## HOOKER FURNITURE CORP

Form 10-Q
December 09, 2009

UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION<br>Washington, D.C. 20549

Form 10-Q

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended November 1, 2009

Commission file number 000-25349

## HOOKER FURNITURE CORPORATION

(Exact name of registrant as specified in its charter)


#### Abstract

Virginia (State or other jurisdiction of incorporation or organization)

54-0251350 (IRS employer identification no.)


440 East Commonwealth Boulevard, Martinsville, VA 24112
(Address of principal executive offices, zip code)
(276) 632-0459
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No *

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes " No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated Filer ${ }^{*}$
Accelerated filer x

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Non-accelerated Filer " (Do not check if a smallerSmaller reporting reporting company)
company *
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of December 9, 2009

Common stock, no par value
(Class of common stock)

10,771,912
(Number of shares)

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## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

## HOOKER FURNITURE CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS <br> (In thousands, including share data) <br> (Unaudited)

|  | $\begin{gathered} \text { November } \\ 1, \\ 2009 \end{gathered}$ | February 1, 2009 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current Assets |  |  |
| Cash and cash equivalents | \$34,730 | \$11,804 |
| Accounts receivable, less allowance for doubtful accounts |  |  |
| of \$1,688 and \$2,207 on each date | 26,248 | 30,261 |
| Inventories | 33,545 | 60,248 |
| Prepaid expenses and other current assets | 6,103 | 4,736 |
| Total current assets | 100,626 | 107,049 |
| Property, plant, and equipment, net | 23,425 | 24,596 |
| Intangible assets | 4,129 | 4,805 |
| Cash surrender value of life insurance policies | 14,364 | 13,513 |
| Other assets | 3,145 | 3,504 |
| Total assets | \$145,689 | \$153,467 |
|  |  |  |
| Liabilities and Shareholders' Equity |  |  |
| Current Liabilities |  |  |
| Trade acccounts payable | \$8,116 | \$8,392 |
| Accrued salaries, wages and benefits | 2,847 | 2,218 |
| Other accrued expenses | 2,713 | 2,279 |
| Short-term borrowing | 111 | - |
| Current maturities of long-term debt | - | 2,899 |
| Total current liabilities | 13,787 | 15,788 |
| Long-term debt, excluding current maturities | - | 2,319 |
| Deferred compensation | 6,346 | 5,606 |
| Other long-term liabilities | 16 | 44 |
| Total liabilities | 20,149 | 23,757 |
|  |  |  |
| Shareholders' equity |  |  |
| Common stock, no par value, 20,000 shares authorized, |  |  |
| 10,772 shares issued and oustanding on each date | 17,055 | 16,995 |
| Retained earnings | 108,180 | 112,450 |
| Accumulated other comprehensive income | 305 | 265 |
| Total shareholders' equity | 125,540 | 129,710 |
| Total liabilities and shareholders' equity | \$145,689 | \$153,467 |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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## HOOKER FURNITURE CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS <br> (In thousands, except per share data) <br> (Unaudited)

|  | Thirteen Weeks Ended |  |  |  | Thirty-nine weeks ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { November 1, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { November 2, } \\ 2008 \end{gathered}$ |  | $\begin{gathered} \text { November 1, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { November 2, } \\ 2008 \end{gathered}$ |  |
| Net Sales | \$ | 52,605 | \$ | 68,996 | \$ | 150,646 | \$ | 204,651 |
| Cost of Sales |  | 39,928 |  | 53,319 |  | 117,047 |  | 158,111 |
| Gross Profit |  | 12,677 |  | 15,677 |  | 33,599 |  | 46,540 |
| Selling and administrative expenses |  | 10,894 |  | 11,530 |  | 32,329 |  | 35,580 |
| Restructuring and asset impairment (credit) charge |  | - |  | (561 |  | 613 |  | (819 |
| Operating income |  | 1,783 |  | 4,708 |  | 657 |  | 11,779 |
| Other (expense) income, net |  | (93 |  | 36 |  | (122 |  | 391 |
| Income before income taxes |  | 1,690 |  | 4,744 |  | 535 |  | 12,170 |
| Income tax expense |  | 733 |  | 1,794 |  | 497 |  | 4,541 |
| Net income | \$ | 957 | \$ | 2,950 | \$ | 38 | \$ | 7,629 |
| Earnings per share |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.09 | \$ | 0.27 | \$ | 0.00 | \$ | 0.68 |
| Diluted | \$ | 0.09 | \$ | 0.27 | \$ | 0.00 | \$ | 0.68 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 10,752 |  | 10,761 |  | 10,752 |  | 11,176 |
| Diluted |  | 10,764 |  | 10,767 |  | 10,762 |  | 11,182 |
| Cash dividends declared per share | \$ | 0.10 | \$ | 0.10 | \$ | 0.30 | \$ | 0.30 |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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## HOOKER FURNITURE CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (In thousands) <br> (Unaudited)



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| Prepaid expenses and other current assets | $(1,439$ | $(122)$ |  |
| :--- | :--- | :--- | :--- |
| Trade accounts payable | $(276$ | $)$ | $(2,414)$ |
| Accrued salaries, wages, and benefits | 629 | 603 |  |
| Accrued income taxes | - | 177 |  |
| Other accrued expenses | $(644$ | $(419)$ |  |
| Deferred compensation | 577 | - |  |
| Other long-term liabilities | 201 | 332 |  |
| $\quad$ Net cash provided by operating activties | $\$ 32,861$ | $\$ 1,670$ |  |

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.
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## HOOKER FURNITURE CORPORATION AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Dollar and share amounts in tables, except per share amounts, in thousands unless otherwise indicated)
(Unaudited)
For the Thirty-nine Weeks Ended November 1, 2009
1.

Preparation of Interim Financial Statements
The condensed consolidated financial statements of Hooker Furniture Corporation and subsidiaries (referred to as "we," "us," "our," "Hooker" or the "Company") have been prepared in accordance with the rules and regulations of the Securitie and Exchange Commission ("SEC"). In the opinion of management, these statements include all adjustments necessary for a fair statement of the results of all interim periods reported herein. All such adjustments are of a normal recurring nature. Certain information and footnote disclosures prepared in accordance with U.S. generally accepted accounting principles ("GAAP") are condensed or omitted pursuant to SEC rules and regulations. However, we believe that the disclosures made are adequate for a fair presentation of our results of operations and financial position. Operating results for the interim periods reported herein may not be indicative of the results expected for the year. These financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in our annual report on Form 10-K for the fiscal year ended February 1, 2009.

The financial statements contained herein are being filed as part of a quarterly report on Form 10-Q covering the thirteen-week period (also referred to as "three months," "three-month period," "quarter" or "quarterly period") that begat August 3, 2009 and the thirty-nine week period (also referred to as "nine months," "nine-month period" or "first nine months") that began February 2, 2009, both ending on November 1, 2009. These financial statements also include the thirteen-week period that began August 4, 2008 and the thirty-nine week period that began February 4, 2008, both ending on November 2, 2008.

References to the 2010 fiscal year and comparable terminology in the notes to the condensed consolidated financial statements mean the fiscal year that began February 2, 2009 and will end January 31, 2010. References to the 2009 fiscal year and comparable terminology in the notes to the condensed consolidated financial statements mean the fiscal year that began February 4, 2008 and ended February 1, 2009.

We made a change in accounting principle in fiscal 2009 to classify shipping and warehousing costs associated with the distribution of finished products to our customers, as well as certain supply chain and operations management expenses, as cost of sales (previously recorded in selling and administrative expenses). We believe this accounting principle is preferable because the classification of these shipping and warehousing costs in cost of sales better reflects the cost of producing, selling and distributing our products. The reclassification due to this change in accounting principle amounted to $\$ 4.1$ million for the 2009 third quarter and $\$ 12.9$ million for the 2009 nine-month period.

## 2. Accounting Pronouncements

In May 2009, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 165 Subsequent Events ("FAS 165 "), which was subsequently codified in the subsequent events topic of the accounting standards codification (ASC 855.) FAS 165 addresses accounting and disclosure requirements related to subsequent events. It requires management to evaluate subsequent events through the date the financial statements are either issued or available to be issued, depending on the company's expectation of whether it will widely distribute its financial statements to its shareholders and other financial statement users. Companies are required to disclose the date through which subsequent events have been evaluated. This disclosure requirement is effective for interim or annual financial periods ending after June 15, 2009 and should be applied prospectively. We adopted this disclosure requirement in the fiscal year 2010 second quarter.

In June 2009, the FASB issued Statement of Financial Accounting Standards No. 166 ("FAS 166"), "Accounting for Transfers of Financial Assets", the objective of which is to improve the relevance, representational faithfulness, and comparability of the information that a reporting entity provides in its financial statements about a transfer of financial assets; the effects of a transfer on its financial position, financial performance, and cash flows; and a transferor's continuing involvement, if any, in transferred financial assets. FAS 166 is effective for annual reporting periods that begin after November 15, 2009, for interim periods within that first annual reporting period and for interim and annual reporting periods thereafter. Early application is prohibited. This statement must be applied to transfers occurring on or after the effective date. We expect to adopt this standard during our fiscal 2011 first quarter. The adoption of this statement is not expected to have a material impact on our financial position or results of operations.

In June 2009, the FASB issued FAS 167, "Amendments to FASB Interpretation No. 46(R)", the objective of which is to improve financial reporting by enterprises involved with variable interest entities. FAS 167 is effective for annual reporting periods that begin after November 15, 2009, for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Early application is not permitted. We expect to adopt this statement during our fiscal 2011 first quarter. The adoption of this statement is not expected to have a material impact on our financial position or results of operations.

In June 2009, the FASB issued FAS 162, "The Hierarchy of Generally Accepted Accounting Principles", which is commonly referred to as the "Accounting Standards Codification" or "ASC", and subsequently codified as ASC 105. The ASC has become the sole source of authoritative U.S. generally accepted accounting principles (GAAP) recognized by the FASB to be applied by nongovernmental entities. It supersedes all existing non-SEC accounting and reporting standards. All other non-grandfathered non-SEC accounting literature not included in the Codification has become non-authoritative. This update is effective for financial statements issued for interim and annual periods ending after September 15, 2009. Accordingly, we adopted this update during our fiscal 2010 third quarter.

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3. Inventories

|  | November <br>  <br> 1, |  |  |
| :--- | :---: | :---: | :---: |
|  | 2009 | February 1, |  |
|  |  | 2009 |  |
| Finished furniture |  | 38,821 | $\$$ |
| 64,865 |  |  |  |
| Furniture in process | 899 | 900 |  |
| Materials and supplies | 6,995 | 8,207 |  |
| $\quad$ Inventories at FIFO | 46,715 | 73,972 |  |
| Reduction to LIFO basis | 13,170 | 13,724 |  |
| $\quad$ Inventories | $\$ 33,545$ | $\$$ | 60,248 |

4. Property, Plant and Equipment

|  | November |  |
| :--- | :---: | :---: |
|  | 1, | February 1, |
|  | 2009 | 2009 |
| Buildings and land improvements | $\$ 23,708$ | $\$$ |
| 23,676 |  |  |
| Machinery and equipment | 4,312 | 3,665 |
| Furniture and fixtures | 27,605 | 26,656 |
| Other | 4,050 | 3,886 |
| Total depreciable property at cost | 59,675 | 57,883 |
| Less accumulated depreciation | 37,728 | 35,695 |
| $\quad$ Total depreciable property, net | 21,947 | 22,188 |
| Land | 1,357 | 1,357 |
| Construction in progress | 121 | 1,051 |
| Property, plant and equipment, net | $\$$ | 23,425 |

During our fiscal 2010 second quarter, we decided to transition production from our Bradington-Young Woodleaf, North Carolina frame manufacturing plant (a leased facility) to Bradington-Young's Cherryville, North Carolina facility by the end of December 2009. On July 17, 2009, we met with the Woodleaf employees and announced our plans to sell the frame production operation, including the associated machinery and equipment, as an on-going business. However, at November 1, 2009 we had not found and do not anticipate finding a buyer for this operation. Consequently, during the 2010 fiscal third quarter, we recorded $\$ 132,000$ for severance, the majority of which we expect to pay during our fiscal 2010 fourth quarter and $\$ 48,000$ in accelerated depreciation for the write-down of fixed assets utilized at this location. We anticipate recording an additional $\$ 32,000$ in accelerated depreciation during our fiscal 2010 fourth quarter.

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5. Intangible Assets

|  | November <br> 1, | February 1, |
| :--- | :---: | :---: | :---: |
|  | 2009 | 2009 |

6. Accounts Receivable and Short-term Borrowing

|  |  | vember <br> 1, <br> 2009 | February 1,2009 |  |
| :---: | :---: | :---: | :---: | :---: |
| Trade accounts receivable | \$ | 19,069 | \$ | 24,408 |
| Receivable from factor |  | 8,867 |  | 8,060 |
| Allowance for doubtful accounts |  | (1,688) |  | (2,207 ) |
| Accounts receivable | \$ | 26,248 | \$ | 30,261 |
| Short-term borrowing |  | 4,493 | \$ | - |
| Repayments |  | 4,382 |  | - |
| Short-term borrowing | \$ | 111 | \$ | - |

We factor substantially all of our upholstery division accounts receivable without recourse. Under the factoring agreement in effect until July 15, 2009, the factor owned the outstanding receivables until paid by our customer. During the second quarter of 2010, we became aware that the factor was facing liquidity concerns. In response to that risk, we borrowed $\$ 4.5$ million against uncollected receivables, the maximum amount available under the factoring arrangement. The underlying receivables were collected in the ordinary course of business and the debt was retired with the proceeds from the collected accounts receivable. During fiscal Q3 2010, we borrowed \$327,000, which was the full amount at risk under the former factoring agreement. At November 1, 2009, \$111,000 remained uncollected.

On July 15, 2009, subsequent to the initial borrowing of funds, we entered into a new agreement with the factor whereby we retain ownership of receivables assigned to the factor for collection, thereby substantially reducing the future credit risk with the factor for receivables that are paid within the applicable terms of payment. On November 1,

2009, the parent company of the factor filed for Chapter 11 bankruptcy protection; however the filing did not include the factoring company.

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7. Other Comprehensive Income

|  | Thirteen Weeks Ended |  |  |  |  | Thirty-Nine Weeks Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { November 1, } \\ 2009 \end{gathered}$ |  |  | $\begin{gathered} \text { November 2, } \\ 2008 \end{gathered}$ |  |  | $\begin{gathered} \text { November 1, } \\ 2009 \end{gathered}$ |  | November 2, 2008 |  |
| Net income | \$ | 957 |  | \$ | 2,950 |  | 38 |  | \$ | 7,629 |
| Loss on interest rate swap |  |  |  |  | (32 | ) | (26 | ) |  | (33 |
| Portion of swap agreement's fair value |  |  |  |  |  |  |  |  |  |  |
| reclassified to interest expense |  | - |  |  | 45 |  | 118 |  |  | 143 |
| Reclassification to income of cumulative |  |  |  |  |  |  |  |  |  |  |
| balance related to ineffective swap |  | 76 |  |  |  |  | 76 |  |  | - |
| Reclassification to income of unamortized |  |  |  |  |  |  |  |  |  |  |
| balance of swap termination payment |  | 61 |  |  |  |  | 61 |  |  | - |
| Unrealized gain on interest rate swap |  | 137 |  |  | 13 |  | 229 |  |  | 110 |
| Portion of accumulated acturial gain on Supplemental |  |  |  |  |  |  |  |  |  |  |
| Retirement Income Plan reclassified to deferred |  |  |  |  |  |  |  |  |  |  |
| compensation expense |  | (55 | ) |  | - |  | (164 | ) |  | - |
| Other comprehensive income before tax |  | 82 |  |  | 13 |  | 65 |  |  | 110 |
| Income tax expense |  | (31 | ) |  | (4 | ) | (25 | ) |  | (42 |
| Other comprehensive income, net of tax |  | 51 |  |  | 9 |  | 40 |  |  | 68 |
| Comprehensive net income | \$ | 1,008 |  | \$ | 2,959 |  | 78 |  | \$ | 7,697 |

## 8. Supplier Commitments

Since 2009, we have advanced payments to and provided financing guarantees for one of our finished goods suppliers to facilitate the supplier's purchase of raw materials and other related items in order to help ensure timely delivery of finished goods to us. The balance of the advances and other miscellaneous amounts to this supplier at November 1, 2009 was $\$ 85,000$. In order for the supplier to obtain additional bank financing, we issued a standby letter of credit on July 14,2008 as security in the amount of $\$ 600,000$. In conjunction with the issuance of the letter of credit, we entered into a security agreement with the supplier and the supplier's shareholders, which provides us with a security interest in certain assets of the supplier and its shareholders. During September 2009, prior to the expiration of the letter of credit, the supplier ceased operations, defaulted on its bank notes and its lender drew on our $\$ 600,000$ letter of credit. Subsequently, we reimbursed our letter of credit provider for the $\$ 600,000$. Due to the location and nature of the pledged collateral, we may incur substantial costs to obtain and foreclose on it. We are currently assessing options to recover amounts owed to us, including negotiating a repayment plan with the supplier. However, a repayment plan may not materialize. Consequently, we recorded a charge of $\$ 300,000$ during our fiscal 2010 third quarter to write down the value of the pledged collateral to our estimate of its net realizable value and a charge of $\$ 85,000$ to reserve against the potential uncollectability of the outstanding advances and other miscellaneous amounts due from the supplier.

## 9. Earnings Per Share

We use the two class method to compute basic earnings per share. Under this method we allocate earnings to common stock and participating securities according to their participation rights in dividends declared and undistributed earnings and divide the income available to each class by the weighted average number of common shares for the period in each class. Unvested restricted stock grants to our non-employee directors are considered participating securities because the shares have the right to receive non-forfeitable dividends. Because the
participating shares have no obligation to share in net losses, we do not allocate losses to our common stock in this calculation. Diluted earnings per share reflect the potential dilutive effect of securities that could share in our earnings. Restricted shares awarded to non-employee members of the board of directors that have not yet vested are considered when computing diluted earnings per share. We use the treasury stock method to determine the dilutive effect of unvested grants to our non-employee directors. Unvested stock under a stock-based compensation arrangement are considered options for purposes of computing diluted EPS and are considered outstanding as of the grant date for purposes of computing diluted EPS even though their exercise may be contingent upon vesting. Those stock-based awards are included in the diluted EPS computation even if the employee may not receive (or be able to sell) the stock until some future date. Unvested shares reduce the number of shares to be added to outstanding common stock in computing earnings per share. As of November 1, 2009, there were approximately twenty thousand shares of non-vested restricted stock outstanding.

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|  | Thirteen Weeks Ended |  | Thirty-Nine Weeks Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { November } \\ 1, \\ 2009 \end{gathered}$ | $\begin{gathered} \text { November } \\ 2, \\ 2008 \end{gathered}$ | $\begin{gathered} \text { November } \\ 1, \\ 2009 \end{gathered}$ | $\begin{gathered} \text { November } \\ 2, \\ 2008 \end{gathered}$ |
| Net income | \$957 | \$2,950 | \$38 | \$7,629 |
| Less: Unvested participating restricted stock dividends | 2 | - | 6 |  |
| Net earnings allocated to unvested participating |  |  |  |  |
| restricted stock | 2 |  | - |  |
| Earnings available for common shareholders | 953 | 2,950 | 32 | 7,629 |
| Weighted average shares outstanding for basic |  |  |  |  |
| earnings per share | 10,752 | 10,761 | 10,752 | 11,176 |
| Dilutive effect of non-vested restricted stock awards | 12 | 6 | 10 | 6 |
| Weighted average shares outstanding for diluted |  |  |  |  |
| earnings per share | 10,764 | 10,767 | 10,762 | 11,182 |
| Basic earnings per share | \$0.09 | \$0.27 | \$- | \$0.68 |
| Diluted earnings per share | \$0.09 | \$0.27 | \$- | \$0.68 |

## 10. Share-Based Compensation

The Hooker Furniture Corporation 2005 Stock Incentive Plan permits incentive awards of restricted stock, restricted stock units, stock appreciation rights and performance grants to key employees and non-employee directors. We have issued annual restricted stock awards to each non-employee member of the board of directors since January 2006. These shares will vest if the director remains on the board through a 36 -month service period or may vest earlier in accordance with terms specified in the plan. We account for these awards as "non-vested equity shares." For each restricted common stock issuance, the following table summarizes the actual number of shares that have been issued/vested/forfeited, the weighted average issue price of those shares on the grant date, the fair value of each grant on the grant date, compensation expense recognized for the non-vested shares of each grant and the remaining fair value of the non-vested shares of each grant as of November 1, 2009:

|  |  |  |  | Grant-Date |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fair |  |
|  |  |  | Value |  |
| Whole | Grant-Date |  | Unrecognized |  |
| Number | Fair | Aggregate | Compensation | at |
| of | Value | Grant-Date | Expense | November |
| Shares | Per Share | Fair-Value | Recognized | 1,2009 |

Shares Issued on January 16, 2006

| Issued | 4,851 | $\$ 15.31$ | $\$$ | 74 |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |
| Forfeited | $(784$ | $)$ | 15.31 | $(12$ | $)$ |
| Vested | $(4,067$ | $)$ | 15.31 | $(62$ | $)$ |

Shares Issued on January 15, 2007 $4,875 \quad \$ 15.23$ 74 70 \$ 4

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Shares Issued on January 15,
2008 Shares Issued on January 15, 2009

Shares outstanding at November
1, 2009
19,684
\$ 244
\$ 207
\$ 99
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## 11. Long Term Debt and Interest Rate Swaps

On August 11, 2009, we amended our credit agreement with Bank of America. The amendment included the following terms:

- upon execution of the amendment, we were required to repay in full the remaining balance of the term loans outstanding under the agreement ( $\$ 3.8$ million, plus accrued interest);
- effective as of July 30, 2009, the Funded Debt to EBITDA Ratio under the credit agreement has been changed from 1.25:1.0 to 2.0:1.0; and
- effective as of July 30, 2009, the Debt Service Coverage Ratio under the credit agreement has been eliminated.

The other terms of the credit agreement, including our $\$ 15$ million revolving line of credit, were unchanged.
As of November 1, 2009, we had an aggregate $\$ 13.3$ million available under our revolving credit facility to fund working capital needs. Standby letters of credit in the aggregate amount of $\$ 1.7$ million, used to collateralize certain insurance arrangements and for imported product purchases, were outstanding under our revolving credit facility as of November 1, 2009. There were no additional borrowings outstanding under the revolving credit line on November 1, 2009. Any principal outstanding under the credit line is due March 1, 2011.

From time to time we have entered into swap agreements to hedge against the potential impact of increases in interest rates on our floating-rate debt instruments. By using swap agreements to hedge exposures to changes in interest rates, we expose ourselves to credit risk and market risk. Credit risk is the potential failure of the counterparty to perform under the terms of the swap agreement. We attempt to minimize this credit risk by entering into transactions with high-quality counterparties. Market risk is the potential adverse effect on the value of the swap agreement that results from a decline in interest rates. The market risk associated with interest-rate contracts is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

We are party to an interest rate swap agreement that provided, in effect, for a fixed interest rate of $4.1 \%$ through 2010 on our term loans. Prior to our fiscal 2010 third quarter, we accounted for our interest rate swap agreement as a cash flow hedge and recognized the fair value of the agreement on the balance sheet in shareholders' equity under the caption "accumulated other comprehensive income". The related gains or losses on this instrument were recorded through comprehensive income and, accordingly, was included in accumulated other comprehensive income on the balance sheet until recognized in net income. The gains or losses on this transaction were recognized in net income in the periods in which interest expense on our term notes (the related hedged item) was recognized in net income.

In 2003, we terminated a similar swap agreement, which in effect provided a fixed interest rate of approximately $7.4 \%$ on our term loans. We made a $\$ 3.0$ million payment to terminate that former swap agreement, which through the periods ended August 2, 2009 was being amortized over the remaining repayment period of the loan, resulting in an effective fixed interest rate of approximately $7.4 \%$ on the term loans. The unamortized balance of the termination payment of $\$ 142,000$ ( $\$ 229,000$ pretax) as of February 1, 2009 is reflected under the caption "accumulated other comprehensive income" in the condensed consolidated balance sheets. In connection with the amendment of our credit agreement with Bank of America, effective August 11, 2009, we repaid our term loan in full, without penalty, during our fiscal 2010 third quarter. Consequently, we wrote-off the remaining $\$ 61,000$ unamortized balance of this swap termination payment during the fiscal 2010 third quarter.

In addition, our interest rate swap related to this term loan no longer qualified as an effective hedge and we recognized a charge of $\$ 130,000$ to recognize in income the cumulative balance under accumulated other comprehensive income during the third quarter. Through the remainder of the term of this interest rate swap, which terminates on September 1,2010, all future changes in the swap's fair value will be charged against net income. We recognized an additional
charge of $\$ 22,000$ against net income during the third quarter for the change in the swap's fair value after the date our term loans were repaid.

At November 1, 2009 we were party to one derivative financial instrument, as described in the following table:

|  | Notional | Interest |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Agreement | Amount | Rate | Expiration |  |
|  | Date | Fair Value |  |  |



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Fair Value Disclosure of Derivative Instruments
The following table provides quantitative fair value disclosures regarding our interest rate swap at November 1, 2009:
Fair Value as of November 1, 2009
Quoted Prices
Carrying Value and in Significant
Balance Sheet
Location Active Markets Other Significant as of November 1, 2009
Other Accrued
for Identical
Instruments

Observabl
Inputs
Unobservable Inputs (Level 3)
Interest rate swap $\quad \$ \quad(54 \quad \$ \quad(54)$

|  | Thirteen Weeks Ended |  |  | Thirty-Nine Weeks Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | November <br> 1, <br> 2009 |  | November <br> 2, <br> 2008 |  | November <br> 1, <br> 2009 |  | Nove 2, |  |
| Interest rate swap: |  |  |  |  |  |  | 2008 |  |
| Loss recognized in other comprehensive income | \$- |  | \$(32 | ) | \$(26 |  | \$(33 | ) |
| Loss reclassified from accumulated other comprehensive |  |  |  |  |  |  |  |  |
| income into interest expense, net |  |  | 45 |  | 118 |  | 143 |  |
| Loss recognized in net income | (130 | ) | - |  | (130 | ) | - |  |
| Loss recognized in net income on change |  |  |  |  |  |  |  |  |
| in fair value of derivative financial instrument | (22 | ) | - |  | (22 |  | - |  |

## 12. Subsequent Events

## Dividends

At its December 8, 2009 meeting, our board of directors declared a quarterly cash dividend of $\$ 0.10$ per share, payable on February 26, 2010 to shareholders of record at February 12, 2010.

## Director Restricted Stock Grants

At its December 8, 2009 meeting, our board of directors adopted a resolution changing the manner in which directors' fees are computed for purposes of determining restricted stock awards from a calendar year basis to an annual basis that begins on the first day immediately following our annual meeting of shareholders.

We have evaluated events that occurred subsequent to November 1, 2009 through the financial statement issuance date of December 9, 2009.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
This quarterly report on Form $10-\mathrm{Q}$ includes our unaudited condensed consolidated financial statements for the thirteen-week period (also referred to as "three months," "three-month period," "quarter" or "quarterly period") that bega August 3, 2009 and the thirty-nine week period (also referred to as "nine months," or "nine-month period" or "first nine months") that began February 2, 2009, both ending on November 1, 2009. This report discusses our results of operations for these periods compared to the fiscal year 2009 thirteen-week third quarter that began on August 4, 2008 and the thirty-nine week period that began on February 4, 2008, both ending on November 2, 2008; and our financial condition as of November 1, 2009.

References in this report to:

- the 2010 fiscal year or comparable terminology refer to the fiscal year that began February 2, 2009 and will end January 31, 2010; and
- the 2009 fiscal year or comparable terminology refers to the fiscal year that began February 4, 2008 and ended February 1, 2009.

In the fiscal year 2009 fourth quarter, we reclassified shipping and warehousing costs from selling and administrative expenses to cost of sales in our condensed consolidated financial statements and accompanying notes. Accordingly, these costs have also been reclassified for prior periods to conform to the new method of presentation. We reclassified $\$ 4.1$ million for the fiscal 2009 third quarter and $\$ 12.9$ million for the fiscal 2009 nine months.

## Overview

We have seen a growing consumer preference for lower-priced, high-quality imported furniture products since 2001. Led by the change in consumer demand, from 2003 to 2008 we systematically increased our focus on high-quality imported home furnishings with a coordinated exit from domestic wood furniture manufacturing. We closed our last domestic wood manufacturing plant during the fiscal year 2008 first quarter and completed the sale of all wood furniture manufacturing assets no longer needed in the business in December 2007. As a result, we have replaced a domestic operating model for wood furniture, which had high overhead and high fixed costs, with a low overhead, variable cost import model. We are now focused on imported wood and metal furniture, as well as both domestically produced and imported upholstered home furnishings. Maintaining domestic upholstered furniture manufacturing allows us to offer four to six week turnaround on orders for custom leather and fabric upholstered seating and remains an important part of our strategy.

Since the fall of 2006, our business has been impacted by low levels of consumer confidence and a weakening housing market. By late 2008, this malaise, exacerbated by weak credit markets, had spread to the broader U.S. economy. As a result, the residential home furnishings industry has seen an unprecedented decline in demand for its products. Year-over-year declines in net sales have continued through the fiscal year 2010 third quarter.

Results of operations for the fiscal 2010 third quarter and first nine months reflect the continuing deterioration in the retail environment for home furnishings. Discretionary purchases of furniture, particularly at the upper-middle price points where we compete, have been highly affected by low consumer confidence. Current economic factors, such as rising unemployment and a difficult housing and mortgage market, have resulted in a weak retail environment. We believe however, that our business model provides us with flexibility to respond to changing market conditions by adjusting inventory purchases from suppliers. We also believe that the current economic downturn is temporary and upon economic recovery, we will be well positioned to respond quickly to increased demand.

The following are the principal factors that impacted our results of operations during the three and nine-month periods ended November 1, 2009:

- Net sales declined by $\$ 16.4$ million, or $23.8 \%$, to $\$ 52.6$ million during the fiscal year 2010 third quarter compared to net sales of $\$ 69.0$ million during the fiscal year 2009 third quarter. For the first nine months of fiscal year 2010, sales declined $\$ 54.0$ million, or $26.4 \%$ to $\$ 150.6$ million, compared to $\$ 204.7$ million in the first nine months of fiscal year 2009. This decline reflects the continuing year-over-year declines in incoming order rates we have experienced in all operating units since the fiscal 2006 third quarter, resulting from the industry-wide slow down in business at retail. However, sales for the fiscal 2010 third quarter increased approximately $14 \%$ over the fiscal year 2010 second quarter.
- Gross margins for the fiscal 2010 third quarter improved due primarily to lower freight costs on wood and metal furniture; however, gross margins in our upholstery units declined due to higher fixed costs as a percent of net sales.
- Selling and administrative expenses decreased in absolute terms compared to the fiscal year 2009 periods but increased as a percent of net sales due to the effect of the fixed nature of certain selling and administrative costs as a percent of the lower net sales reported in the fiscal 2010 periods.
- Operating income for the fiscal year 2010 third quarter was $\$ 1.8$ million, or $3.4 \%$ of net sales, compared to operating income of $\$ 4.7$ million, or $6.8 \%$ of net sales, in the fiscal year 2009 third quarter principally due to lower net sales and higher fixed operating and domestic upholstery overhead costs as a percent of net sales.
- For the first nine months of fiscal year 2010, operating income was $\$ 657,000$, or $0.4 \%$ of net sales, compared to operating income of $\$ 11.8$ million, or $5.7 \%$ of net sales, in the first nine months of fiscal year 2009 principally due to lower net sales, higher fixed operating and domestic upholstery overhead costs as a percent of net sales and an impairment charge of $\$ 613,000$ related to the Bradington-Young trade name in the fiscal year 2010 period compared to an $\$ 819,000$ restructuring credit in the fiscal 2009 period.


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## Results of Operations

The following table sets forth the percentage relationship to net sales of certain items included in the consolidated statements of operations.

|  | Thirteen Weeks Ended |  | Thirty-nine Weeks Ended |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | November | November | November |  | November |  |
|  | 1, | 2, | 1, | 2, |  |  |
|  | 2009 | 2008 | 2009 | 2008 |  |  |
| Net sales | 100.0 | $\%$ | 100.0 | $\%$ | 100.0 | $\%$ |
| Cost of sales | 75.9 | 77.3 | 77.7 | 100.0 | $\%$ |  |
| Gross profit | 24.1 | 22.7 | 22.3 | 22.7 |  |  |
| Selling and administrative expenses | 20.7 | 16.7 | 21.5 | 17.4 |  |  |
| Restructuring and asset impairment (credit) charge | - | $(0.8$ | $)$ | 0.4 | $(0.4$ | $)$ |
| Operating income | 3.4 | 6.8 | 0.4 | 5.7 |  |  |
| Other (expense) income, net | $(0.2$ | $)$ | 0.1 | $(0.1$ | $)$ | 0.2 |
| Income before income taxes | 3.2 | 6.9 | 0.3 | 5.9 |  |  |
| Income tax expense | 1.4 | 2.6 | 0.3 | 2.2 |  |  |
| Net income | 1.8 | 4.3 | - | 3.7 |  |  |

## Fiscal 2010 Third Quarter Compared to Fiscal 2009 Third Quarter

Net sales for the fiscal year 2010 third quarter declined $\$ 16.4$ million or $23.8 \%$ to $\$ 52.6$ million compared to $\$ 69.0$ million for the fiscal 2009 third quarter, principally due to lower unit volume attributed to the continued industry-wide slow down in business at retail. Nearly every previously existing product line and category reported lower unit sales in the 2010 third quarter compared to the 2009 third quarter. These unit volume declines were partially offset by sales of our new Envision product line, which was recently introduced to address the needs of a younger consumer.

Unit volume decreased for Hooker wood and metal furniture and Sam Moore domestic upholstered furniture compared to the fiscal 2009 third quarter. Unit volume increased for Bradington-Young domestic and imported leather upholstery and Sam Moore imported upholstered furniture. Sales of imported upholstery increased approximately $15.7 \%$ from the prior year quarter, while domestic upholstery sales declined approximately $6.5 \%$ in the same period.

Overall, average selling prices were virtually unchanged during the fiscal year 2010 third quarter compared to the fiscal year 2009 third quarter, as discounting largely offset selling price increases implemented in the fiscal 2009 third quarter in response to cost increases for imported finished goods and raw materials for domestically produced upholstery. Wood and metal furniture average selling prices decreased slightly as a result of higher discounting and a higher proportion of lower-priced youth and Envision furniture sold, while selling prices of imported leather upholstery declined significantly due to heavier discounting on slower-moving products and the mix of products shipped. The average selling prices for domestic leather upholstered furniture decreased slightly mostly due to aggressive discounting.

Overall, gross profit margin increased to $24.1 \%$ of net sales in the fiscal year 2010 third quarter compared to $22.7 \%$ in the fiscal year 2009 third quarter, mainly as a result of lower freight costs on wood and metal furniture, partially offset by higher production costs as a percentage of net sales for domestically produced upholstered products due to significantly lower unit volume. While gross margins for wood and metal furniture improved significantly in the fiscal year 2010 third quarter compared to the fiscal 2009 third quarter, margins for upholstered furniture declined due to higher fixed costs as a percent of sales resulting from lower sales.

Selling and administrative expenses decreased to $\$ 10.9$ million for the fiscal year 2010 third quarter, compared to $\$ 11.5$ million for the fiscal year 2009 third quarter. The decrease in spending was principally due to lower selling expenses attributed to lower sales volume as well as to ongoing cost reduction initiatives undertaken in response to lower sales volume. However, selling and administrative expenses increased as a percentage of net sales, from $16.7 \%$ for the fiscal year 2009 third quarter to $20.7 \%$ for the fiscal year 2010 third quarter due to lower net sales. The decrease in selling and administrative expenses was partially offset by $\$ 521,000$ in severance costs, a $\$ 385,000$ charge to write down certain supplier-pledged collateral to its net realizable value and $\$ 152,000$ in increased sample expenses in our upholstery division due to the extensive freshening of its product offerings for the recent Fall International Home Furnishings Market.

As a result, we realized operating income for the fiscal year 2010 third quarter of $\$ 1.8$ million, or $3.4 \%$ of net sales, compared to operating income of $\$ 4.7$ million, or $6.8 \%$ of net sales, in the fiscal year 2009 third quarter.

Other (expense) income, net amounted to a $\$ 93,000$ expense for the fiscal year 2010 third quarter compared to income of $\$ 36,000$ for the fiscal year 2009 third quarter. The increase in other expense is primarily due to charges related to our current and former swap agreements. As described below, we recognized $\$ 61,000$ in interest expense in connection with writing off the unamortized portion of a termination payment related to a previously terminated swap agreement and a $\$ 69,000$ charge in other expense to reclassify the balance in accumulated other comprehensive income related to our existing interest rate swap. These charges were partially offset by finance charge income and interest income.

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We recorded income tax expense of $\$ 733,000$ for the fiscal 2010 third quarter and $\$ 1.8$ million for the fiscal year 2009 third quarter. The effective rate increased to $43.4 \%$ for the fiscal year 2010 third quarter from $37.7 \%$ for the fiscal year 2009 third quarter, primarily due to the establishment of a valuation allowance against certain state loss carry forwards and credits, favorable net permanent differences increasing as a percentage of pre-tax income, and the effect of a federal tax penalty incurred for late filing. Due to a change in accounting method implemented after extending our latest federal income tax return, our tax liability increased, which invalidated our extension of time to file.

Fiscal year 2010 third quarter net income was $\$ 957,000$, or $\$ 0.09$ per share, compared to net income of $\$ 3.0$ million, or $\$ 0.27$ per share, in the fiscal year 2009 third quarter.

Fiscal 2010 First Nine Months Compared to Fiscal 2009 First Nine Months
Net sales for the fiscal year 2010 first nine months declined $\$ 54.0$ million, or $26.4 \%$, to $\$ 150.6$ million compared to $\$ 204.7$ million for the fiscal 2009 first nine months, largely due to lower unit volume attributed to the continued industry-wide slow down in business at retail.

Unit volume for the first nine months of fiscal year 2010 decreased compared to the same 2009 period across almost all previously existing wood and upholstery product categories. These unit volume declines were partially offset by sales of our new Envision product line, which was recently introduced to address the needs of a younger consumer.

Overall average selling prices were essentially unchanged for the 2010 first nine months compared to the 2009 first nine months. Selling price increases implemented in September 2009 in response to higher costs for imported finished goods and raw materials for domestically produced upholstery were offset by aggressive discounting.

Gross profit margin decreased to $22.3 \%$ of net sales in the fiscal 2010 first nine months compared to $22.7 \%$ in the fiscal 2009 first nine months, primarily as a result of higher domestic upholstery production costs and discounting for upholstered products as a percentage of sales, partially offset by lower freight costs on wood and metal furniture.

In the first nine months of fiscal year 2010, selling and administrative expenses decreased $\$ 3.3$ million, or $9.1 \%$, to $\$ 32.3$ million compared with $\$ 35.6$ million in the fiscal year 2009 nine-month period. The decreased spending is largely due to lower selling expense attributed to lower sales volume, reduced salaries and benefits due to staff reductions since last year, and lower bonuses and severance payments than in the first nine months of fiscal year 2009. As a percentage of net sales, selling and administrative expenses increased to $21.5 \%$ in the fiscal 2010 first nine months from $17.4 \%$ in the fiscal 2009 nine-month period, due primarily to lower net sales.

During the 2010 first nine months, we recorded a charge of $\$ 613,000$ related to impairment of the Bradington-Young trade name, compared to an $\$ 819,000$ restructuring credit in the first nine months of fiscal 2009 to reverse previously accrued health care benefits for former manufacturing employees terminated when our wood furniture plants were closed.

As a result of these factors, we realized operating income of $\$ 657,000$, or $0.4 \%$ of net sales, for the first nine months of fiscal 2010 compared to operating income of $\$ 11.8$ million, or $5.7 \%$ of net sales, in the first nine months of fiscal 2009.

Other (expense) income, net amounted to a $\$ 122,000$ expense for the fiscal 2010 nine-month period, compared to income of $\$ 391,000$, for the fiscal 2009 nine-month period. This decrease was principally the result of a decrease in interest rates earned on cash and cash equivalent balances and by charges related to our former and current swap agreements.

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We recorded income tax expense of $\$ 497,000$ for the first nine months of fiscal 2010 compared to $\$ 4.5$ million for the first nine months of 2009. The effective tax rate rose to $92.9 \%$ from $37.3 \%$, respectively, for the same periods, primarily due to the establishment of a valuation allowance against certain state loss carry forwards and credits (increasing the rate by $55.9 \%$ ), favorable net permanent differences increasing as a percentage of pre-tax income (decreasing the rate by $39.2 \%$ ), and the effect of a federal tax penalty incurred for late filing (increasing the rate by $18.7 \%$ ). Due to a change in accounting method implemented after extending our latest federal income tax return, our tax liability increased, which invalidated our extension of time to file. It should be noted that when pre-tax income is low, a relatively small change in tax can create a large percentage change in the rate.

We recognized net income of $\$ 38,000$, or less than one cent per share for the 2010 nine-month period compared to net income of $\$ 7.6$ million, or $\$ 0.68$ per share, in the fiscal 2009 nine-month period. As a percent of net sales, the 2010 nine-month income is essentially $0.0 \%$ compared to 2009 nine-month net income of $3.7 \%$ of net sales.

## Woodleaf Closing

On July 16, 2009, we decided to transition production from our Bradington-Young Woodleaf, North Carolina frame manufacturing plant (a leased facility) to Bradington-Young's Cherryville, North Carolina facility by the end of December 2009. On July 17, 2009, we met with the Woodleaf employees and announced our plans to sell the frame production operation, including the associated machinery and equipment, as an on-going business. However, at November 1, 2009 we had not found and do not anticipate finding a buyer for this operation. Consequently, during the 2010 fiscal third quarter, we accrued $\$ 132,000$ for severance, the majority of which we expect to pay during our fiscal 2010 fourth quarter and $\$ 48,000$ in accelerated depreciation for the write-down of fixed assets utilized at this location. We anticipate recording an additional $\$ 32,000$ in accelerated depreciation during our fiscal 2010 fourth quarter.

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We expect that exiting the Woodleaf operation and moving frame production to Cherryville will reduce fixed overhead costs by approximately $\$ 350,000$ annually (or about $\$ 0.02$ to $\$ 0.03$ per share after tax) following the completion of the transition period beginning in fiscal 2011.

## Supplier Commitments

Since 2009, we have advanced payments to and provided financing guarantees for one of our finished goods suppliers to facilitate the supplier's purchase of raw materials and other related items in order to help ensure timely delivery of finished goods to us. The balance of the advances and other miscellaneous amounts to this supplier at November 1, 2009 was $\$ 85,000$. In order for the supplier to obtain additional bank financing, we issued a standby letter of credit as security in the amount of $\$ 600,000$. In conjunction with the issuance of the letter of credit, we entered into a security agreement with the supplier and the supplier's shareholders, which provides us with a security interest in certain assets of the supplier and its shareholders. During September 2009, prior to the expiration of the letter of credit, the supplier ceased operations, defaulted on its bank notes and its lender drew on our $\$ 600,000$ letter of credit. Subsequently, we reimbursed our letter of credit provider for the $\$ 600,000$. Due to the location and nature of the pledged collateral, we may incur substantial costs to obtain and foreclose on it. We are currently assessing options to recover amounts owed to us, including negotiating a repayment plan with the supplier. However, a repayment plan may not materialize. Consequently, we recorded a charge of $\$ 300,000$ during our fiscal 2010 third quarter to write down the value of the pledged collateral to our estimate of its net realizable value and a charge of $\$ 85,000$ to reserve against the potential uncollectability of the outstanding advances and other miscellaneous amounts due from the supplier.

## Outlook

The year over year declines in quarterly incoming orders, which began in the Fall of 2006, continued during the fiscal year 2010 third quarter. While business has improved somewhat since the end of the second quarter, we believe that additional growth may be slow, irregular, and easily derailed. Our outlook for the fourth quarter is one of continued cautious optimism. While we expect general retail conditions to remain weak, we expect to see continued typical seasonal improvement in our business during fourth quarter. We believe that our product, inventory availability, and business model uniquely position us to take advantage of any upturn in the economy. That optimism, however, is tempered by the uniqueness of the present economic situation. Thus, we believe that continued attention to cost control is necessary.

Our new Envision product line, which was designed to address the needs of a younger, less-affluent consumer, was introduced in April and debuted on retail sales floors during the fiscal year 2010 third quarter. While response to this new line has been encouraging, we have not yet seen an overall rebound in big-ticket consumer products such as furniture, so we remain cautious in our planning and continue to take actions to address challenges to our profitability. Some of those actions include:
deferring, reducing or eliminating certain spending plans; continuing to refine the management of our supply chain, warehousing and distribution operations; and adjusting our inventory levels to reflect current business conditions and lower sales volumes.

Our domestic upholstery manufacturing operations have been particularly impacted by the prolonged sales downturn due to higher fixed overhead costs as a percentage of reduced net sales. To mitigate the impact of these sales declines we are:
pursuing additional distribution channels and offering an array of new products and designs that we believe will generate additional sales growth;
taking actions to streamline our domestic upholstery operations, improve efficiency and reduce overhead; and,
continuing to evaluate our manufacturing capacity utilization, work schedules and operating costs to better match costs to current sales volume levels.

Due to excess capacity resulting from continuing the industry-wide slowdown in sales, which began in the Fall of 2006, our upholstery division reported an operating loss of $6.8 \%$ of net sales for the fiscal 2010 third quarter as compared to an operating loss of $3.0 \%$ of net sales for the comparable fiscal 2009 period. For the first nine months of fiscal 2010, the division reported an operating loss of $10.6 \%$ of net sales as compared to an operating loss of $1.1 \%$ of net sales in the comparable fiscal 2009 period. We have responded to this decline in performance by intensifying our focus on cost reduction and sales growth initiatives for our upholstery operations including reductions of personnel, consolidating manufacturing facilities, implementing Lean Manufacturing, and introducing technological changes to reduce labor costs. In terms of sales growth, we have focused on updating our upholstery lines with more contemporary offerings while retaining our best selling traditionally-styled items. Consequently, we recently introduced the Envision line to respond to the needs of a younger and less affluent consumer. Additionally, our recently introduced Paris Flea Market collection integrates stand-alone elements from all three Hooker brands -including both upholstery and wood furniture- in a fresh and exciting way, which we believe will represent a compelling value for consumers and ultimately drive sales across the entire company. We are encouraged by the response to these product offerings at the recent Fall International Home Furnishings Market. With continued emphasis on cost control and product development, coupled with a continued improvement in business, we believe we can return our upholstery division to profitability in fiscal 2011.

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Financial Condition, Liquidity and Capital Resources
Balance Sheet and Working Capital
As of November 1, 2009, assets totaled $\$ 145.7$ million, decreasing from $\$ 153.5$ million at February 1, 2009, principally due to decreases in inventories, and accounts receivable, partially offset by increases in cash and cash equivalents. Shareholders' equity at November 1, 2009 decreased to $\$ 125.5$ million, compared to $\$ 129.7$ million at February 1, 2009, due primarily to lower net income for the first nine months of fiscal year 2010. We have no long-term debt, including current maturities, at November 1, 2009, as compared to $\$ 5.2$ million at February 1, 2009, as a result of scheduled debt repayments and the early repayment of our term loans in August 2009.

Net working capital (current assets less current liabilities) decreased by $\$ 4.4$ million, or $4.8 \%$, to $\$ 86.8$ million as of November 1, 2009, from $\$ 91.3$ million at the end of fiscal 2009, as a result of decreases of $\$ 6.4$ million in current assets and $\$ 2.0$ million in current liabilities. Our working capital ratio (the relationship between our current assets and current liabilities) improved to 7.3:1 at November 1, 2009 compared to 6.8:1 at February 1, 2009.

The decrease in current assets was principally due to decreases of $\$ 26.7$ million in inventories and $\$ 4.0$ million in accounts receivable, partially offset by increases of $\$ 22.9$ million in cash and cash equivalents, primarily due to lower inventory purchases due to lower sales, and $\$ 1.4$ million in prepaid expenses and other current assets. Accounts receivable decreased primarily due to lower sales.

Consolidated inventories decreased $44.3 \%$, to $\$ 33.5$ million as of November 1, 2009, from $\$ 60.2$ million at February 1,2009 , mainly due to lower imported wood and metal furniture inventories, resulting from reduced purchases of finished goods inventory in response to lower incoming order rates. Upholstery inventories have declined $25.7 \%$ since February 1, 2009, also in response to lower incoming order rates.

The decrease of $\$ 2.0$ million in current liabilities was primarily attributable to the repayment of our outstanding term loan during the third quarter of fiscal year 2010.

## Cash Flows - Operating, Investing and Financing Activities

During the nine months ended November 1, 2009, cash generated from operations ( $\$ 32.9$ million), short-term borrowing against our factored receivables ( $\$ 4.5$ million) and proceeds received on certain life insurance policies $(\$ 986,000)$ funded an increase in cash and cash equivalents ( $\$ 22.9$ million), principal payments on long-term debt ( $\$ 5.2$ million), payment of cash dividends ( $\$ 3.2$ million), repayment of borrowing against our factored receivables as they were collected by our agent ( $\$ 4.4$ million), premiums paid on life insurance policies ( $\$ 1.4$ million) and capital expenditures to maintain and enhance our business operating systems and facilities ( $\$ 1.3$ million).

During the nine months ended November 2, 2008, cash generated from operations ( $\$ 1.7$ million), expenditures of $\$ 20.7$ million of cash and cash equivalents and proceeds received on certain life insurance policies $(\$ 357,000)$ funded the purchase and retirement of common stock ( $\$ 14.1$ million), payment of cash dividends ( $\$ 3.4$ million), scheduled principal payments on long-term debt ( $\$ 2.0$ million), capital expenditures to maintain and enhance the Company's business operating systems and facilities ( $\$ 1.8$ million), premiums paid on life insurance policies ( $\$ 1.3$ million), and additional expenditures in connection with the acquisition of the Opus Designs youth bedroom line $(\$ 181,000)$.

We used $\$ 1.6$ million of cash for investing activities during the first nine months of fiscal year 2010 compared to $\$ 2.8$ million during the nine-month period ended November 2, 2008. During the fiscal year 2010 nine-month period, we used $\$ 1.3$ million to purchase property, plant and equipment, paid premiums of $\$ 1.4$ million and received proceeds of $\$ 986,000$ from company-owned life insurance. In the fiscal year 2009 nine-month period, we used $\$ 1.8$ million to
purchase property, plant and equipment and paid premiums of $\$ 1.3$ million and received proceeds of $\$ 357,000$ from company-owned life insurance.

We used $\$ 8.3$ million of cash for financing activities during the first nine months of fiscal year 2010 compared to $\$ 19.5$ million in the nine-month period ended November 2, 2008. During the first nine months of fiscal year 2010, we received $\$ 4.5$ million from short-term borrowing against our factored accounts receivable, made payments of $\$ 5.2$ million on our term loans, repaid $\$ 4.4$ million of the loan against our factored receivables as the receivables were collected by our agent and paid cash dividends of $\$ 3.2$ million. During the first nine months of fiscal year 2009, we used $\$ 14.1$ million to purchase and retire common stock, paid cash dividends of $\$ 3.4$ million and made scheduled principal payments of $\$ 2.0$ million on our term loans.

## Amendment of Credit Agreement and Repayment of Term Loans

On August 11, 2009, we amended our credit agreement with Bank of America. The amendment included the following terms:

- upon execution of the amendment, we were required to repay in full the remaining balance of the term loans outstanding under the agreement ( $\$ 3.8$ million, plus accrued interest);
- effective as of July 30, 2009, the Funded Debt to EBITDA Ratio under the credit agreement has been changed from 1.25:1.0 to 2.0:1.0; and
- effective as of July 30, 2009, the Debt Service Coverage Ratio under the credit agreement has been eliminated.

The other terms of the credit agreement, including our $\$ 15$ million revolving line of credit, were unchanged. A copy of the amendment was included as Exhibit 10.1 to our Form 8-K, filed with the SEC on August 13, 2009.

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Swap Agreements
From time to time we have entered into swap agreements to hedge against the potential impact of increases in interest rates on our floating-rate debt instruments. By using swap agreements to hedge exposures to changes in interest rates, we expose ourselves to credit risk and market risk. Credit risk is the potential failure of the counterparty to perform under the terms of the swap agreement. We attempt to minimize this credit risk by entering into transactions with high-quality counterparties. Market risk is the potential adverse effect on the value of the swap agreement that results from a change in interest rates. The market risk associated with interest-rate contracts is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

We are party to an interest rate swap agreement that provided, in effect, for a fixed interest rate of $4.1 \%$ through 2010 on our term loans. Prior to our fiscal 2010 third quarter, we accounted for our interest rate swap agreement as a cash flow hedge and recognized the fair value of the agreement on the balance sheet in shareholders' equity under the caption "accumulated other comprehensive income". The related gains or losses on this instrument were recorded through comprehensive income and, accordingly, were included in accumulated other comprehensive income on the balance sheet until recognized in net income. The gains or losses on this transaction were recognized in net income in the periods in which interest expense on our term notes (the related hedged item) was recognized in net income.

In 2003, we terminated a similar swap agreement, which in effect provided a fixed interest rate of approximately $7.4 \%$ on our term loans. We made a $\$ 3.0$ million payment to terminate that former swap agreement, which through the periods ended August 2, 2009 was being amortized over the remaining repayment period of the loans, resulting in an effective fixed interest rate of approximately $7.4 \%$ on the term loans. The unamortized balance of the termination payment of $\$ 142,000$ ( $\$ 229,000$ pretax) as of February 1, 2009 is reflected under the caption "accumulated other comprehensive income" in the condensed consolidated balance sheets. In connection with the amendment of our credit agreement with Bank of America, effective August 11, 2009, we repaid our term loans in full, without penalty, during our fiscal 2010 third quarter. Consequently, we wrote-off the remaining $\$ 61,000$ unamortized balance of this swap termination payment during the fiscal 2010 third quarter.

In addition, our interest rate swap related to this term loan no longer qualified as an effective hedge and we recognized a charge of $\$ 130,000$ to recognize in income the cumulative balance under accumulated other comprehensive income during the third quarter. Through the remainder of the term of this interest rate swap which terminates on September 1,2010 all future changes in the swap's fair value will be charged against net income. We recognized an additional charge of $\$ 22,000$ against net income during the third quarter for the change in the swap's fair value after the date our term loans were repaid.

## Debt Covenant Compliance

The credit agreement for our revolving credit facility, as amended, includes, among other requirements, financial covenants as to minimum tangible net worth, the ratio of funded debt to earnings before interest, taxes, depreciation and amortization, and maximum capital expenditures. We were in compliance with these covenants as of November 1, 2009.

## Liquidity, Financial Resources and Capital Expenditures

As of November 1, 2009, we had an aggregate $\$ 13.3$ million available under our revolving credit facility to fund working capital needs. Standby letters of credit in the aggregate amount of $\$ 1.7$ million, used to collateralize certain insurance arrangements and for imported product purchases, were outstanding under our revolving credit facility as of November 1, 2009. There were no additional borrowings outstanding under the revolving credit line on November 1, 2009. Any principal outstanding under the credit line is due March 1, 2011.

We believe that we have the financial resources (including available cash and cash equivalents, expected cash flow from operations, and lines of credit) needed to meet business requirements for the foreseeable future, including capital expenditures, working capital and repayments of outstanding debt. Cash flow from operations is highly dependent on incoming order rates and our operating performance. We expect to spend an additional $\$ 100,000$ to $\$ 300,000$ in capital expenditures during the remainder of fiscal year 2010 to maintain and enhance our operating systems and facilities.

During the three months that ended November 1, 2009, we repaid in full the remaining $\$ 3.8$ million outstanding under our term loans, in connection with the amendment of our credit agreement, see "Amendment of Credit Agreement and Repayment of Term Loans" above.

Accounting Pronouncements
During the fiscal year 2010 third quarter, we adopted one new accounting pronouncement, which did not have a material impact on our financial position or results of operations. See "Note $2-$ Accounting Pronouncements" to the condensed consolidated financial statements included in this report.

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Forward-Looking Statements
Certain statements made in this report, including under "Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations," are not based on historical facts, but are forward-looking statements. These statements reflect our reasonable judgment with respect to future events and typically can be identified by the use of forward-looking terminology such as "believes," "expects," "projects," "intends," "plans," "may," "will," "should," "would "anticipates," or the negative thereof, or other variations thereon, or comparable terminology, or by discussions of strategy. Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Those risks and uncertainties include but are not limited to:

- current economic conditions and instability in the financial and credit markets including their potential impact on our (i) sales and operating costs and access to financing, (ii) customers and suppliers and their ability to obtain financing or generate the cash necessary to conduct their business;
- general economic or business conditions, both domestically and internationally;
- price competition in the furniture industry;
- changes in domestic and international monetary policies and fluctuations in foreign currency exchange rates affecting the price of our imported products and raw materials;
- the cyclical nature of the furniture industry, which is particularly sensitive to changes in consumer confidence, the amount of consumers' income available for discretionary purchases, and the availability and terms of consumer credit;
- risks associated with the cost of imported goods, including fluctuations in the prices of purchased finished goods and transportation and warehousing costs;
- supply, transportation and distribution disruptions, particularly those affecting imported products;
- adverse political acts or developments in, or affecting, the international markets from which we import products, including duties or tariffs imposed on those products;
- risks associated with domestic manufacturing operations, including fluctuations in capacity utilization and the prices of key raw materials, transportation and warehousing costs, domestic labor costs and environmental compliance and remediation costs;
- our ability to successfully implement our business plan to increase sales and improve financial performance;
- achieving and managing growth and change, and the risks associated with acquisitions, restructurings, strategic alliances and international operations;
- risks associated with distribution through retailers, such as non-binding dealership arrangements;
- capital requirements and costs;
- competition from non-traditional outlets, such as catalog and internet retailers and home improvement centers;
changes in consumer preferences, including increased demand for lower quality, lower priced furniture due to declines in consumer confidence and/or discretionary income available for furniture purchases and the availability of consumer credit; and
- higher than expected costs associated with product quality and safety, including regulatory compliance costs related to the sale of consumer products and costs related to defective products.

Any forward looking statement that we make speaks only as of the date of that statement, and we undertake no obligation, except as required by law, to update any forward-looking statements whether as a result of new information, future events, or otherwise.

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Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risk from changes in interest rates and foreign currency exchange rates, which could impact our results of operations and financial condition. We manage our exposure to these risks through our normal operating and financing activities and, in some cases, through the use of interest rate swap agreements.

Our obligations under our revolving line of credit bear interest at variable rates. We have entered into interest rate swap agreements that, in effect, fixed the rate of interest on our former term loans. The notional principal value of the swap agreements was equal to the outstanding principal balance of the term loans. In August 2009, we repaid in full the outstanding balance of our term loans. As a result, changes in the fair value of our outstanding interest rate swap will now be reflected in net income. A fluctuation in market interest rates of one percentage point (or 100 basis points) would not have a material impact on our results of operations or financial condition. For additional discussion regarding our swap agreement see "Swap Agreements" in Management's Discussion and Analysis in our annual report on Form 10-K for the year ended February 1, 2009 and in this quarterly report and Note 11, Interest Rate Swaps (Derivative Financial Instruments) to the condensed consolidated financial statements included in this report.

For imported products, we generally negotiate firm pricing denominated in U.S. Dollars with our foreign suppliers, for periods typically of six months to one year. We accept the exposure to exchange rate movements beyond these negotiated periods without using derivative financial instruments to manage this risk. The majority of our imports are purchased from China. The Chinese currency, formerly pegged to the U.S. Dollar, now floats within a limited range in relation to the U.S. Dollar, resulting in additional exposure to foreign currency exchange rate fluctuations.

Since we transact our imported product purchases in U.S. Dollars, a relative decline in the value of the U.S. Dollar could increase the price we pay for imported products beyond the negotiated periods. We generally expect to reflect substantially all of the impact of any price increases from suppliers in the prices we charge for imported products. However, these changes could adversely impact sales volume and profit margin during affected periods.

## Item 4. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures as of the end of the fiscal quarter ended November 1, 2009. Based on this evaluation, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is accumulated and communicated to the Company's management, including its principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure and are effective to provide reasonable assurance that such information is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms.

## Changes in Internal Controls

There have been no changes in our internal control over financial reporting during the quarter ended November 1, 2009, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## Item 6. Exhibits

3.1 Amended and Restated Articles of Incorporation of the Company, as amended March 28, 2003 (incorporated by reference to Exhibit 3.1 of the Company's Form 10-Q (SEC File No. 000-25349) for the quarter ended February 28, 2003)
3.2 Amended and Restated Bylaws of the Company (incorporated by reference to Exhibit 3.2 to the Company's Form 10-Q (SEC File No. 000-25349) for the quarter ended August 31, 2006)
4.1 Amended and Restated Articles of Incorporation of the Company (See Exhibit 3.1)
4.2 Amended and Restated Bylaws of the Company (See Exhibit 3.2)
10.1 Fourth Amendment to Credit Agreement, dated as of August 10, 2009, between the Company and Bank of America N.A. (incorporated by reference to Exhibit 10.1 of the Company's Form 8-K (SEC File No. 000-25349) filed with the SEC on August 13, 2009
10.2* Voluntary Separation Agreement and General Release by and between Sekar Sundararajan and
Hooker Furniture Corporation dated October 28, 2009.
31.1* Rule 13a-14(a) Certification of the Company's principal executive officer
31.2* Rule 13a-14(a) Certification of the Company's principal financial officer
32.1* Rule 13a-14(b) Certification of the Company's principal executive officer and principal financial officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
*Filed herewith
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## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HOOKER FURNITURE CORPORATION
Date: December 9, 2009
By:
/s/ E. Larry Ryder
E. Larry Ryder

Executive Vice President - Finance and
Administration and Chief Financial
Officer

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