

Northwest Bancshares, Inc.  
Form DEF 14A  
March 15, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of  
the Securities Exchange Act of 1934 (Amendment No. )

Filed by the Registrant  X

Filed by a Party other than the Registrant  O

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

NORTHWEST BANCSHARES, INC.  
(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - (1) Title of each class of securities to which transaction applies:
  - (2) Aggregate number of securities to which transaction applies:
  - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
  - (4) Proposed maximum aggregate value of transaction:
  - (5) Total fee paid:
- Fee paid previously with preliminary materials.
- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
  - (1) Amount Previously Paid:
  - (2) Form, Schedule or Registration Statement No.:
  - (3) Filing Party:
  - (4) Date Filed:

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March 12, 2012

Dear Stockholder:

We cordially invite you to attend the 2012 Annual Meeting of Stockholders of Northwest Bancshares, Inc., the parent company of Northwest Savings Bank. The Annual Meeting will be held at The Struthers Library Theatre, located at 302 W. Third Avenue, Warren, Pennsylvania, at 11:00 a.m. (Pennsylvania time) on April 18, 2012.

The enclosed Notice of Annual Meeting and Proxy Statement describe the formal business to be transacted. During the Annual Meeting we will also report on the operations of Northwest Bancshares, Inc. Our directors and officers, as well as a representative of our independent registered public accounting firm, will be present to respond to any questions that stockholders may have.

The business to be conducted at the Annual Meeting includes the election of four directors, the ratification of the appointment of KPMG LLP as the independent registered public accounting firm for the year ending December 31, 2012 and the consideration of an advisory, non-binding resolution to approve the executive compensation described in the Proxy Statement.

Our Board of Directors has determined that the matters to be considered at the Annual Meeting are in the best interests of Northwest Bancshares, Inc. and its stockholders. For the reasons set forth in the Proxy Statement, the Board of Directors unanimously recommends a vote FOR each matter to be considered.

Also enclosed for your review is our Annual Report on Form 10-K for the year ended December 31, 2011, which contains detailed information concerning our activities and operating performance. Please take a moment now to cast your vote via the Internet or by telephone as described on the enclosed proxy card, or alternatively, complete, sign, date and return the proxy card in the postage-paid envelope provided. Voting in advance of the Annual Meeting will not prevent you from voting in person, but will assure that your vote is counted if you are unable to attend the Annual Meeting.

Sincerely,

William J. Wagner

Chairman of the Board,

President and Chief Executive Officer

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**NORTHWEST BANCSHARES, INC.**

100 Liberty Street

Warren, Pennsylvania 16365-2353

(814) 726-2140

**NOTICE OF**

**2012 ANNUAL MEETING OF STOCKHOLDERS**

To Be Held On April 18, 2012

Notice is hereby given that the 2012 Annual Meeting of Stockholders of Northwest Bancshares, Inc. will be held at The Struthers Library Theatre, 302 W. Third Avenue, Warren, Pennsylvania, on April 18, 2012 at 11:00 a.m., Pennsylvania time.

A Proxy Card and a Proxy Statement for the Annual Meeting are enclosed.

The Annual Meeting is for the purpose of considering and acting upon:

1. The election of four directors;
2. The ratification of the appointment of KPMG LLP as the independent registered public accounting firm for the year ending December 31, 2012;
3. An advisory, non-binding resolution to approve the executive compensation described in the Proxy Statement; and

such other matters as may properly come before the Annual Meeting, or any adjournments thereof. The Board of Directors is not aware of any other business to come before the Annual Meeting.

Any action may be taken on the foregoing proposals at the Annual Meeting on the date specified above, or on any date or dates to which the Annual Meeting may be adjourned. Stockholders of record at the close of business on February 29, 2012, are the stockholders entitled to vote at the Annual Meeting, and any adjournments thereof.

**EVEN IF YOU DO NOT PLAN TO ATTEND THE ANNUAL MEETING, YOU MAY CHOOSE TO VOTE YOUR SHARES USING THE INTERNET OR TELEPHONE VOTING OPTIONS EXPLAINED ON YOUR PROXY CARD OR BY SIGNING, DATING AND**

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RETURNING THE ENCLOSED PROXY CARD WITHOUT DELAY IN THE ENCLOSED POSTAGE-PAID ENVELOPE. ANY PROXY THAT YOU GIVE MAY BE REVOKED AT ANY TIME BEFORE IT IS EXERCISED. YOU MAY REVOKE A PROXY BY FILING WITH THE SECRETARY OF NORTHWEST BANCSHARES, INC. A WRITTEN REVOCATION OR A DULY EXECUTED PROXY BEARING A LATER DATE. IF YOU ATTEND THE ANNUAL MEETING YOU MAY REVOKE YOUR PROXY AND VOTE PERSONALLY ON EACH MATTER BROUGHT BEFORE THE MEETING. HOWEVER, IF YOUR SHARES ARE NOT REGISTERED IN YOUR NAME, YOU WILL NEED ADDITIONAL DOCUMENTATION FROM YOUR RECORD HOLDER TO VOTE PERSONALLY AT THE ANNUAL MEETING.

By Order of the Board of Directors

Gregory C. LaRocca  
Executive Vice President and Corporate Secretary

Warren, Pennsylvania

March 12, 2012

**A SELF-ADDRESSED ENVELOPE IS ENCLOSED FOR YOUR CONVENIENCE. NO POSTAGE IS REQUIRED IF MAILED WITHIN THE UNITED STATES.**

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**Proxy Statement**

**NORTHWEST BANCSHARES, INC.**

100 Liberty Street

Warren, Pennsylvania 16365-2353

(814) 726-2140

**2012 ANNUAL MEETING OF STOCKHOLDERS**

April 18, 2012

This Proxy Statement is furnished in connection with the solicitation of proxies on behalf of the Board of Directors of Northwest Bancshares, Inc. to be used at the 2012 Annual Meeting of Stockholders of Northwest Bancshares, Inc., which will be held at The Struthers Library Theatre, 302 W. Third Avenue, Warren, Pennsylvania, on April 18, 2012, at 11:00 a.m., Pennsylvania time, and all adjournments of the annual meeting. The accompanying Notice of Annual Meeting of Stockholders and this Proxy Statement are first being mailed to stockholders on or about March 15, 2012.

**VOTING SECURITIES AND PRINCIPAL HOLDERS THEREOF**

Holders of record of our shares of common stock, par value \$0.01 per share, as of the close of business on February 29, 2012 are entitled to one vote for each share then held. As of February 29, 2012, there were 97,535,021 shares of common stock issued and outstanding. The presence in person or by proxy of a majority of the outstanding shares of common stock entitled to vote is necessary to constitute a quorum at the annual meeting. Abstentions and broker non-votes will be counted for purposes of determining that a quorum is present.

As to the election of directors, the Proxy Card being provided by the Board of Directors enables a stockholder to vote FOR ALL NOMINEES proposed by the Board, to WITHHOLD AUTHORITY FOR ALL NOMINEES or to vote FOR ALL EXCEPT one or more of the nominees being proposed. Directors are elected by a plurality of votes cast, without regard to either broker non-votes, or proxies as to which the authority to vote for the nominees being proposed is withheld.

As to the ratification of KPMG LLP as our independent registered public accounting firm, by checking the appropriate box, a stockholder may: (i) vote FOR the ratification; (ii) vote AGAINST the ratification; or (iii) ABSTAIN from voting on such ratification. The affirmative vote of a majority of the votes cast at the annual meeting, without regard to either broker non-votes, or shares as to which the ABSTAIN box has been selected on the proxy card, is required for the approval of this matter.

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As to the advisory, non-binding resolution to approve our executive compensation as described in this Proxy Statement, a stockholder may: (i) vote FOR the resolution; (ii) vote AGAINST the resolution; or (iii) ABSTAIN from voting on the resolution. The affirmative vote of a majority of the votes cast at the annual meeting, without regard to either broker non-votes, or shares as to which the ABSTAIN box has been selected on the proxy card, is required for the approval of this non-binding resolution. While this vote is required by law, it will neither be binding on Northwest Bancshares, Inc. or the Board of Directors, nor will it create or imply any change in the fiduciary duties of, or impose any additional fiduciary duty on Northwest Bancshares, Inc. or the Board of Directors.

As provided in Section D of Article 5 of our Articles of Incorporation, record holders of shares owned, directly or indirectly, by a person who beneficially owns in excess of 10% of the outstanding shares of our common stock are not entitled to vote any shares held in excess of this 10% limit. Subject to certain exceptions, a person is deemed to beneficially own shares owned by an affiliate of, as well as by persons acting in concert with, such person. The Board of Directors of Northwest Bancshares, Inc. is authorized to construe and apply the provisions of Section D of Article 5 of the Articles of Incorporation, and to make all determinations it deems necessary or desirable to implement them, including determining the number of shares beneficially owned by any person and whether a person is an affiliate of or has an arrangement or agreement with another person, and to demand certain information from any person who is reasonably believed to beneficially own stock in excess of the 10% limit and

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reimbursement for all expenses incurred by Northwest Bancshares, Inc. in connection with an investigation conducted by the Board of Directors pursuant to the provisions of Article 5, Section D of the Articles of Incorporation.

If you have selected a broker or other intermediary to hold your common stock rather than having them directly registered with our transfer agent, American Stock Transfer & Trust Company, you will receive instructions directly from your broker or other intermediary in order to vote your shares. Your brokerage firm may also provide the ability to vote your proxy by telephone or online. Please be advised that if you choose to not vote your proxy, your brokerage firm has the authority under applicable stock market rules to vote your shares FOR or AGAINST routine matters. The ratification of the appointment of the independent registered public accounting firm is deemed to be a routine matter. Accordingly, we urge you to vote by following the instructions provided by your broker, bank, or other intermediary.

Persons and groups who beneficially own in excess of 5% of our shares of common stock are required to file certain reports with the Securities and Exchange Commission regarding such ownership pursuant to the Securities Exchange Act of 1934. The following table sets forth, as of February 29, 2012, the shares of our common stock beneficially owned by each person known to us who was the beneficial owner of more than 5% of the outstanding shares of our common stock.

Name and Address of Beneficial Owners	Amount of Shares Owned and Nature of Beneficial Ownership (1)	Percent of Shares of Common Stock Outstanding
Black Rock, Inc. (2) 40 East 52nd Street New York, NY 10022	8,184,839	8.4%
Capital World Investors (3) 333 South Hope Street Los Angeles, CA 90071	7,787,500	8.0%
The Vanguard Group, Inc. (4) 100 Vanguard Boulevard Malvern, PA 19355	6,325,611	6.5%

(1) In accordance with Rule 13d-3 under the Securities Exchange Act of 1934, a person is deemed to be the beneficial owner for purposes of this table, of any shares of common stock if he has shared voting or investment power with respect to such security, or has a right to acquire beneficial ownership at any time within 60 days from the date as of which beneficial ownership is being determined. As used herein, voting power is the power to vote or direct the voting of shares and investment power is the power to dispose or direct the disposition of shares, and includes all shares held directly as well as by spouses and minor children, in trust and other indirect ownership, over which shares the named individuals effectively exercise sole or shared voting or investment power.

(2) As disclosed in a Schedule 13G, as filed with the Securities and Exchange Commission on February 9, 2012.

(3) As disclosed in Amendment 2 to Schedule 13G, as filed with the Securities and Exchange Commission on February 10, 2012.



(4) As disclosed in a Schedule 13G, as filed with the Securities and Exchange Commission on February 8, 2012.

#### REVOCATION OF PROXIES

Stockholders who execute proxies in the form solicited hereby retain the right to revoke them in the manner described below. Unless so revoked, the shares represented by such proxies will be voted at the annual meeting and all adjournments thereof. Proxies solicited on behalf of our Board of Directors will be voted in accordance with the directions given thereon. **You may vote by Internet or telephone as described on your Proxy Card. You may also vote by signing and returning your Proxy Card to Northwest Bancshares, Inc. Proxies we receive that are signed, but contain no instructions for voting, will be voted FOR the proposals set forth in this Proxy Statement for consideration at the annual meeting.**

Proxies may be revoked by sending written notice of revocation to the Secretary of Northwest Bancshares, Inc., Gregory C. LaRocca, at the address shown above, or by returning a duly executed proxy bearing a later date by mail, or voting on a later date by Internet or telephone, as described on your Proxy Card. The presence at the annual meeting of any stockholder who had given a proxy shall not revoke such proxy unless the stockholder delivers his or her ballot in person at the annual meeting or delivers a written revocation to the Secretary prior to the voting of such proxy.

**PROPOSAL 1 ELECTION OF DIRECTORS**

Our Board of Directors currently consists of ten members. Our bylaws provide that directors are divided into three classes, as nearly equal in number as reasonably possible, such that approximately one-third of the directors are to be elected annually. Our directors are generally elected to serve for a three-year period, or a shorter period if the director is elected to fill a vacancy, and until their respective successors shall have been elected and shall qualify. Four directors will be elected at the annual meeting and will serve until their successors have been elected and qualified. The Nominating Committee has nominated John M. Bauer, Richard L. Carr, Deborah J. Chadsey and Philip M. Tredway to serve as directors for three-year terms. Each of Messrs. Carr, Bauer and Tredway is currently a member of the Board of Directors. Ms. Chadsey has served on the Board of Directors of Northwest Savings Bank since December 2011, and was recommended to the Nominating Committee for consideration by our President and Chief Executive Officer.

The table below sets forth certain information regarding the composition of our Board of Directors as of February 29, 2012 (with age information as of December 31, 2011), including the terms of office of Board members. It is intended that the proxies solicited on behalf of the Board of Directors (other than proxies in which the vote is withheld as to a nominee) will be voted at the annual meeting for the election of the nominees identified below. If one or more nominees is unable to serve, the shares represented by all such proxies will be voted for the election of such substitute or substitutes as the Nominating Committee may recommend. At this time, the Board of Directors knows of no reason why the nominees might be unable to serve, if elected. Except as indicated herein, there are no arrangements or understandings between the nominees and any other person pursuant to which such nominees were selected.

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Name (1)	Age	Positions Held in Northwest Bancshares, Inc.	Director Since (2)	Current Term to Expire	Shares of Common Stock Beneficially Owned (3)	Percent of Class
<b>NOMINEES</b>						
Richard L. Carr	70	Director	1982	2012	146,999(4)	*
John M. Bauer	70	Director	1999	2012	99,070(5)	*
Philip M. Tredway	63	Director	2007	2012	42,055(6)	*
Deborah J. Chadsey	54	None	N/A	N/A	650	*
<b>DIRECTORS CONTINUING IN OFFICE</b>						
Richard E. McDowell	68	Director	1972	2013	204,736(7)	*
Joseph F. Long	69	Director	2001	2013	118,941(8)	*
John P. Meegan	52	Director	2010	2013	41,323(9)	*
William J. Wagner	58	Chairman of the Board, President and Chief Executive Officer	1994	2014	717,666(10)	*
A. Paul King	68	Director	2001	2014	120,928(11)	*
Sonia M. Probst	53	Director	2011	2014	17,602(12)	*
<b>EXECUTIVE OFFICERS WHO ARE NOT DIRECTORS</b>						
Gregory C. LaRocca	61	Executive Vice President and Corporate Secretary	N/A	N/A	389,468(13)	*
William W. Harvey, Jr.	45	Executive Vice President- Finance and Chief Financial Officer	N/A	N/A	198,863(14)	*
Steven G. Fisher	54	Executive Vice President-Banking Services	N/A	N/A	299,738(15)	*
Timothy A. Huber	54	Executive Vice President-Chief Lending Officer	N/A	N/A	403,021(16)	*
All directors, nominees and executive officers as a group (15 persons)					2,897,873(17)	3.0%

\* Less than 1%.

(1) The mailing address for each person listed is 100 Liberty Street, Warren, Pennsylvania 16365-2353.

(2) Reflects initial appointment to the Board of Directors of Northwest Savings Bank for directors elected prior to 1998.

(3) See definition of beneficial ownership in the table in Voting Securities and Principal Holders Thereof.

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- (4) Includes options to purchase 33,861 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (5) Includes options to purchase 33,861 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (6) Includes options to purchase 14,961 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (7) Includes options to purchase 33,861 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (8) Includes options to purchase 33,861 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (9) Includes options to purchase 5,573 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (10) Includes options to purchase 191,940 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (11) Includes options to purchase 33,861 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (12) Includes options to purchase 3,858 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (13) Includes options to purchase 93,333 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (14) Includes options to purchase 100,178 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (15) Includes options to purchase 89,158 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (16) Includes options to purchase 78,585 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined.
- (17) Includes options to purchase 746,891 shares of common stock, which are exercisable within 60 days of the date as of which beneficial ownership is being determined. Also includes 63,602 shares of common stock and 33,861 options held by a director whose term expires at the annual meeting.

## Directors

The biographies of each of the nominees and continuing board members below contains information regarding the person's business experience and the experiences, qualifications, attributes or skills that caused the Nominating Committee and the Board of Directors to determine that the person should serve as a director. The principal occupation during the past five years of each of our directors is set forth below. All directors have held their present positions for five years unless otherwise stated. Each existing director and nominee is also a director of Northwest Savings Bank.

*William J. Wagner* was named President and Chief Executive Officer of Northwest Savings Bank in August 1998, President and Chief Executive Officer of Northwest Bancshares, Inc. in June 2001 and Chairman of the Board of Northwest Savings Bank and Northwest Bancshares, Inc. in July 2003. Mr. Wagner was the Chief Financial Officer of Northwest Savings Bank since 1984 and was named Chief Operating Officer in 1996. Mr. Wagner was appointed Executive Vice President in 1992 and was elected to the Board of Directors in 1994. He serves on the Board of the Warren County Chamber of Business and Industry and the Board of the University of Pittsburgh at Bradford. Mr. Wagner is a certified public accountant and holds a BS degree in accounting from Indiana University of Pennsylvania. Mr. Wagner has deep and extensive knowledge of our market area, accounting matters and banking matters, making him uniquely qualified to be our Chairman of the Board and Chief Executive Officer.

*John M. Bauer* is co-founder and partner of Contact Technologies, Inc., an electrical component manufacturer in St. Marys, Pennsylvania, where he also served as President from 1999 through 2008. In 2008 he assumed the role of Co-Chairman of the company. Prior to starting his own business, Mr. Bauer served as the Director of Finance for the Stackpole Corporation, where he oversaw the corporate finance and accounting areas. He holds a BBA degree in accounting from St. Bonaventure University. Mr. Bauer's experience as a business owner provides a unique perspective to the Board of Directors and his professional appointments enhance the Board of Directors' oversight of financial reporting and disclosure issues.

*Richard L. Carr* served as Superintendent of the Titusville Area School District, Titusville, Pennsylvania from 1986 until his retirement in 1996. As superintendent, he had responsibility for the management of the financial, facilities, staffing and educational operations of the District. Mr. Carr is a Board member and former Chairman of the Titusville Area Medical Center. He holds BS and M.Ed. degrees from McNeese University and a Superintendent's Certificate from Penn State University. Mr. Carr was appointed Lead Director of Northwest Bancshares, Inc. in 2003. Mr. Carr's experience overseeing a large corporate entity provides the Board of Directors with an important perspective on financial management, human resources and corporate governance.

*Deborah J. Chadsey* is an attorney who has practiced law for 25 years. She is currently a partner in the Buffalo, New York law firm Kavinoky Cook LLP. Prior to joining Kavinoky Cook LLP, Ms. Chadsey practiced law with Lippes, Silverstein and Phillips, Lytle, both also in Buffalo, New York. She has been on the Northwest Savings Bank New York State Advisory Board for the past three years and the Northwest Savings Bank Board of Directors since December 2011. In addition, she sits on the Board of Directors for the Western New York Land Conservancy and Kensington-Bailey Neighborhood Housing Services/Gloria Parks Community Center. Ms. Chadsey graduated from Columbia University Law School in New York, New York where she was a Harlen Fiske Stone Scholar and is licensed to practice law in Pennsylvania, New York, and multiple federal district, bankruptcy and appellate courts. Ms. Chadsey brings to the Board specialization and experience in environmental and municipal law as well as commercial finance, land use and contract law.

*Dr. A. Paul King* recently retired from Oral Surgery of Erie, Erie, Pennsylvania, where he had been President since 1999, and was Vice President from 1974 through 1999. He was previously a Director of The Heritage Trust Company, which was acquired by Northwest Savings Bank in 2000. Dr. King served as President of both the Erie County Dental Association and the Western Pennsylvania Society of Oral Surgeons. He is a U.S. Army Veteran and received his BA degree from Washington and Jefferson College, and his Medical degree from the University of

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Pittsburgh. Dr. King's knowledge of running a small business and the Erie, Pennsylvania business environment provide an important perspective to the Board of Directors.

*Joseph F. Long* has served as President/Treasurer of the Passavant Hospital Foundation in Pittsburgh, Pennsylvania since January 2000. He is a member of the Finance Committee for the Foundation and Passavant Hospital. He is also a member of the Audit Committee of the University of Pittsburgh Medical Center which consists of 20 Hospitals. Mr. Long is a certified public accountant, and retired as a partner of KPMG LLP in January 2000. During Mr. Long's 36 years at KPMG LLP he held positions including Regional Partner in charge of thrift practice for the third Federal Home Loan Bank District and partner in charge of financial service assurance based consulting services for KPMG LLP's mid-Atlantic area. He was also a member of the KPMG LLP firm-wide Audit Committee. Mr. Long's career in public accounting benefits the Board of Directors in its oversight of financial reporting and disclosure issues. He holds a BS degree in Accounting from Duquesne University.

*John P. Meegan* is Executive Vice President and Chief Operating Officer of Hefren-Tillotson, Inc., a Pittsburgh-based investment management firm. Prior to joining Hefren-Tillotson he held various senior level positions with both regional and national brokerage firms. Mr. Meegan previously served as a director of Prestige Bank, which was acquired by Northwest Savings Bank in 2002. He served on Northwest Savings Bank's Southwest Region Advisory Board since that time, and in October 2009 he was elected to the Northwest Savings Bank Board of Directors. Mr. Meegan is a certified public accountant, and holds a degree in Economics from Amherst College and an MBA from New York University. He also serves as Chairman of the Financial Responsibility and Uniform Practice Committees for FINRA. Mr. Meegan's extensive knowledge of investment management matters enhances the oversight of our trust and investment activities, and his work with FINRA broadens the Board of Directors' knowledge of the capital markets.

*Dr. Richard E. McDowell* is President Emeritus of the University of Pittsburgh at Bradford, Bradford, Pennsylvania. He served as President of the University from 1973 until August 2002 and during his tenure he had overall responsibility for the fiscal, academic, funding and facility management of the University's Bradford Campus. As a member of the University of Pittsburgh's administration, he served on numerous task forces and committees, and in a variety of University-wide capacities, including the Council of Deans. He is currently an Associate Professor who teaches courses in the departments of biology, management/entrepreneurship, and public relations. Dr. McDowell holds a BS degree from High Point University and MS and PhD. degrees from St. Louis University. Dr. McDowell brings expertise in business management, corporate governance and public relations matters.

*Sonia M. Probst* is the retired Chief Executive Officer of the Rouse Estate in Youngsville Pennsylvania, where she was employed for 28 years. The Rouse Estate is a campus of skilled nursing, assisted living and child day care facilities serving western Pennsylvania. In this highly regulated healthcare environment, she served as Compliance Officer and developed and oversaw the Compliance Program. In addition, she was responsible for: strategic planning; development; revenue growth; compensation and benefit structures; financial and regulatory audits; and investment management of pension, 403(b) and depreciation funds. Ms. Probst earned a BA from Lebanon Valley College and an MSW from West Virginia University. She has served as a Director of Northwest Savings Bank since May 2010. She also serves on the Warren County Chamber of Business and Industry Board of Directors, the Youngsville Revitalization Committee, the Steering Committee for Leadership Warren County, and the Warren County Planning and Zoning Commission. Ms. Probst brings to the Board firsthand experience in managing compliance, finance and operations in a diverse, highly regulated, multiple service organization.

*Philip M. Tredway* has been President and Chief Executive Officer of Erie Molded Plastics, Inc., Erie, Pennsylvania since 1982. His responsibilities include management and financial reporting for the company. He was recently appointed to the Pittsburgh Region Advisory Board of the Federal Reserve Bank of Cleveland. He is also a past Chairman and current Board member of the Manufacturers and Business Association of Erie, Pennsylvania and currently serves as a Board member and Treasurer of the Erie Community Foundation. He holds both BA and MBA degrees in Finance from Lehigh University. Mr. Tredway has extensive knowledge of financial reporting issues and his term on the Federal Reserve Bank of Cleveland advisory board provides insight into regional economic conditions, the banking industry, and the regulatory environment.

### **Executive Officers who are not Directors**

The principal occupation during the past five years of each of our executive officers, other than Mr. Wagner, is set forth below. All executive officers have held their present positions for five years unless otherwise stated.

*Gregory C. LaRocca* was employed by Northwest Savings Bank beginning in 1992, and currently serves as Executive Vice President and Corporate Secretary for Northwest Savings Bank and Northwest Bancshares, Inc. and as manager of the Investment and Trust Services Group. Mr. LaRocca was previously Chief Executive Officer of American Federal Savings, which was acquired by Northwest Savings Bank in March 1992. He holds BA and MBA degrees from Gannon University.

*William W. Harvey, Jr.* has been employed by Northwest Savings Bank since 1996 and currently serves as Executive Vice President, Finance and Chief Financial Officer for Northwest Savings Bank and Northwest Bancshares, Inc. Prior to joining Northwest, Mr. Harvey served as a senior auditor and tax specialist for KPMG LLP in Pittsburgh, Pennsylvania. Mr. Harvey is a certified public accountant and holds a BS degree in accounting from the Indiana University of Pennsylvania.

*Steven G. Fisher* has been employed by Northwest Savings Bank since 1983, most recently as Executive Vice President of the Banking Services Group. He was formerly Senior Vice President of Operations of Northwest Savings Bank. Mr. Fisher holds a BS degree from West Virginia Wesleyan College and is a graduate of the Graduate School of Banking at the University of Wisconsin-Madison.

*Timothy A. Huber* has been employed by Northwest Savings Bank since 1985, most recently as Executive Vice President and Chief Lending Officer. He was formerly Senior Vice President of the Commercial Lending Division of Northwest Savings Bank. Prior to joining Northwest, Mr. Huber was an examiner with the Office of the Comptroller of the Currency. Mr. Huber holds a BA degree from West Virginia Wesleyan College and an MBA from Penn State University.

### **Board Independence**

The Board of Directors has determined that Directors Bauer, Carr, King, Long, McDowell, Meegan, Probst and Tredway are, and Nominee Chadsey will be, independent within the meaning of the Nasdaq corporate governance listing standards. Mr. Wagner is not independent by virtue of being an employee of Northwest Savings Bank. In addition, the Board of Directors has appointed Mr. Carr as Lead Director. In this capacity, Mr. Carr chairs the meetings of the independent directors and other meetings of the Board when the Chairman is excused or absent. Mr. Carr also acts as liaison between the Chairman and the independent directors.

In determining the independence of the directors listed above, the Board of Directors reviewed the following transactions, none of which are required to be reported under Transactions With Certain Related Persons, below. Directors Carr and McDowell each have a Northwest Savings Bank credit card. Directors Carr, King and McDowell have a home equity line of credit with Northwest Savings Bank. Director Bauer has a credit card and a commercial line of credit with Northwest Savings Bank. Additional loans (including mortgage loans, lines of credit, credit cards and automobile loans) have been made to related persons of Directors Bauer, Carr, Ferrier, King, Long and McDowell.



**Board Leadership Structure and Oversight**

The Board of Directors currently combines the role of Chairman of the Board with the role of Chief Executive Officer, coupled with a lead director position to further strengthen the governance structure. The Board believes this provides us an efficient and effective leadership model. Combining the Chairman and Chief Executive Officer roles fosters clear accountability, effective decision-making, and alignment on corporate strategy. To assure effective independent oversight, the board has adopted a number of governance practices, including:

- a strong, independent, clearly-defined lead director role;

- periodic meetings of the independent directors; and
- annual performance evaluations of the Chairman and Chief Executive Officer by the independent directors.

The board recognizes that, depending on the circumstances, other leadership models, such as a separate independent chairman of the board, might be appropriate. Accordingly, the board periodically reviews its leadership structure.

A key responsibility of the Chief Executive Officer and the board is ensuring that an effective process is in place to provide continuity of leadership over the long term at all levels in our company. Each year, succession planning reviews are held at every significant organizational level of our company, culminating in a full review of senior leadership talent by the independent directors. During this review, the Chief Executive Officer and the independent directors discuss future candidates for senior leadership positions, succession timing for those positions, and development plans for the highest-quality candidates. This process ensures continuity of leadership over the long term, and it forms the basis on which we make ongoing leadership assignments. It is a key success factor in managing the long-term planning and investment lead times of our business.

In addition, the Chief Executive Officer maintains in place at all times, and reviews with the independent directors, a confidential plan for the timely and efficient transfer of his or her responsibilities in the event of an emergency or his or her sudden incapacitation or departure.

The Board of Directors is actively involved in oversight of risks that could affect Northwest Bancshares, Inc. This oversight is conducted primarily through committees of the Board of Directors, but the full Board of Directors has retained responsibility for general oversight of risks. The Board has designated a Risk Management Committee, consisting of all independent directors, to meet quarterly for the specific purpose of evaluating our exposure to all risks specifically identified in banking regulations: credit, interest rate, strategic/capital, market price, liquidity, operational, business resumption, compliance/legal/regulatory, foreign exchange and reputation. The Risk Management Committee reports are prepared and presented by our Chief Risk Officer. The Board of Directors also satisfies this responsibility through reports to the Board of Directors by the committee chair of all board committees regarding the committees' considerations and actions, through review of minutes of committee meetings and through regular reports directly from officers responsible for oversight of particular risks within Northwest Bancshares, Inc. Risks relating to the direct operations of Northwest Savings Bank are further overseen by the Board of Directors of Northwest Savings Bank, which generally consists of the same individuals who serve on the Board of Directors of Northwest Bancshares, Inc. The Board of Directors of Northwest Savings Bank also has additional committees that conduct risk oversight, and such committees typically meet jointly with the committees of Northwest Bancshares, Inc. All committees are responsible for the establishment of policies that guide management and staff in the day-to-day operation of Northwest Bancshares, Inc. and Northwest Savings Bank such as lending, risk management, asset/liability management, investment management and others.

#### **Meetings and Committees of the Board of Directors**

The business of Northwest Bancshares, Inc. is conducted at regular and special meetings of the full Board and its standing committees. In addition, our independent directors meet in executive sessions. The standing committees consist of the Executive, Audit, Compensation, Compliance, Nominating, Risk Management, Governance and Trust Committees. Mr. Wagner, our Chairman of the Board, President and Chief Executive Officer, is a member of the Executive and Trust Committees. During the year ended December 31, 2011, the Board of Directors of Northwest Bancshares, Inc. met at 12 regular meetings and no special meetings. No member of the Board or any committee thereof attended fewer than 75% of the aggregate of: (i) the total number of meetings of the Board of Directors (held during the period for which he or she has

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been a director); and (ii) the total number of meetings held by all committees of the Board on which he or she served (during the periods that he served). The duties and responsibilities of the Compensation, Audit and Nominating Committees are as follows:

**Compensation Committee.** The Compensation Committee is composed of independent, non-employee directors who are not eligible to participate in management compensation programs. The current members of the Compensation Committee consist of Directors Carr, who serves as Chairman, Bauer, Ferrier (who is retiring at the Annual Meeting), King, Long, McDowell, Meegan, Probst and Tredway. The Compensation Committee meets at least quarterly, or more frequently if necessary. Our Governance Committee has adopted a written charter for the Compensation Committee, which is available on our website at <http://www.northwestsavingsbank.com>. The Compensation Committee of Northwest Bancshares, Inc. met seven times during the year ended December 31, 2011. The purpose of the Compensation Committee is to, among other things, evaluate:

- the compensation of the executive officers, other senior officers and employees, including oversight of base salary, cash incentive compensation, equity-based awards and other benefits and perquisites; and
- the performance of the Chief Executive Officer on an annual basis and approve the base salary, cash incentive bonus, equity-based incentive awards and other compensation of the Chief Executive Officer.

In furtherance of these objectives, the Compensation Committee is responsible, among others, for:

- approving the corporate compensation philosophy, including overseeing and monitoring the executive compensation policies, plans and programs for such officers to ensure that they are consistent with the compensation philosophy and the long-term interests of our stockholders;
- reviewing and, if appropriate, amending and approving management's recommendations for compensation issues such as salary ranges, annual merit increases, annual bonuses and long-term incentive plans, including equity-based compensation programs such as stock options and restricted stock awards;
- annually reviewing the Chief Executive Officer's evaluation of the performance of the senior executives who report directly to the Chief Executive Officer in connection with its overall review of executive compensation;
- evaluating, reviewing and approving the execution of management contracts and severance agreements for senior executives and reviewing the annual renewal of such contracts;
- reviewing and approving all employee benefit plans, including retirement plans and health insurance;
- at least annually, in consultation with the Chief Executive Officer, reviewing succession planning and management development activities and strategies regarding the Chief Executive Officer and other members of senior management;

- annually issuing the Compensation Committee Report, which is included in our annual proxy statement; and
- annually reviewing Management's Annual Risk Review Analysis of our compensation practices.

The Compensation Committee has available to it the resources and authority necessary to properly discharge its duties and responsibilities, including the authority to retain counsel and other experts or consultants. The Compensation Committee, in performing these duties and responsibilities with respect to director and executive officer compensation, relies on the assistance of professionals within our Human Resources Department. Although the Human Resources Department utilizes survey information provided by compensation consultants in recommending compensation levels, the Compensation Committee does not directly utilize compensation consultants in determining director or executive officer compensation.

**Audit Committee.** The Audit Committee consists of Directors Bauer, who serves as Chairman, Carr, Ferrier (who is retiring at the Annual Meeting), King, Long, McDowell, Meegan, Probst and Tredway. Each member of the Audit Committee is independent as defined in the Nasdaq corporate governance listing standards and under Securities and Exchange Commission Rule 10A-3. The Board of Directors has determined that each of Messrs. Bauer, Long and Meegan qualifies as an audit committee financial expert as that term is used in the rules and regulations of the Securities and Exchange Commission. Information with respect to the experience of Messrs. Bauer, Long and Meegan is included in Directors. Our Governance Committee has adopted a written charter for the Audit Committee, which is available on our website at <http://www.northwestsavingsbank.com>. The Audit Committee of Northwest Bancshares, Inc. met six times during the year ended December 31, 2011.

The duties and responsibilities of the Audit Committee include, among other things:

- retaining, overseeing and evaluating an independent registered public accounting firm to audit our annual financial statements;
- overseeing our external financial reporting processes;
- approving all engagements for audit and non-audit services by the independent registered public accounting firm;
- reviewing the audited financial statements with management and the independent registered public accounting firm;
- considering whether certain relationships with the independent registered public accounting firm and the provision by the independent registered public accounting firm of services not related to the annual audit and quarterly reviews is consistent with maintaining the independent registered public accounting firm's independence;
- overseeing the activities of the internal audit staff and reviewing management's administration of the system of internal accounting controls;
- engaging a third-party provider of internal audit services and determining that the provider has adequate expertise to fulfill its duties; and
- conducting an annual performance evaluation of the Committee and annually reviewing the adequacy of its charter.

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***Nominating Committee.*** The Nominating Committee Charter provides that the Nominating Committee will consist of all independent directors not subject to reelection at the next annual meeting of stockholders. Each member of the Nominating Committee is considered independent as defined in the Nasdaq corporate governance listing standards. Our Governance Committee has adopted a written charter for the Nominating Committee, which is available on our website at <http://www.northwestsavingsbank.com>. The Nominating Committee of Northwest Bancshares, Inc. met once during the year ended December 31, 2011.

The functions of the Nominating Committee include the following:

- leading the search for individuals qualified to become members of the Board and selecting director nominees to be presented for stockholder approval;
  
  - developing and recommending to the Board of Directors other specific criteria for the selection of individuals to be considered for election or re-election to the Board of Directors;
  
  - adopting procedures for the submission of recommendations by stockholders for nominees for the Board of Directors;
- and

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- conducting an annual performance evaluation of the Committee and annually reviewing the adequacy of its charter and recommending any proposed changes to the Board of Directors.

The Nominating Committee identifies nominees by first evaluating the current members of the Board of Directors willing to continue in service. Current members of the Board with skills and experience that are relevant to our business and who are willing to continue in service are first considered for re-nomination, balancing the value of continuity of service by existing members of the Board with that of obtaining a new perspective. In addition, the Committee is authorized by its charter to engage a third party to assist in the identification of director nominees, if it chooses to do so. The Nominating Committee would seek to identify a candidate who, at a minimum, satisfies the following criteria:

- the highest personal and professional ethics and integrity and whose values are compatible with our values;
- experience and achievements that have given them the ability to exercise and develop good business judgment;
- a willingness to devote the necessary time to the work of the Board and its committees, which includes being available for Board and committee meetings;
- a familiarity with the communities in which we operate and/or is actively engaged in community activities;
- involvement in other activities or interests that do not create a conflict with their responsibilities to Northwest Bancshares, Inc. and its stockholders; and
- the capacity and desire to represent the balanced, best interests of our stockholders as a group, and not primarily a special interest group or constituency.

The Board seeks independent directors who represent a mix of backgrounds and experiences that will enhance the quality of the Board's deliberations and decisions. The board is particularly interested in maintaining a mix that includes active or retired business professionals and senior executives, particularly those with experience in management, operations, finance, accounting, banking, risk management, compliance, or marketing and sales. As part of its periodic self-assessment process, the Board discusses the diversity of specific skills and characteristics necessary for the optimal functioning of the Board in its oversight of Northwest Bancshares, Inc. over both the short- and longer term. The Nominating Committee then gives consideration to these specific skill areas or experiences when considering candidates for nomination. Specific qualities or experiences could include matters such as experience in our industry, financial or technological expertise, leadership experience and relevant geographical experience. The effectiveness of the Board's diverse mix of skills and experiences is considered as part of each Board self-assessment.



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In addition to meeting these qualifications, a person is not qualified to serve as a director if he or she: (1) is under indictment for, or has ever been convicted of, a criminal offense involving dishonesty or breach of trust and the penalty for such offense could be imprisonment for more than one year; (2) is a person against whom a banking agency has, within the past ten years, issued a cease and desist order for conduct involving dishonesty or breach of trust and that order is not final and subject to appeal; or (3) has been found either by a regulatory agency whose decision is final and not subject to appeal or by a court to have (i) breached a fiduciary duty involving personal profit or (ii) committed a willful violation of any law, rule or regulation governing banking, securities, commodities or insurance, or any final cease and desist order issued by a banking, securities, commodities or insurance regulatory agency.

The Nominating Committee will also take into account whether a candidate satisfies the criteria for independence under the Nasdaq corporate governance listing standards.

***Procedures for the Recommendation of Director Nominees by Stockholders.*** The Nominating Committee has adopted procedures for the submission of recommendations for director nominees by stockholders. There have been no material changes to these procedures since they were previously disclosed in Northwest Bancshares, Inc.'s proxy statement for the 2011 Annual Meeting of Stockholders. If a determination is made that an additional candidate is needed for the Board of Directors, the Nominating Committee will consider candidates submitted by our stockholders. Stockholders can submit the names of qualified candidates for Director by writing to us at 100 Liberty Street, P.O. Box 128, Warren, Pennsylvania 16365, Attention: Corporate Secretary. The Corporate Secretary must receive a submission not less than 180 days prior to the anniversary date of our proxy materials for the preceding year's annual meeting, which, for the 2013 Annual Meeting of Stockholders, is no later than September 13, 2012.

The submission must include the following information:

- a statement that the writer is a stockholder and is proposing a candidate for consideration by the Committee;
  
- the name and address of the stockholder as they appear on our books, and number of shares of our common stock that are owned beneficially by such stockholder (if the stockholder is not a holder of record, appropriate evidence of the stockholder's ownership will be required);
  
- the name, address and contact information for the candidate, and the number of shares of our common stock that are owned by the candidate (if the candidate is not a holder of record, appropriate evidence of the stockholder's ownership should be provided);
  
- a statement of the candidate's business and educational experience;
  
- such other information regarding the candidate as would be required to be included in the proxy statement pursuant to Securities and Exchange Commission Regulation 14A;
  
- a statement detailing any relationship between the candidate and any customer, supplier or competitor of Northwest Bancshares, Inc. or its affiliates;
  
- detailed information about any relationship or understanding between the proposing stockholder and the candidate;
  
- a statement of the candidate that the candidate is willing to be considered and willing to serve as a director if nominated and elected; and

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- A statement that the candidate is not: (1) under indictment for, or has ever been convicted of, a criminal offense involving dishonesty or breach of trust and the penalty for such offense could be imprisonment for more than one year; (2) a person against whom a banking agency has, within the past ten years, issued a cease and desist order for conduct involving dishonesty or breach of trust that order is final and subject to appeal; or (3) a person who has been found either by a regulatory agency whose decision is final and not subject to appeal or by a court to have (i) breached a fiduciary duty involving personal profit or (ii) committed a willful violation of any law, rule or regulation governing banking, securities, commodities or insurance, or any final cease and desist order issued by a banking, securities, commodities or insurance regulatory agency.

A nomination submitted by a stockholder for presentation by the stockholder at an annual meeting of stockholders must comply with the procedural and informational requirements described in our Bylaws.

***Stockholder Communications with the Board.*** A stockholder of Northwest Bancshares, Inc. who wants to communicate with the Board of Directors or with any individual director can write to: Board of Directors, Northwest Bancshares, Inc., 100 Liberty Street, P.O. Box 128, Warren, Pennsylvania 16365, Attention: Corporate Secretary. The letter should indicate that the author is a stockholder of Northwest Bancshares, Inc. and, if shares are not held of

record, should include appropriate evidence of stock ownership. Depending on the subject matter, management will:

- forward the communication to the director or directors to whom it is addressed; or
- attempt to handle the inquiry directly, or forward the communication for response by another employee of Northwest Bancshares, Inc. For example, a request for information about us on a stock-related matter may be forwarded to our stockholder relations officer; or
- not forward the communication if it is primarily commercial in nature, relates to an improper or irrelevant topic, or is unduly hostile, threatening, illegal or otherwise inappropriate.

Management shall make these communications that were not forwarded available to the directors on request.

#### **Attendance at Annual Meetings of Stockholders**

Although we do not have a formal written policy regarding director attendance at annual meetings of stockholders, it is expected that directors will attend these meetings absent unavoidable scheduling conflicts. All of Northwest Bancshares, Inc.'s then-current directors attended the prior year's annual meeting of stockholders of Northwest Bancshares, Inc.

#### **Code of Ethics**

We have adopted a Code of Ethics that is applicable to our directors, officers and employees, including our principal executive officer, principal financial officer, principal accounting officer, or persons performing similar functions. The Code of Ethics is available on our website at <http://www.northwestsavingsbank.com>. Amendments to and waivers from the Code of Ethics with respect to directors and executive officers will also be disclosed on our website.

#### **Code of Conduct**

We have adopted a Code of Conduct that is applicable to all employees. Each year, employees receive training with respect to the expectations specified in the Code of Conduct, and acknowledge that they understand their responsibilities and will comply with all aspects of the Code of Conduct.

**Audit Committee Report**

The Audit Committee has issued a report that states as follows:

- we have reviewed and discussed with management and the independent registered public accounting firm our audited consolidated financial statements for the year ended December 31, 2011;
- we have discussed with the independent registered public accounting firm the matters required to be discussed by Statement on Auditing Standards No. 61, as amended; and
- we have received the written disclosures and the letter from the independent registered public accounting firm required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent registered public accounting firm's communications with the Audit Committee concerning independence, and have discussed with the independent registered public accounting firm their independence.

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Based on the review and discussions referred to above, the Audit Committee recommended to the Board of Directors that the audited consolidated financial statements be included in our Annual Report on Form 10-K for the year ended December 31, 2011 for filing with the Securities and Exchange Commission.

This report has been provided by the Audit Committee, which consists of Directors Bauer (Chairman), Carr, Ferrier, King, Long, McDowell, Meegan, Probst and Tredway.

### Section 16(a) Beneficial Ownership Reporting Compliance

Our common stock is registered pursuant to Section 12(b) of the Securities Exchange Act of 1934. The officers and directors of Northwest Bancshares, Inc. and beneficial owners of greater than 10% of our shares of common stock ( 10% beneficial owners ) are required to file reports on Forms 3, 4 and 5 with the Securities and Exchange Commission disclosing beneficial ownership and changes in beneficial ownership. Securities and Exchange Commission rules require disclosure in our Proxy Statement and Annual Report on Form 10-K of the failure of an officer, director or 10% beneficial owner of the shares of common stock to file a Form 3, 4 or 5 on a timely basis. Based on our review of such ownership reports, Director Probst was one day late in filing a Form 4 to report the granting of stock options and shares of restricted stock, and we believe that no other officer, director or 10% beneficial owner of Northwest Bancshares, Inc. failed to file such ownership reports on a timely basis for the year ended December 31, 2011.

### Compensation Committee Interlocks and Insider Participation

Our Compensation Committee determines the salaries to be paid each year to the Chief Executive Officer and those executive officers who report directly to the Chief Executive Officer. The Compensation Committee consists of Directors Carr, who serves as Chairman, Bauer, Ferrier, King, Long, McDowell, Meegan, Probst and Tredway. None of these individuals was an officer or employee of Northwest Bancshares, Inc. during the year ended December 31, 2011, or is a former officer of Northwest Bancshares, Inc. Except as described below for Director Ferrier, none of the members of the Compensation Committee had any relationship requiring disclosure under Transactions with Certain Related Persons.

The following table sets forth information with respect to loans made by Northwest Savings Bank to Director Ferrier, pursuant to which Director Ferrier received interest rate discounts available to employees of Northwest Savings Bank, as described in Transactions with Certain Related Persons. These loans have otherwise been made in the ordinary course of business, on substantially the same terms, including collateral, as those prevailing at the time for comparable loans with persons not related to Northwest Savings Bank, and do not involve more than the normal risk of collectibility or present other unfavorable features.

Name	Position	Nature Of Transaction	Largest Aggregate Balance over Disclosure Period	Interest Rate	Principal Balance 12/31/11	Principal Paid 01/01/11 to 12/31/11	Interest Paid 01/01/11 to 12/31/11
Robert G. Ferrier	Director	Mortgage- Fixed Term	\$ 375,000	4.625% Fixed	\$ 367,707	\$ 7,293	\$ 7,893
		Unsecured Line of Credit	\$ 53,230	5.750% Fixed	\$ 53,230	\$ 28,717	\$ 2,493

During the year ended December 31, 2011, (i) no executive officer of Northwest Bancshares, Inc. served as a member of the compensation committee (or other board committee performing equivalent functions or, in the absence of any such committee, the entire board of directors) of another entity, one of whose executive officers served on the Compensation Committee of Northwest Bancshares, Inc.; (ii) no executive officer of Northwest Bancshares, Inc. served as a director of another entity, one of whose executive officers served on the Compensation Committee of Northwest Bancshares, Inc.; and (iii) no executive officer of Northwest Bancshares, Inc. served as a member of the compensation committee (or other board committee performing equivalent functions or, in the absence of any such committee, the entire board of directors) of another entity, one of whose executive officers served as a director of Northwest Bancshares, Inc.

## Compensation Committee Report

The Compensation Committee has issued a report that states that it has reviewed and discussed the section entitled "Compensation Discussion and Analysis" with management. Based on this review and discussion, the Compensation Committee recommended to the Board of Directors that the "Compensation Discussion and Analysis" be included in our Proxy Statement.

This report has been provided by the Compensation Committee, which consists of Directors Carr (Chairman), Bauer, Ferrier, King, Long, McDowell, Meegan, Probst and Tredway.

## Compensation Discussion and Analysis

**Compensation Philosophy.** The Compensation Committee has the responsibility for establishing, implementing and monitoring adherence with our overall employee compensation philosophy. The Compensation Committee's goal is to ensure that the total compensation paid to all employees, including executive officers, is fair, reasonable and competitive. In this regard, the Compensation Committee has adopted a framework for our compensation program that is intended to:

- provide a total compensation program that is aligned with the interests of our stockholders;
- attract and retain talent needed to successfully perform in a competitive market;
- assist in balancing the competing needs of external competitiveness, internal consistency, organizational economics, management flexibility, ease of understanding and simplicity of administration;
- ensure all employees (including executive officers) receive rewards based on performance and value added to the organization in an environment built on shared leadership; and
- use long-term equity programs to motivate and reward performance that increases our market value over time, align senior management interests with the organization's strategic business objectives and provide a retention incentive.

At least four times a year, the Compensation Committee meets to review various aspects of our programs with the assistance of our Chief Human Resources Officer. These reviews are intended to assure:



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- the framework for executive officer compensation supports our business strategy and corporate compensation philosophy;
- the overall compensation package, including the mix of base salary, annual cash bonuses, equity awards and benefits is competitive; and
- the overall program is aligned with stockholders' interest.

Senior management cash compensation is calculated from competitive peer group information to determine base salary and annual cash bonus levels. Cash compensation levels for all positions are established with a goal that the total cash compensation paid for a position will approximate the market median (50th percentile). See Market Comparisons. Market cash compensation is developed using national and/or regional financial industry data for executives and other management employees, and national, as well as regional and/or local pay practices for other employees. Based on the work location, a salary differential may be used if dictated by the local market.

**Compensation Program.** Compensation paid to our executive officers for 2011 consisted of performance-based salary, annual cash bonuses, stock option awards and restricted stock awards. An annual cash bonus may be paid to management personnel and is directly related to our performance, with consideration given to our return on

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average equity, return on average tangible equity, return on average assets, growth in earnings per share, retail deposit growth as well as the performance of the individual employee. In addition, with the Compensation Committee's approval, employees, including executive officers, can receive a discretionary holiday bonus ranging from 2% of base compensation for employees with three or more months of service to 5% of base compensation for those with five or more years of service. Additionally, stock benefit awards are granted to motivate and reward individual performance that increases the long-term value of our franchise and provide a retention incentive for key employees. Approximately 475, or 23%, of our employees receive these stock benefit awards. Executive officers participate in the same employee benefit programs generally available to all employees. In addition, the executive officers participate in a senior management life insurance plan and Messrs. Wagner, Harvey, LaRocca and Fisher participate in a supplemental retirement plan.

Please refer to the Summary Compensation Table for compensation information regarding these benefits for 2011. These benefits are aligned with our objective to attract and retain highly qualified management talent for the benefit of all of our stockholders and are considered by the Compensation Committee to be reasonable when compared to industry averages.

**Market Comparisons.** In determining Named Executive Officer compensation, we use market information which is supported by survey data from Towers Watson, as well as a peer group. We establish compensation targets for all of our employees so that their total compensation opportunity would approximate the market median (50th percentile). For the year ended December 31, 2011, we used financial services survey data from Tower Watson, a nationally recognized compensation consulting firm, in reviewing compensation for all employees, including executive officers. Three additional surveys, prepared by nationally recognized firms Compdata, Crowe Horwath and IOMA, were used to corroborate the findings from the Towers Watson survey, but were not used to provide benchmarks with respect to Named Executive Officer compensation.

Towers Watson, a nationally recognized compensation consulting firm, was utilized by Northwest Bancshares, Inc. based on their comprehensive set of reports within the financial services industry. Towers Watson provides complete compensation coverage for each job position in the financial services industry by extensive analysis of salaries, incentive eligible positions, incentive amounts with regard to base salaries, and total cash compensation. In addition, analysis by company size and geographic location is performed and categorized by jobs based on levels of responsibility and experience.

The Towers Watson survey data is based on the following group of companies primarily in the financial services industry. We do not select the companies used by Towers Watson. Instead, these are the companies that respond to Towers Watson as part of their survey.

1st Financial Bank	Federal Reserve Bank of Atlanta	Northwestern Mutual
1st National Bank - River Falls	Federal Reserve Bank of Boston	NRUCFC
1st Source Bank	Federal Reserve Bank of Chicago	NVR, Inc.
AgriBank, FCB	Federal Reserve Bank of Dallas	Old Republic Companies
Alliance United Insurance Company	Federal Reserve Bank of Minneapolis	Old Second National Bank
Amalgamated Bank of Chicago	Federal Reserve Bank of Philadelphia	Park Bank
Amalgamated Bank of New York	Federal Reserve Bank of San Francisco	Pentagon Federal Credit Union
American Bank	Federal Reserve Bank of St. Louis	People's United Bank
American Chartered Bank	Federal Trust Corporation	Plains Capital Corporation
American Savings Bank	Fifth Third Bancorp	The Private Bank
Am Trust Bank	The First American Corporation	Provident Bank
Anchor Bank NA	First American Credit Union	QTI Human Resources
Arvest Bank Group	First Bank	Radian Group, Inc.
Associated Banc-Corp.	First Business Financial Services	Raymond James Financial
Astoria Federal Savings & Loan	First Citizens Bank	Regions Financial Corporation
Banco Popular North America	First Commonwealth Bank	Rockland Trust Company

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Bank Mutual  
Bank of Blue Valley  
Bank of Oak Ridge  
The Bank of Tampa  
Bank of the West  
Bankers Bank  
Belvoir Federal Credit Union  
Bluebonnet Credit Union

First Federal Savings & Loan Association  
First Hawaiian Bank  
First Midwest Bank  
First National Bank in Sioux Falls  
First National Bank of Alaska  
Frost National Bank  
Fulton Financial Corporation  
Grow Financial Federal Credit Union

Royal Credit Union  
Sandy Spring Bank  
Seacoast National Bank  
Security Service Federal Credit Union  
The South Financial Group  
Space Coast Credit Union  
Star Financial Bank  
State Farm Insurance

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Boeing Employees Credit Union	Harris NA	Sterling Bank
BOK Financial	Hancock Holdings Company	Suncoast Schools Federal Credit Union
Cadence Bank	Home Federal Bank	SunTrust Banks, Inc.
Canandaigua National Bank	Home State Bank	Susquehanna Bancshares, Inc.
CapitalSources	HomeStar Bank	Synovus Financial Corporation
Citizens Financial Group	Hudson Valley Federal Credit Union	Teachers Credit Union
Cole Taylor Bank	Johnson Financial Group	Think Mutual Bank
Columbia Bank	Landmark Bank NA	Thrivent Financial For Lutherans
Comerica Bank	Legend Bank NA	Tri Counties Bank
The Community Preservation Corporation	Liberty Bank	Trustmark National Bank
Community Trust Bankcorp, Inc.	MAPFRE USA, Corporation	UMB Bank, NA
CUDL	Marquette Financial Companies	United Bank
Data Center, Inc.	Marshall & Ilsley Corporation	University Federal Credit Union
Deere & Company	Mercantile Commerce Bank	University of Wisconsin Credit Union
Dupont Fabros Technology	Metropolitan Life Insurance Company	USAA
E*Trade Financial Corporation	Middleburg Bank	Valley National Bank
Edward Jones & Company	MutualBank	ViewPoint Bank
EECU	Mutual of Omaha	Virginia Credit Union, Inc.
Elevations Credit Union	MutualBank	Volvo Group North America
ESL Federal Credit Union	National Penn Bank	Washington Trust Bank
EverBank	NJM Insurance Group	Washington Trust Company
Farm Credit Bank of Texas	New York Community Bank	Western Alliance Bancorporation
Federal Home Loan Bank	Nordstrom	Wright-Patt Credit Union, Inc.
Federal Home Loan Bank Atlanta	North Carolina State Employee s Credit Union	Wyndham Worldwide
Federal Home Loan Bank Chicago	Northwest Bancshares, Inc.	Zions First National Bank

We also used the following peer group in determining market compensation for our executive officers:

First Commonwealth Financial Corporation

F.N.B. Corporation

Fulton Financial Corporation

National Penn Bancshares, Inc.

S&T Bancorp, Inc.

Susquehanna Bancshares, Inc.

Community Bank Systems, Inc.

The peer group of institutions was selected due to the entities being of like size and operating in similar markets to Northwest Bancshares, Inc.

*Base Salary.* All employees receive base salaries determined by the responsibilities, skills, performance, growth and relative experience related to their respective positions. Another factor considered in base salary determination is our competitiveness of total compensation within our markets. It is our goal for our employees' total cash compensation to reach the market median (50th percentile) for their position. Specifically, base salaries range between 80% and 120% of the established midpoint (market median) of a salary range. Base salaries above target (midpoint of the salary range) will be limited to those whose performance is distinguished or commendable, which are the top two of four performance

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categories ( distinguished, commendable, good and needs improvement ). Employees are eligible for consideration of increases to their base salary as a result of individual performance and salary adjustments for significant changes in their duties and responsibilities. Base salaries are adjusted using a merit increase system and a performance evaluation process that consists of general rating factors. Merit increases are based on the employee s overall performance rating by considering their salary relative to the midpoint, the time interval since the last increase and any added responsibilities since the last salary increase. The Compensation Committee of the Board of Directors reviews and approves any salary increases for executive officers.

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The market median for our named executive officers' base salaries for the year ended December 31, 2011, and their actual base salaries, were as follows:

Executive Officer	Market Median	Actual Base Salary
William J. Wagner	\$ 682,350	\$ 545,875
William W. Harvey, Jr.	\$ 318,300	\$ 254,650
Gregory C. LaRocca	\$ 263,100	\$ 252,100
Steven G. Fisher	\$ 318,300	\$ 254,650
Timothy A. Huber	\$ 263,100	\$ 210,475

Base salaries for our named executive officers were based upon their receiving the following performance ratings: Mr. Wagner - distinguished; Mr. Harvey - distinguished; Mr. LaRocca - distinguished; Mr. Fisher - distinguished; and Mr. Huber - distinguished.

**Annual Cash Incentive.** We provide performance-based cash incentive awards to over 430 eligible management personnel, including executive officers, under the Management Bonus Plan. Cash incentives are used to motivate and reward achievement of corporate and individual performance objectives, while allowing for control of discretionary compensation expenses. Funding for the Management Bonus Plan is based on an assessment of our actual performance relative to the Compensation Committee's pre-established financial performance levels based on a combination of financial factors. For the year ended December 31, 2011, these factors were: return on average assets, return on average equity, return on average tangible equity, growth in earnings per share and retail deposit growth. After the conclusion of the fiscal year, the Chief Executive Officer may suggest that the Compensation Committee consider additional adjustments to discretionary cash incentive awards that fall in line with the long-term advancement of our strategic initiatives. Furthermore, in a business environment where people make the difference, we may consider industry trends for recruitment and retention in determining the level of cash incentives for our professional personnel.

The Management Bonus Plan sets forth five levels of corporate performance targets, with the lowest level (Level 1) resulting in cash incentive payments to the Named Executive Officers in amounts ranging from no bonus to 10% of base salary, and, for 2011, the highest level (Level 5) resulting in cash incentive payments up to 30% of base salary. The performance targets for Levels 1, 3 and 5, which would result in maximum cash incentive payments of 10%, 20% and 30% of base salary, respectively, are as follows:

Return on Average Assets	0.70% to 0.79%	0.90% to 0.99%	Greater than 1.09%
Return on Average Tangible Equity	6.00% to 7.99%	10.00% to 11.99%	Greater than 12.99%
Retail Deposit Growth	1.00% to 1.99%	3.00% to 3.99%	Greater than 4.99%

The target level for bonuses for our named executive officers for the year ended December 31, 2011 (level 3 in the table, above), and their actual bonuses, were as follows:

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Executive Officer	Target Bonus (Level 3)		Actual Bonus (Level 1)	
William J. Wagner	\$	109,175	\$	54,600
William W. Harvey, Jr.	\$	50,930	\$	25,500
Gregory C. LaRocca	\$	50,420	\$	25,200
Steven G. Fisher	\$	50,930	\$	25,500
Timothy A. Huber	\$	42,095	\$	21,000

The Compensation Committee has discretion under the Management Bonus Plan to make adjustments to the overall performance level achieved to include or exclude the effect of extraordinary, unusual or non-recurring items, changes in tax or accounting rules or the effect of mergers or acquisitions. For the year ended December 31, 2011, no adjustments were made to the results of the performance measures.

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For 2011, operating results (actual results and adjusted for the above-noted items) were as follows:

Performance Measure	Actual Result	Level	Adjusted Result	Level
Return on Average Assets	0.80%	2	0.80%	2
Return on Average Equity	5.24%	1	5.24%	1
Return on Average Tangible Equity	6.12%	1	6.12%	1
Percentage Growth in Earnings Per Share	20.75%	5	20.75%	5
Retail Deposit Growth	5.72%	5	5.72%	5

Based on the performance measurements reviewed, without assigning any specific weightings to any one factor, and taking into consideration other factors not reflected in these measurements, such as our financial success during very turbulent times, the JD Power award received for customer service and the consent order that has been entered into with the FDIC, the Compensation Committee determined, on a discretionary basis, that the management bonus should be paid at Level 1 (10% of base salary) for all named executive officers.

**Long-Term Stock-Based Compensation.** The purpose of our 2008 Stock Option Plan and 2011 Equity Incentive Plan is to advance the interests of Northwest Bancshares, Inc. and its stockholders by providing management and outside directors, upon whose judgment, initiative and efforts the success of our business largely depends, with an additional incentive to perform in a superior manner. The plans were designed to reward seniority as well as longevity and to attract and retain people of experience and ability. We presented the 2011 Equity Incentive Plan to shareholders for their approval as described in connection with our second-step common stock offering in December 2009, in which we raised approximately \$660.0 million in gross proceeds.

Each of our stock benefit plans was approved by stockholders. The intention of the Compensation Committee with respect to the 2008 Stock Option Plan and 2011 Equity Incentive Plan is to distribute a total of approximately 8,800,000 stock options (split-adjusted) and approximately 2,800,000 shares of restricted stock to key employees and directors, with all grants based upon the level of responsibility of those eligible. The Compensation Committee determines which executives will receive stock awards as well as type, size and restrictions on the awards.

In 2011, 2,395,813 stock options were granted under the 2008 plan and 811,378 stock options and 1,273,947 shares of restricted stock were granted under the 2011 plan. The awards under the 2008 plan vest over seven years and the awards from the 2011 plan vest over ten years. The distribution from the 2011 plan represented approximately 45% of the available restricted stock awards, as the Compensation Committee chose to recognize management for their success in completing the second-step stock offering. Under the 2011 plan, 6,204,205 stock options and 1,532,284 shares of restricted stock remain available for grant. It is the intention of the Compensation Committee that the restricted stock awards be distributed over a minimum of five years and the stock option awards be distributed over a minimum of eight years. There are no further stock options available for award under the 2008 plan.

Grants of stock awards to an individual are based primarily on the individual's level of responsibility and their performance. Individual performance is evaluated using certain general elements applicable to all employees, including problem solving, communication, leadership and teamwork, as well as job specific elements. Job specific elements for measuring the individual performance of our Named Executive Officers include the individual's contributions to our operations and performance in the following areas: Mr. Wagner - strategic and operational considerations and profitability; Mr. LaRocca - strategic and administrative considerations, trust and financial services performance and profitability; Mr. Fisher - strategic, tactical and administrative considerations and profitability; Mr. Harvey - strategic, financial records/reporting and administrative considerations, profitability and facilities and Mr. Huber - strategic and administrative considerations, retail and commercial lending performance, profitability and soundness. These performance measures are not quantitative or otherwise measurable targets. Rather, stock award grants are based on the named executive officer's overall performance, which factors in how the officer performed in their areas of responsibility. The same rating system that is used for base salary increases is used to determine grants of stock awards. For the year ended December 31, 2011, each Named Executive Officer was granted awards under our 2011 Equity Incentive Plan based upon their distinguished



individual performance ratings.

During the year ended December 31, 2011, for the 2011 Equity Incentive Plan, the Compensation Committee granted stock options and shares of restricted stock to employees, with different amounts given for different levels of responsibility within our organization and different performance ratings, based upon the employee's most recent performance review. However, the amounts of stock options and shares of restricted stock that could be received were not determined prior to the beginning of the applicable performance evaluation period. The Chief Executive Officer was awarded 100,000 stock options and 50,000 restricted shares as a result of a distinguished performance rating. Similarly, Mr. Harvey and Mr. Fisher were each awarded 60,000 stock options and 30,000 restricted shares as a result of distinguished performance ratings, and Mr. LaRocca and Mr. Huber were each awarded 52,000 stock options and 26,000 restricted shares as a result of distinguished performance ratings. The Compensation Committee would have granted to the Named Executive Officers 50% fewer awards for a commendable rating and no awards had any of these individuals received lower performance ratings.

**Employment Agreements.** We have entered into employment agreements with certain executive officers, including each of our Named Executive Officers. These agreements are designed to give us the ability to retain the services of the designated executives while reducing, to the extent possible, unnecessary disruptions to our operations. The agreements are for a three-year period, are reviewed for renewal annually by the Compensation Committee and provide for salary and bonus payments as well as additional post-employment benefits, primarily health benefits, under certain conditions, as defined in the employment agreements. The employment agreements were negotiated directly with and recommended for approval by, the Compensation Committee. The Compensation Committee believes such agreements are common and necessary to retain executive talent. For a discussion of these agreements and the payments that would be received by the Named Executive Officers under certain scenarios with respect to these agreements, see Employment Agreements.

**Retirement Plans.** All of our employees, including our Named Executive Officers, are eligible to participate in our tax-qualified defined benefit plan, which is intended to provide an annual retirement benefit. See Defined Benefit Plan. We have also adopted a non-qualified supplemental executive retirement plan for the benefit of those individuals whose benefits under the defined benefit plan are limited by restrictions contained in the Internal Revenue Code. See Supplemental Executive Retirement Plan. All of our employees who have attained age 21 are eligible to participate in our 401(k) plan. However, one year of service and a 1,000 hour eligibility requirement must be met before becoming eligible for the company match, which is made in Northwest Bancshares, Inc. stock. Employees may elect to diversify employer contributed matching funds in other investment options. We provide matching contributions equal to 50% of an eligible employee's (an employee with one year of continuous service) 401(k) plan contributions, up to 3% of the employee's eligible compensation. All of our employees who have attained age 21 and have completed 12 months of service during which they have worked at least 1,000 hours are also eligible to participate in our Employee Stock Ownership Plan (ESOP). Allocations under the ESOP are based upon an employee's salary in relation to the salary of all other qualified employees.

**Tax and Accounting Implications.** In consultation with our advisors, we evaluate the tax and accounting treatment of each of our compensation programs at the time of adoption and on an annual basis to ensure that we understand the financial impact of the program. Our analysis includes a detailed review of recently adopted and pending changes in tax and accounting requirements. As part of our review, we consider modifications and/or alternatives to existing programs to take advantage of favorable changes in the tax or accounting environment or to avoid adverse consequences. To preserve maximum flexibility in the design and implementation of our compensation program, we have not adopted a formal policy that requires all compensation to be tax deductible. However, to the greatest extent possible, it is our intent to structure our compensation programs in a tax efficient manner.

**Review of Risk Related to Compensation Policies and Procedures.** The Compensation Committee of the Board of Directors is responsible for the oversight of employee compensation policies and procedures, including the determination of whether any material risk is imposed on Northwest Bancshares, Inc. from the annual cash incentive plan, long-term stock-based compensation plan and/or employment agreements. After reviewing the compensation policies and procedures, including the determination of whether any incentive programs encourage excessive risk taking by employees, the Compensation Committee has concluded such plans do not pose material risk to Northwest Bancshares, Inc.



**Say-on-Pay.** In accordance with the rules of the Securities and Exchange Commission, at our 2011 Annual Meeting of Stockholders, we held the following votes with respect to the compensation of our Named Executive Officers: (i) an advisory, non-binding vote to approve the compensation of our Named Executive Officers as described in the proxy statement (commonly referred to as a Say-on-Pay Vote ), which vote received an overwhelming majority of the votes cast in favor of the proposal; and (ii), an advisory, non-binding vote on the frequency of the Say on Pay Vote in the future (the Frequency Vote ). At our 2011 annual meeting of stockholders, our stockholders recommended that we hold a Say-on-Pay Vote on an annual basis. Our Compensation Committee considered the recommendation of the stockholders at our 2011 Annual Meeting of Stockholders in reviewing executive compensation and in determining the frequency of future Say-on-Pay Votes, and has determined to include the Say-on-Pay Vote in our proxy materials for each annual meeting of stockholders until the next Frequency Vote, which will occur no later than our 2017 annual meeting of stockholders.

**Executive Compensation**

The following table sets forth for the three years ended December 31, 2011 certain information as to the total remuneration we paid to Mr. Wagner, who serves as President and Chief Executive Officer, Mr. Harvey, who serves as Chief Financial Officer, and the three most highly compensated executive officers of Northwest Bancshares, Inc. and Northwest Savings Bank other than Messrs. Wagner and Harvey ( Named Executive Officers ).

Name and principal position	Year	Salary (\$)	Bonus (\$)	Stock awards (\$)(1)	Option awards (\$)(2)	Change in pension value and nonqualified deferred compensation earnings (\$)(3)	All other compensation (\$)(4)	Total (\$)
William J. Wagner, Chairman of the Board, President and Chief Executive Officer	2011	527,922	80,996	617,000	257,670	531,057	49,825	2,064,470
	2010	503,569	76,278		37,050	268,080	35,152	920,129
	2009	488,883	74,074		13,894	140,122	44,699	761,672
William W. Harvey, Jr. Executive Vice President- Finance and Chief Financial Officer	2011	249,276	37,964	370,200	157,690	128,662	21,745	965,537
	2010	239,506	36,375		25,350	56,168	15,477	372,876
	2009	229,885	34,994		8,409	29,640	24,866	327,794
Gregory C. LaRocca, Executive Vice President and Corporate Secretary	2011	248,050	37,603	320,840	140,010	281,357	28,610	1,056,470
	2010	239,506	36,375		25,350	135,533	22,540	459,304
	2009	229,885	34,994		8,409	86,177	30,036	389,501
Steven G. Fisher, Executive Vice President, Banking Services	2011	249,276	37,964	370,200	157,690	244,786	25,890	1,085,806
	2010	239,506	36,375		25,350	126,573	19,251	447,055
	2009	229,885	34,994		8,409	70,372	27,024	370,684
Timothy A. Huber, Executive Vice President, Chief Lending Officer	2011	209,092	31,425	320,840	140,010	216,000	22,061	939,428
	2010	184,216	28,111		25,350	83,805	15,257	336,739
	2009	174,578	26,729		6,581	51,776	21,446	281,110

(footnotes on following page)

Amounts included in the Stock Awards column for the year ended December 31, 2011 represent grants under our 2011 Equity Incentive Plan. Amounts related to stock awards and option awards are reported in the table above pursuant to applicable Securities and Exchange Commission regulations that require that we report the full grant-date fair value of grants in the year in which such grants are made. Because grants vest (are earned) at a rate of 10% per year beginning May 18, 2011, the amounts actually vested and recognized as income on Form W-2 for Messrs. Wagner, Harvey, LaRocca, Fisher and Huber were \$61,700, \$37,020, \$32,084, \$37,020 and \$32,084, respectively. Amounts included in the Option awards column for the year ended December 31, 2011 represent grants under our 2008 Stock Option Plan and 2011 Equity Incentive Plan. Stock option grants are not treated as taxable income in the year of grant, so for the year ended December 31, 2011, the economic value of compensation related to the 2011 award of stock options as reported to the Internal Revenue Service on the 2011 Form W-2 for income tax purposes was \$0. Increases in the amounts included in the Change in pension value and nonqualified deferred compensation

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earnings column reflect the change in the estimated present value of future benefits under our pension plans. The increases in 2011 and 2010 were significantly affected by decreases in market interest rates, as there have been no other recent changes in the method in which the pension benefit for our Named Executive Officers is calculated. Higher market interest rates would be expected to result in lower changes in pension value.

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(footnotes from previous page)

(1) Reflects the aggregate grant date fair value of restricted stock awards granted on May 18, 2011 with a grant date market value of \$12.34 per share. The assumptions used in the valuation of these awards for 2011, 2010 and 2009 are included in Notes 1(o) and 15(d) to our audited financial statements for the years ended December 31, 2011, 2010 and 2009 included in our Annual Reports on Form 10-K for the years ended December 31, 2011, 2010 and 2009, respectively, as filed with the Securities and Exchange Commission.

(2) Reflects the aggregate grant date fair value of option awards granted during the applicable year. The value is the amount recognized for financial statement reporting purposes in accordance with Financial Accounting Standards Board ( FASB ) Accounting Standards Codification ( ASC ) Topic 718. The assumptions used in the valuation of these awards for 2011, 2010 and 2009 are included in Notes 1(o) and 15(e) to our audited financial statements for the years ended December 31, 2011, 2010 and 2009 included in our Annual Reports on Form 10-K for the years ended December 31, 2011, 2010 and 2009, respectively, as filed with the Securities and Exchange Commission.

(3) Reflects change in pension value only.

(4) The compensation represented by the amounts for 2011 set forth in the All Other Compensation column for the Named Executive Officers is detailed in the following table.

Name	Company Contributions to Qualified Defined Contribution Plan \$(a)	Company Paid Life Insurance Premiums \$(b)	Restricted Stock Dividends \$(c)	Total All Other Compensation (\$)
William J. Wagner	13,771	26,154	9,900	49,825
William W. Harvey, Jr.	13,771	2,034	5,940	21,745
Gregory C. LaRocca	13,771	9,691	5,148	28,610
Steven G. Fisher	13,771	6,179	5,940	25,890
Timothy A. Huber	11,753	5,160	5,148	22,061

(a) Reflects contributions to qualified defined contribution plans, both 401(k) and ESOP. Northwest Savings Bank makes matching contributions equal to 50% of the employee's 401(k) contributions, up to 3% of the employee's eligible compensation. For the year ended December 31, 2011, Northwest Bancshares, Inc. made a contribution of 126,280 shares of common stock (valued at \$1,570,923) to the ESOP. Mr. Wagner received an allocation of \$6,421; Mr. Harvey received an allocation of \$6,421; Mr. LaRocca received an allocation of \$6,421; Mr. Fisher received an allocation of \$6,421; and Mr. Huber received an allocation of \$5,480.

(b) Reflects excess premiums and/or payments for life insurance reported as taxable compensation on the Named Executive Officer's Form W-2.

(c) Reflects dividends on shares of unvested restricted common stock, which are reported as taxable compensation on the Named Executive Officer's Form W-2.

Amounts listed above in the Salary column are paid pursuant to employment agreements with the Named Executive Officers. See Employment Agreements. Amounts listed in the Bonus column reflect a discretionary holiday bonus approved by the Compensation Committee and distributed to all employees calculated on a five-year vesting schedule. Distribution ranges vary from 0% to 5% of base pay. Named Executive Officers received bonuses equal to 5% of base pay for the year ended December 31, 2011. Amounts listed in the Bonus column also reflect discretionary bonuses paid by the Compensation Committee under the Management Bonus Plan. See Compensation Discussion and Analysis Annual Cash Incentive. Amounts listed in the Change in pension value and nonqualified deferred compensation earnings column reflect the aggregate year-to-year change in the actuarial present value of the Named Executive Officer's accrued pension benefit under all qualified and non-qualified defined benefit plans based on the assumptions used for FASB ASC 715 at each measurement date. As such, the change reflects changes in value due to an increase or decrease in the FASB ASC 715 discount rate as well as changes due to the accrual of plan

benefits.



**Plan-Based Awards.** The following table sets forth for the year ended December 31, 2011 certain information as to grants of plan-based awards for the Named Executive Officers.

**GRANTS OF PLAN-BASED AWARDS FOR THE YEAR ENDED DECEMBER 31, 2011**

Name	Grant date	Estimated future payouts under equity-incentive plan awards			All other stock awards: number of shares or units (#)	All other option awards: number of securities underlying options (#)	Exercise or base price of option awards (\$/Sh)	Closing Market Price on Date of Grant	Grant Date Fair Value of Stock and Option Awards (\$)
		Threshold (#)	Target (#)	Maximum (#)					
William J. Wagner	May 18, 2011	10,000	20,000	20,000		100,000	12.32	12.34	221,000
	May 18, 2011	5,000	10,000	10,000	50,000			12.34	617,000
William W. Harvey, Jr.	May 18, 2011	6,000	12,000	12,000		60,000	12.32	12.34	132,600
	May 18, 2011	3,000	6,000	6,000	30,000			12.34	370,200
Gregory C. LaRocca	May 18, 2011	5,200	10,400	10,400		52,000	12.32	12.34	114,920
	May 18, 2011	2,600	5,200	5,200	26,000			12.34	320,840
Steven G. Fisher	May 18, 2011	6,000	12,000	12,000		60,000	12.32	12.34	132,600
	May 18, 2011	3,000	6,000	6,000	30,000			12.34	370,200
Timothy A. Huber	May 18, 2011	5,200	10,400	10,400		52,000	12.32	12.34	114,920
	May 18, 2011	2,600	5,200	5,200	26,000			12.34	320,840

During the year ended December 31, 2011, stock options and shares of restricted stock were awarded under our 2011 Equity Incentive Plan. Stock options and shares of restricted stock that are subject to time-based vesting are listed in the columns entitled "All other option awards; number of securities and underlying options" and "All other stock awards; number of shares or units." Awards listed under "Estimated future payouts under equity incentive plan awards" represent the amount of stock options (the first line for each Named Executive Officer) and shares of restricted stock (the second line for each Named Executive Officer) that can be earned as described in "Compensation Discussion and Analysis - Long-Term Stock-Based Compensation." Each award vests over ten years beginning from the date of grant. Vesting is accelerated in the event of involuntary termination following a change in control of Northwest Savings Bank or Northwest Bancshares, Inc. and in the event of the recipient's death, disability or normal retirement (generally, the attainment of age 65). The exercise price of stock options is the closing price of our shares of common stock on the day before the date of grant. For a further discussion of grants made for the year ended December 31, 2011, see "Compensation Discussion and Analysis - Long-Term Stock-Based Compensation."

**Outstanding Equity Awards at Year End.** The following table sets forth information with respect to outstanding equity awards as of December 31, 2011 for the Named Executive Officers. Information has been adjusted to reflect the 2.25-for-one stock split in connection with Northwest Bancorp, MHC's mutual-to-stock conversion, which occurred in December 2009.

**OUTSTANDING EQUITY AWARDS AT DECEMBER 31, 2011**

Name	Number of securities underlying unexercised options (#) exercisable	Number of securities underlying unexercised options (#) unexercisable	Option awards	Option exercise price (\$)	Option expiration date	Number of shares or units of stock that have not vested (#) (8)	Market value of shares or units of stock that have not vested (\$)	Stock awards	Equity incentive plan award market or payout value of unearned shares or rights that have not vested (\$)
			Equity incentive plan awards: number of securities underlying unexercised options (#)					Equity incentive plan awards: number of unearned shares, units or other rights that have not vested (#)	
William J. Wagner	24,750			5.91	08/21/12	45,000	559,800		
	24,750			7.37	08/20/13				
	24,750			11.33	12/15/14				
	21,375			10.19	01/19/15				
	21,375			9.86	01/18/16				
	17,100	4,275(1)		11.51	01/17/17				
	12,825	8,550(2)		11.12	01/16/18				
	9,162	12,213(3)		9.79	11/19/18				
	6,109	15,266(4)		7.48	02/18/19				
	2,715	16,285(5)		11.49	01/20/20				
		19,000(6)		12.12	01/19/21				
	10,000	90,000(7)		12.32	05/18/21				
William W. Harvey, Jr.	11,475			5.91	08/21/12	27,000	335,880		
	11,475			7.37	08/20/13				
	11,475			11.33	12/15/14				
	12,937			10.19	01/19/15				
	12,937			9.86	01/18/16				
	10,350	2,587(1)		11.51	01/17/17				
	7,763	5,174(2)		11.12	01/16/18				
	5,549	7,388(3)		9.79	11/19/18				
	3,699	9,238(4)		7.48	02/18/19				
	1,858	11,142(5)		11.49	01/20/20				
		13,000(6)		12.12	01/19/21				
	6,000	54,000(7)		12.32	05/18/21				
Gregory C. LaRocca	4,975			5.91	08/21/12	23,400	291,096		
	11,475			7.37	08/20/13				
	11,475			11.33	12/15/14				
	10,125			10.19	01/19/15				
	10,125			9.86	01/18/16				
	10,350	2,587(1)		11.51	01/17/17				
	7,763	5,174(2)		11.12	01/16/18				
	5,549	7,388(3)		9.79	11/19/18				
	3,699	9,238(4)		7.48	02/18/19				
	1,858	11,142(5)		11.49	01/20/20				
		13,000(6)		12.12	01/19/21				

5,200

46,800(7)

12.32 05/18/21

*(footnotes begin on following page)*

## OUTSTANDING EQUITY AWARDS AT DECEMBER 31, 2011

Name	Option awards					Stock awards			
	Number of securities underlying unexercised options (#) exercisable	Number of securities underlying unexercised options (#) unexercisable	Equity incentive plan awards: number of securities underlying unexercised options (#)	Option exercise price (\$)	Option expiration date	Number of shares or units of stock that have not vested (#) (8)	Market value of shares or units of stock that have not vested (\$)	Equity incentive plan awards: number of unearned shares, units or other rights that have not vested (#)	Equity incentive plan awards: market or payout value of unearned shares, units or other rights that have not vested (\$)
Steven G. Fisher									
	11,475			7.37	08/20/13	27,000	335,880		
	11,475			11.33	12/15/14				
	10,125			10.19	01/19/15				
	10,125			9.86	01/18/16				
	10,350	2,587(1)		11.51	01/17/17				
	7,763	5,174(2)		11.12	01/16/18				
	5,549	7,388(3)		9.79	11/19/18				
	3,699	9,238(4)		7.48	02/18/19				
	1,858	11,142(5)		11.49	01/20/20				
		13,000(6)		12.12	01/19/21				
	6,000	54,000(7)		12.32	05/18/21				
Timothy A. Huber									
	11,475			7.37	08/20/13	23,400	291,096		
	11,475			11.33	12/15/14				
	10,125			10.19	01/19/15				
	10,125			9.86	01/18/16				
	8,100	2,025(1)		11.51	01/17/17				
	6,075	4,050(2)		11.12	01/16/18				
	4,341	5,784(3)		9.79	11/19/18				
	2,894	7,231(4)		7.48	02/18/19				
	1,858	11,142(5)		11.49	01/20/20				
		13,000(6)		12.12	01/19/21				
	5,200	46,800(7)		12.32	05/18/21				

- (1) Remaining unexercisable options will vest on January 17, 2012.
- (2) Remaining unexercisable options will vest equally on January 16, 2012 and 2013.
- (3) Remaining unexercisable options will vest equally on November 19, 2012, 2013, 2014 and 2015.
- (4) Remaining unexercisable options will vest equally on February 18, 2012, 2013, 2014, 2015 and 2016.
- (5) Remaining unexercisable options will vest equally on January 20, 2012, 2013, 2014, 2015, 2016 and 2017.
- (6) Remaining unexercisable options will vest equally on January 19, 2012, 2013, 2014, 2015, 2016, 2017 and 2018.

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(7) Remaining unexercisable options will vest equally on May 18, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019 and 2020.

(8) Unvested restricted stock from the 2011 Equity Incentive Plan will vest equally on May 18, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019 and 2020.

**Option Exercises and Stock Vested.** The following table sets forth information with respect to option exercises and stock that vested during the year ended December 31, 2011 for the Named Executive Officers. Information has been adjusted to reflect the 2.25-for-one stock split in connection with Northwest Bancorp, MHC's mutual-to-stock conversion, which occurred in December 2009.

**OPTION EXERCISES AND STOCK VESTED FOR THE YEAR ENDED  
DECEMBER 31, 2011**

Name	Option awards		Stock awards	
	Number of shares acquired on exercise (#)	Value realized on exercise (\$)	Number of shares acquired on vesting (#)	Value realized on vesting (\$)(1)
William J. Wagner	19,350	148,028 (2)	5,000	61,700
William W. Harvey, Jr.	9,675	72,466 (3)	3,000	37,020
	3,554	2,239 (4)		
Gregory C. LaRocca			2,600	32,084
Steven G. Fisher			3,000	37,020
Timothy A. Huber	3,870	31,502 (5)	2,600	32,084
	6,885	45,303 (6)		

- 
- (1) Based on the \$12.34 per share trading price of our common stock on May 18, 2011.
- (2) Based on the difference between the \$12.00 per share trading price on August 29, 2011 and the exercise price of \$4.35.
- (3) Based on the difference between the \$11.84 per share trading price on February 2, 2011 and the exercise price of \$4.35.
- (4) Based on the difference between the \$12.47 per share trading price on October 12, 2011 and the exercise price of \$11.84.
- (5) Based on the difference between the \$12.49 per share trading price on April 27, 2011 and the exercise price of \$4.35.
- (6) Based on the difference between the \$12.49 per share trading price on April 27, 2011 and the exercise price of \$5.91.

**Pension Benefits.** The following table sets forth information with respect to pension benefits at and for the year ended December 31, 2011 for the Named Executive Officers. See [Defined Benefit Plan](#) and [Supplemental Executive Retirement Plan](#) for a discussion of the plans referenced in this table.

**PENSION BENEFITS AT AND FOR THE YEAR ENDED DECEMBER 31, 2011**

Name	Plan name	Number of years credited service (#)	Present value of accumulated benefit (\$)	Payments during last fiscal year (\$)
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William J. Wagner	Northwest Savings Bank Pension Plan	28	1,007,916
	Northwest Savings Bank Non-Qualified Supplemental Retirement Plan	28	1,173,145
William W. Harvey, Jr.	Northwest Savings Bank Pension Plan	16	308,394
	Northwest Savings Bank Non-Qualified Supplemental Retirement Plan	16	1,552
Gregory C. LaRocca	Northwest Savings Bank Pension Plan	26	918,448
	Northwest Savings Bank Non-Qualified Supplemental Retirement Plan	26	2,730
Steven G. Fisher	Northwest Savings Bank Pension Plan	28	763,203
	Northwest Savings Bank Non-Qualified Supplemental Retirement Plan	28	3,687
Timothy A. Huber	Northwest Savings Bank Pension Plan	27	612,178

**Nonqualified Deferred Compensation.** The following table sets forth information with respect to defined contribution and other nonqualified deferred compensation plans at and for the year ended December 31, 2011 for the Named Executive Officers.

**NONQUALIFIED DEFERRED COMPENSATION AT AND FOR THE YEAR ENDED DECEMBER 31, 2011**

Name	Executive contributions in last fiscal year (\$)	Registrant contributions in last fiscal year (\$)	Aggregate earnings in last fiscal year (\$)	Aggregate withdrawals/distributions (\$)	Aggregate balance at last fiscal year end (\$)
William J. Wagner			364(1)		18,909(1)
William W. Harvey, Jr.					
Gregory C. LaRocca					
Steven G. Fisher					
Timothy A. Huber					

(1) Amounts listed as earnings and included in the aggregate balance at last fiscal year end have not been reported as compensation in Summary Compensation Tables because the earnings are not above market.

Effective December 31, 2005, Northwest Savings Bank suspended the Northwest Savings Bank and Affiliates Upper Managers Bonus Deferred Compensation Plan. Under this plan, certain employees of Northwest Savings Bank were eligible to defer all or part of their annual management incentive bonus. Interest is credited to a participant's deferred compensation account at the annual earnings rate paid on Northwest Savings Bank's five-year certificates of deposit, calculated as of the end of the preceding fiscal year. The interest rate paid for 2011 was 1.94%. Under this plan, participants could elect to receive either a lump-sum payment or approximately equal monthly installments over a period of up to 10 years, with payment commencing upon the earlier of specified events selected by the participant, including retirement, voluntary resignation, involuntary termination, death, disability, reaching a certain age or on a date selected by the participant. Mr. Wagner is the only Named Executive Officer who participated in this plan.

**Employment Agreements**

Northwest Bancshares, Inc. and Northwest Savings Bank are parties to a three-year employment agreement with William J. Wagner under which Mr. Wagner serves as President and Chief Executive Officer and as a director of Northwest Bancshares, Inc. and Northwest Savings Bank. On each anniversary date the contract renews for an additional year, and if it is not renewed it expires 36 months following the anniversary date. Under the agreement, Mr. Wagner's base salary (\$545,875, effective July 1, 2011) is reviewed annually and may be increased but not decreased. In the event Northwest Bancshares, Inc. or Northwest Savings Bank terminates Mr. Wagner's employment for reasons other than for cause (as defined below), or if Mr. Wagner resigns following a change of control (as defined below), or if Mr. Wagner resigns due to good reason (as defined below), Northwest Bancshares, Inc. or Northwest Savings Bank will pay Mr. Wagner severance pay equal to:

- (i) three times the sum of his highest rate of base salary, plus his highest rate of cash bonus paid during the prior three years,
- and



(ii) continuation of life, health and dental coverage for 36 months from the date of termination, unless Mr. Wagner obtains similar benefits from his new employer.

To the extent necessary in order to avoid penalties under Section 409A of the Internal Revenue Code, the base salary and bonus amount shall be paid in a lump sum on the first day of the seventh month following the date of termination and no contributions shall be made by Northwest Bancshares, Inc. or Northwest Savings Bank to the life, health and dental coverage until the first day of the seventh month following termination of employment. The agreement contains a one-year non-compete provision which restricts Mr. Wagner from competing with Northwest Bancshares, Inc. or Northwest Savings Bank following a termination of employment within 100 miles of any existing office or branch of Northwest Bancshares, Inc. or Northwest Savings Bank or location for which regulatory approval is pending for an office or branch.

Northwest Bancshares, Inc. and Northwest Savings Bank and Messrs. LaRocca, Harvey, Fisher and Huber (the executives) are each a party to a three-year employment agreement under which the executives serve as executive officers of Northwest Bancshares, Inc. or Northwest Savings Bank. On each anniversary date the contract renews for an additional year, and if it is not renewed it expires 36 months following such anniversary date. Under the agreement, each of the executive's current base salary is reviewed annually and may be increased but not decreased. As of July 1, 2011, Mr. LaRocca's base salary was \$252,100; Mr. Harvey's base salary was \$254,650; Mr. Fisher's base salary was \$254,650 and Mr. Huber's base salary was \$210,475. In the event Northwest Bancshares, Inc. or Northwest Savings Bank terminates the executive's employment for reasons other than for cause (as defined below), or if the executive resigns following a change of control (as defined below), or if the executive resigns due to good reason (as defined below), Northwest Bancshares, Inc. or Northwest Savings Bank will pay the executive severance pay equal to three times the executive's highest rate of base salary paid to him during the prior three years and a pro rata distribution under any incentive compensation or bonus plan for the year in which the executive's employment is terminated for reasons other than for cause (as defined below). Northwest Savings Bank would also continue the executive's life, medical and dental coverage for 36 months from the date of termination, unless the executive obtains similar benefits from his new employer. To the extent necessary in order to avoid penalties under Internal Revenue Code Section 409A, the base salary and bonus amount shall be paid in a lump sum on the first day of the seventh month following the date of termination and no contributions shall be made by Northwest Bancshares, Inc. or Northwest Savings Bank to the life, health and dental coverage until the first day of the seventh month following termination of employment. The employment agreement contains a two-year non-compete provision which restricts the executives from competing with Northwest Bancshares, Inc. or Northwest Savings Bank following termination of employment within 100 miles of any existing office or branch of Northwest Bancshares, Inc. or Northwest Savings Bank or location for which regulatory approval is pending for an office or branch.

The following provisions apply to all of the employment agreements. If the executive's employment is terminated for cause (as defined below), no further compensation or benefits shall be paid under the employment agreement and all unvested stock options and vested restricted stock awarded to the executive, as well as all unexercised stock options, shall be immediately forfeited. Any payments to the executive would be reduced, if necessary, so as not to be an excess parachute payment as defined by Internal Revenue Code Section 280G (relating to payments made in connection with a change in control). If the executive becomes disabled (within the meaning of Internal Revenue Code Section 409A), Northwest Savings Bank may terminate the employment agreement but will pay the executive his then-current base salary for the longer of the remaining term of the agreement or one year, reduced by the amount of any disability insurance, workers' compensation or social security benefits paid to the executive. If the executive dies during the term of the agreement, Northwest Savings Bank shall continue to pay his then-current base salary for one year and shall provide life, medical and dental benefits for the executive's family for three years after the executive's death, at generally the same level as Northwest Savings Bank was providing such benefits at the time of the executive's death. During the employment term and thereafter, the executive shall be indemnified and covered under a standard directors' and officers' liability insurance policy provided by Northwest Bancshares, Inc. or Northwest Savings Bank against all expenses and liabilities reasonably incurred in connection with or arising out of any action in which the executive may be involved by reason of his having been a director or officer of Northwest Bancshares, Inc. or Northwest Savings Bank, including judgments, court costs, attorneys fees and settlements approved by the board of directors. However, such indemnification does not apply to matters where the executive is adjudged liable for willful misconduct in performing his duties. All payments under any of the employment agreements will be made by Northwest Savings Bank, but if not timely paid, Northwest Bancshares, Inc. shall make such payments. The employment agreements are binding on successors to Northwest Bancshares, Inc. and Northwest Savings Bank.

The following definitions apply to all of the employment agreements.

Termination for cause means termination because of the executive's personal dishonesty, willful misconduct, any breach of fiduciary duty involving personal profit, intentional failure to perform stated duties, willful violation of any law, rule or regulation (other than traffic violations or similar offenses) or final cease-and-desist order or other material breach of any provision of the employment agreement. In determining incompetence, the acts or omissions are measured against standards generally prevailing in the savings institutions industry. No act or failure to act shall be considered willful unless done or omitted to be done by the executive not in good faith

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and without reasonable belief that the executive's action or omission was in the best interest of Northwest Bancshares, Inc. or Northwest Savings Bank.

Termination for "good reason" means an executive's voluntary resignation, upon not less than 120 days advance written notice given no later than 12 months after the occurrence of any of the following events:

- (i) reduction in the executive's base salary or benefits and perquisites, other than a general reduction that applies to all executives, unless such reduction is coincident with or following a "change in control" (as defined below);
- (ii) in the case of Mr. Wagner, failure to re-elect, re-appoint or re-nominate him to his position as President and Chief Executive Officer and as director of Northwest Bancshares, Inc. and Northwest Savings Bank or a change in Mr. Wagner's function, duties or responsibilities which would cause his position to become one of lesser responsibility, importance or scope;
- (iii) in the case of the other executives, reduction in their duties, responsibilities or status, such that there is a reduction in the executive's pay grade level in effect on the date of the employment agreement of more than three levels (in accordance with Northwest Savings Bank's normal personnel practices, as circulated annually to officers of Northwest Savings Bank);
- (iv) a relocation of the executive's principal place of employment by more than 30 miles;
- (v) liquidation or dissolution of Northwest Bancshares, Inc. or Northwest Savings Bank other than reorganizations that do not affect the status of the executive; or
- (vi) breach of the employment agreement by Northwest Bancshares, Inc. or Northwest Savings Bank.

Change in control means a change in control of a nature that:

- (i) would be required to be reported in response to Item 1(a) of Form 8-K, pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act");
- (ii) results in a change in control of Northwest Bancshares, Inc. or Northwest Savings Bank within the meaning of the Bank Holding Company Act, as amended, and the applicable rules and regulations thereunder; or

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(iii) a change in control shall be deemed to have occurred at such time as:

(a) any person (as defined in Sections 13(d) and 14(d) of the Exchange Act) is or becomes the beneficial owner (as defined in Rule 13d-3 under the Exchange Act), directly or indirectly, of securities of Northwest Bancshares, Inc. representing 25% or more of the combined voting power of Northwest Bancshares, Inc.'s outstanding securities except for any securities purchased by Northwest Savings Bank's employee stock ownership plan or trust;

(b) individuals who constitute the board of directors on the effective date of the employment agreement (the Incumbent Board) cease for any reason to constitute at least a majority thereof, provided that any person becoming a director subsequent to the date of the employment agreement whose election was approved by a vote of at least three-quarters of the directors comprising the Incumbent Board, or whose nomination for election by Northwest Bancshares, Inc.'s stockholders was approved by the same nominating committee serving under the Incumbent Board, shall be, for purposes of this clause (b), considered as though he were a member of the Incumbent Board;

(c) a plan of reorganization, merger, consolidation, sale of all or substantially all the assets of Northwest Bancshares, Inc. or Northwest Savings Bank or similar transaction in which Northwest Bancshares, Inc. or Northwest Savings Bank is not the surviving institution occurs;

(d) a proxy statement soliciting proxies from stockholders of Northwest Bancshares, Inc., by someone other than the current management of Northwest Bancshares, Inc., seeking stockholder approval of a plan of reorganization, merger or consolidation of Northwest Bancshares, Inc. or similar transaction with one or more corporations or financial institutions, and as a result of such proxy solicitation, a plan of reorganization, merger or consolidation or similar transaction involving Northwest Bancshares, Inc. is approved by Northwest Bancshares, Inc.'s board of directors or the requisite vote of Northwest Bancshares, Inc.'s stockholders; or

(e) a tender offer is made for 25% or more of the voting securities of Northwest Bancshares, Inc. and the shareholders owning beneficially or of record 25% or more of the outstanding securities of Northwest Bancshares, Inc. have tendered or offered to sell their shares pursuant to such tender offer and such tendered shares have been accepted by the tender offeror.

#### Potential Payments to Named Executive Officers

The following tables show potential payments that would be made to the Named Executive Officers upon specified events, assuming such events occurred on December 31, 2011, pursuant to each individual's employment agreement, pursuant to stock benefits that have been granted under our equity incentive plans and pursuant to our policies with respect to health care and other benefits continuation. All of the payments are subject to reduction under Section 280G of the Internal Revenue Code, and the amounts set forth below have not been adjusted for such reductions. For a discussion of additional benefits that would be paid to the Named Executive Officers upon various termination scenarios, see Defined Benefit Plan, Supplemental Executive Retirement Plan, and Life Insurance Coverage.

#### William J. Wagner

Type of Benefit	Involuntary Termination or Termination for Good Reason Before Change in Control or Voluntary Termination Upon or Any Time After Change in Control	Voluntary Termination	Termination for Cause	Death	Disability	Retirement
Severance pay	\$ 1,637,625			\$ 545,875	\$ 1,110,125	
Bonus payment	\$ 339,288	\$ 113,096		\$ 113,096	\$ 113,096	\$ 113,096
Stock option vesting acceleration	\$ 155,688	\$ 144,888		\$ 155,688	\$ 155,688	\$ 155,688
Restricted stock vesting acceleration	\$ 559,800			\$ 559,800	\$ 559,800	\$ 559,800
Health care and other benefits continuation	\$ 63,271			\$ 16,273		



**William W. Harvey, Jr.**

Type of Benefit	Involuntary Termination or Termination for Good Reason Before Change in Control or Voluntary Termination Upon or Any Time After Change in Control	Voluntary Termination	Termination for Cause	Death	Disability	Retirement
Severance pay	\$ 763,950			\$ 254,650	\$ 311,278	
Bonus payment	\$ 52,964	\$ 52,964		\$ 52,964	\$ 52,964	\$ 52,964
Stock option vesting acceleration	\$ 95,859			\$ 95,859	\$ 95,859	\$ 6,480
Restricted stock vesting acceleration	\$ 335,880			\$ 335,880	\$ 335,880	\$ 335,880
Health care and other benefits continuation	\$ 49,386			\$ 44,598		

**Gregory C. LaRocca**

Type of Benefit	Involuntary Termination or Termination for Good Reason Before Change in Control or Voluntary Termination Upon or Any Time After Change in Control	Voluntary Termination	Termination for Cause	Death	Disability	Retirement
Severance pay	\$ 756,300			\$ 252,100	\$ 307,835	
Bonus payment	\$ 52,903	\$ 52,903		\$ 52,903	\$ 52,903	\$ 52,903
Stock option vesting acceleration	\$ 94,995	\$ 89,379		\$ 94,995	\$ 94,995	\$ 94,995
Restricted stock vesting acceleration	\$ 291,096			\$ 291,096	\$ 291,096	\$ 291,096
Health care and other benefits continuation	\$ 49,386			\$ 16,273		

**Steven G. Fisher**

Type of Benefit	Involuntary Termination or Termination for Good Reason Before Change in Control or Voluntary Termination Upon or Any Time After	Voluntary Termination	Termination for Cause	Death	Disability	Retirement
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**Change in Control**

Severance pay	\$	763,950		\$	254,650	\$	311,278	
Bonus payment	\$	52,964	\$	52,964	\$	52,964	\$	52,964
Stock option vesting acceleration	\$	95,859	\$	89,379	\$	95,859	\$	95,859
Restricted stock vesting acceleration	\$	335,880			\$	335,880	\$	335,880
Health care and other benefits continuation	\$	49,386			\$	44,598		



**Timothy A. Huber**

Type of Benefit	Involuntary Termination or Termination for Good Reason Before Change in Control or Voluntary Termination Upon or Any Time After Change in Control	Voluntary Termination	Termination for Cause	Death	Disability	Retirement
Severance pay	\$ 631,425			\$ 210,475	\$ 252,570	
Bonus payment	\$ 46,283	\$ 46,283		\$ 46,283	\$ 46,283	\$ 46,283
Stock option vesting acceleration	\$ 78,784	\$ 73,168		\$ 78,784	\$ 78,784	\$ 78,784
Restricted stock vesting acceleration	\$ 291,096			\$ 291,096	\$ 291,096	\$ 291,096
Health care and other benefits continuation	\$ 49,386			\$ 44,598		

**Defined Benefit Plan**

Northwest Savings Bank maintains the Northwest Savings Bank Pension Plan, which is a noncontributory defined benefit plan ( Retirement Plan ). All employees age 21 or older who have worked at Northwest Savings Bank for a period of one year and have been credited with 1,000 or more hours of employment with Northwest Savings Bank during the year are eligible to accrue benefits under the Retirement Plan. Northwest Savings Bank annually contributes an amount to the Retirement Plan necessary to at least satisfy the actuarially determined minimum funding requirements in accordance with the Employee Retirement Income Security Act of 1974, as amended ( ERISA ). At December 31, 2011, the Retirement Plan fully met its funding requirements under Section 412 of the Internal Revenue Code.

At the normal retirement age of 65, the plan is designed to provide a single life annuity benefit. The retirement benefits for employees hired or acquired prior to January 1, 2008 is an amount equal to 1.6% of a participant's average monthly base salary based on the average of the five consecutive years of the last ten calendar years providing the highest monthly average multiplied by the participant's years of service to the normal retirement date (up to a maximum of 25 years) plus: (i) 0.6% of such average monthly compensation in excess of one-twelfth of covered compensation (as defined in the plan) multiplied by the participant's total number of years of service up to a maximum of 25 years; and (ii) for participants who retire on or after June 1, 1995, 0.6% of such participant's average monthly compensation multiplied by the participant's number of years of service between 25 years and 35 years. Retirement benefits are also payable upon retirement due to early and late retirement, disability or death. A reduced benefit is payable upon early retirement at or after age 55 and the completion of five years of service with us (or after 25 years of service and no minimum age). Upon termination of employment other than as specified above, a participant who was employed by us for a minimum of five years is eligible to receive his or her accrued benefit commencing, generally, on such participant's normal retirement date. Benefits under the Retirement Plan are payable in various annuity forms. For the plan year ended December 31, 2011, we made contributions to the Retirement Plan of \$26.0 million.

Effective January 1, 2008, several changes were made to the Retirement Plan. The definition of normal retirement was changed from age 65 to age 65 with five years of service for all employees hired on or after January 1, 2008. Benefits for all employees hired or acquired on or after January 1, 2008 will be calculated using a benefit calculation of 1% of a participant's average monthly base salary based on the average of the five consecutive years of the last ten calendar years providing the highest monthly average multiplied by the participant's years of service to the normal retirement date (up to a maximum of 35 years).



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The following table indicates the annual retirement benefit that would be payable under the Retirement Plan upon retirement at age 65 in calendar year 2011, expressed in the form of a single life annuity, for the final average salary and benefit service classifications specified below. The table reflects the benefit payments for those employees hired or acquired prior to January 1, 2008, benefit payments are lower for employees hired or acquired after that date.

Average Compensation	Years of Service and Annual Benefit Payable at Retirement					
	15	20	25	30	35	40
\$ 25,000	\$ 6,000	\$ 8,000	\$ 10,000	\$ 10,750	\$ 11,500	\$ 11,500
\$ 50,000	\$ 12,000	\$ 16,000	\$ 20,000	\$ 21,500	\$ 23,000	\$ 23,000
\$ 75,000	\$ 18,000	\$ 24,000	\$ 30,000	\$ 32,250	\$ 34,500	\$ 34,500
\$ 100,000	\$ 24,301	\$ 32,401	\$ 40,501	\$ 43,501	\$ 46,501	\$ 46,501
\$ 125,000	\$ 32,551	\$ 43,401	\$ 54,251	\$ 58,001	\$ 61,751	\$ 61,751
\$ 150,000	\$ 40,801	\$ 54,401	\$ 68,001	\$ 72,501	\$ 77,001	\$ 77,001
\$ 175,000	\$ 49,051	\$ 65,401	\$ 81,751	\$ 87,001	\$ 92,251	\$ 92,251
\$ 200,000	\$ 57,301	\$ 76,401	\$ 95,501	\$ 101,501	\$ 107,501	\$ 107,501
\$ 225,000	\$ 65,551	\$ 87,401	\$ 109,251	\$ 116,001	\$ 122,751	\$ 122,751
\$ 245,000 plus	\$ 72,151	\$ 96,201	\$ 120,251	\$ 127,601	\$ 134,951	\$ 134,951

As of the plan year ended December 31, 2011, Messrs. Wagner, LaRocca, Harvey, Huber and Fisher had 28, 26, 16, 27 and 28 years of credited service (*i.e.*, benefit service), respectively.

The accrued annual pension benefit as of December 31, 2011 for Messrs. Wagner, LaRocca, Harvey, Huber and Fisher were \$123,063, \$92,034, \$68,143, \$90,168 and \$112,413, respectively. As of December 31, 2011, Messrs. Wagner, LaRocca, Fisher and Huber qualified for early retirement under the Retirement Plan. If Messrs. Wagner, LaRocca, Huber and Fisher had retired on December 31, 2011, and began receiving benefit payments immediately upon retirement, their annual pension benefit would have been \$74,515, \$68,501, \$44,408 and \$55,925, respectively.

### Supplemental Executive Retirement Plan

Northwest Savings Bank has adopted a non-qualified supplemental executive retirement plan ( SERP ) for certain participants in Northwest Savings Bank's Retirement Plan whose benefits are limited by Section 415(b) of the Internal Revenue Code (which limits the amount of annual benefits that may be accrued to fund future benefit payments) or Section 401(a)(17) of the Internal Revenue Code (which places a limitation on compensation taken into account for tax-qualified plan purposes; for 2011, that limit was \$245,000). The SERP provides the designated executives with retirement benefits generally equal to the difference between the benefit that would be available under the Retirement Plan but for the limitations imposed by Internal Revenue Code Sections 401(a)(17) and 415(b) and that which is actually funded under the Retirement Plan as a result of the limitations.

Participants must elect the method of payment. Options for payment include a lump sum, three substantially equal annual installments, or five substantially equal annual installments, starting within thirty days of the earliest of the following events: the participant's death, disability, retirement or a change in control, provided, however, that if the participant is a specified employee under Section 409A of the Internal Revenue Code, distribution following retirement must be delayed for six months. The SERP is considered an unfunded plan for tax and ERISA purposes. All obligations arising under the SERP are payable from the general assets of Northwest Savings Bank.

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The benefits paid under the SERP supplement the benefits paid by the Retirement Plan. The following table indicates the expected aggregate annual retirement benefit payable from the Retirement Plan and SERP to SERP participants, expressed in the form of a single life annuity for the final average salary and benefit service classifications specified below.

Average Compensation	Years of Service and Annual Benefit Payable at Retirement							
	15	20	25	30	35	40		
\$ 100,000	\$ 24,301	\$ 32,401	\$ 40,501	\$ 43,501	\$ 46,501	\$ 46,501	\$	\$ 46,501
\$ 125,000	\$ 32,551	\$ 43,401	\$ 54,251	\$ 58,001	\$ 61,751	\$ 61,751	\$	\$ 61,751
\$ 150,000	\$ 49,801	\$ 54,401	\$ 68,001	\$ 72,501	\$ 77,001	\$ 77,001	\$	\$ 77,001
\$ 175,000	\$ 49,051	\$ 65,401	\$ 81,751	\$ 87,001	\$ 92,251	\$ 92,251	\$	\$ 92,251
\$ 200,000	\$ 57,301	\$ 76,401	\$ 95,501	\$ 101,501	\$ 107,501	\$ 107,501	\$	\$ 107,501
\$ 250,000	\$ 73,801	\$ 98,401	\$ 123,001	\$ 130,501	\$ 138,001	\$ 138,001	\$	\$ 138,001
\$ 300,000	\$ 90,301	\$ 120,401	\$ 150,501	\$ 159,501	\$ 168,501	\$ 168,501	\$	\$ 168,501
\$ 350,000	\$ 106,801	\$ 142,401	\$ 178,001	\$ 188,501	\$ 199,001	\$ 199,001	\$	\$ 199,001
\$ 400,000	\$ 123,301	\$ 164,401	\$ 205,501	\$ 217,501	\$ 229,501	\$ 229,501	\$	\$ 229,501
\$ 500,000	\$ 156,301	\$ 208,401	\$ 260,501	\$ 275,501	\$ 290,501	\$ 290,501	\$	\$ 290,501

At December 31, 2011, Messrs. Wagner, LaRocca, Harvey and Fisher were the only Named Executive Officer participants in the SERP and they had 28, 26, 16, and 28 years of credited service under the SERP, respectively. Northwest Savings Bank's pension cost attributable to the SERP for all participants was approximately \$145,000 for the year ended December 31, 2011.

### Life Insurance Coverage

Northwest Savings Bank generally provides group term life insurance to its employees. The amount of the life insurance coverage employees are eligible for is a multiple of their base salary up to a maximum of \$700,000 worth of coverage. Mr. Wagner is not subject to this coverage maximum. Pay grade level determines the multiple used. The first \$50,000 of group term life insurance coverage is a non-taxable benefit each year.

Certain select senior officers are eligible to participate in a Senior Managers' Life Insurance Plan. This plan is designed to allow the participant to waive an equal amount of coverage in the group term life insurance plan in order to purchase a whole life insurance plan using their own funds in conjunction with the amount Northwest Savings Bank would have spent for the individual's group term premium expense. The benefit then becomes a split dollar arrangement. The officer's coverage is provided through two sources: the group term life insurance plan, which has a carve-out provision funded by bank-owned life insurance, and an individual policy owned by the executive. The Senior Managers' Life Insurance Plan thus gives participants a means to obtain post-retirement life insurance that is not available through the group term life plan.

Under Northwest Savings Bank's life insurance plans, the pre-retirement death benefit amount is determined as a multiple of the employee's annual base salary rounded up to the next \$1,000. Multiples range from 150% to 500% based on pay grade levels. The Named Executive Officers are all in the highest multiple of 500%. The group term life insurance plan does not have a post-retirement death benefit provision. All of the Named Executive Officers participate in the Senior Managers' Life Insurance Plan, giving them the option to continue their individual policies into retirement. As of December 31, 2011, the pre-retirement death benefit amounts from the Northwest Savings Bank plan were as follows: \$50,000 for Mr. Wagner; \$150,000 for Mr. Harvey; \$50,000 for Mr. LaRocca; \$50,000 for Mr. Fisher; and \$50,000 for Mr. Huber.

The federal income tax treatment and the annual economic benefit realized by each Named Executive Officer vary depending on the amount of life insurance in the Northwest Savings Bank plan and the Senior Managers' Life Insurance Plan. The specific arrangement with each Named Executive Officer is discussed below.

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The premiums paid by Northwest Savings Bank for the Named Executive Officers for life insurance coverage during 2011 totaled \$49,728, consisting of the following premiums: \$26,256 for Mr. Wagner; \$2,136 for Mr. Harvey; \$9,793 for Mr. LaRocca; \$6,281 for Mr. Fisher; and \$5,262 for Mr. Huber. However, the imputed economic benefit for this life insurance coverage during 2011 was as follows: \$26,154 for Mr. Wagner; \$2,034 for Mr. Harvey; \$9,691 for Mr. LaRocca; \$6,179 for Mr. Fisher; and \$5,160 for Mr. Huber. The imputed economic benefit to the Named Executive Officers of the 2011 premium payments is included in the All Other Compensation column of the Summary Compensation Table and is described in a footnote to that column for each Named Executive Officer. The amount of such economic benefit was determined using the amount imputed to the individual under applicable tables published by the Internal Revenue Service multiplied by the aggregate death benefit payable to the individual's beneficiary.

**Directors Compensation**

The following table sets forth for the year ended December 31, 2011 certain information as to the total remuneration we paid to Northwest Bancshares, Inc.'s directors. Mr. Wagner does not receive separate compensation for his service as a director.

**Director Compensation Table For the Year Ended December 31, 2011**

Name	Fees earned or paid in cash (\$)	Stock awards \$(1)	Option awards \$(2)(3)	Non-equity incentive plan compensation (\$)	Change in pension value and nonqualified deferred compensation earnings \$(4)	All other compensation \$(5)	Total (\$)
John M. Bauer	66,600	148,080(6)	77,880(6)		48,500	2,376	343,436
Richard L. Carr	83,200	148,080(7)	77,880(7)		40,491	2,376	352,027
Thomas K. Creal, III (8)	24,900	147,960(8)	58,800(8)		28,628	3,960	264,248
Robert G. Ferrier	71,500	148,080(9)	77,880(9)		46,463	2,376	346,299
A. Paul King	64,000	148,080(10)	77,880(10)		42,324	2,376	334,660
Joseph F. Long	73,600	148,080(11)	77,880(11)		42,371	2,376	344,307
Richard E. McDowell	72,600	148,080(12)	77,880(12)		46,795	2,376	347,731
John P. Meegan	65,400	148,080(13)	77,880(13)		6,150	2,376	299,886
Sonia M. Probst	59,850	148,080(14)	77,880(14)		5,637	2,376	293,823
Philip M. Tredway	65,400	148,080(15)	77,880(15)		23,464	2,606	317,430

(footnotes on following page)

Amounts included in the Stock Awards column for the year ended December 31, 2011 represent grants under our 2011 Equity Incentive Plan. Amounts related to stock awards and option awards are reported in the table above pursuant to applicable Securities and Exchange Commission regulations that require that we report the full grant-date fair value of grants in the year in which such grants are made. Because grants vest (are earned) at a rate of 10% per year beginning May 18, 2011, except for Mr. Creal whose award vests 20% per year beginning April 20, 2012, the amounts actually vested and recognized as income was \$14,808 for each director except for Mr. Creal, for whom it was \$0. Amounts included in the Option awards column for the year ended December 31, 2011 represent grants under our 2008 Stock Option Plan and 2011 Equity Incentive Plan. Stock option grants are not treated as taxable income in the year of grant, so for the year ended December 31, 2011, the economic value of compensation related to the 2011 award of stock options recognized for income tax purposes was \$0. The amount included in the Change in pension value and nonqualified deferred compensation earnings column reflects the change in the estimated present value of future benefits under our pension plans. These amounts were significantly affected by decreases in market interest rates, as there have been no other recent changes in the method in which the pension benefit for our Directors is calculated. Higher market interest rates would be expected to result in lower changes in pension value.

*(footnotes from previous page)*

(1) With the exception of Mr. Creal, reflects the aggregate grant date fair value of restricted stock awards of 12,000 shares granted to each director on May 18, 2011 with a grant date market value of \$12.34 per share. The assumptions used in the valuation of these awards are included in Notes 1(o) and 15(d) to our audited financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the Securities and Exchange Commission.

(2) With the exception of Mr. Creal, reflects the aggregate grant date fair value of option awards of 6,000 stock options granted to each director on January 19, 2011 with a grant date fair value of \$1.93 per stock option. This award vests equally over a seven-year period beginning January 19, 2012. These options have an exercise price of \$12.12 per option. The assumptions used in the valuation of these awards are included in Notes 1(o) and 15(e) to our audited financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the Securities and Exchange Commission.

(3) With the exception of Mr. Creal, reflects the aggregate grant date fair value of option awards of 30,000 stock options granted to each director on May 18, 2011 with a grant date fair value of \$2.21 per stock option. This award vests equally over a ten-year period beginning May 18, 2011. These options have an exercise price of \$12.32 per option. The assumptions used in the valuation of these awards are included in Notes 1(o) and 15(e) to our audited financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the Securities and Exchange Commission.

(4) Reflects change in pension value and nonqualified deferred compensation for each director as follows: Mr. Bauer, \$38,422 and \$10,078; Mr. Carr, \$34,903 and \$5,588; Mr. Creal, \$27,197 and \$1,431; Mr. Ferrier, \$35,599 and \$10,864; Dr. King, \$34,999 and \$7,325; Mr. Long, \$39,032 and \$3,339; Dr. McDowell, \$32,715 and \$14,080; Mr. Meegan, \$6,150 and \$0; Ms. Probst, \$5,637 and \$0; Mr. Tredway, \$21,451 and \$2,013.

(5) Reflects dividends on unvested restricted stock awards.

(6) At December 31, 2011, Mr. Bauer had 31,182 vested stock options, 46,818 unvested stock options and 10,800 unvested shares of restricted stock.

(7) At December 31, 2011, Mr. Carr had 31,182 vested stock options, 46,818 unvested stock options and 10,800 unvested shares of restricted stock.

(8) Mr. Creal retired from the Board of Directors at the 2011 Annual Meeting of Stockholders. Values listed in the Stock options and Stock awards column reflect the aggregate grant date fair value of a restricted stock award of 12,000 shares granted April 20, 2011 with a grant date market value of \$12.33 per share and the award of 30,000 stock options granted on April 20, 2011 with a grant date fair value of \$1.96 per stock option. These options have an exercise price of \$12.17 per option. The restricted stock awards vest equally over a five-year period beginning April 20, 2012 and the stock option awards vest equally over a seven-year period beginning April 20, 2012. The assumptions used in the valuation of these awards are included in Notes 1(o), 15(d) and 15(e) to our audited financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2011 as filed with the Securities and Exchange Commission.

(9) At December 31, 2011, Mr. Ferrier had 31,182 vested stock options, 46,818 unvested stock options and 10,800 unvested shares of restricted stock.

(10) At December 31, 2011, Dr. King had 31,182 vested stock options, 46,818 unvested stock options and 10,800 unvested shares of restricted stock.

(11) At December 31, 2011, Mr. Long had 31,182 vested stock options, 46,818 unvested stock options and 10,800 unvested shares of restricted stock.

(12) At December 31, 2011, Dr. McDowell had 31,182 vested stock options, 46,818 unvested stock options and 10,800 unvested shares of restricted stock.



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- (13) At December 31, 2011, Mr. Meegan had 3,858 vested stock options, 38,142 unvested stock options and 10,800 unvested shares of restricted stock.
- (14) At December 31, 2011, Ms. Probst had 3,000 vested stock options, 33,000 unvested stock options and 10,800 unvested shares of restricted stock.
- (15) At December 31, 2011, Mr. Tredway had 12,282 vested stock options, 47,718 unvested stock options and 11,160 unvested shares of restricted stock.

The full board of directors determines director compensation. In determining director compensation, we utilize market information that is provided by our Chief Human Resources Officer, which is supported by survey data from compensation consultants.

For the year ended December 31, 2011, nonemployee directors of Northwest Bancshares, Inc. and Northwest Savings Bank were paid a retainer of \$21,600 per year plus \$950 for each board meeting of Northwest Savings Bank and Northwest Bancshares, Inc. attended. Non-employee members of the Executive, Compensation, Compliance, Trust, Audit, Risk Management, Nominating and Governance Committees were paid a total of \$700 for attendance at committee meetings for both Northwest Bancshares, Inc. and Northwest Savings Bank. The chairman of the Compensation, Compliance, Trust, Audit and Risk Management committees were paid an additional \$1,000 per quarter as a retainer for their service as chairman with the chairman of the Nominating Committee receiving \$500 per year and the chairman of the Governance Committee receiving \$1,000 per year. Director Carr also received a fee of \$2,000 per quarter as a retainer for his service as Lead Director for Northwest Bancshares, Inc. and Northwest Savings Bank.

We sponsor a non-qualified deferred compensation plan for directors (the Deferred Compensation Plan ) that enables a director to elect to defer all or a portion of their directors' fees. The amounts deferred are credited with interest at the taxable equivalent rate received by Northwest Bancshares, Inc. on its bank owned life insurance

policies that insure the directors' lives. Deferred amounts are payable upon retirement of a director on or after attaining age 59-1/2 but no later than age 72, in the form of a lump sum or in five or ten equal annual installments. Payments to a director, or to their designated beneficiary, may also be made from the Deferred Compensation Plan upon the director's death, total and permanent disability, or termination of service from the Board. Participants in the Deferred Compensation Plan would not recognize taxable income with respect to the Deferred Compensation Plan benefits until the assets are actually distributed. In the event the director dies before reaching normal retirement age, their estate will be paid a lump sum payment equal to the deferred amount plus the present value of the payments the director would have deferred had he or she continued to defer payments equal to their current deferrals until normal retirement date.

We maintain a retirement plan for outside directors (the Directors Plan). Directors who have served on the Board for five years or more and are not Bank employees are eligible to receive benefits under the Directors Plan. Upon a director's retirement from the Board on or after five years of service and the attainment of age 60, the director is entitled to receive a retirement benefit equal to 60% of the annual retainer paid immediately prior to retirement plus 60% of the board meeting fees paid for the director's attendance at board meetings at the annual rate which was in effect immediately prior to his retirement. If a director retires after five years or more of service but before attaining age 60, the director is entitled to one-half of the benefits otherwise available to him or her. Retirement benefits commence on the first day of the calendar quarter following the director's attainment of age 65, or if retirement occurs later, on the first day of the calendar quarter following retirement. Such retirement benefits are paid for a period equal to the lesser of the number of a director's completed full years of service, his life, or ten years. In the event the director dies before normal retirement age or after normal retirement age but before all retirement benefits to which he is entitled have been received, the director's beneficiary or estate shall be paid a lump sum equal to the present value of the benefits that would have been paid had the director lived until all accrued retirement benefits had been paid. During the year ended December 31, 2011, the expense to Northwest Savings Bank of the Directors Plan was \$202,489.

Options granted under our 2004, 2008 and 2011 stock benefit plans vest over a five-year, seven-year and ten-year period, respectively. All nonstatutory options granted under the Plans expire upon the earlier of ten years from the date of grant or one year following the date the optionee ceases to be a director. However, in the event of termination of service or employment due to death, disability, normal retirement or a change of control of Northwest Bancshares, Inc., nonstatutory options may be exercised for up to five years.

Restricted shares granted under our 2011 Equity Incentive Plan vest over a ten-year period. Dividends are paid on the restricted stock and participants can vote the restricted stock pursuant to the 2011 Equity Incentive Plan.

### **Transactions With Certain Related Persons**

Federal law requires that all loans or extensions of credit to executive officers and directors must be made on substantially the same terms, including interest rates and collateral, as those prevailing at the time for comparable transactions with the general public and must not involve more than the normal risk of repayment or present other unfavorable features. Federal regulations adopted under this law permit executive officers and directors to receive the same terms that are widely available to other employees as long as the director or executive officer is not given preferential treatment compared to the other participating employees. Northwest Savings Bank offers its employees interest rate discounts of generally up to 50 basis points on loans made by Northwest Savings Bank to such persons for personal use. Our policy is that loans made to a director in excess of \$100,000 for non-residential purposes must be approved in advance by a majority of the disinterested members of the Board of Directors. Loans to executive officers must be approved by the full Board of Directors regardless of amounts. Except for the interest rate discount described above, loans to our current directors, principal officers, nominees for election as directors, securityholders known by us to own more than 5% of the outstanding shares of common stock, or associates of such persons (together, "specified persons"), are made in the ordinary course of business, on substantially the same terms, including interest rates and collateral, as those prevailing at the time for comparable loans with persons not related to Northwest Savings Bank, and do not involve more than the normal risk of collectibility or present other unfavorable features.

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The following table sets forth loans made by Northwest Savings Bank to its directors and executive officers where the largest amount of all indebtedness outstanding during the year ended December 31, 2011 and all amounts

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of interest payable during the year ended December 31, 2011 exceeded \$120,000, and where the borrowers received interest rate discounts, as described above. These loans have otherwise been made in the ordinary course of business, on substantially the same terms, including collateral, as those prevailing at the time for comparable loans with persons not related to Northwest Savings Bank, and do not involve more than the normal risk of collectibility or present other unfavorable features.

Name	Position	Nature Of Transaction	Largest Aggregate Balance over Disclosure Period	Interest Rate	Principal Balance 12/31/11	Principal Paid 01/01/11 to 12/31/11	Interest Paid 01/01/11 to 12/31/11
Robert G. Ferrier	Director	Mortgage-Fixed Term	\$ 375,000	4.625% Fixed	\$ 367,707	\$ 7,293	\$ 7,893
		Unsecured Line of Credit	\$ 53,230	5.750% Fixed	\$ 53,230	\$ 28,717	\$ 2,493
Timothy A. Huber	EVP	Mortgage-Fixed Term	\$ 121,724	4.375% Fixed	\$	\$ 121,724	\$ 4,410
		Mortgage Fixed Term	\$ 114,000	3.250% Fixed	\$ 113,154	\$ 846	\$ 496
		Visa Platinum Credit Card	\$ 2,729	5.750% Variable	\$ 1,485	\$	\$
		Visa Credit Card	\$ 1,357	6.740% Variable	\$ 1,350	\$	\$
Deborah J. Chadsey	Nominee	Mortgage	\$ 145,000	3.625% Fixed	\$ 145,000	\$	\$ 394
		Line of Credit (1)	\$ 320,000	3.250% Fixed	\$	\$ 1,215,000	\$ 4,862

(1) Represents line of credit of law firm of which Ms. Chadsey is a partner.

We intend that, except as described above, all transactions between us and our executive officers, directors, holders of 10% or more of the shares of common stock, and affiliates thereof, will contain terms no less favorable to us than could have been obtained through arms-length negotiations with unaffiliated persons and will be approved by a majority of our Audit Committee not having any interest in the transaction.

In addition to the loans noted above, during the year ended December 31, 2011, the law firm Kavinoky Cook LLP, of which nominee Deborah Chadsey is a partner, received legal fees from Northwest Savings Bank, directly and indirectly, totaling \$120,463.

**PROPOSAL 2 RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

Our independent registered public accounting firm for the year ended December 31, 2011 was KPMG LLP. Our Audit Committee has approved the engagement of KPMG LLP to be our independent registered public accounting firm for the year ending December 31, 2012, subject to the ratification of the engagement by our stockholders. At the annual meeting, the stockholders will consider and vote on the ratification of the

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engagement of KPMG LLP for the year ending December 31, 2012. A representative of KPMG LLP is expected to attend the annual meeting to respond to appropriate questions and to make a statement if he or she so desires.

Even if the selection of the independent registered public accounting firm is ratified, the Audit Committee, in its discretion, may direct the appointment of a different independent registered public accounting firm at any time during the year if it determines that such change is in the best interest of Northwest Bancshares, Inc. and its stockholders.

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Set forth below is certain information concerning aggregate fees billed for professional services rendered by KPMG LLP during the years ended December 31, 2011 and 2010.

The aggregate fees included in the Audit Fees category were fees billed for the fiscal years for the audit of our annual financial statements and the review of our quarterly financial statements. The aggregate fees included in each of the other categories were fees billed in the stated periods.

	Year Ended December 31, 2011	Year Ended December 31, 2010
Audit Fees	\$ 695,000	\$ 665,000
Audit-Related Fees	30,000	56,430
Tax Fees	79,825	92,328
All Other Fees	1,650	1,650

**Audit Fees.** Audit fees for each of the years ended December 31, 2011 and 2010 were for professional services rendered for the audits of our consolidated financial statements and internal controls over financial reporting, review of the financial statements included in our quarterly reports on Form 10-Q and the internal controls attestation required under Federal Deposit Insurance Corporation regulations.

**Audit-Related Fees.** Audit related fees for the year ended December 31, 2011 were for procedures performed with respect to student lending, issuance of consents and assistance responding to Securities and Exchange Commission comments. Audit-related fees for the year ended December 31, 2010 were for procedures performed with respect to student lending and the issuance of consents. Such fees are reasonably related to the performance of the audit of and review of the financial statements and are not already reported in Audit Fees, above.

**Tax Fees.** Tax fees for the years ended December 31, 2011 and 2010 were for services related to tax compliance and tax planning.

**All Other Fees.** Other fees for each of the years ended December 31, 2011 and 2010 were for access to the independent registered public accounting firm's on-line technical database.

The Audit Committee has considered whether the provision of non-audit services, which relate primarily to tax consulting services rendered, is compatible with maintaining the independence of KPMG LLP. The Audit Committee concluded that performing such services does not affect the independence of KPMG LLP in performing its function as our independent registered public accounting firm.

The Audit Committee's policy is to pre-approve all audit and non-audit services provided by the independent registered public accounting firm, either by approving an engagement prior to the engagement or pursuant to a pre-approval policy with respect to particular services. These services may include audit services, audit-related services, tax services and other services. The Audit Committee has delegated pre-approval authority to the Chairman of the Audit Committee when expedition of services is necessary. The independent registered public accounting firm and management are required to periodically report to the full Audit Committee regarding the extent of services provided by the independent registered public accounting firm in accordance with this pre-approval, and the fees for the services performed to date. All audit-related fees, tax

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fees and all other fees described above were approved either as part of our engagement of KPMG LLP or pursuant to the pre-approval policy described above.

**PROPOSAL 3 ADVISORY VOTE ON EXECUTIVE COMPENSATION**

The compensation of our Principal Executive Officer, our Principal Financial Officer and our three other most highly compensated executive officers of Northwest Bancshares, Inc. ( Named Executive Officers ) is described in PROPOSAL 1 ELECTION OF DIRECTORS Compensation Disclosure and Analysis and Executive Compensation. Stockholders are urged to read these sections of this Proxy Statement, which discuss our compensation policies and procedures with respect to our Named Executive Officers.

Stockholders will be asked at the annual meeting to provide their support with respect to the compensation of our Named Executive Officers by voting on the following advisory, non-binding resolution:

**RESOLVED**, that the compensation paid to Northwest Bancshares, Inc. s Named Executive Officers, as disclosed in this proxy statement pursuant to Item 402 of Securities and Exchange Commission Regulation S-K, including the Compensation Discussion and Analysis, compensation tables and narrative discussion is hereby APPROVED.

This advisory vote, commonly referred to as a say-on-pay advisory vote, is non-binding on the Board of Directors. Although non-binding, the Board of Directors and the Compensation Committee value constructive dialogue on executive compensation and other important governance topics with our stockholders and encourage all stockholders to vote their shares on this matter. The Board of Directors and the Compensation Committee will review the voting results and take them into consideration when making future decisions regarding our executive compensation.

**Unless otherwise instructed, validly executed proxies will be voted FOR this resolution.**

**The Board of Directors unanimously recommends that you vote FOR the resolution set forth in Proposal 3.**

**ADVANCE NOTICE OF BUSINESS TO BE CONDUCTED  
AT AN ANNUAL MEETING**

Our Bylaws provide an advance notice procedure for certain business, or nominations to the Board of Directors, to be brought before an annual meeting of stockholders. In order for a stockholder to properly bring business before an annual meeting, or to nominate a candidate for the Board of Directors, our Secretary must receive written notice not earlier than the 90th day nor later than the 80th day prior to date of the annual meeting; provided, however, that in the event that less than 90 days notice or prior public disclosure of the date of the annual meeting is provided to stockholders, then, to be timely, notice by the stockholder must be so received not later than the tenth day following the day on which public announcement of the date of such meeting is first made.

The notice with respect to stockholder proposals that are not nominations for director must set forth as to each matter such stockholder proposes to bring before the annual meeting: (i) a brief description of the business desired to be brought before the annual meeting and the reasons for conducting such business at the annual meeting; (ii) the name and address of such stockholder as they appear on Northwest Bancshares, Inc. s



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books and of the beneficial owner, if any, on whose behalf the proposal is made; (iii) the class or series and number of shares of capital stock of Northwest Bancshares, Inc. which are owned beneficially or of record by such stockholder and such beneficial owner; (iv) a description of all arrangements or understandings between such stockholder and any other person or persons (including their names) in connection with the proposal of such business by such stockholder and any material interest of such stockholder in such business; and (v) a representation that such stockholder intends to appear in person or by proxy at the annual meeting to bring such business before the meeting.

The notice with respect to director nominations must include (i) as to each individual whom the stockholder proposes to nominate for election as a director, (A) all information relating to such person that would indicate such person's qualification under Article 2, Section 12 of our Bylaws, including an affidavit that such person would not be disqualified under the provisions of Article 2, Section 12 of the Bylaws and (B) all other information relating to such individual that is required to be disclosed in connection with solicitations of proxies for election of directors, or is otherwise required, in each case pursuant to Regulation 14A under the Securities Exchange Act of 1934, as

amended, or any successor rule or regulation; and (ii) as to the stockholder giving the notice, (A) the name and address of such stockholder as they appear on our books and of the beneficial owner, if any, on whose behalf the nomination is made; (B) the class or series and number of shares of capital stock of Northwest Bancshares, Inc. which are owned beneficially or of record by such stockholder and such beneficial owner; (C) a description of all arrangements or understandings between such stockholder and each proposed nominee and any other person or persons (including their names) pursuant to which the nomination(s) are to be made by such stockholder; (D) a representation that such stockholder intends to appear in person or by proxy at the meeting to nominate the persons named in its notice; and (E) any other information relating to such stockholder that would be required to be disclosed in a proxy statement or other filings required to be made in connection with solicitations of proxies for election of directors pursuant to Regulation 14A under the Exchange Act or any successor rule or regulation. Such notice must be accompanied by a written consent of each proposed nominee to be named as a nominee and to serve as a director if elected.

The 2013 Annual Meeting of Stockholders is expected to be held April 17, 2013. Accordingly, advance written notice for certain business, or nominations to the Board of Directors, to be brought before the next annual meeting must be received by our Secretary no earlier than January 18, 2013 and no later than January 28, 2013. If notice is received prior to January 18, 2013 or after January 28, 2013 it will be considered untimely, and we will not be required to present the matter at the stockholders meeting.

Nothing in this Proxy Statement shall be deemed to require us to include in our proxy statement and proxy relating to an annual meeting any stockholder proposal that does not meet all of the requirements for inclusion established by the Securities and Exchange Commission in effect at the time such proposal is received.

#### **STOCKHOLDER PROPOSALS**

In order to be eligible for inclusion in our proxy materials for our 2013 Annual Meeting of Stockholders, any stockholder proposal to take action at such meeting must be received at our executive office, 100 Liberty Street, Warren, Pennsylvania 16365, no later than November 12, 2012. Any such proposals shall be subject to the requirements of the proxy rules adopted under the Securities Exchange Act of 1934.

#### **OTHER MATTERS**

The Board of Directors is not aware of any business to come before the annual meeting other than the matters described above in the Proxy Statement. However, if any matters should properly come before the annual meeting, it is intended that the holders of the proxies will act in accordance with their best judgment.

#### **MISCELLANEOUS**

The cost of solicitation of proxies will be borne by Northwest Bancshares, Inc. We will reimburse brokerage firms and other custodians, nominees and fiduciaries for reasonable expenses incurred by them in sending proxy materials to the beneficial owners of shares of common stock. In addition to solicitations by mail, our directors, officers and regular employees may solicit proxies personally, by telephone or other forms of communication without additional compensation. Our Annual Report on Form 10-K for the year ended December 31, 2011 has been mailed or made available online to all stockholders of record as of February 29, 2012. Any stockholder who has not received a copy of such Annual Report may obtain a copy by writing us.



**HOUSEHOLDING OF PROXY STATEMENTS AND ANNUAL REPORTS**

We intend to deliver only one Annual Report on Form 10-K and Proxy Statement to multiple registered stockholders sharing the same address unless we receive contrary instructions from one or more of the stockholders. If individual stockholders wish to receive a separate copy of the Annual Report or Proxy Statement they may call or write and request separate copies currently or in the future as follows:

Shareholder Relations  
Northwest Bancshares, Inc.  
100 Liberty Street  
P.O. Box 128  
Warren, PA 16365-2353  
Phone: (814) 728-7263  
Fax: (814) 728-7739

Registered stockholders sharing the same address and receiving multiple copies of Annual Reports or Proxy Statements may request the delivery of a single copy by writing or calling the above address or phone number.

**IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE ANNUAL MEETING**

The Notice and Proxy Statement, Annual Report on Form 10-K, Summary Annual Report and Proxy Card are available at <http://www.amstock.com/ProxyServices/ViewMaterial.asp?CoNumber=16332>.

**BY ORDER OF THE BOARD OF DIRECTORS**

Gregory C. LaRocca  
Executive Vice President and Corporate Secretary

Warren, Pennsylvania  
March 12, 2012



















