment charges of goodwill and intangibles created from acquisitions. Such items may vary for different companies for reasons unrelated to overall operating performance. As a result, our management uses EBITDA as a measure to evaluate the operating performance of our various business segments and for other discretionary purposes, including as a significant component when measuring our operating performance under our employee incentive programs. Additionally, we believe EBITDA is useful to investors to assist them in getting a more complete picture of our results from operations.

However, EBITDA is not a recognized measurement under GAAP and when analyzing our operating performance, readers should use EBITDA in addition to, and not as an alternative for, net income as determined in accordance with GAAP. Because not all companies use identical calculations, our presentation of EBITDA may not be comparable to similarly titled measures of other companies. Furthermore, EBITDA is not intended to be a measure of free cash flow for our management's discretionary use, as it does not consider certain cash requirements such as tax and debt service payments. The amounts shown for EBITDA also differ from the amounts calculated under similarly titled definitions in our debt instruments, which are further adjusted to reflect certain other cash and non-cash charges and are used to determine compliance with financial covenants and our ability to engage in certain activities, such as incurring additional debt and making certain restricted payments.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

Net interest expense has been expensed in the segment incurred. Provision for (benefit of) income taxes has been allocated among our segments by using applicable U.S. and foreign effective tax rates. EBITDA for our segments is calculated as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
<u>Americas</u>				
Net income attributable to CBRE Group, Inc.	\$ 54,908	\$ 41,500	\$ 136,432	\$ 79,084
Add:				
Depreciation and amortization	15,855	13,943	43,517	43,630
Interest expense	30,197	36,724	81,769	115,410
Royalty and management service income	(7,188)	(4,909)	(20,703)	(14,401)
Provision for income taxes	34,196	24,277	83,523	41,708
Less:				
Interest income	1,812	1,048	4,879	3,109
EBITDA	\$ 126,156	\$ 110,487	\$ 319,659	\$ 262,322
<u>EMEA</u>				
Net income attributable to CBRE Group, Inc.	\$ 3,929	\$ 5,445	\$ 14,321	\$ 11,695
Add:				
Depreciation and amortization	3,191	2,289	7,706	7,063
Interest expense	30	64	187	189
Royalty and management service expense	3,507	2,767	9,660	8,308
Provision for income taxes	10,680	7,500	14,468	15,484
Less:				
Interest income	248	279	872	963
EBITDA	\$ 21,089	\$ 17,786	\$ 45,470	\$ 41,776
<u>Asia Pacific</u>				
Net income attributable to CBRE Group, Inc.	\$ 6,585	\$ 2,726	\$ 15,672	\$ 9,376
Add:				
Depreciation and amortization	2,979	1,943	6,950	6,062
Interest expense	1,395	547	2,624	1,717
Royalty and management service expense	3,468	1,949	10,314	5,487
Provision for income taxes	7,550	8,488	17,085	15,976
Less:				
Interest income	160	99	949	2,029
EBITDA	\$ 21,817	\$ 15,554	\$ 51,696	\$ 36,589
<u>Global Investment Management</u>				
Net (loss) income attributable to CBRE Group, Inc.	\$ (17)	\$ 4,835	\$ (12,249)	\$ (4,752)
Add:				
Depreciation and amortization (1)	6,281	3,632	13,472	10,102
Interest expense (2)	4,097	8,049	14,186	18,527
Royalty and management service expense	213	193	729	606
Benefit of income taxes	(4,156)	(4)	(1,223)	(1,774)
Less:				

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Interest income	264	25	301	193
EBITDA (3)	\$ 6,154	\$ 16,680	\$ 14,614	\$ 22,516
Development Services				
Net (loss) income attributable to CBRE Group, Inc.	\$ (1,598)	\$ 2,532	\$ 5,223	\$ 9,798
Add:				
Depreciation and amortization (4)	3,002	3,831	8,751	12,860
Interest expense (5)	3,361	4,743	9,601	15,066
(Benefit of) provision for income taxes (6)	(980)	(1,688)	3,179	5,661
Less:				
Interest income	9	12	62	81
EBITDA (7)	\$ 3,776	\$ 9,406	\$ 26,692	\$ 43,304

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)**

- (1) Includes depreciation and amortization related to discontinued operations of \$0.5 million for the nine months ended September 30, 2011.
- (2) Includes interest expense related to discontinued operations of \$1.4 million for the nine months ended September 30, 2011.
- (3) Includes EBITDA related to discontinued operations of \$1.9 million for the nine months ended September 30, 2011.
- (4) Includes depreciation and amortization related to discontinued operations of \$0.03 million and \$0.2 million for the three and nine months ended September 30, 2010, respectively.
- (5) Includes interest expense related to discontinued operations of \$0.4 million and \$1.1 million for the three and nine months ended September 30, 2010, respectively.
- (6) Includes provision for income taxes related to discontinued operations of \$0.5 million and \$5.0 million for the three and nine months ended September 30, 2010, respectively.
- (7) Includes EBITDA related to discontinued operations of \$2.4 million and \$15.3 million for the three and nine months ended September 30, 2010, respectively.

	September 30, 2011	December 31, 2010
	(Dollars in thousands)	
Identifiable assets		
Americas	\$ 2,684,612	\$ 2,337,183
EMEA	794,383	749,159
Asia Pacific	394,994	372,068
Global Investment Management	1,123,172	500,023
Development Services	498,081	533,937
Corporate	919,861	629,198
	\$ 6,415,103	\$ 5,121,568

Identifiable assets by industry segment are those assets used in our operations in each segment. Corporate identifiable assets include cash and cash equivalents, restricted cash and net deferred tax assets.

16. Guarantor and Nonguarantor Financial Statements

The following condensed consolidating financial information includes:

- (1) Condensed consolidating balance sheets as of September 30, 2011 and December 31, 2010; condensed consolidating statements of operations for the three and nine months ended September 30, 2011 and 2010; and condensed consolidating statements of cash flows for the nine months ended September 30, 2011 and 2010, of (a) CBRE Group, Inc. as the parent, (b) CBRE Services, Inc. (CBRE) as the subsidiary issuer, (c) the guarantor subsidiaries, (d) the nonguarantor subsidiaries and (e) CBRE Group, Inc. on a consolidated basis; and
- (2) Elimination entries necessary to consolidate CBRE Group, Inc. as the parent, with CBRE and its guarantor and nonguarantor subsidiaries.

Investments in consolidated subsidiaries are presented using the equity method of accounting. The principal elimination entries eliminate investments in consolidated subsidiaries and intercompany balances and transactions.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING BALANCE SHEET****AS OF SEPTEMBER 30, 2011****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Current Assets:						
Cash and cash equivalents	\$ 5	\$ 165,451	\$ 66,410	\$ 430,728	\$	\$ 662,594
Restricted cash		339,853	22,441	25,774		388,068
Receivables, net			432,006	565,925		997,931
Warehouse receivables (a)			690,229			690,229
Trading securities			82	116,448		116,530
Income taxes receivable	11,755	2,983		8,721	(14,379)	9,080
Prepaid expenses		2,251	38,903	63,185		104,339
Deferred tax assets, net			92,205	21,773		113,978
Real estate under development				55,766		55,766
Real estate and other assets held for sale				29,589		29,589
Other current assets			35,768	22,039		57,807
Total Current Assets	11,760	510,538	1,378,044	1,339,948	(14,379)	3,225,911
Property and equipment, net			171,644	78,245		249,889
Goodwill			1,026,336	555,424		1,581,760
Other intangible assets, net			466,982	47,680		514,662
Investments in unconsolidated subsidiaries			100,378	45,504		145,882
Investments in consolidated subsidiaries	1,352,338	1,644,356	1,179,231		(4,175,925)	
Intercompany loan receivable		1,426,219	700,000	117,070	(2,243,289)	
Deferred tax assets, net				40,217	(40,217)	
Real estate under development			8,808	32,074		40,882
Real estate held for investment			4,223	480,444		484,667
Available for sale securities			35,370			35,370
Other assets, net		49,334	46,204	40,542		136,080
Total Assets	\$ 1,364,098	\$ 3,630,447	\$ 5,117,220	\$ 2,777,148	\$ (6,473,810)	\$ 6,415,103
Current Liabilities:						
Accounts payable and accrued expenses	\$	\$ 29,624	\$ 145,350	\$ 320,859	\$	\$ 495,833
Compensation and employee benefits payable		626	180,885	137,473		318,984
Accrued bonus and profit sharing			212,148	128,759		340,907
Securities sold, not yet purchased				99,727		99,727
Income taxes payable			14,379		(14,379)	
Short-term borrowings:						
Warehouse lines of credit (a)			676,796			676,796
Revolving credit facility		10,133		31,121		41,254
Other			16			16
Total short-term borrowings		10,133	676,812	31,121		718,066
Current maturities of long-term debt		46,000		18		46,018
Notes payable on real estate				166,056		166,056

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Liabilities related to real estate and other assets held for sale				20,703		20,703
Other current liabilities		19,057		2,820		21,877
Total Current Liabilities	86,383	1,248,631		907,536	(14,379)	2,228,171
Long-Term Debt:						
Senior secured term loans	1,364,000					1,364,000
11.625% senior subordinated notes, net	438,667					438,667
6.625% senior notes	350,000					350,000
Other long-term debt				84		84
Intercompany loan payable	281,724		1,961,565		(2,243,289)	
Total Long-Term Debt	281,724	2,152,667	1,961,565	84	(2,243,289)	2,152,751
Pension liability				38,140		38,140
Deferred tax liabilities, net			68,301		(40,217)	28,084
Non-current tax liabilities			83,680			83,680
Notes payable on real estate				313,576		313,576
Other liabilities	39,059	110,687		62,893		212,639
Total Liabilities	281,724	2,278,109	3,472,864	1,322,229	(2,297,885)	5,057,041
Commitments and contingencies						
Equity:						
CBRE Group, Inc. Stockholders Equity	1,082,374	1,352,338	1,644,356	1,179,231	(4,175,925)	1,082,374
Non-controlling interests				275,688		275,688
Total Equity	1,082,374	1,352,338	1,644,356	1,454,919	(4,175,925)	1,358,062
Total Liabilities and Equity	\$ 1,364,098	\$ 3,630,447	\$ 5,117,220	\$ 2,777,148	\$ (6,473,810)	\$ 6,415,103

- (a) Although CBRE Capital Markets is included among our domestic subsidiaries, which jointly and severally guarantee our 11.625% senior subordinated notes, our 6.625% senior notes and our Credit Agreement, a substantial majority of warehouse receivables funded under the Kemps Landing Capital Company, LLC (Kemps Landing), JP Morgan Chase Bank, N.A. (JP Morgan), Fannie Mae As Soon As Pooled (ASAP) Program, TD Bank, N.A. (TD Bank) and Bank of America (BoFA) lines of credit are pledged to Kemps Landing, JP Morgan, Fannie Mae, TD Bank and BoFA, and accordingly, are not included as collateral for these notes or our other outstanding debt.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING BALANCE SHEET****AS OF DECEMBER 31, 2010****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Current Assets:						
Cash and cash equivalents	\$ 4	\$ 223,845	\$ 96,862	\$ 185,863	\$	\$ 506,574
Restricted cash		4,830	16,086	31,341		52,257
Receivables, net			364,634	575,533		940,167
Warehouse receivables (a)			485,433			485,433
Income taxes receivable	16,581	28,957		3,915	(49,453)	
Prepaid expenses			40,653	56,298		96,951
Deferred tax assets, net			92,205	20,099		112,304
Real estate and other assets held for sale			558	15,737		16,295
Other current assets			31,401	19,488		50,889
Total Current Assets	16,585	257,632	1,127,832	908,274	(49,453)	2,260,870
Property and equipment, net			118,425	69,972		188,397
Goodwill			803,075	520,726		1,323,801
Other intangible assets, net			304,639	28,216		332,855
Investments in unconsolidated subsidiaries			82,593	56,380		138,973
Investments in consolidated subsidiaries	1,132,091	856,753	1,042,686		(3,031,530)	
Intercompany loan receivable		1,434,571	635,000	177,302	(2,246,873)	
Deferred tax assets, net				40,185	(29,865)	10,320
Real estate under development				112,819		112,819
Real estate held for investment			4,214	622,181		626,395
Available for sale securities			31,936			31,936
Other assets, net		31,274	22,985	40,943		95,202
Total Assets	\$ 1,148,676	\$ 2,580,230	\$ 4,173,385	\$ 2,576,998	\$ (5,357,721)	\$ 5,121,568
Current Liabilities:						
Accounts payable and accrued expenses	\$	\$ 9,211	\$ 138,613	\$ 297,513	\$	\$ 445,337
Compensation and employee benefits payable		626	204,034	141,879		346,539
Accrued bonus and profit sharing			235,694	219,829		455,523
Income taxes payable			67,851		(49,453)	18,398
Short-term borrowings:						
Warehouse lines of credit (a)			453,835			453,835
Revolving credit facility		10,120		7,396		17,516
Other			16			16
Total short-term borrowings		10,120	453,851	7,396		471,367
Current maturities of long-term debt		38,000		86		38,086
Notes payable on real estate				154,213		154,213
Liabilities related to real estate and other assets held for sale			86	12,066		12,152
Other current liabilities			12,621	2,532		15,153

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Total Current Liabilities	57,957	1,112,750	835,514	(49,453)	1,956,768
Long-Term Debt:					
Senior secured term loans	602,500				602,500
11.625% senior subordinated notes, net	437,682				437,682
6.625% senior notes	350,000				350,000
Other long-term debt			54		54
Intercompany loan payable	240,461	2,006,412		(2,246,873)	
Total Long-Term Debt	240,461	1,390,182	2,006,412	54	(2,246,873)
Pension liability			40,007		40,007
Deferred tax liabilities, net		29,865		(29,865)	
Non-current tax liabilities		78,306			78,306
Notes payable on real estate			461,665		461,665
Other liabilities		89,299	39,492		128,791
Total Liabilities	240,461	1,448,139	3,316,632	1,376,732	(2,326,191)
Commitments and contingencies					
Equity:					
CBRE Group, Inc. Stockholders' Equity	908,215	1,132,091	856,753	1,042,686	908,215
Non-controlling interests				157,580	157,580
Total Equity	908,215	1,132,091	856,753	1,200,266	(3,031,530)
Total Liabilities and Equity	\$ 1,148,676	\$ 2,580,230	\$ 4,173,385	\$ 2,576,998	\$ (5,357,721)
					\$ 5,121,568

- (a) Although CBRE Capital Markets is included among our domestic subsidiaries, which jointly and severally guarantee our 11.625% senior subordinated notes, our 6.625% senior notes and our Credit Agreement, a substantial majority of warehouse receivables funded under the Kemps Landing, JP Morgan, BofA and Fannie Mae ASAP lines of credit are pledged to Kemps Landing, JP Morgan, BofA and Fannie Mae, and accordingly, are not included as collateral for these notes or our other outstanding debt.

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2011****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 889,381	\$ 645,082	\$	\$ 1,534,463
Costs and expenses:						
Cost of services			531,466	363,141		894,607
Operating, administrative and other	12,272	3,027	244,144	209,695		469,138
Depreciation and amortization			19,458	11,850		31,308
Total costs and expenses	12,272	3,027	795,068	584,686		1,395,053
Gain on disposition of real estate			2,814	781		3,595
Operating (loss) income	(12,272)	(3,027)	97,127	61,177		143,005
Equity income (loss) from unconsolidated subsidiaries			7,174	(460)		6,714
Other loss			12	5,797		5,809
Interest income		26,866	709	2,378	(27,460)	2,493
Interest expense		30,621	28,514	7,405	(27,460)	39,080
Royalty and management service (income) expense			(8,373)	8,373		
Income from consolidated subsidiaries	71,461	75,710	20,730		(167,901)	
Income from continuing operations before (benefit of) provision for income taxes	59,189	68,928	105,587	41,520	(167,901)	107,323
(Benefit of) provision for income taxes	(4,618)	(2,533)	29,877	24,564		47,290
Income from continuing operations	63,807	71,461	75,710	16,956	(167,901)	60,033
Income from discontinued operations, net of income taxes						
Net income	63,807	71,461	75,710	16,956	(167,901)	60,033
Less: Net loss attributable to non-controlling interests				(3,774)		(3,774)
Net income attributable to CBRE Group, Inc.	\$ 63,807	\$ 71,461	\$ 75,710	\$ 20,730	\$ (167,901)	\$ 63,807

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2010****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 745,374	\$ 520,844	\$	\$ 1,266,218
Costs and expenses:						
Cost of services			449,176	286,217		735,393
Operating, administrative and other	12,851	1,592	189,778	170,594		374,815
Depreciation and amortization			13,510	12,095		25,605
Total costs and expenses	12,851	1,592	652,464	468,906		1,135,813
Gain on disposition of real estate			68	106		174
Operating (loss) income	(12,851)	(1,592)	92,978	52,044		130,579
Equity income (loss) from unconsolidated subsidiaries			5,182	(1,500)		3,682
Interest income		44	644	912	(137)	1,463
Interest expense		37,194	1,975	10,723	(137)	49,755
Royalty and management service (income) expense			(5,819)	5,819		
Income from consolidated subsidiaries	64,785	88,138	24,366		(177,289)	
Income from continuing operations before (benefit of) provision for income taxes	51,934	49,396	127,014	34,914	(177,289)	85,969
(Benefit of) provision for income taxes	(5,104)	(15,389)	38,876	19,692		38,075
Income from continuing operations	57,038	64,785	88,138	15,222	(177,289)	47,894
Income from discontinued operations, net of income taxes				7,821		7,821
Net income	57,038	64,785	88,138	23,043	(177,289)	55,715
Less: Net loss attributable to non-controlling interests				(1,323)		(1,323)
Net income attributable to CBRE Group, Inc.	\$ 57,038	\$ 64,785	\$ 88,138	\$ 24,366	\$ (177,289)	\$ 57,038

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2011****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 2,420,468	\$ 1,721,318	\$	\$ 4,141,786
Costs and expenses:						
Cost of services			1,454,736	993,448		2,448,184
Operating, administrative and other	31,514	4,915	684,384	558,206		1,279,019
Depreciation and amortization			46,063	33,808		79,871
Total costs and expenses	31,514	4,915	2,185,183	1,585,462		3,807,074
Gain on disposition of real estate			2,814	8,780		11,594
Operating (loss) income	(31,514)	(4,915)	238,099	144,636		346,306
Equity income from unconsolidated subsidiaries			35,601	3,360		38,961
Other loss			12	5,797		5,809
Interest income		79,413	1,950	5,919	(80,219)	7,063
Interest expense		82,494	80,664	24,075	(80,219)	107,014
Royalty and management service (income) expense			(24,608)	24,608		
Income from consolidated subsidiaries	179,158	184,171	41,487		(404,816)	
Income from continuing operations before (benefit of) provision for income taxes	147,644	176,175	261,069	99,435	(404,816)	279,507
(Benefit of) provision for income taxes	(11,755)	(2,983)	76,898	54,872		117,032
Income from continuing operations	159,399	179,158	184,171	44,563	(404,816)	162,475
Income from discontinued operations, net of income taxes				16,911		16,911
Net income	159,399	179,158	184,171	61,474	(404,816)	179,386
Less: Net income attributable to non-controlling interests				19,987		19,987
Net income attributable to CBRE Group, Inc.	\$ 159,399	\$ 179,158	\$ 184,171	\$ 41,487	\$ (404,816)	\$ 159,399

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS****FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2010****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 2,018,598	\$ 1,445,422	\$	\$ 3,464,020
Costs and expenses:						
Cost of services			1,213,866	815,435		2,029,301
Operating, administrative and other	33,961	4,106	554,257	493,230		1,085,554
Depreciation and amortization			42,244	37,272		79,516
Total costs and expenses	33,961	4,106	1,810,367	1,345,937		3,194,371
Gain on disposition of real estate			3,381	416		3,797
Operating (loss) income	(33,961)	(4,106)	211,612	99,901		273,446
Equity income (loss) from unconsolidated subsidiaries			13,989	(2,656)		11,333
Interest income		147	2,130	4,583	(486)	6,374
Interest expense		116,783	2,214	31,311	(486)	149,822
Royalty and management service (income) expense			(16,916)	16,916		
Income from consolidated subsidiaries	125,673	198,456	46,220		(370,349)	
Income from continuing operations before (benefit of) provision for income taxes	91,712	77,714	288,653	53,601	(370,349)	141,331
(Benefit of) provision for income taxes	(13,489)	(47,959)	90,197	43,329		72,078
Income from continuing operations	105,201	125,673	198,456	10,272	(370,349)	69,253
Income from discontinued operations, net of income taxes				14,961		14,961
Net income	105,201	125,673	198,456	25,233	(370,349)	84,214
Less: Net loss attributable to non-controlling interests				(20,987)		(20,987)
Net income attributable to CBRE Group, Inc.	\$ 105,201	\$ 125,673	\$ 198,456	\$ 46,220	\$ (370,349)	\$ 105,201

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2011****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Consolidated Total
CASH FLOWS PROVIDED BY (USED IN) OPERATING ACTIVITIES:	\$ 17,933	\$ 44,370	\$ (27,891)	\$ 69,712	\$ 104,124
CASH FLOWS FROM INVESTING ACTIVITIES:					
Capital expenditures			(71,393)	(24,005)	(95,398)
Acquisition of Clarion Real Estate Securities, including net assets acquired, intangibles and goodwill, net of cash acquired			(215,865)		(215,865)
Acquisition of businesses (other than Clarion Real Estate Securities), including net assets acquired, intangibles and goodwill, net of cash acquired			(2,290)	(47,500)	(49,790)
Contributions to unconsolidated subsidiaries			(22,012)	(233)	(22,245)
Distributions from unconsolidated subsidiaries			31,068	10,980	42,048
Net proceeds from disposition of real estate held for investment				115,514	115,514
Additions to real estate held for investment				(7,454)	(7,454)
Proceeds from the sale of servicing rights and other assets			16,865	93	16,958
(Increase) decrease in restricted cash		(335,023)	(1,827)	8,506	(328,344)
Other investing activities, net			(1,965)		(1,965)
Net cash (used in) provided by investing activities		(335,023)	(267,419)	55,901	(546,541)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from senior secured term loans		800,000			800,000
Repayment of senior secured term loans		(30,500)			(30,500)
Proceeds from revolving credit facility		967,000		26,733	993,733
Repayment of revolving credit facility		(967,000)		(414)	(967,414)
Proceeds from notes payable on real estate held for investment				5,697	5,697
Repayment of notes payable on real estate held for investment				(98,964)	(98,964)
Proceeds from notes payable on real estate held for sale and under development				4,684	4,684
Repayment of notes payable on real estate held for sale and under development				(26,594)	(26,594)
Proceeds from exercise of stock options	7,059				7,059
Incremental tax benefit from stock options exercised	15,266				15,266
Non-controlling interests contributions				9,400	9,400
Non-controlling interests distributions				(90,584)	(90,584)
Payment of financing costs		(21,526)		(624)	(22,150)
(Increase) decrease in intercompany receivables, net	(40,257)	(515,715)	264,858	291,114	
Other financing activities, net				(112)	(112)
Net cash (used in) provided by financing activities	(17,932)	232,259	264,858	120,336	599,521
Effect of currency exchange rate changes on cash and cash equivalents				(1,084)	(1,084)
	1	(58,394)	(30,452)	244,865	156,020

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

**NET INCREASE (DECREASE) IN CASH AND CASH
EQUIVALENTS**

CASH AND CASH EQUIVALENTS, AT BEGINNING OF PERIOD		4	223,845	96,862	185,863	506,574
--	--	---	---------	--------	---------	---------

CASH AND CASH EQUIVALENTS, AT END OF PERIOD	\$	5	\$ 165,451	\$ 66,410	\$ 430,728	\$ 662,594
--	----	---	------------	-----------	------------	------------

**SUPPLEMENTAL DISCLOSURES OF CASH FLOW
INFORMATION:**

Cash paid during the period for:

Interest	\$		\$ 57,822	\$ 13	\$ 21,242	\$ 79,077
----------	----	--	-----------	-------	-----------	-----------

Income tax payments, net	\$		\$	\$ 85,328	\$ 59,549	\$ 144,877
--------------------------	----	--	----	-----------	-----------	------------

Table of Contents**CBRE GROUP, INC.****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS****FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2010****(Dollars in thousands)**

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Consolidated Total
CASH FLOWS PROVIDED BY OPERATING ACTIVITIES:	\$ 10,731	\$ 43,624	\$ 196,197	\$ 74,372	\$ 324,924
CASH FLOWS FROM INVESTING ACTIVITIES:					
Capital expenditures			(11,193)	(6,692)	(17,885)
Acquisition of businesses including net assets acquired, intangibles and goodwill			(2,340)	(66,280)	(68,620)
Contributions to unconsolidated subsidiaries			(19,329)	(3,317)	(22,646)
Distributions from unconsolidated subsidiaries			18,102	1,141	19,243
Net proceeds from disposition of real estate held for investment				76,504	76,504
Additions to real estate held for investment				(22,861)	(22,861)
Proceeds from the sale of servicing rights and other assets			20,775	1,747	22,522
Increase in restricted cash			(2,201)	(3,525)	(5,726)
Other investing activities, net			(1,386)		(1,386)
Net cash provided by (used in) investing activities			2,428	(23,283)	(20,855)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Repayment of senior secured term loans		(214,880)			(214,880)
Proceeds from revolving credit facility				16,349	16,349
Repayment of revolving credit facility				(19,190)	(19,190)
Proceeds from notes payable on real estate held for investment				18,981	18,981
Repayment of notes payable on real estate held for investment				(79,555)	(79,555)
Proceeds from notes payable on real estate held for sale and under development				3,603	3,603
Repayment of notes payable on real estate held for sale and under development				(9,953)	(9,953)
Repayment of short-term borrowings and other loans, net			(548)	(3,500)	(4,048)
Proceeds from exercise of stock options	578				578
Incremental tax benefit from stock options exercised	801				801
Non-controlling interests contributions				27,367	27,367
Non-controlling interests distributions				(6,725)	(6,725)
Payment of financing costs		(5,191)		(875)	(6,066)
(Increase) decrease in intercompany receivables, net	(12,110)	176,890	(115,221)	(49,559)	
Other financing activities, net				(283)	(283)
Net cash used in financing activities	(10,731)	(43,181)	(115,769)	(103,340)	(273,021)
Effect of currency exchange rate changes on cash and cash equivalents				(3,930)	(3,930)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		443	82,856	(56,181)	27,118
CASH AND CASH EQUIVALENTS, AT BEGINNING OF PERIOD	4	242,586	283,251	215,716	741,557

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

CASH AND CASH EQUIVALENTS, AT END OF PERIOD	\$	4	\$	243,029	\$	366,107	\$	159,535	\$	768,675
--	----	---	----	---------	----	---------	----	---------	----	---------

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:

Cash paid (received) during the period for:										
Interest	\$		\$	98,296	\$	5	\$	24,330	\$	122,631
Income tax (refunds) payments, net	\$	(6,424)	\$	(78,380)	\$	27,995	\$	30,001	\$	(26,808)

Table of Contents

CBRE GROUP, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

17. Subsequent Events

On October 3, 2011, we announced that we changed our corporate name to CBRE Group, Inc. (formerly CB Richard Ellis Group, Inc.) in order to align our name with our CBRE brand.

On October 3, 2011, we completed the ING REIM Asia portion of the REIM Acquisitions, acquiring ING REIM's operations in Asia for \$45.2 million and three ING REIM Asia co-investments from ING for an aggregate amount of \$17.2 million. We used borrowings from our tranche C term loan facility under our Credit Agreement to finance these transactions (see Note 3 and Note 9). On October 31, 2011, we completed the ING REIM Europe portion of the REIM Acquisitions, acquiring ING REIM's operations in Europe for up to \$540.0 million (of which \$442.5 million has been paid) and co-investments from ING for up to an aggregate amount of approximately \$75 million to be made over the next several months, of which \$7.4 million has already been made. We used borrowings from our tranche C term loan facility under our Credit Agreement, cash on hand and borrowings under our revolving credit facility to finance these transactions (see Note 3 and Note 9). We are unable to provide additional disclosures about the acquisitions of ING REIM Asia and ING REIM Europe because additional information is not available at this time.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This Quarterly Report on Form 10-Q for CBRE Group, Inc. (formerly known as CB Richard Ellis Group, Inc.) for the three months ended September 30, 2011 represents an update to the more detailed and comprehensive disclosures included in our Annual Report on Form 10-K for the year ended December 31, 2010. Accordingly, you should read the following discussion in conjunction with the information included in our Annual Report on Form 10-K as well as the unaudited financial statements included elsewhere in this Quarterly Report on Form 10-Q.

In addition, some of the statements and assumptions in this Quarterly Report on Form 10-Q are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 or Section 21E of the Securities Exchange Act of 1934, each as amended, including, in particular, statements about our plans, strategies and prospects as well as estimates of industry growth for the fourth quarter and beyond. For important information regarding these forward-looking statements, please see the discussion below under the caption *Forward-Looking Statements*.

Overview

We are the world's largest commercial real estate services firm, based on 2010 revenue, with leading full-service operations in major metropolitan areas throughout the world. We offer a full range of services to occupiers, owners, lenders and investors in office, retail, industrial, multi-family and other types of commercial real estate. As of December 31, 2010, we operated more than 300 offices worldwide, excluding affiliate offices, with approximately 31,000 employees providing commercial real estate services under the CB Richard Ellis and CBRE brand names and development services under the Trammell Crow brand name. Our business is focused on several competencies, including commercial property and corporate facilities management, tenant representation, property/agency leasing, property sales, valuation, real estate investment management, commercial mortgage origination and servicing, capital markets (equity and debt) solutions, development services and proprietary research. We generate revenues from contractual management fees and on a per-project or transactional basis. Since 2006, we have been the only commercial real estate services company included in the S&P 500. In every year since 2008, we have been the only commercial real estate services firm to be included in the *Fortune 500*. Additionally, the International Association of Outsourcing Professionals has included us among the top 100 global outsourcing companies across all industries for five consecutive years, including in 2011 when we ranked 6th overall and were the highest ranked commercial real estate services company. In 2011, we were the highest ranked commercial real estate services company among the *Fortune* Most Admired Companies.

When you read our financial statements and the information included in this Quarterly Report, you should consider that we have experienced, and continue to experience, several material trends and uncertainties that have affected our financial condition and results of operations that make it challenging to predict our future performance based on our historical results. We believe that the following material trends and uncertainties are crucial to an understanding of the variability in our historical earnings and cash flows and the potential for continued variability in the future:

Macroeconomic Conditions

Economic trends and government policies affect global and regional commercial real estate markets as well as our operations directly. These include: overall economic activity and employment growth, interest rate levels, the cost and availability of credit and the impact of tax and regulatory policies. Periods of economic weakness or recession, significantly rising interest rates, declining employment levels, decreasing demand for real estate, falling real estate values, or the public perception that any of these events may occur, will negatively affect the performance of some or all of our business lines. From late 2007 through 2009, the severe global economic

Table of Contents

downturn and credit market crisis had significant adverse effects on our operations by depressing transaction activity, decreasing occupancy and rental rates, sharply lowering property values and restraining corporate spending. These trends, in turn, adversely affected our revenue from property management fees and commissions derived from property sales, leasing, valuation and financing, and funds available to invest in commercial real estate and related assets. These negative trends began to reverse in 2010 as commercial real estate markets improved in step with the stabilization and recovery of global economic activity.

Weak economic conditions from late 2007 through 2009 also affected our compensation expense, which is structured to generally decrease in line with a fall in revenue. Compensation is our largest expense and the sales and leasing professionals in our largest line of business, advisory services, generally are paid on a commission and bonus basis that correlates with our revenue performance. As a result, the negative effect of difficult market conditions on our operating margins was partially mitigated by the inherent variability of our compensation cost structure. In addition, at times when negative economic conditions are particularly severe, as they were in 2008 and 2009, our management has moved decisively to improve operational performance by lowering operating expenses through such actions as reducing discretionary bonuses, curtailing capital expenditures and adjusting overall staffing levels, among others. As general economic conditions and our performance improved, we began to restore some of these expenses in 2010 and continued to do so in 2011. Notwithstanding the ongoing market recovery, a return of adverse global and regional economic trends remains one of the most significant risks to the performance of our operations and our financial condition.

Economic conditions first began to negatively affect our performance in the Americas, our largest segment in terms of revenue, beginning in the third quarter of 2007. The effects became more severe as the decline in economic activity (particularly in the United States) accelerated throughout 2008 and most of 2009. The global capital markets disruption in late 2008, in particular, caused a significant and prolonged decline in property sales, leasing, financing and investment activity that adversely affected all our business lines. Commercial real estate fundamentals began to stabilize in early 2010 and to improve in the second half of 2010 following a return to positive economic growth in the United States. In 2011, the recovery has continued, characterized by slowly decreasing vacancy rates, stabilizing or slightly increasing rental rates, broadening credit availability and greater property sales and leasing activity. However, market activity has generally remained well below levels experienced in 2006 and 2007.

In Europe, weakening market conditions first began to manifest in the United Kingdom in late 2007 and throughout the continent in early 2008. The major European economies also fell into recession in 2008, which deepened and persisted through 2009. Economic activity improved in 2010 and the first half of 2011, but growth has been generally slower than in other parts of the world amid concerns about sovereign debt issues and the need for fiscal austerity. As a result, leasing activity and rental growth in most of Europe has generally been subdued in 2011. Investment sales in Europe were adversely affected by the financial crisis in late 2008 and most of 2009. Larger markets like London and Paris showed strong increases in investment sales starting in late 2009, but activity has plateaued across most of Europe in 2011. Certain regions, such as Germany and Central and Eastern Europe, have continued to see stronger investment markets in 2011.

Real estate markets in Asia Pacific were also affected, though generally to a lesser degree than in the United States and Europe, by the global credit market dislocation and economic downturn. This resulted in lower investment sales and leasing activity in the region in 2008 and most of 2009. Transaction activity revived significantly in late 2009, reflecting strong economic growth, and investment markets across the region have generally remained active.

Beginning in late 2007, deteriorating conditions also adversely affected real estate investment management and property development activity, as property values declined sharply, and both financing and disposal options became more limited. However, market conditions for these businesses improved with the pace of recovery of the financing and sales markets picking up in late 2010 and 2011.

Table of Contents

Notwithstanding the current market recovery, our global sales, leasing, investment management and development services operations are dependent on solid economic growth and rising aggregate employment in major countries, especially the United States, as well as continued improvement in both the global credit markets and general business and consumer confidence.

Effects of Acquisitions

Our management historically has made significant use of strategic acquisitions to add new service competencies, to increase our scale within existing competencies and to expand our presence in various geographic regions around the world. In December 2006, we acquired the Trammell Crow Company (the Trammell Crow Company Acquisition), our largest acquisition to date, which deepened our outsourcing services offerings for corporate and institutional clients, especially project and facilities management, strengthened our ability to provide integrated management solutions across geographies, and established resources and expertise to offer real estate development services throughout the United States.

On February 15, 2011, we announced that we had entered into definitive agreements to acquire the majority of the real estate investment management business of Netherlands-based ING Group N.V., or ING, for approximately \$940 million in cash. The acquisitions include substantially all of the ING Real Estate Investment Management, or REIM, operations in Europe and Asia, as well as substantially all of Clarion Real Estate Securities, or CRES, its U.S.-based global real estate listed securities business (collectively referred to as ING REIM). On February 15, 2011, we also announced that we expected to acquire approximately \$55 million of CRES co-investments from ING and potentially additional interests in other funds managed by ING REIM Europe and ING REIM Asia. Upon completion of the acquisitions, which we refer to as the REIM Acquisitions, ING REIM became part of our Global Investment Management segment (whose business is conducted through our indirect wholly-owned subsidiary, CBRE Global Investors, formerly known as CBRE Investors), which will continue to be an independently operated business segment. CBRE Global Investors has primarily focused on value-add funds and separate accounts. ING REIM has primarily focused on core funds and global listed real estate securities funds, except in Asia, where ING REIM manages value-add and opportunity funds. There is expected to be little overlap in the companies' client bases, with a majority of CBRE Global Investors' clients being U.S.-based and a majority of ING REIM's clients based in Europe. On July 1, 2011, we completed the acquisition of CRES for \$323.9 million and CRES co-investments from ING for an aggregate amount of \$58.6 million. On October 3, 2011, we completed the acquisition of ING REIM Asia for \$45.2 million and three ING REIM Asia co-investments from ING for an aggregate amount of \$17.2 million. On October 31, 2011, we completed the acquisition of ING REIM Europe for up to \$540.0 million (of which \$442.5 million has been paid) and co-investments from ING up to an aggregate amount of approximately \$75 million to be made over the next several months, of which \$7.4 million has already been made.

As of September 30, 2011, the assets under management, or AUM, in the ING REIM portfolio we acquired in October 2011 totaled approximately \$41.3 billion, including ING REIM Asia AUM and ING REIM Europe AUM, which we acquired on October 3, 2011 and October 31, 2011, respectively. CBRE Global Investors' assets under management totaled \$53.5 billion as of September 30, 2011, which includes CRES AUM acquired on July 1, 2011. ING REIM, when combined with our existing Global Investment Management operations, will provide us with a significantly enhanced ability to meet the needs of institutional investors across global markets with a full spectrum of investment programs and strategies.

AUM generally refers to the properties and other assets with respect to which we provide (or participate in) oversight, investment management services and other advice, and which generally consist of real estate properties or loans, securities portfolios and investments in operating companies and joint ventures. Our AUM is intended principally to reflect the extent of our presence in the real estate market, not the basis for determining our management fees. Our material assets under management consist of:

- a) the total fair market value of the real estate properties and other assets either wholly-owned or held by joint ventures and other entities in which our sponsored funds or investment vehicles and client

Table of Contents

accounts have invested or to which they have provided financing. Committed (but unfunded) capital from investors in our sponsored funds is not included in this component of our AUM. The value of development properties is included at estimated completion cost. In the case of real estate operating companies, the total value of real properties controlled by the companies, generally through joint ventures, is included in AUM; and

- b) the net asset value of our managed securities portfolios, including investments (which may be comprised of committed but uncalled capital) in private real estate funds under our fund of funds program.

Our calculation of AUM may differ from the calculations of other asset managers, and as a result this measure may not be comparable to similar measures presented by other asset managers. Our definition of AUM is not based on any definition of assets under management that is set forth in the agreements governing the investment funds that we manage. CBRE Global Investors changed its calculation of AUM as a result of the REIM Acquisitions. The change in methodology has not had a material impact on its AUM calculation. The new methodology has been used to derive the AUM figures at September 30, 2011. To the extent applicable, ING REIM's reported AUM at September 30, 2011 was converted from Euros to U.S. dollars using an exchange rate of \$1.3389 per 1.

Strategic in-fill acquisitions, which tend to be smaller purchases of local and/or niche market companies, have also played a key role in expanding our geographic coverage and broadening and strengthening our service offerings. The companies we acquired have generally been quality regional firms or niche specialty firms that complement our existing platform within a region, or affiliates in which, in some cases, we held an equity interest. From 2005 to 2008, we completed 58 in-fill acquisitions for an aggregate purchase price of approximately \$592 million. In light of the economic environment, we did not complete any acquisitions in 2009 and only made two small niche acquisitions in 2010, an industrial practice in the United Kingdom in the second quarter of 2010 and a commercial property asset management and consultancy services firm in Hong Kong in the fourth quarter of 2010. During the nine months ended September 30, 2011, we completed five in-fill acquisitions, including a valuation business in Australia, a retail property management business in central and eastern Europe, our former affiliate company in Switzerland, a retail services business in the United Kingdom and a shopping center management business in the Netherlands. As market conditions continue to improve, we expect to make additional acquisitions to supplement our organic growth.

Although our management believes that strategic acquisitions can significantly decrease the cost, time and commitment of management resources necessary to attain a meaningful competitive position within targeted markets or to expand our presence within our current markets, our management also believes that most acquisitions will initially have an adverse impact on our operating and net income, both as a result of transaction-related expenditures, which can include severance, lease termination, deferred financing and merger-related costs, among others, and the charges and costs of integrating the acquired business and its financial and accounting systems into our own. For example, through September 30, 2011, we incurred \$258.9 million of transaction-related expenditures and integration costs in connection with our acquisition of Trammell Crow Company in 2006. In addition, through September 30, 2011, we incurred \$25.1 million of transaction-related expenditures and integration costs in connection with the REIM Acquisitions. As with prior material acquisitions, we anticipate incurring significant integration expenses associated with the REIM Acquisitions in 2011 and beyond. We expect the total (pre-tax) transaction costs relating to the REIM Acquisitions, including financing, retention and integration costs, to be approximately \$150 million.

International Operations

As we increase our international operations through either acquisitions or organic growth, fluctuations in the value of the U.S. dollar relative to the other currencies in which we may generate earnings could adversely affect our business, financial condition and operating results. Our management team generally seeks to mitigate our exposure by balancing assets and liabilities that are denominated in the same currency and by maintaining cash positions outside the United States only at levels necessary for operating purposes. In addition, from time to time we enter into foreign currency exchange contracts to mitigate our exposure to exchange rate changes related to particular transactions and to hedge risks associated with the translation of foreign currencies into U.S. dollars. Due to the constantly changing

Table of Contents

currency exposures to which we are subject and the volatility of currency exchange rates, we cannot predict the effect of exchange rate fluctuations upon future operating results. In addition, fluctuations in currencies relative to the U.S. dollar may make it more difficult to perform period-to-period comparisons of our reported results of operations.

Our international operations also are subject to, among other things, political instability and changing regulatory environments, which may adversely affect our future financial condition and results of operations. Our management routinely monitors these risks and related costs and evaluates the appropriate amount of resources to allocate towards business activities in foreign countries where such risks and costs are particularly significant.

Leverage

We are highly leveraged and have significant debt service obligations. As of September 30, 2011, our total debt, excluding our notes payable on real estate and warehouse lines of credit (both of which are generally nonrecourse to us), was approximately \$2.2 billion, which includes \$400.0 million of term loans drawn on August 31, 2011 to finance the ING REIM Asia portion of the REIM Acquisitions, which closed on October 3, 2011, and the ING REIM Europe portion of the REIM Acquisitions, which closed on October 31, 2011.

Our level of indebtedness and the operating and financial restrictions in our debt agreements place constraints on the operation of our business. Although our management believes that long-term indebtedness has been an important lever in the development of our business, including facilitating our acquisition of Trammell Crow Company and the REIM Acquisitions, the cash flow necessary to service this debt is not available for other general corporate purposes, which may limit our flexibility in planning for, or reacting to, changes in our business and in the commercial real estate services industry. Our management seeks to mitigate this exposure both through the refinancing of debt when available on attractive terms and through selective repayment and retirement of indebtedness.

Critical Accounting Policies

Our consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States, which require management to make estimates and assumptions that affect reported amounts. The estimates and assumptions are based on historical experience and on other factors that management believes to be reasonable. Actual results may differ from those estimates. Critical accounting policies represent the areas where more significant judgments and estimates are used in the preparation of our consolidated financial statements. A discussion of such critical accounting policies, which include revenue recognition, our consolidation policy, goodwill and other intangible assets, real estate and income taxes can be found in our Annual Report on Form 10-K for the year ended December 31, 2010. There have been no material changes to these policies as of September 30, 2011.

Table of Contents**Results of Operations**

The following table sets forth items derived from our consolidated statements of operations for the three and nine months ended September 30, 2011 and 2010, presented in dollars and as a percentage of revenue (dollars in thousands):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2011		2010		2011		2010	
Revenue	\$ 1,534,463	100.0%	\$ 1,266,218	100.0%	\$ 4,141,786	100.0%	\$ 3,464,020	100.0%
Costs and expenses:								
Cost of services	894,607	58.3	735,393	58.1	2,448,184	59.1	2,029,301	58.6
Operating, administrative and other	469,138	30.6	374,815	29.6	1,279,019	30.9	1,085,554	31.3
Depreciation and amortization	31,308	2.0	25,605	2.0	79,871	1.9	79,516	2.3
Total costs and expenses	1,395,053	90.9	1,135,813	89.7	3,807,074	91.9	3,194,371	92.2
Gain on disposition of real estate	3,595	0.2	174		11,594	0.3	3,797	0.1
Operating income	143,005	9.3	130,579	10.3	346,306	8.4	273,446	7.9
Equity income from unconsolidated subsidiaries	6,714	0.4	3,682	0.3	38,961	0.9	11,333	0.3
Other loss	5,809	0.4			5,809	0.2		
Interest income	2,493	0.2	1,463	0.1	7,063	0.2	6,374	0.2
Interest expense	39,080	2.5	49,755	3.9	107,014	2.6	149,822	4.3
Income from continuing operations before provision for income taxes	107,323	7.0	85,969	6.8	279,507	6.7	141,331	4.1
Provision for income taxes	47,290	3.1	38,075	3.0	117,032	2.8	72,078	2.1
Income from continuing operations	60,033	3.9	47,894	3.8	162,475	3.9	69,253	2.0
Income from discontinued operations, net of income taxes			7,821	0.6	16,911	0.4	14,961	0.4
Net income	60,033	3.9	55,715	4.4	179,386	4.3	84,214	2.4
Less: Net (loss) income attributable to non-controlling interests	(3,774)	(0.3)	(1,323)	(0.1)	19,987	0.5	(20,987)	(0.6)
Net income attributable to CBRE Group, Inc.	\$ 63,807	4.2%	\$ 57,038	4.5%	\$ 159,399	3.8%	\$ 105,201	3.0%
EBITDA (1)	\$ 178,992	11.7%	\$ 169,913	13.4%	\$ 458,131	11.1%	\$ 406,507	11.7%
EBITDA, as adjusted (1)	\$ 194,802	12.7%	\$ 175,548	13.9%	\$ 487,724	11.8%	\$ 428,242	12.4%

(1) Includes EBITDA related to discontinued operations of \$2.4 million for the three months ended September 30, 2010 and \$1.9 million and \$15.3 million for the nine months ended September 30, 2011 and 2010, respectively.

Table of Contents

EBITDA represents earnings before net interest expense, income taxes, depreciation and amortization, while amounts shown for EBITDA, as adjusted, remove the impact of certain cash and non-cash charges related to acquisitions, cost containment and asset impairments. Our management believes that both of these measures are useful in evaluating our operating performance compared to that of other companies in our industry because the calculations of EBITDA and EBITDA, as adjusted, generally eliminate the effects of financing and income taxes and the accounting effects of capital spending and acquisitions, which would include impairment charges of goodwill and intangibles created from acquisitions. Such items may vary for different companies for reasons unrelated to overall operating performance. As a result, our management uses these measures to evaluate operating performance and for other discretionary purposes, including as a significant component when measuring our operating performance under our employee incentive programs. Additionally, we believe EBITDA and EBITDA, as adjusted, are useful to investors to assist them in getting a more complete picture of our results from operations.

However, EBITDA and EBITDA, as adjusted, are not recognized measurements under U.S. generally accepted accounting principles, or GAAP, and when analyzing our operating performance, readers should use EBITDA and EBITDA, as adjusted, in addition to, and not as an alternative for, net income as determined in accordance with GAAP. Because not all companies use identical calculations, our presentation of EBITDA and EBITDA, as adjusted, may not be comparable to similarly titled measures of other companies. Furthermore, EBITDA and EBITDA, as adjusted, are not intended to be measures of free cash flow for our management's discretionary use, as they do not consider certain cash requirements such as tax and debt service payments. The amounts shown for EBITDA and EBITDA, as adjusted, also differ from the amounts calculated under similarly titled definitions in our debt instruments, which are further adjusted to reflect certain other cash and non-cash charges and are used to determine compliance with financial covenants and our ability to engage in certain activities, such as incurring additional debt and making certain restricted payments.

EBITDA and EBITDA, as adjusted for selected charges are calculated as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2011	2010	2011	2010
Net income attributable to CBRE Group, Inc.	\$ 63,807	\$ 57,038	\$ 159,399	\$ 105,201
Add:				
Depreciation and amortization (1)	31,308	25,638	80,396	79,717
Interest expense (2)	39,080	50,127	108,367	150,909
Provision for income taxes (3)	47,290	38,573	117,032	77,055
Less:				
Interest income	2,493	1,463	7,063	6,375
EBITDA (4)	\$ 178,992	\$ 169,913	\$ 458,131	\$ 406,507
Adjustments:				
Integration and other costs related to acquisitions	9,921	973	23,704	2,943
Write-down of impaired assets	5,889	2,428	5,889	6,881
Cost containment expenses		2,234		11,911
EBITDA, as adjusted (4)	\$ 194,802	\$ 175,548	\$ 487,724	\$ 428,242

- (1) Includes depreciation and amortization related to discontinued operations of \$0.03 million for the three months ended September 30, 2010 and \$0.5 million and \$0.2 million for the nine months ended September 30, 2011 and 2010, respectively.
- (2) Includes interest expense related to discontinued operations of \$0.4 million for the three months ended September 30, 2010 and \$1.4 million and \$1.1 million for the nine months ended September 30, 2011 and 2010, respectively.
- (3) Includes provision for income taxes related to discontinued operations of \$0.5 million and \$5.0 million for the three and nine months ended September 30, 2010, respectively.
- (4) Includes EBITDA related to discontinued operations of \$2.4 million for the three months ended September 30, 2010 and \$1.9 million and \$15.3 million for the nine months ended September 30, 2011 and 2010, respectively.

Table of Contents

Three Months Ended September 30, 2011 Compared to the Three Months Ended September 30, 2010

We reported consolidated net income of \$63.8 million for the three months ended September 30, 2011 on revenue of \$1.5 billion as compared to consolidated net income of \$57.0 million on revenue of \$1.3 billion for the three months ended September 30, 2010.

Our revenue on a consolidated basis for the three months ended September 30, 2011 increased by \$268.2 million, or 21.2%, as compared to the three months ended September 30, 2010. This increase was primarily driven by higher worldwide sales (up 22.5%), leasing (up 18.9%) and outsourcing (up 19.4%) activity. Also contributing to the increase was higher revenue in our Global Investment Management segment, primarily driven by our acquisition of CRES on July 1, 2011. Foreign currency translation had a \$65.1 million positive impact on total revenue during the three months ended September 30, 2011.

Our cost of services on a consolidated basis increased by \$159.2 million, or 21.7%, during the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. Our sales and leasing professionals generally are paid on a commission basis, which substantially correlates with our revenue performance. Accordingly, the increase in revenue led to a corresponding increase in commission accruals. Higher salaries and related costs primarily associated with our global property and facilities management contracts also contributed to the increase in cost of services in the current year. Foreign currency translation had a \$37.2 million negative impact on cost of services during the three months ended September 30, 2011. Cost of services as a percentage of revenue was relatively consistent at 58.3% for the three months ended September 30, 2011 versus 58.1% for the three months ended September 30, 2010.

Our operating, administrative and other expenses on a consolidated basis increased by \$94.3 million, or 25.2%, during the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. The increase was primarily driven by higher payroll-related costs, which resulted from our improved operating performance and increased headcount, and also includes an increase stemming from our acquisition of CRES. Operating expenses for the three months ended September 30, 2011 also included \$9.4 million of transaction and integration costs incurred in connection with the REIM Acquisitions. Higher carried interest incentive compensation expense accruals and increased legal and insurance accruals in the current year period also contributed to the increase. Foreign currency translation had a \$19.3 million negative impact on total operating expenses during the three months ended September 30, 2011. Operating expenses as a percentage of revenue increased to 30.6% for the three months ended September 30, 2011 from 29.6% for the three months ended September 30, 2010, primarily driven by the aforementioned costs incurred relative to the REIM Acquisitions as well as higher carried interest expense in the current year.

Our depreciation and amortization expense on a consolidated basis increased by \$5.7 million, or 22.3%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This increase was primarily attributable to higher amortization expense relative to intangibles acquired in our acquisition of CRES and other in-fill acquisitions made in the current year.

Our gain on disposition of real estate on a consolidated basis was \$3.6 million for the three months ended September 30, 2011 as compared to \$0.2 million for the three months ended September 30, 2010. These gains resulted from activity within our Development Services and Global Investment Management segments.

Our equity income from unconsolidated subsidiaries on a consolidated basis increased by \$3.0 million, or 82.3%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This increase was primarily driven by improved equity income, partially offset by higher impairment charges reported by our Global Investment Management segment in the current year.

Our other loss on a consolidated basis was \$5.8 million for the three months ended September 30, 2011 and was reported within our Global Investment Management segment. These losses represent net realized and unrealized losses and gains related to trading securities, which we acquired in our acquisition of CRES.

Table of Contents

Our consolidated interest income was \$2.5 million for the three months ended September 30, 2011, an increase of \$1.0 million, or 70.4%, as compared to the three months ended September 30, 2010. This increase was mainly driven by higher interest income reported in our Americas segment in the current year.

Our consolidated interest expense decreased by \$10.7 million, or 21.5%, during the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. The decrease was primarily due to lower interest expense associated with our current credit agreement driven by lower interest rates resulting from our refinancing activities in the fourth quarter of 2010. This decrease was partially offset by interest expense incurred related to the \$350.0 million of 6.625% senior notes issued on October 8, 2010.

Our provision for income taxes on a consolidated basis was \$47.3 million for the three months ended September 30, 2011 as compared to \$38.1 million for the three months ended September 30, 2010. Our effective tax rate from continuing operations, after adjusting pre-tax income to remove the portion attributable to non-controlling interests, increased to 42.6% for the three months ended September 30, 2011 as compared to 40.7% for the three months ended September 30, 2010. The changes in our provision for income taxes and our effective tax rate were primarily the result of an increase in income reported in the current year as well as a change in our mix of domestic and foreign earnings (losses) and the impact of discrete items. We believe our full year 2011 effective tax rate should approximate 40%.

Our consolidated income from discontinued operations, net of income taxes, was \$7.8 million for the three months ended September 30, 2010. This income was reported in our Development Services segment and mostly related to gains from property sales.

Our net loss attributable to non-controlling interests on a consolidated basis was \$3.8 million for the three months ended September 30, 2011 as compared to \$1.3 million for the three months ended September 30, 2010. This activity primarily reflects our non-controlling interests' share of income and losses within our Global Investment Management and Development Services segments.

Nine Months Ended September 30, 2011 Compared to the Nine Months Ended September 30, 2010

We reported consolidated net income of \$159.4 million for the nine months ended September 30, 2011 on revenue of \$4.1 billion as compared to consolidated net income of \$105.2 million on revenue of \$3.5 billion for the nine months ended September 30, 2010.

Our revenue on a consolidated basis for the nine months ended September 30, 2011 increased by \$677.8 million, or 19.6%, as compared to the nine months ended September 30, 2010. This increase was primarily driven by higher worldwide sales (up 32.5%), leasing (up 16.7%) and outsourcing (up 15.4%) activity. Foreign currency translation had a \$137.1 million positive impact on total revenue during the nine months ended September 30, 2011.

Our cost of services on a consolidated basis increased by \$418.9 million, or 20.6%, during the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. As previously mentioned, our sales and leasing professionals generally are paid on a commission basis, which substantially correlates with our revenue performance. Accordingly, the increase in revenue led to a corresponding increase in commission accruals. Higher salaries and related costs associated with our global property and facilities management contracts and additions to headcount also contributed to the increase in cost of services in the current year. Foreign currency translation had a \$79.0 million negative impact on cost of services during the nine months ended September 30, 2011. Cost of services as a percentage of revenue increased to 59.1% for the nine months ended September 30, 2011 from 58.6% for the nine months ended September 30, 2010, primarily driven by the aforementioned additions to headcount.

Our operating, administrative and other expenses on a consolidated basis increased by \$193.5 million, or 17.8%, during the nine months ended September 30, 2011 as compared to the nine months ended September 30,

Table of Contents

2010. The increase was primarily driven by higher payroll-related costs, which resulted from our improved operating performance, increased headcount and our acquisition of CRES, as well as the restoration of salaries to pre-recession levels in the third quarter of 2010, substantially restored bonus target levels in the fourth quarter of 2010 and the reinstatement of our U.S. 401(k) company match in December 2010. Operating expenses for the nine months ended September 30, 2011 also included \$21.7 million of transaction and integration costs incurred in connection with the REIM Acquisitions. Higher carried interest incentive compensation expense accruals, increased legal and insurance accruals and higher marketing and travel costs in support of our growing revenue during the nine months ended September 30, 2011 also contributed to the increase. Foreign currency translation had a \$40.8 million negative impact on total operating expenses during the nine months ended September 30, 2011. Nevertheless, operating expenses as a percentage of revenue decreased to 30.9% for the nine months ended September 30, 2011 from 31.3% for the nine months ended September 30, 2010, which is indicative of effective cost control in the indirect and support areas of our business.

Our depreciation and amortization expense on a consolidated basis was relatively consistent at \$79.9 million for the nine months ended September 30, 2011 versus \$79.5 million for the nine months ended September 30, 2010.

Our gain on disposition of real estate on a consolidated basis was \$11.6 million for the nine months ended September 30, 2011 as compared to \$3.8 million for the nine months ended September 30, 2010. These gains resulted from activity within our Development Services and Global Investment Management segments.

Our equity income from unconsolidated subsidiaries on a consolidated basis increased by \$27.6 million, or 243.8%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. This increase was primarily driven by higher equity earnings and lower impairment charges reported by our Global Investment Management segment in the current year. Also contributing to the increase were higher equity earnings associated with gains on property sales within our Development Services segment in the current year.

Our other loss on a consolidated basis was \$5.8 million for the nine months ended September 30, 2011 and was reported within our Global Investment Management segment. These losses represent net realized and unrealized losses and gains related to trading securities, which we acquired in our acquisition of CRES.

Our consolidated interest income was relatively consistent at \$7.1 million for the nine months ended September 30, 2011 versus \$6.4 million for the nine months ended September 30, 2010.

Our consolidated interest expense decreased by \$42.8 million, or 28.6%, during the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. The decrease was primarily due to lower interest expense associated with our credit agreement due to debt repayments made in the second half of 2010 and lower interest rates resulting from our refinancing activities in the fourth quarter of 2010. This decrease was partially offset by interest expense incurred related to the \$350.0 million of 6.625% senior notes issued on October 8, 2010.

Our provision for income taxes on a consolidated basis was \$117.0 million for the nine months ended September 30, 2011 as compared to \$72.1 million for the nine months ended September 30, 2010. Our effective tax rate from continuing operations, after adjusting pre-tax income to remove the portion attributable to non-controlling interests, decreased slightly to 42.3% for the nine months ended September 30, 2011 as compared to 42.8% for the nine months ended September 30, 2010. The changes in our provision for income taxes and our effective tax rate were primarily the result of a significant increase in income reported in the current year as well as a change in our mix of domestic and foreign earnings (losses).

Our consolidated income from discontinued operations, net of income taxes, was \$16.9 million for the nine months ended September 30, 2011 as compared to \$15.0 million for the nine months ended September 30, 2010.

Table of Contents

The income in the current period was reported in our Global Investment Management segment and mostly related to gains from property sales, which were all attributable to non-controlling interests. The income in the prior year period was reported in our Development Services segment and mostly related to gains from property sales.

Our net income attributable to non-controlling interests on a consolidated basis was \$20.0 million for the nine months ended September 30, 2011 as compared to a net loss attributable to non-controlling interests of \$21.0 million for the nine months ended September 30, 2010. This activity primarily reflects our non-controlling interests' share of income and losses within our Global Investment Management and Development Services segments.

Segment Operations

We report our operations through the following segments: (1) Americas, (2) EMEA, (3) Asia Pacific, (4) Global Investment Management and (5) Development Services. The Americas consists of operations located in the United States, Canada and selected parts of Latin America. EMEA mainly consists of operations in Europe, while Asia Pacific includes operations in Asia, Australia and New Zealand. The Global Investment Management business consists of investment management operations in the United States, Europe and Asia. The Development Services business consists of real estate development and investment activities primarily in the United States.

Table of Contents

The following table summarizes our revenue, costs and expenses and operating income (loss) by our Americas, EMEA, Asia Pacific, Global Investment Management and Development Services operating segments for the three and nine months ended September 30, 2011 and 2010 (dollars in thousands):

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2011		2010		2011		2010	
Americas								
Revenue	\$ 954,213	100.0%	\$ 812,287	100.0%	\$ 2,602,156	100.0%	\$ 2,180,153	100.0%
Costs and expenses:								
Cost of services	600,168	62.9	502,404	61.9	1,644,835	63.2	1,361,628	62.5
Operating, administrative and other	231,181	24.2	201,240	24.8	646,071	24.8	562,156	25.8
Depreciation and amortization	15,855	1.7	13,943	1.7	43,517	1.7	43,630	2.0
Operating income	\$ 107,009	11.2%	\$ 94,700	11.6%	\$ 267,733	10.3%	\$ 212,739	9.7%
EBITDA (1)	\$ 126,156	13.2%	\$ 110,487	13.6%	\$ 319,659	12.3%	\$ 262,322	12.0%
EMEA								
Revenue	\$ 275,958	100.0%	\$ 215,768	100.0%	\$ 742,013	100.0%	\$ 629,306	100.0%
Costs and expenses:								
Cost of services	165,450	60.0	129,817	60.2	452,461	61.0	381,400	60.6
Operating, administrative and other	89,853	32.6	69,339	32.1	244,830	33.0	207,135	32.9
Depreciation and amortization	3,191	1.1	2,289	1.1	7,706	1.0	7,063	1.1
Operating income	\$ 17,464	6.3%	\$ 14,323	6.6%	\$ 37,016	5.0%	\$ 33,708	5.4%
EBITDA (1)	\$ 21,089	7.6%	\$ 17,786	8.2%	\$ 45,470	6.1%	\$ 41,776	6.6%
Asia Pacific								
Revenue	\$ 208,055	100.0%	\$ 167,357	100.0%	\$ 557,101	100.0%	\$ 460,467	100.0%
Costs and expenses:								
Cost of services	128,989	62.0	103,172	61.6	350,888	63.0	286,273	62.2
Operating, administrative and other	56,835	27.3	48,646	29.1	152,801	27.4	137,571	29.9
Depreciation and amortization	2,979	1.4	1,943	1.2	6,950	1.3	6,062	1.3
Operating income	\$ 19,252	9.3%	\$ 13,596	8.1%	\$ 46,462	8.3%	\$ 30,561	6.6%
EBITDA (1)	\$ 21,817	10.5%	\$ 15,554	9.3%	\$ 51,696	9.3%	\$ 36,589	7.9%
Global Investment Management								
Revenue	\$ 77,426	100.0%	\$ 49,518	100.0%	\$ 185,302	100.0%	\$ 135,821	100.0%
Costs and expenses:								
Operating, administrative and other	71,770	92.7	34,260	69.2	175,268	94.6	115,129	84.8
Depreciation and amortization	6,281	8.1	3,632	7.3	12,947	7.0	10,102	7.4
Gain on disposition of real estate	345	0.4			345	0.2		
Operating (loss) income	\$ (280)	(0.4)%	\$ 11,626	23.5%	\$ (2,568)	(1.4)%	\$ 10,590	7.8%
EBITDA (1) (2)	\$ 6,154	7.9%	\$ 16,680	33.7%	\$ 14,614	7.9%	\$ 22,516	16.6%
Development Services								
Revenue	\$ 18,811	100.0%	\$ 21,288	100.0%	\$ 55,214	100.0%	\$ 58,273	100.0%

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

Costs and expenses:								
Operating, administrative and other	19,499	103.7	21,330	100.2	60,049	108.8	63,563	109.1
Depreciation and amortization	3,002	15.9	3,798	17.8	8,751	15.8	12,659	21.7
Gain on disposition of real estate	3,250	17.3	174	0.8	11,249	20.4	3,797	6.5
Operating loss	\$ (440)	(2.3)%	\$ (3,666)	(17.2)%	\$ (2,337)	(4.2)%	\$ (14,152)	(24.3)%
EBITDA (1) (3)	\$ 3,776	20.1%	\$ 9,406	44.2%	\$ 26,692	48.3%	\$ 43,304	74.3%

- (1) See Note 15 of the Notes to Consolidated Financial Statements (Unaudited) for a reconciliation of segment EBITDA to the most comparable financial measure calculated and presented in accordance with GAAP, which is segment net income (loss) attributable to CBRE Group, Inc.
- (2) Includes EBITDA related to discontinued operations of \$1.9 million for the nine months ended September 30, 2011.
- (3) Includes EBITDA related to discontinued operations of \$2.4 million and \$15.3 million for the three and nine months ended September 30, 2010, respectively.

Table of Contents

Three Months Ended September 30, 2011 Compared to the Three Months Ended September 30, 2010

Americas

Revenue increased by \$141.9 million, or 17.5%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This improvement was primarily driven by higher sales, leasing and outsourcing activity as well as increased commercial mortgage brokerage revenue. Foreign currency translation had an \$11.4 million positive impact on total revenue during the three months ended September 30, 2011.

Cost of services increased by \$97.8 million, or 19.5%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, primarily due to increased commission expense resulting from higher sales and lease transaction revenue. Higher salaries and related costs associated with our property and facilities management contracts also contributed to an increase in cost of services in the current year. Foreign currency translation had a \$5.9 million negative impact on cost of services during the three months ended September 30, 2011. Cost of services as a percentage of revenue increased to 62.9% for the three months ended September 30, 2011 from 61.9% for the three months ended September 30, 2010, mainly due to higher commission tranches achieved in the current year as a result of the increased transaction revenue.

Operating, administrative and other expenses increased by \$29.9 million, or 14.9%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. The increase was primarily driven by higher payroll-related costs which resulted from improved operating performance and increased headcount. Also contributing to the increase were higher legal and insurance accruals in the current year period. Foreign currency translation had a \$3.3 million negative impact on total operating expenses during the three months ended September 30, 2011.

EMEA

Revenue increased by \$60.2 million, or 27.9%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, driven by higher outsourcing activity throughout the region and increased lease transaction revenue, particularly in France, Germany, the Netherlands and the United Kingdom. Foreign currency translation had a \$28.1 million positive impact on total revenue during the three months ended September 30, 2011.

Cost of services increased by \$35.6 million, or 27.4%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, partially due to foreign currency translation, which had a \$16.9 million negative impact on cost of services during the three months ended September 30, 2011. Higher salaries and related costs associated with our property and facilities management contracts and increased headcount resulting from select hiring in 2010 and 2011 also contributed to an increase in cost of services in the current year. Cost of services as a percentage of revenue was relatively consistent at 60.0% for the three months ended September 30, 2011 versus 60.2% for the three months ended September 30, 2010.

Operating, administrative and other expenses increased by \$20.5 million, or 29.6%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, partly due to foreign currency translation, which had an \$8.3 million negative impact on total operating expenses during the three months ended September 30, 2011. The increase was also driven by higher payroll-related costs, including bonuses, largely resulting from additions to headcount.

Asia Pacific

Revenue increased by \$40.7 million, or 24.3%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, driven by increased leasing activity, most notably in Australia, China and Singapore, and higher outsourcing activity in Asia, particularly in India. Foreign currency translation had a \$24.2 million positive impact on total revenue during the three months ended September 30, 2011.

Table of Contents

Cost of services increased by \$25.8 million, or 25.0%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, largely driven by foreign currency translation, which had a \$14.4 million negative impact on cost of services during the three months ended September 30, 2011. Higher salaries and related costs partly associated with our property and facilities management contracts also contributed to the increase. Cost of services as a percentage of revenue was relatively consistent at 62.0% for the three months ended September 30, 2011 versus 61.6% for the three months ended September 30, 2010.

Operating, administrative and other expenses increased by \$8.2 million, or 16.8%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This increase was largely due to foreign currency translation, which had a \$6.5 million negative impact on total operating expenses during the three months ended September 30, 2011.

Global Investment Management

Revenue increased by \$27.9 million, or 56.4%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This was largely driven by increased asset management fees, including \$20.5 million attributable to the acquisition of CRES, and higher incentive fees in the current year. Foreign currency translation had a \$1.4 million positive impact on total revenue during the three months ended September 30, 2011.

Operating, administrative and other expenses increased by \$37.5 million, or 109.5%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This increase was primarily driven by an increase in costs attributable to the acquisition of CRES and transaction and integration costs incurred in the current year in connection with the REIM Acquisitions. Also contributing to the increase was a net accrual for carried interest incentive compensation of \$7.4 million for dedicated Global Investment Management executives and team leaders with participation interests in certain real estate investments under management during the three months ended September 30, 2011 as compared to a net reversal of carried interest incentive compensation of \$1.4 million in the prior year period. Foreign currency translation had a \$1.2 million negative impact on total operating expenses during the three months ended September 30, 2011.

Total AUM as of September 30, 2011 amounted to \$53.5 billion, up 42.3% from year-end 2010 and 49.9% from the third quarter of 2010. The third-quarter 2011 total AUM does not include \$5.0 billion of assets managed by ING REIM in Asia and \$36.3 billion of assets managed by ING REIM in Europe, which were acquired on October 3, 2011 and October 31, 2011, respectively.

Development Services

Revenue decreased by \$2.5 million, or 11.6%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, primarily due to lower rental income as a result of property dispositions.

Operating, administrative and other expenses decreased by \$1.8 million, or 8.6%, for the three months ended September 30, 2011 as compared to the three months ended September 30, 2010. This decrease was primarily driven by lower property operating expenses as a result of the property dispositions noted above.

Development projects in process as of September 30, 2011 totaled \$5.1 billion, up \$0.2 billion from both year-end 2010 and the third quarter of 2010. The inventory of pipeline deals (those projects we are pursuing, which we believe have a greater than 50.0% chance of closing or where land has been acquired and the project construction start is more than 12 months out) rose to \$1.5 billion as of September 30, 2011, up \$0.3 billion from year-end 2010 and \$0.4 billion from the third quarter of 2010.

Table of Contents

Nine Months Ended September 30, 2011 Compared to the Nine Months Ended September 30, 2010

Americas

Revenue increased by \$422.0 million, or 19.4%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. This improvement was primarily driven by higher sales, leasing and outsourcing activity as well as increased commercial mortgage brokerage revenue. Foreign currency translation had a \$24.8 million positive impact on total revenue during the nine months ended September 30, 2011.

Cost of services increased by \$283.2 million, or 20.8%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, primarily due to increased commission expense resulting from higher sales and lease transaction revenue. Higher salaries and related costs associated with our property and facilities management contracts also contributed to an increase in cost of services in the current year. Foreign currency translation had a \$14.2 million negative impact on cost of services during the nine months ended September 30, 2011. Cost of services as a percentage of revenue increased to 63.2% for the nine months ended September 30, 2011 from 62.5% for the nine months ended September 30, 2010, primarily due to higher commission tranches achieved in the current year as a result of the increased transaction revenue.

Operating, administrative and other expenses increased by \$83.9 million, or 14.9%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. The increase was primarily driven by higher payroll-related costs, which resulted from increased headcount and improved operating performance as well as the restoration of salaries to pre-recession levels in the third quarter of 2010, substantially restored bonus target levels in the fourth quarter of 2010 and the reinstatement of our U.S. 401(k) company match in December 2010. Also contributing to the increase in the current year were increased legal and insurance accruals as well as higher marketing and travel costs in support of our growing revenue. Foreign currency translation had a \$6.5 million negative impact on total operating expenses during the nine months ended September 30, 2011.

EMEA

Revenue increased by \$112.7 million, or 17.9%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, driven by higher outsourcing activities throughout the region, and increased leasing activity, led by France, Germany, the Netherlands and the United Kingdom. Foreign currency translation had a \$53.5 million positive impact on total revenue during the nine months ended September 30, 2011.

Cost of services increased by \$71.1 million, or 18.6%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, driven by foreign currency translation, which had a \$31.3 million negative impact on cost of services during the nine months ended September 30, 2011. Higher salaries and related costs associated with our property and facilities management contracts and increased headcount resulting from select hiring in 2010 and 2011 also contributed to an increase in cost of services in the current year. Cost of services as a percentage of revenue was relatively consistent at 61.0% for the nine months ended September 30, 2011 versus 60.6% for the nine months ended September 30, 2010.

Operating, administrative and other expenses increased by \$37.7 million, or 18.2%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, driven by foreign currency translation, which had a \$15.5 million negative impact on total operating expenses during the nine months ended September 30, 2011. The increase was also driven by higher payroll-related costs largely resulting from additions to headcount and higher marketing and travel costs in support of our growing revenue in the current year.

Table of Contents

Asia Pacific

Revenue increased by \$96.6 million, or 21.0%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, partly due to higher sales activity, led by Australia and China, increased leasing activity, particularly in China, and higher outsourcing activity in Asia, most notably in India. Foreign currency transaction had a \$56.0 million positive impact on total revenue during the nine months ended September 30, 2011.

Cost of services increased by \$64.6 million, or 22.6%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, driven by foreign currency translation, which had a \$33.5 million negative impact on cost of services during the nine months ended September 30, 2011. Higher salaries and related costs associated with our property and facilities management contracts, increases in headcount throughout the region and higher commission expense resulting from increased transaction revenue also contributed to the increase. Cost of services as a percentage of revenue increased to 63.0% for the nine months ended September 30, 2011 as compared to 62.2% for the nine months ended September 30, 2010, primarily driven by additions to headcount.

Operating, administrative and other expenses increased by \$15.2 million, or 11.1%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. This increase was primarily due to foreign currency translation, which had a \$16.0 million negative impact on total operating expenses during the nine months ended September 30, 2011 and higher payroll related costs due to increased headcount. These increases were partially offset by lower legal fees incurred in the current year.

Global Investment Management

Revenue increased by \$49.5 million, or 36.4%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. This was largely driven by increased asset management fees, partially attributable to our acquisition of CRES, and higher incentive fees in the current year. Foreign currency translation had a \$2.8 million positive impact on total revenue during the nine months ended September 30, 2011.

Operating, administrative and other expenses increased by \$60.1 million, or 52.2%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. This increase was primarily driven by an increase in costs attributable to the acquisition of CRES and transaction and integration costs incurred in the current year in connection with the REIM Acquisitions. Also contributing to the increase were higher carried interest incentive compensation and higher bonus accruals in the current year. Foreign currency translation had a \$2.8 million negative impact on total operating expenses during the nine months ended September 30, 2011.

Development Services

Revenue decreased by \$3.1 million, or 5.2%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010, primarily due to lower rental income as a result of property dispositions.

Operating, administrative and other expenses decreased by \$3.5 million, or 5.5%, for the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. This decrease was primarily driven by lower property operating expenses as a result of property dispositions.

Liquidity and Capital Resources

We believe that we can satisfy our working capital requirements and funding of investments with internally generated cash flow and, as necessary, borrowings under our revolving credit facility. Our 2011 expected capital requirements include up to \$100.0 million of anticipated net capital expenditures. During the nine months ended September 30, 2011, we incurred \$56.7 million of net capital expenditures. As of September 30, 2011, we had

Table of Contents

aggregate commitments of \$18.6 million to fund future co-investments in our Global Investment Management business, \$0.5 million of which is expected to be funded in 2011. Additionally, as of September 30, 2011, we had committed to fund \$15.4 million of additional capital to unconsolidated subsidiaries within our Development Services business, which we may be required to fund at any time. In recent years, the global credit markets have experienced unprecedented tightening, which could affect both the availability and cost of our funding sources in the future.

On February 15, 2011, we announced that we had entered into definitive agreements to acquire the majority of the real estate investment management business of Netherlands-based ING for approximately \$940 million in cash. The acquisitions include substantially all of the ING REIM operations in Europe and Asia, as well as substantially all of CRES, its U.S.-based global real estate listed securities business. On February 15, 2011, we also announced that we expected to acquire approximately \$55 million of CRES co-investments from ING and potentially additional interests in other funds managed by ING REIM Europe and ING REIM Asia. In addition, we expect to incur transaction costs relating to the acquisitions of approximately \$150 million (pre-tax), including financing, retention and integration costs. On July 1, 2011, we acquired CRES for \$323.9 million and CRES co-investments from ING for an aggregate amount of \$58.6 million, using borrowings from our tranche D term loan facility under our credit agreement to finance these transactions. On October 3, 2011, we acquired ING REIM's operations in Asia for \$45.2 million and three ING REIM Asia co-investments from ING for an aggregate amount of \$17.2 million, using borrowings from our tranche C term loan facility under our credit agreement to finance these transactions. On October 31, 2011, we completed the ING REIM Europe portion of the REIM Acquisitions, acquiring ING REIM's operations in Europe for up to \$540.0 million (of which \$442.5 million has been paid) and co-investments from ING for up to an aggregate amount of approximately \$75 million to be made over the next several months (of which \$7.4 million has already been made), using borrowings from our tranche C term loan facility under our Credit Agreement, cash on hand and borrowings under our revolving credit facility to finance these transactions.

During 2003 and 2006, we required substantial amounts of equity and debt financing to fund our acquisitions of Insignia and Trammell Crow Company. In the past two years, we also conducted two debt offerings. The first, in 2009, was part of a capital restructuring in response to the global economic recession, and the second, in 2010, was to take advantage of low interest rates and term availability. Absent extraordinary transactions such as these and the equity offerings we completed during the unprecedented global capital markets disruption in 2008 and 2009, we historically have not sought external sources of financing and have relied on our internally generated cash flow and our revolving credit facility to fund our working capital, capital expenditure and investment requirements. In the absence of such extraordinary events, our management anticipates that our cash flow from operations and our revolving credit facility would be sufficient to meet our anticipated cash requirements for the foreseeable future, but at a minimum for the next 12 months.

As evidenced above, from time to time, we consider potential strategic acquisitions. We believe that any future significant acquisitions that we make most likely would require us to obtain additional debt or equity financing. In the past, we have been able to obtain such financing for material transactions on terms that we believed to be reasonable. However, it is possible that we may not be able to find acquisition financing on favorable terms, or at all, in the future if we decide to make any further material acquisitions.

Our long-term liquidity needs, other than those related to ordinary course obligations and commitments such as operating leases, generally are comprised of three elements. The first is the repayment of the outstanding and anticipated principal amounts of our long-term indebtedness. We are unable to project with certainty whether our long-term cash flow from operations will be sufficient to repay our long-term debt when it comes due. If our cash flow is insufficient, then we expect that we would need to refinance such indebtedness or otherwise amend its terms to extend the maturity dates. We cannot make any assurances that such refinancing or amendments would be available on attractive terms, if at all.

The second long-term liquidity need is the repayment of obligations under our pension plans in the United Kingdom. Our subsidiaries based in the United Kingdom maintain two contributory defined benefit pension plans

Table of Contents

to provide retirement benefits to existing and former employees participating in the plans. With respect to these plans, our historical policy has been to contribute annually an amount to fund pension cost as actuarially determined and as required by applicable laws and regulations. Our contributions to these plans are invested and, if these investments do not perform in the future as well as we expect, we will be required to provide additional funding to cover the shortfall. The underfunded status of our pension plans included in pension liability in the accompanying consolidated balance sheets was \$38.1 million and \$40.0 million at September 30, 2011 and December 31, 2010, respectively. We expect to contribute a total of \$5.0 million to fund our pension plans for the year ending December 31, 2011, of which \$2.7 million was funded as of September 30, 2011.

The third long-term liquidity need is the payment of deferred obligations related to acquisitions. As of September 30, 2011, we had \$9.5 million of deferred purchase obligations outstanding related to in-fill acquisitions completed during the nine months ended September 30, 2011. As of December 31, 2010, there were no deferred purchase obligations outstanding.

Historical Cash Flows

Operating Activities

Net cash provided by operating activities totaled \$104.1 million for the nine months ended September 30, 2011, a decrease of \$220.8 million as compared to the nine months ended September 30, 2010. The decrease in cash provided by operating activities in the current year versus the same period last year was primarily due to higher bonuses, commissions and income taxes paid in the current year. These items were partially offset by activities associated with securities acquired in our acquisition of CRES, an increase in bonus accruals in the current year and improved operating performance in the current year.

Investing Activities

Net cash used in investing activities totaled \$546.5 million for the nine months ended September 30, 2011, an increase of \$525.7 million as compared to the nine months ended September 30, 2010. The increase was primarily driven by an increase in restricted cash in the current year attributable to borrowings under our tranche C term loan facility which were held in escrow in anticipation of the completion of the ING REIM Europe portion of the REIM Acquisitions, cash paid for the acquisition of CRES in the current year and higher capital expenditures in the current year. These increases were partially offset by net proceeds received from the disposition of real estate held for investment and higher distributions received from investments in unconsolidated subsidiaries in the current year as well as greater payments associated with in-fill acquisitions in the prior year.

Financing Activities

Net cash provided by financing activities totaled \$599.5 million for the nine months ended September 30, 2011 as compared to net cash used in financing activities of \$273.0 million for the nine months ended September 30, 2010. The increase in cash provided by financing activities in the current year versus the same period last year was primarily due to \$800.0 million of tranche C and D term loan facilities drawn in the current year to finance the REIM Acquisitions. In addition, higher net borrowings under our revolving credit facility in the current year as well as higher repayments of our senior secured term loans in the prior year also contributed to the increase. These items were partially offset by higher net repayments of notes payable on real estate and greater distributions to non-controlling interests in the current year.

Significant Indebtedness

Our level of indebtedness increases the possibility that we may be unable to generate cash sufficient to pay when due, the principal of, interest on or other amounts due in respect of our indebtedness and other obligations. In addition, we may incur additional debt from time to time to finance strategic acquisitions, investments, joint

Table of Contents

ventures or for other purposes, subject to the restrictions contained in the documents governing our indebtedness. If we incur additional debt, the risks associated with our leverage, including our ability to service our debt, would increase.

Since 2001, we have maintained credit facilities with Credit Suisse Group AG, or CS, and other lenders to fund strategic acquisitions and to provide for our working capital needs. On November 10, 2010, we entered into a new credit agreement (as amended, the Credit Agreement) with a syndicate of banks led by CS, as administrative and collateral agent, to completely refinance our previous credit facilities. On March 4, 2011, we entered into an amendment to our Credit Agreement to, among other things, increase flexibility to various covenants to accommodate the REIM Acquisitions and to maintain the availability of the \$800.0 million incremental facility under the Credit Agreement. On March 4, 2011, we also entered into an incremental assumption agreement to allow for the establishment of new tranche C and tranche D term loan facilities.

Our Credit Agreement currently provides for the following: (1) a \$700.0 million revolving credit facility, including revolving credit loans, letters of credit and a swingline loan facility, maturing on May 10, 2015; (2) a \$350.0 million tranche A term loan facility requiring quarterly principal payments, which began on December 31, 2010 and continue through September 30, 2015, with the balance payable on November 10, 2015, (3) a \$300.0 million tranche B term loan facility requiring quarterly principal payments, which began on December 31, 2010 and continue through September 30, 2016, with the balance payable on November 10, 2016; (4) a \$400.0 million tranche C term loan facility requiring quarterly principal payments, which began on September 30, 2011 and continue through December 31, 2017, with the balance payable on March 4, 2018; (5) a \$400.0 million tranche D term loan facility requiring quarterly principal payments, which began on September 30, 2011 and continue through June 30, 2019, with the balance payable on September 4, 2019; and (6) an accordion provision which provides the ability to borrow an additional \$800.0 million, which can be further expanded, subject to the satisfaction of what we believe are customary conditions. In regards to the tranche C and tranche D term loan facilities, we had up to 180 days from the date we entered into the related incremental assumption agreement to draw on these facilities, which we elected to do, during which period we were required to pay a fee on the unused portions of each facility. On June 30, 2011, we drew down \$400.0 million of the tranche D term loan facility to finance the CRES portion of the REIM Acquisitions, which closed on July 1, 2011. On August 31, 2011, we drew down \$400.0 million of the tranche C term loan facility, part of which was used to finance the ING REIM Asia portion of the REIM Acquisitions, which closed on October 3, 2011. The remaining unused borrowings were deposited in an escrow account, which has been included in restricted cash in the accompanying consolidated balance sheets as of September 30, 2011, and were used to finance the acquisition of ING REIM's operations in Europe, which closed on October 31, 2011.

The revolving credit facility allows for borrowings outside of the U.S., with sub-facilities of \$5.0 million available to one of our Canadian subsidiaries, \$35.0 million in aggregate available to one of our Australian and one of our New Zealand subsidiaries and \$50.0 million available to one of our U.K. subsidiaries. Additionally, outstanding borrowings under these sub-facilities may be up to 5.0% higher as allowed under the currency fluctuation provision in the Credit Agreement. Borrowings under the revolving credit facility as of September 30, 2011 bear interest at varying rates, based at our option, on either the applicable fixed rate plus 1.65% to 3.15% or the daily rate plus 0.65% to 2.15% as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement). As of September 30, 2011 and December 31, 2010, we had \$41.3 million and \$17.5 million, respectively, of revolving credit facility principal outstanding with related weighted average interest rates of 5.2% and 3.5%, respectively, which are included in short-term borrowings in the consolidated balance sheets set forth in Item 1 of this Quarterly Report. As of September 30, 2011, letters of credit totaling \$13.3 million were outstanding under the revolving credit facility. These letters of credit were primarily issued in the normal course of business as well as in connection with certain insurance programs and reduce the amount we may borrow under the revolving credit facility.

Borrowings under the term loan facilities as of September 30, 2011 bear interest, based at our option, on the following: for the tranche A term loan facility, on either the applicable fixed rate plus 2.00% to 3.75% or the

Table of Contents

daily rate plus 1.00% to 2.75%, as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement), for the tranche B term loan facility, on either the applicable fixed rate plus 3.25% or the daily rate plus 2.25%, for the tranche C term loan facility, on either the applicable fixed rate plus 3.25% or the daily rate plus 2.25% and for the tranche D term loan facility, on either the applicable fixed rate plus 3.50% or the daily rate plus 2.50%. As of September 30, 2011 and December 31, 2010, we had \$315.0 million and \$341.3 million, respectively, of tranche A term loan facility principal outstanding and \$297.0 million and \$299.2 million, respectively, of tranche B term loan facility principal outstanding, which are included in the consolidated balance sheets set forth in Item 1 of this Quarterly Report. As of September 30, 2011, we also had \$399.0 million of both tranche C and tranche D term loan facilities principal outstanding, which are included in the consolidated balance sheets set forth in Item 1 of this Quarterly Report.

On October 18, 2011, we announced our plan to establish a new incremental senior secured sterling tranche A-1 term loan facility of approximately \$250.0 million. The new facility will be offered to our existing bank syndicate and will be on terms substantially similar to our existing tranche A term loan facility. The new facility is expected to close on November 9, 2011 and mature in May 2016, and enables us to capitalize on the current low interest rate environment and to enhance our overall financial flexibility.

In March 2011, we entered into five interest rate swap agreements, all with effective dates in October 2011, and immediately designated them as cash flow hedges in accordance with Financial Accounting Standards Board, or FASB, Accounting Standards Codification, or ASC, Topic 815, *Derivatives and Hedging*. The purpose of these interest rate swap agreements is to hedge potential changes to our cash flows due to the variable interest nature of our senior secured term loan facilities. The total notional amount of these interest rate swap agreements is \$400.0 million, with \$200.0 million expiring in October 2017 and \$200.0 million expiring in September 2019. There was no hedge ineffectiveness for the three and nine months ended September 30, 2011. As of September 30, 2011, the fair values of these interest rate swap agreements were reflected as a \$39.1 million liability and were included in other long-term liabilities in the consolidated balance sheets set forth in Item 1 of this Quarterly Report.

The Credit Agreement is jointly and severally guaranteed by us and substantially all of our domestic subsidiaries. Borrowings under our Credit Agreement are secured by a pledge of substantially all of the capital stock of our U.S. subsidiaries and 65.0% of the capital stock of certain non-U.S. subsidiaries. Also, the Credit Agreement requires us to pay a fee based on the total amount of the revolving credit facility commitment.

On October 8, 2010, CBRE Services, Inc. (formerly known as CB Richard Ellis Services, Inc.), or CBRE, our wholly-owned subsidiary, issued \$350.0 million in aggregate principal amount of 6.625% senior notes due October 15, 2020. The 6.625% senior notes are unsecured obligations of CBRE, senior to all of its current and future subordinated indebtedness, but effectively subordinated to all of its current and future secured indebtedness. The 6.625% senior notes are jointly and severally guaranteed on a senior basis by us and each subsidiary of CBRE that guarantees our Credit Agreement. Interest accrues at a rate of 6.625% per year and is payable semi-annually in arrears on April 15 and October 15, having commenced on April 15, 2011. The 6.625% senior notes are redeemable at our option, in whole or in part, on or after October 15, 2014 at a redemption price of 104.969% of the principal amount on that date and at declining prices thereafter. At any time prior to October 15, 2014, the 6.625% senior notes may be redeemed by us, in whole or in part, at a redemption price equal to 100% of the principal amount, plus accrued and unpaid interest and an applicable premium (as defined in the indenture governing these notes), which is based on the present value of the October 15, 2014 redemption price plus all remaining interest payments through October 15, 2014. In addition, prior to October 15, 2013, up to 35.0% of the original issued amount of the 6.625% senior notes may be redeemed at a redemption price of 106.625% of the principal amount, plus accrued and unpaid interest, solely with the net cash proceeds from public equity offerings. If a change of control triggering event (as defined in the indenture governing our 6.625% senior notes) occurs, we are obligated to make an offer to purchase the remaining 6.625% senior notes at a redemption price of 101.0% of the principal amount, plus accrued and unpaid interest. The amount of the 6.625% senior notes included in the consolidated balance sheets set forth in Item 1 of this Quarterly Report was \$350.0 million at both September 30, 2011 and December 31, 2010.

Table of Contents

On June 18, 2009, CBRE issued \$450.0 million in aggregate principal amount of 11.625% senior subordinated notes due June 15, 2017 for approximately \$435.9 million, net of discount. The 11.625% senior subordinated notes are unsecured senior subordinated obligations of CBRE and are jointly and severally guaranteed on a senior subordinated basis by us and our domestic subsidiaries that guarantee our Credit Agreement. Interest accrues at a rate of 11.625% per year and is payable semi-annually in arrears on June 15 and December 15. The 11.625% senior subordinated notes are redeemable at our option, in whole or in part, on or after June 15, 2013 at 105.813% of par on that date and at declining prices thereafter. At any time prior to June 15, 2013, the 11.625% senior subordinated notes may be redeemed by us, in whole or in part, at a price equal to 100% of the principal amount, plus accrued and unpaid interest and an applicable premium (as defined in the indenture governing these notes), which is based on the present value of the June 15, 2013 redemption price plus all remaining interest payments through June 15, 2013. In addition, prior to June 15, 2012, up to 35.0% of the original issued amount of the 11.625% senior subordinated notes may be redeemed at 111.625% of par, plus accrued and unpaid interest, solely with the net cash proceeds from public equity offerings. In the event of a change of control (as defined in the indenture governing our 11.625% senior subordinated notes), we are obligated to make an offer to purchase the remaining 11.625% senior subordinated notes at a redemption price of 101.0% of the principal amount, plus accrued and unpaid interest. The amount of the 11.625% senior subordinated notes included in the consolidated balance sheets set forth in Item 1 of this Quarterly Report, net of unamortized discount, was \$438.7 million and \$437.7 million at September 30, 2011 and December 31, 2010, respectively.

Our Credit Agreement and the indentures governing our 6.625% senior notes and 11.625% senior subordinated notes contain numerous restrictive covenants that, among other things, limit our ability to incur additional indebtedness, pay dividends or make distributions to stockholders, repurchase capital stock or debt, make investments, sell assets or subsidiary stock, create or permit liens on assets, engage in transactions with affiliates, enter into sale/leaseback transactions, issue subsidiary equity and enter into consolidations or mergers. Our Credit Agreement also currently requires us to maintain a minimum coverage ratio of EBITDA (as defined in the Credit Agreement) to total interest expense of 2.25x and a maximum leverage ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement) of 3.75x. Our coverage ratio of EBITDA to total interest expense was 16.36x for the trailing twelve months ended September 30, 2011 and our leverage ratio of total debt less available cash to EBITDA was 1.55x as of September 30, 2011. We may from time to time, in our sole discretion, look for opportunities to reduce our outstanding debt under our Credit Agreement and under our 6.625% senior notes and 11.625% senior subordinated notes.

From time to time, Moody's Investor Service, Inc., or Moody's, and Standard & Poor's Ratings Services, or Standard & Poor's, rate our senior debt. Neither the Moody's nor the Standard & Poor's ratings impact our ability to borrow under our Credit Agreement. However, these ratings may impact our ability to borrow under new agreements in the future and the interest rates of any such future borrowings.

We had short-term borrowings of \$718.1 million and \$471.4 million with related average interest rates of 2.7% and 2.8% as of September 30, 2011 and December 31, 2010, respectively, which are included in the consolidated balance sheets set forth in Item 1 of this Quarterly Report.

On March 2, 2007, we entered into a \$50.0 million credit note with Wells Fargo Bank for the purpose of purchasing eligible investments, which include cash equivalents, agency securities, A1/P1 commercial paper and eligible money market funds. The proceeds of this note are not made generally available to us, but instead deposited in an investment account maintained by Wells Fargo Bank and used and applied solely to purchase eligible investment securities. This agreement has been amended several times and currently provides for a \$40.0 million revolving credit note, bears interest at 0.25% and has a maturity date of December 1, 2011. As of September 30, 2011 and December 31, 2010, there were no amounts outstanding under this note.

On March 4, 2008, we entered into a \$35.0 million credit and security agreement with Bank of America, or BofA, for the purpose of purchasing eligible financial instruments, which include A1/P1 commercial paper, U.S.

Table of Contents

Treasury securities, GSE discount notes (as defined in the credit and security agreement) and money market funds. The proceeds of this loan are not made generally available to us, but instead deposited in an investment account maintained by BofA and used and applied solely to purchase eligible financial instruments. This agreement has been amended several times and currently provides for a \$5.0 million credit line, bears interest at 1% and has a maturity date of February 28, 2012. As of September 30, 2011 and December 31, 2010, there were no amounts outstanding under this agreement.

On August 19, 2008, we entered into a \$15.0 million uncommitted facility with First Tennessee Bank for the purpose of purchasing investments, which include cash equivalents, agency securities, A1/P1 commercial paper and eligible money market funds. The proceeds of this facility are not made generally available to us, but instead are held in a collateral account maintained by First Tennessee Bank. This agreement has been amended several times and currently provides for a \$4.0 million credit line, bears interest at 0.25% and has a maturity date of August 4, 2012. As of September 30, 2011 and December 31, 2010, there were no amounts outstanding under this facility.

On April 19, 2010, we entered into a Receivables Purchase Agreement, which allowed us to transfer an undivided interest in a designated pool of U.S. accounts receivable, on an ongoing basis, to provide collateral for borrowings up to a maximum of \$55.0 million. Borrowings under this arrangement generally bore interest at the commercial paper rate plus 2.75%. This agreement expired on April 18, 2011 and we did not renew this arrangement. As of December 31, 2010, there were no amounts outstanding under this agreement.

Our wholly-owned subsidiary, CBRE Capital Markets, has the following warehouse lines of credit: credit agreements with JP Morgan Chase Bank, N.A., or JP Morgan, BofA, TD Bank, N.A., or TD Bank, and Kemps Landing Capital Company, LLC, or Kemps Landing, for the purpose of funding mortgage loans that will be resold and a funding arrangement with Fannie Mae for the purpose of selling a percentage of certain closed multi-family loans.

On November 15, 2005, CBRE Capital Markets entered into a secured credit agreement with JP Morgan to establish a warehouse line of credit. Effective October 12, 2010 through January 10, 2011, the warehouse line of credit was temporarily increased from \$210.0 million to \$250.0 million. Effective November 22, 2010 through February 1, 2011, the warehouse line of credit was temporarily increased further from \$250.0 million to \$300.0 million. This agreement has been amended several times and currently provides for a \$210.0 million senior secured revolving line of credit, bears interest at the daily LIBOR plus 2.50% and has a maturity date of September 28, 2012.

On April 16, 2008, CBRE Capital Markets entered into a secured credit agreement with BofA to establish a warehouse line of credit. This agreement has been amended several times and currently provides for a \$125.0 million senior secured revolving line of credit, bears interest at the daily one-month LIBOR plus 2.0% with a maturity date of May 30, 2012.

In August 2009, CBRE Capital Markets entered into a funding arrangement with Fannie Mae under its Multifamily As Soon As Pooled Plus Agreement and its Multifamily As Soon As Pooled Sale Agreement, or ASAP Program. Under the ASAP Program, CBRE Capital Markets may elect, on a transaction by transaction basis, to sell a percentage of certain closed multifamily loans to Fannie Mae on an expedited basis. After all contingencies are satisfied, the ASAP Program requires that CBRE Capital Markets repurchase the interest in the multifamily loan previously sold to Fannie Mae followed by either a full delivery back to Fannie Mae via whole loan execution or a securitization into a mortgage backed security. Under this agreement, the maximum outstanding balance under the ASAP Program cannot exceed \$150.0 million and, between the sale date to Fannie Mae and the repurchase date by CBRE Capital Markets, the outstanding balance bears interest and is payable to Fannie Mae at the daily LIBOR rate plus 1.35% with a LIBOR floor of 0.35%.

On December 21, 2010, CBRE Capital Markets entered into a secured credit agreement with TD Bank to establish a warehouse line of credit. Effective October 13, 2011, the warehouse line of credit was increased from

Table of Contents

\$75.0 million to \$100.0 million. The secured revolving line of credit bears interest at the daily one-month LIBOR plus 2.0% with a maturity date of May 31, 2012.

On December 21, 2010, CBRE Capital Markets entered into an uncommitted funding arrangement with Kemps Landing providing CBRE Capital Markets with the ability to fund Freddie Mac multi-family loans. Effective September 13, 2011, the maximum outstanding balance allowed under this arrangement was increased from \$200.0 million to \$300.0 million and on October 4, 2011, was further increased to \$500.0 million. The outstanding borrowings bear interest at LIBOR plus 2.75% with a LIBOR floor of 0.25% and the agreement expires on December 20, 2011.

During the nine months ended September 30, 2011, we had a maximum of \$677.4 million of warehouse lines of credit principal outstanding. As of September 30, 2011 and December 31, 2010, we had \$676.8 million and \$453.8 million of warehouse lines of credit principal outstanding, respectively, which are included in short-term borrowings in the consolidated balance sheets set forth in Item 1 of this Quarterly Report. Additionally, we had \$690.2 million and \$485.4 million of mortgage loans held for sale (warehouse receivables), which substantially represented mortgage loans funded through the lines of credit that, while committed to be purchased, had not yet been purchased as of September 30, 2011 and December 31, 2010, respectively, and which are also included in the consolidated balance sheets set forth in Item 1 of this Quarterly Report.

Off-Balance Sheet Arrangements

We had outstanding letters of credit totaling \$12.6 million as of September 30, 2011, excluding letters of credit for which we have outstanding liabilities already accrued on our consolidated balance sheet related to our subsidiaries' outstanding reserves for claims under certain insurance programs as well as letters of credit related to operating leases. These letters of credit are primarily executed by us in the ordinary course of business and expire at varying dates through September 2012.

We had guarantees totaling \$24.9 million as of September 30, 2011, excluding guarantees related to pension liabilities, consolidated indebtedness and other obligations for which we have outstanding liabilities already accrued on our consolidated balance sheet, and operating leases. The \$24.9 million primarily consists of guarantees of obligations of unconsolidated subsidiaries, which expire at varying dates through November 2013.

In addition, as of September 30, 2011, we had numerous completion and budget guarantees relating to development projects. These guarantees are made by us in the ordinary course of our Development Services business. Each of these guarantees requires us to complete construction of the relevant project within a specified timeframe and/or within a specified budget, with us potentially being liable for costs to complete in excess of such timeframe or budget. However, we generally have guaranteed maximum price contracts with reputable general contractors with respect to projects for which we provide these guarantees. These contracts are intended to pass the risk to such contractors. While there can be no assurance, we do not expect to incur any material losses under these guarantees.

From time to time, we act as a general contractor with respect to construction projects. We do not consider these activities to be a material part of our business. In connection with these activities, we seek to subcontract construction work for certain projects to reputable subcontractors. Should construction defects arise relating to the underlying projects, we could potentially be liable to the client for the costs to repair such defects, although we would generally look to the subcontractor that performed the work to remedy the defect and also look to insurance policies that cover this work. While there can be no assurance, we do not expect to incur material losses with respect to construction defects.

In January 2008, CBRE Multifamily Capital, Inc., or CBRE MCI, a wholly-owned subsidiary of CBRE Capital Markets, Inc., entered into an agreement with Fannie Mae, under Fannie Mae's Delegated Underwriting and Servicing Lender Program, or DUS Program, to provide financing for multifamily housing with five or more

Table of Contents

units. Under the DUS Program, CBRE MCI originates, underwrites, closes and services loans without prior approval by Fannie Mae, and in selected cases, is subject to sharing up to one-third of any losses on loans originated under the DUS Program. CBRE MCI has funded loans subject to such loss sharing arrangements with unpaid principal balances of \$2.9 billion at September 30, 2011. Additionally, CBRE MCI has funded loans under the DUS Program that are not subject to loss sharing arrangements with unpaid principal balances of approximately \$522.6 million at September 30, 2011. CBRE MCI, under its agreement with Fannie Mae, must post cash reserves under formulas established by Fannie Mae to provide for sufficient capital in the event losses occur. As of September 30, 2011 and December 31, 2010, CBRE MCI had \$3.7 million and \$2.2 million, respectively, of cash deposited under this reserve arrangement, and had provided approximately \$5.5 million and \$4.0 million, respectively, of loan loss accruals. Fannie Mae's recourse under the DUS Program is limited to the assets of CBRE MCI, which totaled approximately \$272.2 million (including \$215.8 million of warehouse receivables, a substantial majority of which are pledged against warehouse lines of credit and are therefore not available to Fannie Mae) at September 30, 2011.

An important part of the strategy for our Global Investment Management business involves investing our capital in certain real estate investments with our clients. These co-investments typically range from 2.0% to 5.0% of the equity in a particular fund. As of September 30, 2011, we had aggregate commitments of \$18.6 million to fund future co-investments, \$0.5 million of which is expected to be funded in 2011. In addition to required future capital contributions, some of the co-investment entities may request additional capital from us and our subsidiaries holding investments in those assets and the failure to provide these contributions could have adverse consequences to our interests in these investments.

Additionally, an important part of our Development Services business strategy is to invest in unconsolidated real estate subsidiaries as a principal (in most cases co-investing with our clients). As of September 30, 2011, we had committed to fund \$15.4 million of additional capital to these unconsolidated subsidiaries, which may be called at any time.

Seasonality

A significant portion of our revenue is seasonal, which can affect an investor's ability to compare our financial condition and results of operations on a quarter-by-quarter basis. Historically, this seasonality has caused our revenue, operating income, net income and cash flow from operating activities to be lower in the first two quarters and higher in the third and fourth quarters of each year. Earnings and cash flow have historically been particularly concentrated in the fourth quarter due to investors and companies focusing on completing transactions prior to calendar year-end. This has historically resulted in lower profits or a loss in the first quarter, with revenue and profitability improving in each subsequent quarter.

New Accounting Pronouncements

In December 2010, the FASB issued Accounting Standards Update, or ASU, 2010-29, *Business Combinations (Topic 805), Disclosure of Supplementary Pro Forma Information for Business Combinations*. ASU 2010-29 specifies that when a public company completes a business combination, the company should disclose revenue and earnings of the combined entity as though the business combination occurred as of the beginning of the comparable prior annual reporting period. The update also expands the supplemental pro forma disclosures under Topic 805 to include a description of the nature and amount of material, non-recurring pro forma adjustments directly attributable to the business combination included in the pro forma revenue and earnings. The requirements of ASU 2010-29 are effective for business combinations that occur on or after the beginning of the first annual reporting period beginning on or after December 15, 2010. We do not believe the adoption of this update will have a material impact on the disclosure requirements for our consolidated financial statements.

In April 2011, the FASB issued ASU 2011-03, *Transfers and Servicing (Topic 860), Reconsideration of Effective Control for Repurchase Agreements*. ASU 2011-03 specifies when an entity may or may not recognize

Table of Contents

a sale upon the transfer of financial assets subject to repurchase agreements. That determination is based, in part, on whether the entity has maintained effective control over the transferred financial assets. The requirements of ASU 2011-03 will be effective for the first interim or annual period beginning on or after December 15, 2011, with early adoption prohibited. We do not believe the adoption of this update will have a material effect on our consolidated financial position or results of operations.

In May 2011, the FASB issued ASU 2011-04, *Fair Value Measurement (Topic 820), Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs*. These amendments were issued to provide a consistent definition of fair value and ensure that the fair value measurement and disclosure requirements are similar between GAAP and International Financial Reporting Standards (IFRS). ASU 2011-04 changes certain fair value measurement principles and enhances the disclosure requirements, particularly for level 3 fair value measurements. This ASU is effective for interim and annual periods beginning after December 15, 2011, with early adoption prohibited. We are currently evaluating the impact of adoption of this update on our consolidated financial statements, but do not expect it to have a material impact.

In June 2011, the FASB issued ASU 2011-05, *Comprehensive Income (Topic 220), Presentation of Comprehensive Income*. This ASU eliminates the option to report other comprehensive income and its components in the statement of changes in stockholders' equity and requires an entity to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement or in two separate but consecutive statements. ASU 2011-05 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011, with early adoption permitted, and will require retrospective application for all periods presented. We do not believe the adoption of this update will have a material impact on the disclosure requirements for our consolidated financial statements.

In September 2011, the FASB issued ASU 2011-08, *Intangibles-Goodwill and Other (Topic 350), Testing Goodwill for Impairment*. This ASU gives companies the option to perform a qualitative assessment to first assess whether the fair value of a reporting unit is less than its carrying amount. If an entity determines it is not more likely than not that the fair value of the reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. ASU 2011-08 is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011, with early adoption permitted. We do not believe the adoption of this update will have a material impact on the disclosure requirements for our consolidated financial statements.

Forward-Looking Statements

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. The words anticipate, believe, could, should, propose, continue, estimate, expect, may, plan, predict, project, will and similar terms and phrases are used in this Quarterly Report on Form 10-Q to identify forward-looking statements. Except for historical information contained herein, the matters addressed in this Quarterly Report are forward-looking statements. These statements relate to analyses and other information based on forecasts of future results and estimates of amounts not yet determinable. These statements also relate to our future prospects, developments and business strategies.

These forward-looking statements are made based on our management's expectations and beliefs concerning future events affecting us and are subject to uncertainties and factors relating to our operations and business environment, all of which are difficult to predict and many of which are beyond our control. These uncertainties and factors could cause our actual results to differ materially from those matters expressed in or implied by these forward-looking statements.

Table of Contents

The following factors are among those, but are not only those, that may cause actual results to differ materially from the forward-looking statements:

integration issues arising out of the REIM Acquisitions and other companies we may acquire;

costs relating to the REIM Acquisitions and other businesses we may acquire;

the sustainability of the recovery in our investment sales and leasing business from the recessionary levels in 2008 and 2009;

disruptions in general economic and business conditions, particularly in geographies where our business may be concentrated;

volatility and disruption of the securities, capital and credit markets, interest rate increases, the cost and availability of capital for investment in real estate, clients' willingness to make real estate or long-term contractual commitments and other factors impacting the value of real estate assets;

continued high levels of, or increases in, unemployment and general slowdowns in commercial activity;

the impairment or weakened financial condition of certain of our clients;

client actions to restrain project spending and reduce outsourced staffing levels as well as the potential loss of clients in our outsourcing business due to consolidation or bankruptcies;

our ability to diversify our revenue model to offset cyclical economic trends in the commercial real estate industry;

foreign currency fluctuations;

our ability to attract new user and investor clients;

our ability to retain major clients and renew related contracts;

a reduction by companies in their reliance on outsourcing for their commercial real estate needs, which would impact our revenues and operating performance;

trends in pricing for commercial real estate services;

Edgar Filing: CBRE GROUP, INC. - Form 10-Q

changes in tax laws in the United States or in other jurisdictions in which our business may be concentrated that reduce or eliminate deductions or other tax benefits we receive;

our ability to compete globally, or in specific geographic markets or business segments that are material to us;

our ability to manage fluctuations in net earnings and cash flow, which could result from poor performance in our investment programs, including our participation as a principal in real estate investments;

our ability to leverage our global services platform to maximize and sustain long-term cash flow;

our exposure to liabilities in connection with real estate brokerage and property management activities;

the ability of our Global Investment Management segment to realize values in investment funds sufficient to offset incentive compensation expense related thereto;

liabilities under guarantees, or for construction defects, that we incur in our Development Services business;

our ability to complete a new incremental senior secured sterling denominated term A-1 loan facility;

the ability of CBRE Capital Markets to periodically amend, or replace, on satisfactory terms the agreements for its warehouse lines of credit;

Table of Contents

the effect of implementation of new accounting rules and standards; and

the other factors described elsewhere in this Quarterly Report on Form 10-Q, included under the headings Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Policies and Quantitative and Qualitative Disclosures About Market Risk or as described in our Annual Report on Form 10-K for the year ended December 31, 2010, in particular in Item 1A, Risk Factors, or in the other documents and reports we file with the Securities and Exchange Commission.

Forward-looking statements speak only as of the date the statements are made. You should not put undue reliance on any forward-looking statements. We assume no obligation to update forward-looking statements to reflect actual results, changes in assumptions or changes in other factors affecting forward-looking information, except to the extent required by applicable securities laws. If we do update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect to those or other forward-looking statements. Additional information concerning these and other risks and uncertainties is contained in our other periodic filings with the Securities and Exchange Commission.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information in this section should be read in connection with the information on market risk related to changes in interest rates and non-U.S. currency exchange rates in Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk, in our Annual Report on Form 10-K for the year ended December 31, 2010. Our exposure to market risk consists of foreign currency exchange rate fluctuations related to our international operations and changes in interest rates on debt obligations.

During the nine months ended September 30, 2011, approximately 40% of our business was transacted in local currencies of foreign countries, the majority of which includes the Euro, the British pound sterling, the Canadian dollar, the Hong Kong dollar, the Japanese yen, the Singapore dollar, the Australian dollar and the Indian rupee. We attempt to manage our exposure primarily by balancing assets and liabilities and maintaining cash positions in foreign currencies only at levels necessary for operating purposes. We routinely monitor our exposure to currency exchange rate changes in connection with transactions and sometimes enter into foreign currency exchange swap, option and forward contracts to limit our exposure to such transactions, as appropriate. In the normal course of business, we also sometimes utilize derivative financial instruments in the form of foreign currency exchange contracts to mitigate foreign currency exchange exposure resulting from inter-company loans, expected cash flow and earnings. We apply the *Derivatives and Hedging* Topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) (Topic 815) when accounting for any such contracts. In all cases, we view derivative financial instruments as a risk management tool and, accordingly, do not engage in any speculative activities with respect to foreign currency.

On February 2, 2011, we entered into four option agreements, including one to sell a notional amount of 0.4 million Euros, which expired on March 29, 2011, one to sell a notional amount of 6.5 million Euros, which expired on June 28, 2011, one to sell a notional amount of 6.5 million Euros, which was exercised on September 28, 2011 and one to sell a notional amount of 22.0 million Euros, which expires on December 28, 2011. On February 3, 2011, we entered into four additional option agreements, including one to sell a notional amount of 4.0 million British pounds sterling, which was exercised on March 29, 2011, one to sell a notional amount of 7.4 million British pounds sterling, which was exercised on June 28, 2011, one to sell a notional amount of 6.8 million British pounds sterling, which was exercised on September 28, 2011 and one to sell a notional amount of 12.0 million British pounds sterling, which expires on December 28, 2011. On February 23, 2011, we entered into three additional option agreements, including one to sell a notional amount of 2.1 million British pounds sterling, which was exercised on June 28, 2011, one to sell a notional amount of 2.0 million British pounds sterling, which was exercised on September 28, 2011 and one to sell a notional amount of 2.8 million British pounds sterling, which expires on December 28, 2011. Included in the consolidated statement

Table of Contents

of operations set forth in Item 1 of this Quarterly Report were gains of \$1.0 million and charges of \$1.6 million for the three and nine months ended September 30, 2011, respectively, resulting from net gains and losses on foreign currency exchange option agreements.

In March 2011, we entered into five interest rate swap agreements, all with effective dates in October 2011, and immediately designated them as cash flow hedges in accordance with FASB ASC Topic 815. The purpose of these interest rate swap agreements is to hedge potential changes to our cash flows due to the variable interest nature of our senior secured term loan facilities. The total notional amount of these interest rate swap agreements is \$400.0 million, with \$200.0 million expiring in October 2017 and \$200.0 million expiring in September 2019. There was no hedge ineffectiveness for the three and nine months ended September 30, 2011. As of September 30, 2011, the fair values of these interest rate swap agreements were reflected as a \$39.1 million liability and were included in other long-term liabilities in the consolidated balance sheets set forth in Item 1 of this Quarterly Report.

We also enter into loan commitments that relate to the origination or acquisition of commercial mortgage loans that will be held for resale. FASB ASC Topic 815 requires that these commitments be recorded at their fair values as derivatives. The net impact on our financial position and earnings resulting from these derivatives contracts has not been significant.

Based upon information from third-party banks, the estimated fair value of our senior secured term loans was approximately \$1.4 billion at September 30, 2011. Based on dealers' quotes, the estimated fair values of our 6.625% senior notes and 11.625% senior subordinated notes were \$337.3 million and \$495.7 million, respectively, at September 30, 2011.

We utilize sensitivity analyses to assess the potential effect of our variable rate debt. If interest rates were to increase by 10.0% on our outstanding variable rate debt, excluding notes payable on real estate, at September 30, 2011, the net impact of the additional interest cost would be a decrease of \$4.9 million on pre-tax income and an increase of \$4.9 million on cash used in operating activities for the nine months ended September 30, 2011.

We also have \$499.3 million of notes payable on real estate as of September 30, 2011. Interest costs relating to notes payable on real estate include both interest that is expensed and interest that is capitalized as part of the cost of real estate. If interest rates were to increase by 10.0%, our total estimated interest cost related to notes payable would increase by approximately \$2.1 million for the nine months ended September 30, 2011. From time to time, we enter into interest rate swap and cap agreements in order to limit our interest expense related to our notes payable on real estate. If any of these agreements are not designated as effective hedges, then they are marked to market each period with the change in fair value recognized in current period earnings. The net impact on our earnings resulting from gains and/or losses on interest rate swap and cap agreements associated with notes payable on real estate has not been significant.

ITEM 4. CONTROLS AND PROCEDURES

Our policy for disclosure controls and procedures provides guidance on the evaluation of disclosure controls and procedures and is designed to ensure that all corporate disclosure is complete and accurate in all material respects and that all information required to be disclosed in the periodic reports submitted by us under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods and in the manner specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Securities Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and

Table of Contents

procedures. Our Disclosure Committee consisting of the principal accounting officer, general counsel, chief communication officer, senior officers of each significant business line and other select employees assisted the Chief Executive Officer and the Chief Financial Officer in this evaluation. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as required by the Securities Exchange Act Rule 13a-15(b) as of the end of the period covered by this report.

No changes in our internal control over financial reporting occurred during the fiscal quarter ended September 30, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

There have been no material changes to our legal proceedings as previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010.

ITEM 1A. RISK FACTORS

There have been no material changes to our risk factors as previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010.

Table of Contents**ITEM 6. EXHIBITS**

Exhibit Number	Description
2.1	Second Amendment to the PE Share Purchase Agreement, dated October 3, 2011, by and among ING Real Estate Investment Management Holding B.V. and others, and CBRE, Inc. and others (incorporated by reference to Exhibit 2.03 of the CBRE Group, Inc. Current Report on Form 8-K filed with the SEC on October 7, 2011)
2.2	Third Amendment to the PE Share Purchase Agreement, dated October 31, 2011, by and among ING Real Estate Investment Management Holding B.V. and others, and CBRE, Inc. and others (incorporated by reference to Exhibit 2.04 of the CBRE Group, Inc. Current Report on Form 8-K filed with the SEC on November 4, 2011)
3.1	Restated Certificate of Incorporation of CBRE Group, Inc. filed on June 16, 2004, as amended by the Certificate of Amendment filed on June 4, 2009 and the Certificate of Ownership and Merger filed on October 3, 2011*
3.2	Second Amended and Restated By-laws of CBRE Group, Inc. (incorporated by reference to Exhibit 3.2 of the CBRE Group, Inc. Current Report on Form 8-K filed with the SEC on October 3, 2011)
4.1(a)	Securityholders Agreement, dated as of July 20, 2001 (Securityholders Agreement), by and among, CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc., Blum Strategic Partners, L.P., Blum Strategic Partners II, L.P., Blum Strategic Partners II GmbH & Co. KG, FS Equity Partners III, L.P., FS Equity Partners International, L.P., Credit Suisse First Boston Corporation, DLJ Investment Funding, Inc., The Koll Holding Company, Frederic V. Malek, the management investors named therein and the other persons from time to time party thereto (incorporated by reference to Exhibit 25 to Amendment No. 9 to Schedule 13D with respect to CB Richard Ellis Services, Inc. filed with the SEC on July 25, 2001)
4.1(b)	Amendment and Waiver to Securityholders Agreement, dated as of April 14, 2004, by and among, CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc. and the other parties to the Securityholders Agreement (incorporated by reference to Exhibit 4.2(b) of the CB Richard Ellis Group, Inc. Amendment No. 2 to Registration Statement on Form S-1 filed with the SEC (No. 333-112867) on April 30, 2004)
4.1(c)	Second Amendment and Waiver to Securityholders Agreement, dated as of November 24, 2004, by and among CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc. and certain of the other parties to the Securityholders Agreement (incorporated by reference to Exhibit 4.2(c) of the CB Richard Ellis Group, Inc. Amendment No. 1 to Registration Statement on Form S-1 filed with the SEC (No. 333-120445) on November 24, 2004)
4.1(d)	Third Amendment and Waiver to Securityholders Agreement, dated as of August 1, 2005, by and among CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc. and certain of the other parties to the Securityholders Agreement (incorporated by reference to Exhibit 4.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on August 2, 2005)
4.2(a)	Indenture, dated as of June 18, 2009, among CB Richard Ellis Services, Inc., CB Richard Ellis Group, Inc., the other guarantors party thereto and Wells Fargo Bank, National Association, as trustee, for the 11.625% Senior Subordinated Notes Due June 15, 2017 (incorporated by reference to Exhibit 4.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on June 23, 2009)
4.2(b)	Form of Supplemental Indenture among CB Richard Ellis Services, Inc., CB Richard Ellis Group, Inc., certain new U.S. subsidiaries from time-to-time, the other guarantors party thereto and Wells Fargo Bank, National Association, as trustee, for the 11.625% Senior Subordinated Notes Due June 15, 2017 (incorporated by reference to Exhibit 4.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on July 29, 2011)

Table of Contents

Exhibit Number	Description
4.3(a)	Indenture, dated as of October 8, 2010, among CB Richard Ellis Services, Inc., CB Richard Ellis Group, Inc., the other guarantors party thereto and Wells Fargo Bank, National Association, as trustee, for the 6.625% Senior Notes Due October 15, 2020 (incorporated by reference to Exhibit 4.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on October 12, 2010)
4.3(b)	Form of Supplemental Indenture among CB Richard Ellis Services, Inc., CB Richard Ellis Group, Inc., certain new U.S. subsidiaries from time-to-time, the other guarantors party thereto and Wells Fargo Bank, National Association, as trustee, for the 6.625% Senior Notes Due October 15, 2020 (incorporated by reference to Exhibit 4.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on July 29, 2011)
10.1	Form of Supplement among certain new U.S. subsidiaries from time-to-time and Credit Suisse AG, as collateral agent, to the Guarantee and Pledge Agreement, dated as of November 10, 2010, by and among CB Richard Ellis Services, Inc., CB Richard Ellis Group, Inc., certain subsidiaries of CB Richard Ellis Group, Inc. and Credit Suisse AG, as collateral agent for the Secured Parties (as defined therein) (incorporated by reference to Exhibit 10.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on July 29, 2011)
10.2	Amendment No. 1 to the Incremental Assumption Agreement, dated as of August 26, 2011, among CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc., certain subsidiaries of CB Richard Ellis Services, Inc., the lenders party thereto, and Credit Suisse AG, as administrative agent (incorporated by reference to Exhibit 10.1 of the CB Richard Ellis Group, Inc. Current Report on Form 8-K filed with the SEC on August 30, 2011)
11	Statement concerning Computation of Per Share Earnings (filed as Note 11 of the Consolidated Financial Statements)
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to §302 of the Sarbanes-Oxley Act of 2002*
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to §302 of the Sarbanes-Oxley Act of 2002*
32	Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002*
101.INS	XBRL Instance Document**
101.SCH	XBRL Taxonomy Extension Schema Document**
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document**
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document**
101.LAB	XBRL Taxonomy Extension Label Linkbase Document**
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document**

+ In the foregoing description of exhibits, references to CB Richard Ellis Group, Inc. are to CBRE Group, Inc., references to CB Richard Ellis Services, Inc. are to CBRE Services, Inc., and references to CB Richard Ellis, Inc. are to CBRE Inc., in each case, prior to their respective name changes, which became effective October 3, 2011.

* Filed herewith

** XBRL (Extensible Business Reporting Language) information is furnished and not filed herewith, is not a part of a registration statement or Prospectus for purposes of sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CBRE GROUP, INC.

Date: November 9, 2011

/s/ GIL BOROK
Gil Borok
Chief Financial Officer (principal financial officer)

Date: November 9, 2011

/s/ ARLIN GAFFNER
Arlin Gaffner
Chief Accounting Officer (principal accounting officer)