

COLUMBUS MCKINNON CORP

Form 10-Q

January 23, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549  
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
1934

For the quarterly period ended December 31, 2013

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934.

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-27618

Columbus McKinnon Corporation  
(Exact name of registrant as specified in its charter)

New York  
(State or other jurisdiction of incorporation or organization)

16-0547600  
(I.R.S. Employer  
Identification No.)

140 John James Audubon Parkway, Amherst, NY  
(Address of principal executive offices)

14228-1197  
(Zip code)

(716) 689-5400  
(Registrant's telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. :  Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  
Yes  No

Indicate by checkmark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller Reporting Company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o  
Yes  No

The number of shares of common stock outstanding as of January 20, 2014 was:19,741,089 shares.

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 December 31, 2013

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## Part I. Financial Information

## Item 1. Condensed Consolidated Financial Statements (Unaudited)

COLUMBUS MCKINNON CORPORATION  
CONDENSED CONSOLIDATED BALANCE SHEETS

|  | December 31,<br>2013<br>(unaudited)<br>(In thousands) | March 31,<br>2013 |
|--|---|-------------------|
| <b>ASSETS:</b>   |   |                   |
| Current assets:  |   |                   |
| Cash and cash equivalents  | \$123,868   | \$121,660         |
| Trade accounts receivable  | 75,555  | 80,224            |
| Inventories  | 105,158   | 94,189            |
| Prepaid expenses and other   | 19,639  | 17,905            |
| Total current assets   | 324,220   | 313,978           |
| Property, plant, and equipment, net  | 72,063  | 65,698            |
| Goodwill   | 112,280   | 105,354           |
| Other intangibles, net   | 12,638  | 13,395            |
| Marketable securities  | 22,187  | 23,951            |
| Deferred taxes on income   | 39,692  | 37,205            |
| Other assets   | 6,490   | 7,286             |
| Total assets   | \$589,570   | \$566,867         |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY:</b>   |   |                   |
| Current liabilities:   |   |                   |
| Trade accounts payable   | \$30,126  | \$34,329          |
| Accrued liabilities  | 57,231  | 48,884            |
| Current portion of long term debt  | 1,138   | 1,024             |
| Total current liabilities  | 88,495  | 84,237            |
| Senior debt, less current portion  | 2,060   | 2,641             |
| Subordinated debt  | 148,618   | 148,412           |
| Other non current liabilities  | 82,300  | 91,590            |
| Total liabilities  | 321,473   | 326,880           |
| Shareholders' equity:  |   |                   |
| Voting common stock; 50,000,000 shares authorized; 19,735,761 and 19,507,939 shares issued and outstanding | 197   | 195               |
| Additional paid in capital   | 196,226   | 192,308           |
| Retained earnings  | 124,997   | 104,191           |
| ESOP debt guarantee  | (244  | ) (552 )          |
| Accumulated other comprehensive loss   | (53,079   | ) (56,155 )       |
| Total shareholders' equity   | 268,097   | 239,987           |
| Total liabilities and shareholders' equity   | \$589,570   | \$566,867         |

See accompanying notes.

COLUMBUS MCKINNON CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND RETAINED EARNINGS  
 (UNAUDITED)

|   | Three Months Ended                    |                      | Nine Months Ended    |                      |
|---|---------------------------------------|----------------------|----------------------|----------------------|
|   | December 31,<br>2013                  | December 31,<br>2012 | December 31,<br>2013 | December 31,<br>2012 |
|   | (In thousands, except per share data) |                      |                      |                      |
| Net sales                               | \$145,072                             | \$153,225            | \$422,815            | \$452,710            |
| Cost of products sold                   | 102,075                               | 109,428              | 292,067              | 322,687              |
| Gross profit                            | 42,997                                | 43,797               | 130,748              | 130,023              |
| Selling expenses                        | 16,188                                | 16,390               | 50,216               | 49,204               |
| General and administrative expenses     | 15,230                                | 12,725               | 42,247               | 39,448               |
| Amortization of intangibles             | 478                                   | 493                  | 1,463                | 1,481                |
|   | 31,896                                | 29,608               | 93,926               | 90,133               |
| Income from operations                  | 11,101                                | 14,189               | 36,822               | 39,890               |
| Interest and debt expense               | 3,395                                 | 3,413                | 10,138               | 10,418               |
| Investment income                       | (254                                  | ) (354               | ) (746               | ) (1,017             |
| Foreign currency exchange loss (gain)   | 568                                   | 293                  | 988                  | 147                  |
| Other expense (income), net             | (147                                  | ) 65                 | (1,319               | ) (429               |
| Income before income tax expense        | 7,539                                 | 10,772               | 27,761               | 30,771               |
| Income tax expense                      | 875                                   | 1,193                | 6,955                | 4,504                |
| Net income                              | 6,664                                 | 9,579                | 20,806               | 26,267               |
| Retained earnings - beginning of period | 118,333                               | 42,583               | 104,191              | 25,895               |
| Retained earnings - end of period       | \$124,997                             | \$52,162             | \$124,997            | \$52,162             |
| Average basic shares outstanding        | 19,691                                | 19,451               | 19,622               | 19,406               |
| Average diluted shares outstanding      | 20,019                                | 19,697               | 19,915               | 19,620               |
| Basic income per share:                 |                                       |                      |                      |                      |
| Net income                              | \$0.34                                | \$0.49               | \$1.06               | \$1.35               |
| Diluted income per share:               |                                       |                      |                      |                      |
| Net income                              | \$0.33                                | \$0.49               | \$1.04               | \$1.34               |

See accompanying notes.

COLUMBUS McKINNON CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (UNAUDITED)

|   | Three Months Ended   |                      | Nine Months Ended    |                      |
|---|----------------------|----------------------|----------------------|----------------------|
|   | December 31,<br>2013 | December 31,<br>2012 | December 31,<br>2013 | December 31,<br>2012 |
|   | (In thousands)       |                      |                      |                      |
| Net income  | \$6,664              | \$9,579              | \$20,806             | \$26,267             |
| Other comprehensive income (loss), net of tax:  |                      |                      |                      |                      |
| Foreign currency translation adjustments  | 871                  | 2,628                | 3,806                | (49 )                |
| Change in derivatives qualifying as hedges, net of taxes of \$30, (\$89), \$138, and (\$158)                    | 88                   | (138 )               | 279 )                | (326 )               |
| Change in pension liability and postretirement obligation   | (11 )                | (24 )                | (131 )               | 9 )                  |
| Adjustments for unrealized gain on investments:   |                      |                      |                      |                      |
| Unrealized holding gain (loss) arising during the period, net of taxes of \$141, \$0*, \$65, and \$0*           | 262                  | 194                  | 120                  | 489                  |
| Reclassification adjustment for loss (gain) included in net income, net of taxes of \$19, \$0*, \$538, and \$0* | (36 )                | (253 )               | (998 )               | (400 )               |
| Net change in unrealized loss (gain) on investments   | 226                  | (59 )                | (878 )               | 89 )                 |
| Total other comprehensive income (loss)   | 1,174                | 2,407                | 3,076                | (277 )               |
| Comprehensive income  | \$7,838              | \$11,986             | \$23,882             | \$25,990             |

\* The zero net deferred tax benefit related to the unrealized holding gains and losses and reclassification adjustments on investments during the three and nine month periods ended December 31, 2012 is related to the deferred tax asset valuation allowance that was recorded in that period.

See accompanying notes.

COLUMBUS McKINNON CORPORATION  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (UNAUDITED)

|  | Nine Months Ended    |                      |
|--|----------------------|----------------------|
|  | December 31,<br>2013 | December 31,<br>2012 |
|  | (In thousands)       |                      |
| <b>OPERATING ACTIVITIES:</b>   |                      |                      |
| Net income   | \$20,806             | \$26,267             |
| Adjustments to reconcile net income to net cash provided by operating activities:    |                      |                      |
| Depreciation and amortization  | 9,566                | 9,116                |
| Deferred income taxes and related valuation allowance                                | (1,773)              | ) 153                |
| Gain on sale of real estate, investments, and other                                  | (1,629)              | ) (493)              |
| Stock-based compensation   | 2,707                | 2,474                |
| Amortization of deferred financing costs and discount on subordinated debt           | 655                  | 288                  |
| Changes in operating assets and liabilities, net of effects of business acquisition: |                      |                      |
| Trade accounts receivable  | 6,572                | 9,330                |
| Inventories  | (8,927)              | ) 4,129              |
| Prepaid expenses   | (1,588)              | ) (345)              |
| Other assets   | 534                  | 415                  |
| Trade accounts payable   | (4,753)              | ) (8,835)            |
| Accrued and non-current liabilities  | (4,212)              | ) (16,212)           |
| Net cash provided by operating activities  | 17,958               | 26,287               |
| <b>INVESTING ACTIVITIES:</b>   |                      |                      |
| Proceeds from sale of marketable securities  | 5,444                | 4,907                |
| Purchases of marketable securities   | (3,611)              | ) (2,724)            |
| Capital expenditures   | (13,484)             | ) (7,139)            |
| Purchase of business   | (5,847)              | ) —                  |
| Proceeds from sale of assets   | —                    | 2,357                |
| Net cash used for investing activities   | (17,498)             | ) (2,599)            |
| <b>FINANCING ACTIVITIES:</b>   |                      |                      |
| Proceeds from exercise of stock options  | 1,464                | 232                  |
| Net payments under lines-of-credit   | (7)                  | ) (52)               |
| Repayment of debt  | (566)                | ) (592)              |
| Payment of deferred financing fees   | —                    | (684)                |
| Change in ESOP guarantee   | 308                  | 318                  |
| Net cash provided by (used for) financing activities                                 | 1,199                | (778)                |
| Effect of exchange rate changes on cash  | 549                  | (446)                |
| Net change in cash and cash equivalents  | 2,208                | 22,464               |
| Cash and cash equivalents at beginning of period                                     | 121,660              | 89,473               |
| Cash and cash equivalents at end of period   | \$123,868            | \$111,937            |
| <b>Supplementary cash flow data:</b>   |                      |                      |
| Interest paid  | \$6,845              | \$7,274              |
| Income taxes paid, net of refunds  | \$9,572              | \$3,591              |

See accompanying notes.

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NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED)

December 31, 2013

1. Description of Business

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation of the financial position of Columbus McKinnon Corporation (the Company) at December 31, 2013, the results of its operations for the three and nine month periods ended December 31, 2013 and December 31, 2012, and cash flows for the nine months ended December 31, 2013 and December 31, 2012, have been included. Results for the period ended December 31, 2013 are not necessarily indicative of the results that may be expected for the year ending March 31, 2014. The balance sheet at March 31, 2013 has been derived from the audited consolidated financial statements at that date, but does not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Columbus McKinnon Corporation annual report on Form 10-K for the year ended March 31, 2013.

The Company is a leading designer, marketer and manufacturer of material handling products and services which efficiently and safely move, lift, position and secure material. Key products include hoists, rigging tools, cranes, and actuators. The Company's material handling products are sold globally, principally to third party distributors through diverse distribution channels, and to a lesser extent directly to end-users. During the three and nine months ended December 31, 2013, approximately 54% and 57% of sales, respectively were to customers in the U.S.

2. Divestitures

During the fiscal 2013 nine months ending December 31, 2012, the Company sold certain assets of the Gaffey division of Crane Equipment and Service, Inc. The sale of the Gaffey assets did not have a material effect on the Company's financial statements for year ended March 31, 2013 and therefore was not reclassified as a discontinued operation.

3. Acquisitions

On June 1, 2013, the Company acquired 100% of the outstanding common shares of Hebeteknik Gesellschaft m.b.H ("Hebeteknik") located in Austria, a privately owned company with annual sales of approximately \$10,000,000. Hebeteknik has been a value-added partner of the Company in the lifting industry in the Austrian market for over 20 years. The results of Hebeteknik are included in the Company's condensed consolidated financial statements from the date of acquisition. The acquisition of Hebeteknik is not considered significant to the Company's consolidated financial position and results of operations.

The acquisition was funded with existing cash. The purchase price has been preliminarily allocated to the assets acquired and liabilities assumed as of the date of acquisition. The excess consideration of \$5,324,000 was recorded as goodwill. The identifiable intangible asset consists of order backlog at the date of the acquisition and is estimated to have a three month useful life. Goodwill recorded in connection with the acquisition will be deductible for Austrian tax purposes. The preliminary assignment of purchase consideration to the assets acquired and liabilities assumed, pending finalization of the determination of the fair values of the net assets acquired, is as follows (in thousands):

|                 |       |
|-----------------|-------|
| Working capital | \$212 |
|-----------------|-------|

|                               |         |   |
|-------------------------------|---------|---|
| Other current assets          | 58      |   |
| Property, plant and equipment | 446     |   |
| Goodwill                      | 5,324   |   |
| Long term debt                | (193    | ) |
| Total                         | \$5,847 |   |

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## 4. Fair Value Measurements

Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) Topic 820 “Fair Value Measurements and Disclosures” establishes the standards for reporting financial assets and liabilities and nonfinancial assets and liabilities that are recognized or disclosed at fair value on a recurring basis (at least annually). Under these standards, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e., the “exit price”) in an orderly transaction between market participants at the measurement date.

ASC Topic 820-10-35-37 establishes a hierarchy for inputs that may be used to measure fair value. Level 1 is defined as quoted prices in active markets that the Company has the ability to access for identical assets or liabilities. The fair value of the Company’s marketable securities is based on Level 1 inputs. Level 2 is defined as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets. Level 3 inputs are unobservable inputs based on the Company’s own assumptions used to measure assets and liabilities at fair value. The Company primarily uses readily observable market data in conjunction with internally developed discounted cash flow valuation models when valuing its derivative portfolio and, consequently, the fair value of the Company’s derivatives is based on Level 2 inputs. The Company uses quoted prices in an inactive market when valuing its Subordinated Debt, represented by the 7 7/8% Notes due 2019, registered under the Securities Act of 1933, as amended (unregistered 7 7/8% Notes) and, consequently, the fair value is based on Level 2 inputs. The carrying value of the Company’s senior debt approximates fair value based on current market interest rates for debt instruments of similar credit standing and, consequently, its fair value is based on Level 2 inputs. As of December 31, 2013 and March 31, 2013, the Company’s assets and liabilities measured or disclosed at fair value on recurring bases were as follows (in thousands):

| Description                                  | Fair value measurements at reporting date using |  |   |   |
|--|---|--|---|---|
|  | December 31,<br>2013                            | Quoted<br>prices in<br>active<br>markets for<br>identical<br>assets<br>(Level 1) | Significant<br>other<br>observable<br>inputs<br>(Level 2) | Significant<br>unobservable inputs<br>(Level 3) |
| Assets/(Liabilities) measured at fair value: |   |  |   |   |
| Marketable securities                        | \$22,187  | \$22,187   | \$—   | \$—   |
| Derivative liabilities                       | (219 )  | —  | (219 )  | —   |
| Liabilities disclosed at fair value:         |   |  |   |   |
| Subordinated debt                            | \$(160,500 )                                    | \$—  | \$(160,500 )  | \$—   |
| Senior debt                                  | (3,198 )  | —  | (3,198 )  | —   |
| Description                                  | Fair value measurements at reporting date using |  |   |   |
|  | March 31,<br>2013                               | Quoted<br>prices in<br>active<br>markets for<br>identical<br>assets<br>(Level 1) | Significant<br>other<br>observable<br>inputs<br>(Level 2) | Significant<br>unobservable inputs<br>(Level 3) |
| Assets/(Liabilities) measured at fair value: |   |  |   |   |

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|                                      |            |          |            |       |
|--------------------------------------|------------|----------|------------|-------|
| Marketable securities                | \$23,951   | \$23,951 | \$—        | \$—   |
| Derivative liabilities               | (512       | ) —      | (512       | ) —   |
| Other equity investments             | 1,508      | 1,508    | —          | —     |
| Liabilities disclosed at fair value: |            |          |            |       |
| Subordinated debt                    | \$(160,500 | ) \$—    | \$(160,500 | ) \$— |
| Senior debt                          | (3,665     | ) —      | (3,665     | ) —   |

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The carrying amount of these financial assets and liabilities are the same as their fair value with the exception of the subordinated debt whose carrying value is a liability of \$148,618,000 at December 31, 2013 and \$148,412,000 at March 31, 2013.

Assets and liabilities that were measured on a non-recurring basis during the period ended December 31, 2013 include assets and liabilities acquired in connection with the acquisition of Hebeteknik described in Note 3. The estimated fair values allocated to the assets acquired and liabilities assumed relied upon fair value measurements based primarily on Level 3 inputs. The valuation techniques used to allocate fair values to working capital items; property, plant, and equipment; and identifiable intangible assets included the cost approach, market approach, and other income approaches. The valuation techniques relied on a number of inputs which included the cost and condition of property, plant, and equipment and forecasted net sales and income.

## 5. Inventories

Inventories consisted of the following (in thousands):

|                               | December 31,<br>2013 | March 31,<br>2013 |
|-------------------------------|----------------------|-------------------|
| At cost - FIFO basis:         |                      |                   |
| Raw materials                 | \$56,999             | \$52,900          |
| Work-in-process               | 16,011               | 10,813            |
| Finished goods                | 52,310               | 50,722            |
|                               | 125,320              | 114,435           |
| LIFO cost less than FIFO cost | (20,162              | ) (20,246         |
| Net inventories               | \$105,158            | \$94,189          |

An actual valuation of inventory under the LIFO method can be made only at the end of each year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations must necessarily be based on management's estimates of expected year-end inventory levels and costs. Because these are subject to many factors beyond management's control, estimated interim results are subject to change in the final year-end LIFO inventory valuation.

## 6. Marketable Securities

All of the Company's marketable securities, which consist of equity securities and fixed income securities, have been classified as available-for-sale securities and are therefore recorded at their fair values with the unrealized gains and losses, net of tax, reported in accumulated other comprehensive loss in the shareholders' equity section of the balance sheet unless unrealized losses are deemed to be other than temporary. In such instances, the unrealized losses are reported in the consolidated statements of operations and retained earnings within investment income. Estimated fair value is based on published trading values at the balance sheet dates. The cost of securities sold is based on the specific identification method. Interest and dividend income are included in investment income in the consolidated statements of operations and retained earnings.

The marketable securities are carried as long-term assets since they are held for the settlement of the Company's general and products liability insurance claims filed through CM Insurance Company, Inc., a wholly owned captive insurance subsidiary. The marketable securities are not available for general working capital purposes.

In accordance with ASC Topic 320-10-35-30 "Investments – Debt & Equity Securities – Subsequent Measurement," the Company reviews its marketable securities for declines in market value that may be considered other-than-temporary. The Company generally considers market value declines to be other-than-temporary if there are declines for a period longer than six months and in excess of 20% of original cost, or when other evidence indicates impairment. We also consider the nature of the underlying investments, our intent and ability to hold the investments until their market values recover, and other market conditions in making this assessment. There were no other-than-temporary impairments for the three and nine months ended December 31, 2013 or December 31, 2012.

The following is a summary of available-for-sale securities at December 31, 2013 (in thousands):

|                       | Cost     | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Estimated<br>Fair Value |
|-----------------------|----------|------------------------------|-------------------------------|-------------------------|
| Marketable securities | \$20,016 | \$2,440                      | \$269                         | \$22,187                |

The aggregate fair value of investments and unrealized losses on available-for-sale securities in an unrealized loss position at December 31, 2013 are as follows (in thousands):

|  | Aggregate<br>Fair Value | Unrealized<br>Losses |
|--|-------------------------|----------------------|
| Securities in a continuous loss position for less than 12 months | \$8,171                 | \$269                |
| Securities in a continuous loss position for more than 12 months | —                       | —                    |
|  | \$8,171                 | \$269                |

Net realized gains related to sales of marketable securities were \$55,000 and \$147,000, in the three month periods ended December 31, 2013 and December 31, 2012, respectively and \$182,000 and \$399,000 for the nine month periods then ended, respectively.

In addition to the above, during the nine months ended December 31, 2013 the Company sold certain equity securities previously recorded on the Condensed Consolidated Balance Sheets in prepaid expenses and other resulting in a gain of \$1,354,000. There were no similar sales during the three months ended December 31, 2013. This gain has been recorded within other (income) expense, net in the condensed consolidated statements of operations and retained earnings.

The following is a summary of available-for-sale securities at March 31, 2013 (in thousands):

|                       | Cost     | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Estimated<br>Fair Value |
|-----------------------|----------|------------------------------|-------------------------------|-------------------------|
| Marketable securities | \$21,635 | \$2,335                      | \$19                          | \$23,951                |

## 7. Goodwill and Intangible Assets

Goodwill is not amortized but is tested for impairment at least annually, in accordance with the provisions of ASC Topic 350-20-35-1. Goodwill impairment is deemed to exist if the net book value of a reporting unit exceeds its estimated fair value. The fair value of a reporting unit is determined using a discounted cash flow methodology. The Company's reporting units are determined based upon whether discrete financial information is available and reviewed regularly, whether those units constitute a business, and the extent of economic similarities between those reporting units for purposes of aggregation. The Company's reporting units identified under ASC Topic 350-20-35-33 are at the component level, or one level below the reporting segment level as defined under ASC Topic 280-10-50-10 "Segment Reporting – Disclosure." The Company has four reporting units. Only two of the four reporting units carry goodwill at December 31, 2013 and March 31, 2013.

When we evaluate the potential for goodwill impairment, we assess a range of qualitative factors including, but not limited to, macroeconomic conditions, industry conditions, the competitive environment, changes in the market for our products and services, regulatory and political developments, entity specific factors such as strategy and changes in key personnel and overall financial performance. If, after completing this assessment, it is determined that it is more likely than not that the fair value of a reporting unit is less than its carrying value, we proceed to a two-step impairment test.



In accordance with ASC Topic 350-20-35-3, the measurement of impairment of goodwill consists of two steps. In the first step, the Company compares the fair value of each reporting unit to its carrying value. As part of the impairment analysis, the Company determines the fair value of each of its reporting units with goodwill using the income approach. The income approach uses a discounted cash flow methodology to determine fair value. This methodology recognizes value based on the expected receipt of future economic benefits. Key assumptions in the income approach include a free cash flow projection, an estimated discount rate, a long-term growth rate and a terminal value. These assumptions are based upon the Company's historical experience, current market trends and future expectations.

We performed our qualitative assessment during the fourth quarter of fiscal year 2013 and determined it was not more likely than not that the fair value of each of our reporting units was less than its applicable carrying value. Accordingly, we did not perform the two-step goodwill impairment test for any of our reporting units.

Future impairment indicators, such as declines in forecasted cash flows, may cause additional significant impairment charges. Impairment charges could be based on such factors as the Company's stock price, forecasted cash flows, assumptions used, control premiums or other variables.

A summary of changes in goodwill during the nine months ended December 31, 2013 is as follows (in thousands):

|  |           |
|--|-----------|
| Balance at April 1, 2013               | \$105,354 |
| Acquisition of Hebeteknik (See Note 3) | 5,324     |
| Currency translation                   | 1,602     |
| Balance at December 31, 2013           | \$112,280 |

Identifiable intangible assets acquired in a business combination are amortized over their useful lives unless their useful lives are indefinite, in which case those intangible assets are tested for impairment annually (or upon identification of impairment indicators) and not amortized until their lives are determined to be finite.

Identifiable intangible assets are summarized as follows (in thousands):

|                        | December 31, 2013     |                          |          | March 31, 2013        |                          |          |
|------------------------|-----------------------|--------------------------|----------|-----------------------|--------------------------|----------|
|                        | Gross Carrying Amount | Accumulated Amortization | Net      | Gross Carrying Amount | Accumulated Amortization | Net      |
| Trademark              | \$5,958               | \$(1,714 )               | \$4,244  | \$5,556               | \$(1,370 )               | \$4,186  |
| Customer relationships | 15,126                | (7,388 )                 | 7,738    | 14,166                | (5,894 )                 | 8,272    |
| Other                  | 949                   | (293 )                   | 656      | 1,235                 | (298 )                   | 937      |
| Total                  | \$22,033              | \$(9,395 )               | \$12,638 | \$20,957              | \$(7,562 )               | \$13,395 |

Based on the current amount of identifiable intangible assets, the estimated amortization expense for each of the fiscal years 2014 through 2018 is expected to be approximately \$1,900,000.

## 8. Derivative Instruments

The Company uses derivative instruments to manage selected foreign currency exposures. The Company does not use derivative instruments for speculative trading purposes. All derivative instruments must be recorded on the balance sheet at fair value. For derivatives designated as cash flow hedges, the effective portion of changes in the fair value of the derivative is recorded as accumulated other comprehensive gain (loss), or "AOCL", and is reclassified to earnings when the underlying transaction has an impact on earnings. The ineffective portion of changes in the fair value of the

derivative is reported in foreign currency exchange loss (gain) in the Company's condensed consolidated statement of operations and retained earnings. For derivatives not classified as cash flow hedges, all changes in market value are recorded as a foreign currency exchange loss (gain) in the Company's condensed consolidated statements of operations and retained earnings.

The Company has foreign currency forward agreements in place to hedge changes in the value of recorded foreign currency liabilities due to changes in foreign exchange rates at the settlement date. The notional amount of those derivatives is \$2,791,000 and all contracts mature within six months. These contracts are marked to market each balance sheet date and are not designated as hedges.

The Company has foreign currency forward agreements that are designated as cash flow hedges to hedge a portion of forecasted inventory purchases and sales, including multi-year contracts related to capital project sales, denominated in a foreign currency. The notional amount of those derivatives is \$7,718,000 and all contracts mature within fourteen months of December 31, 2013.

The Company is exposed to credit losses in the event of non performance by the counterparties on its financial instruments. All counterparties have investment grade credit ratings. The Company anticipates that these counterparties will be able to fully satisfy their obligations under the contracts. The Company has derivative contracts with two different counterparties as of December 31, 2013.

The following is the effect of derivative instruments on the condensed consolidated statement of operations and retained earnings for the three months ended December 31, 2013 and 2012 (in thousands):

| December 31, | Derivatives Designated as Cash Flow Hedges | Amount of Gain or (Loss) Recognized in Other Comprehensive Income (Loss) on Derivatives (Effective Portion) | Location of Gain or (Loss) Recognized in Income on Derivatives | Amount of Gain or (Loss) Reclassified from AOCL into Income (Effective Portion) |
|--------------|--|---|--|---|
| 2013         | Foreign exchange contracts                 | \$ (2   | ) Cost of products sold  | \$ (90  |
| 2012         | Foreign exchange contracts                 | (128  | ) Cost of products sold  | 10  |

| December 31, | Derivatives Not Designated as Hedging Instruments | Location of Gain (Loss) Recognized in Income on Derivatives | Amount of Gain (Loss) Recognized in Income on Derivatives |
|--------------|---|---|---|
| 2013         | Foreign exchange contracts                        | Foreign currency exchange loss                              | \$ (134   |
| 2012         | Foreign exchange contracts                        | Foreign currency exchange loss                              | (276  |

The following is the effect of derivative instruments on the condensed consolidated statement of operations and retained earnings for the nine months ended December 31, 2013 and 2012 (in thousands):

| December 31, | Derivatives Designated as Cash Flow Hedges | Amount of Gain or (Loss) Recognized in Other Comprehensive Income (Loss) on Derivatives (Effective Portion) | Location of Gain or (Loss) Recognized in Income on Derivatives | Amount of Gain or (Loss) Reclassified from AOCL into Income (Effective Portion) |
|--------------|--|---|--|---|
| 2013         | Foreign exchange contracts                 | \$ 114  | Cost of products sold  | \$ (165   |
| 2012         | Foreign exchange contracts                 | (201  | ) Cost of products sold  | 125   |

| December 31, | Derivatives Not Designated as Hedging Instruments | Location of Gain (Loss) Recognized in Income on Derivatives | Amount of Gain (Loss) Recognized in Income on Derivatives |
|--------------|---|---|---|
|--------------|---|---|---|

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|      |                            |                                |        |   |
|------|----------------------------|--------------------------------|--------|---|
| 2013 | Foreign exchange contracts | Foreign currency exchange loss | \$(204 | ) |
| 2012 | Foreign exchange contracts | Foreign currency exchange gain | 258    |   |

As of December 31, 2013, the Company had no derivatives designated as net investments or fair value hedges in accordance with ASC Topic 815, "Derivatives and Hedging."

The following is information relative to the Company's derivative instruments in the condensed consolidated balance sheet as of December 31, 2013 (in thousands):

| Derivatives Designated as Hedging Instruments     | Balance Sheet Location | Fair Value of Asset (Liability) |                |
|---|------------------------|---------------------------------|----------------|
|   |                        | December 31, 2013               | March 31, 2013 |
| Foreign exchange contracts                        | Other Assets           | \$190                           | \$8            |
| Foreign exchange contracts                        | Accrued Liabilities    | \$(196)                         | \$(511)        |
| Derivatives Not Designated as Hedging Instruments | Balance Sheet Location | December 31, 2013               | March 31, 2013 |
| Foreign exchange contracts                        | Other Assets           | \$—                             | \$95           |
| Foreign exchange contracts                        | Accrued Liabilities    | \$(213)                         | \$(104)        |

## 9. Debt

The Company entered into a fifth amended, restated and expanded revolving credit facility dated October 19, 2012 (New Revolving Credit Facility). The New Revolving Credit Facility provides availability up to a maximum of \$100,000,000 and has an initial term ending October 31, 2017.

Provided there is no default, the Company may request an increase in the availability of the New Revolving Credit Facility by an amount not exceeding \$75,000,000, subject to lender approval. The unused portion of the New Revolving Credit Facility totaled \$93,072,000 net of outstanding borrowings of \$0 and outstanding letters of credit of \$6,928,000 as of December 31, 2013. The outstanding letters of credit at December 31, 2013 consisted of \$2,299,000 in commercial letters of credit and \$4,629,000 of standby letters of credit. Interest on the revolver is payable at varying Eurodollar rates based on LIBOR plus an applicable margin of 100 basis points or at a Base Rate (equivalent to a fluctuating rate per annum equal to the higher of (a) the Federal Funds Rate plus 1/2 of 1% and (b) the rate of interest in effect for such day as publicly announced from time to time by Bank of America as its "prime rate.") plus 0 basis points. The applicable margin is determined based on the pricing grid in the New Revolving Credit Facility which varies based on the Company's total leverage ratio at December 31, 2013. The New Revolving Credit Facility is secured by all U.S. inventory, receivables, equipment, real property, subsidiary stock (limited to 65% of non-U.S. subsidiaries) and intellectual property.

The corresponding credit agreement associated with the New Revolving Credit Facility places certain debt covenant restrictions on the Company, including certain financial requirements and restrictions on dividend payments, with which the Company was in compliance as of December 31, 2013. Key financial covenants include a minimum fixed charge coverage ratio of 1.25x, a maximum total leverage ratio, net of cash, of 3.50x and maximum annual capital expenditures of \$30,000,000.

In connection with the execution of the New Revolving Credit Facility, it was determined that the borrowing capacity of each lender participating in this new agreement exceeded their borrowing capacities prior to the amendment. As a result, unamortized deferred financing costs associated with the agreement prior to its amendment remain deferred and are being amortized over the term of the New Revolving Credit Facility. Fees and other costs paid to execute the New Revolving Credit Facility totaling \$684,000 were recorded as additional deferred financing costs and are being amortized over the term of the New Revolving Credit Facility.

At March 31, 2012, the Company had entered into an amended, restated and expanded revolving credit facility dated December 31, 2009. The Revolving Credit Facility provided availability up to a maximum of \$85,000,000 and had an

initial term ending December 31, 2013. The Revolving Credit Facility was replaced by the New Revolving Credit Facility on October 19, 2012. On January 25, 2011, the Company issued \$150,000,000 principal amount of 7 7/8% Senior Subordinated Notes due 2019 in a private placement pursuant to Rule 144A under the Securities Act of 1933, as amended (Unregistered 7 7/8% Notes). The offering price of the Unregistered 7 7/8% Notes was 98.545% of par after adjustment for original issue discount.

Provisions of the Unregistered 7 7/8% Notes include, without limitation, restrictions on indebtedness, asset sales, and dividends and other restricted payments. Until February 1, 2014, the Company may redeem up to 35% of the outstanding Unregistered 7 7/8% Notes at a redemption price of 107.875% with the proceeds of equity offerings, subject to certain restrictions. On or after February 1, 2015, the Unregistered 7 7/8% Notes are redeemable at the option of the Company, in whole or in part, at a redemption price of 103.938%, reducing to 101.969% and 100% on February 1, 2016 and February 1, 2017, respectively and are due February 1, 2019. In the event of a Change of Control (as defined in the indenture for such notes), each holder of the Unregistered 7 7/8% Notes may require the Company to repurchase all or a portion of such holder's Unregistered 7 7/8% Notes at a purchase price equal to 101% of the principal amount thereof. The Unregistered 7 7/8% Notes are guaranteed by certain existing and future U.S. subsidiaries and are not subject to any sinking fund requirements.

On June 2, 2011 the Company exchanged \$150,000,000 of its outstanding Unregistered 7 7/8% Notes due 2019 for a like principal amount of its 7 7/8% Notes. All of the Unregistered 7 7/8% Senior Subordinated Notes due 2019 were exchanged in the transaction. The 7 7/8% Notes contain identical terms and provisions as the Unregistered 7 7/8% Notes.

The current and long term portion of the Company's other senior debt consists primarily of capital lease obligations.

Unsecured and uncommitted lines of credit are available to meet short-term working capital needs for certain of our subsidiaries operating outside of the U.S. The lines of credit are available on an offering basis, meaning that transactions under the line of credit will be on such terms and conditions, including interest rate, maturity, representations, covenants and events of default, as mutually agreed between our subsidiaries and the local bank at the time of each specific transaction. As of December 31, 2013, unsecured credit lines totaled approximately \$6,872,000, of which \$0 was drawn. In addition, unsecured lines of \$13,400,000 were available for bank guarantees issued in the normal course of business of which \$6,964,000 was utilized. Finally, in addition to the above facilities, one of our foreign subsidiaries has a credit line secured by a parent company guarantee. This credit line provides availability of up to \$991,000, of which \$0 was drawn as of December 31, 2013.

Refer to the Company's consolidated financial statements included in its annual report on Form 10-K for the year ended March 31, 2013 for further information on its debt arrangements.

#### 10. Net Periodic Benefit Cost

The following table sets forth the components of net periodic pension cost for the Company's defined benefit pension plans (in thousands):

|                                | Three months ended |                   | Nine months ended |                   |
|--------------------------------|--------------------|-------------------|-------------------|-------------------|
|                                | December 31, 2013  | December 31, 2012 | December 31, 2013 | December 31, 2012 |
| Service costs                  | \$610              | \$623             | \$1,863           | \$1,869           |
| Interest cost                  | 2,472              | 2,481             | 7,299             | 7,443             |
| Expected return on plan assets | (3,155)            | (2,803)           | (9,469)           | (8,410)           |
| Net amortization               | 1,720              | 1,558             | 4,879             | 4,675             |
| Net periodic pension cost      | \$1,647            | \$1,859           | \$4,572           | \$5,577           |

The Company currently plans to contribute approximately \$11,000,000 to its pension plans in fiscal 2014. Most of these payments have been made as of December 31, 2013.

The following table sets forth the components of net periodic postretirement benefit cost for the Company's defined benefit postretirement plans (in thousands):

|                                  | Three months ended   |                      | Nine months ended    |                      |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                  | December 31,<br>2013 | December 31,<br>2012 | December 31,<br>2013 | December 31,<br>2012 |
| Interest cost                    | \$66                 | \$78                 | \$191                | \$234                |
| Amortization of plan net losses  | 33                   | 36                   | 76                   | 107                  |
| Net periodic postretirement cost | \$99                 | \$114                | \$267                | \$341                |



For additional information on the Company's defined benefit pension and postretirement benefit plans, refer to the consolidated financial statements included in the Company's annual report on Form 10-K for the year ended March 31, 2013.

## 11. Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share (in thousands):

|  | Three Months Ended |              | Nine months ended |              |
|--|--------------------|--------------|-------------------|--------------|
|  | December 31,       | December 31, | December 31,      | December 31, |
|  | 2013               | 2012         | 2013              | 2012         |
| Numerator for basic and diluted earnings per share:  |                    |              |                   |              |
| Net income   | \$6,664            | \$ 9,579     | \$20,806          | \$ 26,267    |
| Denominators:  |                    |              |                   |              |
| Weighted-average common stock outstanding – denominator for basic EPS                                    | 19,691             | 19,451       | 19,622            | 19,406       |
| Effect of dilutive employee stock options and other share-based awards                                   | 328                | 246          | 293               | 214          |
| Adjusted weighted-average common stock outstanding and assumed conversions – denominator for diluted EPS | 20,019             | 19,697       | 19,915            | 19,620       |

Stock options and performance shares with respect to 16,000 and 275,000 common shares for the three month periods ended December 31, 2013 and 2012, respectively, and 16,000 and 275,000 common shares for the nine month periods ended December 31, 2013 and 2012, respectively were not included in the computation of diluted earnings per share because they were antidilutive.

On July 26, 2010, the shareholders of the Company approved the 2010 Long Term Incentive Plan ("LTIP"). The Company grants share based compensation to eligible participants under the LTIP. The total number of shares of common stock with respect to which awards may be granted under the plan is 1,250,000 including shares not previously authorized for issuance under any of the Prior Stock Plans and any shares not issued or subject to outstanding awards under the Prior Stock Plans.

During the first nine months of fiscal 2014 and 2013, a total of 159,594 and 30,798 shares of stock were issued upon the exercising of stock options related to the Company's stock option plans. During the fiscal year ended March 31, 2013, 58,539 shares of restricted stock units vested and were issued.

Refer to the Company's consolidated financial statements included in its Form 10-K for the year ended March 31, 2013 for further information on its earnings per share and stock plans.

## 12. Loss Contingencies

Like many industrial manufacturers, the Company is involved in asbestos-related litigation. In continually evaluating costs relating to its estimated asbestos-related liability, the Company reviews, among other things, the incidence of past and recent claims, the historical case dismissal rate, the mix of the claimed illnesses and occupations of the plaintiffs, its recent and historical resolution of the cases, the number of cases pending against it, the status and results of broad-based settlement discussions, and the number of years such activity might continue. Based on this review, the Company has estimated its share of liability to defend and resolve probable asbestos-related personal injury claims. This estimate is highly uncertain due to the limitations of the available data and the difficulty of forecasting with any

certainty the numerous variables that can affect the range of the liability. The Company will continue to study the variables in light of additional information in order to identify trends that may become evident and to assess their impact on the range of liability that is probable and estimable.

Based on actuarial information, the Company has estimated its asbestos-related aggregate liability including related legal costs to range between \$7,000,000 and \$12,000,000 using actuarial parameters of continued claims for a period of 18 to 30 years from December 31, 2013. The Company's estimation of its asbestos-related aggregate liability that is probable and estimable, in accordance with U.S. generally accepted accounting principles approximates \$9,200,000, which has been reflected as a liability in the consolidated financial statements as of December 31, 2013. The recorded liability does not consider the impact of any potential favorable federal legislation. This liability will fluctuate based on the uncertainty in the number of future claims that will be filed and the cost to resolve those claims, which may be influenced by a number of factors, including the outcome of the ongoing broad-based settlement negotiations, defensive strategies, and the cost to resolve claims outside the broad-based settlement program. Of this amount, management expects to incur asbestos liability payments of approximately \$2,000,000 over the next 12 months. Because payment of the liability is likely to extend over many years, management believes that the potential additional costs for claims will not have a material effect on the financial condition of the Company or its liquidity, although the effect of any future liabilities recorded could be material to earnings in a future period.

The Company is also involved in other unresolved legal actions that arise in the normal course of business. The most prevalent of these unresolved actions involve disputes related to product design, manufacture and performance liability. The Company's estimation of its product-related aggregate liability that is probable and estimable, in accordance with U.S. generally accepted accounting principles approximates \$5,600,000, which has been reflected as a liability in the consolidated financial statements as of December 31, 2013. In some cases, we cannot reasonably estimate a range of loss because there is insufficient information regarding the matter. Management believes that the potential additional costs for claims will not have a material effect on the financial condition of the Company or its liquidity, although the effect of any future liabilities recorded could be material to earnings in a future period.

### 13. Income Taxes

Income tax expense as a percentage of income from continuing operations before income tax expense was 12% and 11% in the quarter ended December 31, 2013 and December 31, 2012, respectively and 25% and 15% for the nine-month periods then ended, respectively. Typically these percentages vary from the U.S. statutory rate primarily due to varying effective tax rates at the Company's foreign subsidiaries, and the jurisdictional mix of taxable income for these subsidiaries. For the three and nine months ended December 31, 2013 income taxes as a percentage of income before income taxes was not reflective of the U.S. statutory rate due to the reversal of a reserve on an uncertain tax position in the amount of \$1,249,000. The reserve for the uncertain tax position was reversed as a result of the expiration of the statute of limitations. We estimate that the effective tax rate related to continuing operations will be approximately 25% to 30% for fiscal 2014.

For the three and nine month periods ended December 31, 2012, income taxes as a percentage of income before income taxes were not reflective of U.S. statutory rates. The Company had a valuation allowance of \$53,325,000 at March 31, 2012 due to the uncertainty of whether U.S. federal and certain foreign net operating loss carryforwards ("NOLs") and deferred tax assets might ultimately be realized. In fiscal year 2013, we utilized the remaining U.S. federal NOLs thereby, reducing the valuation allowance by \$5,107,000. As a result of our increased operating performance over the past several years, we reevaluated the certainty as to whether our remaining NOLs and other deferred tax assets may ultimately be realized. Management concluded that it is more likely than not that almost all of the remaining U.S. deferred tax assets will be realized; therefore, \$49,161,000 of the remaining valuation allowance was reversed as of March 31, 2013.



## 14. Summary Financial Information

The following information (in thousands) sets forth the condensed consolidating summary financial information of the parent and guarantors, which guarantee the 7 7/8% Senior Subordinated Notes, and the nonguarantors. The guarantors are 100% owned and the guarantees are full, unconditional, joint and several.

|   | Parent    | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|-----------|------------|-------------------|--------------|--------------|
| As of December 31, 2013   |           |            |                   |              |              |
| <b>ASSETS</b>   |           |            |                   |              |              |
| Current assets:   |           |            |                   |              |              |
| Cash and cash equivalents                                       | \$82,476  | \$—        | \$41,392          | \$—          | \$ 123,868   |
| Trade accounts receivable, less allowance for doubtful accounts | 35,740    | 4,278      | 35,537            | —            | 75,555       |
| Inventories   | 28,288    | 15,523     | 61,347            | —            | 105,158      |
| Prepaid expenses and other                                      | 10,432    | 1,540      | 7,667             | —            | 19,639       |
| Total current assets  | 156,936   | 21,341     | 145,943           | —            | 324,220      |
| Net property, plant, and equipment                              | 39,433    | 11,521     | 21,109            | —            | 72,063       |
| Goodwill  | 40,696    | 31,025     | 40,559            | —            | 112,280      |
| Other intangibles, net  | 265       | —          | 12,373            | —            | 12,638       |
| Intercompany  | 24,182    | 51,122     | (75,304)          | —            | —            |
| Marketable securities   | —         | —          | 22,187            | —            | 22,187       |
| Deferred taxes on income  | 26,625    | 2,389      | 10,678            | —            | 39,692       |
| Investment in subsidiaries                                      | 203,753   | —          | —                 | (203,753)    | —            |
| Other assets  | 5,954     | 525        | 11                | —            | 6,490        |
| Total assets  | \$497,844 | \$ 117,923 | \$ 177,556        | \$(203,753)  | \$ 589,570   |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                     |           |            |                   |              |              |
| Current liabilities:  |           |            |                   |              |              |
| Trade accounts payable  | \$ 11,837 | \$ 5,910   | \$ 12,379         | \$—          | \$ 30,126    |
| Accrued liabilities   | 24,281    | 4,371      | 28,579            | —            | 57,231       |
| Current portion of long-term debt                               | —         | 337        | 801               | —            | 1,138        |
| Total current liabilities                                       | 36,118    | 10,618     | 41,759            | —            | 88,495       |
| Senior debt, less current portion                               | —         | 1,394      | 666               | —            | 2,060        |
| Subordinated debt   | 148,618   | —          | —                 | —            | 148,618      |
| Other non-current liabilities                                   | 45,011    | 5,792      | 31,497            | —            | 82,300       |
| Total liabilities   | 229,747   | 17,804     | 73,922            | —            | 321,473      |
| Total shareholders' equity                                      | 268,097   | 100,119    | 103,634           | (203,753)    | 268,097      |
| Total liabilities and shareholders' equity                      | \$497,844 | \$ 117,923 | \$ 177,556        | \$(203,753)  | \$ 589,570   |

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|   | Parent    | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|-----------|------------|-------------------|--------------|--------------|
| For the Three Months Ended December 31, 2013:               |           |            |                   |              |              |
| Net sales   | \$58,669  | \$31,947   | \$69,073          | \$(14,617 )  | \$145,072    |
| Cost of products sold                                       | 41,692    | 25,967     | 49,033            | (14,617 )    | 102,075      |
| Gross profit  | 16,977    | 5,980      | 20,040            | —            | 42,997       |
| Selling expenses  | 5,763     | 1,323      | 9,102             | —            | 16,188       |
| General and administrative expenses                         | 6,703     | 2,269      | 6,258             | —            | 15,230       |
| Amortization of intangibles                                 | 25        | —          | 453               | —            | 478          |
| Income from operations                                      | 4,486     | 2,388      | 4,227             | —            | 11,101       |
| Interest and debt expense                                   | 3,233     | 42         | 120               | —            | 3,395        |
| Investment income   | —         | —          | (254 )            | —            | (254 )       |
| Foreign currency exchange loss (gain)                       | (16 )     | —          | 584               | —            | 568          |
| Other expense and (income), net                             | (333 )    | (844 )     | 1,030             | —            | (147 )       |
| Income before income tax expense                            | 1,602     | 3,190      | 2,747             | —            | 7,539        |
| Income tax expense (benefit)                                | 385       | 1,393      | (903 )            | —            | 875          |
| Equity in income from continuing operations of subsidiaries | 5,447     | —          | —                 | (5,447 )     | —            |
| Net income  | \$6,664   | \$1,797    | \$3,650           | \$(5,447 )   | \$6,664      |
|   | Parent    | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
| For the Nine Months Ended December 31, 2013:                |           |            |                   |              |              |
| Net sales   | \$176,863 | \$98,472   | \$190,386         | \$(42,906 )  | \$422,815    |
| Cost of products sold                                       | 123,738   | 78,593     | 132,642           | (42,906 )    | \$292,067    |
| Gross profit  | 53,125    | 19,879     | 57,744            | —            | 130,748      |
| Selling expenses  | 17,747    | 4,016      | 28,453            | —            | \$50,216     |
| General and administrative expenses                         | 15,209    | 10,092     | 16,946            | —            | \$42,247     |
| Amortization of intangibles                                 | 72        | —          | 1,391             | —            | \$1,463      |
| Income from operations                                      | 20,097    | 5,771      | 10,954            | —            | 36,822       |
| Interest and debt expense                                   | 9,718     | 132        | 288               | —            | \$10,138     |
| Investment income   | —         | —          | (746 )            | —            | \$(746 )     |
| Foreign currency exchange loss                              | 24        | —          | 964               | —            | \$988        |
| Other expense and (income), net                             | (2,473 )  | (2,424 )   | 3,578             | —            | \$(1,319 )   |
| Income before income tax expense                            | 12,828    | 8,063      | 6,870             | —            | 27,761       |
| Income tax expense (benefit)                                | 3,893     | 3,393      | (331 )            | —            | \$6,955      |
| Equity in income from continuing operations of subsidiaries | 11,871    | —          | —                 | (11,871 )    | \$—          |
| Net income  | \$20,806  | \$4,670    | \$7,201           | \$(11,871 )  | \$20,806     |

For the Three Months Ended December 31,  
2013

|   | Parent  | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|---------|------------|-------------------|--------------|--------------|
| Net income  | \$6,664 | \$1,797    | \$3,650           | \$(5,447 )   | \$6,664      |
| Other comprehensive income (loss), net of tax:                          |         |            |                   |              |              |
| Foreign currency translation adjustments                                | —       | 1,648      | (777 )            | —            | \$871        |
| Change in derivatives qualifying as hedges, net of tax                  | (10 )   | —          | 98                | —            | \$88         |
| Change in pension liability and post-retirement obligations, net of tax | —       | —          | (11 )             | —            | \$(11 )      |
| Adjustments:  |         |            |                   |              |              |
| Unrealized holding gains (losses) arising during the period, net of tax | —       | —          | 262               | —            | \$262        |
| Reclassification adjustment for loss included in net income, net of tax | —       | —          | (36 )             | —            | \$(36 )      |
| Total adjustments   | —       | —          | 226               | —            | 226          |
| Total other comprehensive income (loss)                                 | (10 )   | 1,648      | (464 )            | —            | 1,174        |
| Comprehensive income (loss)   | \$6,654 | \$3,445    | \$3,186           | \$(5,447 )   | \$7,838      |

For the Nine Months Ended December 31, 2013

|   | Parent   | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|----------|------------|-------------------|--------------|--------------|
| Net income  | \$20,806 | \$4,670    | \$7,201           | \$(11,871 )  | \$20,806     |
| Other comprehensive income (loss), net of tax:                          |          |            |                   |              |              |
| Foreign currency translation adjustments                                | —        | 6,701      | (2,895 )          | —            | \$3,806      |
| Change in derivatives qualifying as hedges, net of tax                  | 16       | —          | 263               | —            | \$279        |
| Change in Pension liability and post-retirement obligations, net of tax | —        | —          | (131 )            | —            | \$(131 )     |
| Adjustments:  |          |            |                   |              |              |
| Unrealized holding gains (loss) arising during the period, net of tax   | 96       | —          | 24                | —            | \$120        |
| Reclassification adjustment for loss included in net income, net of tax | (880 )   | —          | (118 )            | —            | \$(998 )     |
| Total adjustments   | (784 )   | —          | (94 )             | —            | (878 )       |
| Total other comprehensive income (loss)                                 | (768 )   | 6,701      | (2,857 )          | —            | 3,076        |
| Comprehensive income (loss)   | \$20,038 | \$11,371   | \$4,344           | \$(11,871 )  | \$23,882     |

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|  | Parent   | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|--|----------|------------|-------------------|--------------|--------------|
| For the Nine Months Ended December 31, 2013:         |          |            |                   |              |              |
| Operating activities:                                |          |            |                   |              |              |
| Net cash provided by (used for) operating activities | \$18,408 | \$1,559    | \$(2,009)         | ) \$—        | \$17,958     |
| Investing activities:                                |          |            |                   |              |              |
| Proceeds from sale of marketable securities          | —        | —          | 5,444             | —            | \$5,444      |
| Purchases of marketable securities                   | —        | —          | (3,611)           | ) —          | \$(3,611)    |
| Capital expenditures                                 | (3,814)  | ) (1,328)  | ) (8,342)         | ) —          | \$(13,484)   |
| Purchase of business                                 | —        | —          | (5,847)           | ) —          | \$(5,847)    |
| Intercompany transactions                            | (13,303) | ) —        | 13,303            | —            | \$—          |
| Net cash provided by (used for) investing activities | (17,117) | ) (1,328)  | ) 947             | —            | (17,498)     |
| Financing activities:                                |          |            |                   |              |              |
| Proceeds from exercise of stock options              | 1,464    | —          | —                 | —            | \$1,464      |
| Net Payments under lines-of-credit                   | —        | —          | (7)               | ) —          | \$(7)        |
| Repayment of debt                                    | 1        | (231)      | ) (336)           | ) —          | \$(566)      |
| Change in ESOP debt guarantee                        | 308      | —          | —                 | —            | \$308        |
| Net cash provided by (used for) financing activities | 1,773    | (231)      | ) (343)           | ) —          | 1,199        |
| Effect of exchange rate changes on cash              | —        | —          | 549               | —            | \$549        |
| Net change in cash and cash equivalents              | 3,064    | —          | (856)             | ) —          | 2,208        |
| Cash and cash equivalents at beginning of year       | 79,412   | —          | 42,248            | —            | \$121,660    |
| Cash and cash equivalents at end of year             | \$82,476 | \$—        | \$41,392          | \$—          | \$123,868    |



|   | Parent    | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|-----------|------------|-------------------|--------------|--------------|
| As of March 31, 2013:   |           |            |                   |              |              |
| <b>ASSETS</b>   |           |            |                   |              |              |
| Current assets:   |           |            |                   |              |              |
| Cash and cash equivalents                                       | \$79,412  | \$—        | \$42,248          | \$—          | \$121,660    |
| Trade accounts receivable, less allowance for doubtful accounts | 37,967    | 4,068      | 38,189            | —            | 80,224       |
| Inventories   | 28,117    | 14,230     | 51,842            | —            | \$94,189     |
| Prepaid expenses and other                                      | 10,850    | 1,371      | 5,684             | —            | 17,905       |
| Total current assets  | 156,346   | 19,669     | 137,963           | —            | 313,978      |
| Net property, plant, and equipment                              | 39,552    | 11,612     | 14,534            | —            | 65,698       |
| Goodwill  | 40,696    | 31,025     | 33,633            | —            | \$105,354    |
| Other intangibles, net  | 253       | —          | 13,142            | —            | 13,395       |
| Intercompany transactions                                       | 5,805     | 63,368     | (69,173)          | ) —          | \$—          |
| Marketable securities   | —         | —          | 23,951            | —            | 23,951       |
| Deferred taxes on income  | 27,215    | 2,389      | 7,601             | —            | \$37,205     |
| Investment in subsidiaries                                      | 203,753   | —          | —                 | (203,753)    | ) —          |
| Other assets  | 6,690     | 525        | 71                | —            | \$7,286      |
| Total assets  | \$480,310 | \$128,588  | \$161,722         | \$(203,753)  | ) \$566,867  |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                     |           |            |                   |              |              |
| Current liabilities:  |           |            |                   |              |              |
| Trade accounts payable  | \$17,433  | \$7,018    | \$9,878           | \$—          | 34,329       |
| Accrued liabilities   | 21,710    | 3,952      | 23,222            | —            | \$48,884     |
| Current portion of long-term debt                               | —         | 311        | 713               | —            | 1,024        |
| Total current liabilities                                       | 39,143    | 11,281     | 33,813            | —            | 84,237       |
| Senior debt, less current portion                               | —         | 1,650      | 991               | —            | 2,641        |
| Subordinated debt   | 148,412   | —          | —                 | —            | \$148,412    |
| Other non-current liabilities                                   | 52,768    | 5,875      | 32,947            | —            | 91,590       |
| Total liabilities   | 240,323   | 18,806     | 67,751            | —            | 326,880      |
| Total shareholders' equity                                      | 239,987   | 109,782    | 93,971            | (203,753)    | ) 239,987    |
| Total liabilities and shareholders' equity                      | \$480,310 | \$128,588  | \$161,722         | \$(203,753)  | ) \$566,867  |

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|  | Parent    | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|--|-----------|------------|-------------------|--------------|--------------|
| For the Three Months Ended December 31,<br>2012:               |           |            |                   |              |              |
| Net sales  | \$63,278  | \$34,323   | \$68,439          | \$(12,815 )  | \$153,225    |
| Cost of products sold  | 44,711    | 27,904     | 49,628            | (12,815 )    | 109,428      |
| Gross profit   | 18,567    | 6,419      | 18,811            | —            | 43,797       |
| Selling expenses   | 5,682     | 1,402      | 9,306             | —            | 16,390       |
| General and administrative expenses                            | 4,050     | 3,464      | 5,211             | —            | \$12,725     |
| Amortization of intangibles                                    | 26        | —          | 467               | —            | 493          |
| Income from operations   | 8,809     | 1,553      | 3,827             | —            | 14,189       |
| Interest and debt expense                                      | 3,863     | (532 )     | 82                | —            | 3,413        |
| Investment income  | —         | —          | (354 )            | —            | \$(354 )     |
| Foreign currency exchange gain                                 | 27        | —          | 266               | —            | 293          |
| Other expense and (income), net                                | (1,018 )  | (180 )     | 1,263             | —            | \$65         |
| Income before income tax expense                               | 5,937     | 2,265      | 2,570             | —            | 10,772       |
| Income tax expense (benefit)                                   | 250       | (80 )      | 1,023             | —            | \$1,193      |
| Equity in income from continuing operations<br>of subsidiaries | 3,892     | —          | —                 | (3,892 )     | —            |
| Net income   | \$9,579   | \$2,345    | \$1,547           | \$(3,892 )   | \$9,579      |
|  | Parent    | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
| For the Nine Months Ended December 31,<br>2012:                |           |            |                   |              |              |
| Net sales  | \$180,008 | \$117,522  | \$195,625         | \$(40,445 )  | \$452,710    |
| Cost of products sold  | 128,941   | 97,740     | 136,451           | (40,445 )    | 322,687      |
| Gross profit   | 51,067    | 19,782     | 59,174            | —            | 130,023      |
| Selling expenses   | 17,109    | 4,535      | 27,560            | —            | 49,204       |
| General and administrative expenses                            | 12,952    | 11,462     | 15,034            | —            | \$39,448     |
| Amortization of intangibles                                    | 73        | —          | 1,408             | —            | 1,481        |
| Income from operations   | 20,933    | 3,785      | 15,172            | —            | 39,890       |
| Interest and debt expense                                      | 9,961     | 152        | 305               | —            | 10,418       |
| Investment income  | —         | —          | (1,017 )          | —            | \$(1,017 )   |
| Foreign currency exchange gain                                 | 2         | —          | 145               | —            | 147          |
| Other expense and (income), net                                | (1,163 )  | (164 )     | 898               | —            | \$(429 )     |
| Income before income tax expense                               | 12,133    | 3,797      | 14,841            | —            | 30,771       |
| Income tax expense (benefit)                                   | 17        | —          | 4,487             | —            | \$4,504      |
| Equity in income from continuing operations<br>of subsidiaries | 14,151    | —          | —                 | (14,151 )    | —            |
| Net income   | \$26,267  | \$3,797    | \$10,354          | \$(14,151 )  | \$26,267     |

## For the Three Months Ended December 31, 2012

|   | Parent  | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|---------|------------|-------------------|--------------|--------------|
| Net income  | \$9,579 | \$2,345    | \$1,547           | \$(3,892 )   | \$9,579      |
| Other comprehensive income (loss), net of tax:                          |         |            |                   |              |              |
| Foreign currency translation adjustments                                | —       | —          | 2,628             | —            | \$2,628      |
| Change in derivatives qualifying as hedges, net of tax                  | (161 )  | —          | 23                | —            | \$(138 )     |
| Change in pension liability and post-retirement obligations, net of tax | —       | —          | (24 )             | —            | (24 )        |
| Adjustments:  |         |            |                   |              |              |
| Unrealized holding gain (loss) arising during the period, net of tax    | —       | —          | 194               | —            | \$194        |
| Reclassification adjustment for loss included in net income, net of tax | —       | —          | (253 )            | —            | \$(253 )     |
| Total adjustments   | —       | —          | (59 )             | —            | (59 )        |
| Total other comprehensive income  | (161 )  | —          | 2,568             | —            | 2,407        |
| Comprehensive income  | \$9,418 | \$2,345    | \$4,115           | \$(3,892 )   | \$11,986     |

## For the Nine Months Ended December 31, 2012

|   | Parent   | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|----------|------------|-------------------|--------------|--------------|
| Net income  | \$26,267 | \$3,797    | \$10,354          | \$(14,151 )  | \$26,267     |
| Other comprehensive income (loss), net of tax:                          |          |            |                   |              |              |
| Foreign currency translation adjustments                                | —        | —          | (49 )             | —            | \$(49 )      |
| Change in derivatives qualifying as hedges, net of tax                  | (118 )   | —          | (208 )            | —            | \$(326 )     |
| Change in pension liability and post-retirement obligations, net of tax | —        | —          | 9                 | —            | 9            |
| Adjustments:  |          |            |                   |              |              |
| Unrealized holding gain (loss) arising during the period, net of tax    | —        | —          | 489               | —            | \$489        |
| Reclassification adjustment for loss included in net income, net of tax | —        | —          | (400 )            | —            | \$(400 )     |
| Total adjustments   | —        | —          | 89                | —            | 89           |
| Total other comprehensive income (loss)                                 | (118 )   | —          | (159 )            | —            | (277 )       |
| Comprehensive income  | \$26,149 | \$3,797    | \$10,195          | \$(14,151 )  | \$25,990     |

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|   | Parent   | Guarantors | Non<br>Guarantors | Eliminations | Consolidated |
|---|----------|------------|-------------------|--------------|--------------|
| For the Nine Months Ended December 31,<br>2012:         |          |            |                   |              |              |
| Operating activities:                                   |          |            |                   |              |              |
| Net cash provided by (used for) operating<br>activities | \$15,908 | \$(1,715 ) | \$12,094          | \$—          | \$26,287     |
| Investing activities:                                   |          |            |                   |              |              |
| Proceeds from sale of marketable securities             | —        | —          | 4,907             | —            | \$4,907      |
| Purchases of marketable securities                      | —        | —          | (2,724 )          | —            | (2,724 )     |
| Capital expenditures                                    | (4,683 ) | (445 )     | (2,011 )          | —            | \$(7,139 )   |
| Proceeds from sale of assets                            | —        | 2,357      | —                 | —            | \$2,357      |
| Net cash provided by (used for) investing<br>activities | (4,683 ) | 1,912      | 172               | —            | (2,599 )     |
| Financing activities:                                   |          |            |                   |              |              |
| Proceeds from stock options exercised                   | 232      | —          | —                 | —            | 232          |
| Net payments under lines-of-credit                      | —        | —          | (52 )             | —            | \$(52 )      |
| Other   | (160 )   | (202 )     | (596 )            | —            | (958 )       |
| Net cash provided by (used for) financing<br>activities | 72       | (202 )     | (648 )            | —            | (778 )       |
| Effect of exchange rate changes on cash                 | —        | —          | (446 )            | —            | (446 )       |
| Net change in cash and cash equivalents                 | 11,297   | (5 )       | 11,172            | —            | 22,464       |
| Cash and cash equivalents at beginning of<br>year       | 55,958   | 5          | 33,510            | —            | 89,473       |
| Cash and cash equivalents at end of year                | \$67,255 | \$—        | \$44,682          | \$—          | \$111,937    |

## 15. Changes in Other Comprehensive Loss

Changes in AOCL by component for the three-month period ended December 31, 2013 are as follows (in thousands):

|   | Three months ended December 31, 2013 |                        |                  |  | Total       |
|---|--------------------------------------|------------------------|------------------|--|-------------|
|   | Unrealized Investment Gain           | Retirement Obligations | Foreign Currency | Change in Derivatives Qualifying as Hedges |             |
| Beginning balance net of tax                              | \$1,704                              | \$(60,835 )            | \$5,140          | \$(262 )                                   | \$(54,253 ) |
| Other comprehensive income (loss) before reclassification | 262                                  | (1,238 )               | 871              | (2 )                                       | (107 )      |
| Amounts reclassified from other comprehensive loss        | (36 )                                | 1,227                  | —                | 90   | 1,281       |
| Net current period other comprehensive (loss) income      | 226                                  | (11 )                  | 871              | 88   | 1,174       |
| Ending balance  | \$1,930                              | \$(60,846 )            | \$6,011          | \$(174 )                                   | \$(53,079 ) |

Changes in AOCL by component for the nine-month period ended December 31, 2013 are as follows (in thousands):

|   | Nine months ended December 31, 2013 |                        |                  |  | Total       |
|---|-------------------------------------|------------------------|------------------|--|-------------|
|   | Unrealized Investment Gain          | Retirement Obligations | Foreign Currency | Change in Derivatives Qualifying as Hedges |             |
| Beginning balance net of tax                              | \$2,808                             | \$(60,715 )            | \$2,205          | \$(453 )                                   | \$(56,155 ) |
| Other comprehensive income (loss) before reclassification | 120                                 | (3,599 )               | 3,806            | 114  | 441         |
| Amounts reclassified from other comprehensive loss        | (998 )                              | 3,468                  | —                | 165  | 2,635       |
| Net current period other comprehensive (loss) income      | (878 )                              | (131 )                 | 3,806            | 279  | 3,076       |
| Ending balance  | \$1,930                             | \$(60,846 )            | \$6,011          | \$(174 )                                   | \$(53,079 ) |

Details of amounts reclassified out of AOCL for the three-month period ended December 31, 2013 are as follows (in thousands):

| Details of AOCL Components                 | Amount reclassified from AOCL | Affected line item on condensed consolidated statement of operations and retained earnings |
|--|-------------------------------|--|
| Unrealized gain on investments             | \$ (55                        | ) Investment income  |
|  | (55                           | ) Total before tax   |
|  | 19                            | Tax expense  |
|  | \$ (36                        | ) Net of tax   |
| Net amortization of prior service cost     | \$ 1,753                      | (1)  |
|  | 1,753                         | Total before tax   |
|  | 526                           | Tax benefit  |
|  | \$ 1,227                      | Net of tax   |
| Change in derivatives qualifying as hedges | \$ 129                        | Cost of products sold  |
|  | 129                           | Total before tax   |
|  | 39                            | Tax expense  |
|  | \$ 90                         | Net of tax   |

Details of amounts reclassified out of AOCL for the nine-month period ended December 31, 2013 are as follows (in thousands):

| Details of AOCL Components                 | Amount reclassified from AOCL | Affected line item on condensed consolidated statement of operations and retained earnings |
|--|-------------------------------|--|
| Unrealized gain on investments             | \$ (1,536                     | ) Investment income  |
|  | (1,536                        | ) Total before tax   |
|  | 538                           | Tax expense  |
|  | \$ (998                       | ) Net of tax   |
| Net amortization of prior service cost     | \$ 4,955                      | (1)  |
|  | 4,955                         | Total before tax   |
|  | 1,487                         | Tax benefit  |
|  | \$ 3,468                      | Net of tax   |
| Change in derivatives qualifying as hedges | \$ 236                        | Cost of products sold  |
|  | 236                           | Total before tax   |
|  | 71                            | Tax expense  |
|  | \$ 165                        | Net of tax   |

(1) These AOCL components are included in the computation of net periodic pension cost. (See Note 10 — Net Periodic Benefit Cost for additional details.)

## 16. Effects of New Accounting Pronouncements

In July 2013, the FASB issued ASU No. 2013-11, "Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or Tax Credit Carryforward Exists." ASU 2013-11 requires entities to present an unrecognized tax benefit, or a portion of an unrecognized tax benefit, as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward when settlement in this manner is available under the tax law. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In April 2013, the FASB issued ASU No. 2013-07, "Presentation of Financial Statements (Topic 205): Liquidation Basis of Accounting." The objective of ASU 2013-07 is to clarify when an entity should apply the liquidation basis of accounting. The update provides principles for the recognition and measurement of assets and liabilities and requirements for financial statements prepared using the liquidation basis of accounting. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company does not anticipate that the adoption of this standard will have a material impact on its consolidated financial statements, absent any indications that liquidation is imminent.

In March 2013, the FASB issued ASU No. 2013-05, "Foreign Currency Matters (Topic 830): Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity." This ASU addresses the accounting for the cumulative translation adjustment when a parent either sells a part or all of its investment in a foreign entity or no longer holds a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business within a foreign entity. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In February 2013, the FASB issued ASU No. 2013-04, "Liabilities (Topic 405): Obligations Resulting from Joint and Several Liability Arrangements for which the Total Amount of the Obligation Is Fixed at the Reporting Date." This ASU addresses the recognition, measurement, and disclosure of certain obligations resulting from joint and several arrangements including debt arrangements, other contractual obligations, and settled litigation and judicial rulings. The ASU is effective for public entities for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In February 2013, the FASB issued ASU No. 2013-02, "Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income." The ASU requires entities to provide information about significant amounts reclassified out of accumulated other comprehensive income by component and their corresponding effect on net income. The ASU is effective for public entities for fiscal years beginning after December 15, 2012. The Company adopted this ASU in fiscal 2014. Refer to Footnote 15 for further details.

In January 2013, the FASB issued ASU No. 2013-01, "Balance Sheet (Topic 210): Clarifying the Scope of Disclosures about Offsetting Assets and Liabilities". The ASU clarifies that ordinary trade receivables and certain other receivables are not in the scope of ASU No. 2011-11, "Balance Sheet (Topic 210): Disclosures about Offsetting Assets and Liabilities." Specifically, Update 2011-11 applies only to derivatives, repurchase agreements and reverse purchase agreements, and securities borrowing and securities lending transactions that are either offset in accordance with specific criteria contained in FASB Accounting Standards Codification or subject to a master netting arrangement or similar agreement. The amendments in this ASU are effective for fiscal years, and interim periods



within those years, beginning on or after January 1, 2013. The adoption of this standard did not have a significant effect on the Company's consolidated financial position.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

### Executive Overview

We are a leading worldwide designer, manufacturer and marketer of material handling products, systems and services which efficiently and safely move, lift, position and secure material. Key products include hoists, actuators, cranes and rigging tools. The Company is focused on serving commercial and industrial applications that require the safety and quality provided by the Company's superior design and engineering know-how.

Founded in 1875, we have grown to our current size and leadership position through organic growth and acquisitions. We developed our leading market position over our 138-year history by emphasizing technological innovation, manufacturing excellence and superior after-sale service. In addition, acquisitions significantly broadened our product lines and services and expanded our geographic reach, end-user markets and customer base. Ongoing initiatives include improving our productivity and increasing penetration of the Asian, Latin American and European marketplaces. In accordance with our strategy, we have been investing in our sales and marketing activities, new product development and "Lean" efforts across the Company. Shareholder value will be enhanced through continued emphasis on market expansion, customer satisfaction, new product development, manufacturing efficiency, cost containment, and efficient capital investment.

Over the course of our history, we have managed through many business cycles and our solid cash flow profile has helped us grow and expand globally. We stand with a capital structure which includes sufficient cash reserves, significant revolver availability with an expiration of October 31, 2017, fixed-rate long-term debt which expires in 2019 and a solid cash flow business profile.

Additionally, our revenue base is geographically diverse with approximately 43% derived from customers outside the U.S. for the nine months ended December 31, 2013. We believe this will help balance the impact of changes that will occur in local economies as well as benefit the Company from growth in emerging markets. As in the past, we monitor both U.S. and Eurozone Industrial Capacity Utilization statistics as indicators of anticipated demand for our products. Since their June 2009 trough, these statistics have improved over the last several years, although we have recently seen a decline in the Eurozone. In addition, we continue to monitor the potential impact of other global and U.S. trends including industrial production, energy costs, steel price fluctuations, interest rates, foreign currency exchange rates and activity of end-user markets around the globe.

From a strategic perspective, we are investing in global markets and new products as we focus on our greatest opportunities for growth. We maintain a strong North American market share with significant leading market positions in hoists, lifting and sling chain, forged attachments and actuators. We seek to maintain and enhance our market share by focusing our sales and marketing activities toward select North American and global market sectors including energy, general industrial, entertainment, and mining.

Regardless of the economic climate and point in the economic cycle, we constantly explore ways to increase our operating margins as well as further improve our productivity and competitiveness. We have specific initiatives related to improved customer satisfaction, reduced defects, shortened lead times, improved inventory turns and on-time deliveries, reduced warranty costs, and improved working capital utilization. The initiatives are being driven by the continued implementation of our "Lean" efforts which are fundamentally changing our manufacturing and business processes to be more responsive to customer demand and improving on-time delivery and productivity. In addition to "Lean," we are working to achieve these strategic initiatives through product simplification, the creation of centers of excellence, and improved supply chain management.

We continuously monitor market prices of steel. We purchase approximately \$30,000,000 to \$40,000,000 of steel annually in a variety of forms including rod, wire, bar, structural and others. Generally, as we experience fluctuations in our costs, we reflect them as price increases or surcharges to our customers with the goal of being margin neutral.

We are also looking for opportunities for growth via strategic acquisitions or joint ventures. The focus of our acquisition strategy centers on product line expansion in alignment with our existing core product offering and opportunities for non-U.S. market penetration.

We operate in a highly competitive and global business environment. We face a variety of opportunities in those markets and geographies, including trends toward increased utilization of the global labor force and the expansion of market opportunities in Asia and other emerging markets. While we continue to execute our long-term growth strategy, we are supported by our solid capital structure, including our cash position and flexible cost base. We are also aggressively pursuing cost reduction opportunities to enhance future margins.

## Results of Operations

### Three Months Ended December 31, 2013 and December 31, 2012

Net sales in the fiscal 2014 quarter ended December 31, 2013 were \$145,072,000, down \$8,153,000 or 5.3% from the fiscal 2013 quarter ended December 31, 2012 net sales of \$153,225,000. Net sales were positively impacted \$2,554,000 by one additional shipping day, \$2,091,000 by price increases, and \$1,842,000 due to acquisition activity. Net sales were negatively impacted in the amount of \$14,896,000 due to a decrease in sales volume. Last year's third quarter had two large rail and road projects totaling approximately \$6,500,000 that did not repeat in this year's quarter. In addition, sales volume was down substantially in our crane business that services the heavy OEM vertical market. Foreign currency translation favorably impacted sales by \$256,000 for the three months ended December 31, 2013.

Gross profit in the fiscal 2014 quarter ended December 31, 2013 was \$42,997,000, a decrease of \$800,000 or 1.8% from the fiscal 2013 quarter ended December 31, 2012 gross profit of \$43,797,000. Gross profit margin increased to 29.6% in the fiscal 2014 quarter from 28.9% in the fiscal 2013 quarter. The increase in gross profit was due to \$2,091,000 in price increases, \$826,000 in increased productivity, and \$79,000 in decreased product liability costs offset by \$3,089,000 in decreased volume, \$654,000 in material inflation, and \$44,000 from acquisition activity. The translation of foreign currencies had a \$9,000 unfavorable impact on gross profit in the three months ended December 31, 2013.

Selling expenses were \$16,188,000 and \$16,390,000 in the fiscal 2014 and 2013 third quarters ended December 31, 2013 and 2012, respectively. As a percentage of consolidated net sales, selling expenses were 11.2% and 10.7% in the fiscal 2014 and 2013 three months ended December 31, 2013 and 2012. Foreign currency translation had a \$107,000 favorable impact on selling expenses.

General and administrative expenses were \$15,230,000 and \$12,725,000 in the fiscal 2014 and 2013 third quarters ended December 31, 2013 and 2012, respectively. As a percentage of consolidated net sales, general and administrative expenses were 10.5% and 8.3% in the fiscal 2014 and 2013 three months ended December 31, 2013 and 2012. The increase in fiscal 2014 general and administrative expenses was primarily the result of \$1,361,000 of atypical professional services associated with a large acquisition that was not consummated. Also contributing to the increase was \$271,000 associated with the implementation of a new ERP system in Europe and general inflation. Foreign currency translation had a \$71,000 unfavorable impact on general administrative expense for the three months ended December 31, 2013.

There were no significant changes in amortization of intangibles of \$478,000 and \$493,000 in the fiscal 2014 and 2013 third quarters, respectively.

Interest and debt expense was \$3,395,000 in the quarter ended December 31, 2013 and was consistent with \$3,413,000 in the quarter ended December 31, 2012.

Income tax expense as a percentage of income from continuing operations before income tax expense was 12% and 11% for the third quarters ended December 31, 2013 and 2012, respectively. These percentages vary from the U.S. statutory rate primarily due to varying effective tax rates at the Company's foreign subsidiaries, and the jurisdictional mix of taxable income for these subsidiaries. For the three months ended December 31, 2013 income taxes as a percentage of income before income taxes was not reflective of the U.S. statutory rate due to the reversal of a reserve on an uncertain tax position in the amount of \$1,249,000. The reserve for the uncertain tax position was reversed as a result of the expiration of the statute of limitations. For the three months ended December 31, 2012, income taxes as a percentage of income before income taxes was not reflective of U.S. statutory rates due to the deferred tax asset valuation allowance that was recorded on substantially all of our U.S. deferred tax assets. We estimate that the

effective tax rate related to continuing operations will be approximately 25% to 30% for fiscal 2014.

Nine Months Ended December 31, 2013 and December 31, 2012

Net sales in the fiscal 2014 nine months ended December 31, 2013 were \$422,815,000, down \$29,895,000 or 6.6% from the fiscal 2013 nine months ended December 31, 2012 net sales of \$452,710,000. Net sales were positively impacted \$8,982,000 by price increases and \$4,983,000 by two additional shipping days. Net sales were negatively impacted \$41,960,000 due to a decrease in sales volume and \$2,237,000 due to net acquisition and divestiture activity. The decline in sales volume of \$41,960,000 was due to weakness in our European business as a result of the ongoing recession and declines in our crane business servicing the heavy OEM vertical market. Foreign currency translation favorably impacted sales by \$337,000 for the nine months.

Gross profit in the fiscal 2014 nine months ended December 31, 2013 was \$130,748,000, an increase of \$725,000 or 0.6% from the fiscal 2013 nine months ended December 31, 2012 gross profit of \$130,023,000. Gross profit margin increased to 30.9% in the fiscal 2014 nine months ended December 31, 2013 from 28.7% in the fiscal 2013 nine months ended December 31, 2012. The increase in gross profit was due to \$8,982,000 in price increases, \$1,840,000 from net acquisition and divestiture activity, and \$1,808,000 in increased productivity offset by \$9,869,000 in decreased volume, material inflation of \$1,305,000, and \$708,000 in increased product liability costs resulting from a favorable reserve adjustment in the prior year period. The translation of foreign currencies had a \$23,000 unfavorable impact on gross profit in the nine months ended December 31, 2013.

Selling expenses were \$50,216,000 and \$49,204,000 in the nine months ended December 31, 2013 and 2012, respectively. As a percentage of consolidated net sales, selling expenses were 11.9% and 10.9% in the fiscal 2014 and 2013 nine months ended December 31, 2013 and 2012. The incremental increase in selling expenses relates to the recent acquisition of Hebeteknik resulting in \$953,000 of additional selling expenses. Foreign currency translation had a \$225,000 favorable impact on selling expenses.

General and administrative expenses were \$42,247,000 and \$39,448,000 in the nine months ended December 31, 2013 and 2012, respectively. As a percentage of consolidated net sales, general and administrative expenses were 10.0% and 8.7% in fiscal 2014 and 2013 nine months ended December 31, 2013 and 2012. The increase in fiscal 2014 general and administrative expenses was primarily the result of \$1,561,000 of atypical professional services associated with a large acquisition that was not consummated. Foreign currency translation had a \$365,000 unfavorable impact on general and administrative expenses.

There were no significant changes in amortization of intangibles of \$1,463,000 and \$1,481,000 in the fiscal 2014 and 2013 nine months ended December 31, 2013 and 2012, respectively.

Interest and debt expense was \$10,138,000 in the nine months ended December 31, 2013 and was consistent with \$10,418,000 in the nine months ended December 31, 2012.

Other income, net was \$(1,319,000) and \$(429,000) in the fiscal 2014 and 2013 nine months ended December 31, 2013 and 2012 respectively. The increase in fiscal 2014 primarily relates to the sale of equity securities received in an insurance company demutualization.

Income tax expense as a percentage of income from continuing operations before income tax expense was 25% and 15% for the nine months ended December 31, 2013 and 2012, respectively. These percentages vary from the U.S. statutory rate primarily due to varying effective tax rates at the Company's foreign subsidiaries, and the jurisdictional mix of taxable income for these subsidiaries. For the nine months ended December 31, 2013 income taxes as a percentage of income before income taxes was not reflective of the U.S. statutory rate due to the reversal of a reserve on an uncertain tax position in the amount of \$1,249,000. The reserve for the uncertain tax position was reversed as a result of the expiration of the statute of limitations. For the nine months ended December 31, 2012, income taxes as a percentage of income before income taxes was not reflective of U.S. statutory rates due to the deferred tax asset valuation allowance that was recorded on substantially all of our U.S. deferred tax assets. We estimate that the effective tax rate related to continuing operations will be approximately 25% to 30% for fiscal 2014.

#### Liquidity and Capital Resources

Cash and cash equivalents totaled \$123,868,000 at December 31, 2013, an increase of \$2,208,000 from the March 31, 2013 balance of \$121,660,000.

Cash flow provided by operating activities

Net cash provided by operating activities was \$17,958,000 for the nine months ended December 31, 2013 compared with net cash provided by operating activities of \$26,287,000 for the nine months ended December 31, 2012. The net cash provided by operating activities for the nine months ended December 31, 2013 consisted of a decrease in trade accounts receivable of \$6,572,000 due to lower sales, offset by an increase in inventories of \$8,927,000 and a decrease in trade accounts payable and accrued and non-current liabilities of \$4,753,000 and \$4,212,000 respectively. Approximately \$1,900,000 of the increase in inventory was due to several large engineered projects that are in process with the rest of the increase due to anticipated sales volume growth in the fourth quarter of fiscal 2014. The reduction in accrued and non-current liabilities was due to contributions made to our pension plans and reductions in accrued product liability costs.

Net cash provided by operating activities was \$26,287,000 for the nine months ended December 31, 2012. The net cash provided by operating activities for the nine months ended December 31, 2012 consisted of \$26,267,000 in net income, which was largely due to higher gross profit, and a decrease in inventories and trade accounts receivable of \$4,129,000 and \$9,330,000 respectively, offset by a decrease in trade accounts payable and accrued and non-current liabilities of \$8,835,000 and \$16,212,000 respectively. The reduction in accrued and non-current liabilities was due to payment of the annual incentive compensation as well as a net decrease in customer deposits and sales rebates earned in fiscal year 2012 and paid in fiscal 2013.

#### Cash flow provided by investing activities

Net cash used for investing activities was \$17,498,000 for the nine months ended December 31, 2013 compared with net cash used by investing activities of \$2,599,000 for the nine months ended December 31, 2012. The net cash used for investing activities for the nine months ended December 31, 2013 consisted of \$13,484,000 in capital expenditures (of which \$2,567,000 relates to the expansion of our China operations and \$1,634,000 relates to implementation of our global ERP system), \$5,847,000 cash used for the purchase of Hebetech by our Austrian subsidiary, offset by \$1,833,000 in net cash from the sale of marketable equity securities.

Net cash used for investing activities was \$2,599,000 for the nine months ended December 31, 2012. The net cash used by investing activities for the nine months ended December 31, 2012 primarily consisted of \$7,139,000 in capital expenditures (of which \$2,174,000 relates to implementation of our global ERP system) partially offset by \$2,357,000 in proceeds from the sale of assets and \$2,183,000 in net proceeds from the sale of marketable equity securities.

#### Cash flow provided by financing activities

Net cash provided by financing activities was \$1,199,000 for the nine months ended December 31, 2013 compared with net cash used by financing activities of \$778,000 for the nine months ended December 31, 2012. Net cash provided by financing activities for the nine months ended December 31, 2013 primarily relates to cash proceeds from the exercise of stock options of \$1,463,000.

We believe that our cash on hand, cash flows, and borrowing capacity under our Revolving Credit Facility will be sufficient to fund our ongoing operations and budgeted capital expenditures for at least the next twelve months. This belief is dependent upon successful execution of our current business plan and effective working capital utilization. No material restrictions exist in accessing cash held by our non-U.S. subsidiaries. Additionally we expect to meet our U.S. funding needs without repatriating non-U.S. cash and incurring incremental U.S. taxes. As of December 31, 2013, \$41,124,000 of cash and cash equivalents were held by foreign subsidiaries.

The Company entered into a fifth amended, restated and expanded revolving credit facility on October 19, 2012 (New Revolving Credit Facility). The New Revolving Credit Facility provides availability up to a maximum of \$100,000,000 and expires October 31, 2017.

The unused portion of the Revolving Credit Facility totaled \$93,072,000, net of outstanding borrowings of \$0 and outstanding letters of credit of \$6,928,000, as of December 31, 2013. The outstanding letters of credit at December 31, 2013 consisted of \$2,299,000 in commercial letters of credit and \$4,629,000 of standby letters of credit.

Provided there is no default, the Company may request an increase in the availability of the New Revolving Credit Facility by an amount not exceeding \$75,000,000, subject to lender approval. Interest on the revolver is payable at varying Eurodollar rates based on LIBOR plus an applicable margin of 100 basis points or at a Base Rate (equivalent to a fluctuating rate per annum equal to the higher of (a) the Federal Funds Rate plus 1/2 of 1% and (b) the rate of interest in effect for such day as publicly announced from time to time by Bank of America as its "prime rate.") plus 0 basis points. The applicable margin is determined based on the pricing grid in the New Revolving Credit Facility



which varies based on the Company's total leverage ratio at December 31, 2013. The New Revolving Credit Facility is secured by all U.S. inventory, receivables, equipment, real property, subsidiary stock (limited to 65% of non-U.S. subsidiaries) and intellectual property.

The corresponding credit agreement associated with the New Revolving Credit Facility places certain debt covenant restrictions on the Company, including certain financial requirements and restrictions on dividend payments, with which we are in compliance as of December 31, 2013. Key financial covenants include a minimum fixed charge coverage ratio of 1.25x, a maximum total leverage ratio, net of cash, of 3.50x and maximum annual capital expenditures of \$30,000,000.

In connection with the execution of the New Revolving Credit Facility, it was determined that the borrowing capacity of each lender participating in this new agreement exceeded their borrowing capacities prior to the amendment. As a result, unamortized deferred financing costs associated with the agreement prior to its amendment remain deferred and are being amortized over the term of the New Revolving Credit Facility. Fees and other costs paid to execute the New Revolving Credit Facility totaling \$684,000 were recorded as additional deferred financing costs and are being amortized over the term of the New Revolving Credit Facility.

As of March 31, 2012, we had an amended, restated and expanded revolving credit facility dated December 31, 2009 (Revolving Credit Facility). The Revolving Credit Facility provided availability up to a maximum of \$85,000,000. The Revolving Credit Facility was replaced by the New Revolving Credit Facility on October 19, 2012.

During the fourth quarter of fiscal year 2011, the Company refinanced its 8 7/8% Notes through the issuance of \$150,000,000 principal amount of 7 7/8% Senior Subordinated Notes due 2019 in a private placement pursuant to Rule 144A under the Securities Act of 1933, as amended (“Unregistered 7 7/8% Notes”). The proceeds from the sale of the Unregistered 7 7/8% Notes were used to repurchase or redeem all of the outstanding 8 7/8% Notes amounting to \$124,855,000 and to fund working capital and other corporate activities. The offering price of the Unregistered 7 7/8% Notes was 98.545% after adjustment for the original issue discount. Provisions of the Unregistered 7 7/8% Notes include, without limitation, restrictions on indebtedness, asset sales, and dividends and other restrictive payments. Until February 1, 2014, the Company may redeem up to 35% of the outstanding Unregistered 7 7/8% Notes at a redemption price of 107.875% with the proceeds of equity offerings, subject to certain restrictions. On or after February 1, 2015, the Unregistered 7 7/8% Notes are redeemable at the option of the Company, in whole or in part, at a redemption price of 103.938%, reducing to 100% on February 1, 2017. In the event of a Change of Control (as defined in the indenture for such notes), each holder of the Unregistered 7 7/8% Notes may require us to repurchase all or a portion of such holder’s Unregistered 7 7/8% Notes at a purchase price equal to 101% of the principal amount thereof. The Unregistered 7 7/8% Notes are guaranteed by certain existing and future U.S. subsidiaries and are not subject to any sinking fund requirements.

During the first quarter of fiscal year 2012, the Company exchanged its \$150,000,000 outstanding Unregistered 7 7/8% Notes for a like principal amount of 7 7/8% Senior Subordinated Notes due 2019 registered under the Securities Act of 1933, as amended (“7 7/8% Notes”). All of the Unregistered 7 7/8% Notes were exchanged in the transaction. The 7 7/8% Notes contain identical terms and provisions as the Unregistered 7 7/8% Notes.

Our capital lease obligations related to property and equipment leases amounted to \$3,198,000 at December 31, 2013. Capital lease obligations are included in the current and long term portion of senior debt in the consolidated balance sheets.

Unsecured and uncommitted lines of credit are available to meet short-term working capital needs for certain of our subsidiaries operating outside of the U.S. The lines of credit are available on an offering basis, meaning that transactions under the line of credit will be on such terms and conditions, including interest rate, maturity, representations, covenants and events of default, as mutually agreed between our subsidiaries and the local bank at the time of each specific transaction. As of December 31, 2013, unsecured credit lines totaled approximately \$6,872,000, of which \$0 was drawn. In addition, unsecured lines of \$13,400,000 were available for bank guarantees issued in the normal course of business, of which \$6,964,000 was utilized. Finally, in addition to the above facilities, one of our foreign subsidiaries has a credit line secured by a parent company guarantee. This credit line provides availability of up to \$991,000, of which \$0 was drawn as of December 31, 2013.

## Capital Expenditures

In addition to keeping our current equipment and plants properly maintained, we are committed to replacing, enhancing and upgrading our property, plant and equipment to support new product development, improve productivity and customer responsiveness, reduce production costs, increase flexibility to respond effectively to market fluctuations and changes, meet environmental requirements, enhance safety and promote ergonomically correct work stations. Consolidated capital expenditures for the nine months ended December 31, 2013 and December 31, 2012 were \$13,484,000 and \$7,139,000, respectively. We expect capital spending for fiscal 2014 to be approximately \$20,000,000 to \$25,000,000 compared with \$14,879,000 in fiscal 2013. Approximately \$6,800,000 of the estimated fiscal 2014 capital expenditures is due to the expansion of our China operations.

### Inflation and Other Market Conditions

Our costs are affected by inflation in the U.S. economy and, to a lesser extent, in non-U.S. economies including those of Europe, Canada, Mexico, South America, and Asia Pacific. We have been impacted by fluctuations in steel costs, which vary by type of steel and we continue to monitor them and address our pricing policies accordingly. In addition, U.S. employee benefits costs such as health insurance and pension, as well as energy costs have exceeded general inflation levels. Otherwise, we do not believe that general inflation has had a material effect on results of operations over the periods presented primarily due to overall low inflation levels over such periods and our ability to generally pass on rising costs through price increases or surcharges. In the future, we may be further affected by inflation that we may not be able to offset with price increases or surcharges. Additionally, we are impacted by fluctuations in currency exchange rates which are primarily translational, but transactional fluctuations could also impact our financial results.

### Goodwill Impairment Testing

We test goodwill for impairment at least annually and more frequently whenever events occur or circumstances change that indicate there may be impairment. These events or circumstances could include a significant long-term adverse change in the business climate, poor indicators of operating performance, or a sale or disposition of a significant portion of a reporting unit.

We test goodwill at the reporting unit level, which is one level below our operating segment. We identify our reporting units by assessing whether the components of our operating segment constitute businesses for which discrete financial information is available and segment management regularly reviews the operating results of those components. We also aggregate components that have similar economic characteristics into single reporting units (for example, similar products and / or services, similar long-term financial results, product processes, classes of customers, etc.). We have four reporting units, only two of which have goodwill. Our Duff Norton reporting unit and Rest of Products reporting unit had goodwill totaling \$9,862,000 and \$102,418,000 at December 31, 2013, respectively. Included within the goodwill for the Rest of Products reporting unit is \$5,324,000 recorded during the nine months ended December 31, 2013 as part of the acquisition of Hebeteknik. Please refer to Note 3 for additional details on this acquisition.

When we evaluate the potential for goodwill impairment, we assess a range of qualitative factors including, but not limited to, macroeconomic conditions, industry conditions, the competitive environment, changes in the market for our products and services, regulatory and political developments, entity specific factors such as strategy and changes in key personnel and overall financial performance. If, after completing this assessment, it is determined that it is more likely than not that the fair value of a reporting unit is less than its carrying value, we proceed to a two-step impairment test.

In order to perform the two-step impairment test, we use the discounted cash flow method to estimate the fair value of each of our reporting units. The discounted cash flow method incorporates various assumptions, the most significant being projected revenue growth rates, operating profit margins and cash flows, the terminal growth rate and the discount rate. Management projects revenue growth rates, operating margins and cash flows based on each reporting unit's current business, expected developments and operational strategies over a five-year period. In estimating the terminal growth rate, we consider our historical and projected results, as well as the economic environment in which our reporting units operate. The discount rates utilized for each reporting unit reflect management's assumptions of marketplace participants' cost of capital and risk assumptions, both specific to the reporting unit and overall in the economy.

We currently do not believe that it is more likely than not that the fair value of each of our reporting units is less than that its applicable carrying value. Additionally, we currently do not believe that we have any significant impairment indicators or that any of our reporting units with goodwill are at risk of failing Step One of the goodwill impairment test. However if the projected long-term revenue growth rates, profit margins, or terminal rates are significantly lower, and/or the estimated weighted-average cost of capital is considerably higher, future testing may indicate impairment of one or more of the Company's reporting units and, as a result, the related goodwill may be impaired.

#### Seasonality and Quarterly Results

Quarterly results may be materially affected by the timing of large customer orders, periods of high vacation and holiday concentrations, gains or losses on early retirement of bonds, gains or losses in our portfolio of marketable securities, restructuring charges, favorable or unfavorable foreign currency translation, divestitures and acquisitions. Therefore, the operating results for any particular fiscal quarter are not necessarily indicative of results for any subsequent fiscal quarter or for the full fiscal year.

## Effects of New Accounting Pronouncements

In July 2013, the FASB issued ASU No. 2013-11, "Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or Tax Credit Carryforward Exists." ASU 2013-11 requires entities to present an unrecognized tax benefit, or a portion of an unrecognized tax benefit, as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward when settlement in this manner is available under the tax law. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In April 2013, the FASB issued ASU No. 2013-07, "Presentation of Financial Statements (Topic 205): Liquidation Basis of Accounting." The objective of ASU 2013-07 is to clarify when an entity should apply the liquidation basis of accounting. The update provides principles for the recognition and measurement of assets and liabilities and requirements for financial statements prepared using the liquidation basis of accounting. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company does not anticipate that the adoption of this standard will have a material impact on its consolidated financial statements, absent any indications that liquidation is imminent.

In March 2013, the FASB issued ASU No. 2013-05, "Foreign Currency Matters (Topic 830): Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity." This ASU addresses the accounting for the cumulative translation adjustment when a parent either sells a part or all of its investment in a foreign entity or no longer holds a controlling financial interest in a subsidiary or group of assets that is a nonprofit activity or a business within a foreign entity. This ASU is effective prospectively for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In February 2013, the FASB, issued ASU No. 2013-04, "Liabilities (Topic 405): Obligations Resulting from Joint and Several Liability Arrangements for which the Total Amount of the Obligation Is Fixed at the Reporting Date." This ASU addresses the recognition, measurement, and disclosure of certain obligations resulting from joint and several arrangements including debt arrangements, other contractual obligations, and settled litigation and judicial rulings. The ASU is effective for public entities for fiscal years, and interim periods within those years, beginning after December 15, 2013. The Company is evaluating the potential impact of this adoption on its consolidated financial statements.

In February 2013, the FASB issued ASU No. 2013-02, "Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income." The ASU requires entities to provide information about significant amounts reclassified out of accumulated other comprehensive income by component and their corresponding effect on net income. The ASU is effective for public entities for fiscal years beginning after December 15, 2012. The Company adopted this ASU in fiscal 2014. Refer to Footnote 15 for further details.

In January 2013, the FASB issued ASU No. 2013-01, "Balance Sheet (Topic 210): Clarifying the Scope of Disclosures about Offsetting Assets and Liabilities". The ASU clarifies that ordinary trade receivables and certain other receivables are not in the scope of ASU No. 2011-11, "Balance Sheet (Topic 210): Disclosures about Offsetting Assets and Liabilities." Specifically, Update 2011-11 applies only to derivatives, repurchase agreements and reverse purchase agreements, and securities borrowing and securities lending transactions that are either offset in accordance with specific criteria contained in FASB Accounting Standards Codification or subject to a master netting arrangement or similar agreement. The amendments in this ASU are effective for fiscal years, and interim periods within those years, beginning on or after January 1, 2013. The adoption of this standard did not have a significant

effect on the Company's consolidated financial position.

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995

This report may include “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements involve known and unknown risks, uncertainties and other factors that could cause our actual results to differ materially from the results expressed or implied by such statements, including general economic and business conditions, conditions affecting the industries served by us and our subsidiaries, conditions affecting our customers and suppliers, competitor responses to our products and services, the overall market acceptance of such products and services, facility consolidations and other restructurings, our asbestos-related liability, the integration of acquisitions and other factors disclosed in our periodic reports filed with the Commission. Consequently such forward-looking statements should be regarded as our current plans, estimates and beliefs. We do not undertake and specifically decline any obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in the market risks since the end of Fiscal 2013.

Item 4. Controls and Procedures

As of December 31, 2013, an evaluation was performed under the supervision and with the participation of the Company's management, including the chief executive officer and chief financial officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the Company's management, including the chief executive officer and chief financial officer, concluded that the Company's disclosure controls and procedures were effective as of December 31, 2013, to ensure that information required to be disclosed in reports filed or submitted under the Exchange Act is made known to them on a timely basis, and that these disclosure controls and procedures are effective to ensure such information is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms.

One of the Company's foreign locations implemented the enterprise resource planning system SAP during the nine months ended December 31, 2013. We expect to convert certain additional plant locations to SAP during fiscal 2015. We expect that the completion of these system implementations will enhance our internal controls as follows:

- a) The new enterprise resource planning system was designed to generate reports and other information used to account for transactions and reduce the number of manual processes employed by the Company;
- b) The new enterprise resource planning system is technologically advanced and is expected to increase the amount of application controls used to process data; and
- c) The Company will design new processes and implement new procedures in connection with the implementations.

There have been no other changes in the Company's internal control over financial reporting during the most recent quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Part II. Other Information

Item 1. Legal Proceedings – none.

Item 1A. Risk Factors

There have been no material changes from the risk factors as previously disclosed in the Company's Form 10-K for the year ended March 31, 2013.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds – none.

Item 3. Defaults upon Senior Securities – none.

Item 4. Mine Safety Disclosures – Not applicable

Item 5. Other Information – none.





Item 6. Exhibits

- Exhibit 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934; as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- Exhibit 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934; as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- Exhibit 32 Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- Exhibit 101\* The following financial statements from the Company's Quarterly Report on Form 10-Q for the three and nine months ended December 31, 2013, formatted in XBRL, as follows:
- (i) Condensed Consolidated Balance Sheets December 31, 2013 and March 31, 2013;
  - (ii) Condensed Consolidated Statements of Operations and Retained Earnings for the three and nine months ended December 31, 2013 and 2012;
  - (iii) Condensed Consolidated Statements of Cash Flows for the nine months ended December 31, 2013 and 2012;
  - (iv) Condensed Consolidated Statements of Comprehensive Income (Loss) for the three and nine months ended December 31, 2013 and 2012; and
  - (v) Notes to Condensed Consolidated Financial Statements.

\*Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

COLUMBUS McKINNON  
CORPORATION  
(Registrant)

Date: January 23, 2014

/S/ GREGORY P. RUSTOWICZ  
Gregory P. Rustowicz  
Chief Financial Officer  
(Principal Financial Officer)