

W R GRACE & CO  
Form 8-K  
February 29, 2012

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

**FORM 8-K**

**CURRENT REPORT PURSUANT**  
**TO SECTION 13 OR 15(D) OF THE**  
**SECURITIES EXCHANGE ACT OF 1934**

Date of report (Date of earliest event reported) **February 23, 2012**

**W. R. GRACE & CO.**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**

(State or Other Jurisdiction of Incorporation)

**1-13953**  
(Commission File Number)

**7500 Grace Drive**  
**Columbia, Maryland**  
(Address of Principal Executive Offices)

**65-0773649**  
(IRS Employer Identification No.)

**21044**  
(Zip Code)

**(410) 531-4000**

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(Registrant's Telephone Number, Including Area Code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
  
  - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
  
  - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
  
  - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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**W. R. GRACE & CO.**

**FORM 8-K**

**CURRENT REPORT**

**Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.**

**Departure of Director**

On February 23, 2012, John J. Murphy resigned as a member of the Board of Directors of W. R. Grace & Co.

**Compensatory Arrangements of Certain Officers**

On February 23, 2012, the Compensation Committee (the Committee) of the Board of Directors of W. R. Grace & Co. (Grace) approved the Grace Annual Incentive Compensation Program (the AICP) applicable to all executive officers.

The amount of an individual's payment under the AICP is discretionary and is based upon: the individual's AICP target amount; the size of the AICP incentive pool; and the individual's performance during the one-year performance period. The size of the AICP incentive pool is determined based on two Grace performance measures as follows:

- 75% of the aggregate AICP incentive pool (the Adjusted EBIT Pool) funding is based on the amount of Grace Adjusted EBIT for the one-year performance period, calculated as described in Management's Discussion and Analysis of Financial Condition and Results of Operations Analysis of Operations in the Grace 2011 Annual Report on Form 10-K as filed with the Securities and Exchange Commission on February 24, 2012.
- 25% of the aggregate AICP incentive pool (the Working Capital Pool) funding is based on the average days that Grace's sales are outstanding during the one-year performance period (DSO), the average days of inventory Grace has on hand during the one-year performance period (DOH) and the average days Grace's accounts payable are outstanding during the one-year performance period (ADP) calculated as follows:  $(DSO + DOH - ADP)$ .

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The Compensation Committee has discretion to adjust the performance objectives or establish or increase the size of the AICP incentive pool even if performance objectives are not achieved.

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The amount of the AICP incentive pool will be the sum of the amounts funded in the Adjusted EBIT Pool and the Working Capital Pool (each, a Partial Pool ). The funding of each Partial Pool is determined independently by reference to the Adjusted EBIT and Working Capital performance targets set forth in the Grace Annual Operating Plan for the one-year performance period (each a Relevant Target ) as follows:

| Percentage of 75%<br>(Adjusted EBIT) or 25%<br>(Working Capital) of<br>Aggregate Target Award<br>Amounts Funded in Partial<br>Pool*<br>(%) | Actual Grace Performance<br>as a Percentage of Relevant<br>Target<br>(%) |
|--|--|
| -0-  | less than 80   |
| 25   | 80   |
| 100  | 100  |
| 200  | 135 or above   |

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\* Actual amounts funded to Partial Pools are separately prorated on a straight line basis for performance that falls between 80% and 100% of the Relevant Target or between 100% and 135% of the Relevant Target.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed by the undersigned, thereunto duly authorized.

W. R. GRACE & CO.  
(Registrant)

By

/s/ Michael W. Conron  
Michael W. Conron  
Assistant Secretary

Dated: February 29, 2012