

RELIV INTERNATIONAL INC
Form 10-Q
November 15, 2010

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2010

OR

☐

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE
SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number
000-19932

RELIV' INTERNATIONAL, INC.
(Exact name of Registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

371172197
(I.R.S. Employer Identification Number)

136 Chesterfield Industrial Boulevard
Chesterfield, Missouri
(Address of principal executive offices)

63005
(Zip Code)

(636) 537-9715
(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☐

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☒

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares outstanding of the Registrant’s common stock as of November 1, 2010 was 12,380,187 (excluding treasury shares).

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FORWARD-LOOKING STATEMENTS

This quarterly report includes both historical and “forward-looking statements” within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. We have based these forward-looking statements on our current expectations and projections about future results. Words such as “may,” “should,” “could,” “would,” “expect,” “plan,” “anticipate,” “believe,” “estimate,” “predict,” “potential,” “continue,” or similar words are intended to identify forward-looking statements, although not all forward-looking statements contain these words. Although we believe that our opinions and expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements, and our actual results may differ substantially from the views and expectations set forth in this quarterly report on Form 10-Q. We disclaim any intent or obligation to update any forward-looking statements after the date of this quarterly report to conform such statements to actual results or to changes in our opinions or expectations.

PART I — FINANCIAL INFORMATION

Item No. 1 - Financial Statements

Reliv International, Inc. and Subsidiaries

Consolidated Balance Sheets

| | September 30 2010 (unaudited) | December 31 2009 |
|---|-------------------------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 6,404,688 | \$ 5,760,913 |
| Accounts and notes receivable, less allowances of \$66,400 in 2010 and \$59,700 in 2009 | 234,889 | 326,022 |
| Accounts due from employees and distributors | 68,407 | 78,500 |
| Inventories | | |
| Finished goods | 3,920,065 | 3,073,570 |
| Raw materials | 1,425,154 | 1,388,140 |
| Sales aids and promotional materials | 625,365 | 622,694 |
| Total inventories | 5,970,584 | 5,084,404 |
| Refundable income taxes | 26,785 | 23,789 |
| Prepaid expenses and other current assets | 801,898 | 652,544 |
| Deferred income taxes | 371,000 | 303,000 |
| Total current assets | 13,878,251 | 12,229,172 |
| Other assets | 1,886,906 | 1,569,079 |
| Intangible assets, net | 1,837,365 | 1,991,497 |
| Property, plant and equipment: | | |
| Land and land improvements | 868,870 | 852,147 |
| Building | 9,928,707 | 9,851,829 |
| Machinery & equipment | 3,485,285 | 3,426,720 |
| Office equipment | 1,496,927 | 1,494,915 |
| Computer equipment & software | 2,988,992 | 3,003,766 |
| | 18,768,781 | 18,629,377 |
| Less: Accumulated depreciation | 10,783,016 | 10,264,692 |
| Net property, plant and equipment | 7,985,765 | 8,364,685 |
| Total assets | \$ 25,588,287 | \$ 24,154,433 |

See notes to financial statements.

Reliv International, Inc. and Subsidiaries

Consolidated Balance Sheets

| | September 30 2010 (unaudited) | December 31 2009 |
|--|-------------------------------------|---------------------|
| Liabilities and stockholders' equity | | |
| Current liabilities: | | |
| Accounts payable and accrued expenses: | | |
| Trade accounts payable and other accrued expenses | \$ 3,505,887 | \$ 2,627,674 |
| Distributors commissions payable | 2,595,719 | 2,674,247 |
| Sales taxes payable | 375,230 | 362,612 |
| Payroll and payroll taxes payable | 397,383 | 577,756 |
| Total accounts payable and accrued expenses | 6,874,219 | 6,242,289 |
| Current maturities of long-term debt | 3,859,758 | 519,192 |
| Total current liabilities | 10,733,977 | 6,761,481 |
| Noncurrent liabilities: | | |
| Long-term debt, less current maturities | 991,721 | 4,719,542 |
| Other noncurrent liabilities | 401,618 | 406,544 |
| Total noncurrent liabilities | 1,393,339 | 5,126,086 |
| Stockholders' equity: | | |
| Preferred stock, par value \$.001 per share; 3,000,000 shares authorized; -0- shares issued and outstanding in 2010 and 2009 | - | - |
| Common stock, par value \$.001 per share; 30,000,000 authorized; 14,425,185 shares issued and 12,380,187 shares outstanding as of 9/30/2010; 14,425,185 shares issued and 12,380,187 shares outstanding as of 12/31/2009 | 14,425 | 14,425 |
| Additional paid-in capital | 30,379,805 | 30,228,573 |
| Accumulated deficit | (10,402,495) | (11,279,526) |
| Accumulated other comprehensive loss: | | |
| Foreign currency translation adjustment | (461,862) | (627,704) |
| Treasury stock | (6,068,902) | (6,068,902) |
| Total stockholders' equity | 13,460,971 | 12,266,866 |
| Total liabilities and stockholders' equity | \$ 25,588,287 | \$ 24,154,433 |

See notes to financial statements.

Reliv International, Inc. and Subsidiaries

Consolidated Statements of Income
(unaudited)

| | Three months ended September 30 | | Nine months ended September 30 | |
|--|---------------------------------|---------------|--------------------------------|---------------|
| | 2010 | 2009 | 2010 | 2009 |
| Product sales | \$ 16,612,215 | \$ 18,578,895 | \$ 53,559,074 | \$ 57,517,213 |
| Handling & freight income | 2,060,849 | 2,306,633 | 6,661,873 | 7,212,434 |
| Net sales | 18,673,064 | 20,885,528 | 60,220,947 | 64,729,647 |
| Costs and expenses: | | | | |
| Cost of products sold | 3,820,490 | 4,451,156 | 12,093,367 | 12,800,809 |
| Distributor royalties and commissions | 7,011,217 | 7,907,856 | 22,560,625 | 24,480,422 |
| Selling, general and administrative | 7,402,210 | 8,056,928 | 23,486,389 | 24,725,653 |
| Total costs and expenses | 18,233,917 | 20,415,940 | 58,140,381 | 62,006,884 |
| Income from operations | 439,147 | 469,588 | 2,080,566 | 2,722,763 |
| Other income (expense): | | | | |
| Interest income | 12,961 | 10,119 | 35,334 | 45,538 |
| Interest expense | (52,885) | (62,195) | (159,336) | (113,129) |
| Other income | 437 | 76,657 | 21,592 | 202,747 |
| Income before income taxes | 399,660 | 494,169 | 1,978,156 | 2,857,919 |
| Provision for income taxes | 228,000 | 170,000 | 854,000 | 1,112,000 |
| Net income | \$ 171,660 | \$ 324,169 | \$ 1,124,156 | \$ 1,745,919 |
| Earnings per common share - Basic | \$ 0.01 | \$ 0.03 | \$ 0.09 | \$ 0.13 |
| Weighted average shares | 12,380,000 | 12,230,000 | 12,380,000 | 13,109,000 |
| Earnings per common share - Diluted | \$ 0.01 | \$ 0.03 | \$ 0.09 | \$ 0.13 |
| Weighted average shares | 12,380,000 | 12,230,000 | 12,380,000 | 13,109,000 |
| Cash dividends declared per common share | \$ - | \$ - | \$ 0.02 | \$ 0.05 |

See notes to financial statements.

Reliv International, Inc. and Subsidiaries

Consolidated Statements of Cash Flows
(unaudited)

| | Nine months ended September 30 | |
|---|--------------------------------|--------------|
| | 2010 | 2009 |
| Operating activities: | | |
| Net income | \$ 1,124,156 | \$ 1,745,919 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 910,338 | 855,365 |
| Stock-based compensation | 151,232 | 142,492 |
| Deferred income taxes | (142,000) | (31,000) |
| Foreign currency transaction (gain)/loss | (48,919) | (120,114) |
| (Increase) decrease in accounts and notes receivable | 115,265 | 454,382 |
| (Increase) decrease in inventories | (815,305) | 1,255,790 |
| (Increase) decrease in refundable income taxes | (3,251) | 128,782 |
| (Increase) decrease in prepaid expenses and other current assets | (136,790) | 158,501 |
| (Increase) decrease in other assets | (271,169) | (290,471) |
| Increase (decrease) in accounts payable & accrued expenses and other noncurrent liabilities | 553,321 | 480,532 |
| Net cash provided by operating activities | 1,436,878 | 4,780,178 |
| Investing activities: | | |
| Proceeds from the sale of property, plant and equipment | 2,925 | - |
| Purchase of property, plant and equipment | (348,252) | (472,544) |
| Purchase of distributorship | - | (716,119) |
| Proceeds from final withdrawal from limited partnership investment | - | 488,633 |
| Net cash used in investing activities | (345,327) | (700,030) |
| Financing activities: | | |
| Proceeds from line of credit borrowings | - | 6,000,000 |
| Repayment of line of credit borrowings | - | (5,000,000) |
| Proceeds from term loan borrowings | - | 4,120,000 |
| Principal payments on short and long-term borrowings | (387,255) | (1,774,901) |
| Common stock dividends paid | (247,672) | (611,681) |
| Purchase of stock for treasury | - | (5,014,115) |
| Other | 547 | - |
| Net cash used in financing activities | (634,380) | (2,280,697) |
| Effect of exchange rate changes on cash and cash equivalents | 186,604 | 162,363 |
| Increase in cash and cash equivalents | 643,775 | 1,961,814 |
| Cash and cash equivalents at beginning of period | 5,760,913 | 4,460,637 |

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| | | |
|--|--------------|--------------|
| Cash and cash equivalents at end of period | \$ 6,404,688 | \$ 6,422,451 |
| Supplementary disclosure of cash flow information: | | |
| Noncash investing and financing transactions: | | |
| Issuance of promissory note for purchase of stock for treasury | \$ - | \$ 1,106,919 |
| Obligation for purchase of distributorship | \$ - | \$ 1,343,881 |

See notes to financial statements.

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Reliv International, Inc. and Subsidiaries
Notes to Consolidated Financial Statements
(Unaudited)

September 30, 2010

Note 1— Accounting Policies

Basis of Presentation

The accompanying unaudited consolidated financial statements and notes thereto have been prepared in accordance with the instructions to Form 10-Q and reflect all adjustments (which primarily include normal recurring accruals) which management believes are necessary to present fairly the financial position, results of operations and cash flows. These statements, however, do not include all information and footnotes necessary for a complete presentation of financial position, results of operations and cash flows in conformity with accounting principles generally accepted in the United States. Interim results may not necessarily be indicative of results that may be expected for any other interim period or for the year as a whole. These financial statements should be read in conjunction with the audited consolidated financial statements and footnotes included in the annual report on Form 10-K for the year ended December 31, 2009, filed March 12, 2010 with the Securities and Exchange Commission.

Adoption of New Accounting Standards

Effective January 1, 2010, the Company adopted the amendments to ASC 820, "Fair Value Measurements and Disclosures" ("ASC 820"). The amendments require new disclosures for transfers in and out of fair value hierarchy Levels 1 and 2 and activity within fair value hierarchy Level 3. The amendments also clarify existing disclosures regarding the disaggregation for each class of assets and liabilities, and the disclosures about inputs and valuation techniques. The amendments to ASC 820 did not have a material impact on the Company's consolidated financial statements.

Note 2— Comprehensive Income

Comprehensive income was \$330,843 and \$1,289,998 for the three and nine months ended September 30, 2010, respectively. For the three and nine months ended September 30, 2009, comprehensive income was \$330,670 and \$1,759,667, respectively. The Company's only component of other comprehensive income is the foreign currency translation adjustment.

Note 3— Basic and Diluted Earnings per Share

Basic earnings per common share are computed using the weighted average number of common shares outstanding during the period. Diluted earnings per share are computed using the weighted average number of common shares and potential dilutive common shares that were outstanding during the period. Potential dilutive common shares consist of outstanding stock options, outstanding stock warrants, and convertible preferred stock.

The following table sets forth the computation of basic and diluted earnings per share:

| | Three months ended September 30 | | Nine months ended September 30 | |
|-------------------|---------------------------------|------------|--------------------------------|--------------|
| | 2010 | 2009 | 2010 | 2009 |
| Numerator: | | | | |
| Net income | \$ 171,660 | \$ 324,169 | \$ 1,124,156 | \$ 1,745,919 |

Denominator:

| | | | | |
|--|------------|------------|------------|------------|
| Denominator for basic earnings per share—weighted average shares | 12,380,000 | 12,230,000 | 12,380,000 | 13,109,000 |
|--|------------|------------|------------|------------|

| | | | | |
|--|---|---|---|---|
| Dilutive effect of employee stock options and other warrants | - | - | - | - |
|--|---|---|---|---|

| | | | | |
|---|------------|------------|------------|------------|
| Denominator for diluted earnings per share—adjusted weighted average shares | 12,380,000 | 12,230,000 | 12,380,000 | 13,109,000 |
|---|------------|------------|------------|------------|

| | | | | | | | | |
|----------------------------|----|------|----|------|----|------|----|------|
| Basic earnings per share | \$ | 0.01 | \$ | 0.03 | \$ | 0.09 | \$ | 0.13 |
| Diluted earnings per share | \$ | 0.01 | \$ | 0.03 | \$ | 0.09 | \$ | 0.13 |

Options and warrants to purchase 806,689 shares of common stock for the three months and nine months ended September 30, 2010, respectively, were not included in the denominator for diluted earnings per share because their effect would be antidilutive. Options and warrants to purchase 835,040 shares of common stock for the three months and nine months ended September 30, 2009, respectively, were not included in the denominator for diluted earnings per share because their effect would be antidilutive.

Reliv International, Inc. and Subsidiaries
Notes to Consolidated Financial Statements
(Unaudited)
September 30, 2010

Note 4—

Fair Value Measurements

Fair value can be measured using valuation techniques such as the market approach (comparable market prices), the income approach (present value of future income or cash flow), and the cost approach (cost to replace the service capacity of an asset or replacement cost). Accounting standards utilize a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. The following is a brief description of those three levels:

Level 1: Observable inputs such as quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets or similar assets or liabilities in markets that are not active.

Level 3: Unobservable inputs that reflect the reporting entity's own assumptions.

The carrying amount and fair value of financial instruments at September 30, 2010 and December 31, 2009 were as follows:

| Description | Carrying Amount | Total Fair Value | Fair Value | |
|---------------------------|--------------------|------------------------|--|--|
| | | | Using Quoted Prices in Active Markets (Level 1) | Using Significant Other Observable Inputs (Level 2) |
| September 30, 2010 | | | | |
| Long-term debt (1) | \$ 4,851,000 | \$ 4,809,000 | \$ - | \$ 4,809,000 |
| Marketable securities (2) | 213,000 | 213,000 | 213,000 | - |
| | | | | |
| December 31, 2009 | | | | |
| | | | | |
| Long-term debt (1) | \$ 5,238,734 | \$ 5,184,000 | \$ - | \$ 5,184,000 |
| | | | | |
| Marketable securities (2) | 200,000 | 200,000 | 200,000 | - |

(1) The fair value of the Company's variable interest rate debt approximates carrying value due to the short-term duration of the debt and the frequent re-setting of its variable interest rate. The fair value of the of the Company's fixed interest rate long-term obligation was estimated by management based upon the rate available at the balance sheet date for the additional unused credit available to the Company.

(2)

Representing assets of the Company's Supplemental Executive Retirement Plan (trading securities). Presented within Other Assets in the consolidated balance sheets.

The carrying value of other financial instruments, including cash, accounts receivable and accounts payable, and accrued liabilities approximate fair value due to their short maturities or variable-rate nature of the respective balances.

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Item No. 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our financial statements and related notes included elsewhere in this Quarterly Report on Form 10-Q. The following discussion and analysis discusses the financial condition and results of our operations on a consolidated basis, unless otherwise indicated.

Overview

We are a developer, manufacturer and marketer of a proprietary line of nutritional supplements addressing basic nutrition, specific wellness needs, weight management and sports nutrition. We also offer a line of skin care and food products under our Relivables brand. We sell our products through an international network marketing system utilizing independent distributors. Sales in the United States represented approximately 85.3% of worldwide net sales for the nine months ended September 30, 2010 and 88.5% of worldwide net sales for the nine months ended September 30, 2009. Our international operations currently generate sales through distributor networks with facilities in Australia, Canada, Indonesia, Malaysia, Mexico, the Philippines, and the United Kingdom. We also operate on a limited basis in Ireland, Germany, Austria and the Netherlands from our U.K. distribution center, in New Zealand from our Australia office, and in Singapore and Brunei from our Malaysia office.

We derive our revenues principally through product sales made by our global independent distributor base, which, as of September 30, 2010, consisted of approximately 62,230 distributors. Our sales can be affected by several factors, including our ability to attract new distributors and retain our existing distributor base, our ability to properly train and motivate our distributor base and our ability to develop new products and successfully maintain our current product line.

Sales to distributors outside the United States are made in the respective local currency; therefore, our earnings and cash flows are subject to fluctuations due to changes in foreign currency rates as compared to the U.S. dollar. As a result, exchange rate fluctuations may have a varying effect on sales and gross margins. Accounting practices require that our results from operations be converted to U.S. dollars for reporting purposes. Consequently, our reported earnings may be significantly affected by fluctuations in currency exchange rates, generally increasing with a weaker U.S. dollar and decreasing with a strengthening U.S. dollar. Products manufactured by us for sale to our foreign subsidiaries are transacted in U.S. dollars. From time to time, we enter into foreign exchange forward contracts to mitigate our foreign currency exchange risk.

Components of Net Sales and Expense

Product sales represent the actual product purchase price typically paid by our distributors, after giving effect to distributor allowances, which can range from 20% to 40% of suggested retail price, depending on the rank of a particular distributor. Handling and freight income represents the amounts billed to distributors for shipping costs. We record net sales and the related commission expense when the merchandise is shipped.

Our primary expenses include cost of products sold, distributor royalties and commissions and selling, general and administrative expenses.

Cost of products sold primarily consists of expenses related to raw materials, labor, quality control and overhead directly associated with production of our products and sales materials, as well as shipping costs relating to the shipment of products to distributors, and duties and taxes associated with product exports. Cost of products sold is impacted by the cost of the ingredients used in our products, the cost of shipping distributors' orders, along with our efficiency in managing the production of our products.

Distributor royalties and commissions are monthly payments made to Master Affiliates and above, based on products sold in their downline organization. Based on our distributor agreements, these expenses typically approximate 23% of sales at suggested retail. Also, we include other sales leadership bonuses, such as Ambassador bonuses, in this line item. Distributor royalties and commissions are directly related to the level of our sales and, absent any changes in our distributor compensation plan, should continue at comparable levels as a percentage of net sales as in recent periods.

Selling, general and administrative expenses include the compensation and benefits paid to our employees except for those in manufacturing, all other selling expenses, marketing, promotional expenses, travel and other corporate administrative expenses. These other corporate administrative expenses include professional fees, non-manufacturing depreciation and amortization, occupancy costs, communication costs and other similar operating expenses. Selling, general and administrative expenses can be affected by a number of factors, including staffing levels and the cost of providing competitive salaries and benefits; the amount we decide to invest in distributor training and motivational initiatives; and the cost of regulatory compliance.

Results of Operations

The following table sets forth selected results of our operations expressed as a percentage of net sales for the three- and nine-month periods ended September 30, 2010 and 2009. Our results of operations for the periods described below are not necessarily indicative of results of operations for future periods.

| | Three months ended September 30, | | Nine months ended September 30, | |
|---------------------------------------|-------------------------------------|--------|------------------------------------|--------|
| | 2010 | 2009 | 2010 | 2009 |
| Net sales | 100.0% | 100.0% | 100.0% | 100.0% |
| Costs and expenses: | | | | |
| Cost of products sold | 20.5 | 21.3 | 20.1 | 19.8 |
| Distributor royalties and commissions | 37.6 | 37.9 | 37.4 | 37.8 |
| Selling, general and administrative | 39.6 | 38.6 | 39.0 | 38.2 |
| Income from operations | 2.3 | 2.2 | 3.5 | 4.2 |
| Interest expense | (0.3) | (0.3) | (0.3) | (0.2) |
| Interest and other income | 0.1 | 0.5 | 0.1 | 0.4 |
| Income before income taxes | 2.1 | 2.4 | 3.3 | 4.4 |
| Provision for income taxes | 1.2 | 0.8 | 1.4 | 1.7 |
| Net income | 0.9% | 1.6% | 1.9% | 2.7% |

Net Sales. Overall net sales decreased by 10.6% in the three months ended September 30, 2010 compared to the same period in 2009. During the third quarter of 2010, sales in the United States decreased by 12.5%, and international sales increased by 2.8% over the prior-year period. For the nine months ended September 30, 2010, consolidated net sales declined 7.0% compared to the same period in 2009. In the first nine months of 2010, net sales in the United

States declined by 10.3% and international sales increased by 18.7% over the same period in 2009.

The following table summarizes net sales by geographic market for the three months ended September 30, 2010 and 2009.

| | Three months ended September 30, | | | | Change from prior year | |
|-----------------------|----------------------------------|--|-----------|----------------|------------------------|---------|
| | 2010 | | 2009 | | | |
| | Amount | % of Net Sales (dollars in thousands) | Amount | % of Net Sales | Amount | % |
| United States | \$ 15,975 | 85.5% | \$ 18,262 | 87.4% | \$ (2,287) | (12.5)% |
| Australia/New Zealand | 656 | 3.5 | 620 | 3.0 | 36 | 5.8 |
| Canada | 505 | 2.7 | 428 | 2.0 | 77 | 18.0 |
| Mexico | 320 | 1.7 | 392 | 1.9 | (72) | (18.4) |
| Europe | 439 | 2.4 | 314 | 1.5 | 125 | 39.8 |
| Asia | 778 | 4.2 | 870 | 4.2 | (92) | (10.6) |
| Consolidated total | \$ 18,673 | 100.0% | \$ 20,886 | 100.0% | \$ (2,213) | (10.6)% |

The following table summarizes net sales by geographic market for the nine months ended September 30, 2010 and 2009.

| | Nine months ended September 30, 2010 | | 2009 | | Change from prior year | |
|-----------------------|---|---|-----------|-------------------|------------------------|---------|
| | Amount | % of Net Sales (dollars in thousands) | Amount | % of Net Sales | Amount | % |
| United States | \$ 51,378 | 85.3% | \$ 57,281 | 88.5% | \$ (5,903) | (10.3)% |
| Australia/New Zealand | 1,924 | 3.2 | 1,672 | 2.6 | 252 | 15.1 |
| Canada | 1,634 | 2.7 | 1,076 | 1.7 | 558 | 51.9 |
| Mexico | 1,107 | 1.9 | 1,018 | 1.6 | 89 | 8.7 |
| Europe | 1,440 | 2.4 | 927 | 1.4 | 513 | 55.3 |
| Asia | 2,738 | 4.5 | 2,756 | 4.2 | (18) | (0.7) |
| Consolidated total | \$ 60,221 | 100.0% | \$ 64,730 | 100.0% | \$ (4,509) | (7.0)% |

The following table sets forth, as of September 30, 2010 and 2009, the number of our active distributors and Master Affiliates and above. The total number of active distributors includes Master Affiliates and above. We define an active distributor as one that enrolls as a distributor or renews his or her distributorship during the prior twelve months. Master Affiliates and above are distributors that have attained the highest level of discount and are eligible for royalties generated by Master Affiliate groups in their downline organization. Growth in the number of active distributors and Master Affiliates and above is a key factor in the growth of our business.

| | September 30, 2010 | | September 30, 2009 | | % Change | |
|-----------------------|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|
| | Total Active Distributors | Master Affiliates and Above | Total Active Distributors | Master Affiliates and Above | Total Active Distributors | Master Affiliates and Above |
| United States | 48,520 | 6,730 | 54,460 | 8,390 | (10.9)% | (19.8)% |
| Australia/New Zealand | 2,410 | 200 | 2,490 | 190 | (3.2) | 5.3 |
| Canada | 1,390 | 180 | 1,190 | 120 | 16.8 | 50.0 |
| Mexico | 2,100 | 300 | 1,960 | 240 | 7.1 | 25.0 |
| Europe | 1,860 | 260 | 1,110 | 160 | 67.6 | 62.5 |

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| | | | | | | |
|--------------------|--------|-------|--------|-------|--------|---------|
| Asia | 5,950 | 620 | 7,100 | 780 | (16.2) | (20.5) |
| Consolidated total | 62,230 | 8,290 | 68,310 | 9,880 | (8.9)% | (16.1)% |

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In the United States, net sales were down 12.5% in the third quarter of 2010 compared to the same period in 2009. Sales in the United States continue to be adversely impacted by distributor uncertainty in the economic recovery and the reduced availability of consumer credit. In addition to the direct impact on sales, these factors lead to fewer distributors qualifying for the level of Master Affiliate. In the third quarter of 2010, approximately 503 distributors qualified as new Master Affiliates, compared to approximately 694 in the prior-year quarter, a decline of 27.5%. In addition, the number of Master Affiliates and above as of September 30, 2010 decreased by 19.8% as compared to the number of Master Affiliates and above as of September 30, 2009. This is consistent with reduced number of distributors qualifying for the level of Master Affiliate discussed earlier. Another factor in the decline in sales in the United States was fewer new distributor enrollments. During the third quarter of 2010, approximately 3,492 new distributors were enrolled, compared to 4,553 new distributor enrollments in the prior-year quarter, a decline of 23.3%. In response to the decline in new distributor enrollments, we indefinitely reduced the cost to enroll as a distributor to \$25 in August 2010. We also revised the materials that a new distributor receives by targeting the materials to entry level distributors. In 2009, we ran an initiative from January through August 2009 to increase new distributor enrollments by offering an enrollment fee of \$20, half of the then-normal \$39.95 fee. The number of active distributors in the United States as of September 30, 2010 decreased by 10.9% to 48,520, compared to the number of active distributors as of September 30, 2009. This decline in active distributors was caused by the decline in new distributor enrollments coupled with slightly lower distributor retention. Distributor retention was 61.9% for the first nine months of 2010 compared to a rate of 63.1% for all of 2009. As part of the changes to the distributor enrollment process this August, we also reduced the cost of the annual distributorship renewal from \$30 to \$25. For the nine-month period ended September 30, 2010, the decline in net sales in the United States compared to the prior-year period was due to these same factors.

In the third quarter of 2010, we processed approximately 64,420 orders in the United States for products at an average order of \$320 at suggested retail. In the same period of 2009, we processed approximately 69,970 product orders at an average order of \$338 at suggested retail, and the average order size for all of 2009 was \$353 at suggested retail. This decline in the average order size is another indicator of the reduced credit availability and fewer distributors reaching the Master Affiliate level.

During the three months ended September 30, 2010, net sales in our international operations increased in aggregate by 2.8% to \$2.70 million compared to \$2.62 million for the three months ended September 30, 2009. For the nine-month period ended September 30, 2010, international net sales increased by 18.7% to \$8.84 million compared to \$7.45 million in the same period in 2009. Although international sales increased in aggregate during the first nine months of 2010, approximately 53% of the increase was the result of foreign currency fluctuation due to a weaker U.S. dollar. When net sales are converted using the 2009 exchange rate for both 2009 and 2010, international net sales increased by 8.8% for the first nine months of 2010 compared to the same period of the prior year. For the first nine months of 2010, we had mixed results in our various foreign regions. Regional sales results on a constant currency basis for the first nine months of 2010 compared to the first nine months of 2009 were as follows: Australia/New Zealand net sales down 4.1%, Canada net sales up 34.5%, Mexico net sales up 1.3%, European sales up 57.1%, and Asian sales down 6.8%. Sales results in Australia/New Zealand have declined slightly in the second and third quarters of 2010 subsequent to price increases on most products that went into effect on April 1, 2010. New distributor enrollments year-to-date in 2010 are down approximately 12% from the same period in 2009. Canada continues to show strong growth in new distributor enrollments, up 24%, and in new Master Affiliate qualifications, 68 in the first nine months of 2010 compared to 30 in the first nine months of 2009. Net sales in the first nine months of 2010 in Mexico improved by 1.3% as the result of higher Master Affiliate qualifications in the current year to date compared to the same period in 2009. European sales have shown improvement as the result of strong growth in both new distributor enrollments, up 137% in the first nine months of 2010, and in new Master Affiliate qualifications, up 124% in the current year to date. Asian sales have declined, particularly in the second and third quarters of 2010, as the result of departures in our local management staff in our Malaysian office and declining trends in both new distributor enrollments and new Master Affiliate qualifications. We hired a new general manager late in the second quarter of

2010 to oversee the Southeast Asia region, which includes our Malaysia, Singapore, Brunei, and Indonesia operations.

Cost of Products Sold. Cost of products sold as a percentage of net sales was 20.5% for the three-month period ended September 30, 2010, compared to 21.3% for the same period in 2009. For the nine-month period ended September 30, 2010, cost of products sold as a percentage of net sales was 20.1 %, compared to 19.8% in the prior year period. Gross margins in the third quarter of 2010 improved when compared to the prior year quarter as the result of improved plant operational efficiencies and selected price increases in some of our foreign markets. Gross margins for the first nine months of 2010 compared to the same period in 2009 were impacted by changes in the revenue mix with the introduction of the new Relivables product line in the third quarter of 2009. The Relivables product line has a slightly lower gross margin than the core nutritional products; however, it also has a lower commission rate than the core nutritional products.

Distributor Royalties and Commissions. Distributor royalties and commissions as a percentage of net sales were 37.6% and 37.4% for the three- and nine-month periods ended September 30, 2010, respectively, compared to 37.9% and 37.8% for the same periods in 2009. The minor reduction is due to the introduction of the Relivables product line in the third quarter of 2009, which has a lower commission rate.

Selling, General and Administrative Expenses. For the three months ended September 30, 2010, selling, general and administrative, or SGA, expenses decreased by \$655,000, compared to the same period in 2009. SGA expenses as a percentage of net sales were 39.6% and 38.6% for the three-month periods ended September 30, 2010 and 2009, respectively. For the nine-month period ended September 30, 2010, SGA expenses decreased by \$1.24 million when compared to the same period in 2009. SGA expenses as a percentage of net sales were 39.0% and 38.2% for the nine-month periods ended September 30, 2010 and 2009, respectively.

Sales and marketing expenses decreased by approximately \$594,000 in the first nine months of 2010, compared to the prior-year period. The decrease is the result of lower distributor bonuses and expenses directly related to the level of sales and a reduction in meeting and conference expenses, newsletter expenses and marketing consulting expenses, offset by an increase in promotional expenses due to an additional distributor incentive trip in February 2010 that did not occur in the prior year.

Distribution and warehouse expenses decreased by \$130,000 and general and administrative expenses decreased by approximately \$515,000 in the first nine months of 2010, compared to the prior-year period. The decrease in general and administrative expenses consists primarily of reductions in the annual accrual to the employee stock ownership plan, legal and accounting fees, and business insurance expense, offset by an increase in general taxes. During the third quarter of 2010, we accrued approximately \$185,000 in general and administrative expenses related to a tax audit in the Philippines on VAT and other transactional taxes.

Interest Income/Expense. Interest income decreased to \$35,000 for the nine months ended September 30, 2010, compared to \$46,000 for the same period in 2009, due to lower interest rates in 2010. Interest expense increased to \$159,000 during the first nine months of 2010 compared to \$113,000 in the same period of 2009, as we entered into two long-term debt agreements during the second half of 2009.

Income Taxes. We recorded income tax expense of \$854,000 for the first nine months of 2010, an effective rate of 43.2%. In the same period in 2009, we recorded income tax expense of \$1.11 million, which represented an effective rate of 38.9%. The increase in the effective rate was due to non-deductible losses in our Philippine subsidiary. The losses were primarily due to the accrual for the Philippine tax audit previously discussed.

Net Income. Our net income for the three and nine months ended September 30, 2010 was \$172,000 (\$0.01 per share basic and diluted) and \$1.12 million (\$0.09 per share basic and diluted), respectively, compared to \$324,000 (\$0.03 per share basic and diluted) and \$1.75 million (\$0.13 per share basic and diluted) for the same periods in 2009. Profitability decreased in the third quarter and first nine months of 2010 as net sales decreased in the United States as discussed above.

Financial Condition, Liquidity and Capital Resources

During the first nine months of 2010, we generated \$1.44 million of net cash from operating activities, used \$345,000 in investing activities, and used \$634,000 in financing activities. This compares to \$4.78 million of net cash provided by operating activities, \$700,000 used in investing activities, and \$2.28 million used in financing activities in the same period of 2009. Cash and cash equivalents increased by \$644,000 to \$6.40 million as of September 30, 2010 compared to \$5.76 million as of December 31, 2009.

Significant changes in working capital items consisted of an increase in inventory of \$815,000, an increase in accounts payable and accrued expenses of \$553,000, and an increase in other assets of \$271,000 in the first nine months of 2010. Inventory increased as the result of lower than expected sales levels, compared to scheduled production. We also increased inventory levels in some of our foreign markets to provide better lead time and shipping efficiencies. The increase in accounts payable and accrued expenses is partially related to a financing arrangement for our annual corporate insurance policy renewals, increases in payables due to raw material vendors, coupled with various annual accruals. The change in other assets is due to a payment made on an officer's life insurance policy during the first quarter of 2010.

Investing activities during the first nine months of 2010 consisted of a net investment of \$345,000 for capital expenditures. Financing activities during the first nine months of 2010 consisted of principal payments of \$387,000 on long-term borrowings and \$248,000 in cash dividends paid.

Stockholders' equity increased to \$13.46 million at September 30, 2010 compared to \$12.27 million at December 31, 2009. The increase is due to net income during the first nine months of 2010 of \$1.12 million, partially offset by our cash dividend payment of \$248,000. Our working capital balance was \$3.14 million at September 30, 2010 compared to \$5.47 million at December 31, 2009. The current ratio at September 30, 2010 was 1.29 compared to 1.81 at December 31, 2009. The change in our current ratio is due to the balance sheet classification of our term loan as explained below.

In late June 2009, we entered into a term loan with our primary lender in the principal amount of \$4.12 million. The term of the loan is for a period of two years with interest accruing on the outstanding principal balance at a floating interest rate based on the 30-day LIBOR plus 3.0%, subject to a 3.75% floor. As of September 30, 2010, we are subject to the 3.75% floor. Monthly principal and interest payments are based on a ten-year amortization. The aggregate outstanding balance of principal and interest is due and payable on June 29, 2011. The loan includes financial covenants under which we are required to (1) maintain at all times a tangible net worth of not less than \$10 million and (2) maintain at all times a ratio of total funded debt to EBITDA of not greater than 2.5 to 1. The proceeds of the term loan were used to reduce the outstanding balance on the revolving credit facility we had with the lender. As the due date of the loan is less than one year, the loan's September 30, 2010 balance of \$3.69 million has been classified as a current liability; however, it is our intention to refinance this debt with a longer maturity.

The revolving credit facility is a \$5 million secured revolving credit facility with the same lender that provided our term loan. This facility was renewed in September 2009 for a one-year term, and then extended to December 31, 2010 while negotiations on a new loan package are underway. Any advances accrue interest at a variable interest rate based on the 30-day LIBOR plus 3.0%, subject to a 4.0% floor. The term loan and revolving credit facility are secured by all of our tangible and intangible assets and also by a mortgage on our building and real estate located in Chesterfield, Missouri. This facility bears the same financial covenants as the term loan. At September 30, 2010, we had no outstanding borrowings on the revolving line of credit facility and were in compliance with all financial covenants of the term loan.

Management believes that our internally generated funds coupled with the bank loan facilities currently available will be sufficient to meet working capital requirements for the remainder of 2010 and through 2011.

Critical Accounting Policies

A summary of our critical accounting policies and estimates is presented on pages 24-26 of our 2009 Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 12, 2010.

Item No. 4 - Controls and Procedures

Our management, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, has reviewed and evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2010. Based on such review and evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that the disclosure controls and procedures were effective as of September 30, 2010, to ensure that the information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, (a) is recorded, processed, summarized and reported within the time period specified in the SEC's rules and forms and (b) is accumulated and communicated to our management, including the officers, as appropriate to allow timely decisions regarding required disclosure. There were no material changes in

our internal control over financial reporting during the third quarter of 2010 that have materially affected or are reasonably likely to materially affect our internal controls over financial reporting.

PART II – OTHER INFORMATION

Item No. 2 – Unregistered Sales of Equity Securities and Use of Proceeds

During the first nine months of 2010, we did not repurchase any shares of our common stock under our share repurchase plan authorized by our Board of Directors in May 2007 that provided for share repurchases of up to \$15 million through April 2010. As of April 30, 2010, the repurchase plan expired and a new plan has not been authorized as of the date of this filing.

Item No. 6 – Exhibits

| Exhibit Number | Document |
|-------------------|---|
| 31.1 | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended (filed herewith). |
| 31.2 | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended (filed herewith). |
| 32 | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

RELIV' INTERNATIONAL, INC.

By: /s/ Robert L. Montgomery
Robert L. Montgomery, Chairman of the Board of Directors, President and Chief Executive Officer

Date: November 15, 2010

By: /s/ Steven D. Albright
Steven D. Albright, Chief Financial Officer (and accounting officer)

Date: November 15, 2010

Exhibit Index

| Exhibit Number | Document |
|-------------------|---|
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| 32 | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith). |