CRAFT BREW ALLIANCE, INC.

Form 10-Q May 08, 2013

UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 10-O

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For The Quarterly Period Ended March 31, 2013

OR

oTRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____

Commission File Number 0-26542

CRAFT BREW ALLIANCE, INC.

(Exact name of registrant as specified in its charter)

Washington
(State or other jurisdiction of incorporation or organization)

91-1141254

(I.R.S. Employer Identification No.)

929 North Russell Street Portland, Oregon 97227 (Address of principal executive offices)

(503) 331-7270

(Registrant's telephone number, including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company (See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act). Check one:

Large Accelerated Filer o Non-accelerated Filer o (Do not check if a smaller reporting company)	Accelerated Filer x Smaller Reporting Company o
Indicate by check mark whether the registrant is a shell company (as define	
Act). Yes o No x	ou in iture izo z or une zironunge
The number of shares of the registrant's common stock outstanding as of April 30	, 2013 was 18,911,081.

CRAFT BREW ALLIANCE, INC. INDEX TO FORM 10-Q

PART I - FINANCIAL INFORMATION	ON	Page
Item 1.	Financial Statements	
	Consolidated Balance Sheets (unaudited) – March 31, 2013 an December 31, 2012	<u>d</u> 2
	Consolidated Statements of Operations (unaudited) - Three Months Ended March 31, 2013 and 2012	<u>3</u> 3
	Consolidated Statements of Comprehensive Income (Loss) (unaudited) Three Months Ended March 31, 2013 and 2012	_4
	Consolidated Statements of Cash Flows (unaudited) - Three Months Ended March 31, 2013 and 2012	<u>5</u> 5
	Notes to Consolidated Financial Statements (unaudited)	6
Item 2.	Management's Discussion and Analysis of Financial Condition an Results of Operations	₫ 1
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	19
Item 4.	Controls and Procedures	19
PART II - OTHER INFORMATION		
Item 1A.	Risk Factors	20
Item 6.	Exhibits	20
<u>Signatures</u>		21
1		

PART I - FINANCIAL INFORMATION

Item 1.

Financial Statements

CRAFT BREW ALLIANCE, INC. CONSOLIDATED BALANCE SHEETS

(Unaudited)

(Dollars in thousands, except per share amounts)

	March 31, 2013	December 31, 2012
Assets		
Current assets:		
Cash	\$1,725	\$ 5,013
Accounts receivable, net	10,948	10,512
Inventories	13,998	11,749
Deferred income tax asset, net	1,336	1,250
Other current assets	4,107	3,809
Total current assets	32,114	32,333
Property, equipment and leasehold improvements, net	103,272	102,852
Goodwill	12,917	12,917
Intangible and other assets, net	17,481	17,562
Total assets	\$165,784	\$ 165,664
Liabilities and Shareholders' Equity		
Current liabilities:		
Accounts payable	\$16,120	\$ 12,255
Accrued salaries, wages and payroll taxes	4,095	5,267
Refundable deposits	8,203	7,896
Other accrued expenses	1,103	1,066
Current portion of long-term debt and capital lease obligations	645	642
Total current liabilities	30,166	27,126
Long-term debt and capital lease obligations, net of current portion	12,246	12,440
Fair value of derivative financial instruments	127	219
Deferred income tax liability, net	16,048	17,156
Other liabilities	538	528
Total liabilities	59,125	57,469
Commitments and contingencies		
Ç		
Common shareholders' equity:		
Common stock, \$0.005 par value. Authorized 50,000,000 shares; issued and		
outstanding 18,911,081 and 18,874,256	95	94
Additional paid-in capital	136,210	136,030
Accumulated other comprehensive loss	(78) (135)
Accumulated deficit	(29,568) (27,794)

Total common shareholders' equity	106,659	108,195
Total liabilities and common shareholders' equity	\$165,784	\$ 165,664

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC. CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In thousands, except per share amounts)

	Three Months Ended		
	March 31,		
	2013	2012	
Sales	\$39,381	\$41,612	
Less excise taxes	2,772	3,113	
Net sales	36,609	38,499	
Cost of sales	27,666	26,792	
Gross profit	8,943	11,707	
Selling, general and administrative expenses	11,760	10,373	
Operating income (loss)	(2,817) 1,334	
Interest expense	(156) (166)	
Interest and other income (expense), net	(23) 5	
Income (loss) before income taxes	(2,996) 1,173	
Income tax provision (benefit)	(1,222) 475	
Net income (loss)	\$(1,774) \$698	
Basic and diluted net income (loss) per share	\$(0.09) \$0.04	
Shares used in basic per share calculations	18,884	18,845	
Shares used in diluted per share calculations	18,884	18,911	

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Unaudited) (In thousands)

For the Three Months Ended March 31,

2013 2012

Net income (loss)	\$ (1,774)	\$ 698
Unrealized gains on derivative hedge transactions, net of tax	57		46
Comprehensive income (loss)	\$ (1,717)	\$ 744

The accompanying notes are an integral part of these financial statements.

CRAFT BREW ALLIANCE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (In thousands)

	Three Mon March 31,	nths Ended
	2013	2012
Cash flows from operating activities:		
Net income (loss)	\$(1,774) \$698
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating	, ()	·
activities:		
Depreciation and amortization	1,953	1,845
Deferred income taxes	(1,230) 411
Stock-based compensation	102	134
Other	144	(235)
Changes in operating assets and liabilities:		
Accounts receivable, net	(436) 2,317
Inventories	(2,368) (2,737)
Other current assets	(297) (300)
Accounts payable and other accrued expenses	3,352	3,135
Accrued salaries, wages and payroll taxes	(1,172) (527)
Refundable deposits	409	(134)
Net cash (used in) provided by operating activities	(1,317) 4,607
Cash flows from investing activities:		
Expenditures for property, equipment and leasehold improvements	(1,902) (1,798)
Proceeds from sale of property, equipment and leasehold improvements	-	29
Net cash used in investing activities	(1,902) (1,769)
Cash flows from financing activities:		
Principal payments on debt and capital lease obligations	(163) (148)
Proceeds from issuances of common stock	94	-
Net cash used in financing activities	(69) (148)
The table in manning and the same	(0)) (1.0
Increase (decrease) in cash	(3,288) 2,690
Code		
Cash:	5.012	705
Beginning of period	5,013	795
End of period	\$1,725	\$3,485
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$182	\$193
Cash paid for income taxes, net	2	374
Considerated disclosure of non-coldinations		
Supplemental disclosure of non-cash information:		
Purchases of Property, equipment and leasehold improvements included in Accounts	\$540	¢
payable	\$540	\$-

The accompanying notes are an integral part of these financial statements.

Index

CRAFT BREW ALLIANCE, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Note 1. Basis of Presentation

The accompanying consolidated financial statements and related notes should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2012 ("2012 Annual Report"). These consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations. These consolidated financial statements are unaudited but, in the opinion of management, reflect all material adjustments necessary to present fairly our consolidated financial position, results of operations and cash flows for the periods presented. All such adjustments were of a normal, recurring nature. The results of operations for such interim periods are not necessarily indicative of the results of operations for the full year.

Note 2. Recent Accounting Pronouncements

In February 2013, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update No. ("ASU") 2013-02, "Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income." Under ASU 2013-02, an entity is required to provide information about the amounts reclassified out of Accumulated Other Comprehensive Income ("AOCI") by component. In addition, an entity is required to present, either on the face of the financial statements or in the notes, significant amounts reclassified out of AOCI by the respective line items of net income, but only if the amount reclassified is required to be reclassified in its entirety in the same reporting period. For amounts that are not required to be reclassified in their entirety to net income, an entity is required to cross-reference to other disclosures that provide additional details about those amounts. ASU 2013-02 does not change the current requirements for reporting net income or other comprehensive income in the financial statements. The adoption of ASU 2013-02 effective January 1, 2013 did not have any effect on our financial position, results of operations or cash flows.

In July 2012, the FASB issued ASU 2012-02, "Intangibles – Goodwill and Other: Testing Indefinite-Lived Intangible Assets for Impairment," which permits an entity to make a qualitative assessment to determine whether it is more likely than not that an indefinite-lived intangible asset, other than goodwill, is impaired. Entities are required to test indefinite-lived intangible assets for impairment at least annually and more frequently if indicators of impairment exist. If an entity concludes, based on an evaluation of all relevant qualitative factors, that it is not more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount, it is not required to perform the quantitative impairment test for that asset. Because the qualitative assessment is optional, an entity is permitted to bypass it for any indefinite-lived intangible asset in any period and apply the quantitative test. ASU 2012-02 also permits the entity to resume performing the qualitative assessment in any subsequent period. ASU 2012-02 was effective for impairment tests performed for fiscal years beginning after September 15, 2012 and early adoption was permitted. The adoption of ASU 2012-02 in January 2013 did not have any effect on our financial position, results of operations or cash flows.

Note 3. Cash

Under our cash management system, we utilize a controlled disbursement account to fund cash distribution checks presented for payment by the holder. Checks issued but not yet presented to banks may result in overdraft balances for accounting purposes. As of March 31, 2013, and December 31, 2012, bank overdrafts of \$2.1 million and \$1.1

million, respectively, were included in Accounts payable on our Consolidated Balance Sheets. Changes in book overdrafts from period to period are reported in the Consolidated Statement of Cash Flows as a component of operating activities within Accounts payable and other accrued expenses.

Index

Note 4. Inventories

Inventories, except for pub food, beverages and supplies, are stated at the lower of standard cost or market. Pub food, beverages and supplies are stated at the lower of cost or market.

We regularly review our inventories for the presence of obsolete product attributed to age, seasonality and quality. If our review indicates a reduction in utility below the product's carrying value, we reduce the product to a new cost basis. We record the cost of inventory for which we estimate we have more than a twelve-month supply as a component of Intangible and other assets on our Consolidated Balance Sheets.

Inventories consisted of the following (in thousands):

	Ma	arch 31, 2013	Dec	cember 31, 2012
Raw materials	\$	3,437	\$	2,497
Work in process		3,412		3,552
Finished goods		4,650		3,263
Packaging materials		477		544
Promotional merchandise		1,731		1,552
Pub food, beverages and supplies		291		341
	\$	13,998	\$	11,749

Work in process is beer held in fermentation tanks prior to the filtration and packaging process.

Note 5.

Related Party Transactions

Note Payable

In connection with our merger with Kona Brewing Company in 2010 (the "KBC Merger"), we assumed an obligation for a promissory note payable ("Related Party Note") to a counterparty that was a significant KBC shareholder and remains a shareholder of Craft Brew Alliance, Inc. The Related Party Note is secured by the equipment comprising a photovoltaic cell generation system ("photovoltaic system") installed at our brewery located in Kailua-Kona, Hawaii. Accrued interest on the Related Party Note is due and payable monthly at a fixed interest rate of 4.75%, with monthly loan payments of \$16,129. Any unpaid principal balance and unpaid accrued interest under the Related Party Note will be due and payable on November 15, 2014. The balance on the Related Party Note was \$302,000 and \$346,000 as of March 31, 2013 and December 31, 2012, respectively.

Transactions with Anheuser-Busch, LLC ("A-B")

Transactions with A-B consisted of the following (in thousands):

	Three Months Ended	
	March 31,	
	2013	2012
Gross sales to A-B	\$32,266	\$33,606
Margin fee paid to A-B, classified as a reduction of Sales	404	453
Sales to Fulton Street Brewery, LLC ("FSB"), through a contract brewing arrangement,		
classified in Sales(1)	-	1,378
Handling, inventory management, royalty and other fees paid to A-B, classified in Cost		
of sales	100	114
	-	4

Amounts received from A-B for lost keg fees and forfeited deposits, included as a reduction of Property, equipment and leasehold improvements, net

(1)FSB is a wholly-owned subsidiary of A-B.

Effective September 1, 2012, in the best interest of both parties, we mutually agreed with FSB to end our contract brewing arrangement. Under the termination agreement, we phased out production of FSB branded beers through November 2012 utilizing remaining inventory on-hand. In consideration, FSB is paying us \$70,000 per month through September 2013.

Index

Amounts due to or from A-B were as follows (in thousands):

	N	March 31, 2013	De	ecember 3: 2012	1,
Amounts due from A-B related to beer sales pursuant to the A-B					
distributor agreement	\$	6,847	\$	6,369	
Amounts due from FSB related to beer sales pursuant to a contract					
brewing arrangement		140		260	
Amounts due from FSB related to termination agreement		420		630	
Refundable deposits due to A-B		(2,627)	(2,472)
Amounts due to A-B for services rendered		(2,008)	(1,974)
Net amount due from A-B	\$	2,772	\$	2,813	

Operating Leases

We lease our headquarters office space, restaurant and storage facilities located in Portland, Oregon, as well as the land and certain equipment, from two limited liability companies, both of whose members include our current Board Chair and a nonexecutive officer. Lease payments to these lessors were as follows (in thousands):

Three Months Ended					
March 31,					
	2013		2	2012	
\$	32	9	\$	31	

We hold lease and sublease obligations for certain office space and the land underlying the brewery and pub location in Kona, Hawaii, with a company whose owners include a shareholder who owns more than 5% of our common stock and a nonexecutive officer. The sublease contracts expire on various dates through 2020, with an extension at our option for two five-year periods. Lease payments to this lessor were as follows (in thousands):

Three Months Ended					
March 31,					
	2013		2012		
\$	106	\$	99		

Note 6.

Derivative Financial Instruments

Interest Rate Swap Contracts

Our risk management objectives are to ensure that business and financial exposures to risk that have been identified and measured are minimized using the most effective and efficient methods to reduce, transfer and, when possible, eliminate such exposures. Operating decisions contemplate associated risks and management strives to structure proposed transactions to avoid or reduce risk whenever possible.

We have assessed our vulnerability to certain business and financial risks, including interest rate risk associated with our variable-rate long-term debt. To mitigate this risk, we entered into a five-year interest rate swap contract with Bank of America, N.A. ("BofA") with a total notional value of \$8.8 million as of March 31, 2013 to hedge the variability of interest payments associated with our variable-rate borrowings under our Term Loan with BofA. Through this swap agreement, we pay interest at a fixed rate of 4.48% and receive interest at a floating-rate of the one-month LIBOR, which was 0.20% at March 31, 2013. Since the interest rate swap hedges the variability of interest payments on variable rate debt with similar terms, it qualifies for cash flow hedge accounting treatment. As of March 31, 2013, unrealized net losses of \$127,000 were recorded in Accumulated other comprehensive loss as a result of this

hedge. The effective portion of the gain or loss on the derivative is reclassified into Interest expense in the same period during which we record Interest expense associated with the Term Loan. There was no hedge ineffectiveness recognized during the first quarter of 2013 or 2012.

Index

The interest rate swap contract is secured by substantially all of our personal property and by the real properties located at 924 North Russell Street, Portland, Oregon and 14300 NE 145th Street, Woodinville, Washington ("collateral") under the Loan Agreement with BofA.

The fair value of our derivative instrument is as follows (in thousands):

Fair Value o	of Liability Derivative	
	March 31,	December 31,
	2013	2012
Fair value of derivative financial		
instrument	\$ 127	\$ 219

The effect of our interest rate swap contract that is accounted for as a derivative instrument on our Consolidated Statements of Operations for the three-month periods ended March 31, 2013 and 2012 was as follows (in thousands):

Derivatives in Cash Flow Hedging Relationships Three Months Ended March 31,	Ro in A	ount of Gain ecognized ccumulated OCI etive Portion)	Location of Loss Reclassified from Accumulated OCI into Income (Effective Portion)	Red from A O Incom	unt of Loss classified Accumulated OCI into the (Effective Portion)
2013	\$	92	Interest expense	\$	94
2012	\$	74	Interest expense	\$	96

See also Note 7.

Note 7. Fair Value Measurements

Factors used in determining the fair value of our financial assets and liabilities are summarized into three broad categories:

- Level 1 quoted prices in active markets for identical securities as of the reporting date;
- •Level 2 other significant directly or indirectly observable inputs, including quoted prices for similar securities, interest rates, prepayment speeds and credit risk; and
- •Level 3 significant inputs that are generally less observable than objective sources, including our own assumptions in determining fair value.

The factors or methodology used for valuing securities are not necessarily an indication of the risk associated with investing in those securities.

Following are the disclosures related to our financial liability that is recorded at fair value on a recurring basis (in thousands):

Fair Value at March 31, 2013	Level 1	Level 2	Level 3	Total
Derivative financial instrument	\$-	\$127	\$-	\$127

Fair Value at December 31, 2012				
Derivative financial instrument	\$-	\$219	\$-	\$219

The fair value of our interest rate swap is based on quarterly statements from the issuing bank. There were no changes to our valuation techniques during the three months ended March 31, 2013 or 2012.

We believe the carrying amounts of Cash, Accounts receivable, Accounts payable and Other accrued expenses are a reasonable approximation of the fair value of those financial instruments because of the nature of the underlying transactions and the short-term maturities involved.

Index

We had fixed rate debt outstanding as follows (in thousands):

	\mathbf{N}	Iarch 31,	Dec	cember 31,
		2013		2012
Fixed-rate debt on balance sheet	\$	1,187	\$	1,260
Fair value of fixed-rate debt	\$	1,242	\$	1,275

We calculate the estimated fair value of our fixed-rate debt using a discounted cash flow methodology. Using estimated current interest rates based on a similar risk profile and duration (Level 2), the fixed cash flows are discounted and summed to compute the fair value of the debt.

Note 8.

Segment Results and Concentrations

Our Chief Operating Decision Maker monitors net sales and gross margins of our Beer Related operations and our Pubs operations. Beer Related operations include the brewing operations and related beer sales of our Widmer Brothers, Redhook, Kona and Omission beer brands. Pubs operations primarily include our pubs, some of which are located adjacent to our Beer Related operations. We do not track operating results beyond the gross margin level or our assets on a segment level.

Net sales, gross profit and gross margin by segment were as follows (dollars in thousands):

Three Months Ended March 31,							
2013	Be	er Related	l	Pubs		Total	
Net sales	\$	31,250	\$	5,359	\$	36,609	
Gross profit	\$	8,326	\$	617	\$	8,943	
Gross margin		26.6	%	11.5	%	24.4	%
2012							
Net sales	\$	33,113	\$	5,386	\$	38,499	
Gross profit	\$	10,914	\$	793	\$	11,707	
Gross margin		33.0	%	14.7	%	30.4	%

The segments use many of the same assets. For internal reporting purposes, we do not allocate assets by segment and, therefore, no asset by segment information is provided to our chief operating decision maker.

In preparing this financial information, certain expenses were allocated between the segments based on management estimates, while others were based on specific factors such as headcount. These factors can have a significant impact on the amount of gross profit for each segment. While we believe we have applied a reasonable methodology, assignment of other reasonable cost allocations to each segment could result in materially different segment gross profit.

Sales to wholesalers through the A-B Distributor Agreement represented the following percentage of our Sales:

Three Months Ended					
M	arch 3	1,			
2013		2012			
80.9	%	79.7	%		

Receivables from A-B represented the following percentage of our Accounts receivable balance:

March 31,	December 31,
2013	2012
62.5 %	60.6 %

Index

Note 9. Significant Stock-Based Plan Activity and Stock-Based Compensation

Stock-Based Compensation Expense

Total stock-based compensation expense, recognized as a component of Selling, general and administrative expense on our Consolidated Statements of Operations, was as follows (in thousands):

	Three Months Ended March 31.				
	2013	2012			
Stock-based compensation expense	\$ 102	\$ 134			

At March 31, 2013, we had total unrecognized stock-based compensation expense of \$1.0 million, which will be recognized over the weighted average remaining vesting period of 3.0 years.

Note 10. Earnings (Loss) Per Share

The following table reconciles shares used for basic and diluted earnings (loss) per share ("EPS") and provides certain other information (in thousands):

	Three Months Ended March 31,		
	2013	2012	
Weighted average common shares used for basic			
EPS	18,884	18,845	
Dilutive effect of stock-based awards	-	66	
Shares used for diluted EPS	18,884	18,911	
Stock-based awards not included in diluted per share			
calculations as they would be antidilutive	214	25	

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This quarterly report on Form 10-Q includes forward-looking statements. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will," "may," "plan" and similar expressions or their negatives identify forward-look statements, which generally are not historical in nature. These statements are based upon assumptions and projections that we believe are reasonable, but are by their nature inherently uncertain. Many possible events or factors could affect the Company's future financial results and performance, and could cause actual results or performance to differ materially from those expressed, including those risks and uncertainties described in Part I, Item 1A. "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2012 ("2012 Annual Report"), and those described from time to time in our future reports filed with the Securities and Exchange Commission (the "SEC"). Caution should be taken not to place undue reliance on these forward-looking statements, which speak only as of the date of this quarterly report.

The following discussion and analysis should be read in conjunction with the Consolidated Financial Statements and Notes thereto included herein, as well as the audited Consolidated Financial Statements and Notes and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our 2012 Annual Report. The discussion and analysis includes period-to-period comparisons of our financial results. Although period-to-period comparisons may be helpful in understanding our financial results, we believe that they should not be relied upon as an accurate indicator of future performance.

Index

Overview

Craft Brew Alliance is an independent craft brewer formed by the union of four unique and pioneering craft beer brands:

- Redhook Ale Brewery founded by Gordon Bowker and Paul Shipman in 1981 in Seattle, Washington;
- Widmer Brothers Brewing founded by brothers Kurt and Rob Widmer in 1984 in Portland, Oregon;
- Kona Brewing Co. founded by father and son team Cameron Healy and Spoon Khalsa in 1994 in Kona, Hawaii; and
 - Omission Beer internally developed by our brewing team in 2012 in Portland, Oregon.

Since our formation, we have focused our business activities on satisfying consumers through the brewing, marketing and selling of high-quality craft beers in the United States. Today, as an independent craft brewer, we possess several distinct advantages, unique in the craft beer category. These advantages derive from the combination of our innovative quality craft beers; the strength of our distinct, authentic brand portfolio; our seamless national distribution and national sales and marketing reach; our financial capabilities as a public company; our owned brew pubs; and our bi-coastal breweries.

We proudly brew our craft beers in four company-owned breweries including three mainland breweries located in Portsmouth, New Hampshire; Portland, Oregon; and the Seattle suburb of Woodinville, Washington; and one Hawaii brewery located in Kailua-Kona, Hawaii. We also own and operate a small pilot brewery, primarily used for small batch production and innovative brews, at the Rose Quarter sports arena in Portland, Oregon.

We distribute our beers to retailers through independent wholesalers that are aligned with the Anheuser-Busch, LLC ("A-B") network. These sales are made pursuant to a Master Distributor Agreement (the "A-B Distributor Agreement") with A-B. Our agreement with A-B initially allowed us to establish relationships nationwide with these wholesalers. As a result of this distribution arrangement, we believe that, under alcohol beverage laws in a majority of states, these wholesalers own the exclusive right to distribute our beers in their respective markets if the A-B Distributor Agreement expires or is terminated. Redhook and Widmer Brothers beers are distributed in all 50 states and Kona beers are distributed in 36 states. Omission Beer recently became available nationally and we continue to expand into new markets in both the U.S. and internationally. Separate from our A-B wholesalers, we maintain an independent sales and marketing organization with resources across the key functions of brand management, field marketing, field sales, and national retail sales.

We operate in two segments: Beer Related operations and Pubs. Beer Related operations include the brewing and sale of craft beers from our five breweries, both domestically and internationally. Pubs operations primarily include our five pubs, four of which are located adjacent to our Beer Related operations, other merchandise sales, and sales of our beers directly to customers.

Following is a summary of our financial results:

				Number of
Three Months Ended			Net	Barrels
March 31,	Net Sales	Ir	ncome (Loss)	Sold
2013	\$ 36.6 million	\$	(1.8) million	155,700
2012	\$ 38.5 million	\$	0.7 million	169,900

<u>Index</u>

Results of Operations

The following table sets forth, for the periods indicated, certain information from our Consolidated Statements of Operations expressed as a percentage of net sales(1):

	Three Months Ended March 31,		
	2013	2012	
Sales	107.6 %	108.1 %	
Less excise tax	7.6	8.1	
Net sales	100.0	100.0	
Cost of sales	75.6	69.6	
Gross profit	24.4	30.4	
Selling, general and administrative expenses	32.1	26.9	
Operating income (loss)	(7.7)	3.5	
Interest expense	(0.4)	(0.4)	
Interest and other income (expense), net	(0.1)	-	
Income (loss) before income taxes	(8.2)	3.0	
Income tax provision (benefit)	(3.3)	1.2	
Net income (loss)	(4.8)%	1.8 %	

(1) Percentages may not add due to rounding.

Segment Information

Net sales, gross profit and gross margin information by segment was as follows (dollars in thousands):

Three Months	Ended March 31,
--------------	-----------------

		Beer							
2013	Related			Pubs			Total		
Net sales	\$	31,250	\$	5,359		\$ 3	36,609		
Gross profit	\$	8,326	\$	617		\$ 8	3,943		
Gross margin		26.6 %		11.5	%	2	24.4	%	
2012									
Net sales	\$	33,113	\$	5,386	\$	38,4	99		
Gross profit	\$	10,914	\$	793	\$	11,7	07		
Gross margin		33.0	%	14.7	%	30.4	%		

Sales by Category

The following tables set forth a comparison of sales by category (dollars in thousands):

	Three Months Ended					
	M	Dollar				
Sales by Category	2013	2012	Change		% Chan	ge
A-B and A-B related	\$31,862	\$33,153	\$(1,291)	(3.9)%
Contract brewing and beer related(1)	2,160	3,073	(913)	(29.7)%
Excise taxes	(2,772) (3,113) 341		(11.0))%
Net beer related sales	31,250	33,113	(1,863)	(5.6)%
Pubs(2)	5,359	5,386	(27)	(0.5))%
Net sales	\$36,609	\$38,499	\$(1,890)	(4.9)%

- (1) Beer related includes international beer sales.
- (2) Pubs sales include sales of promotional merchandise and sales of beer directly to customers.

Index

Shipments by Category

Shipments by category were as follows (in barrels):

Three Months	2013	2012	Barrel		%		Change	in
Ended March 31,	Shipments	Shipments	Change		Change		Depletion	s(1)
A-B and A-B related	144,800	150,300	(5,500)	(3.7)%	5	%
Contract brewing and beer related(2)	8,500	17,200	(8,700)	(50.6)%		
Pubs	2,400	2,400	-		-			
Total	155,700	169,900	(14,200)	(8.4)%		

- (1) Change in depletions reflects the year-over-year change in barrel volume sales of beer by wholesalers to retailers.
- (2) Contract brewing and beer related includes international shipments of our beers.

The decrease in sales to A-B and A-B related in the three-month period ended March 31, 2013 compared to the same period of 2012 was primarily due to lower shipments. The lower shipments are a result of optimizing our supply chain processes, including brewing, to more closely align with the seasonality of our beer sales.

The decrease in contract brewing and beer related sales in the three-month period ended March 31, 2013 compared to the same period of 2012 was primarily due to a \$1.4 million decrease in contract brewing sales to FSB as a result of the mutually-agreed upon termination of our contract brewing agreement with FSB effective September 1, 2012. Pursuant to this agreement, we phased out production of FSB branded beers by the end of November 2012 utilizing remaining inventory on-hand. In consideration, FSB is paying us \$70,000 per month through September 2013.

Pubs sales was unchanged in the three-month period ended March 31, 2013 compared to the same period of 2012. This was a result of our Kona Pubs in Hawaii experiencing increased sales as a result of higher guest counts in the three-month period ended March 31, 2013 compared to the same period of 2012, offset by lower sales at our Redhook Pub in Woodinville, Washington as a result of a temporary closure for a full remodel of that location. The Redhook Pub in Woodinville, Washington is expected to re-open by the end of May 2013.

The decrease in excise taxes in the three-month period ended March 31, 2013 compared to the same period of 2012 was due to the decrease in shipments.

Shipments by Brand

The following table sets forth a comparison of shipments by brand (in barrels):

Three Months	2013	2012	Increase	%		Change	e in
Ended March 31,	Shipments	Shipments	(Decrease)	Change		Depletion	ons
Kona	51,800	48,400	3,400	7.0	%	23	%
Widmer Brothers	51,400	60,500	(9,100)	(15.0))%	(9)%
Redhook	45,000	44,400	600	1.4	%	6	%
Total(1)	148,200	153,300	(5,100)	(3.3)%	5	%

(1) Total shipments by brand include international shipments and exclude shipments produced under our contract brewing arrangements.

The increase in our Kona brand shipments in the three-month period ended March 31, 2013 compared to the same period of 2012 was primarily due to the introduction of our Big Wave Golden Ale, previously available only in Hawaii, on the mainland during the third quarter of 2012, as well as expansion into certain Midwest states at the beginning of 2013.

Index

The decrease in our Widmer Brothers brand shipments in the three-month period ended March 31, 2013 compared to the same period of 2012 was primarily due to sales declines for our Hefeweizen beer, which is experiencing pressure from large, multi-national wheat beer competitors, particularly in draft in California. The decreases were partially offset by the increase in shipments of our Omission brand family, which is included in the Widmer Brothers shipments.

The increase in our Redhook brand shipments in the three-month period ended March 31, 2013 compared to the same period of 2012 was primarily the result of launching our new Audible Ale, a craft beer developed in partnership with Dan Patrick, at the Super Bowl in February 2013.

For each of the brand families discussed above, shipments lagged depletions as a result of optimizing our supply chain processes, including brewing, to more closely align with the seasonality of our beer sales, as noted above.

Shipments by Package

The following table sets forth a comparison of our shipments by package, excluding private label shipments produced under our contract brewing arrangements (in barrels):

Three Months	2013		2012	,
Ended March 31,	Shipments	% of Total	Shipments	% of Total
Draft	47,300	31.9 %	53,600	35.0 %
Packaged	100,900	68.1 %	99,700	65.0 %
Total	148,200	100.0 %	153,300	100.0 %

The shift in package mix from draft to packaged in the three-month period ended March 31, 2013 compared to the same period of 2012 was primarily the result of the increase in volumes on our Kona packaged beer and lower volumes on our Hefeweizen draft beer. On-premise draft beer sales are also pressured by increased competition across the industry as a result of both the entry of large, multi-national brewers into the craft beer segment and the significant increase in small, local breweries nationally.

Cost of Sales

Cost of sales includes purchased raw materials, direct labor, overhead and shipping costs.

Information regarding cost of sales was as follows (dollars in thousands):

	T	Three Months Ended March 31,			Dollar		
		2013		2012	Change	% Change	e
Beer Related	\$	22,924	\$	22,199	\$ 725	3.3	%
Pubs		4,742		4,593			